WALTER SONDHEIM JR. PUBLIC SERVICE SUMMER INTERNSHIP SCHOLARSHIP PROGRAM

Required Report by Education Article § 18-1705 (MSAR # 6133)

House Bill 269, Chapter 490 January 1, 2009 Report

The Walter Sondheim Jr. Public Service Summer Internship Scholarship Program was established by House Bill 269. The Shriver Center at the University of Maryland, Baltimore County (UMBC) was asked to establish and administer this program to ensure that students across Maryland would have an opportunity to intern in various nonprofit, state, and/or local government entities each summer while earning a \$3,000 scholarship.

The Shriver Center succeeded in meeting this goal through the administration and implementation of two successful internship programs on behalf of the State of Maryland under the Walter Sondheim Jr. Public Service Summer Internship Scholarship Program umbrella, which include the:

- Walter Sondheim Jr. Nonprofit Leadership Internship Program, and the
- Governor's Summer Internship Program.

DURING THE SUMMER OF 2008, THE SHRIVER CENTER PLACED:

- THIRTY (30) students in nonprofit agencies across the state of Maryland through the Walter Sondheim Jr. Nonprofit Leadership Internship Program, and
- TWENTY-FIVE (25) students in Maryland State agencies through the Governor's Summer Internship Program.

OVERVIEW OF THE 2008 WALTER SONDHEIM JR. NONPROFIT LEADERSHIP INTERNSHIP PROGRAM

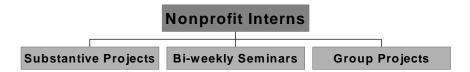
The Walter Sondheim Jr. Maryland Nonprofit Leadership Internship Program offers paid summer internship opportunities in the nonprofit sector to college juniors, seniors, and graduate students attending Maryland institutions. Participating interns work for ten weeks full-time from early June to August while participating in bi-weekly seminars in nonprofit management. Each participating student receives a \$3,000 stipend.

College and university undergraduate and graduate students from various majors are provided with an opportunity to build valuable skills, gain experience in managing and leading public service organizations, and explore career choices within this sector. In doing so, the Walter Sondheim Jr. Maryland Nonprofit Leadership Internship Program makes an important contribution to the development of the state's current and future workforce and citizenry.

The Shriver Center at the University of Maryland, Baltimore County coordinates this program in conjunction with Maryland Association of Nonprofit Organizations and the Office of the Governor.

PROGRAM STRUCTURE

The Walter Sondheim Jr. Maryland Nonprofit Leadership Internship Program has three defining components: substantive projects, bi-weekly seminars, and the development of group projects.



During ten weeks, interns work full-time on **substantive projects**, with senior level executive directors on areas that closely correspond with each intern's field of study or career interests. Duties often include attending board meetings, developing marketing materials, writing grants, and coordinating summer programs.

Interns also attend bi-weekly **seminars** designed to introduce them to the specific rewards and challenges of nonprofit management. These seminars are designed to broaden their knowledge of the nonprofit sector and their understanding of the various dimensions of successful nonprofit management. Seminar topics for Summer 2008 are included in this report.

The **development of group projects** serve as the final component of the Walter Sondheim Jr. Maryland Nonprofit Leadership Internship Program. The projects provide interns with a heightened awareness of the primary purpose of nonprofits: to serve people. The group projects focused on strategies the interns would recommend to recruit a new generation of nonprofit leaders. This topic was researched in teams and presented to their mentors and invited guests during the final intern celebration. The opportunity to present these papers at the summer's end is unique and exciting and represents the culmination of many weeks of hard work.

2008 Group Projects include:

- Group I: GOVERNANCE AND THE LEADERSHIP GAP
- **GROUP II:** ADVANCING VOLUNTEERISM
- GROUP III: BRIDGING THE GAP OF PROFESSIONAL LEADERSHIP IN NONPROFITS
- GROUP IV: PASSING THE LEADERSHIP BATON: IN NONPROFIT'S FUNDRAISING FIELD
- GROUP V: INNOVATIONS IN RECRUITMENT AND DEVELOPMENT

RECRUITMENT AND SELECTION

Information is disseminated to colleges in late December asking them to nominate students for the Walter Sondheim Jr. Maryland Nonprofit Leadership Internship Program. Applicants must be undergraduates attending a two- or four- year university or college in Maryland. The applicants must be entering their junior or senior year and have a GPA of 3.0 or higher. All majors are encouraged to apply.

In order to attract high quality students, program participants receive a \$3,000 stipend. The stipend provides an added incentive to the interns, as it offsets the lack of income from regular summer employment.

A selection committee comprised of representatives from the Maryland Association of Nonprofit Organizations and Delegate Rosenberg review the applications in April. Applicant credentials include a resume, transcript, and a formal application. Students are selected on the basis of these materials and are notified of a decision in early May.

OUTCOMES: STATISTICS HIGHLIGHT PROGRAM'S SUCCESS

The Maryland Nonprofit Leadership Program was a great success in its first year of existence. Thirty college students from across the state were actively engaged in the work of nonprofit organizations, and concurrently received leadership training from the Maryland Association of Nonprofit Organizations through a series of workshops. Students found great learning experiences through the program and became energized to pursue careers in the nonprofit sector. Mentors found the interns to be major contributors to their organizations.

Interns were engaged in worthwhile work with their nonprofit organizations. Students were involved in activities such as: community organizing, project planning, outreach, volunteer recruitment, marketing, test development, human service coordination, and strategic planning. Mentors found interns to be true team players, professional, eager to contribute, and generally a real asset to their organizations.

SUMMARY OF 2008 INTERN & MENTOR EVALUATIONS

Intern Feedback

• 100% of interns stated that they would recommend the Walter Sondheim Jr. Maryland Nonprofit Leadership Internship Program to other students.

KEY: 5- Strongly Agree 4- Agree 3- Neutral 2- Disagree 1-Strongly Disagree **Please rate your internship on the following factors:** (Average scores across program participants are presented below)

This experience gave me a better insight into the nonprofit sector.	4.65
The work I performed fulfilled my expectations.	4.55
There were ample opportunities for learning	4.66
I had a good working relationship with my co-workers & supervisors	4.83
The work I performed was challenging and stimulating	4.41
I utilized my academic knowledge and skills	4.31
I feel better prepared to enter my career field after this experience	4.55

Mentor Feedback

KEY: 5- Outstanding 4- Good 3- Satisfactory 2- Poor 1-Inadequate **Please rate your intern on the following factors:**

(Average scores across program participants are presented below)

Functions at a high level of productivity	4.57
Shows an ability to learn and problem solve	4.66
Possesses a desire and willingness to take on new assignments	4.81

Displays a spirit of cooperation and teamwork	4.67
Utilizes academic knowledge and skills	4.81
Overall assessment of the student intern	4.67

Sample Quotes

The program gave me a baseline understanding of nonprofits that has encouraged me and enabled me to seek employment in the nonprofit sector. – Kate Hansen

Maryland Nonprofit Leadership Program is on its way to build leaders for tomorrow and is dedicated to provide today's youth with the leadership tools they need. The leadership gap between the current generation and future generations has been successfully recognized and this program can help both generations come together in bridging the gap and successfully passing the responsibility of effectively running a nonprofit organization. - Disha Bhatia

The program is a great opportunity to get the insight of the nonprofit sector in a short period of time. – Madiha Naroo

This internship has helped me find even more meaning in previous years volunteering with nonprofits. It enriched my understanding of the nonprofit sector and reinforced my desire to maintain my own civic engagement and promote it amongst my peers. - Kathryn Flowers

I discovered that it is possible to get a good paying job in a field I'm passionate about. - Christine Brock

I have always wanted to work in the nonprofit sector, but I was never sure of the challenges ahead. Now, I can start off with confidence that every action makes a difference. This internship has given me the tools I needed to step into the sector. – Nezia Munezero

The Maryland Nonprofit Leadership Program provides its interns with a tremendous opportunity to learn how nonprofits directly affect the lives of every Marylander. – Davey Rogner

Having a mentor through the program becomes a great asset in my future career. Thanks for this great opportunity that the Maryland Nonprofit Leadership Program provided for me. - Yujung Son

The Maryland Nonprofit Leadership Program was a great way to gain both practical knowledge and hands on experience with a nonprofit and to learn more about careers in public service. - Laurel Hughes

I learned how rewarding it can be to work as part of a group of people determined to make a difference. – Jessica Hyman

WALTER SONDHEIM JR. MD NONPROFIT LEADERSHIP PROGRAM 2008 PROGRAM PARTICIPANT LIST

INTERNS **Disha Bhatia** University of Maryland, Baltimore County

Major: Biological Sciences

MENTORS Jessica Moise Director of Cultural Health Initiatives American Heart Association

Laura Bitner

Johns Hopkins University

Majors: Public Heath Studies, Brain Sciences

Christine Brock

St. Mary's College of Maryland

Majors: Latin American and International Languages

Meagan Buck

University of Maryland, Baltimore

Major: Social Work

Kathryn Flowers

College of Notre Dame of Maryland

Major: Liberal Arts Major in BA/MAT Program

Robert Glover

University of Maryland, College Park

Majors: Environment Policy & Criminal Justice

Kate Hansen

Johns Hopkins University Majors: History and Spanish

Laurel Hughes

University of Maryland, College Park

Majors: International Business and Spanish

Jessica Hyman

University of Maryland, Baltimore County

Majors: Political Science & Women's Studies

Betty Irungu

University of Maryland, Baltimore County

Majors: Political Science and Spanish

Stephanie Kisic

Towson University

Major: Economics

Artemis Mahvi

St. Mary's College of Maryland

Major: Public Policy Studies

Anna Margolis

Johns Hopkins University

Majors: Political Science and Spanish

Emily Miller

Washington College

Felicity Northcott

Director of the Arthur C. Helton Institute for the

Study of Social Service

International Social Services, U.S Branch

Marie Robinson

Executive Director

Southern MD Center for Independent Living

Maribeth (Betsy) Stewart

Development Consultant

YWCA Annapolis and Anne Arundel County

Linda Kohler

Executive Director

Students Sharing Coalition

Dr. Jana Davis

Ass. Director of Programs & Chief Scientist

Chesapeake Bay Trust

Galen Zook

InterVarsity Staff

InterVarsity Christian Fellowship & The Doors

Kelly Ziad

Town Planner and Main Street Manager

Mount Airy Main Street Association

Louise Corwin

Executive Director

Ready at Five

Terry Hickey

Director

Community Law in Action

Lenore Koors

Development Director

MD Affiliate of Susan G. Komen for the Cure

Linda Kahn

Deputy Director

IMPACT Silver Spring

Susan F. Burger

Executive Director

CASA of Baltimore, Inc.

Katherine Schoonover and Leo Nollmeyer

Financial Director and Curator

Major: Business Administration

Madiha Naroo

University of Maryland, Baltimore County Majors: Biomedical Technology & Pharmacy

Nezia Munezero

St. Mary's College of Maryland Majors: Political Science and French

Jessica Osrow

McDaniel College

Major: Theater and Arts Management

Sara Padula

University of Maryland, Baltimore County

Major: Applied Sociology

Pierce Pahlow

Loyola College of Maryland

Major: Finance

Sunyoung Park

University of Maryland, Baltimore County

Majors: ESOL/Bilingual Program

Lauren Ramsay

St. Mary's College of Maryland

Major: English

David Rogner

University of Maryland, College Park

Majors: Environmental Restoration and Management

Yolanda Santirosa

University of Maryland, University College Major: Human Resource Management

Yujung Son

University of Maryland, Baltimore County

Majors: ESOL/Bilingual Program

Alyssa Taylor

College of Notre Dame

Major: Nonprofit Management

Samuel VanNest

St. Mary's College of Maryland

Major: English

Crossroads Community & Oxford Museum

Laura Smit

Executive Director HC Drug Free

Felicity Northcott

Director

International Social Services USA Branch

Kathleen Hornig

Director of Festivals

Baltimore Office of Promotion and the Arts

Sabree Akinyele

Executive Director

Partnership for Learning

Nan Bambara

Director of Business Relations Business Volunteers Unlimited

Charles W. Stansfield

President

Second Language Testing Foundation, Inc

Linda Hayes

Coordinator

Christ Church Link Helpline

Jana Davis

Ass. Director for Programs & Chief Scientist

Chesapeake Bay Trust

Janice Essien

Human Resources Generalist Hearts and Homes for Youth

Charles W. Stansfield

President

Second Language Testing Foundation, Inc

Kathy Casey

Development Director

The Highlands School

Kate Cox & Peggy Fitzgerald

Development Director & Volunteer Coordinator

Talbot Hospice Foundation

Scott Van Newhouse

University of Baltimore

Major: Public Policy

Katie Waltrup

Towson University

Major: Psychology

Jamie Wiesner

Frostburg State University

Majors: Mass Communication and Women Studies

Jennifer Yogi

St. Mary's College of Maryland

Majors: Philosophy and Political Science

Craig Wiley

Executive Director

Gay, Lesbian, Bisexual, and Transgender

Community Center of Baltimore

Justine Wilson

Internship Supervisor

Baltimore Child Abuse Center

Maribeth (Betsy) Stewart

Development Consultant

YWCA Annapolis and Anne Arundel County

Jared Liu

Director of Programs

Alliance for Community Trees

WALTER SONDHEIM JR. MD NONPROFIT LEADERSHIP INTERN PROGRAM CALENDAR OF SUMMER EVENTS FOR 2008

WEEK	DATE	EVENT	TIME	LOCATION
1	Tuesday June 3, 2008	Report to Internship	Approximately 9:00 a.m.	Internship Site
2	Monday June 9, 2008	SEMINAR I The Nonprofit Sector An overview of nonprofit structures, the environments within which nonprofits operate, and the role nonprofits play as service providers, advocates, funders, and supporters.	9:30 a.m. to TBD.	Maryland Nonprofits, Baltimore Office
3	Monday June 16, 2008	SEMINAR II Nonprofit Governance Develop a clear understanding of the role of the Board of Directors in nonprofit organizations and role it serves as the governing body of the organization.	9:30 a.m. to TBD.	Maryland Nonprofits, Baltimore Office
5	Monday June 30, 2008	SEMINAR III Financial Fundamentals for Nonprofits Gain an understanding of nonprofit financials and the specifics of balance sheets, budgets, audits, and IRS form 990.	9:30 a.m. to TBD.	Maryland Nonprofits, Baltimore Office
7	Monday July 14, 2008	SEMINAR IV Fundraising Readiness An overview of the fundraising environment, including an understanding of what organizations need to have in place for successful fundraising, funding patterns, and the types of fundraising programs available.	9:30 a.m. to TBD.	Maryland Nonprofits, Baltimore Office

9	Monday July 28, 2008	SEMINAR V Volunteer Management An overview of the role volunteers play within organizations and the sector as a whole and the way in which organizations should approach the process of recruiting, orienting, and retaining their volunteer staff.	9:30 a.m. to TBD.	Maryland Nonprofits, Baltimore Office
10	Friday August 8, 2008	MARYLAND NONPROFIT LEADERSHIP PROGRAM INTERN CELEBRATION LUNCH	12:00 p.m. to 2:00 p.m.	UMBC 7 th Floor Library

OVERVIEW OF THE 2008 GOVERNOR'S SUMMER INTERNSHIP PROGRAM

The Governor's Summer Internship Program (GSIP) has the following two goals in mind:

- 1. To instill a knowledge and understanding of the purpose and functions of state government in the emerging leadership of the next generation; and,
- 2. To attract some of Maryland's best and brightest students to public service upon completion of their formal education.

The Shriver Center markets GSIP to attract up to twenty five of our state's most talented college/university students to explore the rewards and challenges of careers in public service, specifically state government. GSIP students gain invaluable work experience in their areas of career interest through a full-time internship and develop skills in problem-solving, policy analysis, written and verbal communication, public speaking and teamwork through the program's policy paper component.

The Shriver Center at the University of Maryland, Baltimore County coordinates the program in conjunction with the Office of the Governor.

PROGRAM STRUCTURE

The Governor's Summer Internship Program has three defining components: substantive projects, site visits/seminars, and the development of group policy papers.



During ten weeks, interns work full-time on **substantive projects**, with senior level public administrators and policy makers, in departments or policy areas that closely correspond with each intern's field of study or career interests. Duties often include attending meetings, drafting correspondence, tracking legislation, and researching policy options.

Interns also attend bi-weekly **seminars and site visits** designed to introduce them to the specific rewards and challenges of public administration. These seminars are designed to broaden their knowledge of state government and heighten their appreciation and understanding of the interactive relationships between the various functions of government. Seminar topics for Summer 2008 are included in this report.

The **development of group policy papers** serves as the final component of the Governor's Summer Internship Program. It provides interns with a heightened awareness of the primary purpose of government: to serve people. The policy papers represent tangible products, and provide the students

with an outlet to generate solutions to Maryland's most critical issues. These papers, researched in teams, are presented to the Governor. The opportunity to present these papers at the summer's end is unique and exciting and represents the culmination of many weeks of hard work.

2008 Policy Papers include:

- Evidence-Based Services: Investing in a Brighter Future for Delinquent Juveniles in Maryland
- Transferable Development Rights in Maryland
- Working to Increase the Employment of Marylanders with Disabilities
- Doctors, not Drivers: Capitalizing on the Skills of Maryland's Underemployed Immigrant Professionals
- Effective Teachers are Made, Not Born: Mandating Induction Programs for New Teachers in Maryland

RECRUITMENT AND SELECTION

The presidents of colleges and universities in Maryland are invited by the Governor to nominate students for the Governor's Summer Internship Program three months prior to the application deadline in March. Applicants must be undergraduates attending a two- or four- year university or college in Maryland, or are Maryland residents attending an out-of-state college or university. The applicants must be entering their junior or senior year and have a GPA of 3.0 or higher. All majors are encouraged to apply.

In order to attract high quality students, program participants receive a \$3,000 stipend. The stipend provides an added incentive to the interns, as it offsets the lack of income from regular summer employment.

A selection committee comprised of representatives from the Governor's Office and several state agencies review applications in April. Applicant credentials include a resume, transcript, two letters of recommendation and a formal application. Students are selected on the basis of these materials and are notified of a decision in early May.

OUTCOMES: STATISTICS HIGHLIGHT PROGRAM'S SUCCESS

The Governor's Summer Internship Program was a success in Summer 2008. Expanding to twenty-five interns, the program placed students in state agencies across Maryland. While engaged in the work of state government, interns also had the opportunity to visit Annapolis, hear from high-ranking officials from the Maryland State Department of Education and other agencies, receive training on and write a policy paper, and present policy proposals to Governor O'Malley. Mentors found students to contribute significantly to the work of their agencies.

• 100% of interns indicated that they would recommend the Governor's Summer Internship Program to other students.

Intern Feedback

KEY: 5- Strongly Agree 4- Agree 3- Neutral 2- Disagree 1-Strongly Disagree **Please rate your internship on the following factors:** (Average scores across program participants are presented below)

This experience gave me better insight into MD State Government	4.89
The work I performed fulfilled my expectations	4.22
There were ample opportunities for learning	4.56

I had a good working relationship with my co-workers & supervisors	4.61
The work I performed was challenging and stimulating	4.11
I utilized my academic knowledge and skills	4.33
I feel better prepared to enter my career field after this experience	4.28

Mentor Feedback

KEY: 5- Outstanding 4- Good 3- Satisfactory 2- Poor 1-Inadequate

Please rate your intern on the following factors:

(Average scores across program participants are presented below)

Functions at a high level of productivity	4.75		
Shows an ability to learn and problem solve			
Possesses a desire and willingness to take on new assignments	5.00		
Displays a spirit of cooperation and teamwork	5.00		
Utilizes academic knowledge and skills	4.94		
Overall assessment of the student intern	5.00		

GOVERNOR'S SUMMER INTERNSHIP PROGRAM 2008 PROGRAM PARTICIPANT LIST

INTERNS

RACHEL BAKER

University of Maryland, Baltimore County

Majors: Economics, History

MELISSA BERNERO

University of Maryland, Baltimore County

Major: Financial Economics

LAUREN BROWN

Loyola College in Maryland

Major: Global Studies

RENEE BROWN

Mount St. Mary's University Major: Secondary Education

MENTORS

DONALD DEVORE

Secretary

MD Department of Juvenile Services

MATTIE HUTTON

Analyst

Office of the Governor

StateStat Office

JIM DWYER

Deputy Director of Planning

Maryland Department of Transportation

Maryland Port Administration

SHEILA LOCASTRO

Instructional Technology Specialist Maryland Department of Education Division of Instruction/ITSLM

CATHLEEN CARRIS

Loyola College in Maryland Majors: History, Spanish

KATRINA COHEN

University of Maryland, Baltimore County Major: Political Science

ALEXANDRA COSTLOW

Towson University

Major: Speech - Language Pathology & Audiology

JESSICA CURTIS

McDaniel College

Majors: Political Science, French

ERIN EARP

University of Maryland, College Park Major: Government and Politics

Resources

ADRIENNE HAWKINS

University of Maryland, Baltimore County Majors: English, Political Science

RACHEL KATZ

University of Maryland, Baltimore County Major: Political Science

ERIN MCDERMOTT

Loyola College in Maryland Major: Global Studies

KAVEIRIRIRUA MURANGI

St. Mary's College of Maryland Major: Political Science

KAITLYN MURPHY

University of Maryland, College Park Majors: Government and Politics, Philosophy

BILL PENCEK

Director, Cultural and Heritage Tourism MD Department of Business & Economic Dev., Division of Tourism

GEORGE P. FAILLA, JR.

Deputy Secretary Maryland Department of Disabilities Office of Employment Policy

ROLF GRAFWALLNER

Assistant State Superintendent MD Department of Education Div. of Early Childhood Development

KIM LAMPHIER

Coordinator, Ed. & International Affairs MD Department of the Environment Office of Communication

STACY RODGERS, MPA

Deputy Secretary of Programs Maryland Department of Human

SANDY SHEPHERD

Education Program Specialist Maryland Department of Education Office of Academic Policy

MICHAEL GAINES

Assistant Secretary MD Department of General Services Office of Real Estate

DR. MARTIN FORD

Associate Director MD Department of Human Resources Maryland Office of New Americans

HEATHER BARTHEL

Director of Legislation and Policy MD Department of the Environment Office of Policy and Legislation

SCOTT OAKLEY, ESQ.

Executive Director MD Department of Public Safety & Correctional Services

ALEXANDER NEWMAN

Towson University Major: English

ZOE PAGONIS

University of Maryland, College Park Majors: Government and Politics, Marketing

CHRISTINA POPE

Oberlin College

Major: Comparative Literature

SCOTT REDDING

University of Maryland, Baltimore County Majors: Linguistics and Philosophy

EMMA ROACH

University of Maryland, College Park Major: Environmental Science and Policy

SARAH SHEPPARD

Washington College

Majors: Political Science, Studio Art

KAITLIN SMITH

University of Maryland, College Park

Major: History

PAIGE SPENCER

St. Mary's College of Maryland Majors: History, Women's Studies

SHANE SPENCER

University of Maryland, Baltimore County

Major: Political Science

BRITTANY WELLS

McDaniel College Major: Biology

MARGARET CELLUCCI

Education Program Specialist Maryland Department of Education Office of Academic Policy

SUE DUPONT

Communications Director Maryland Department of Agriculture Office of Communications

DR. MARTIN FORD

Associate Director MD Department of Human Resources Maryland Office of New Americans

ELISABETH SACHS

Director Maryland Department of Labor, Licensing & Regulation Office of Policy Development

DAVE GOSHORN

Director

MD Department of Natural Resources Office for a Sustainable Future

SASHA LAND

Coastal Training Program Coordinator MD Department of Natural Resources Chesapeake Bay National Estuarine Research Reserve

SUSAN CASEY

Research and Communications Manager Governor's Grants Office

MARIA E. LAMB

Director

Maryland Department of Education Program Improvement and Family Support Branch

ANGELO BIANCA

Deputy Director MD Department of the Environment

Air & Radiation Management Admin.

GEORGETTE ZOLTANI

Chief

MD Department of Health & Mental Hygiene, Division of Drug Control

BRITTNEY WHITE

University of Maryland, College Park Majors: Criminology, Criminal Justice

MATTIE HUTTON

Analyst
Office of the Governor
StateStat Office

GOVERNOR'S SUMMER INTERNSHIP PROGRAM 2008 CALENDAR OF EVENTS

Week	Date	Time	Location	Event
1	Tuesday, June 3	9:00 a.m.	Internship Site	Report to Internship
2	Wednesday, June 11	9:00 am - 4:00 pm	UMBC Commons 331	SEMINAR I "How to Write a Policy Paper" Facilitated by Dr. Roy Meyers Professor, Political Science, UMBC
3	Monday, June 16	9:00 am - 4:00 pm	Annapolis	SEMINAR II "Overview of Maryland State Government" Annapolis Visit
4	June 23 - June 27	Groups select time	Groups select location	Groups meet and discuss research
5	Monday, June 30	9:00 am - 5:00 pm	Maryland State Department of Education/Oriole Park at Camden Yards, Baltimore	SEMINAR III "Overview of the Maryland State Department of Education and Maryland Stadium Authority/ Oriole Park Tour"
6	July 7 - July 11	Groups select time	Groups select location	Groups meet and discuss research
	Monday, July 14	No later than 5:00 p.m.	Email: moettel@umbc.edu meyers@umbc.edu	"Policy Paper Review" Forward drafts of policy papers to Mike Oettel and Dr. Meyers
7	Thursday, July 17	9:00 am - 4:00 pm	UMBC Public Policy 203	SEMINAR IV "Policy Paper Presentation Session" Facilitated by Dr. Roy Meyers Professor, Political Science, UMBC
8	Tuesday, July 22	9:00 am - 4:00 pm	Stanton Room, World Trade Center Baltimore	SEMINAR V "Meet the Secretaries"

8	Thursday, July 24	9:00 am - Noon	Groups select location	Groups meet and discuss research
8		12:35 p.m.	Oriole Park at Camden Yards	Baltimore Orioles vs. Toronto Blue Jays Governor's Suite*
9	July 28 - August 1	Groups select time	Groups select location	Groups meet and discuss research
10	Friday, August 8	10:00 am - 1:00 pm	Governor's Baltimore Office	CLOSING CELEBRATION "Policy Paper Presentation to Governor Martin O'Malley and GSIP Recognition Celebration"