MARYLAND UNINSURED EMPLOYERS' FUND ANNUAL REPORT

Period: July 1, 2022 – June 30, 2023

Due October 1, 2023

FINAL Version

Date: September 26, 2023

LE § 10-320(b)

"On or before October 1 of each year, the [Uninsured Employers' Fund] Board shall submit to the Governor and, subject to § 2-1257 of the State Government Article, the General Assembly an annual report that includes a detailed statement of the balances and expenses of the Fund."

Michael W. Burns, Esquire Director

WES MOORE GOVERNOR

STATE OF MARYLAND

MARTIN E. LEWIS CHAIR

MICHAEL W. BURNS

Director

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CASEY BRYANT DONCELLA S. WILSON MEMBERS

STATE OF MARYLAND UNINSURED EMPLOYERS' FUND

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September 21, 2023

The Honorable Wes Moore State House 100 State Circle Annapolis, Maryland 21401

The Honorable Bill Ferguson President Senate of Maryland State House, H-107 Annapolis Maryland 21401 The Honorable Adrienne A. Jones Speaker Maryland House of Delegates State House, H-101 Annapolis Maryland 21401

Re: Report required by Labor and Employment Article §10-320 (b), HB 67/Ch. 58, 2015 and State Government Article §2-1257 (MSAR # 10394)

Dear Lady and Gentlemen,

Pursuant to by Maryland law, Labor and Employment Article § 10-320(b) and State Government Article §2-1257, the Maryland Uninsured Employers' Fund (UEF/agency/fund) is required to submit to the Governor and the General Assembly on or before October 1 of each year "an annual report that includes a detailed statement of the balances and expenses of the Fund." (Report) The Fund therefore respectfully submits the following Report to you for purposes of these requirements, including details concerning the balances and expenses of the Fund as dated September 21, 2023.

MISSION STATEMENT

The Uninsured Employer's Fund (UEF/agency/fund) exists to protect workers whose employers fail to obtain Worker's Compensation Insurance. The UEF reviews and investigates claims by injured workers who are not properly compensated for their injuries by their employers and pays claims when appropriate. We work to ensure that benefits and medical expenses are properly paid to injured workers, and that uninsured employers are held accountable with penalties and sanctions for their failure to comply with Maryland law to insure and protect their employees. Our mission is, therefore, to protect the innocent employee and to ensure that noncompliant employers are held accountable for their actions as mandated by law.

BACKGROUND AND AGENCY PURPOSE

Workers Compensation History and System

Worker's Compensation is a system of no-fault insurance that provides wage replacement and medical benefits to employees for accidental injuries or diseases related to the employee's work.

Before 1900 in the United States, a worker who was injured in the course of his or her employment could sue his or her employer in a civil or "tort" action, which was the same remedy available to a person injured under other circumstances. The tort remedy, however, had numerous problems. It required the worker to prove that the injury occurred because the employer was negligent and the employer had various defenses depending on the jurisdiction which could include: (1) The worker was also negligent; (2) The worker knew of the dangers involved and "assumed the risk;" or (3) The injury occurred because of the negligence of a "fellow employee." Additionally, because of the expense of securing legal counsel as well as the length of time to seek and obtain recovery under this tort system, it was very difficult for workers to recover against their employers. If they did win, however, there were, generally, no dollar limits on what a jury could award to the injured worker.

In response to this situation a system of workers compensation was developed and adopted by the states over time. Workers' compensation is one of America's oldest social insurance programs: It was adopted in most states during the first decades of the twentieth century. The Maryland Workers Compensation Act was first enacted in 1914.

The workers' compensation system is based on a trade-off between employers and employees. Employees are entitled to receive prompt, effective medical treatment for on-the-job injuries or illnesses no matter who is at fault and appropriate compensation for lost wages and, in

return, are prevented from suing employers over those injuries. This is the system set up generally throughout the various states, including Maryland.

As a result of this system, most Maryland employers are required by law to secure and maintain workers' compensation insurance, even if they have only one employee, or must meet the criteria for becoming self-insured. Labor and Employment section 9-402 (2016 Replacement Volume and 2022 Supplement). And, if employees get hurt or sick in the course of their employment, the employer is required to pay by way of their insurance for their injured workers' medical and other compensation benefits.

In return, the law limits the amount that a worker can recover. As noted, workers are only entitled to certain specified benefits, including: (1) Certain wage loss benefits; (2) The cost of medical treatment; and (3) Certain disability payments. Under the old system, workers were able to recover for pain and suffering, loss of enjoyment of life and other damages that a jury might award. Recovery under worker's compensation today is, however, limited to the statutorily permitted areas of coverage, no matter how serious the injury.

This system works exceedingly well – the tradeoff between the rights of employers and employees results in serious protections for the injured worker at a reasonable cost to the employer for workers compensation insurance.

When, however, the employer fails to live up to its part of the trade off – when that employer, for whatever reason, fails to carry the required insurance - the system breaks down, leaving the injured worker in a serious and dangerous position. For the system to work all relevant employers must secure and maintain the required workers compensation insurance. Were it not for uninsured employers' funds such as Maryland's UEF, injured workers with uninsured employers would face terribly difficult – potentially catastrophic - situations in which lost wages and medical treatment payments would be difficult, if not impossible, to recover, from employers without insurance and then only by means of long, costly legal action.

The Maryland Uninsured Employers' Fund

In 1983, the Uninsured Employers' Fund Board was created by the General Assembly to protect workers whose employers are not insured under Workers' Compensation (Chapter 576, Acts of 1983).

The Fund reviews and investigates claims by employees, or by their dependents in case of death, who have not been compensated properly by their employer. The agency also provides coverage for claims for compensation for injured workers employed by insolvent self-insured

employers as well. The Fund additionally supervises the operation and administration of the Uninsured Employers' Fund and staff as well.

The UEF is a statutorily-created, self-funded agency which does not receive other general funding. The agency was created in order to protect Maryland workers who are injured on the job from an accidental injury or an occupational disease under certain circumstances. Specifically, the agency provides workers' compensation benefits, including medical benefits, to injured workers, and to their families and dependents as appropriate, in cases where an uninsured employer fails to carry Workers' Compensation Insurance, an employee is injured, benefits are awarded by the Maryland Workers' Compensation Commission (WCC/Commission) and the uninsured employer fails to pay the WCC award as ordered by the Commission. The agency's obligation to provide benefits and/or compensation is triggered when an uninsured employer defaults on an award issued by the Commission.

The UEF was originally designed to be a limited stop-gap funding mechanism for injured workers whose employers failed to maintain legally required workers' compensation insurance. It was apparently felt when the agency was established that there would only be a fairly small number of such cases because employers would maintain workers compensation insurance to cover their employees since that insurance was, and still is, required of most Maryland employers under the law.

Over the years this expectation has proven to be, unfortunately, erroneous. Some employers, especially in the dangerous construction and landscaping industries, routinely and deliberately fail to carry required insurance because it enables them to underbid their competition and thus obtain work, or because it increases their own profits, or for other reasons. Add to this honest employers who simply fail to have coverage at the time of an injury for various reasons and then have a claim from an injured worker, as well as bankrupt self-insured employers, such as the Bethlehem Steel Corporation (BSC) and A&P Supermarkets (A & P), and by 2023 the result is that the UEF has now grown to cover hundreds of injured workers at any one time currently a monthly average currently of approximately 900 active cases, including approximately 30 permanently totally disabled cases, with expenditures for both lost wages and medical bills totaling millions of dollars per year. A&P and BSC, both large self-insured companies, have become insolvent during the past 20 years and the UEF has also become responsible for tens of millions of dollars in workers' compensation payments for these two corporations' injured workers, a responsibility which continues at the present time, remains ongoing and will continue for decades to come. It is important to note that there is no source of funding in existence currently for the BSC claims which the Fund manages and pays for.

UEF coverage for a claim can last for any amount of time depending on the Order of the WCC: weeks, months, years, a lifetime. Workers often come back to the WCC with a claim for worsening of their condition, requiring a new hearing, resulting in a new order with increased payments, multiple times. Even if a claimant does not claim a worsening of their condition the agency is still responsible for casually-related medical treatment for the remainder of the claimant's life. Over time, cases can result in millions of dollars in medical and related expenses.

The UEF is a special fund. It is partially funded by fines levied by the WCC against uninsured employers and assessments imposed on awards of indemnity benefits. The agency also is to receive reimbursement from uninsured employers for expenditures made to claimants. Many uninsured employers do not make these required payments and reimbursements which has made collecting these funds a challenge to recover.

In addition to collecting these fines and assessments the UEF seeks repayment of the benefits paid from the relevant liable uninsured employers by way of civil and criminal collection and enforcement actions. The agency now vigorously pursues suspension of business licenses and permits from, and seeks criminal penalties against, employers who fail to secure insurance and/or fail to pay benefits awarded by the commission.

As noted, the UEF is entirely self-funded and typically receives approximately 80% of its funding from a 2% assessment on most WCC permanency awards and settlements (with the remainder of funding coming mostly from payments received from uninsured employers).

This 2% amount is the statutory maximum assessment available to the agency and has been the statutory maximum for many years. During the 2020 legislative session the Legislature raised that assessment amount temporarily for a period of one year to 3%. During the 2021 legislative session the agency requested, as a result of the COVID pandemic disruption and shutdown which occurred starting in March of 2020, that the temporary 3% figure be extended for one additional year. Although supported by the prior Administration the House Economic Matters Committee declined to extend the assessment increase and it therefore terminated on June 30, 2021.

RECENT HISTORY AND PROGRESS

Under the leadership which entered the UEF in 2016, and with the active oversight, guidance and cooperation of the Executive Branch and the Legislature, the agency has worked, diligently and successfully, to address and correct the serious and unacceptable situation of dysfunction, chaos and failure which existed within the agency for years prior to 2016.

Bringing the agency to professional competence and performance has been neither easy nor expense-free. In order to simply function adequately the agency has added four full-time staff persons since late 2016, including two new attorneys general, which is reflected in increased costs to agency management. The agency has a total of eleven full-time State employees, five of whom are the attorneys general, as well as three non-State temporary employees.

Claims Management and Investigations

Also, as a result of the emergency situation regarding the agency's claims administration which existed in past years the agency located, evaluated and hired the CorVel Corporation (CorVel) pursuant to an emergency procurement effective Sept. 1, 2017 to investigate and

manage claims as the agency's third-party claims administrator (TPA). CorVel's task was daunting; it literally had to build the agency's case management record from the ground up based on what data was available while also taking on investigating and managing new claims immediately upon their arrival at the agency. It took CorVel months to collect, organize and process data and files just to get to a point where the agency could even know, with confidence, how many open claims were in existence and what they were. As a result of the agency's first-ever Request for Proposals (RFP) for claims management and investigation services Corvel was, after an exhaustive procurement process and evaluation, subsequently awarded a five-year contract for TPA services in 2019.

CorVel's success at data management and investigations has been truly exceptional. The rate of cases where insurance coverage is found in new claims has gone from a rate of approximately 9% per month before Corvel's arrival to over 50% per month on average today. This means that literally hundreds of claims for which the UEF would have been found responsible in the past now have coverage of some type being located, resulting in the agency not being responsible for covering and paying these claims. Corvel's staff, working with the agency's Attorneys General, have also developed evidence and successful defenses in cases which have literally saved the Fund millions of dollars in potential additional claim payouts over the past six-plus years.

CorVel's effective investigations, case management, and large network of providers has provided substantial savings to the agency. The cost of finally having a competent TPA with a written contract added to agency expenditures starting in 2017, but the resulting competence, accuracy, claims management expertise and savings achieved have been outstanding. The contract for third-party claims services with the CorVel Corporation continues be a success, providing cost savings and competent professional services to the agency for a reasonable cost.

The professional administration, investigation, cost management, network savings and other benefits the agency has received under the contract more than recoup the cost of CorVel's services. For example, since starting on the program with CorVel, UEF expenditures for claims have declined. From FY 2020 to FY 2023 there has been a 40% reduction in the number of open claims and a 20% reduction in claim payments. From our start with the onset of CorVel's services there has been more than a 65% decrease in the total open claims and roughly a 10% decrease in money spent on claims.

These savings are substantial and could have only been achieved with the agency procuring such TPA services from a competent national TPA. The contract with CorVel was, and remains, one of the main reasons for the agency's success and financial stability over the past several years.

Covid Disruption, Agency Response and Resulting Changes

The COVID pandemic of 2020-22, although challenging, was also met successfully by the agency.

As noted in previous Reports, the COVID pandemic resulted in a number of disruptions, challenges and changes to the functioning of government in 2020-2022 and the UEF was not spared from those events and challenges. The agency has, however, successfully come through that situation. Thanks to the agency staff, Office of the Attorney General (OAG) staff, and the staff of the agency's third-party claims administrator (TPA) the agency was able to set up a successful remote teleworking program which enabled us to continue to function effectively remotely in 2020. As a result of constant planning and preparation by staff the agency was able to resume functioning in our office later when State Government was reopened by the Governor seamlessly and without incident. At the direction and encouragement of the executive, the agency continues to utilize telework to a much greater extent than before the pandemic and can report there has been no disruption or reduction in the agency's production, efficiency or work product. The agency recognizes the leadership of both Executive Branch agencies and the Legislature in turning what was a serious disruption and crisis into a successful system for the functioning of government during the governmental shut-down in 2020, the eventual reopening of our office in 2021 and the ongoing utilization of telework options for staff.

The agency continues to successfully use telework in the time since State government reopened. Balancing in-person, in-office time with telework has proven to be a valid and effective way for this agency to function. Office production, communication and efficiency remains excellent under this hybrid model, which is due in no small measure to the outstanding and professional staff that make up our agency personnel, including state employees, OAG staff, and CorVel staff. The results of this hybrid staffing are such that the agency will continue to utilize it going forward.

UEF Revenue and Collections

Agency revenue continues to show improvements in collection efficiency and results. Also, the one-year increase in the agency's assessment to 3% in 2020 provided additional funding support for the agency reflected in bottom line receipt numbers. Although the Legislature choose not to provide an additional year of funding at the 3% level in 2021, the one-year increase to that level clearly provided evidence of the effect of that change in real numbers and amounts received by the agency by way of the assessment for future evaluation.

In spite of the pandemic, agency staff continues to grow the agency's collections reach and effectiveness in recovery of funds owed by uninsured employers to the agency and maintained a high success rate even with the effects of the COVID pandemic to work through. Increases in enforcement and collections utilizing business license suspensions and the full implementation of criminal enforcement are highlights and the agency notes that both programs continue to grow in scope, effectiveness and receipts.

The agency's collections efforts to continue to generate more revenue for the agency. Collection staff are efficient and effective in their work. Working with the agency's Attorney's General collection staff have established several effective systems for identification and collection of agency debt. Payment plans are established on an ongoing basis generating a

continuing source of revenue for the agency. Additionally, in response to an Audit Finding from 2021 the agency has obtained the services of a temporary employee whose responsibilities include sending all relevant debt generated directly to the Maryland Central Collection Unit (CCU) for collection.

The agency plans on utilizing several existing positions to recruit and hire more staff dedicated to collections efforts in the year ahead as well.

2023 - Legislative Session and Administration Interaction

The 2023 session of the Legislature was extremely successful and productive for the agency. The agency's budget was approved without controversy. The agency's interaction with the two budget committees was positive and both Budget Sub-Committees were supportive of, and interested in, the agency and its current situation.

The Senate Sub-Committee was particularly interested in the issue of penalties for the failure of required Maryland employers to carry workers compensation insurance and the interaction at the committee budget hearing was very positive. The Sub-Committee requested further information from the UEF on the issue of penalties for failure to carry the required insurance by employers and the Joint Chairmen's Report (JCR) requested a report from the UEF regarding a discussion of the current status of enforcement and recommendations for improvements in the enforcement process. The agency prepared and submitted that report to the Legislature in a timely fashion in August, 2023.

The agency's interactions with the new Administration have been collaborative and profitable for both parties. It is clear that the new Administration is working diligently to improve Maryland, including this agency's subject matter. It has been a pleasure to work with the new Administration staff, especially the Governor's Legislative Office, which has been extremely proactive in both interacting with state entities such as the UEF and being available for training, advice and support involving numerous matters. The new spirit of this Administration of cooperation and collaboration with agencies is resulting in new initiatives and proposals going forward into 2024. The UEF appreciates the interaction and guidance.

BALANCES AND EXPENSES

The UEF has been and remains solvent as of this report. Appendix A details expenditures and revenues for the 2019-2023 period for review and comparison. Appendix H indicates the various Fiscal Year-End Fund balances from 2012-2023. What is striking is that the agency has increased staffing and contracted for a competent third-party claims administrator during this period resulting in significant new expenditures and yet the fund balance is approximately the same today as it was before these necessary and long over-due improvements, hirings and required fixes took place. This is a result of better claims management and cost containment, increased effectiveness at investigations, better case preparation, winning contested cases, quicker and more effective enforcement, and vigorous collection programs resulting in substantially increased and more effective recovery of funds owed to the agency.

Appendices C, D, E, F and G provide extensive detailed information – including monthly balance, payment and expense information - as to the agency's performance, claims, payments, and status. Numerous data points are recorded and presented therein for the period September, 2017 (when CorVel took over TPA duties) through June, 2023. In particular, detailed monthly amounts are presented for compensation payments, medical payments, and operating expenses.

These detailed statements of the balances and expenses of the Fund are included for purposes of providing data for this report and to comply with the requirements of Labor and Employment section 10-320(b) as regards information relevant to this particular report and which may be due for previous annual reports regarding balances and expenses of the fund.

Detailed performance data indicates the following information for the period of FY 2022 and FY 2023 including balances and expenses:

	FY 2022	FY 2023
Number of claims filed	511	391
Number of investigations conducted	511	391
		100
Number of claims where coverage found	207	190
Percentage claims where coverage found	40.5%	48.6%
Number of claims where agency responsible	98	76
Average number of open claims (per month)	660	563
Number of cases resolved	659	613
Number of benefit payments made	11,616	1,694
Compensation and medical payments made (in dollars)	5,648,907	4,925,642
Contract Cost for TPA Services	(include	ed
	in ager	ncy
	operati	ng
	expend	litures)
Agency operating expenditures (in dollars)	4,098,804	4,879,925
Total expenditures (in dollars)	9,747,711	9,805,567

Amount of assessments collected (in dollars)	9,035,789	7,264,077
Interest on Fund balance (in dollars)	35,514	215,683
Amount of benefit payments owed by uninsured		
Employers recovered (in dollars)	799,598	987,239
Total revenue (in dollars)	9,870,901	8,466,999
Ratio of Total expenditures to Total revenue (year)	.99:1	1.16:1

Appendix B indicates the history of reserves for the agency in 2023. It shows that as of June, 2023 the agency has liability reserves currently set at \$58,885,314. These reserves are estimates of the agency's liability for the claims currently being paid by the agency for any particular month as well as anticipated claim obligations. Those reserves do not, and cannot, completely predict future increases, including yearly rising medical costs, new claims and claimant worsening changes, which will increase the agency's liability in the years ahead. Additionally, the impact of the COVID virus and its aftermath continues to exist.

As to administrative costs the TPA contract is estimated to cost approximately \$3.2 million per year (such costs are included in the "compensation and medical payments made" entries of Appendix A for the years 2019 through 2023). Agency operating expenses are currently at approximately \$2 million with costs expected to increase as recruiting and hiring for several positions continues.

The agency again emphasizes that it is not an insurance company. Whatever cases are found to be the responsibility of the agency are the cases it will cover; it is difficult to predict what the UEF's true future liabilities are for medical and compensation payments with any rational degree of certainty over multiple years. Due to the unique nature of our mission, the UEF is quite literally at the mercy of events as to future costs and expenditures.

CONCLUSION

As has been described in detail in the Fund's recent Annual Reports, although the agency had faced challenges and obstacles over recent years progress has been steady, substantial and permanent. Improvements and stabilization have occurred in every area of agency structure and function over the past recent years. The progress, initiatives and improvements in the UEF over the past several years are documented, numerous and substantial. The agency's response to the COVID pandemic, from planning to implementation to the successful functioning of remote work was remarkable – the ability of the agency to transition to remote work simply and quickly

was something that did not exist compared with the agency's situation in 2016. What would have been impossible to do in 2016 was, frankly, easily accomplished and smoothly implemented by the UEF staff in 2020.

As with all agencies, there always remains work to do at the agency, improvements to be made, and more success to be generated but we here face that work with the confidence that comes of years of working as a team to get the job done.

The agency could not have made this progress without the help and support of others in State Government. We thank Governor Moore and his outstanding staff who been great partners and supporters in our work. We thank the Legislature, and in particular the Budget Committees and the Joint Committee on Workers' Compensation, and their staffs, for their interest in our efforts, their suggestions and ideas, their support and their ongoing substantial efforts to work with us to make this agency function successfully, efforts which were especially true this year and gratefully appreciated. We also thank the countless State employees from many agencies, including the Workers Compensation Commission, especially under the leadership of its recently appointed Chair, Maureen Quinn, the Department of Budget and Management, the Department of General Services, the Office of the Attorney General, and the Office of Legislative Services who have all supported and assisted the UEF in our work and our progress over the past years.

Our improvements, progress and success would not have been possible without the support and involvement of all those recognized within this report and our accomplishments here are a reflection of the hard work and support of many persons and entities in Maryland State government as well as our agency staff, who have all worked diligently to make the UEF successful and deserve the highest commendation.

We look forward to continued progress in 2024 working along with Governor Moore, his staff and the Legislature to serve the people of Maryland and advance the Administration's priorities to make Maryland even better.

Respectfully submitted,

Michael W. Burns

Michael W. Burns, Esq.

Director

MB/

Encls.

Cc: Sarah Albert, Department of Legislative Services (5 copies)

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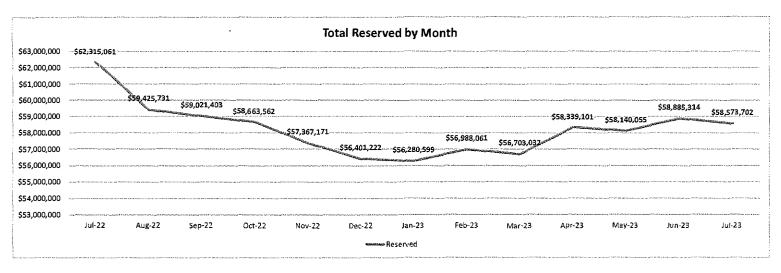
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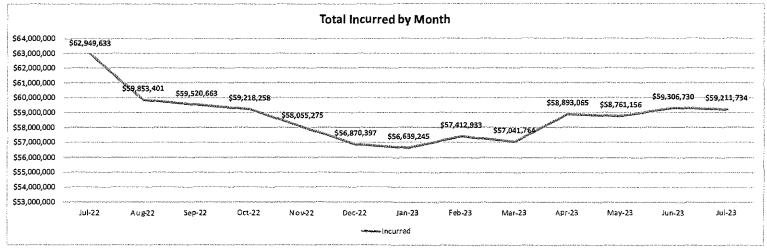
(APPENDIX A)

		2019 Act.	2020 Act.	2021 Act.	2022 Act.	2023 Act.	2024 Est.	2025 Est.
M101	Number of claims filed	483	570	462	511	391	440	480
M102	Number of investigations conducted	483	570	462	511	391	440	480
M103	Number of claims where coverage is found	168	170	183	207	190	200	220
M104	Number of claims were found to be responsible	53	136	195	98	76	85	95
M105	Average number of open claims	919	1,022	678	660	563	575	600
M301	Number of cases resolved	556	425	600	659	613	625	650
M302	Number of benefit payments made	2,425	2,600	1,984	11,616	1,694	1,750	1,850
M303	Value of compensation and medical payments made	8,772,756	8,784,084	8,225,106	5,648,907	4,925,642	5,000,000	5,200,000
M304	Agency operating expenditures	2,010,988	2,015,260	1,940,363	4,098,804	4,879,925	5,000,000	5,100,000
M305	Total expenditures	10,783,744	10,799,344	10,165,469	9,747,711	9,805,567	10,000,000	10,300,000
M306	Dollar amount of assessments collected (\$)	8,501,406	9,927,746	10,948,564	9,035,789	7,264,077	7,500,000	8,500,000
M307	Interest on fund balance	122,793	96,035	20,075	35,514	215,683	230,000	230,000
M308	Recovery of benefit payments owed by uninsured employers	918,229	1,319,496	1,340,995	799,598	987,239	1,200,000	1,400,000
M309	Total revenue	9,542,428	11,343,277	12,309,634	9,870,901	8,466,999	8,930,000	10,130,000
M310	Ratio of total expenditures to total revenue for the year	1.13:1	0.95:1	0.83:1	0.99:1	0.86:1	0.89:1	0.98:1
		1,13	0.95	0.83	0.99	1.16	1,12	1.02
	DBM/DLS Data							
	Performance Measure							
		2019 Act.	2020 Act.	2021 Act.	2022 Act.	2023 Act.	2024 Est.	2025 Est.
D1	New cases	483	570	462	511	391	440	480
D2	Investigations	483	570	462	511	0	48	480

(APPENDIX B)

Jul-2023









Jul-2018

(Appendix C)

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Report Only Open	350 }	351	357	358	285	209	82	128	24	5	3	5	3	1.56	r ·
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Medical Only Open Percentage	1%	1%,	21/	4%	6%		9%	9%	12%	16%	0%	1%	24	5%	
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Financial Overview (15) (pp. 1547) (15) (15) (15) (15) (15)	Assistant 17	Aug-17	Sep-17	00x-17	Nov-17		fan-18	Fcb-18	EGGMA-18	Apr-18	Miy-18	∰#::Jun-18:	(L.: NUL)18	13 Month Average	13 Month Total
Total Paid is in the William that a made to a section of the William II.	\$417,486	\$444,818	\$6,669	\$117,267	\$663,253	\$749,945	\$1,036,537	\$633,357	\$770,529	\$821,430	\$734,840	\$532,225	\$448,639	\$582,846	\$7,576,99
Reserved	Şa	\$0	\$350,211	\$4,540,163	\$7,600,709	\$8,526,244	\$9,841,657	\$9,724,859	\$11,390,240	\$15,040.522	\$15,609,899	\$15,738,379	\$18,652,056	\$9,001,764	
Reserved ligeured : Repaywish	\$417,485	5444.818	\$356,880	\$4,557,430	\$8,263,961	\$9,276,189	\$10,878,194	\$10,558,215	\$12,160,769	\$15,861,952	\$15,344,739	\$16,268,604	\$19,110,695	59,584,610	
والمستور والمنافي والمستور والمنافرة	so	\$n	\$ 0	50	\$0	so	sol	\$0	50	\$0	.02			1	





Jul-2018

															· · · · · · · · · · · · · · · · · · ·
Documented vs. Undocumented programmed and a second		Aug-17											1- Jul-18 ::.	13 Month Average	:19: Month Tota
Documented Received (1999) From Control (1999)	16	1	25	67	44	22	34		56		15		36	32	
Undocumented Received	4	0/	2	10	9/	8	6		12		10		7	7	
Unknown Received	5î	Ó	1)	3)	4	2					0.		2	2	
Documented Open Undocumented Open	405	405	430 (483	472]	426	391	334	340 j	372	455	459	469	419	
Undocumented Open	154	154	166	160	144	128	111	92	97 1	109	130	133	133	131	
Utiknown Open	888	888	859	880	890	887 !	828	791	857 l	446	323	336	356	598	100
	angstga jul-17 0.	Aug-17	Sep-17	0d-17		0ec:17	Man-18 : 82	6 Feb-18.6	√ Mar-18	An-1B	EL-Vall	990 300-18 80	Jul-18	. 23 Month Average	::13 Month Tota
Coverage Found Received Adams (State Constitution of the Coverage County)	8(0 i	14	33	19	. 11	17	15/	16j		13		25	17	2.
No Coverage Found Received	14	1	14	47	38	21	23	21		19	12	16			3(
Unknown Received 1981 State Commence of the Co	1	0	0	0	D)	0	01			1.			0	0	
Coverage Found Open	232	232	243	261	209	157	106	39 [42	33	39	43	43	129	
No Coverage Found Open	352	353 !	269	411	433	421	393	348	349	385	443	430	427	393	
Unknevar Open (1997)	863	863	863	861 (864	663	531	830	703	508	426	455	488	726	
Medical Bill Review Turn Around Time appropriate of the	30 Jul-17	Aug-17	\$ep-17	Oct-17	Nov-17	Doe17	jan-18 ok	Feb-18	: Mar-18	Apr 18 1	@May-18.ap	ggJun-18 gg	4 Slat 18 A	:13 Month Average	13 Month Tota
Average Days Scan to Pending Approval	₽!	9	8	7	7	5	6	8	4)	2	2)	2	. 3	6	
Average Days Pending Approval to Approval	11	10	20	151	17	9:	7	2	5	4	4	2	3	8	
Average Days Scan to Approval	19	19	28	22	24	15	14	9	9	- 6	7	5	6	14	
											··				
Medical Bill Savings in the little of the belief the belief the beautiful to the beautiful	J. ((7) Jul-17	Aug-17	Sep-17	Oc-17	Nov-17	: Dec-17	Jan-18	Feb-18	mMar-18 ac	April and	May-18	Jun-18	(Jul-18	12 Month Average	:13 Month Tota
Number of Bills	Û	a	0)	35	514	638	727	608	752	953	873	591	518	621	6,21
Billed Charges	\$0	\$0	\$0	\$88,801	\$502,887	\$835,344	\$988.504	\$615,178	\$847.302	\$1,068,295	\$862,774	\$570,082	\$596,650	\$677,502	\$6,775,0
Number of Bills Billed Charges Total Sovings X 2003	0%	0%i	0%	100%	66%	58%	50%	88%	74%	79%	60%	65%	55%	71%	
Standard Savings	\$0	\$0i	SO	\$30,405	\$155,352	\$188,415	\$279,536	\$317,946	\$271,425	\$386,553	\$289,229	\$221,012	\$170,050	\$231,002	\$2,310,0
Notwork Solutions Savings	\$0	501	SO	\$0	\$28,223	\$230,846	\$20,459	520,289	\$17,551	\$18,003	\$128,053	\$42,401	\$17.051		
Adjustment Savings	\$0	50	\$0	\$56,496	\$150,623	\$146,186	\$196,090	\$202,455	\$153,031;	\$441,520	\$96,616	\$121,516	\$140,738	5174.528	\$1,745,2
Total Savings (179)	soi	\$0	\$0	\$86,901	\$332,198	\$563,446	\$496,186	\$540,700	\$482,006	\$846,075	\$513,698	\$384,929	\$327,840	\$457.63.8	\$4,576,1
Average Charge 18 (4)	\$01	\$0	\$0	\$2,228	\$978	\$1,311	\$1,360	\$1,012	\$861	\$1,121	4862	\$965	\$1,152	\$1,19 _R	
Average Reduction	\$0	\$0	\$0	\$2,224	\$646	\$366	8683	\$889	\$641	8882	\$589	5651	\$633	\$873	
Preferred Provider Network	11111 Jul-17	Aug-17	:=: Sep-17:::	0 a. 17	Nov-17	D.: 17.	tudan 10 die	20 E. L. 2 B 10 20	10 B4 x 7 10 Ltd		1234 m 1 3 4 m	.: 10n-18::	Combat 40 com	13 Month Average	- 2 Month Top
Network Bills Processed	U	OI OI	01	(3	200	221	286	150	204	248	267	1831	121	145	1.80
	0%	0%	0%	44%	62%	58%									1,0
PPO Utilization Rate Charges in Natwork	\$0						78%	36%	35%	49%	49%	49%	61%	41%	ويوسر ومرادك
PO Reductions		\$0	30	\$6,347	5214,799	\$393,051	\$572,532	\$128,167	5138,167	\$343,390	\$343,909	\$191,987	\$226,994	\$196,873	\$2,559,3
	50	\$0	\$0	\$0	\$19,508	\$220,984	\$18,712	\$17,658	\$11,766	\$12,729	\$90,319	\$31,003	\$12,485	\$33,320	5433,1
ion-PPO Reductions	20	SO	SO	\$6,347	\$114.542	\$63.675	\$155,216	\$89,223	\$69,586;	\$251,928	\$99.513	\$83,246	\$43,519	\$75.146	3676,8





Jul-2018

Pharmacy Management (431-41-41-41-41-41-41-41-41-41-41-41-41-41	9500 J ul-17 9	Aug-17	Sep-17	Oct-17	Nov-17	54: Dec-17	Jan-18	::: Feb-18 ::::	Mar-18	Apr-18	May-18	:: 1 0.0-18	Jul 18.	13 Month Average	13 Month Total
Number of Claimants and Addition to the Advisory of the Adviso	0	0	1,	7	48	56	60	57	58	54	\$5	50	44	45	490
Number Pharmacy Bills Processed	0	Qł.	1.	48	299	323	276	239	197	188	226	185	188	197	2,170
Amount Billed Amount Pald Savings Over Billed Price	\$0	\$0	\$295	\$15,865	5118,920	\$154,256	\$138,254	\$116,190	\$78,004	\$82,208	\$102,817	\$84,146	\$1,08,269	590,83	\$989,225
Amount Paid	\$0	\$D	S214	\$11,605	\$90,849	\$118,437	\$105,314	\$90,195	\$58,538	\$53,537	\$77,610	\$62,626	\$82,476	\$59,036	\$759,400
Savings Over Billed Price	\$ 01	\$0	\$81	\$4,260	528,071	\$35,819	\$32,940	\$25,996	\$19,456	\$20,671	\$25,208	\$21,520	\$25,793	\$18,448	\$238,825
Overall Savings Pottentage	0%	0%	28%	27%	24:	23%	24%	22%	25%			26%	24%		
Number of PBM Claimants	Q;	0)	1	71	36أ	41;	47	38	45	44	43	39	37	34	378
Number of PBM Pharmacy Blils Processed	0	0	1	48	204	2021	171	1211	144!	1391	154	123	110		
Amount Billed (PBM)	\$0	\$0	\$295	\$15,865	\$73,424	\$90,414	\$72,769	\$45,021	\$59.048	\$54,725	\$62,981	\$55,014	551,243		
Amount Paid (PBM)	SO	\$0	\$214	\$11,605	\$53,983	\$66,3921	\$53,301	\$33,953	543,107	\$39,551	\$45,392	\$33,037	\$37,612		\$424,146
PBM Savings Over Billed Price	501	Sol	\$81	\$4,260	\$19,441	\$24,022	\$19,467	\$12,068	\$15,942	\$15,176	\$17,589	\$15.977	\$13,631	V	\$157,655
PBM Savings Percentage	0%	0%	28%	27%!	26%	27%	27%	26%	27%	28%	28%	20%	27%	THE RESERVE THE PARTY OF THE PA	
6 Claimants in FBM Network Control of the Control o	0%	0%	100%	100%	75%	73%	78%	57%	78%	81%	78%	78%	84%	81%	
K Bills in PBM Network	0%	0%	100%	100%	68%	53%	52%	51%	73%	74%	88%	66%	59%		
arand Percentage	0%	0%	0%	25%	19%	19%	19%	17%	19%	19;4	16%	19%	23%		
seneric Percentage	0%	0%	100%	75%	81%	81%	81%	83%	81%	81%	84%	81%	77%		
Visil Order Percentage Retail Percentage Varcotic Percentage	0%	0%	0%	15%	156	7%	6%	4%	3%	4%	5%	2%	4%	the second second	
Retail Percentage	0%	0%	100%	85%	9956	93%	94%	96%	97%	95%	95%	98%	96%	95%	
Varcotic Percentage	0%	0%;	0%	33%	36%	31%	46%	39%	93%	38%	3596	34%	4156		***************************************
Number of OON 9rd Party Bills	0	. 0	0	0	10	В	او	11	9	7	9	6	5	——— ——	74
lumber of OON Physician Dispensing Bills	O(ō	D	Oi	9	17	12	15	9	10	9	10	6	9	97

lase Management reproprieteled distributed according to	and Jul-17	AUR-17	:: Sep-17.	:00. 0⇔17 c	Nov-17	/CIS.Dec-17	Jan-18	Fcb-18	Mar-18	Apr.18	May-18:::	13uh-28 ::::::	Johnson	13 Month Average	/13 Month Total
ACM (perding) chiles perhibility appropriation in															

	,														
Case Management operation of the distribution of the Case Management	name:Jul-17.a	AUE-17	Sep-27.	::::0 ⇔17	Nov-17	C.E.Dec-17)	Jan-18 🚕	Fcb-18	&Mar-18	Apr. 18	и Мау-18 ра	70 Juh 28 uz.	Jul7.8	. 13 Month Average	. 13 Month Total :
MCM (përiding) (illinea projektiti kom grapyliki kitakiti acc.,	G	a	0	0	0	٥	0	2	1	2	٥	1		. 0	
MCM Received	C	ů	0;	Ö]0	0)	ō.	21	0	1)	0	1) 1	4
MCM Closed	0	0	01	ā	0	Βi	ol.	1	0	0	2	0		0	3
MCM Réceived MCM Closed WCM Savings	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$ D;	\$1,200	\$D	\$0	\$172	\$1,200
TCM (pending) (See See 1995) (See See See See See See See See See Se	-1	-1	-1	0	1	1	1	2	3	5	6	5	7	2	
TCM Received	O	. 0	0	1	1}	. 0	0	1	2	3	1	0	Ć	1	9
TCM Closed	0	0.	0	Ç	0	0	ol	ō	1	1	0	1	3	1	5
TCM Savings	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$11,650	\$0	\$0	\$1,450	\$4,235	\$2,476	\$17,335
TA (pending)。如果特别的企业的基础的建筑和企业的企业的基础的。	. 0	Đ	0	0	. 0	٥	0	1	1	G	C	1		0	1
TA Received	0;	٥	0	O.	G.	a	1§	1	Oi	a	0	1		0	3
TA Closed	0	0	0	Ö	0[۵	1	O O	0	1	0	c		0	3
TA Received TA Closed TA Savings	\$0	\$0	\$0	\$0	\$0	\$0{	\$400	50	\$0	\$100	SO	SO	\$150	\$50	\$650
Total (pending) was seed to the witteness of the seed	-1	-1	-1	0	1	1	1	4	5	7	6	7	3	2	· · · · · · · · · · · · · · · · · · ·
Roceived 1	ō;	Ω	Oi.	1	11	01	1	4	2	4	1	2		1	16
Réceived	٥	Ū	0]	0	0	ő	1	1	1	2	2	1	4	1	12
Saulnes Commission (1990)	02	\$0	\$0	\$0	\$0	\$0	\$400	\$0	\$11,550	\$100	31,200	\$1,450	\$4,385	\$1,476	\$19,185





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(Appendix D)

Activity: 81 a secretificações como total (Activity objeto) professor	Aug-18	Sep-18	41.0d-18	Nov-18	(Dec-18)		.i. Feb-19	3 Mar-19 ac	Apr-19	May-19	Jun-19 ()	्श्व ाम्बर कर्	Aug-19	13 Month Average:	13 Month Total
Received	44,	251	35	48	31		50 j	36	44	51	38	22	54	and the second second second second second	524
indemnity Received	39	23	35	40	25	35	47	33)	42	50	36	22	55	37	
Medical Only Received	1	1	O:	3	2		31	3	2(11	٥	9	2	26
Report Only Received	4	2	O.	5	0			0			1			1	12
Indemnity Received Percentage	89%	88%	100%	83%	94%		94%	92%	95%	98%	95%	100%			932 5%
Medical Only Received Percentage	2%	4%		6%	5%		6%	8%	5%	2%	3%	D%			59
Report Only Received Percentage	9%	8%	0%	10%	8%		0%	64/6	0%	0%	3%	0%	0%	2%	29
Reopen (12)	7.	2		9	6		4	7	7	7	10	8	, ,	7	94
Inactive	43	96	35)	34	24		69	67	93	72	39	94	40	Annual Property and Property an	693
inactive Ratio	84%	343%.	77%	60%	65%	147%	128%	156%	104%	124%	81%	180%	S6%	123%	1129
															reserva i la la come
Hearings (A) 中国中国中国中国共和国的基础的基础的基础的基础。	Aug-18	5ep-18	Oct-18	Nov-18					Apr.19	May-19 🖾	:: 1co-19	594 4-19 ,330	Aug-19	13 Month Average	13-Month Total
Number of Hearings Stational Commission States and Commission of the Commission of t	91	21	65	39	33	71	51	45	41	64	31	55	48	50	655
PAGE TO THE PAGE T															ومنسور بماتير
Univertory with the control of the c	Aug-18	Sep-18		Nov-18	Dec-18	nendan 19	:: Feb-19	Mar-19	Apr-19	.:May-19 ::	∴Jun-19 🚓			13 Month Average	13 Month Total
A THE PARTY OF THE	939	Sep-18 883	्रास्त्र , ०टः 18 । 898 ।	Nov-18 917	930	910 l	;; Feb-19.;;j 898 ∣	878	883]	870 [088	하고 15 개의 868	894	897	13 Month Fotal
Indomnity Open		110.12.7				910 l		878	883 1	870 [14	980 10	5 5	894 12		(13 Manth Fotal)
lidemnity Opan Medical Crity Open Report Onto Open	939 24 3	883	1 888 P C	917 9 7	930 8	910 l	898 9 6	878 7	883]	870 14 2	990 10 3	566 5 5	894 12 5	897 10 5	y13 Manth Total
lidemnity Opan Medical Crity Open Report Onto Open	939 24 3 97%	883 12 3 98%	2 888 P P P P P P P P P	917 9 7 98%	930 8 8	910 a 6	898 9 6 88%	878 7 6 99%	883 1 9 6 98%	870 14 2 98%	880 10 3 99%	5 5 5 99%	894 12 5 98%	897 10 5 88%	13 Month Total
Indomnity Open Medical Chiy Open Report Only Open Indomnity Open Percentage Indomnity Open Percentage	939 24 3	883 12 3 98%	888 9 3 3 89%	917 9 7 98% 1%	930 8 8 98% 1%	910 8 6 98%	898 9 6 88%	878 7 6 99% 1%	883 j 9 j 6 j 98% j	870 14 2 98% 2%	980 10 3 99%	568 5 5 99% 1%	894 12 5 98%	897 10 5 28%	13 Month Total
Indennity Open Medical Only Open Report Only Open Indennity Opti Percentage Medical Only Open Percentage Medical Only Open Percentage	939 24 3 97% 2%	883 12 3 98% 1% 0%	898 : 9 3 99% 1%	917 9 7 98% 1%	930 8 8 98% 1%	910 8 6 98% 1%	898 9 6 88% 1%	878 7 6 1 99% 1%	883 9 6 95% 1% 1%	870 14 2 98% 2% 0%	990 10 3 99% 1%	568 5 5 99% 1%	894 12 5 98% 19	897 10 5 88% 1%	313 Month Total
Indennity Open Medical Only Open Report Only Open Indomnity Open Percentage Medical Only Open Percentage Report Only Open Percentage Report Only Open Percentage	939 24 3 97% 2%	883 12 3 98% 1% 0%	898 : 9 3 99% 1%	917 9 7 98% 1%	930 8 8 98% 1%	910 8 6 98% 1%	898 9 6 88% 1%	878 7 6 1 99% 1%	883 9 6 95% 1% 1%	870 14 2 98% 2%	990 10 3 99% 1%	568 5 5 99% 1%	894 12 5 98% 1%	897 10 5 28%	y 13 Month Total
Indennity Open Medical Only Open Report Only Open Indennity Opti Percentage Medical Only Open Percentage Medical Only Open Percentage	939 24 3 97% 2%	883 12 3 98% 1% 0%	3 888 99% 3 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6	917 9 7 98% 1% 1%	930 8 8 98% 1% 1%	910) 8 6 98% 1% 1 1%	898 9 6 6 88% 1% 1% 1% 1% 1% 1% 1	878 7 6 99% 1% 1% 1%	883 1 6 6 98% 1% 1% 1% 1% 897 1	870 14 2 98% 2% 0% 686	980 10 3 99% 1% 0%	55 5 5 99% 1% 1%	894 12 5 98% 1% 1%	897 10 5 28% 11% 12%	
Indermity Open Medical Only Open Report Only Open Indemnity Open Medical Only Open Medical Only Open Medical Only Open Percentage Report Only Open Percentage Report Only Open Percentage Total Open Chims	939 24 3 97% 2%	883 12 3 98% 1% 0%	3 888 99% 3 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6	917 9 7 98% 1% 1%	930 8 8 98% 1% 1%	910) 8 6 98% 1% 1 1%	898 9 6 6 88% 1% 1% 1% 1% 1% 1% 1	878 7 6 99% 1% 1% 1% 291	883 1 6 6 98% 1% 1% 1% 1% 897 1	870 14 2 98% 2% 0% 0% 0% 0% 0% 0% 0	980 10 3 99% 1% 0%	568 5 5 99% 1% 1% 878	\$94 12 5 5 98% 19% 19% 19% 19% 19%	897 10 5 5 88% 1% 1% 12 13 Manth Average	-:13 Month Total
Indermity Open Medical Only Open Report Only Open Indemnity Open Percentage Medical Only Open Percentage Report Only Open Percentage Report Only Open Percentage Total Open Chims Financial Overview	939 24 3 67% 226 096 666	883 12 3 98% 1% 0% 888	898 9 3 3 5 5 5 5 5 5 5 5	917 9 7 98% 1% 1% 1933 1% 1933 1% 1933 1% 1936 1936 1936 1936 1866	930 8 8 98% 1% 1% 1%	910 8 6 98% 1% 1% 1% 924	98 9 6 88% 1% 1% 1% 1% 1% 1% 1	878 7 7 6 6 99% 1% 1% 1% 1991 4991 4991 5597.435	883 9 6 98% 1% 1% 897 897 873,803 5773,803 603	870 [14 2 98% 2% 0% 886 8452,778	980 10 3 99% 1% 0% 603 983 1445,570	568 5 5 99% 1% 1% 878 878 5614,873	894 12 5 98% 1% 1% 1% 408-19	897 10 5 5 88% 11% 156 13 Month Average \$617,189	::13 Month Total
Inderently Open Medical Chity Open Medical Chity Open Indemnity Open Percentage Medical Chity Open Percentage Medical Chity Open Percentage Total Open Chims Financial Overview Total Open Chims	939 24 3 5794 294 094 14501966 1	883 12 3 98% 1% 0% 398 5455,988	898 ; 9 3 3 59% 1% 0% 1% 0% 1% 0% 1% 0% 1% 0% 1% 0% 1% 0% 0% 1% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0%	917 9 7 98% 1% 1% 1% 1933 1% 1933 1855 1935	930 8 8 98% 1% 1% 1% 1% 1% 1% 572,725	910 8 6 98% 1% 1% 1% 1% 1% 1% 1%	898 9 6 88% 1% 1% 1% 1% 1% 1% 1	878 7 6 99% 1% 1% 1% 291 5597,436 522,381,280	883) 6 6 95% 1% 1% 1%) 897 877,603 573,603	870 14 2 98% 2% 0% 6 6 6 6 6 6 6 6 6	980 10 3 99% 1% 0% 803 1un+19 \$446,570 \$24,533,643	568 5 99% 11% 13% 878 878 \$614,873 \$24,333,398	894 12 5 98% 19, 19, 19, 20,000,911	857 10 5 98% 13% 136000000000000000000000000000000000000	-:13 Month Total
Indemnity Opin Medical Only Open Medical Only Open Medical Only Open Indemnity Opin Percentage Medical Colly Open Percentage Report Cally Open Percentage Total Opin Calms Financial Overview Total Opin Opin Percentage Financial Overview	939 24 3 5794 294 094 14501966 1	883 12 3 98% 1% 0% 398 5455,988	898 ; 9 3 3 59% 1% 0% 1% 0% 1% 0% 1% 0% 1% 0% 1% 0% 1% 0% 0% 1% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0%	917 9 7 98% 1% 1% 1% 1933 1% 1933 1855 1935	930 8 8 98% 1% 1% 1% 1% 1% 1% 572,725	910 8 6 98% 1% 1% 1% 1% 1% 1% 1%	898 9 6 88% 1% 1% 1% 1% 1% 1% 1	878 7 6 99% 1% 1% 1% 291 5597,436 522,381,280	883) 6 6 95% 1% 1% 1%) 897 877,603 573,603	870 14 2 98% 2% 0% 0% 0% 0% 0% 0% 0	980 10 3 99% 1% 0% 803 1un+19 \$446,570 \$24,533,643	568 5 99% 11% 13% 878 878 \$614,873 \$24,333,398	894 12 5 98% 19, 19, 19, 20,000,911	887 10 10 5 8 10 10 10 10 10 10 10 10 10 10 10 10 10	





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Documented vs. Undocumented Hadayard Manual des References	AUE-18	Orga Sep-18	Oct 18	Nav-18		Jan-19	Feb-19	Mar-19	Apr-19	May-19	Jun-19 🚓		Aug-19	:33 MonthAverage:	::33 Month Total
Documented Received	31	15	27	37	24	29	40	23	32	34	27	16	32	28	36
Undocumented Roceived	10	11	8	11	7	5.	10	13	12	16	10	6	10	10	13
Unknown Received	3	01	٥		o l	0	D.	٥	0	1	1	D	22	2	27
Documented Open	465	443	447	511	52 5	566	520	515	550	544	554	541	552	516	
Undocumented Open	132]	134 !	139	155	151	168	1613	156	181	189	195	198	202	157	
Unknown Open	370 [321	322	266]	250	230	230	209	156	153	154	139	157	228	
Coverage Found vs. No Coverage Found Applications	and Aug-14.	Sep-18 :	Oct-18	Nov-18	Dec-18	angalan-19	Feb-19	:: Mer-19	CApr-19 (%)	May-19 in:	estion-19 (c.	soas Jul-19	Acc 19	23 Month Average	:13 Month Total
Coverage Found Received provide a contract of the Contract of	20	11	12	18	9	161	21	13		101	1		10	13	164
No Coverage Found Received	24	15	23	30	22	19	29	23	24	41			33		339
Unknown Received - Basel - Commence of Englanding	6	0	0.		Ð	0)	D	O O		q			0		
Coverage Found Open	50	45	40 [54	60	65 j	69	73	101	96	91	92	89	71	
No Coverage Found Open	406	380 }	382	525	541	547	558	563	651	648	871	660	681	555	233
Unknown Open	511	473	486	353	345	311	286	255	145	142	141	125	141	285	
Medical Bill Review Turn Around Time 1989 985 985 985	Ser Aug 18	Sep-18 :	0.0c18	1 Nov-18	Dec-18	angadən-19	Feb-19	May-19.	Apr-19	May-19	: et-nule	(J ul-19 ∆.v.	Aug 19	13 Month (Avelage	33 Month Total
Average Days Scan to Pending Approval (abbeliated open)	4	5	4	2	4	5	4	5	41	7	4	5	2	4	
Average Days Pending Approval to Approval	6	9	3	2	2	3	2	3	2	2	2	2	1	3	
Average Days Scan to Approval	10	14	7	51	6	8	6	В	7	9	5	7	4	7	
Medical Bill Savings to predict other posts in 1995 (As a Dispose	3:00 Aug-18:0	Sep-18	: :::: Oct-18	1000: Nov-18	Dec-18	Jan-19	Feb-19 ::	Mar-19	Apr 19	May-19	28 5un-13 933	5 (Jul-79) (2)	AUE-19	13 Month Average	: 13 Month Total:
Number of Bills	9261	433	1387	5061	531	928	903	619	826	568	598	561	773	735	9,559
Billed Charges	\$584,944	\$293,736	\$921,671	\$434,423	\$453,757	\$977,098	\$699.583	3536,660	5818864	\$649,603	\$457,891	\$478,528	5749,024	\$620,515	\$8,066,693
Total Savings 🛠	74%	73%	72%	74%	77%	55%	60%	71 %	67%!	74%	82%	73%	74%	72%	
Standard Savings	\$185,602	\$151,393	\$271,328	\$118,559	\$113,972	\$312,741	\$137,572	5138,296	\$14,820	5204,509	\$113,095		\$168,941	\$158,430	\$2,059,586
Network Solutions Savings	\$23,384	\$15,799	\$49.603	\$53,604]	\$116,333	\$64,525	\$21,557	\$27,546	\$75,432	\$51,188	\$24,435		\$52,980	7,20,722	42,000,000
Adjustment Savings	\$221,096!	\$47.984	\$345,377	\$146,9901	\$117,554	\$260,551	\$262,919	\$214,986	\$456.893	\$227,975	5244,640	\$223,256	5309,797	\$237,087	\$3,082,128
Adjustment Savings Fotal Savings	\$430,081	\$215,176	\$668,308	\$321,196	\$347,959	\$637,827	\$422,047	\$360,828	\$547,145	\$483,672	\$38 2,170		\$551,718	\$441,305	\$5,736.96
Average Charge is imposing a constraint production in a	\$632	\$678	\$665	\$859	\$365	\$1,054	\$775	\$867	5991	\$1,144	5782	5863	\$968	\$A56	
Average Reduction	\$454	\$497	\$450	5635	\$655	\$687	\$467	\$615	\$552	\$852	\$639	\$625	5714		
	4,111,	7721						40.0	90001	4552				7-47	
Preferred Provider Network Seasons (Seasons) (Seasons)	Maria Martin	914 Sep-14	0ct-18	Nov-18	Dec 18:	≥n-19	Fch-19	Mar 39	68 Apr-19 346 g	May-19	Jun-19	35 JUL 19	Aug-19::	. 13Month Average.	La Month Total
Network Bills Processed	141	148	376	79	117	240?	193,	1321	182]	120	125	879	170	162	2110
PO Utilization Rate	34%	24%	33%	49%	49%	55%	26%	40%	24%	43%	34%	29%	56%	38%	
harges in Network	\$122,655	\$53,771	\$200,535	\$136,588	5154,586	\$375,766	\$115,220	\$138,108	\$151,576	\$159.619	\$65.327	\$73.243	\$ 193 47 4	5150,352	\$1,964 570
A CARLO DE LA COMPANIONE DE COMPANION DE COM	\$15,340	\$4,565	\$32,027	\$48.104	\$98,060	\$44901	\$13,339	\$15,674	\$29,454	\$44,675	\$15,594	\$3,953	\$28,314	\$30,300	5393,900
PO Reductions on-PPO Reductions	\$15,340	34,363	332,021	4 70.104.	994,000	91.7501	0 10120	•	404	\$98,639	0.0,004	40(200,	920,014	560,615	3333,300





AUE-2019

Pharmacy Management		(A) (Sep-18)	Oct-18	:::Nov-18:	Dec-18	iii Jan-19	Feb-19 (1882)	Mar-19	Apr-19	May 19	··· Jun-19	Jul-19	Auf -19	13MonthAverage	13Month Total:
Number of Claimants	51	44	56 i	52	48	511	£2	47	51	44	45		49	49	
Number Pharmacy Bills Processed	192!	151	210	183	177	215	186	186	215	190	185		240		
Amount Silled	\$93,433	\$68,28.6	\$77,618	\$75,068	\$88269	\$88,739	\$80,551	\$77,903	\$115,329	\$83,538	\$92,757	\$189,510	\$126,073	\$96.714	51,257,284
Ampunt Pald	570.817	\$50,0\$4	\$57,534	\$55,730	S65,241	\$ 65,673	\$60,489	\$\$8,095!	\$85506	\$63,255	571473		\$97.314	\$73,612	
Savings Over Billed Price	\$22,64.6	\$18,292	\$20,084;	\$19,338	\$23,029	\$23.0661	\$20,172	\$19,808	\$28,823	\$20,283	\$21,284		\$28,759	523,102	\$300,326
Overall Sayings Porcentage	24%	27%	26%	26%	26%	26%	25%	25%	25%	24%	23%	***	23%	24%	
Number of PBM Claimants	40	40	38	411	40	38	37	351	351	331	32		36	37	477
Number of PBM Phermacy Bills Processed	137	119	235	127	146	154	118	128	142	106	115		155	131	1,697
Amount Billed (PBM)	\$60,468	551,586	552,121	\$56,258	\$56,059	\$68,263	\$48,226	\$49,915	\$71,401	544,978	\$\$1,560		\$66,749	\$56,283	\$731,682
Amount Paid (PBM)	\$44L@7{	\$36,974	\$38,018	\$40,159	\$47,425	\$49,000	534,489	\$34,947	\$50,812	\$31,732	\$37,122	531,478	\$47,975	\$40.321	\$524,167
PBM Savings Over Billed Price	\$16.431	\$14,712	\$14,103	\$16,099	\$18,634	519,254	\$13,737	\$14,968	\$20,589	S13.246	\$14,438	512,519	\$18,774	\$15,963	\$207.515
PBM Savings Percentage	27%	28%	27%	29%	28%	28%	28%	30%	29%	29%	28%	28%	28%	28%	
K Claimants in PBM Network Philosophic and Children	78%	91%	68%	79%	83%	75%	70%	77%	69%	75%	71%		73%1	75%	
K Bills in PBM Network	71%	79%	64%	69%	£2%	76%	53%	69%	66%	59%	62%	35%	65%	66%	
Brand Percentage	20%	18%	19%	20%	20%	13%	19%	20%	23%	19%	23%	19%	17%	19%	
Brand Percentage Generic Rescentage	60%	82%	81%	80%	80%	82%	81%i	80%	77%	81%	77%	81%	83%	81%	
Viail Order Percentage	3%	8%	4%	6%	3%	4%	3%	3%	4%	2%	6%	2%	4%	4%	
Retail Percentage	91%	92%	96%	94%	97%	96%;	97%	97%	96%!	98%i	94%	98%	96%	96%	
Mail Order Percentage Retail Parcentage Narcotic Percentage	32%	34%	33%	28%	28%	26%	30%	27%	25%	30%	31X	29%	31%	30%	
Number of OON 3rd Party Bills	4	3	22	5	3	7	7	8)e	6	9	5	31%	30%	85
Number of OON Physician Dispensing Bills	12	6	14	10	- 8	131	15!	12	12]	14	14		151	131	
									**						103
Case Management og på population blant og programmer.	Aug-18:	Sep-18 ::	17 11 Oct - 18 · « ·	Nov18	Dec-18	orandan-19 or	Feb 19	Mar-19/12:	: Ann 29 : San	Malera	10 ···	tul14 :::		13 Montil Average	: 33 Month Total :
MCM (periding) September 1995 (1996) MCM (periding) September 1996	1	1	1	1	1	2	>	1	1	1	1	1,00,0 UPA 2	WRK-13	TO WORTH WASTAGE	TRIMIDUCE LOCAL
MCM Received enterpolitical measurable enterpolitical enterpolitic	0	٥	0;	ا۵		1!	gi .	10	01	a a	01	Di.		1	
MCM Closed	0	0	0	0			0	1	01	OI	0!			11	21
MCM Closed WCM Savings	50	SO:	\$0	\$0	\$4,,500	\$0	50	\$0	SO	50	\$0	\$01	<u>s</u>	5643	2
CM (pending) Existing a security of the resource of	2	2	2	2	3	6	5	5	4	4	4		310	5643	\$4.500
		0	Oi.	0i	1	4	اه	21	01			4	- 2	3	
CM Received		0	01	- -	- 	1!	1	21		0;	0	0;		2	7
CM Savings	\$460	so	\$0	\$0	\$0	50	\$300	\$7,880	\$9,311i	0	0	<u>0</u>	2	1	8
A (pending) in a long and a pending to the pending of the pending	0,20	50,	Δ.	401	301	301	2300	\$7,880]		50	30	\$0	\$5,385	\$3,334	\$23,337
A Received	- 1		0!		0				0	0	. 0	0	- 0	0	
A:Closed to the Section of the Secti		- 0	0		0	0:	D	<u> </u>	. 0	01	01	0)O	0	0
A Closed A Savines	\$0	sol	S0	50	\$0;		0 \$0	0	0	01	0	0	0]	0	0
otal (pending) system discussion of the state of the stat	901	301	3U ₁	301	30 _t	\$0 8	5 0]	20	\$0	\$0{	\$0	30	\$0	\$0	50
eretued constitutions as a state of the constitution of the consti									5	5	5	5	3	12	
cceived		0	0	o o	21	5	<u>, o</u>	2		0[<u>.</u>	5 01	31 D	51 1	<u> </u>





Jun-2020

(APPENDIX E)

Activity enterant remainished the sector condition of some	Jun-19	Jul-19	Aug-19	5ep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	13 Month Average	13 Month Total
Received	38	22	63	20	35	23	34	42	27	36	26	18	39	33	423
Indemnity Received	37	22	60	20	35	21	32	41	25	36	26	18	38	32	411
Medical Only Received	0i	0	3	0	_ 0[1	2	1	1	0	0	0	1	1	9
Report Only Received	1		0	0	0	1	اه	اه	1	اه	0	0	0	0	3
Indemnity Received Percentage	97%	100%	95%	100%	100%	91%	94%	98%	93%	100%	100%	100%	97%	97%	97%
Medical Only Received Percentage	0%	0%	5%	0%	0%	4%	6%	2%	4%	0%	0%	0%	3%	2%	2%
Report Only Received Percentage	3%[0%	0%	0%	0%	4%	0%Ì	0%	4%	0%	0%	0%	0%	1%	1%
Reopen	10	. 8	7	17	7	4	8	7!	10	8	4!	5	7		102
Inactive	39	54	40	25	42	66	62	54	129	70	45	51	36	55	713
Inactive Ratio	81%	180%	57 <u>%</u>	68%	100%	244%	148%	110%	349%	159%	150%	222%	78%	150%	136%
Hearings who personage to be before a difference of the control of	iun-19	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	13 Month Average	13 Month Total
Number of Hearings	31	55	48	30	471	62	74	48	44	62	33	35	2	44	571
Inventory (gregotile appendituable) pass of top optomic access	Jun-19	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	13 Month Average	13 Month Total
Indemnity Open	890	868	894	918	918	885	871	864	782	761	747	720	737	835	
Medical Only Open												720	/3/	633	
INtegical Only Open	10	5	12	6	12	. 5	6	11	4	5	5	5	6	7	
Report Only Open	10	5 S	12 5	6	12	5 4				5	THE PERSON NAMED IN		6	7.	
and the state of t	Charles Andreas and the Control of t		Marie Transportation of the Person of the Pe		·····	5 4 99%	6	11		5 - 99%	THE PERSON NAMED IN	5	6 99%	7. 2 99%	Annual rest, a spinish annual and a second a
Report Only Open	3	Si	5	3	3	5 4 99% 1%	6 3	11 2	4	-]	5	5		7 2 99%	
Report Only Opeh Indemnity Open Percentage	3 99%	S 99%	5 98%	3 99%	3 98%		6 3 99%	11 2 99%	99%	99%	5 - 99%	99%	6 99%	7 2 99% 1%	
Report Only Open Indemnity Open Percentage Medical Only Open Percentage	3 99% 1%	99% 1%	5 98% 1%	3 99% 1%	98% 1%	1%	6 3 99% 1%	11 2 99% 1%	99% 1%	- 99% 1%	99% 1%	99% 1%	99% 1%	7 2 99% 1% 0%	
Report Only Open Indemnity Open Percentage Medical Only Open Percentage Report Only Open Percentage	3 99% 1% 0%	99% 1%	5 98% 1%	3 99% 1% 0%	3 98% 1% 0%	1% 0%	6 3 99% 1% 0%	11 2 99% 1% 0%	99% 1%	99% 1% 0%	5 99% 1% 0%	99% 1%i	99% 1% 0%	7 2 99% 1% 0%	
Report Only Open Indemnity Open Percentage Medical Only Open Percentage Report Only Open Percentage	3 99% 1% 0%	99% 1%	5 98% 1%	3 99% 1% 0%	3 98% 1% 0%	1% 0%	6 3 99% 1% 0%	11 2 99% 1% 0%	99% 1%	99% 1% 0%	5 99% 1% 0%	99% 1%i	99% 1% 0% 743	7 2 99% 1% 0%	13 Month Total
Report Only Opeh Indemnity Open Percentage Medical Only Open Percentage Report Only Open Percentage Total Open Calms	3 99% 1% 0% 903	\$ 99% 1% 1% 878	5 98% 1% 1% 911	3 99% 1% 0%	3 98% 1% 0% 933	1% 0% 894	5 3 99% 1% 0%	11 2 99% 1% 0% 877	99% 1% 0% 786	99% 1% 0%	5 - 99% 1% 0% 752	99% 1% 0% 725	99% 1% 0% 743	7 2 99% 1% 0% 844	13 Month Total \$7,026,751
Report Only Open Indemnity Open Percentage Medical Only Open Percentage Report Only Open Percentage Total Open Claims Financial Overview	3 99% 1% 0% 0% 903 Jun-19	5 99% 1% 1% 878 Jul-19 \$621,939	5 98% 1% 1% 1% 9911 Aug-19 \$465,356	3 99% 1% 0% 927 Sep-19 \$604,300	3 98% 1% 0% 933 Oct-19 \$494,162	1% 0% 894 Nov-19 \$414,780	6 3 99% 1% 0% 880 Dec19 \$698,831	11 2 99% 1% 0% 377 Jan-20 \$346,088	99% 1% 0% 786 Feb-20 \$693,691	- 99% 1% 0% 766 Mar-20 \$599,430	99% 1% 0% 752 APr-20 \$287,279	5 99% 1% 0% 725 May-20 \$569,284	99% 1% 0% 743	7. 2 99% 19% 0% 844 13 Month Average \$5540,519	
Report Only Open Indemnity Open Percentage Medical Only Open Percentage Report Only Open Percentage Total Open Claims Financial Overview Total Paid	3 99% 1% 0% 0% 903 Jun-19 \$446,670	\$ 99% 1% 1% 1% 878 Jul-19 \$621,939 \$24,333,398	5 98% 1% 1% 911 4ug-19 \$465,356 \$24,714,514	3 99% 1% 0% 927 Sep-19 \$604,300 \$26,212,297	3 98% 1% 0% 933 Oct-19 \$494,162 \$26,126,925	1% 0% 894 Nov-19 \$414,780 \$27,875,211	6 3 99% 1% 0% 880 Dec19 \$698,831 \$29,797,137	11 2 99% 1% 0% 877 2 3an-20 \$346,088 29,971,783	99% 1% 0% 786 5693,691 \$47,622,503	- 99% 1% 0% 766 Mar-20 \$599,430 \$51,123,783 \$	5 99% 1% 0% 752 Apr-20 \$287,279 \$53,154,569 \$	99% 1% 0% 725 May-20 \$569,284 \$52,776,379	99% 1% 0% 743 Jun-20 \$784,942 \$54,825,539	7 2 99% 1% 0% 844 13 Month Average 5540,519 536,339,822	





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Documented vs. Undocumented .	Jun-19	Jul-19	Aug 19	5ep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb 20	Mar-20	Anr-20	Bane 20	420	1 23 Month Average	13 Month Total
Documented Received	Z9	17	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	13	28	15	24	31	20	2.7			29	[309
and the state of t			14	7	7	7	9	10	- 6i	8	- 31	-5		7	94
Undocumented Received		nt	10		0	1:		1	1	1	-1:		4	2	20
Unknown Received	554	- 541	552	566	571	559	551	545	487	471	468	453	461	521	
Documented Open	195	198	202	215	215	203	206	207	188	186	181	177	181°	196	وتروا فالمتراج والمتراجي والمتراجية
Undocumented Open	154	139	157	146	147	132	123	125	111	109	103		101	128	
Coverage Found vs-No Coverage Found	Jun-19	Jul-19	Aug-19	Sep-19	Oct 19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May 20	Jun-20	13 Month Average	13 Month Total
Coverage Found Received	11	Б'	231	5	19	10	16	17	8	14	14!		5		153 254
No Coverage Found Received	27	16	31	15	16	13	17	24	18	22	12	13j.	30	26	254
Unknown Received	7	0)	9	0	0	0	1,	1	1	0		0	4	 	- 16
Coverage Found Open	91	92	89	93	91	84	76	69 [73	57	56	58	64	76	
No Coverage Found Open	671	660	681	704	707	690	690	692	608	607 }	598 [[]	577	585	652	
Unknown Open	141	126	141	130	135	120	114	116	105	102	98	90	94.	116	
Medical Bill Review Turn Around Time	Jun-19	Jul 19	Aug-19	5ep-19	Oct -19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	13 Month Average	13 Month Total
Average Days Scan to Pending Approval	4	5	2	2;	3.	4	5	3	7	5 _	5.	3		4	
Average Days Pending Approval to Approval	2	2	1	21.	2	2	2 j,	3 :			2∖	2j,			
Associated Principle Anna Charles and Anna Charles and Anna Charles and Constitution of the Constitution o	Si Si	7.	41	4 5	5	6	7 {	6	10 أ	6 !	7 5	5 5		6] 6	
Medical Bill Savings	Jun-19	7. Jul-19	4i Aug-19	4 : Sep-19	5 Oct-19	Nov-19	7 \ Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20		13 Month Average	13 Month Total
				Sep-19 735		Nov-19 439	Dec-19 536	Jan-20 565	Feb-20 648	Mar-20 851	Apr-20 386	May-20 816	314	13 Month Average	13 Month Total
Medical Bill Savings	Jun-19	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19 439 \$343,161	Dec-19 536 \$980,213	Jan-20 565 \$432,059	Feb-20 648 \$934,915	Mar-20 851 \$726,611	Apr-20 386 \$525,098	May-20 816 \$565,707	314 \$609,816	13 Month Average 604 \$631,810	13 Month Total
Number of Bills	Jun-19 598	Jul-19 561	Aug-19 773	5ep-19 735 \$519,253 80%	Oct-19 636 \$881,148 87%	Nov-19 439 \$343,161 82%	Dec-19 536 \$980,213 69%	Jan-20 565 \$432,059 79%	Feb-20 648 \$934,915 73%	Mar-20 851 \$726,611 72%	Apr-20 386 \$525,098 79%	May-20 816 \$565,707 72%	314 \$609,816 70%	13 Month Average 604 \$631,810 76%	13 Month Total 7,858 \$8,213,524
Number of Bills Billed Charges	Jun-19 598 \$467,891	Jul-19 561 \$478,628	Aug-19 773 \$749,024	5ep-19 735 \$519,253 80% \$136,373	Oct-19 636 \$881,148 87% \$437,592	Nov-19 439 \$343,161 82% \$195,157	\$980,213 \$980,213 \$980,653	565 \$632,059 79% \$318,294	Feb-20 6483 \$934,915 73% \$469,977	Mar-20 851 \$726,611 72% \$446,334	Apr-20 386 \$525,098 79% \$396,340	May-20 816 \$565,707 72% \$330,380	314 \$609,816 70% \$284,585	13 Month Average 604 \$631,810 76% \$308,730	13 Month Total /,858 \$8,213,524
Medical Bill Savings Number of Bills Billed Charges Total Savings %	Jun-19 598 \$467,891 82%	561 \$478,628 73%	773 \$749,024 74% \$188,941 \$52,980	735 5519,253 80% \$136,373 \$23,301	Oct-19 636 \$881,148 87% \$437,592 \$46,180	Nov-19 439 \$343,161 82% \$195,157 \$15,266	\$36 \$980,213 69% \$587,663 \$63,148	565 \$432,059 79% \$318,294 \$15,699	648 \$934,915 73% \$469,977 \$138,209	Mar-20 851 \$726,611 72% \$446,334 \$36,390	Apr-20 386 \$525,098 79% \$396,340 \$14,687	May-20 816 \$565,707 72% \$330,380 \$23,241	314 \$609,816 70% \$284,585 \$140,924	13 Month Average 604 \$631,810 76% \$308,730 \$47,179	13 Month Total 7,858 58,213,524 11,111,111,111,111,111,111,111,111,111
Intedical Bill Savings Number of Bills Billed Charges Total Savings % Standard Savings	598 \$467,891 82% \$113,095	561 \$478,628 73% \$108,759	Aug-19 773 \$749,024 74% \$188,941	5ep-19 735 \$519,253 80% \$136,373	636 \$881,148 87% \$437,592 \$46,180 \$279,310	Nov-19 439 \$343,161 82% \$195,157 \$15,266 \$70,764	\$36 \$980,213 \$987,663 \$587,663 \$63,148 \$25,511	\$65 \$432,059 79% \$318,294 \$15,699 \$8,256	\$934,915 73% \$469,977 \$138,209 \$70,033	Mar-20 851 \$726,611 72% \$445,334 \$36,390 \$42,438	Apr-20 386 \$525,098 79% \$396,340 \$14,687 \$3,034	May-20 816 \$565,707 72% \$330,380 \$23,241 \$53,221	314 \$609,816 70% \$284,585 \$140,924 \$3,422	13 Month Average 604 \$631,810 7654 \$308,730 \$47,179 \$122,148	13 Month Total /,858 \$8,213,524
Number of Bills Billed Charges Total Savings 16 Standard Savings 16 Network Solutions Savings	598 \$467,891 82% \$113,095 \$24,435	561 \$478,628 73% \$108,759 \$18,870 \$223,256 \$350,885	Aug-19 773 \$749,024 74% \$188,941 \$52,980 \$309,797 \$551,718	5ep-19 735 5519,253 80% \$136,373 \$23,301 \$254,245 \$413,919	636 \$881,148 87% \$437,592 \$46,180 \$279,310 \$763,082	Nov-19 439 \$343,161 82% \$195,157 \$15,266 \$70,764 \$281,187	\$36 \$980,213 \$987,663 \$587,663 \$63,148 \$25,511 \$676,322	565 \$432,059 79% \$318,294 \$15,699 \$8,256 \$342,248	\$934,915 73%; \$469,977 \$138,209 \$70,033 \$678,219	Mar-20 851 \$726,611 72% \$446,334 \$36,390 \$42,438 \$525,163	Apr-20 386 \$525,098 79% \$396,340 \$14,687 \$3,034 \$414,061	May-20 816 \$565,707 72% \$330,380 \$23,241 \$53,221 \$406,843	314 \$609,816 70% \$284,585 \$140,924 \$3,422 \$428,930	13 Month Average 604 5631,810 7654 5308,730 547,179 5122,148 5478,057	13 Month Total /,858 \$8,213,524
Number of Bills Billed Charges Total Savings % Standard Savings (Network Solutions Savings Adjustment Savings	598 \$467,891 82% \$113,095 \$24,435 \$244,640	561 \$478,628 73% \$108,759 \$18,870 \$223,256 \$350,885 \$853	773 5749,024 74% \$188,941 \$52,980 \$309,797 \$551,718 \$969	\$ep-19 735 \$519,253 80% \$136,373 \$23,301 \$254,245 \$413,919 \$706	636 \$881,148 87% \$437,592 \$46,180 \$279,310 \$763,082 \$1,385	Nov-19 439 \$343,161 82% \$195,157 \$15,266 \$70,764 \$281,187 \$782	\$36 \$980,213 \$980,213 \$587,663 \$63,148 \$25,511 \$676,322 \$1,829	\$65 \$432,059 79% \$318,294 \$15,699 \$8,256 \$342,248 \$765	Feb-20 6483 \$934,915 73%; \$469,977 \$138,209 \$70,033 \$678,219 \$1,443	Mar-20 851 \$726,611 72% \$446,334 \$36,390 \$42,438 \$525,163 \$854	Apr-20 386 \$525,098 79% \$396,340 \$14,687 \$3,034 \$414,061 \$1,360	May-20 816 \$565,707 72% \$330,380 \$23,241 \$53,221 \$406,843 \$693	314 \$609,816 70% \$284,585 \$140,924 \$3,422 \$428,930 \$1,942	13 Month Average 6,04 \$631,810 7654 \$308,730 \$47,179 \$122,148 \$478,057 \$1,105	13 Month Total /,858 \$8,213,524 \$4,013,490 \$613,332 \$1,587,925 \$6,214,747
Number of Bills Billed Charges Total Savings % Standard Savings (Standard Savings) Network Solutions Savings Adjustment Savings Total Savings	598 \$467,891 82% \$113,095 \$24,435 \$244,640 \$382,170	561 \$478,628 73% \$108,759 \$18,870 \$223,256 \$350,885	Aug-19 773 \$749,024 74% \$188,941 \$52,980 \$309,797 \$551,718	5ep-19 735 5519,253 80% \$136,373 \$23,301 \$254,245 \$413,919	636 \$881,148 87% \$437,592 \$46,180 \$279,310 \$763,082	Nov-19 439 \$343,161 82% \$195,157 \$15,266 \$70,764 \$281,187	\$36 \$980,213 \$987,663 \$587,663 \$63,148 \$25,511 \$676,322	565 \$432,059 79% \$318,294 \$15,699 \$8,256 \$342,248	\$934,915 73%; \$469,977 \$138,209 \$70,033 \$678,219	Mar-20 851 \$726,611 72% \$446,334 \$36,390 \$42,438 \$525,163	Apr-20 386 \$525,098 79% \$396,340 \$14,687 \$3,034 \$414,061	May-20 816 \$565,707 72% \$330,380 \$23,241 \$53,221 \$406,843	314 \$609,816 70% \$284,585 \$140,924 \$3,422 \$428,930	13 Month Average 6,04 \$631,810 7654 \$308,730 \$47,179 \$122,148 \$478,057 \$1,105	13 Month Total /,858 \$8,213,524 \$4,013,490 \$613,332 \$1,587,925 \$6,214,747
Number of Bills Billed Charges Total Savings % Standard Savings S Network Solutions Savings Adjustment Savings Total Savings Average Charge	Jun-19 598 \$467,891 82% \$113,095 \$24,435 \$244,640 \$382,170 \$782	561 \$478,628 73% \$108,759 \$18,870 \$223,256 \$350,885 \$853	773 5749,024 74% \$188,941 \$52,980 \$309,797 \$551,718 \$969	\$ep-19 735 \$519,253 80% \$136,373 \$23,301 \$254,245 \$413,919 \$706	636 \$881,148 87% \$437,592 \$46,180 \$279,310 \$763,082 \$1,385 \$1,200	Nov-19 439 \$343,161 82% \$195,157 \$15,266 \$70,764 \$281,187 \$782	536 \$980,213 \$980,213 \$980,213 \$980,213 \$980,213 \$587,663 \$63,148 \$25,511 \$676,322 \$1,829 \$1,262	Jan-20 \$55 \$432,059 79% \$318,294 \$15,699 \$8,256 \$342,248 \$765 \$606	Feb-20 6483 \$934,915 73%3 \$469,977 \$138,209 \$70,033 \$678,219 \$1,443 \$1,047	851 \$726,611 72% \$446,334 \$36,390 \$42,438 \$525,163 \$854 \$617	Apr-20 386 \$525,098 79% \$396,340 \$14,687 \$3,034 \$414,061 \$1,360 \$1,073	May-20 816; \$565,707 72%; \$330,380 \$23,241 \$53,221 \$405,843 \$693 \$499	314 \$609,816 70% \$284,585 \$140,924 \$3,422 \$428,930 \$1,942 \$1,366	13 Month Average	13 Month Total .858 S8.213,524 S4.013.490 \$613.332 \$1.587,925 \$6.214,747
Number of Bills Number of Bills Billed Charges Total Savings % Standard Savings (Network Solutions Savings Adjustment Savings Total Savings Average Charge	Jun-19 598 \$467,891 82% \$113,095 \$24,435 \$244,640 \$382,170 \$782 \$639	561 \$478,628 73% \$108,759 \$18,870 \$223,256 \$350,885 \$625	Aug-19 773 \$749,024 74% \$188,941 \$52,980 \$309,797 \$551,718 \$959 \$714 Aug-19	5ep-19 735 \$519,253 80% \$136,873 \$23,301 \$254,245 \$413,919 \$706 \$5563 5ep-19	636 \$881,148 87%; \$437,592 \$46,180 \$279,310 \$763,082 \$1,385 \$1,200 Oct-19	Nov-19 439 \$343,161 82% \$195,157 \$15,266 \$70,764 \$281,187 \$782 \$641 Nov-19 93	536 \$980,213 \$980,213 \$980,213 \$980,213 \$980,213 \$980,213 \$63,148 \$25,511 \$676,322 \$1,829 \$1,262	Jan-20 \$65 \$432,059 79% \$318,294 \$15,699 \$8,256 \$342,248 \$765 \$606	Feb-20 6483 \$934,915 73%3 \$469,977 \$138,209 \$70,033 \$678,219 \$1,443 \$1,047	851 \$726,611 72% \$446,334 \$36,390 \$42,438 \$525,163 \$854 \$617	Apr-20 386 \$525,098 79% \$396,340 \$14,687 \$3,034 \$414,061 \$1,360 \$1,073	May-20 816: \$565,707 72% \$330,380 \$23,241 \$53,221 \$406,843 \$693 \$499	314 \$609,816 70% \$284,585 \$140,924 \$3,422 \$428,930 \$1,942 \$1,366	13 Month Average	13 Month Total .858 \$8,213,524 \$4,013,490 \$613,332 \$1,587,925 \$6,214,747
Number of Bills Number of Bills Billed Charges Total Savings % Standard Savings Network Solutions Savings Adjustment Savings Total Savings Average Charge Aunteen Padjustion Preferred Provider Network	Jun-19 598 \$467,891 82% \$113,095 \$24,435 \$244,640 \$382,170 \$782 \$639	Jul-19 561 \$478,628 73% \$108,759 \$18,870 \$232,256 \$350,885 \$853 \$625	Aug-19 773 \$749,024 74% \$188,941 \$52,980 \$309,797 \$551,718 \$959 \$714	Sep-19 735 \$519,253 80% \$136,373 \$23,301 \$254,245 \$413,919 \$706 \$563 Sep-19 101 35%	0ct-19 636 \$881,148 87% \$437,592 \$46,180 \$279,310 \$763,082 \$1,385 \$1,200 Oct-19	Nov-19 439 \$343,161 82% \$195,157 \$15,266 \$70,764 \$281,187 \$782 \$641 Nov-19 93 15%	Dec-19	Jan-20 \$655 \$432,055 79% \$318,294 \$15,699 \$8,256 \$342,248 \$765 \$606	Feb-20 6483 \$934,9155 73% \$469,977 \$138,209 \$70,033 \$678,219 \$1,443 \$1,047 Feb-20 157 25%	Mar-20 851 5726,611 72% \$446,334 \$36,390 \$42,438 \$525,163 \$617 Mar-20 207 32%	Apr-20 386 \$525,098 79% \$396,340 \$14,687 \$3,034 \$414,061 \$1,360 \$1,073 Apr-20 122 77%	May-20 816 \$565,707 72% \$330,380 \$23,241 \$55,221 \$406,843 \$693 \$499 May-20 213 31%	314 \$609,816 70% \$284,585 \$140,924 \$3,422 \$428,930 \$1,947 \$1,366	13 Month Average 604 5631,817 576% 5308,730 \$47,179 5122,148 5478,057 \$1,105 \$835 13 Month Average 135 34%	13 Month Total ,858 \$8,213,524 \$4,013,490 \$613,332 \$1,587,925 \$5,214,747
Number of Bills Billed Charges Total Savings % Standard Savings % Standard Savings Adjustment Savings Adjustment Savings Average Charge	Jun-19 598 \$467,891 82% \$113,095 \$24,425 \$224,640 \$382,170 \$782 \$639 Jun-19 125	Jul-19 561 \$478,628 73% \$108,759 \$18,870 \$223,256 \$350,885 \$853 \$625	Aug-19 773 \$749,024 74% \$188,941 \$52,980 \$309,797 \$551,718 \$959 \$714 Aug-19	5ep-19 735 \$519,253 80% \$136,873 \$23,301 \$254,245 \$413,919 \$706 \$5563 5ep-19	Oct-19 636 \$881,148 87% \$437,592 \$46,180 \$279,310 \$763,082 \$1,385 \$1,200 Oct-19 116 106 \$57,865	Nov-19 439 5343,161 8295 5195,157 515,266 570,764 9281,187 5782 \$641 Nov-19 93 16% \$49,278	Dec-19 536 \$980,213 69% \$587,663 \$63,148 \$25,511 \$676,322 \$1,829 \$1,262 Dec19 156 18% \$157,126	Jan-20 \$655 \$432,059 75% \$318,294 \$15,699 \$8,256 \$342,248 \$765 \$606 Jan-20 130 46% \$126,602	Feb-20 648; \$934,915 73%; \$469,977 \$138,209 \$70,033 \$678,219 \$1,443 \$1,047 Feb-20 157 25%; \$196,462	Mar-20 \$51 \$726,611 72% \$446,334 \$36,390 \$42,438 \$525,163 \$617 Mar-20 207 52% \$188,295	Apr-20 386 \$525,098 79% \$396,340 \$14,887 \$3,034 \$414,061 \$1,073 Apr-20 122 77% \$360,275	May-20 816 \$565,707 72% \$330,380 \$23,241 \$53,221 \$406,893 \$499 May-20 213 31% \$117,501	314 \$609,816 70% \$284,585 \$140,924 \$3,422 \$428,930 \$1,942 \$1,366 Jun-20 72 35% \$145,780	13 Month Average 944 \$631,810 76% \$308,730 \$47,179 \$122,148 \$478,057 \$1,105 \$835 13 Month Average 135 34% \$141,432	13 Month Total .858 \$8,213,524 \$4,013,490 \$613,332 \$1,587,925 \$5,214,747 13 Month Total 1,749 \$1,533,618
Number of Bills Billed Charges Billed Charges Total Savings % Standard Savings Network Solutions Savings Adjustment Savings Total Savings Average Charge Average Charge Average Seduction Preferred Provider Network Network Bills Processed PPO Utilization Rate	Jun-19 598 \$467,891 827 \$113,095 524,435 \$244,640 \$382,170 \$782 \$639 Jun-19 125 34%	Jul-19 561 \$478,628 73% \$108,759 \$18,870 \$223,256 \$350,888 \$853 \$625 Jul-19 87 29%	Aug-19 773 \$749,024 74% \$188,941 \$52,980 \$309,797 \$551,718 \$3,969 \$714 Aug-19 170 \$56%	Sep-19 735 \$519,253 80% \$136,373 \$23,301 \$254,245 \$413,919 \$706 \$563 Sep-19 101 35%	0ct-19 636 \$881,148 87% \$437,592 \$46,180 \$279,310 \$763,082 \$1,385 \$1,200 Oct-19	Nov-19 439 \$343,161 82% \$195,157 \$15,266 \$70,764 \$281,187 \$782 \$641 Nov-19 93 15%	Dec-19	Jan-20 \$655 \$432,055 79% \$318,294 \$15,699 \$8,256 \$342,248 \$765 \$606	Feb-20 6483 \$934,9155 73% \$469,977 \$138,209 \$70,033 \$678,219 \$1,443 \$1,047 Feb-20 157 25%	Mar-20 851 5726,611 72% \$446,334 \$36,390 \$42,438 \$525,163 \$617 Mar-20 207 32%	Apr-20 386 \$525,098 79% \$396,340 \$14,687 \$3,034 \$414,061 \$1,360 \$1,073 Apr-20 122 77%	May-20 816 \$565,707 72% \$330,380 \$23,241 \$55,221 \$406,843 \$693 \$499 May-20 213 31%	314 \$609,816 70% \$284,585 \$140,924 \$3,422 \$428,930 \$1,947 \$1,366	13 Month Average	13 Month Total (,858) \$8,213,524 \$4,013,490 \$613,332 \$1,587,925 \$5,214,747





Jun-2020

Pharmacy Management	Jun-19	Jul-19	Aug-19	Sep-19	Oct 19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	APr-20	May-20	Jun-20	:13 Month Average	13 Month Total
Number of Claimants	45	48	49	44	45	46	46	32	40	44	38	41	39	43	557
Number Pharmacy Bills Processed	186	304	240	202	199	166	177	139	161	175	118	137	157	182	2,361
Amount Billed	\$92,757	\$189,610	\$126,073	\$125,026	\$156,751	\$130,342	\$135,914	\$102,610	\$81,904	\$83,899	\$49,752	\$65,790	\$75,722	\$109,012	\$1,417,15
Amount Paid	\$71,473	\$154,776	\$97,314	\$98,689	\$87,521	\$67,849	\$65,020	\$46,020	\$61,208	\$60,962	\$35,601	\$47,773	\$53,150	\$72,874	\$947,356
Savings Over Billed Price	\$21,284	\$34,833	\$28,759	\$26,337	\$69,230	\$62,493	\$70,895	\$56,591	\$20,696	\$22,937	\$14,151	\$19,017	\$22,572	\$36,138	\$469,794
Overall Savings Percentage	23%	18%	23%	21%	44%	48%	52%	55%	25%	27%	28%	28%	30%	33%	
Number of PBM Claimants	32	31	36	33	36	37	36	29	31	34	30	33	35	33	433
Number of PBM Pharmacy Bliss Processed	115	105	155	111	112	111	129	102	96	121	97	92	114	117	1,460
Amount Billed (PBM)	\$51,560	\$43,997	\$66,749	\$46,489	\$98,668	\$91,650	\$104,974	\$78,770	\$42,275	\$54,048	\$42,863	\$44,951	\$50,330	\$62,871	\$817,324
Amount Paid (PBM)	\$37,122	\$31,478	\$47,975	\$33,185	\$39,603	\$35,797	\$42,626	\$26,390	\$29,403	\$37,745	\$29,982	\$31,273	\$35,452	\$35,233	\$458,03
PBM Savings Over Billed Price	\$14,438	\$12,519	\$18,774	\$13,305	\$59,064	\$55,854	\$62,347	\$52,379	\$12,872	\$16,304	\$12,881	\$13,678	\$14,878	\$27,638	\$359,29
PBM Savings Percentage	28%	28%	28%	29%	60%	61%	59%	66%	30%	30%	30%	30%	30%	39%	
% Claimants in PBM Network	71,96	65%	73%	75%	80%	80%	78%	91%	78%	77%	79%	80%	90%	78%	
% Bills in PBM Network	62%	35%	65%	55%	56%	67%	73%	73%	50%	69%	82%	67%	73%	64%	
Brand Percentage	23%	19%	17%	15%	16%	12%	12%	15%	15%	12%	11%	14%	10%	15%	
Generic Percentage	77%	81%	83%	85%	84%	88%	88%	85%	85%	88%	89%	86%	90%	85%	
Mail Order Percentage	6%	2%	4%	2%	3%	3%	5%	3%	4%	4%	5%	5%	4%	4%	
Retall Percentage	94%	98%	96%	98%	97%	97%	95%	97%	96%	96%	94%	95%	96%	96%	
Narcotic Percentage	31%	29%	31%	30%	26%	29%	26%	25%	30%	33%	25%	27%	28%	28%	
Number of OON 3rd Party Bills	9	6	7	8	6	9	7)	4	6	7	3	6	4	- 5	82
Number of OON Physician Dispensing Bills	14	21	15	13	12	10	10	8	9!	10	7	9	7	11	145
Case Management	Jun-19	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun 20	13 Month Average	13 Month Total
MCM (pending)	1	1	1	0	_ 0	_0	111	1	1	0	0	0	0	0	1 1 1 1 1 1
MCM Received	O.	0	0	0	O)	0	1	0[0	0	0	0;	0	Ω	
MCM Closed	0	0	0	1	0	0	O.	٥	0	1	0	01	Q	1	
MCM Savings	sol	\$0	\$0	\$3,800	\$0	\$0	\$0	\$0	\$0	\$11,175	\$ol	\$0	\$0	\$4,992	\$14,97
TCRE (no miles Arrest and an extension of a state of the E		4	•	_		-	-	2	2	,		- 5		3	

Case Management	Jun-19	19-لىلى	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun 20	13 Month Average	13 Month Total
MCM (pending), propagation and frequential and the control of the	1	1	1	0	0	0	11	1	1	0	0		0	0	
MCM Received	O.	0	0	0	0	0	1	0[0	0	0	0,	0	L	hts:////
MCM Closed	O.	0	0	1	0	0	Oi.	0	0	1	o`		0	1	
MCM Savings	\$0	\$0	\$0	\$3,800	\$0	\$0\	\$0	\$0	\$0	\$11,175	\$0	\$0	\$0	\$4,992	\$14,975
TCM (pending) (17.50 a) [15.50 a) (17.50 a)	4	4	2_	2	2	2	2	3	3	3	3	. 5	5	3	
TCMReceived	O';	0:	0	0	O.	<u>o</u>	0 {	<u> 1</u> į,	0	1	0	2	0	1	
TCMiClosed	0;	0	2[0,	0	0	0	0	0	1	0	0	0	1	
TCM Savings	\$0	\$D	\$5,386	\$0i	\$0	\$0 į	\$0	\$0	\$0`	\$0[\$0i	\$0	\$0	\$1,795	\$5.386
TA(pending)	0	0	0	0	0	0	0	0	0	0	٥		1		aa tii jaal ah yense
TA Received	0	٥	0	0	0	0	0	0	0	0	0.	0	1	0	
TA Closed	0	0	0	0	0	0]	0	0	0	0	10	0	0	<u> </u>	
TA Savings	\$0	\$0	\$0	\$0	\$0	\$0	†0 ¢	\$0	\$0	\$0	\$0	\$01.	\$0	\$0	\$0
Total (pending)	5	5	3	2	2	2	3	4	4	3	3	5	Б	4	
Received	Oi.	0 (Ó	0	0	0	1	1	0'	1	0 i	2	1		
Closed	0	0	2	1	0	0	0	0	0	2	0,	0	0	Q	
Saulnoc	SO	\$0	\$5,386	\$3,800	\$0	so	\$0	\$0	\$0	\$11,175	\$0i	\$0	\$0	\$1,566	\$20,36





Jun-2021

(APPENDIX F)

Activity is the condition of the appropriate in the appropria	Jun-20	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	13 Month Average	13 Month Total
Received	39	33	33	4()	46	32	45	33	37	52	33	28	50	39	501
indemnity Received	38	33	33	40	46	31	45	33	37	S2	32	28	49	38	497
Medical Only Received	. 1	0,	0	0	_ Q	1	0	0	0	. 0	0	0	. 1	0	3
Report Only Received	0	0	o!	0`	اه	0!	0	0	0	0	1	0	0	C	1
Indemnity Received Percentage	97%	100%	100%	100%	100%	97%	100%	100%	100%	100%	97%	100%	98%	99%	99%
Medical Only Received Percentage	3%	0%	0%)	0%	0%	3%	0% ;	056	0%	0%	0%	0%	2%	1%	1%
Report Only Received Percentage	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	3%	0%	0%	0%	0%
Reopen	7		.6	5	9	5	7	S	7	7	6	12	- 6	7	85
Inactive	36	23	45	73	51	86	64	63	31	61	51	46	61	53	691
nactive R atio	78%	64%	115%	162%	93%	232%	123%	166%	70%	103%	131%	115%	109%	120%	118%
Hearings and college Epope and the Epope according to the College Coll	Jun-20	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb 21	Mar-21	Apr-21	May-21	Jun-21	13 Month Average	13 Month Total
Number of Hearings	2	81	32	25	11	20	2	37	42	44	44	23	21	30	384
Inventory governillators before distributed in the contribute of the contributed in the c	Jun-20	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	13 Month Average	13 Month Total
IndemnityOpen	737_	752	747	720	728	683	686	663	677	686	673	668	675	700	
Medical Only Open	6 "	6	5	5	6	5	4	2	2	2	1	1 [1	4	
Report Only Open	- [2	2			2	
						- }	1 %	1 !	1	Z :	3 1	2;	2	1	
Indemnity Open Percentage	99%	99%	99%	99%	99%	99%	99%	100%	100%	99%	99%	100%	100 %	99%	
Indemnity Open Percentage Medical Only Open Percentage	99% 1%	99% 1%	99% 1%	99%	99%	99%	99% 1%						100 % 0%	99%	
- Torrest and the second of th			COLUMN TO STREET, STRE	······································	Mary Mary Control of the Control of			100%	100%	99% [99%	100%			
Medical Only Open Percentage	1%	1%	1%	1%	1%	1%	1%	100% 0%	100%	99%i 0%	99% 0%	100% 0%	0%	0% 0%	
Medical Only Open Percentage Report Only Open Percentage	1% 0%	1% 0%	1% 0%	1% 0%	1% 0%	1% 0%	1% 0%	100% 0% 0%	100% 0% 0%	99% 0% 0%	99% 0% 0%	100% 0% 0%	0% 0%	0% 0%	
Medical Only Open Percentage Report Only Open Percentage	1% 0%	1% 0%	1% 0%	1% 0%	1% 0%	1% 0%	1% 0%	100% 0% 0%	100% 0% 0%	99% 0% 0%	99% 0% 0%	100% 0% 0%	0% 0% 678	0% 0%	13 Month Total
Medical Only Open Percentage Report Only Open Percentage Total Open Claims	1% 0% 743	1% 0% 758	1% 0% 752	1% 0% 725	1% 0% 734	1% 0% 688	1% 0% 691	100% 0% 0% 666	100% 0% 0% 680	99% 0% 0% 0% 690	99% 0% 0%	100% 0% 0% 671	0% 0% 678	0% 0%	13 Month Total \$6,245,788
Medical Only Open Percentage Report Only Open Percentage Total Open Claims Financial Overview Total Paid	1% 0% 743 Jun-20 \$784,942	1% 0% 758 j Jul-20 \$296,372	1% 0% 752	1% 0% 725 Sep-20 \$355,751	1% 0% 734 Oct-20 \$477,696	1% 0% 688 Nov-20 \$990,221	1% 0% 691 Dec-20 \$70,343	100% 0% 0% 666 Jan-21 \$364,340	100% 0% 0% 680 Feb-21 \$396,326	99% 0% 0% 690 Mar-21 \$576,465	99% 0% 0% 677 Apr-21 \$290,071	100% 0% 0% 671 May-21 \$746,999	0% 0% 678 Jun-21 \$510,726	0% 0% 704	
Medical Only Open Percentage Report Only Open Percentage Total Open Claims Financial Overview Total Paid Reserved	1% 0% 743 Jun-20 \$784,942 \$54,825,539	1% 0% 758 Jul-20 \$296,372 \$55,458,799	1% 0% 752 \ Aug-20 \$385,537	1% 0% 725 Sep-20 \$355,751 54,300,557 S	1% 0% 734 Oct-20 \$477,696 53,513,493	1% 0% 688 Nov-20 \$990,221 \$51,565,398 \$	1% 0% 691 Dec-20 \$70,343 53,772,129 \$	100% 0% 0% 666 Jan-21 \$364,340 53,927,773	100% 0% 0% 680 Feb-21 \$396,326 \$54,391,165	99% 0% 0% 690 Mar-21 \$576,465 \$55,972,492	99% 0% 0% 677 Apr-21 \$290,071 \$58,342,865	100% 0% 0% 0% 671 May-21 \$746,999 \$57,179,003	0% 0% 678 Jun-21 \$510,726 \$57,330,371	0% 0% 704 13 Month Average \$480,445 \$55,047,835	





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Pocumented vs. Undocumented	Jun-20	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May21	Jun-21	13 Month Average	13 Month Total
Documented Received	31	25	27	291	37	27	32 i	26	31	43	22	24	38	30	1
Undocumented Received	6	8	5	11	8	5	13	71		COLUMN TOWNS TO SECTION OF THE PERSON OF THE	6	. 4	12	20	392
Unknown Received	2	o:	1	0	1	ol	o	0;	0		5	0:			10
Documented Open	461	472	468	451	461	437	438	418	430	449	428	432		445	1111 - 11 - 11 - 11 - 12 - 12 - 12 - 12
Undocumented Open	181	187	188	185	183	169	173	175			172	163	166		
Unknown Open	101	99]	96	89	90	82	80	73	73		77	76	74		1
Coverage Found vs. No Coverage Found	Jun-20	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21		
Coverage Found Received	19	17	13	13	23	16	16	13	9		11		JVN-21	13 Month Average	13 Month Total
No Coverage Found Received	18	15	19	27	221	16	29	20	28	24	19	12	14	18.	202
Unknown Received	2	1	1	01	1	0	0	D	0		3	16; 0!	36	22	289
Coverage Four d Open	64	72	74	64	5B	49	43	38	38		44	43			10
No Coverage Found Open	585	592	586	575	588	557	567	556	570		557	554	50	53 .	
Unknown Open	94	94	92	86	88	82	81	72	72		76	74	556 72	570 81	***************************************
Medical Bill Review Turn Around Time	Jun-20	Jul-20	Aug-20	Sep-20	Oct-20										
Average Days Scan to Pending Approval	3	4	Aug-20	*******		Nov-20	Dec-20	J2n-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	13 Month Average	13 Month Total
Average Days Pending Approval to Approval	2!	4:	1	3	3	3	2	31	3			3	3		***************************************
Average Days Scan to Approval to Approval Average Days Scan to Approval	61	8	ار 6		<u>3</u>	3	6			3!	3	2		3	
Average Days 3can to Approval			0 :	ь;	b!	6	8	5	6'	8:	7	5.		<u> </u>	Carline and an affanta
Medical Bill Savings	Jun-20	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	13 Month Average	13 Month Total
Number of Bills	314	285	431	466	740	968	675	512	664	852	586	886	666	619	8,045
Billed Charges	\$609,816	\$360,491	\$310,335	\$308,550	\$381,757	\$480,716	\$371,927	\$294,132	\$383,866	\$748,621	\$453,880	\$448,828	\$339,338	\$422,481	\$5,492,257
Total Savings %	70%	82%	74%	77%	59%	73%	72%	56%	70%	59%	85%	77%	48%	69%	
Standard Savings	\$284,585	\$242,505	\$195,068	\$234,992	\$220,220	\$337,540	\$243,057	\$144,470	\$204,051	\$369,123	\$373,454	\$321,082	\$126,148	\$253,561	\$3,296,295
Network Solutions Savings	\$140,924	\$31,242	\$36,517	\$8,174	\$27,189	\$48,685	\$25,718	\$12,970	\$69,209	\$75,629	\$11,395	\$15,920	\$38,018	\$41,661	\$541,590
Adjustment Savings	\$3,422	\$22,017	-\$1,391	-\$6,113	-\$21,259	-\$34,434	\$237	\$6,552	-\$3,190	-\$6,338	\$1,786	\$6,945	-\$2,709	-\$2,652	-\$34,475
Total Savings	\$428,930	\$295,754	\$230,195	\$237,053	\$226,149	\$351,792	\$269,012	\$163,992	\$270,070	\$438,414	\$386,635	\$343,948	\$161,458	\$292,570	\$3,803,410
Average Charge	\$1,942	\$1,265	\$720	\$662	\$516	\$497	\$551	\$574	\$578	\$879	\$775	\$507	\$510	\$767	HGTATATAT
Average Clarke	3±,342	31,203	⊋/2 U:												and the second
Average Clarke	\$1,366	\$1,038	\$534 ³	\$509	\$306	\$363	\$399	\$320	\$407	\$515	\$660	\$388	\$242	\$542	markerer igrare
The state of the s	and the same of the same of the				\$306 Oct-20	\$363 Nov-20	\$399 Dec-20								
Average Reduction Preferred Provider Network Network Bills Processed	\$1,366	\$1,038	\$534	\$509			Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun 21	13 Month Average	13 Month Total
Average Reduction Preferred Provider Network	\$1,366 Jun-20	\$1,038 Jul-20	\$534 ²	\$509 Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21 163	Jun 21 164	13 Month Average	
Average Reduction Preferred Provider Network Network Bills Processed	\$1,366 Jun-20 72	\$1,038 Jul-20 64	\$534 ² Aug-20	\$509 Sep-20	Oct-20 166	Nov-20 200 32%	Dec-20 121 20%	Jan-21 96 25%	Feb-21 131 23%	Mar-21 185 76%	Apr-21 139	May-21 163	Jun 21 164 41%	13 Month Average 130 36%	13 Month Total 1,688
Average Reduction Preferred Provider Network Network Bills Processed PPO Utilization Rate	\$1,366 Jun-20 72 35%	\$1,038 Juf-20 64 66%	\$534 ² Aug-20 80 41%	\$509 Sep-20 107 34%	Oct-20 166 36%	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21 163	Jun 21 164	13 Month Average	13 Month Total





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Pharmacy Management	Jun-20	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	13 Month Average	. 13 Month Total
Number of Claimants	39	34	32	35	37	42	36	37	42	46	38	40	. 36	38	494
Number Pharmacy Bills Processed	157	128	153	111	168	207	140	166	183	223	137	202	153	164	2,128
Amount Billed	\$75,722	\$72,956	\$103,324	\$82,192	\$125,591	\$124,708	\$53,128	\$81,325	\$113,902	\$116,296	\$65,769	\$83,308	\$76,672	\$90,376	\$1,174,894
Amount Paid	\$53,150	\$48,123	\$49,215	\$37,497	\$68,231	\$65,428	\$39,091	\$59,129	\$81,760	\$82,235	\$43,424	\$55,345	\$53,515	\$56,625	\$736,143
Savings Over Billed Price	\$22,572	\$24,833	\$54,109	\$44,695	\$57,360	\$59,280	\$14,037	\$22,196	\$32,141	\$34,061	\$22,345	\$27,964	\$23,158	\$33,750	\$438,752
Overall Savings Percentage	30%	34%	52%	54%	46%	48%	26%	27%	28%	29%	34%	34%	30%	36%	
Number of PBM Claimants	35	32	28	30	29	31	30	31	30	30	30	29	26	30	391
Number of PBM Pharmacy Bills Processed	114	98	122	83	95	115	100	100	103	129	94	137	95	107	1,385
Amount Billed (PBM)	\$50,330	\$43,904	\$83,939	\$62,592	\$77,028	\$81,994	\$24,059	\$39,553	\$44,677	\$39,632	\$38,120	\$39,406	\$32,522	\$50,597	\$657,756
Amount Paid (PBM)	\$35,452	\$28,192	\$34,349	\$21,780	\$29,525	\$33,285	\$15,099	\$24,398	\$24,147	\$21,651	\$20,643	\$19,823	\$17,633	\$25,075	\$325,976
PBM Savings Over Billed Price	\$14,878	\$15,712	\$49,590	\$40,812	\$47,503	\$48,710	\$8,959	\$15,154	\$20,529	\$17,982	\$17,477	\$19,584	\$14,889	\$25,522	\$331,780
PBM Savings Percentage	30%	36%	59%	65%	62%	59%	37%	38%	46%	45%	46%	50%	46%	48%	
% Claimants in PBM Network	90%	94%	88%	86%	78%	74%	83%	84%	71%	65%	79%	73%	72%	80%	
% Bills in PBM Network	73%	77%	80%	75%	57%	56%	71%	60%	56%	58%	69%	68%	62%	66%	THE STATE OF THE S
Brand Percentage	10%	9%	12%	10%	12%	11%	9%	13%	14%	12%	12%	9%	15%	11%	
Generic Percentage	90%	91%	88%	90%	88%	89%	91%	87%	86%	88%	88%	91%	85%	89%	
Mail Order Percentage	4%	6%	7%	4%	8%	8%	5%	4%	6%	3%	5%	7%	4%	6%	
Retail Percentage	96%	94%	93%	96%	92%	92%	95%	96%	94%	97%	95%	93%	96%	94%	
Narcotic Percentage	28%	27%	28%	29%	27%	27%	25%	24%	27%	28%	24%	26%	23%	26%	
Number of OON 3rd Party Bills	4	4	4	2	5	7	4	3	8	11	4	11	9	6	76
Number of OON Physician Dispensing Bills	7	4	5	8	15	14	8	11	12	17	10	10	12	10	133
	Jun-20	Jul-20		4: 44	Oct-20		Dec-20	Jan-21	Feb-21			A			13 Month Total
Case Management	Jun-20	Jul-20	Aug-20	Sep-20		Nov-20		Jan-21	reb-21	Mar-21	Apr-21	May-21	Jun-21	13 Month Average	13 Month Loral
MCM (pending)				0	0		1	1	1	1	1	1	1		
MCM Received	0	0		0	0	0	1	0	0	0	0	0	0		1
MCM Closed		. O.	0	0	0		0	0	0	0			0	0	0
MCM Savings	\$0		\$0	\$0	\$0	\$ol	\$0\	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TCM (pending)	5	6	5	5	3	3	3	3	4		4	4		4	
TCM Received	0	1	0	1	1	0	0	1	1	1	0	0	0	1	6
TCM Closed	0	0	1	1	3	0	0	1	0	0	1	0	1	1	8
TCM Savings	\$0	\$0	\$8,920	\$7,080	\$39,480	\$0	<u>\$0</u>	\$10,584	\$0	\$0	\$6,135	\$0	\$900	\$9,137	\$73,099
TA (pending)	1	1	0	0	0	1	0	0	0	0		0	1		e yez esergió d'érabbent.
TA Received	1	0	O.	0	0	1	0	0	0:		0	1	1	0	4
TA Closed	0	. 0	1	0	0	0]	1	0	0	0	0	1	0	0	3
TA Savings	\$0	\$0	\$500	S 0	\$0	\$0	\$200	\$0	\$0	\$ 0]	\$0	\$300	\$0	\$77	\$1,000
Total (pending)	6	7	5		3	4	4	4	5	6	5	5	5	5	

0 \$0

1 \$200 1 \$10,584 0 \$0 0 \$0 \$6,135

\$9,420

\$7,080

\$39,480

0 \$0



Received

Savings



11 \$74,099

\$5,700

\$300

\$900

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(APPENDIX G)

Activity	Jun-21	Jul-21	Aug-21	Sep-21	Ort 21	Nov-21	Dec-21	Jan-22	Feb-22	Mar 22	APr-22	May-22	Jun-22	13 Month Average	-13 Month Total
Received	50.	- 10 11 - 12 - 12 - 12	53	32	501	27	30	40	42	46	38	36	38	39	
indemnity Received	49	29/	52	32	50	27	30	40	4 2	45	38	3.5	38	39	S0
Medical On vReceived	1	o l	1	O l	0	0	0;	اه	0	1	0	1	C	E	
Report Only Received	0	0	0	0	0	O	_0	01		0	امــــــــــــــــــــــــــــــــــــ		<u> </u>	l	99
ndemnity Received Percentage	98%	100%	98%	100%	100%	100%	100%	100%	100%	98%	100% {	97%	- 100%	99%	35
Medical Only Received Percentage	2%	0%	2%!	0%	0%	0%	0%	0%!	0%	2%	0%	396	0%	1%	
Report Only Received Percentage	0%	0%	0%	0%	0%	0%i	0%	0%	0%	0%	0%_				
	. 6	9	7	6	8	3	4!	4.	10	6	2	3.	5	· · · · · · · · · · · · · · · · · · ·	
leop nactive	61	47	57	70	31	61	45	55	79	40 [!] _	34	39	40		
nactive Inactive Ratio	109%	124%	95%	184%	53%	203%	132%	125%	152%	.77%	85%	100%	93%	118%	113
nactive katio	<u>- ' </u>														
Hearings	Jun-21	Jul-21	Aug-21	Sep-21	Oct-21	Nov-21	Dec-21	Jan-22	Feb 22	Mar-22	Apr-22	May-22	Jun 22	13 Month Average	13 Month Tota
Number of Hearings	211	41	69	33	1	32	10	8	56	36	25	47	58	J	<u> </u>
the section of the contract of	•										_				
Inventory	Jun-21	Jul 21)	Aug-21	Sep-21	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	- Jun-77	-13 Month Average	-13 Month: Tota
Andrew Marie Committee Com	675	666	671 :	644	674	648	650	645	621	639	647	649	661	653	
Indemnity Open	1	1 1	2	2	2 (2	5	1	2 .		2	3	3-	2	·
Medical Only Open	2 1	2	1	1 ;	1	- !									
Report Only Open Percentage	100%	100%	100%	100%	100%	100%	99%	100%	100%	100%	100%	100%	- 100%	100%	Carlest W. J. B
Medical Only Open Percentage	0%	0%	0%i	0%	0%	0%	1%	0%!	0%	0%	0%		0%	0%	
Report Only Open Percentage	0%!	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%		The rest of the Picture
vehouround oberraeirenrage															
Fotal Open Claims	678	669	674	647	677	650	655	646	623	642	649	652	664	656	
1,273,273,273,273,273,273,273,273,273,273				647	677	650	655	. 646	623	642	54 9	652	664	656	
1,273,273,273,273,273,273,273,273,273,273				5ep.21	677 Oct 21	650 Nov-21	655 Dec-21	Jan-22	623 Feb-22	642 Mar 22	649 Apr-22	652 May-22		13 Month Average	13 Month Total
Total Open Claims Sinancial Overview	Jun-21	Jul-21	674 Aug-21	\$ep.21	Oct 21	Nov-21	Dec-21	Jan-22	Feb-22	Mar 22	Apr-22	May-22	Jun-22	13 Month Average 5449,715	13 Month Tota
Fotal Open Claima Finansial Overview Total Paid	Jun-21 \$510,726	569 Jul-21 \$327,243	674 Aug-21 \$324,390	\$ep.21 \$377,046	Oct.21 \$503,599	\$501,442	Dec-21 \$229,786	Jan-22 \$685,780 \$57,468,076	Feb-22 \$359,567 \$57,212,055	Mar 22 \$530,895 \$57,471,536	Apr-22 \$349,438 \$57,591,300	May-22 3003,437 \$59,281,144	Jun-22 3354,42 \$62,252,45	13 Month Average 3449,215 \$58,414,816	13 Month Tota
Fotal Open Clalms Sinansial Overview	Jun-21	569 Jul-21 \$327,243	674 Aug-21 \$324,390	\$ep.21 \$377,046	Oct.21 \$503,599	\$501,442	Dec-21 \$229,786	Jan-22 \$685,780 \$57,468,076	Feb-22 \$359,567 \$57,212,055	Mar 22 \$530,895 \$57,471,536	Apr-22 \$349,438 \$57,591,300	May-22 3003,437 \$59,281,144	Jun-22 3354,42 \$62,252,45	13 Month Average 3449,215 \$58,414,816	





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Pocumented vs. Undocumented	Jun-21	Jul-21	Aug-21	Sep-21	Oct-21	Nov-21	Dec.21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	13 Month Average	13 Month Total
Documented Received	39	20	41	23	40	20	23	35	37	35	25	16	27	**	381
Undocumented Received	11	9	10	9	Si	7	7	5	4:	11	8	4	11		101
Unknown Received	<u>,0'ı</u>	0)	2i	0	5	0	0	0	1		5	16			29
Documented Open	438	429	429	414	429	417	418	425	413	431	428	413	416		
Undocumented Open	166	168	169	167	172	161	161	156	149	154	159	161	167	**************************************	
Unknown Open	74	72	76	66	76	72	76	65	61	57	62	78	79	70	12 19 2 17 1 19 19 19 19 11 11 11 11 11
Coverage Found vs. No Coverage Found	Jun-21	Jul-21	Aug-21	Sep-21	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Арг-22	May-22	Jun-22	13 Month Average	13 Month Total
Coverage Found Received	29	16	26	17	25	16	14	13	20	14	11	3	3	16	207
No Coverage Found Received	21	13.	27	15	24	11	16	27	22	32	23	18	35	22	284
Unknown Received	0	0	0	0	1	0	0{	0	0	0	4	15	0	2	20
Coverage Found Open	50	52	50	46	46	47	48	52	41	50	47	43	44	47	1 . 1.
No Coverage Found Open	S5 6	547	552	539	563	538	538	536	529	541	548	539	550		
Unknown Open	72	70	72	62	68	65	69	58	53	51	54	70	70	64	
Medical Bill Review Turn Around Time and Around Lines	Jun-21	Jul-21	Aug-21	Sep-21	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	1 13 Month Average	13 Month Total
Average D ayscan to Pending Approval	3	4	4	3	2	31	3	2	4	4	5	4	5		
Average Days Pending Approval to Approval	3	2	3	3	2	2	3	2	3/	3	3	2.	2	2	-
Average Days Scan to Approval	6	5	7	6	4	Sİ	5	5	7	7	7!	7	7	Б,	e de la servició de la constante
Medical Bill Savings	Jun-21	Jul-21	Aug-21	Sep-21	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	I 13 Month Average	13 Month Total
Medical Bill Savings Number of Bills	Jun-21	Jul-21	Aug-21	Sep-21	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	13 Month Average	13 Month Total
Number of Bills	666	562	616	675	587	960	494	681	405	538	619	644	694	626	8,141
Number of Bills Billed Charges					587	960 \$1.151.099	494 \$358,441		405 5813,252			644 \$782,591	694 \$519,187	626 \$589,059	
Number of Bills Billed Charges Total Savings %	666 \$339,338 48%	\$62 \$439,891 83%	616 \$406,564 75%	675 \$714,539 90%	\$87! \$348,506 7!\$%	960 \$1.151.099 91%	494 \$358,441 78%	681 \$881,966 73%	405 5813,252 88%	538 \$421,309 79%	619 \$481,084 84%	\$782,591 92%	694 \$519,187 65%	626 \$589,059 78%	8,141 \$7,657,769
Number of Bills Billed Charges Total Savings 14 Standard Savings	666 \$339,338 48% \$126,148	562 \$439,891 83% \$289,618	616 \$406,564 75% \$255,900	675 \$714,539	587! \$348,506 7!5% \$262,9166	960 \$1.151.099 91% \$986.932	494 \$358,441 78% \$260,069	681 \$881,966 73% \$628,117	405 5813,252 88% \$704,565	538 \$421,309 79% \$322,307	5481,084 84% \$396,886	\$782,591 92% \$710,102	694 \$519,187 65% \$323,079	626 \$589,059 78% \$451,\$98	8,141 \$7,657,769 \$5,870,769
Number of Bills Billed Charges Total Savings %	666 \$339,338 48%	\$62 \$439,891 83%	616 \$406,564 75%	675 \$714,539 90% \$04,078	\$87! \$348,506 7!\$%	960 \$1.151.099 91%	494 \$358,441 78%	681 \$881,966 73%	405 5813,252 88%	538 \$421,309 79%	619 \$481,084 84%	\$782,591 92%	694 \$519,187 65% \$323,079 \$14,222	626 \$589,059 78% \$451,\$98	8,141 \$7,657,769
Number of Bills Billed Charges Total Savings % Standard Savings Network Solutions Savings	666 \$339,338 48% \$126,148 \$38,018	562 \$439,891 83% \$289,618 \$69,391	616 \$406,564 75% \$255,900 \$40,929	675 \$714,539 90% \$04,078 \$37,987	587 \$348,506 7!5% \$262,9166 \$5,7'07	960 \$1.151.099 91% \$986.932 \$55,791	494 \$358,441 78% \$260,069 \$20,352 \$0	681 \$881,966 73% \$628,117 \$14,194	405 5813,252 88% \$704,\$65 \$10,841	538 \$421,309 79% \$322,307 \$13,162	\$481,084 84% \$396,886 \$9,092	644 \$782,591 92% \$710,102 \$8,596	694 \$519,187 65% \$323,079	626 \$589,059 78% \$451,598 \$26,022 -\$273	8,141 \$7,657,769 \$5,870,769 \$338,283 -\$3,550
Number of Bills Billed Charges Total Savings 16 Standard Savings Network Solutions Savings Adjustment Savings	\$339,338 48% \$126,148 \$38,018 -\$2,709	\$439,891 83% \$289,618 \$69,391 \$7,733	616 \$406,564 75% \$255,900 \$40,929 \$6,474	675 \$714,539 90% \$04,078 \$37,987 -\$510 \$41,555	\$87! \$348,506i 7!\$%' \$262,9166 \$5,7'07 -\$6,9 44	960 \$1.151.099 91% \$986932 \$55,791 \$0 \$1,042723	494 \$358,441 78% \$260,069 \$20,352 \$0 \$280,421	681 \$881,966 73% \$628,117 \$14,194 _\$1,897	405 5813,252 88% \$704,565 \$10,841 -\$703 \$714,703	\$38 \$421,309 79% \$322,307 \$13,162 -\$2,585 \$332,884	\$481,084 \$484,084 \$496,886 \$9,092 \$0 \$405,978	\$782,591 92% \$710,102 \$8,596 -\$215 \$718,484	694 \$519,187 65% \$323,079 \$14,222 -\$2,1995	626 \$589,059 78% \$451,598 \$26,022 \$273 \$477,346	8,141 \$7,657,769 \$5,870,769 \$338,283
Number of Bills Billed Charges Total Savings 14 Standard Savings Network Solutions Savings Adjustment Savings Total Savings	\$339,338 48% \$126,148 \$38,018 -\$2,709 \$161,458	\$439,891 83% \$289,618 \$69,391 \$7,733 \$366,743	616 \$406,564 75% \$255,900 \$40,929 \$6,474 \$303,304	675 \$714,539 90% \$04,078 \$37,987 -\$510	\$348,506 7:5% \$262,9166 \$5,7'07 -96,9 44 \$261,7'29	960 \$1.151.099 91% \$986932 \$55,791 \$0	494 \$358,441 78% \$260,069 \$20,352 \$0	5881,966 73% \$628,117 \$14,194 -\$1,897 \$640,415	405 5813,252 88% \$704,\$65 \$10,841 -\$703	538 \$421,309 79% \$322,307 \$13,162 -\$2,585	\$481,084 84% \$396,886 \$9,092 \$0	644 \$782,591 92% \$710,102 \$8,596 -\$215	694 \$519,187 65% \$323,079 \$14,222 -\$2,1995 \$335,3066	626 \$589,059 78% \$451,598 \$26,022 \$273 \$477,346	8,141 \$7,657,769 \$5,870,769 \$338,283 -53,550 \$6,205,502
Number of Bills Billed Charges Total Savings 14 Standard Savings Network Solutions Savings Adjustment Savings Total Savings Average Charge	666 \$339,338 48% \$126,148 \$38,018 -\$2,709 \$161,458 \$510 \$242	\$622 \$439,891 83% \$289,618 \$653,391 \$7,733 \$366,743 \$783 \$653	616 \$406,564 75% \$255,900 \$40,929 \$6,474 \$303,304 \$650 \$492	675 \$714,539 90% \$04,078 \$37,987 -\$510 \$41,555 \$1,059 \$950	587! \$348,506 7'5%' \$262,9166' \$5,7'07' -96.9 44 \$261,7'29' \$594	960 \$1.151.099 91% \$986932 \$552,791 \$0 \$1,042723 \$1,199 \$1,086	494 \$358,441 78% \$260,069 \$20,352 \$0 \$280,421 \$726 \$568	681 \$881,966 73% \$528,117 \$14,194 -\$1,897 \$640,415 \$1,295 \$940	405 5813,252 88% \$704,565 \$10,841 -\$703 \$714,703 \$2,008	\$38 \$421,309 79% \$322,307 \$13,462 -\$2,585 \$332,884 \$783 \$619	619 \$481,084 84% \$396,886 \$9,092 \$0 \$405,978 \$777 \$656	644 \$782,591 92% \$710,102 \$8,596 -\$215 \$718,484 \$1,215 \$1,116	694 \$519,187 65% \$323,079 \$14,222 -\$2,293 \$335,206 \$748 \$483	626 \$589,059 78% \$451,598 \$26,022 \$273 \$477,346 \$950 \$770	8,141 \$7,657,769 \$5,870,769 \$338,283 \$3,550 \$6,205,502
Number of Bills Billed Charges Total Savings 16 Standard Savings Metwork Solutions Savings Adjustment Savings Total Savings Average Charge Average Reduction	666 \$339,338 48% \$126,148 \$38,018 -\$2,709 \$161,458 \$510 \$242	\$622 \$439,891 83% \$289,618 \$653,391 \$7,733 \$366,743 \$783 \$653	616 \$406,564 75% \$255,900 \$40,929 \$5,474 \$303,304 \$660 \$492	675 \$714,539 90% \$04,078 \$37,987 -\$510 \$41,555 \$1,059 \$950	\$87/ \$348,506i 7:5% \$262,9:66 \$5,7:07 -\$6,9:44 \$261,7/29 \$594 \$446	960 \$1.151.099 91% \$986.932 \$555.791 \$0 \$1,042.723 \$1,086	494 \$358,441 78% \$260,069 \$20,352 \$00 \$280,421 \$726 \$568	681 \$881,966 73% \$528,117 \$14,194 -\$1,897 \$640,415 \$1,295 \$940	405 5813,252 88% \$704,555 \$10,841 -\$703 \$714,703 \$2,008 \$1,765	\$38 \$421,309 79% \$322,307 \$13,162 -\$2,585 \$332,884 \$783 \$619	519 \$481,084 84% \$396,886 \$9,092 \$0 \$405,978 \$7777 \$656	644 \$782,591 92% \$710,102 \$8,596 -\$215 \$718,484 \$1,215 \$1,116	694 \$519,187 65% \$323,079 \$14,222 -\$2,293 \$335,206 \$748 \$483	626 \$589,059 78% \$451,598 \$25,022 \$273 \$477,346 \$950 \$770	8,141 \$7,657,769 \$5,870,769 \$338,283 -52,550 \$6,205,502
Number of Bills Billed Charges Total Savings 14 Standard Savings Network Solutions Savings Adjustment Savings Total Savings Average Charge Average Reduction	666 \$339,338 48% \$126,148 538,018 -\$2,709 \$161,458 \$510 \$242	\$622 \$439,891 83% \$289,618 \$69,391 \$7,733 \$366,743 \$783 \$653	616 \$406,564 75% \$255,900 \$40,929 \$5,474 \$303,304 \$560 \$492 Aug21	675 \$714,539 90% \$04,078 \$37,987 -\$510 \$41,555 \$1,059 \$950	\$348,506 7:5% \$26,966 \$5,7'07 -\$6,9 44 \$26,7'29 \$594 \$446 Oct-21	960 \$1.151.099 91% \$986932 \$585/91 \$0 \$1,042723 \$1,086 Nov-21	494 \$358,441 78% \$260,069 \$20,352 \$0 \$280,421 \$726 \$568	681 \$881,966 73%; \$628117 \$14,194 -\$1,897 \$640,415 \$1,295 \$940	405 5813,252 88% \$704,565 \$10,841 -\$703 \$714,703 \$2,008 \$1,765	\$38 \$421,309 79% \$322,307 \$13,162 \$2,585 \$332,884 \$783 \$619	619 \$481,084 84% \$396,886 \$9,092 \$0 \$405,978 \$777 \$656 Apr-22	644 \$782,591 92% \$710,102 \$8,596 -\$215 \$718,484 \$1,215 \$1,116 May-22	694 \$519.187 65% \$333.009 \$14.222 -52.395 \$335.306 \$748 \$483	626 \$889,059 78% \$451,598 \$26,022 \$273 \$477,346 \$950 \$770	8,141 \$7,657,769 \$5,870,769 \$338,283 -\$3,550 \$5,205,502 13 Month Total 1,526
Number of Bills Billed Charges Total Savings % Standard Savings Network Solutions Savings Adjustment Savings Total Savings Average Charge Average Charge Average Reduction Preferred Provider Network Network Bills Processed PPO Utilization Rate	666 \$339,338 48% \$126,148 528,018 -52,709 \$161,458 \$510 \$242 Jun-21 164 41%	562 \$439,891 83% \$289,618 \$69,391 \$7,733 \$366,743 \$788 \$653 \$40,000 \$10,00	616 \$406,564 75% \$255,900 \$40,929 \$6,474 \$303,304 \$560 \$492 Aug21 118 25%	675 \$714,539 90% \$04,078 \$37,987 -5510 \$41,555 \$1,059 \$950 \$ep-21 101 60%	\$348,506 7:5% \$262,966 \$5,7'07 -\$6,9 44 \$261,7'29 \$594 \$446 0ct-21 107 33%	960 \$1.151.099 91% \$986,932 \$557,91 \$0 \$1,042,723 \$1,199 \$1,086 Nov-21 185 6%	494 \$358,441 78% \$260,069 \$20,352 \$0 \$280,421 \$726 \$568 Dec-21 110 30%	681 \$881,966 73% \$528,117 \$14,194 -\$1,897 \$640,415 \$1,295 \$940 Jan-22 155 33%	405 5813,252 88% 5704,555 \$10,841 -\$703 \$2,008 \$1,765 Feb-22 80,9%	538 \$421,309 79% \$322,307 \$13,162 -\$2,585 \$332,484 \$783 \$619 Mar-22 143 42%	619 \$481,084 84% \$396,886 \$9,092 \$0 \$405,978 \$777 \$656 Apr-22 96 28%	644 \$782,591 92% \$710,102 \$8,596 -\$215 \$718,484 \$1,215 \$1,116 May-22 107 66%	694 \$519.187 65% \$323.009 \$14.222 -\$2,293 \$335.306 \$748 \$483 Jun-22 87	\$26 \$\$89,059 78% \$451,598 \$26,022 \$277,346 \$950 \$770 \$13 Month Average	8,141 \$7,657,769 \$5,870,769 \$338,283 \$3,525,05,502 \$6,205,502 \$1,340 \$1,340 \$1,526
Number of Bills Billed Charges Total Savings 14 Standard Savings Network Solutions Savings Adjustment Savings Total Savings Average Charge Average Reduction Preferred Provider Network Network Bills Processed	666 \$339,338 48% \$126,148 538,018 -\$2,709 \$161,458 \$510 \$242	\$622 \$439,891 83% \$289,618 \$69,391 \$7,733 \$366,743 \$783 \$653	616 \$406,564 75% \$255,900 \$40,929 \$5,474 \$303,304 \$560 \$492 Aug21	675 \$714,539 90% \$04,078 \$37,987 -\$510 \$41,555 \$1,059 \$950	\$348,506 7:5% \$26,966 \$5,7'07 -\$6,9 44 \$26,7'29 \$594 \$446 Oct-21	960 \$1.151.099 91% \$986932 \$585/91 \$0 \$1,042723 \$1,086 Nov-21	494 \$358,441 78% \$260,069 \$20,352 \$0 \$280,421 \$726 \$568	681 \$881,966 73%; \$628117 \$14,194 -\$1,897 \$640,415 \$1,295 \$940	405 5813,252 88% \$704,565 \$10,841 -\$703 \$714,703 \$2,008 \$1,765	\$38 \$421,309 79% \$322,307 \$13,162 \$2,585 \$332,884 \$783 \$619	619 \$481,084 84% \$396,886 \$9,092 \$0 \$405,978 \$777 \$656 Apr-22	644 \$782,591 92% \$710,102 \$8,596 -\$215 \$718,484 \$1,215 \$1,116 May-22	694 \$519.187 65% \$333.009 \$14.222 -52.395 \$335.306 \$748 \$483	626 \$589,059 78% \$451,598 \$26,022 \$273,346 \$950 \$770 13 Month Average 117 35% \$119,325	8,141 \$7,657,769 \$5,870,769 \$338,283 -\$3,550 \$5,205,502 13 Month Total 1,526





Jun-2022

Pharmacy Management	Jun-21	Jul-21	Aug-21	<u>5</u> ep-21	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	13 Month Average	13 Month Total
NumberofClaimants	36	35	37	32	31	32	30	34	32	28	29	33	33	32	422
Number Pharmacy Bills Processed	153	131	205	194	151	228	158	231	151	169	137	196	167	175	2,271
Amount Billed	\$76,672	\$46,568	\$78,571	\$88,664	\$71,383	\$109,923	\$86,788	\$105,682	\$76,738	\$78,973	\$62,098	\$100,810	\$86,745	\$82,278	\$1,069,615
Amount Paid	\$53,515	\$27,049	\$48,746	\$61,307	\$54,070	\$75,060	\$64,323	\$74,273	\$55,665	\$56,328	\$43,445	\$70,455	\$63,107	\$57,565	\$748,343
Savings Over Billed Price	\$23,158	\$19,519	\$29,825	\$27,357	\$17,313	\$34,863	\$22,465	\$31,409	\$20,072	\$22,645	\$18,653	\$30,354	\$23,638	\$24,713	\$321,272
Overall Savings Percentage	30%	42%	38%	31%	24%	32%	26%	30%	26%	29%	30%	30%	27%	30%	Participants and an action of the second
Number of PBM Claimants	26	32	29	24	21	27	26	26	26	22	23	25	24	25	331
Number of PBM Pharmacy Bills Processed	95	116	131	114	65	126	79	127	57	82	79	99	81		1,261
Amount Billed (PBM)	\$32,522	\$39,932	\$43,297	\$32,927	\$15,147	\$46,351	\$24,939	\$37,874	\$22,128	\$26,901	\$25,207	\$34,938	\$27,554	\$31,517	\$409,716
Amount Paid (PBM)	\$17,633	\$21,547	\$23,399	\$16,365	\$7,558	\$23,667	\$13,310	\$19,880	\$11,887	\$14,586	\$14,867	\$18,538	\$15,155	\$15,799	\$218,392
PBM Savings Over Billed Price	\$14,889	\$18,385	\$19,898	\$16,562	\$7,588	\$22,684	\$11,628	\$17,994	\$10,241	\$12,315	\$10,339	\$16,400	\$12,398		\$191,323
PBM Savings Percentage	46%	46%	46%	50%	50%	49%	47%	48%	46%	45%	41%	47%	45%	47%	Matter Street Williams
% Claimants in PBM Network	72%	91%	78%	75%	68%	84%	87%	76%	81%	79%	79%	76%	73%		
% Bills in PBM Network	62%	89%	64%	59%	43%	55%	50%	55%	44%	49%	58%	51%	49%		
Brand Percentage	15%	10%	11%	7%	8%	10%	14%	9%	18%	15%	19%	14%	15%		
Generic Percentage	85%	90%	89%	93%	92%	90%	86%	91%	82%	85%	81%	86%	85%		
Mall Order Percentage	4%	5%	3%	4%	3%	9%	1%	5%	7%	6%	0%	9%	0%	4%	
Retall Percentage	96%	95%	97%	95%	97%	91%	99%	95%	93%	94%	100%	91%	100%	96%	
Narcotic Percentage	23%	23%	21%	20%	20%	26%	25%	20%	28%	21%	23%	22%		23%	CONTROL ENGINEER
Number of OON 3rd Party Bills	9	2	5	4	7	7	4	6	3)	sl	5	7	7	5	71 .
Number of OON Physician Dispensing Bills	12	5	6	10	12	9	6	9	8	6	6	8	7	8	104
Case Management	Jun 21	Jul-21	Aug-21	Sep-21	Oct 21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	13 Month Average	13 Month Total
MCM (pending)	1,	1	1	1	0	0	0_	0	0	0	. 0	0	0	0	<u> </u>
MCM Received	0	0	0	O	0	0	}-11-e1-e-setverserserserserserse	0	0	. 0	0	0		0	0
MCM Closed	0	0	O	0	1	0		G	0	0	0	0		0	1
MCM Savings	\$0	\$0	\$0	\$0	\$7,708	\$0		\$0	\$0	\$0	\$0	\$0	\$0	\$1,542	\$7,708
TCM (pending)	3	3	2	2	2	2		1	1	1	1	1	1	. 2	
TCM Received	0	<u>0</u>	0	0	0	0	· · · · · · · · · · · · · · · · · · ·	٥	0	0	0 {	0	0	0	0
TCM Closed	1	0	1	0	0	The state of the s		O	0.	0	o j	٥		1 *1	3
TCM Savings	\$900	\$0	\$8,873	\$0	\$0	\$0	\$16,034	\$0	\$0	\$0	\$0	\$0	\$0	\$5,161	525,807
TA(Pending)	1	0	0	0	0	0	0	0	0	8	0	0	Û	0	441.444.4444
TA Received	1	0	0	0 .	0	0		0	0	0	0.	0		1	1
TA Closed	0	1	0	0	0	0	THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TWO I	0	0	0	Q	0		0	1
TA Savings	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0,	\$0	\$0	\$0	\$0	\$0	\$0
Total (pending)	5	4	3	3	2	2	1	1	1	1	1	1	1	2	
Received	1	0 (0	0	0	0	0	0	0	01	0.	0	O	Ö	1
Closed	1	1	1	0	1	0	1	Q.	0	0	0	0		0	5
Savings	5900	SO	\$8,873	\$0	\$7,708	\$0	\$16,034	\$0	SO	So	\$0	\$0	\$0	\$2,578	\$33,515





$\underline{\mathsf{UEF}\,\mathsf{FUND}\,\mathsf{BALANCE}\,\mathsf{AS}\,\mathsf{OF}\,\mathsf{JUNE}\,\mathsf{30},\,\mathsf{2023}}$

(Also UEF FUND BALANCES – 2012-2023)

(Appendix H)

2012	\$ 10,773,750.83
2013	\$ 11,062,016.31
2014	\$ 11,025,312.96
2015	\$ 10,614,845.66
2016	\$ 8,822,208.54
2017	\$ 7,037,435.11
2018	\$ 7,011,141.05
2019	\$ 5,781,953.68
2020	\$ 6,327,160.83
2021	\$ 8,472,365.19
2022	\$ 8,605,648.97
2023	\$ 7,189,880.09