

# **Maryland Hospital Community Benefit**

# Report: FY 2022

September 27, 2023





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## **List of Abbreviations**

| ACA                                | Affordable Care Act   |
|------------------------------------|---|
| BMI                                | Body Mass Index   |
| CBR                                | Community Benefit Report  |
| CBSA                               | Community Benefit Service Area  |
| CHNA                               | Community Health Needs Assessment   |
| DME                                | Direct Medical Education  |
| ED                                 | Emergency Department  |
| FUTA                               | Federal Unemployment Tax  |
| FPL                                | Federal Poverty Level   |
|                                    |   |
| FY                                 | Fiscal Year   |
| FY<br>GBR                          | Fiscal Year<br>Global Budget Revenue  |
|                                    |   |
| GBR                                | Global Budget Revenue   |
| GBR<br>HSCRC                       | Global Budget Revenue<br>Health Services Cost Review Commission   |
| GBR<br>HSCRC<br>IRS                | Global Budget Revenue<br>Health Services Cost Review Commission<br>Internal Revenue Service   |
| GBR<br>HSCRC<br>IRS<br>LHIC        | Global Budget Revenue<br>Health Services Cost Review Commission<br>Internal Revenue Service<br>Local Health Improvement Collaboratives                          |
| GBR<br>HSCRC<br>IRS<br>LHIC<br>NSP | Global Budget Revenue<br>Health Services Cost Review Commission<br>Internal Revenue Service<br>Local Health Improvement Collaboratives<br>Nurse Support Program |



# Introduction

Community benefit refers to initiatives, activities, and investments undertaken by tax-exempt hospitals to improve the health of the communities they serve. Maryland law defines community benefit as a planned, organized, and measured activity that is intended to meet identified community health needs within a service area.<sup>1</sup> Examples of community benefit activities include the following:

- Community health services
- Health professional education
- Research
- Financial contributions
- Community-building activities, including partnerships with community-based organizations
- Charity care
- Mission-driven health services

In 2001, the Maryland General Assembly passed House Bill 15,<sup>2</sup> which required the Maryland Health Services Cost Review Commission (HSCRC or Commission) to collect community benefit information from individual hospitals and compile it into a statewide, publicly available Community Benefit Report (CBR). In response to this legislative mandate, the HSCRC initiated a community benefit reporting system for Maryland's nonprofit hospitals that included two components. The first component, the *Community Benefit Collection Tool*, is a spreadsheet that inventories community benefit expenses in specific categories defined by the HSCRC's *Community Benefit Reporting Guidelines and Standard Definitions*. These categories are similar—but not identical—to the federal community benefit reporting categories found in Part I of the Internal Revenue Service (IRS) Form 990, Schedule H.<sup>3</sup> The second component of Maryland's reporting system is the CBR narrative report.

In 2020, the Maryland General Assembly passed Chapter 437, which required the HSCRC to update the community benefit reporting guidelines to address the growing interest in understanding the types and scope of community benefit activities conducted by Maryland's nonprofit hospitals in relation to community health needs assessments (CHNAs).<sup>4</sup> This bill required the HSCRC to establish a Community Benefit Reporting Workgroup and adopt regulations recommended by the Workgroup regarding community benefit reporting. The bill also modified the definition of community benefit and expanded the list of items that hospitals must include in their CBRs.

<sup>&</sup>lt;sup>1</sup> MD. CODE. ANN., Health-Gen. § 19-303(a)(3).

<sup>&</sup>lt;sup>2</sup> H.D. 15, 2001 Gen. Assem., 415<sup>th</sup> Sess. (Md. 2001).

<sup>&</sup>lt;sup>3</sup> <u>https://www.irs.gov/pub/irs-pdf/f990sh.pdf</u>

<sup>&</sup>lt;sup>4</sup> S. 774, 2020 Leg., 441<sup>st</sup> Sess. (Md. 2020).



This summary report provides background information on hospital community benefit and the history of CBRs in Maryland, summarizes the community benefit narrative and financial reports for fiscal year (FY) 2022, and concludes with a summary of data reports.

## Background

## **Federal Requirements**

The Internal Revenue Code defines tax-exempt organizations as those that are organized and operated exclusively for specific religious, charitable, scientific, and educational purposes.<sup>5</sup> Nonprofit hospitals are generally exempt from federal income and unemployment taxes, as well as state and local income, property, and sales taxes. In addition, nonprofit hospitals may raise funds through tax-deductible donations and tax-exempt bond financing.

Originally, the IRS considered hospitals to be "charitable" if they provided charity care to the extent that they were financially able to do so.<sup>6</sup> However, in 1969, the IRS issued Revenue Ruling 69-545, which modified the "charitable" standard to focus on "community benefits" rather than "charity care."<sup>7</sup> Under this IRS ruling, nonprofit hospitals must provide benefits to the community in order to be considered charitable. This ruling created the "community benefit standard," which hospitals must meet to qualify for tax-exemption.

The Affordable Care Act (ACA) created additional requirements for hospitals to maintain taxexempt status. Every §501(c)(3) hospital—whether independent or part of a hospital system—must conduct a CHNA at least once every three years to maintain its tax-exempt status and avoid an annual penalty of up to \$50,000.<sup>8</sup> A CHNA is a written document developed for a hospital facility that includes a description of the community served, the process used to conduct the assessment, identification of any persons with whom the hospital collaborated on the assessment, and the health needs identified through the assessment process. CHNAs must incorporate input from individuals who represent the broad interests of the communities served, and hospitals must make them widely available to the public.<sup>9</sup> CHNAs must include an implementation strategy that describes how the hospital plans to meet the community's health needs, as well as a description of what the hospital has historically done to address its community's needs.<sup>10</sup> Further, the hospital must identify any needs that have not been met and explain why they were not addressed. Taxexempt hospitals must report this information on Schedule H of IRS Form 990.

<sup>&</sup>lt;sup>5</sup> 26 U.S.C. § 501(c)(3).

<sup>&</sup>lt;sup>6</sup> Rev. Ruling 56-185, 1956-1 C.B. 202.

<sup>&</sup>lt;sup>7</sup> Rev. Ruling 69-545, 1969-2 C.B. 117.

<sup>&</sup>lt;sup>8</sup> 26 U.S.C. § 501(r)(3); 26 U.S.C. § 4959.

<sup>&</sup>lt;sup>9</sup> 26 U.S.C. § 501(r)(3)(B).

<sup>&</sup>lt;sup>10</sup> 26 U.S.C. § 501(r)(3)(Å).



### **Maryland Requirements**

The Maryland General Assembly adopted the Maryland CBR process in 2001,<sup>11</sup> and the first data collection period was FY 2004. Maryland law requires hospitals to include the following information in their CBRs:

- The hospital's mission statement
- A list of the hospital's activities to address the identified community health needs
- The costs of each community benefit activity
- A description of how each of the listed activities addresses the health needs of the hospital's community
- A description of efforts to evaluate the effectiveness of each community benefit activity
- A description of gaps in the availability of providers to serve the community
- A description of the hospital's efforts to track and reduce health disparities in the community
- A list of the unmet community health needs identified in the most recent CHNA
- A list of tax exemptions the hospital claimed during the immediately preceding taxable year<sup>12</sup>

This FY 2022 report represents the HSCRC's 19<sup>th</sup> year of reporting on Maryland hospital community benefit data.

## Updates to Maryland's Reporting Instructions

In response to Chapter 437 (2020), the HSCRC made changes to the reporting instructions, requiring hospitals to:

- 1. Report on initiatives that directly address needs identified in the CHNA
- 2. Within the financial report, separately itemize all physician subsidies claimed by type and specialty
- 3. List the types of tax exemptions claimed
- 4. Self-assess the level of community engagement in the CHNA process

Understanding that hospitals needed time to implement these changes, items 1 and 4 above were optional for FY 2021 but were mandatory for this FY 2022 report. Staff did not make substantive changes for the upcoming FY 2023 reporting period.

<sup>&</sup>lt;sup>11</sup> MD. CODE. ANN., Health-Gen. § 19-303.

<sup>&</sup>lt;sup>12</sup> MD. CODE. ANN., Health-Gen. § 19-303(c)(4).



# **Narrative Reports**

## **Hospitals Submitting Reports**

The HSCRC received 48 CBR narratives from all 51 hospitals in FY 2022. This is because the University of Maryland Medical System submits a single CBR for three of its hospitals on the Eastern Shore<sup>13</sup> and another CBR for two of its hospitals in Harford County. Table 1 summarizes the hospitals submitting CBRs by hospital system.

| Adventist HealthCare                                   | Luminis Health                            |  |  |  |  |
|--|---|--|--|--|--|
| Adventist HealthCare Fort Washington Medical<br>Center | Anne Arundel Medical Center               |  |  |  |  |
| Adventist HealthCare Rehabilitation                    | Doctors Community Hospital                |  |  |  |  |
| Adventist HealthCare Shady Grove Medical Center        | McNew Family Health Center                |  |  |  |  |
| Adventist HealthCare White Oak Medical Center          | MedStar Health                            |  |  |  |  |
| Ascension  | MedStar Franklin Square Medical Center    |  |  |  |  |
| Saint Agnes Healthcare, Inc.                           | MedStar Good Samaritan Hospital           |  |  |  |  |
| Christiana Care Health System, Inc.                    | MedStar Harbor Hospital                   |  |  |  |  |
| Christiana Care, Union Hospital                        | MedStar Montgomery Medical Center         |  |  |  |  |
| Independent Hospitals                                  | MedStar Southern Maryland Hospital Center |  |  |  |  |
| Atlantic General Hospital                              | MedStar St. Mary's Hospital               |  |  |  |  |
| CalvertHealth Medical Center                           | MedStar Union Memorial Hospital           |  |  |  |  |
| Frederick Health Hospital                              | TidalHealth                               |  |  |  |  |
| Greater Baltimore Medical Center                       | TidalHealth McCready Pavilion**           |  |  |  |  |
| Mercy Medical Center                                   | TidalHealth Peninsula Regional            |  |  |  |  |
| Meritus Medical Center                                 | Trinity Health                            |  |  |  |  |
| Sheppard Pratt   | Holy Cross Germantown Hospital            |  |  |  |  |
| Johns Hopkins Heath System                             | Holy Cross Hospital                       |  |  |  |  |
| Howard County General Hospital                         | University of Maryland Medical System     |  |  |  |  |
| Johns Hopkins Bayview Medical Center                   | UM Baltimore Washington Medical Center    |  |  |  |  |
| Johns Hopkins Hospital                                 | UM Capital Region Health                  |  |  |  |  |
| Suburban Hospital                                      | UM Charles Regional Medical Center        |  |  |  |  |
| Jointly Owned Hospitals                                | UM Rehabilitation & Orthopaedic Institute |  |  |  |  |
| Mt. Washington Pediatric Hospital*                     | UM Shore Regional Health                  |  |  |  |  |
| LifeBridge Health                                      | UM St. Joseph Medical Center              |  |  |  |  |
| Carroll Hospital Center                                | UM Upper Chesapeake Health                |  |  |  |  |
| Grace Medical Center                                   | UMMC Midtown Campus                       |  |  |  |  |
| Levindale Hebrew Geriatric Ctr. & Hospital of Balt.    | University of Maryland Medical Center     |  |  |  |  |
| Northwest Hospital Center, Inc.                        | UPMC                                      |  |  |  |  |
| Sinai Hospital of Baltimore, Inc.                      | UPMC Western Maryland                     |  |  |  |  |
|  | West Virginia University Health System    |  |  |  |  |
|  | GRMC, Inc., DBA Garrett Regional Medical  |  |  |  |  |
|  | Ctr.                                      |  |  |  |  |

Table 1. Maryland Hospitals that Submitted CBRs in FY 2022, by System

\*Jointly owned by the University of Maryland Medical System and Johns Hopkins.

\*\*No longer a designated hospital, instead a Freestanding Medical Facility that is a department of Peninsula Regional.

<sup>&</sup>lt;sup>13</sup> One of these three hospitals, Shore Regional Health Dorchester General Hospital, closed in September of 2021.



## **Section I. General Hospital Demographics and Characteristics**

Section I contains demographic and other characteristics of the hospital and its service area.

#### **Hospital-Specific Demographics**

Table 2 displays statistics on hospital utilization statistics for each of the hospital being reported on. Overall, there were 527,887 inpatient admissions in FY 2022.

| Hospital Name   | Inpatient  |
|---|------------|
| -   | Admissions |
| Adventist HealthCare  | •          |
| Adventist HealthCare Fort Washington Medical Center               | 1,764      |
| Adventist HealthCare Rehabilitation                               | 1,123      |
| Adventist HealthCare Shady Grove Medical Center                   | 21,011     |
| Adventist HealthCare White Oak Medical Center                     | 12,619     |
| Ascension   | •          |
| Saint Agnes Healthcare, Inc.                                      | 11,369     |
| Christiana Care Health Services, Inc.                             |            |
| Christiana Care, Union Hospital                                   | 6,379      |
| Independent Hospitals   |            |
| Atlantic General Hospital   | 2,576      |
| CalvertHealth Medical Center                                      | 5,901      |
| Frederick Health Hospital   | 16,986     |
| Greater Baltimore Medical Center                                  | 18,151     |
| Mercy Medical Center  | 11,915     |
| Meritus Medical Center  | 16,099     |
| Sheppard Pratt  | 7,791      |
| Johns Hopkins Health System                                       |            |
| Howard County General Hospital                                    | 16,692     |
| Johns Hopkins Bayview Medical Center                              | 17,060     |
| Johns Hopkins Hospital  | 40,370     |
| Suburban Hospital   | 10,894     |
| Jointly Owned Hospitals   |            |
| Mt. Washington Pediatric Hospital                                 | 412        |
| LifeBridge Health   |            |
| Carroll Hospital  | 9,839      |
| Grace Medical Center  | 0          |
| Levindale Hebrew Geriatric Center and Hospital of Baltimore, Inc. | 967        |
| Northwest Hospital Center, Inc.                                   | 7,319      |
| Sinai Hospital of Baltimore, Inc.                                 | 17,622     |
| Luminis Health  |            |
| Anne Arundel Medical Center                                       | 29,002     |
| Doctors Community Hospital  | 8,994      |

#### Table 2. Hospital Inpatient Admission, FY 2022



| Hospital Name  | Inpatient<br>Admissions |
|--|-------------------------|
| McNew Family Health Center                                   | 773                     |
| MedStar Health   |                         |
| MedStar Franklin Square Medical Center                       | 19,053                  |
| Medstar Good Samaritan Hospital                              | 7,973                   |
| Medstar Harbor Hospital                                      | 7,618                   |
| MedStar Montgomery Medical Center                            | 5,545                   |
| MedStar Southern Maryland Hospital Center                    | 10,520                  |
| MedStar St. Mary's Hospital                                  | 8,049                   |
| MedStar Union Memorial Hospital                              | 9,207                   |
| TidalHealth  | ,                       |
| TidalHealth McCready Pavilion                                | 0                       |
| TidalHealth Peninsula Regional                               | 16,819                  |
| Trinity Health   | - ,                     |
| Holy Cross Germantown Hospital                               | 7,216                   |
| Holy Cross Hospital  | 29,739                  |
| University of Maryland                                       |                         |
| UM Baltimore Washington Medical Center                       | 16,852                  |
| UM Capital Region Health                                     | 12,230                  |
| UM Charles Regional Medical Center                           | 6,083                   |
| UM Rehabilitation & Orthopaedic Institute                    | 1,660                   |
| UM Shore Regional Health – Chestertown                       | 540                     |
| UM Shore Regional Health – Dorchester                        | 106                     |
| UM Shore Regional Health – Easton                            | 5,155                   |
| UM St. Joseph Medical Center                                 | 13,443                  |
| UM Upper Chesapeake Health – Harford Memorial Hospital       | 3,837                   |
| UM Upper Chesapeake Health – Upper Chesapeake Medical Center | 12,177                  |
| UMMC Midtown Campus  | 4,196                   |
| University of Maryland Medical Center                        | 24,619                  |
| UPMC   |                         |
| UPMC Western Maryland  | 9,899                   |
| WVU Medical System   |                         |
| GRMC, Inc., DBA Garrett Regional Medical Ctr.                | 1,723                   |
| Total  | 527,887                 |

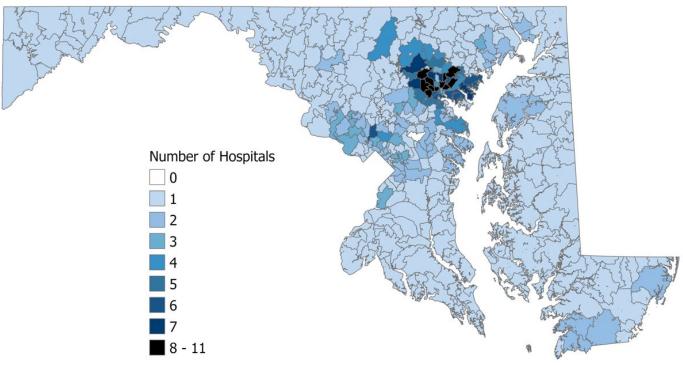
#### **Primary Service Area**

Each hospital has a primary service area (PSA), as defined in its global budget revenue (GBR) agreement.<sup>14</sup> Figure 1 displays a map of Maryland's ZIP codes. Each ZIP code has a color

<sup>&</sup>lt;sup>14</sup> The exception is the specialty hospitals that do not have GBRs. For these hospitals, the ZIP codes that account for 60% of discharges are reported.



indicating how many hospitals claim that area in their PSAs. For FY 2022, every ZIP code in the state was part of the PSA of at least one hospital, which the exception of a single ZIP in central Maryland that does not have a residential population. Other than the areas in and around Baltimore City/County and some of the areas around Washington, D.C., most ZIP codes are claimed by only one hospital.





\* Does not include McNew Family Medical Center.

#### **Community Benefit Service Area**

The CBR also collects the ZIP codes included in each hospital's community benefit service area (CBSA). Each hospital defines its own CBSA and must disclose the methodology behind this definition in both their CBRs and federally mandated CHNAs.<sup>15</sup> Table 3 summarizes the methods reported by Maryland hospitals. The most common method was based on patterns of service utilization, such as percentages of hospital discharges and emergency department (ED) visits. In general, the other methods that hospitals reported were based on proximity to the facility, social determinants of health indicators, the regions reached by the hospital's community benefit programming, and the proportion of residents who were medically underserved or

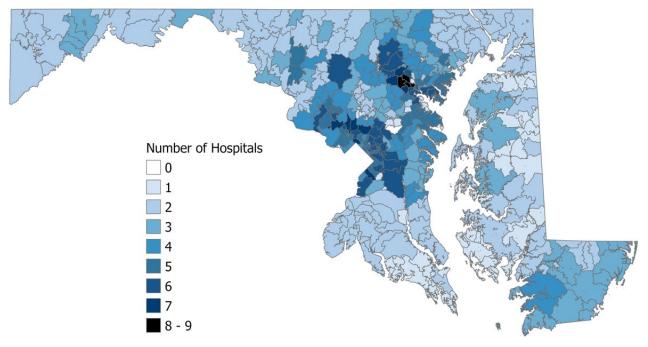


uninsured/underinsured, including multiple reports that cited a lack of other hospitals in the area. Eleven hospitals based their CBSAs on the PSAs described above.

| Table 3. Methods Used by Hospitals to Identify their CBSAs, FY 2022 |    |  |  |  |  |
|---|----|--|--|--|--|
| CBSA Identification Method Number of Hospita                        |    |  |  |  |  |
| Based on ZIP Codes in Financial Assistance Policy                   | 7  |  |  |  |  |
| Based on ZIP Codes in their Global Budget                           | 11 |  |  |  |  |
| Revenue Agreement   | 11 |  |  |  |  |
| Based on Patterns of Utilization                                    | 35 |  |  |  |  |
| Other Method  | 25 |  |  |  |  |

Figure 2 displays the number of hospitals claiming each ZIP code in their CBSAs. Only one ZIP code, which appears as a white space just northeast of Washington, D.C., was not a part of any hospital's CBSA. This ZIP is a protected wildlife area and does not have a residential population. Just one unclaimed ZIP code marks a large decrease from FY 2021, in which 93 ZIP codes were not covered. Many of these newly covered ZIPs are located in the eastern and western parts of the state. Four ZIP codes in Baltimore City/County—those that appear black on the map—are part of eight or more hospitals' CBSAs. Although hospital CBSAs and PSAs overlap to some degree, there are differences in the footprint of the CBSAs and PSAs. Please note that there is no requirement for CBSAs and PSAs to overlap. Please also note that hospitals may include out-of-state ZIP codes in their CBSA, but these are not displayed below.







#### **Other Demographic Characteristics of Service Areas**

Hospitals report details about the communities located in their CBSAs/CHNAs. These data help inform decisions about HCB activities. Because most of the measures in this section of the report are not available at the ZIP code level, they are reported at the county level. Table 4 displays examples of the county-level demographic measures used by the hospitals. Table 4 is not exhaustive; see Appendix A for other community health data sources reported by hospitals.

The following measures were derived from the five-year (2017-2021) average estimates of the U.S. Census Bureau's American Community Survey: median household income, percentage of families below the federal poverty level (FPL), percentage uninsured, percentage with public health insurance, mean travel time to work, percentage that speak a language other than English at home, percentage by racial categories, and percentage by ethnicity categories. The life expectancy three-year average (2018-2020) and the crude death rate (2020) measures were derived from the Maryland Department of Health's Vital Statistics Administration.



| County             | # of<br>Hospitals<br>w/ CBSAs<br>in that<br>County | Median<br>Household<br>Income | %<br>Below<br>FPL | %<br>Uninsured | % Public<br>Health<br>Insurance | %<br>Medicaid | Mean Travel<br>Time to<br>Work (mins) | % Speak<br>Language<br>Other than<br>English at<br>Home | Race: %<br>White | Race: %<br>Black | Ethnicity: %<br>Hispanic or<br>Latino | Life<br>Expectancy | Crude Death<br>Rate (per<br>100,000) |
|--------------------|--|-------------------------------|-------------------|----------------|---------------------------------|---------------|---------------------------------------|---|------------------|------------------|---------------------------------------|--------------------|--------------------------------------|
| Maryland           |  | 91,431                        | 6.2               | 6.0            | 33.2                            | 27.1          | 32.5                                  | 19.5  | 57.2             | 32.3             | 10.6                                  | 78.6               | 992.0                                |
| Allegany           | 3  | 51,090                        | 9.3               | 4.2            | 47.5                            | 36.8          | 23.0                                  | 3.6   | 90.0             | 9.8              | 2.0                                   | 75.5               | 1664.4                               |
| Anne Arundel       | 8  | 108,048                       | 3.9               | 4.5            | 28.3                            | 19.8          | 30.5                                  | 12.0  | 74.8             | 19.7             | 8.3                                   | 79.0               | 862.8                                |
| Baltimore          | 11   | 81,846                        | 6.2               | 5.2            | 34.6                            | 28.7          | 29.1                                  | 14.9  | 61.1             | 31.6             | 5.8                                   | 77.5               | 1199.9                               |
| Baltimore City     | 17   | 54,124                        | 15.3              | 5.9            | 45.9                            | 49.8          | 30.7                                  | 10.3  | 32.3             | 63.7             | 5.6                                   | 71.8               | 1330.1                               |
| Calvert            | 2  | 120,295                       | 2.8               | 2.9            | 26.4                            | 18.4          | 40.7                                  | 4.6   | 84.4             | 14.8             | 4.3                                   | 79.4               | 881.0                                |
| Caroline           | 2  | 63,027                        | 9.5               | 6.7            | 48.3                            | 43.2*         | 32.8                                  | 8.4   | 81.4             | 15.9             | 7.7                                   | 76.2               | 1218.2                               |
| Carroll            | 4  | 104,708                       | 3.5               | 3.1            | 27.3                            | 16.1          | 35.7                                  | 5.4   | 92.7             | 4.8              | 3.9                                   | 78.4               | 1089.3                               |
| Cecil              | 2  | 81,817                        | 6.9               | 4.1            | 36.6                            | 29.5          | 29.8                                  | 6.5   | 90.0             | 9.0              | 4.7                                   | 75.1               | 1179.7                               |
| Charles            | 2  | 107,808                       | 4.2               | 4.5            | 28.3                            | 24.0          | 44.6                                  | 9.4   | 45.1             | 52.3             | 6.4                                   | 77.9               | 873.3                                |
| Dorchester         | 2  | 55,652                        | 9.4               | 5.3            | 53.8                            | 47.1*         | 26.8                                  | 5.7   | 68.3             | 30.6             | 5.9                                   | 75.7               | 1400.2                               |
| Frederick          | 6  | 106,129                       | 4.5               | 4.6            | 27.7                            | 18.5          | 34.8                                  | 14.3  | 83.0             | 12.1             | 10.4                                  | 80.1               | 836.9                                |
| Garrett            | 2  | 58,011                        | 5.5               | 5.5            | 46.2                            | 35.1*         | 24.2                                  | 2.8   | 97.5             | 1.6              | 1.2                                   | 77.7               | 1528.5                               |
| Harford            | 3  | 98,495                        | 4.2               | 3.5            | 29.9                            | 21.0          | 32.4                                  | 7.6   | 80.7             | 16.1             | 4.8                                   | 78.5               | 1002.7                               |
| Howard             | 4  | 129,549                       | 4.0               | 3.9            | 24.7                            | 17.1          | 30.4                                  | 26.2  | 58.3             | 21.8             | 7.2                                   | 82.7               | 632.8                                |
| Kent               | 2  | 64,451                        | 6.9               | 4.0            | 45.2                            | 30.0*         | 28.4                                  | 5.4   | 81.5             | 15.7             | 4.7                                   | 78.0               | 1683.0                               |
| Montgomery         | 10   | 117,345                       | 4.8               | 6.7            | 28.3                            | 21.7          | 33.8                                  | 41.5  | 55.1             | 20.7             | 19.7                                  | 84.2               | 728.9                                |
| Prince<br>George's | 8  | 91,124                        | 6.0               | 10.3           | 33.3                            | 29.6          | 36.5                                  | 28.2  | 18.3             | 64.4             | 19.4                                  | 78.4               | 925.1                                |
| Queen<br>Anne's    | 3  | 99,597                        | 4.1               | 4.5            | 34.4                            | 20.3*         | 34.5                                  | 5.1   | 90.8             | 7.2              | 4.3                                   | 79.8               | 901.0                                |
| Saint Mary's       | 2  | 102,859                       | 6.7               | 4.3            | 29.2                            | 23.0          | 30.5                                  | 6.9   | 81.6             | 16.5             | 5.5                                   | 78.2               | 882.4                                |
| Somerset           | 4  | 48,661                        | 15.3              | 5.0            | 51.6                            | 42.6*         | 23.5                                  | 5.7   | 56.5             | 44.0             | 3.8                                   | 75.7               | 1379.0                               |

### Table 4. Community Statistics by County

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| County     | # of<br>Hospitals<br>w/ CBSAs<br>in that<br>County | Median<br>Household<br>Income | %<br>Below<br>FPL | %<br>Uninsured | % Public<br>Health<br>Insurance | %<br>Medicaid | Mean Travel<br>Time to<br>Work (mins) | % Speak<br>Language<br>Other than<br>English at<br>Home | Race: %<br>White | Race: %<br>Black | Ethnicity: %<br>Hispanic or<br>Latino | Life<br>Expectancy | Crude Death<br>Rate (per<br>100,000) |
|------------|--|-------------------------------|-------------------|----------------|---------------------------------|---------------|---------------------------------------|---|------------------|------------------|---------------------------------------|--------------------|--------------------------------------|
| Talbot     | 3  | 79,349                        | 5.6               | 4.3            | 46.3                            | 27.0*         | 27.2                                  | 8.0   | 85.6             | 13.6             | 7.1                                   | 79.4               | 1490.3                               |
| Washington | 2  | 67,349                        | 9.9               | 4.9            | 41.9                            | 33.9          | 29.5                                  | 7.7   | 85.5             | 14.3             | 5.8                                   | 75.9               | 1302.1                               |
| Wicomico   | 3  | 63,610                        | 8.4               | 6.7            | 43.8                            | 39.7          | 22.6                                  | 11.4  | 68.0             | 28.5             | 5.5                                   | 76.1               | 1154.9                               |
| Worcester  | 3  | 71,262                        | 6.2               | 6.3            | 48.0                            | 31.0*         | 23.7                                  | 6.3   | 85.0             | 14.1             | 3.7                                   | 79.9               | 1414.0                               |
| Source     | 16   | 17                            | 18                | 19             | 20                              | 21*           | 22                                    | 23  | 24               | 25               | 26                                    | 27                 | 28                                   |

<sup>16</sup> As reported by hospitals in their FY 2022 Community Benefit Narrative Reports.

<sup>17</sup> American Community Survey 5-Year Estimates 2017 – 2021, Selected Economic Characteristics, Median Household Income (Dollars),

https://data.census.gov/cedsci/.

18 American Community Survey 5-Year Estimates 2017 – 2021, Selected Economic Characteristics, Percentage of Families and People Whose Income in the Past 12 Months is Below the Federal Poverty Level – All Families.

<sup>19</sup> American Community Survey 5-Year Estimates 2017 – 2021, Selected Economic Characteristics, Health Insurance Coverage (Civilian Noninstitutionalized Population) – No Health Insurance Coverage.

<sup>20</sup> American Community Survey 5-Year Estimates 2017 – 2021, Selected Economic Characteristics, Health Insurance Coverage (Civilian Noninstitutionalized Population) – With Public Coverage.

<sup>21</sup> American Community Survey 1-Year Estimates 2021, ACS Demographic and Housing Estimates, Total Population (denominator) and The Maryland Medicaid DataPort – Eligibility Exploratory Dashboards Standard Report, December 2021 enrollment, the Hilltop Institute (numerator). Starred values used 2020 Census population estimates for the denominator because 2021 ACS 1-Year Estimates were unavailable for these counties.

<sup>22</sup> American Community Survey 5-Year Estimates 2017 – 2021, Selected Economic Characteristics, Commuting to Work – Mean Travel Time to Work (Minutes).

<sup>23</sup> American Community Survey 5-Year Estimates 2017 – 2021, Language Spoken at Home, Population 5 Years and Over, Speak a Language Other Than English.

<sup>24</sup> American Community Survey 5-Year Estimates 2017 – 2021, ACS Demographic and Housing Estimates, Race alone or in combination with one or more other races - Total Population – White.

<sup>25</sup> American Community Survey 5-Year Estimates 2017 – 2021, ACS Demographic and Housing Estimates, Race alone or in combination with one or more other races - Total Population – Black or African American.

<sup>26</sup> American Community Survey 5-Year Estimates 2017 – 2021, ACS Demographic and Housing Estimates, Hispanic or Latino and race - Total Population - Hispanic or Latino (of any race).

<sup>27</sup> Maryland Department of Health and Mental Hygiene Vital Statistics Report: 2020, Table 7. Life Expectancy at Birth by Race, Region, and Political Subdivision, Maryland, 2018 – 2020. An updated 2021 Vital Statistics Report was unavailable at the time of publication.

<sup>28</sup> Maryland Department of Health and Mental Hygiene Vital Statistics Report: 2020, Table 39A. Crude Death Rates by Race, Hispanic Origin of Mother, Region, and Political Subdivision, Maryland, 2020. An updated 2021 Vital Statistics Report was unavailable at the time of publication.



## Section II. Community Health Needs Assessment

Section II of the CBR narrative asks hospitals whether they conducted a CHNA, when they last conducted it, and whether they adopted an implementation strategy. All hospitals reported conducting CHNAs that conform to the IRS definition within the past three fiscal years as well as adopting an implementation strategy. See Appendix B for the dates in which hospitals conducted their last CHNAs. These dates ranged from April 2019 to August 2022.

This section also asks the hospitals to report on the internal and external participants involved in the CHNA process, including their corresponding roles. Table 5 shows the number of hospitals that reported collaborating with various external organizations. 47 hospitals partnered with local health departments. See Appendices C, D, and E for more detail on the internal and external participants in development of the hospitals' CHNAs.

# Table 5. Number of Hospitals that Collaborated with Selected Types of External Organizations for Their Most Recent CHNA, FY 2022

| Collaborator Type                      | Number of Hospitals | % of<br>Hospitals |
|--|---------------------|-------------------|
| Post-Acute Care Facilities             | 19                  | 40%               |
| Local Health Departments               | 47                  | 98%               |
| Local Health Improvement<br>Coalitions | 46                  | 96%               |
| Other Hospitals                        | 38                  | 79%               |
| Behavioral Health Organizations        | 41                  | 85%               |

## Section III. Community Benefit Administration

This section of the narrative CBR requires hospitals to report on the process of determining which needs in the community would be addressed through community benefit activities. Hospitals must also report on the internal participants involved in community benefit activities and their corresponding roles. Table 6 presents some highlights, and Appendices C and F provide full detail. Of note, around 96% of hospitals employed population health staff.

| Table 6. Number of Hospitals Report | ing Staff in the Foll | owing Categories |
|-------------------------------------|-----------------------|------------------|
| 01-55 0-1                           | Number of             | 0/               |

| Staff Category                        | Hospitals | % of Hospitals |
|---------------------------------------|-----------|----------------|
| Population Health Staff               | 46        | 96%            |
| Community Benefit Staff               | 44        | 85%            |
| Community Benefit/Pop Health Director | 46        | 96%            |

#### Internal Audit and Board Review

This part of the report addresses whether the hospital conducted an internal audit of the CBR financial spreadsheet and narrative. Table 7 shows that all hospitals conducted some kind of audit of the financial spreadsheet, an increase of one hospital from FY 2021. Audits were most frequently performed by hospital or system staff.



|                              | Number of Hospitals |    |
|------------------------------|---------------------|----|
| Audit Type                   | Yes                 | No |
| Hospital Staff               | 43                  | 5  |
| System Staff                 | 39                  | 9  |
| Third-Party                  | 13                  | 35 |
| No Audit                     | 0                   | 48 |
| Two or More<br>Audit Types   | 38                  | 10 |
| Three or More<br>Audit Types | 9                   | 39 |

# Table 7. Hospital Audits of CBR Financial Spreadsheet

This section also addresses whether the hospital board reviews and approves the CBR spreadsheet and narrative. Table 8 shows that most hospital boards review and approve the CBR. Of the hospitals that reported that they did not submit their reports for board review, their rationale was largely related to timing issues or because the board had delegated this authority to executive or financial staff or an external firm. For example, several hospitals reported that their board meets only twice per year and did not have the opportunity to review before the report deadline. These responses were very similar to what was reported in FY 2021.

| Number o<br>Hospital |     | per of |
|----------------------|-----|--------|
| Board Review         | Yes | No     |
| Spreadsheet          | 37  | 11     |
| Narrative            | 38  | 10     |

### Table 8. Hospital Board Review of the CBR

This section also asks if community benefit investments were incorporated into the major strategies of the Hospital Strategic Transformation Plan. Table 9 shows that most hospitals indicated that community benefit investments were a part of their Strategic Transformation Plan.

#### Table 9. Community Benefit Investments in Hospital Strategic Transformation Plan

| Community Benefit<br>Investments in Strategic<br>Transformation Plan | Number of<br>Hospitals |  |
|--|------------------------|--|
| Yes  | 45                     |  |
| No   | 3                      |  |



## Section IV. Hospital Community Benefit Program and Initiatives

#### **Community Benefit Operations/Activities Related to State Initiatives**

Hospitals were asked how their community benefit operations/activities worked toward the state's initiatives for improvement in population health, as identified by the Statewide Integrated Health Improvement Strategy (SIHIS). The SIHIS provides a framework for accountability, local action, and public engagement to advance the health of Maryland residents. SIHIS has four population health goals, in addition to goals related to hospital quality and care transformation. The four population health goals are: 1) reducing the mean body mass index (BMI) for Maryland residents, related to diabetes; 2) decreasing asthma-related ED visits for children; 3) improving opioid overdose mortality; and 4) reducing the severe maternal morbidity rate.

Of the 48 hospitals, 47 reported that their community benefit activities addressed at least one SIHIS goal. Table 10 presents the number of hospitals that addressed at least one goal under each SIHIS category. Reducing the mean BMI for Maryland residents, related to diabetes, was the SIHIS goal most frequently addressed by hospitals' community benefit activities. Decreasing asthma-related ED visits for children was the SIHIS goal that was least commonly addressed. In addition to the hospitals that report community benefit activities related to the SIHIS goals on opioid use disorder and maternal and child health, two hospitals indicated activities that support those SIHIS goals through their population health programs that did not qualify as community benefit activities.

## Table 10. Number of Hospitals with Community Benefit Activities Addressing SIHIS Goals, FY 2022

| SIHIS Goal   | Number of<br>Hospitals |
|--|------------------------|
| Diabetes – Reduce the mean BMI for Maryland residents  | 43                     |
| Opioid Use Disorder – Improve overdose mortality   | 33                     |
| Maternal and Child Health – Reduce severe<br>maternal morbidity rate   | 21                     |
| Maternal and Child Health – Decrease asthma-<br>related emergency department visit rates for<br>children aged 2-17 | 11                     |

## Section V. Physician Gaps in Availability

Maryland law requires hospitals to provide a written description of gaps in the availability of specialist providers to serve their uninsured populations.<sup>29</sup> Each hospital uses its own criteria to determine what constitutes a physician gap. Table 11 shows the gaps in availability that were identified by the hospitals. The most frequently reported gaps were Obstetrics & Gynecology

<sup>&</sup>lt;sup>29</sup> MD. CODE. ANN., Health-Gen. § 19-303(c)(4)(vi).



(reported by 29 hospitals), followed by Psychiatry, Emergency Medicine, and other specialties. Six hospitals reported no gaps. Due to incomplete or unclear responses to the physician subsidy reporting item, staff made corrections to physician subsidies reported by five hospitals based on inferences drawn from their financial reports. These edits included selecting physician specialties or subsidy types that most closely resembled the physician subsidy line items reported on the financials sheet for a hospital that failed to select these items on the narrative survey and correcting discrepancies between the financials and the narrative. Additionally, the justifications that four hospitals provided for their reported subsidies failed to fully explain the need for each subsidy. In order to minimize these types of discrepancies moving forward, staff will update the reporting instructions for FY 2023 to collect information on physician subsidies in one place in the financial spreadsheet portion of the report.

| Physician Specialty Gap              | Number of |
|--------------------------------------|-----------|
|                                      | Hospitals |
| No gaps                              | 6         |
| Obstetrics & Gynecology              | 29        |
| Psychiatry                           | 26        |
| Emergency Medicine                   | 25        |
| Other                                | 25        |
| Internal Medicine                    | 24        |
| Pediatrics                           | 19        |
| Cardiology                           | 18        |
| Neurology                            | 17        |
| Surgery                              | 16        |
| Oncology-Cancer                      | 13        |
| Orthopedics                          | 13        |
| Anesthesiology                       | 12        |
| Endocrinology, Diabetes & Metabolism | 11        |
| Radiology                            | 11        |
| Ophthalmology                        | 10        |
| Family Practice/General Practice     | 9         |
| Urology                              | 9         |
| Neurological Surgery                 | 6         |
| Otolaryngology                       | 5         |
| Plastic Surgery                      | 5         |
| Physical Medicine & Rehabilitation   | 4         |
| Pathology                            | 3         |
| Preventive Medicine                  | 3         |
| Dermatology                          | 2         |
| Medical Genetics                     | 1         |
| Allergy & Immunology                 | 0         |
| Geriatrics                           | 0         |

#### Table 11. Gaps in Physician Availability



## **Section VI. Financial Assistance Policies**

Hospitals are required to submit information about their financial assistance policies. Maryland law established the requirements for acute care and chronic care hospitals to provide free or reduced cost care as part of their financial assistance policies as follows:<sup>30</sup>

- Hospitals must provide free, medically necessary care to patients with family income at or below 200% of the FPL.<sup>31</sup> Twenty hospitals reported a more generous threshold.
- Hospitals must provide reduced-cost, medically necessary care to patients with family income between 200 and 300% of the FPL.<sup>32</sup> Forty-three hospitals reported a more generous threshold.<sup>33</sup>
- Hospitals must provide reduced-cost, medically necessary care to patients with family income below 500% of the FPL who have a financial hardship, which is referred to as the financial hardship policy.<sup>34</sup> In order to qualify as having a financial hardship, the medical debt incurred by a family over a 12-month period must exceed 25% of the family's income.<sup>35</sup> Five hospitals reported a more generous threshold.

Staff noted variation in the content and format of the financial assistance policy documents.

## Section VII. Tax Exemptions

Newly required under HB 1169/SB 774 of 2020, hospitals reported on the types of tax exemptions claimed. Table 12 shows the number of hospitals that reported claiming each type of tax exemption. Hospitals that selected "Other" indicated that they also claimed an exemption from the federal unemployment insurance tax (FUTA). One hospital reported claiming some exemptions from some property taxes depending on usage but not from all local property taxes, and another hospital did not file taxes due to their status as an entity of county government.

| Tax Exemption                          | Number of<br>Hospitals |
|--|------------------------|
| Federal corporate income tax           | 47                     |
| State corporate income tax             | 47                     |
| State sales tax                        | 46                     |
| Local property tax (real and personal) | 45                     |
| Other (describe)                       | 7                      |

#### Table 12. Tax Exemptions

<sup>&</sup>lt;sup>30</sup> MD. CODE. ANN., Health-Gen. § 19-214.1; COMAR 10.37.10.26.

<sup>&</sup>lt;sup>31</sup> MD. CODE. ANN., Health-Gen. § 19-214.1(b)(2)(i); COMAR 10.37.10.26(A-2)(2)(a)(i).

<sup>&</sup>lt;sup>32</sup> COMAR 10.37.10.26(A-2)(2)(a)(ii).

<sup>&</sup>lt;sup>33</sup> For this analysis, the FAPs of hospitals at which patients receive free care up to 300% FPL, making the guidelines for reduced-cost care without financial hardship inapplicable, were counted as more generous than Maryland law requires for both the "free care" and "reduced-cost care" (without financial hardship) items.

<sup>&</sup>lt;sup>34</sup> COMAR 10.37.10.26(A-2)(3).

<sup>&</sup>lt;sup>35</sup> COMAR 10.37.10.26(A-2)(1)(b)(i).



# **Financial Reports**

The CBR financial reports collect information about direct and indirect costs of community benefits, categorized by type of community benefit activity. The reporting period for these financial data is July 1, 2021, through June 30, 2022.<sup>36</sup> Hospitals were instructed to use data from audited financial statements to calculate the cost of each of the community benefit categories contained in the CBR financial reports and to limit reporting to only those hospital services reported on the IRS 990 schedule H. Fifty-one hospitals submitted individual financial reports.

## FY 2022 Financial Reporting Highlights

Table 13 presents a statewide summary of community benefit expenditures for FY 2022. Maryland hospitals provided roughly \$2.06 billion in total community benefit activities (before adjusting for rate support) in FY 2022—a total that is slightly higher than FY 2021 (\$1.95 billion). The FY 2022 total includes: net community benefit expenses of \$725 million in mission-driven health care services (subsidized health services), \$662 million in health professions education, \$387 million in charity care, \$156 million in community building activities, \$21 million in financial contributions, \$12 million in research activities, \$14 million in community benefit operations, and \$2 million in foundation-funded community benefits. These totals include hospital-reported indirect costs, which vary by hospital and by category from a fixed dollar amount to a calculated percentage of the hospital's reported direct costs.

| Community Benefit<br>Category     | Net Community<br>Benefit<br>Expense | Percent of<br>Total CB<br>Expenditures | Net Community Benefit<br>Expense Less Rate<br>Support | Percent of Total CB<br>Expenditures w/o<br>Rate Support |
|-----------------------------------|-------------------------------------|--|---|---|
| Unreimbursed<br>Medicaid Cost     | \$55,621,777                        | 2.69%                                  | \$55,621,777  | 4.58%   |
| Community Health<br>Services      | \$156,476,493                       | 7.58%                                  | \$129,452,584   | 10.66%  |
| Health Professions<br>Education   | \$661,694,610                       | 32.05%                                 | \$214,685,520   | 17.67%  |
| Mission Driven Health<br>Services | \$724,532,073                       | 35.09%                                 | \$724,532,073   | 59.64%  |
| Research                          | \$12,155,232                        | 0.59%                                  | \$12,155,232  | 1.00%   |
| Financial Contributions           | \$20,867,653                        | 1.01%                                  | \$20,867,653  | 1.72%   |
| Community Building                | \$30,678,428                        | 1.49%                                  | \$30,678,428  | 2.53%   |
| Community Benefit<br>Operations   | \$14,062,045                        | 0.68%                                  | \$14,062,045  | 1.16%   |
| Foundation                        | \$1,839,390                         | 0.09%                                  | \$1,839,390   | 0.15%   |
| Charity Care                      | \$386,716,607                       | 18.73%                                 | \$10,985,064  | 0.90%   |
| Total                             | \$2,064,644,308                     | 100%                                   | \$1,214,879,766                                       | 100%  |

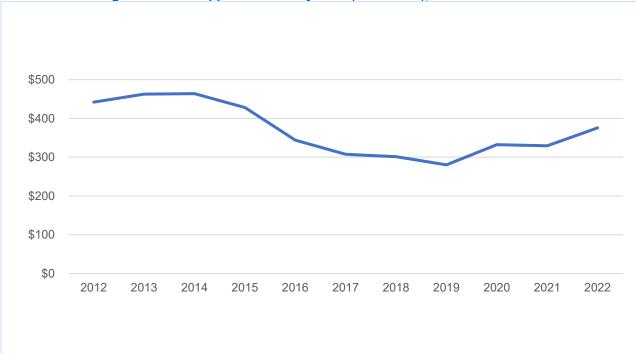
#### Table 13. Total Community Benefit Expenditures, FY 2022

<sup>&</sup>lt;sup>36</sup> Several hospitals are on a calendar financial year. These hospitals report their most recent calendar year's data on the HCB report.



In Maryland, some activities that are considered community benefit are built into the rates for which all hospitals are reimbursed by all payers, including the costs of charity care, graduate medical education, the nurse support programs, population health workforce funding, and the regional partnership catalyst special funding program. These costs are essentially "passed through" to the payers of hospital care. To comply with IRS Form 990 and avoid accounting confusion among programs that are not funded by hospital rate setting, the HSCRC requests that hospitals exclude from their reports all revenue that is included in rates as offsetting revenue on the CBR worksheet. Appendix I details the amounts that were included in rates and funded by all payers for FY 2022. *New to this year's report, please note that the population health workforce funding is counted as rate support, so the rate support adjustments are higher in FY 2022 compared with prior years.* 

Figure 3 shows the rate support for charity care from FY 2012 through FY 2022. This increased in FY 2022 after a decrease in FY 2021, before which an increase in FY 2020 followed several years of decreases in the wake of ACA implementation. See Appendix H for more details on the charity care methodology.





Another social cost funded through Maryland's rate-setting system is the cost of graduate medical education, generally for interns and residents trained in Maryland hospitals. Graduate medical education costs include the direct costs (i.e., direct medical education, or DME) of the residents' and interns' wages and benefits, faculty supervisory expenses, and allocated overhead. The HSCRC's annual cost report quantifies the DME costs of physician training programs at Maryland hospitals. In FY 2022, DME costs totaled \$412 million.



The HSCRC's Nurse Support Program I (NSP I) and NSP II are aimed at addressing the short- and long-term nursing shortage affecting Maryland hospitals. In FY 2022, the HSCRC provided \$17 million in hospital rate adjustments for the NSP I and \$17 million for the NSP II. See Appendix I for detailed information about funding provided to specific hospitals.

When the reported community benefit costs for Maryland hospitals were offset by rate support, the net community benefits provided in FY 2022 were about \$1.2 billion, or 7.0% of total hospital operating expenses. This is similar to the \$1.2 billion in net benefits provided in FY 2021, which totaled 7.4% of hospital operating expenses.

Table 14 presents expenditures for health professional education by activity. As with prior years, the education of physicians and medical students made up the majority of expenses, totaling \$578 million, including the DME expenses described above. The second highest category was the education of nurses and nursing students, totaling \$41 million, including the NSP program expenses described above. The education of other health professionals totaled \$32 million.

| Health Professions Education                           | Net Community<br>Benefit with<br>Indirect Cost |
|--|--|
| Physicians and Medical Students                        | \$578,361,413                                  |
| Nurses and Nursing Students                            | \$41,069,267                                   |
| Other Health Professionals                             | \$32,350,709                                   |
| Scholarships and Funding for<br>Professional Education | \$5,245,517                                    |
| Other  | \$360,081                                      |
| Total  | \$657,386,988                                  |

#### Table 14. Health Professions Education Activities and Costs, FY 2022

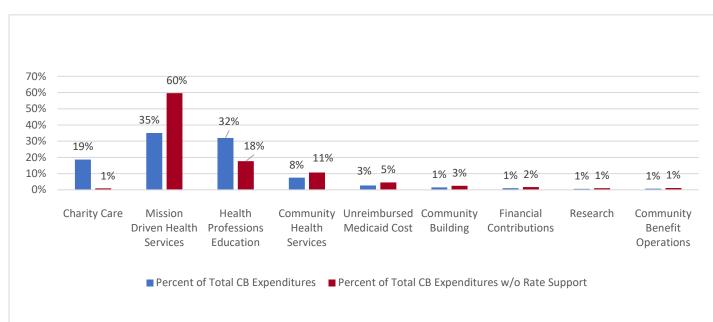
Table 15 presents expenditures for community health services by activity. As with prior years, health care support services comprised the largest portion of expenses in the category of community health services, totaling \$69 million. Community-based clinical services were the second highest category, totaling \$22 million, and community health education was the third highest, totaling \$21 million. For additional detail, see Appendix K.

| Community Health Services              | Net<br>Community<br>Benefit with<br>Indirect Cost |
|--|---|
| Community Health Education             | \$20,710,456                                      |
| Support Groups                         | \$4,135,881                                       |
| Self-Help                              | \$1,423,493                                       |
| Community-Based Clinical Services      | \$22,023,153                                      |
| Screenings                             | \$4,620,821                                       |
| One-Time/Occasionally Held Clinics     | \$1,438,259                                       |
| Clinics for Underinsured and Uninsured | \$9,477,188                                       |



| Community Health Services    | Net<br>Community<br>Benefit with<br>Indirect Cost |
|------------------------------|---|
| Mobile Units                 | \$2,180,743                                       |
| Health Care Support Services | \$68,968,785                                      |
| Other                        | \$9,773,930                                       |
| Total                        | \$144,752,709                                     |

Accounting for rate support significantly affects the distribution of expenses by category. Figure 4 shows expenditures for each community benefit category as a percentage of total expenditures. Mission-driven health services, health professions education, and charity care represented the majority of the expenses with rate support, at 35%, 32%, and 19%, respectively. Figure 4 also shows the percentage of expenditures by category without rate support, which changed the distribution: mission-driven health services remained the category with the highest percentage of expenditures, at 60%, followed by health professions education at 18% and community health services at 11%.



#### Figure 4. Percentage of Community Benefit Expenditures by Category with and without Rate Support, FY 2022

Appendix J compares hospitals in terms of the total amount of community benefits reported and the amount of community benefits recovered through HSCRC-approved rate support or as revenue from billable services. The total amount of net community benefit expenditures without rate support as a percentage of total operating expenses ranged from 2.0% to 24.7%, with an average of 7.0%, which was slightly higher than the average of 6.6% in FY 2021. Nine hospitals reported providing benefits in excess of 10% of their operating expenses, the same number as in FY 2021. The wide variation present in the percentage of hospitals' respective budgets dedicated to



community benefit expenditures is likely due in part to the lack of a defined amount that hospitals must spend on community benefit according to state or federal law.

New to the FY 2022 report, hospitals were required to report the costs of community benefit activities that were directly tied to needs identified in the hospitals' CHNAs. Table 16 presents each hospital's net total community benefit spending, the net total spent on CHNA-related activities, and the percentage of total spending on CHNA-related activities. Overall, the hospitals reporting spending 37% of their net community benefit spending on CHNA-related activities, with individual hospitals' ratios ranging from 0 to 81%. Please note that the reporting instructions left flexibility for the hospitals to make their own determinations as to whether their activities were tied to their CHNAs. HSCRC staff intend to debrief with the hospitals on how they made these determinations to see if the reporting instructions could be improved in future years to ensure consistency in reporting among hospitals.

| Hospital   | Reported Net CB on CHNA<br>Priority Area Programs | Reported Total Net<br>CB | CHNA as Percent<br>of Net CB |
|--|---|--------------------------|------------------------------|
| Johns Hopkins Hospital                           | \$269,595,954                                     | \$331,053,361            | 81.4%                        |
| UPMC Western Maryland Hospital                   | \$54,112,595                                      | \$69,376,372             | 78.0%                        |
| MedStar Union Memorial Hospital                  | \$29,089,027                                      | \$38,264,449             | 76.0%                        |
| Howard County General Hospital                   | \$24,272,843                                      | \$32,365,979             | 75.0%                        |
| MedStar St. Mary's Hospital                      | \$12,659,537                                      | \$17,166,801             | 73.7%                        |
| Johns Hopkins Bayview Med.<br>Center             | \$75,248,909                                      | \$102,988,357            | 73.1%                        |
| MedStar Franklin Square Hospital                 | \$38,960,161                                      | \$54,299,495             | 71.8%                        |
| MedStar Harbor Hospital                          | \$17,400,914                                      | \$24,340,077             | 71.5%                        |
| Suburban Hospital                                | \$25,383,089                                      | \$35,851,044             | 70.8%                        |
| MedStar Good Samaritan Hospital                  | \$16,845,083                                      | \$24,857,973             | 67.8%                        |
| Grace Medical Hospital                           | \$2,490,838                                       | \$3,965,483              | 62.8%                        |
| GRMC, Inc., DBA Garrett<br>Regional Medical Ctr. | \$5,068,847                                       | \$8,138,226              | 62.3%                        |
| MedStar Southern Maryland<br>Hospital Center     | \$14,271,459                                      | \$23,252,596             | 61.4%                        |
| Mercy Medical Center                             | \$43,864,573                                      | \$73,520,594             | 59.7%                        |
| Doctors Community Hospital                       | \$12,565,445                                      | \$23,959,117             | 52.4%                        |
| MedStar Montgomery Medical<br>Center             | \$5,657,023                                       | \$11,545,813             | 49.0%                        |
| Holy Cross Germantown Hospital                   | \$3,546,018                                       | \$7,311,368              | 48.5%                        |
| Meritus Medical Center                           | \$21,437,057                                      | \$53,181,374             | 40.3%                        |
| Adventist HealthCare<br>Rehabilitation           | \$1,247,642                                       | \$3,323,589              | 37.5%                        |
| Univ. of Maryland Harford<br>Memorial Hospital   | \$2,189,969                                       | \$5,846,434              | 37.5%                        |
| Mt. Washington Pediatric Hospital                | \$911,606   | \$2,523,069              | 36.1%                        |

#### Table 16. CHNA Spending as a Percentage of Net Community Benefit, FY 2022



| Hospital   | Reported Net CB on CHNA<br>Priority Area Programs | Reported Total Net<br>CB | CHNA as Percent<br>of Net CB |  |
|--|---|--------------------------|------------------------------|--|
| Levindale Hebrew Geriatric Ctr. & Hospital of Balt.      | \$930,681   | \$2,696,665              | 34.5%                        |  |
| Univ. of Maryland Upper<br>Chesapeake Health             | \$4,545,791                                       | \$15,481,651             | 29.4%                        |  |
| Anne Arundel Medical Center                              | \$18,628,910                                      | \$70,326,215             | 26.5%                        |  |
| Holy Cross Hospital                                      | \$13,246,155                                      | \$51,585,684             | 25.7%                        |  |
| Northwest Hospital Center, Inc.                          | \$4,341,481                                       | \$25,188,533             | 17.2%                        |  |
| Carroll Hospital Center                                  | \$3,690,391                                       | \$21,778,511             | 16.9%                        |  |
| Sinai Hospital of Baltimore, Inc.                        | \$14,506,466                                      | \$91,908,449             | 15.8%                        |  |
| Sheppard Pratt   | \$4,927,715                                       | \$33,085,290             | 14.9%                        |  |
| Adventist HealthCare Shady<br>Grove Medical Center       | \$3,840,779                                       | \$33,407,654             | 11.5%                        |  |
| McNew Family Health Center                               | \$247,820   | \$2,372,787              | 10.4%                        |  |
| Univ. of Maryland Baltimore<br>Washington Medical Center | \$2,400,501                                       | \$24,679,564             | 9.7%                         |  |
| Univ. of Maryland St. Joseph<br>Medical Center           | \$4,697,502                                       | \$53,404,569             | 8.8%                         |  |
| Adventist HealthCare Fort<br>Washington Medical Center   | \$330,607   | \$3,929,364              | 8.4%                         |  |
| Univ. of Maryland Charles<br>Regional Medical Center     | \$1,096,668                                       | \$14,585,256             | 7.5%                         |  |
| Saint Agnes Healthcare, Inc.                             | \$3,145,793                                       | \$45,950,554             | 6.8%                         |  |
| Univ. of Maryland Shore Medical<br>Center at Chestertown | \$576,290   | \$10,525,125             | 5.5%                         |  |
| Univ. of Maryland Shore Medical<br>Center at Easton      | \$1,341,828                                       | \$30,779,779             | 4.4%                         |  |
| Adventist HealthCare White Oak<br>Medical Center         | \$1,126,531                                       | \$33,884,822             | 3.3%                         |  |
| Univ. of Maryland Capital Region<br>Health               | \$1,608,519                                       | \$58,344,610             | 2.8%                         |  |
| Frederick Health Hospital                                | \$1,109,686                                       | \$52,789,456             | 2.1%                         |  |
| TidalHealth McCready Pavilion                            | \$9,953   | \$582,789                | 1.7%                         |  |
| CalvertHealth Medical Center                             | \$122,622   | \$8,480,244              | 1.4%                         |  |
| Univ. of Maryland Medical Center<br>Midtown Campus       | \$505,369   | \$37,051,103             | 1.4%                         |  |
| Univ. of Maryland Medical Center                         | \$2,892,009                                       | \$268,056,170            | 1.1%                         |  |
| Atlantic General Hospital                                | \$53,319  | \$6,329,065              | 0.8%                         |  |
| Univ. of Maryland Rehabilitation & Orthopaedic Institute | \$52,057  | \$8,362,550              | 0.6%                         |  |
| TidalHealth Peninsula Regional                           | \$173,926   | \$29,157,396             | 0.6%                         |  |
| Greater Baltimore Medical Center                         | \$328,372   | \$63,840,913             | 0.5%                         |  |
| Univ. of Maryland Shore Medical<br>Center at Dorchester  | \$11,948  | \$3,840,192              | 0.3%                         |  |
| ChristianaCare, Union Hospital                           | \$5,084   | \$15,107,774             | 0.0%                         |  |
| Total  | \$767,313,361                                     | \$2,064,644,308          | 37.2%                        |  |



The CBR asks hospitals to describe the community benefit initiatives undertaken to address CHNA-identified needs in the community. Table 17 summarizes the CHNA priority area categories most commonly addressed by a hospital initiative in FY 2022. Appendix G shows the number of hospitals reporting initiatives to address all CHNA-identified community health needs.

| CHNA Priority Area Category                                    | Number of Hospitals with an<br>Initiative Addressing the Category |  |
|--|---|--|
| Social Determinants of Health - Health Care Access and Quality | 38  |  |
| Health Conditions - Mental Health and Mental Disorders         | 36  |  |
| Health Conditions - Diabetes                                   | 34  |  |
| Settings and Systems - Community                               | 32  |  |
| Health Conditions - Cancer                                     | 29  |  |

#### Table 17. Top 5 CHNA Priority Area Categories Addressed

#### **Indirect Cost Ratios**

The reporting instructions include guidance on calculating indirect cost ratios, which represent the proportion of costs that are not attributed to products and/or services, including such costs as salaries for human resources and finance departments, insurance, and overhead expenses. The HSCRC specifies the methodology that hospitals should use to calculate their indirect cost ratio using their hospital's HSCRC Annual Cost Report. Hospitals have the option to report two ratios: one for hospital/facility-based activities and one for activities in the community that would have less overhead and lower indirect costs. Table 18 presents the indirect cost ratios reported by each hospital. Staff noticed wide variation across hospitals, with many reporting very high indirect costs. Staff intend to work with the hospitals in the coming year to refine the reporting requirements/instructions in this area.

| Table 18. Hospital-Reported Indirect Cost Ratios, FY 2022 |                     |            |  |  |
|---|---------------------|------------|--|--|
|   | Indirect Cost Ratio |            |  |  |
| Hospital Name   | Hospital-           | Community- |  |  |
|   | Based               | Based      |  |  |
| Univ. of Maryland Shore Medical Center at Dorchester      | 163.2%              | 9.0%       |  |  |
| Univ. of Maryland Shore Medical Center at Chestertown     | 137.5%              | 15.4%      |  |  |
| Univ. of Maryland Shore Medical Center at Easton          | 103.9%              | 10.7%      |  |  |
| Adventist HealthCare Rehabilitation                       | 103.8%              | 15.0%      |  |  |
| Sheppard Pratt  | 97.1%               |            |  |  |
| Univ. of Maryland Charles Regional Medical Center         | 95.0%               | 17.8%      |  |  |
| Northwest Hospital Center, Inc.                           | 91.4%               | 12.0%      |  |  |
| Levindale Hebrew Geriatric Ctr. & Hospital of Balt.       | 90.0%               |            |  |  |
| MedStar Southern Maryland Hospital Center                 | 89.7%               |            |  |  |
| Univ. of Maryland Medical Center Midtown Campus           | 88.4%               | 14.7%      |  |  |
| Greater Baltimore Medical Center                          | 87.5%               |            |  |  |
| Doctors Community Hospital                                | 86.8%               |            |  |  |
| McNew Family Health Center                                | 86.2%               |            |  |  |
| Frederick Health Hospital                                 | 85.8%               | 85.8%      |  |  |

Table 18. Hospital-Reported Indirect Cost Ratios, FY 2022



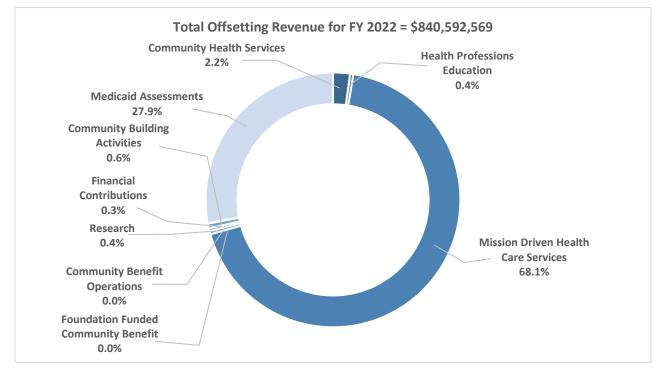
|  | Indirect Cost Ratio |            |  |  |
|--|---------------------|------------|--|--|
| Hospital Name  | Hospital-           | Community- |  |  |
|  | Based               | Based      |  |  |
| Howard County General Hospital                           | 85.7%               | 19.5%      |  |  |
| Saint Agnes Healthcare, Inc.                             | 85.3%               | 10.0%      |  |  |
| Univ. of Maryland St. Joseph Medical Center              | 82.7%               | 15.4%      |  |  |
| Univ. of Maryland Baltimore Washington Medical Center    | 82.0%               | 13.3%      |  |  |
| MedStar Harbor Hospital                                  | 80.9%               |            |  |  |
| Univ. of Maryland Capital Region Health                  | 80.3%               | 13.7%      |  |  |
| Adventist HealthCare Shady Grove Medical Center          | 79.9%               |            |  |  |
| Mercy Medical Center                                     | 78.4%               | 10.0%      |  |  |
| Sinai Hospital of Baltimore, Inc.                        | 78.3%               | 12.0%      |  |  |
| Grace Medical Center                                     | 78.0%               | 12.0%      |  |  |
| MedStar Good Samaritan Hospital                          | 77.4%               |            |  |  |
| Suburban Hospital  | 75.8%               | 28.1%      |  |  |
| Univ. of Maryland Harford Memorial Hospital              | 74.4%               | 11.0%      |  |  |
| CalvertHealth Medical Center                             | 74.4%               | 33.0%      |  |  |
| Mt. Washington Pediatric Hospital                        | 73.0%               | 11.4%      |  |  |
| MedStar St. Mary's Hospital                              | 72.3%               |            |  |  |
| TidalHealth McCready Pavilion                            | 72.1%               |            |  |  |
| Anne Arundel Medical Center                              | 71.2%               |            |  |  |
| Meritus Medical Center                                   | 70.0%               | 13.1%      |  |  |
| MedStar Montgomery Medical Center                        | 68.7%               | 0.0%       |  |  |
| Univ. of Maryland Rehabilitation & Orthopaedic Institute | 66.9%               |            |  |  |
| UPMC Western Maryland                                    | 65.5%               | 54.9%      |  |  |
| Johns Hopkins Bayview Medical Center                     | 64.6%               | 17.1%      |  |  |
| Adventist HealthCare White Oak Medical Center            | 60.7%               |            |  |  |
| Adventist HealthCare Fort Washington Medical Center      | 59.9%               |            |  |  |
| GRMC, Inc., DBA Garrett Regional Medical Ctr.            | 59.5%               |            |  |  |
| Univ. of Maryland Medical Center                         | 59.2%               | 9.8%       |  |  |
| TidalHealth Peninsula Regional                           | 57.0%               |            |  |  |
| MedStar Franklin Square Medical Center                   | 56.5%               |            |  |  |
| Univ. of Maryland Upper Chesapeake Health                | 53.0%               | 8.0%       |  |  |
| Carroll Hospital Center                                  | 50.0%               | 12.0%      |  |  |
| Johns Hopkins Hospital                                   | 46.9%               | 15.4%      |  |  |
| MedStar Union Memorial Hospital                          | 46.5%               |            |  |  |
| Atlantic General Hospital                                | 35.3%               |            |  |  |
| Holy Cross Germantown Hospital                           | 31.1%               |            |  |  |
| Holy Cross Hospital                                      | 28.8%               |            |  |  |
| ChristianaCare, Union Hospital                           | 0.4%                |            |  |  |

### **Offsetting Revenue**

The instructions for the financial report require hospitals to report offsetting revenue for their community benefit activities, which is defined as any revenue generated by the activity or program, such as payment for services provided to program patients, restricted grants, or contributions used to provide a community benefit. Figure 5 presents the total FY 2022 offsetting revenue by community benefit category. The largest components of offsetting revenue were mission-driven health care services (68.1%) and the Medicaid deficit assessment (27.9%). Please note that the Medicaid deficit assessment is a broad-based uniform assessment to hospital rates that



is set by the Maryland General Assembly. The hospitals pay this assessment, but a portion of it is reimbursed back to the hospital through all-payer rates, which is then reported as offsetting revenue. Therefore, the offsetting revenue reported for the Medicaid deficit assessment is different from the offsetting revenue reported for other community benefit categories.





Mission-driven health services accounted for the majority of offsetting revenues. By definition, mission-driven services are intended to be services provided to the community that are not expected to result in revenue.<sup>37</sup> Rather, hospitals undertake these services as a direct result of their community or mission driven initiatives, or because the services would otherwise not be provided in the community. Table 19 presents offsetting revenue for mission-driven services by hospital. The hospitals are sorted in increasing order of the proportion of reported expenditures offset by revenue. Fifteen hospitals did not report any offsetting revenue from mission-driven health services. Fourteen hospitals reported offsetting revenue for 50 percent or more of their mission-driven expenditures.

<sup>&</sup>lt;sup>37</sup> See the HSCRC's FY 2022 Community Benefit Reporting Guidelines and Standard Definitions.



# Table 19. Mission-Driven Health Services Expenditure and Offsetting Revenue among Maryland Hospitals, FY 2022

| Hospital Name  | Total Expenditure | Offsetting<br>Revenue | Proportion<br>of Total<br>Expenditure<br>Offset by<br>Revenue | Net<br>Community<br>Benefit |
|--|-------------------|-----------------------|---|-----------------------------|
| Adventist HealthCare White<br>Oak Medical Center         | \$153,401,787     | \$137,926,854         | 89.9%   | \$15,474,933                |
| Adventist HealthCare<br>Rehabilitation                   | \$4,832,356       | \$3,490,024           | 72.2%   | \$1,342,332                 |
| MedStar Montgomery Medical<br>Center                     | \$14,016,358      | \$9,954,862           | 71.0%   | \$4,061,496                 |
| Atlantic General Hospital                                | \$11,896,279      | \$8,300,543           | 69.8%   | \$3,595,736                 |
| MedStar Union Memorial<br>Hospital                       | \$19,973,627      | \$13,051,785          | 65.3%   | \$6,921,842                 |
| MedStar Franklin Square<br>Medical Center                | \$50,090,143      | \$32,190,580          | 64.3%   | \$17,899,563                |
| Greater Baltimore Medical<br>Center                      | \$133,410,917     | \$83,556,401          | 62.6%   | \$49,854,516                |
| Meritus Medical Center                                   | \$100,761,353     | \$62,350,481          | 61.9%   | \$38,410,872                |
| Univ. of Maryland Baltimore<br>Washington Medical Center | \$35,644,404      | \$21,010,070          | 58.9%   | \$14,634,334                |
| MedStar Good Samaritan<br>Hospital                       | \$20,124,951      | \$11,820,478          | 58.7%   | \$8,304,473                 |
| Saint Agnes Healthcare, Inc.                             | \$39,195,002      | \$22,158,168          | 56.5%   | \$17,036,834                |
| MedStar Southern Maryland<br>Hospital Center             | \$29,392,554      | \$16,556,959          | 56.3%   | \$12,835,595                |
| MedStar Harbor Hospital                                  | \$18,692,816      | \$9,749,461           | 52.2%   | \$8,943,355                 |
| UPMC Western Maryland                                    | \$105,576,782     | \$52,739,776          | 50.0%   | \$52,837,006                |
| ChristianaCare, Union Hospital                           | \$22,349,504      | \$10,567,749          | 47.3%   | \$11,781,755                |
| GRMC, Inc., DBA Garrett<br>Regional Medical Ctr.         | \$7,348,287       | \$3,337,187           | 45.4%   | \$4,011,100                 |
| Univ. of Maryland Medical<br>Center                      | \$25,311,789      | \$10,081,487          | 39.8%   | \$15,230,302                |
| Sinai Hospital of Baltimore, Inc.                        | \$40,187,723      | \$15,639,484          | 38.9%   | \$24,548,239                |
| MedStar St. Mary's Hospital                              | \$15,349,364      | \$5,601,547           | 36.5%   | \$9,747,817                 |
| CalvertHealth Medical Center                             | \$6,622,420       | \$2,412,901           | 36.4%   | \$4,209,519                 |
| Mt. Washington Pediatric<br>Hospital                     | \$772,310         | \$251,778             | 32.6%   | \$520,533                   |
| Northwest Hospital Center, Inc.                          | \$16,406,193      | \$4,628,617           | 28.2%   | \$11,777,576                |
| Univ. of Maryland Charles<br>Regional Medical Center     | \$14,281,365      | \$3,957,102           | 27.7%   | \$10,324,264                |
| Univ. of Maryland Rehabilitation & Orthopaedic Institute | \$3,121,036       | \$861,511             | 27.6%   | \$2,259,525                 |
| Univ. of Maryland Capital<br>Region Health               | \$54,549,650      | \$14,820,600          | 27.2%   | \$39,729,050                |



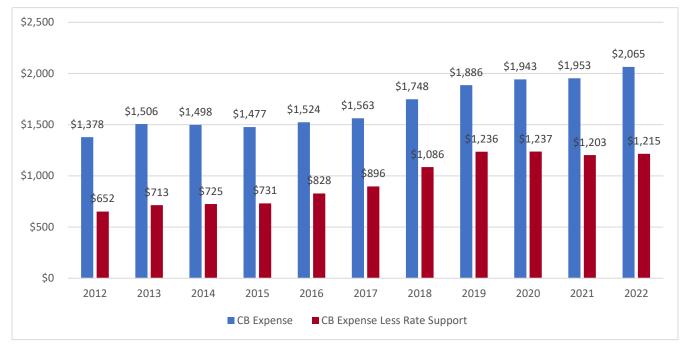
| Hospital Name  | Total Expenditure | Offsetting<br>Revenue | Proportion<br>of Total<br>Expenditure<br>Offset by<br>Revenue | Net<br>Community<br>Benefit |
|--|-------------------|-----------------------|---|-----------------------------|
| TidalHealth Peninsula Regional                           | \$6,323,675       | \$1,560,544           | 24.7%   | \$4,763,131                 |
| Adventist Shady Grove Medical<br>Center                  | \$18,848,046      | \$4,581,401           | 24.3%   | \$14,266,645                |
| Holy Cross Hospital                                      | \$10,410,158      | \$1,825,015           | 17.5%   | \$8,585,143                 |
| Univ. of Maryland Medical<br>Center Midtown Campus       | \$21,423,210      | \$3,304,437           | 15.4%   | \$18,118,773                |
| Adventist HealthCare Shady<br>Grove Medical Center       | \$2,381,168       | \$301,778             | 12.7%   | \$2,079,389                 |
| Levindale Hebrew Geriatric Ctr.<br>& Hospital of Balt.   | \$589,185         | \$63,993              | 10.9%   | \$525,192                   |
| Johns Hopkins Bayview Medical<br>Center                  | \$9,806,263       | \$999,713             | 10.2%   | \$8,806,550                 |
| Suburban Hospital  | \$16,685,001      | \$822,154             | 4.9%  | \$15,862,847                |
| Sheppard Pratt   | \$24,075,906      | \$776,795             | 3.2%  | \$23,299,110                |
| Johns Hopkins Hospital                                   | \$16,249,639      | \$498,731             | 3.1%  | \$15,750,908                |
| Mercy Medical Center.                                    | \$24,820,283      | \$598,336             | 2.4%  | \$24,221,947                |
| Frederick Health Hospital                                | \$34,824,128      | \$15,292              | 0.0%  | \$34,808,836                |
| Univ. of Maryland Harford<br>Memorial Hospital           | \$1,987,613       | \$0                   | 0.0%  | \$1,987,613                 |
| Univ. of Maryland Shore<br>Medical Center at Dorchester  | \$3,238,029       | \$0                   | 0.0%  | \$3,238,029                 |
| Grace Medical Center                                     | \$854,769         | \$0                   | 0.0%  | \$854,769                   |
| Anne Arundel Medical Center                              | \$38,634,939      | \$0                   | 0.0%  | \$38,634,939                |
| Univ. of Maryland Shore<br>Medical Center at Chestertown | \$8,674,572       | \$0                   | 0.0%  | \$8,674,572                 |
| Carroll Hospital Center                                  | \$11,755,500      | \$0                   | 0.0%  | \$11,755,500                |
| Univ. of Maryland Shore<br>Medical Center at Easton      | \$23,704,107      | \$0                   | 0.0%  | \$23,704,107                |
| TidalHealth McCready Pavilion                            | \$47,973          | \$0                   | 0.0%  | \$47,973                    |
| Howard County General<br>Hospital                        | \$16,140,216      | \$0                   | 0.0%  | \$16,140,216                |
| Univ. of Maryland Upper<br>Chesapeake Health             | \$5,439,770       | \$0                   | 0.0%  | \$5,439,770                 |
| Doctors Community Hospital                               | \$9,888,960       | \$0                   | 0.0%  | \$9,888,960                 |
| Univ. of Maryland St. Joseph<br>Medical Center           | \$42,258,757      | \$0                   | 0.0%  | \$42,258,757                |
| Holy Cross Germantown<br>Hospital                        | \$3,233,534       | \$0                   | 0.0%  | \$3,233,534                 |
| McNew Family Health Center                               | \$1,251,896       | \$0                   | 0.0%  | \$1,251,896                 |
| Total  | \$1,296,856,268   | \$572,364,595         | 44.1%   | \$724,491,673               |



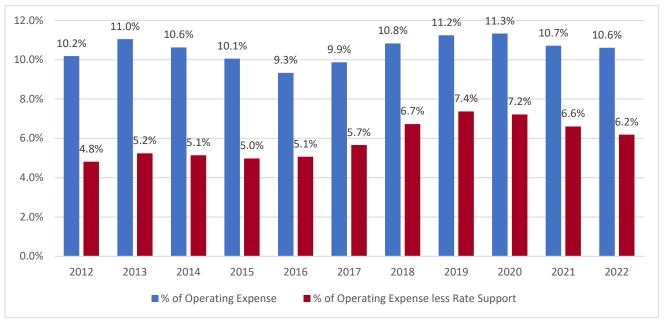
## FY 2004 – FY 2022 19-Year Summary

FY 2022 marks the 19<sup>th</sup> year since the inception of the CBR. In FY 2004, community benefit expenses represented \$586.5 million, or 6.9% of hospitals' operating expenses. In FY 2022, these expenses represented roughly \$2.06 billion, or 10.6% of operating expenses. When reduced to account for rate support, FY 2022 expenses represented roughly \$1.21 billion, or 6.2% of operating expenses. Figures 6 and 7 show the trend of community benefit expenses with and without rate support. On average, approximately 50% of expenses were reimbursed through the rate-setting system.









#### Figure 7. FY 2012 – FY 2022 Community Benefit Expenses as a Percentage of Operating Expenses with and without Rate Support

# Conclusion

In summary, FY 2022 CBRs were submitted for all 51 Maryland hospitals, showing nearly \$2.1 billion in community benefit expenditures, slightly higher than in FY 2021. The distribution of expenditures across community benefit categories remained similar to prior years, with mission-driven services accounting for the majority of expenditures. Overall, expenditures as a percentage of operating expenses slightly decreased from 10.7% in FY 2021 to 10.6% in FY 2022. After accounting for rate support, expenditures as a percentage of operating expenses decreased from 6.6% to 6.2% (partially driven by accounting for additional types of rate support this year). Staff appreciates hospital efforts to meet the new reporting requirement for itemizing CHNA-related community benefit expenditures.

The narrative portion of the CBR provides the HSCRC with richer detail on hospital community benefit and CHNA activities beyond what is included in the financial report. Encouraging findings of the review include a senior-level commitment to community benefit activities and community engagement. For example, most hospitals employed a population health director, and most reported that these staff members were involved in selecting the community health needs to target and in developing community benefit initiatives. Most hospitals employ staff dedicated to community benefit, and most report having initiatives targeting the SIHIS goals.

Staff also identified the following areas for further engaging the hospitals:

• Hospitals historically took inconsistent approaches to reporting offsetting revenue and physician subsidies within mission-driven health services. While hospitals demonstrated



improvement in reporting physician subsidies in the new line-item format, discussion with hospitals indicated that more clarity and guidance is needed to ensure consistent reporting across hospitals. Staff have updated the FY 2023 reporting instructions to collect physician subsidy information in one place in the financials sheet, and additional language was added to clarify that hospitals must report their costs and offsetting revenue separately rather than doing the calculations themselves to determine their net costs and reporting only those values.

- There is wide variation in indirect cost ratios, and many hospitals report very high ratios. Staff acknowledge that this is due to the reporting instructions and intend to engage the hospitals on how to improve the instructions in the future.
- The hospitals did an excellent job on the new requirement to report CHNA-related expenditures. However, staff noted wide variation in the percentage spend on CHNA-related activities and acknowledge that this may be due to the subjectivity in the new reporting instructions. Staff intend to engage the hospitals to determine whether additional clarity in the instructions is needed.



## Appendix A. Sources of Community Health Measures Reported by Hospitals

In addition to the measures reported in Table 4 of the main body of this report and their CHNAs, hospitals reported using a number of other sources of community health data, including the following:

- Baltimore City Office of Epidemiology
- Baltimore Neighborhood Indicators Alliance
- CareFirst Community Health and Social Impact
- CDC Behavioral Risk Factor Surveillance System
- CDC Chronic Disease Calculator
- CDC Interactive Atlas of Heart Disease and Stroke
- CDC Wonder Database
- CDC/U.S. Census Bridged Population Files
- Community surveys, focus groups, and interviews
- Conduent Healthy Communities Institute
- County and local health departments' community health statistics
- County comptroller's offices
- County housing departments
- Chesapeake Regional Information System for our Patients (CRISP)
- Cigarette Restitution Fund Program Cancer in Maryland Report
- Feeding America
- Findings from health and human services needs assessments completed by contracted entities
- IBM Watson Health
- Internal emergency department and health services quality data
- Local community foundations
- Local health improvement coalitions
- Local police and public school systems data
- Maryland Behavioral Risk Factor Surveillance System
- Maryland Department of Health
- Maryland Health Services Cost Review Commission
- Maryland Hospital Association
- Maryland Medicaid DataPort
- Maryland Office of Minority Health and Health Disparities



- Maryland Physician Workforce Study
- Maryland Sexually Transmitted Infections Program
- Maryland State Health Improvement Plan (SHIP)
- Maryland Vital Statistics
- Maryland Youth Risk Behavior Survey
- Meritus Health Cancer Registry Report
- National Cancer Institute
- National Center for Health Statistics
- National Survey on Drug Use and Health
- Nielsen/Claritas
- Performance data from community health improvement initiatives
- Robert Wood Johnson Foundation County Health Rankings
- Robert Wood Johnson Foundation City Health Dashboard
- United Way United for ALICE (Asset-Limited, Income Constrained, Employed)
- University of Wisconsin School of Medicine and Public Health Neighborhood Atlas
- U.S. Census Bureau American Community Survey
- U.S. Census Bureau Current Population Survey
- U.S. Census Bureau Decennial Census population estimates
- U.S. Department of Health and Human Services Healthy People 2030
- Virginia Commonwealth University (VCU) Center on Society and Health Uneven Opportunities: How Conditions for Wellness Vary Across the Metropolitan Washington Region Report



# **Appendix B. Dates of Most Recent CHNAs**

| Hospital  | Date Most Recent CHNA<br>was Completed |  |  |  |
|---|--|--|--|--|
| Doctors Community Hospital                          | Apr-19                                 |  |  |  |
| Adventist HealthCare Fort Washington Medical Center | May-19                                 |  |  |  |
| Frederick Health Hospital                           | May-19                                 |  |  |  |
| Anne Arundel Medical Center                         | Jun-19                                 |  |  |  |
| McNew Family Health Center                          | Jun-19                                 |  |  |  |
| Holy Cross Germantown Hospital                      | Oct-19                                 |  |  |  |
| Holy Cross Hospital                                 | Oct-19                                 |  |  |  |
| Adventist HealthCare Rehabilitation                 | Dec-19                                 |  |  |  |
| Adventist HealthCare Shady Grove Medical Center     | Dec-19                                 |  |  |  |
| Adventist HealthCare White Oak Medical Center       | Dec-19                                 |  |  |  |
| Grace Medical Center                                | Jun-20                                 |  |  |  |
| CalvertHealth Medical Center                        | Jul-20                                 |  |  |  |
| Mt. Washington Pediatric Hospital                   | May-21                                 |  |  |  |
| Johns Hopkins Bayview Medical Center                | May-21                                 |  |  |  |
| Greater Baltimore Medical Center                    | Jun-21                                 |  |  |  |
| Mercy Medical Center                                | Jun-21                                 |  |  |  |
| Johns Hopkins Hospital                              | Jun-21                                 |  |  |  |
| UM St. Joseph Medical Center                        | Jun-21                                 |  |  |  |
| UM Upper Chesapeake Health                          | Jun-21                                 |  |  |  |
| Carroll Hospital Center                             | Jun-21                                 |  |  |  |
| MedStar Franklin Square Medical Center              | Jun-21                                 |  |  |  |
| MedStar Good Samaritan Hospital                     | Jun-21                                 |  |  |  |
| MedStar Harbor Hospital                             | Jun-21                                 |  |  |  |
| MedStar Montgomery Medical Center                   | Jun-21                                 |  |  |  |
| MedStar Southern Maryland Hospital Center           | Jun-21                                 |  |  |  |
| MedStar St. Mary's Hospital                         | Jun-21                                 |  |  |  |
| MedStar Union Memorial Hospital                     | Jun-21                                 |  |  |  |
| Northwest Hospital Center, Inc.                     | Jun-21                                 |  |  |  |
| Saint Agnes Healthcare, Inc                         | Jun-21                                 |  |  |  |
| Sinai Hospital of Baltimore, Inc.                   | Jun-21                                 |  |  |  |
| UM Charles Regional Medical Center                  | Jun-21                                 |  |  |  |
| UMMC Midtown Campus                                 | Jun-21                                 |  |  |  |
| University of Maryland Medical Center               | Jun-21                                 |  |  |  |
| UPMC Western Maryland                               | Jun-21                                 |  |  |  |
| Levindale Hebrew Geriatric Ctr. & Hospital of Balt. | Jun-21                                 |  |  |  |



| Hospital                                      | Date Most Recent CHNA<br>was Completed |  |  |  |
|---|--|--|--|--|
| Meritus Medical Center                        | Mar-22                                 |  |  |  |
| Atlantic General Hospital                     | May-22                                 |  |  |  |
| ChristianaCare Union Hospital                 | May-22                                 |  |  |  |
| TidalHealth McCready Pavilion                 | May-22                                 |  |  |  |
| TidalHealth Peninsula Regional                | May-22                                 |  |  |  |
| Sheppard Pratt                                | May-22                                 |  |  |  |
| UM Shore Regional Health                      | May-22                                 |  |  |  |
| UM Capital Region Health                      | Jun-22                                 |  |  |  |
| Howard County General Hospital                | Jun-22                                 |  |  |  |
| UM Rehabilitation & Orthopaedic Institute     | Jun-22                                 |  |  |  |
| UM BWMC                                       | Jun-22                                 |  |  |  |
| Suburban Hospital                             | Jun-22                                 |  |  |  |
| GRMC, Inc., DBA Garrett Regional Medical Ctr. | Aug-22                                 |  |  |  |



# Appendix C. CHNA Internal Hospital Participants and Their Roles

| CHNA Participant Category   | N/A - Person<br>or<br>Organization<br>was not<br>Involved | N/A -<br>Position or<br>Department<br>Does Not<br>Exist | Member of<br>CHNA<br>Committee | Participated<br>in the<br>Development<br>of the CHNA<br>Process | Advised<br>on CHNA<br>Best<br>Practices | Participated<br>in Primary<br>Data<br>Collection | Participated<br>in<br>Identifying<br>Priority<br>Health<br>Needs | Participated<br>in<br>Identifying<br>Community<br>Resources<br>to Meet<br>Health<br>Needs | Provided<br>Secondary<br>Health<br>Data | Other |
|---|---|---|--------------------------------|---|---|--|--|---|---|-------|
| CB/ Community Health/Population Health<br>Director (facility level) | 2   | 13  | 31                             | 29  | 27                                      | 26   | 31   | 32  | 14                                      | 3     |
| CB/ Community Health/ Population Health<br>Director (system level)  | 11  | 8   | 25                             | 27  | 28                                      | 24   | 28   | 26  | 20                                      | 4     |
| Senior Executives (CEO, CFO, VP, etc.)<br>(facility level)          | 4   | 0   | 32                             | 31  | 25                                      | 15   | 36   | 20  | 6                                       | 6     |
| Senior Executives (CEO, CFO, VP, etc.)<br>(system level)            | 4   | 8   | 13                             | 22  | 26                                      | 12   | 21   | 12  | 2                                       | 4     |
| Board of Directors or Board Committee<br>(facility level)           | 9   | 3   | 12                             | 14  | 16                                      | 4  | 18   | 9   | 3                                       | 9     |
| Board of Directors or Board Committee (system level)                | 13  | 8   | 1                              | 9   | 13                                      | 0  | 12   | 5   | 1                                       | 8     |
| Clinical Leadership (facility level)                                | 4   | 0   | 30                             | 24  | 27                                      | 17   | 41   | 33  | 10                                      | 2     |
| Clinical Leadership (system level)                                  | 12  | 9   | 16                             | 18  | 20                                      | 7  | 26   | 18  | 4                                       | 2     |
| Population Health Staff (facility level)                            | 6   | 12  | 28                             | 23  | 19                                      | 18   | 29   | 30  | 21                                      | 2     |
| Population Health Staff (system level)                              | 14  | 9   | 21                             | 24  | 22                                      | 19   | 24   | 21  | 16                                      | 3     |
| Community Benefit staff (facility level)                            | 3   | 14  | 31                             | 30  | 27                                      | 27   | 31   | 29  | 28                                      | 0     |
| Community Benefit staff (system level)                              | 7   | 13  | 20                             | 26  | 26                                      | 21   | 22   | 21  | 18                                      | 6     |
| Physician(s)  | 4   | 0   | 22                             | 17  | 19                                      | 15   | 37   | 28  | 7                                       | 2     |
| Nurse(s)  | 7   | 0   | 25                             | 20  | 18                                      | 20   | 36   | 34  | 7                                       | 0     |
| Social Workers  | 9   | 0   | 21                             | 14  | 18                                      | 20   | 33   | 34  | 4                                       | 0     |
| Hospital Advisory Board   | 5   | 20  | 11                             | 12  | 13                                      | 8  | 21   | 15  | 4                                       | 3     |
| Other (specify)   | 5   | 1   | 7                              | 7   | 7                                       | 8  | 8  | 9   | 3                                       | 3     |



## Appendix D. CHNA External Participants and Their Level of Community Engagement During the CHNA Process

| CHNA Participant Category                                |  |  | Level of Commu  | nity Engagement   |   |  |
|--|--|--|---|---|---|--|
|  | Informed - To provide<br>the community with<br>balanced & objective<br>info to assist in<br>understanding the<br>problem, alternatives,<br>opportunities and/or<br>solutions | <b>Consulted -</b> To obtain<br>community feedback<br>on analysis,<br>alternatives and/or<br>solutions | Involved - To work<br>directly with<br>community throughout<br>the process to ensure<br>their concerns and<br>aspirations are<br>consistently<br>understood and<br>considered | <b>Collaborated -</b> To<br>partner with the<br>community in each<br>aspect of the decision<br>including the<br>development of<br>alternatives &<br>identification of the<br>preferred solution | <b>Delegated -</b> To place<br>the decision- making<br>in the hands of the<br>community | Community<br>Driven/Led - To<br>support the actions of<br>community initiated,<br>driven and/or led<br>processes |
| Other Hospitals  | 18   | 27   | 21  | 24  | 9   | 10   |
| Local Health Department                                  | 26   | 29   | 24  | 29  | 8   | 13   |
| Local Health Improvement<br>Coalition                    | 23   | 28   | 17  | 24  | 7   | 13   |
| Maryland Department of Health                            | 19   | 16   | 4   | 11  | 2   | 2  |
| Other State Agencies                                     | 5  | 6  | 3   | 5   | 0   | 0  |
| Local Govt. Organizations                                | 19   | 25   | 12  | 17  | 2   | 3  |
| Faith-Based Organizations                                | 19   | 23   | 19  | 21  | 1   | 5  |
| School - K-12  | 18   | 21   | 14  | 15  | 2   | 2  |
| School - Colleges, Universities,<br>Professional Schools | 19   | 20   | 14  | 16  | 2   | 2  |
| Behavioral Health Organizations                          | 22   | 27   | 15  | 19  | 3   | 9  |
| Social Service Organizations                             | 20   | 21   | 11  | 17  | 1   | 6  |
| Post-Acute Care Facilities                               | 8  | 11   | 4   | 6   | 0   | 4  |
| Community/Neighborhood<br>Organizations                  | 20   | 27   | 15  | 16  | 1   | 4  |
| Consumer/Public Advocacy<br>Organizations                | 8  | 7  | 3   | 7   | 0   | 2  |
| Other  | 17   | 23   | 12  | 8   | 1   | 3  |



## Appendix E. CHNA External Participants and the Recommended CHNA Practices They Engaged in

|  |                                      |  |  | Recomm  | nended Practices                          | ;                                    |                                   |                      |
|--|--------------------------------------|--|--|---|---|--------------------------------------|-----------------------------------|----------------------|
| CHNA Participant Category                                | ldentify &<br>Engage<br>Stakeholders | Define the<br>community<br>to be<br>assessed | Collect<br>and<br>analyze<br>the<br>data | Select<br>priority<br>community<br>health<br>issues | Document<br>and<br>communicate<br>results | Plan<br>Implementation<br>Strategies | Implement<br>Improvement<br>Plans | Evaluate<br>Progress |
| Other Hospitals  | 32                                   | 32   | 27                                       | 34  | 22  | 26                                   | 16                                | 17                   |
| Local Health Department                                  | 34                                   | 33   | 30                                       | 41  | 28  | 26                                   | 19                                | 22                   |
| Local Health Improvement Coalition                       | 35                                   | 23   | 16                                       | 39  | 20  | 25                                   | 17                                | 22                   |
| Maryland Department of Health                            | 10                                   | 8  | 13                                       | 15  | 7   | 12                                   | 2                                 | 12                   |
| Other State Agencies                                     | 7                                    | 5  | 6  | 6   | 2   | 6                                    | 3                                 | 6                    |
| Local Govt. Organizations                                | 25                                   | 20   | 8  | 29  | 8   | 16                                   | 18                                | 14                   |
| Faith-Based Organizations                                | 28                                   | 20   | 7  | 30  | 11  | 24                                   | 19                                | 13                   |
| School - K-12  | 21                                   | 18   | 10                                       | 24  | 13  | 15                                   | 17                                | 13                   |
| School - Colleges, Universities,<br>Professional Schools | 19                                   | 18   | 11                                       | 22  | 8   | 15                                   | 15                                | 9                    |
| Behavioral Health Organizations                          | 28                                   | 22   | 13                                       | 31  | 15  | 24                                   | 17                                | 19                   |
| Social Service Organizations                             | 26                                   | 18   | 10                                       | 30  | 12  | 21                                   | 16                                | 16                   |
| Post-Acute Care Facilities                               | 5                                    | 7  | 2  | 11  | 1   | 3                                    | 8                                 | 3                    |
| Community/Neighborhood<br>Organizations                  | 23                                   | 22   | 6  | 30  | 11  | 17                                   | 17                                | 14                   |
| Consumer/Public Advocacy<br>Organizations                | 10                                   | 10   | 5  | 12  | 4   | 8                                    | 3                                 | 9                    |
| Other  | 7                                    | 12   | 7  | 18  | 8   | 10                                   | 10                                | 4                    |



## **Appendix F. Community Benefit Internal Participants and Their Roles**

| Participant Category   | N/A - Person<br>or<br>Organization<br>was not<br>Involved | N/A -<br>Position or<br>Department<br>Does Not<br>Exist | Selecting<br>Health<br>Needs<br>That Will<br>Be<br>Targeted | Selecting<br>the<br>Initiatives<br>That Will<br>Be<br>Supported | Determining<br>How to<br>Evaluate<br>the Impact<br>of Initiatives | Providing<br>Funding<br>for CB<br>Activities | Allocating<br>Budgets<br>for<br>Individual<br>Initiatives | Delivering<br>CB<br>Initiatives | Evaluating<br>the<br>Outcome<br>of CB<br>Initiatives | Other |
|--|---|---|---|---|---|--|---|---------------------------------|--|-------|
| CB/ Community Health/Population Health Director (facility level) | 5   | 11  | 32  | 33  | 32  | 20   | 31  | 31                              | 32   | 2     |
| CB/ Community Health/ Population Health Director (system level)  | 11  | 7   | 29  | 28  | 29  | 16   | 21  | 17                              | 28   | 3     |
| Senior Executives (CEO, CFO, VP, etc.) (facility level)          | 3   | 0   | 41  | 41  | 25  | 39   | 35  | 9                               | 20   | 1     |
| Senior Executives (CEO, CFO, VP, etc.) (system level)            | 12  | 6   | 21  | 23  | 19  | 22   | 22  | 9                               | 17   | 2     |
| Board of Directors or Board Committee (facility level)           | 9   | 3   | 15  | 19  | 6   | 8  | 5   | 2                               | 13   | 3     |
| Board of Directors or Board Committee (system level)             | 15  | 6   | 14  | 13  | 2   | 3  | 2   | 0                               | 6  | 2     |
| Clinical Leadership (facility level)                             | 4   | 0   | 36  | 28  | 25  | 8  | 9   | 25                              | 25   | 0     |
| Clinical Leadership (system level)                               | 11  | 8   | 22  | 22  | 11  | 6  | 8   | 4                               | 11   | 0     |
| Population Health Staff (facility level)                         | 4   | 11  | 24  | 23  | 31  | 12   | 13  | 32                              | 33   | 1     |
| Population Health Staff (system level)                           | 19  | 8   | 20  | 20  | 20  | 7  | 12  | 19                              | 20   | 0     |
| Community Benefit staff (facility level)                         | 5   | 14  | 23  | 23  | 24  | 10   | 14  | 28                              | 30   | 0     |
| Community Benefit staff (system level)                           | 7   | 12  | 16  | 17  | 26  | 3  | 6   | 15                              | 24   | 3     |
| Physician(s)   | 9   | 0   | 25  | 23  | 15  | 4  | 3   | 24                              | 19   | 4     |
| Nurse(s)   | 9   | 0   | 26  | 25  | 19  | 6  | 6   | 29                              | 23   | 0     |
| Social Workers   | 17  | 0   | 19  | 18  | 12  | 4  | 4   | 26                              | 18   | 1     |
| Hospital Advisory Board  | 11  | 20  | 16  | 8   | 4   | 2  | 3   | 4                               | 11   | 2     |
| Other (specify)  | 9   | 2   | 4   | 4   | 6   | 2  | 2   | 7                               | 7  | 0     |



## Appendix G. FY 2022 CHNA Priority Area Categories Addressed through CB Initiatives

| CHNA Priority Area Category   | Number of Hospitals with an<br>Initiative Addressing the<br>Category |  |  |
|---|--|--|--|
| Social Determinants of Health - Health Care Access and Quality        | 38   |  |  |
| Health Conditions - Mental Health and Mental Disorders                | 36   |  |  |
| Health Conditions - Diabetes  | 34   |  |  |
| Settings and Systems - Community                                      | 32   |  |  |
| Health Conditions – Cancer  | 29   |  |  |
| Health Behaviors - Preventive Care                                    | 28   |  |  |
| Health Conditions - Heart Disease and Stroke                          | 27   |  |  |
| Health Behaviors - Drug and Alcohol Use                               | 24   |  |  |
| Health Behaviors - Nutrition and Healthy Eating                       | 22   |  |  |
| Social Determinants of Health - Economic Stability                    | 19   |  |  |
| Social Determinants of Health - Education Access and Quality          | 19   |  |  |
| Social Determinants of Health - Social and Community Context          | 19   |  |  |
| Settings and Systems - Health Care                                    | 18   |  |  |
| Settings and Systems - Transportation                                 | 18   |  |  |
| Health Conditions - Addiction   | 17   |  |  |
| Health Conditions - Pregnancy and Childbirth                          | 17   |  |  |
| Health Behaviors - Health Communication                               | 17   |  |  |
| Health Behaviors - Physical Activity                                  | 14   |  |  |
| Health Behaviors - Vaccination  | 14   |  |  |
| Health Conditions - Overweight and Obesity                            | 13   |  |  |
| Health Behaviors - Violence Prevention                                | 13   |  |  |
| Populations - Workforce   | 13   |  |  |
| Health Conditions - Infectious Disease                                | 12   |  |  |
| Populations – Adolescents   | 11   |  |  |
| Settings and Systems - Housing and Homes                              | 11   |  |  |
| Social Determinants of Health - Neighborhood and Built<br>Environment | 11   |  |  |
| Health Behaviors - Injury Prevention                                  | 10   |  |  |
| Populations – Children  | 10   |  |  |
| Populations - Older Adults  | 10   |  |  |
| Settings and Systems - Health Insurance                               | 10   |  |  |



| CHNA Priority Area Category                            | Number of Hospitals with an<br>Initiative Addressing the<br>Category |
|--|--|
| Health Behaviors - Emergency Preparedness              | 8  |
| Populations - Parents or Caregivers                    | 8  |
| Populations - People with Disabilities                 | 8  |
| Settings and Systems - Workplace                       | 8  |
| Health Conditions - Chronic Pain                       | 7  |
| Populations – Women                                    | 7  |
| Settings and Systems - Hospital and Emergency Services | 7  |
| Settings and Systems - Schools                         | 7  |
| Health Conditions - Respiratory Disease                | 6  |
| Settings and Systems - Public Health Infrastructure    | 6  |
| Health Behaviors - Child and Adolescent Development    | 5  |
| Populations – Infants                                  | 5  |
| Health Conditions - Chronic Kidney Disease             | 4  |
| Health Conditions - Sexually Transmitted Infections    | 4  |
| Health Behaviors - Tobacco Use                         | 4  |
| Health Conditions – Arthritis                          | 2  |
| Health Conditions - Health Care-Associated Infections  | 2  |
| Health Behaviors - Family Planning                     | 2  |
| Health Behaviors – Sleep                               | 2  |
| Populations – Men                                      | 2  |
| Settings and Systems - Environmental Health            | 2  |
| Health Conditions - Blood Disorders                    | 1  |
| Health Conditions - Dementias                          | 1  |
| Health Conditions - Osteoporosis                       | 1  |
| Health Conditions - Sensory or Communication Disorders | 1  |
| Settings and Systems - Health IT                       | 1  |
| Settings and Systems - Health Policy                   | 1  |
| Other (Health Conditions - Colorectal)                 | 1  |

\*Data Source: As reported by hospitals on their FY 2022 financial reports.



# **Appendix H. Charity Care Methodology**

The purpose of this appendix is to explain why the charity care amounts reported by hospitals in their community benefit reports may not match the charity care amounts applied in their global budgets for the same year. The charity care amounts in rates are part of the HSCRC's uncompensated care (UCC) policy, which is a prospective policy applied at the beginning of the rate year. In contrast, the amounts reported by hospitals in their community benefit report are retrospective.

The HSCRC applies the following procedures to calculate the charity care dollar amount to subtract from total dollars provided by hospitals in the statewide Community Benefit Report.

#### Step 1

Determine the amount of uncompensated care that was projected for each hospital for the fiscal year being reported (in this case, the FY 2022 Community Benefit Report) based on the policy approved by the Commission for the beginning of the rate year (also FY 2022).

- The HSCRC uses a logistic regression to predict actual hospital uncompensated care costs in a given year.
- The uncompensated care logistic regression model predicts a patient's likelihood of having UCC based on payer type, the location of service (i.e., inpatient, ED, and other outpatient), and the Area Deprivation Index.<sup>38</sup>
  - An expected UCC dollar amount is calculated for every patient encounter.
  - These UCC dollars are then summarized at the hospital level.
  - These summarized UCC dollars are then divided by the hospital's total charges to estimate the hospital's UCC level.
- The hospital's most current FY financially audited UCC levels (FY 2022) are averaged with the hospital's estimated UCC levels from the prior FY (FY 2021) to determine hospital-specific adjustments. These are predicted amounts provided to hospitals to fund the next year's UCC.

#### Step 2

Retrospectively, determine the actual ratio of charity care to total UCC from the hospital's audited financial statements to determine the rate of charity expense to apply to the predicted UCC amount from the rate year 2022 policy. The resulting charity care amount is the estimated amount provided in rates that will be subtracted from the hospital's community benefit.

<sup>&</sup>lt;sup>38</sup> The Area Deprivation Index represents a geographic area-based measure of the socioeconomic deprivation experienced by a neighborhood.



Example Johns Hopkins Hospital:

| Predicted Value from FY 2016 Estimated UCC Levels | 3.60% |
|---|-------|
|   |       |
| FY 2017 Audited Financial UCC Level               | 2.25% |
|   |       |
| Predicted 50/50 Average                           | 3.02% |

Split between Bad Debt and Charity Care Amounts - FY 2017 Audited Financials

| Regulated            |              |              |              |          |               |
|----------------------|--------------|--------------|--------------|----------|---------------|
| <b>Gross Patient</b> | Regulated    | Regulated    | Regulated    |          |               |
| Revenue              | Total UCC    | Bad Debt     | Charity      | Bad Debt | Charity Chare |
| \$2,352,718,900      | \$61,819,012 | \$40,121,239 | \$21,697,773 | 64.90%   | 35.10%        |

Estimate amount of UCC \$ provided in rates at the beginning of FY 2017:

FY17 Regulated Gross Patient Revenue (\$2,352,718,900) \* 3.02% (3.02192482223646%) = \$

71,097,396

Estimate of Charity \$ provided in rates at the beginning of FY 2017:

35.10% (35.0988673193289%) \* \$71,097,396 = \$24,954,381.



## Appendix I. FY 2022 Funding through Rates for CB Activities Reported by Hospitals

| Hospital Name  | DME           | NSP I       | NSP II      | Population Health<br>Workforce Support<br>for Disadvantaged<br>Areas Program | Regional<br>Partnership<br>Catalyst Grant<br>Program | Charity<br>Care | Total Rate<br>Support |
|--|---------------|-------------|-------------|--|--|-----------------|-----------------------|
| Adventist HealthCare Fort Washington<br>Medical Center | \$0           | \$53,627    | \$53,628    | \$0  | \$373,565  | \$657,109       | \$1,137,929           |
| Adventist HealthCare Rehabilitation                    | \$0           | \$41,538    | \$0         | \$0  | \$0  | \$0             | \$41,538              |
| Adventist HealthCare Shady Grove Medical<br>Center     | \$0           | \$474,519   | \$474,516   | \$0  | \$687,415  | \$12,924,520    | \$14,560,970          |
| Adventist HealthCare White Oak Medical<br>Center       | \$0           | \$328,725   | \$328,728   | \$0  | \$444,953  | \$9,643,669     | \$10,746,075          |
| Anne Arundel Medical Center                            | \$5,968,635   | \$640,391   | \$640,392   | \$0  | \$0  | \$4,976,327     | \$12,225,746          |
| Atlantic General Hospital                              | \$0           | \$107,158   | \$107,160   | \$0  | \$587,838  | \$1,461,213     | \$2,263,370           |
| CalvertHealth Medical Center                           | \$0           | \$157,018   | \$157,020   | \$0  | \$0  | \$2,799,761     | \$3,113,799           |
| Carroll Hospital Center                                | \$0           | \$231,744   | \$231,744   | \$0  | \$117,314  | \$3,120,446     | \$3,701,248           |
| ChristianaCare, Union Hospital                         | \$0           | \$163,369   | \$163,368   | \$0  | \$0  | \$2,395,905     | \$2,722,642           |
| Doctors Community Hospital                             | \$0           | \$256,642   | \$256,644   | \$0  | \$240,776  | \$8,470,778     | \$9,224,840           |
| Frederick Health Hospital                              | \$0           | \$358,754   | \$358,752   | \$0  | \$861,949  | \$7,323,740     | \$8,903,195           |
| Grace Medical Center                                   | \$0           | \$39,284    | \$39,288    | \$0  | \$0  | \$166,170       | \$244,742             |
| Greater Baltimore Medical Center                       | \$7,585,182   | \$472,544   | \$472,548   | \$0  | \$240,072  | \$2,324,394     | \$11,094,740          |
| GRMC, Inc., DBA Garrett Regional Medical Ctr.          | \$0           | \$59,968    | \$59,964    | \$0  | \$0  | \$2,844,439     | \$2,964,371           |
| Holy Cross Germantown Hospital*                        | \$0           | \$119,447   | \$119,448   | \$0  | \$169,723  | \$3,242,781     | \$3,651,399           |
| Holy Cross Hospital*                                   | \$2,445,270   | \$512,631   | \$512,628   | \$0  | \$758,471  | \$26,508,263    | \$30,737,263          |
| Howard County General Hospital                         | \$0           | \$300,729   | \$300,732   | \$0  | \$730,090  | \$5,553,000     | \$6,884,551           |
| Johns Hopkins Bayview Medical Center                   | \$27,599,517  | \$666,316   | \$666,312   | \$17,998   | \$1,158,024  | \$23,211,000    | \$53,319,167          |
| Johns Hopkins Hospital                                 | \$126,582,418 | \$2,468,450 | \$2,468,448 | \$66,884   | \$3,994,470  | \$43,951,600    | \$179,532,270         |



| Hospital Name  | DME          | NSP I     | NSP II    | Population Health<br>Workforce Support<br>for Disadvantaged<br>Areas Program | Regional<br>Partnership<br>Catalyst Grant<br>Program | Charity<br>Care | Total Rate<br>Support |
|--|--------------|-----------|-----------|--|--|-----------------|-----------------------|
| Levindale Hebrew Geriatric Ctr. & Hospital of Balt.      | \$0          | \$63,226  | \$63,228  | \$0  | \$0  | \$876,784       | \$1,003,238           |
| McNew Family Health Center                               | \$0          | \$0       | \$0       | \$0  | \$0  | \$70,300        | \$70,300              |
| MedStar Franklin Square Medical Center                   | \$10,939,284 | \$590,598 | \$590,604 | \$11,292   | \$281,098  | \$13,546,067    | \$25,958,943          |
| MedStar Good Samaritan Hospital                          | \$2,972,699  | \$269,020 | \$269,016 | \$9,555  | \$134,072  | \$7,206,551     | \$10,860,914          |
| MedStar Harbor Hospital                                  | \$2,578,338  | \$183,866 | \$183,864 | \$8,686  | \$92,907   | \$6,380,276     | \$9,427,938           |
| MedStar Montgomery Medical Center                        | \$0          | \$183,547 | \$183,552 | \$0  | \$0  | \$5,332,559     | \$5,699,658           |
| MedStar Southern Maryland Hospital Center                | \$0          | \$281,382 | \$281,388 | \$0  | \$1,985,576  | \$8,131,773     | \$10,680,118          |
| MedStar St. Mary's Hospital                              | \$0          | \$199,026 | \$199,032 | \$0  | \$175,372  | \$3,720,620     | \$4,294,050           |
| MedStar Union Memorial Hospital                          | \$12,353,292 | \$431,563 | \$431,568 | \$8,686  | \$211,206  | \$7,871,609     | \$21,307,924          |
| Mercy Medical Center                                     | \$5,003,208  | \$548,690 | \$548,688 | \$0  | \$275,563  | \$20,692,798    | \$27,068,947          |
| Meritus Medical Center                                   | \$5,067,300  | \$362,959 | \$362,964 | \$0  | \$1,165,167  | \$9,872,100     | \$16,830,490          |
| Mt. Washington Pediatric Hospital                        | \$0          | \$63,083  | \$0       | \$0  | \$0  | \$5,413         | \$68,496              |
| Northwest Hospital Center, Inc.                          | \$0          | \$268,079 | \$268,080 | \$0  | \$134,977  | \$4,603,315     | \$5,274,451           |
| Saint Agnes Healthcare, Inc.                             | \$5,944,162  | \$420,145 | \$420,144 | \$0  | \$634,035  | \$14,976,631    | \$22,395,116          |
| Sheppard Pratt   | \$2,789,578  | \$153,498 | \$0       | \$0  | \$0  | \$6,720,914     | \$9,663,991           |
| Sinai Hospital of Baltimore, Inc.                        | \$20,400,776 | \$824,394 | \$824,400 | \$6,428  | \$1,104,029  | \$11,468,052    | \$34,628,079          |
| Suburban Hospital  | \$448,869    | \$323,439 | \$323,436 | \$0  | \$696,192  | \$6,501,013     | \$8,292,949           |
| TidalHealth McCready Pavilion *                          | \$0          | \$11,740  | \$11,736  | \$0  | \$0  | \$144,000       | \$167,476             |
| TidalHealth Peninsula Regional*                          | \$0          | \$460,021 | \$460,020 | \$0  | \$1,763,515  | \$11,866,700    | \$14,550,256          |
| UM Capital Region Health                                 | \$5,899,614  | \$371,258 | \$371,256 | \$0  | \$2,652,849  | \$11,259,442    | \$20,554,419          |
| UM Rehabilitation & Orthopaedic Institute                | \$1,773,068  | \$114,262 | \$114,264 | \$0  | \$0  | \$1,023,000     | \$3,024,594           |
| Univ. of Maryland Baltimore Washington<br>Medical Center | \$751,420    | \$438,784 | \$438,780 | \$0  | \$0  | \$6,170,000     | \$7,798,984           |
| Univ. of Maryland Charles Regional Medical<br>Center     | \$0          | \$155,189 | \$155,184 | \$0  | \$411,357  | \$1,850,000     | \$2,571,730           |
| Univ. of Maryland Harford Memorial Hospital              | \$0          | \$100,311 | \$100,308 | \$0  | \$0  | \$1,298,000     | \$1,498,619           |



| Hospital Name   | DME           | NSP I        | NSP II       | Population Health<br>Workforce Support<br>for Disadvantaged<br>Areas Program | Regional<br>Partnership<br>Catalyst Grant<br>Program | Charity<br>Care | Total Rate<br>Support |
|---|---------------|--------------|--------------|--|--|-----------------|-----------------------|
| Univ. of Maryland Medical Center                        | \$161,545,931 | \$1,602,322  | \$1,602,324  | \$20,847   | \$2,066,012  | \$22,001,000    | \$188,838,436         |
| Univ. of Maryland Medical Center Midtown<br>Campus      | \$3,792,656   | \$216,538    | \$216,540    | \$19,211   | \$1,378,774  | \$3,907,000     | \$9,530,718           |
| Univ. of Maryland Shore Medical Center at Chestertown   | \$0           | \$44,652     | \$44,652     | \$0  | \$0  | \$1,034,000     | \$1,123,304           |
| Univ. of Maryland Shore Medical Center at<br>Dorchester | \$0           | \$38,595     | \$38,592     | \$0  | \$0  | \$323,000       | \$400,187             |
| Univ. of Maryland Shore Medical Center at Easton        | \$0           | \$237,514    | \$237,516    | \$0  | \$0  | \$3,390,650     | \$3,865,680           |
| Univ. of Maryland St. Joseph Medical Center             | \$0           | \$372,898    | \$372,900    | \$0  | \$194,932  | \$4,433,161     | \$5,373,890           |
| Univ. of Maryland Upper Chesapeake Health               | \$0           | \$312,241    | \$312,240    | \$0  | \$0  | \$4,448,000     | \$5,072,481           |
| UPMC Western Maryland                                   | \$0           | \$317,292    | \$317,292    | \$0  | \$1,132,031  | \$13,031,700    | \$14,798,314          |
| Total   | \$412,441,216 | \$17,412,986 | \$17,154,888 | \$169,586  | \$26,854,323   | \$375,731,543   | \$849,764,542         |



## Appendix J. FY 2022 Community Benefit Analysis

| Hospital Name  | NameTotal Hospital<br>Operating<br>ExpenseTotal<br>Community<br>Benefit ExpenseTotal CB as % of<br>Total Operating<br>ExpenseRates for Chari<br>Care, DME, NSI<br>NSPII, Populati<br>Health Workford<br>& Regional<br>Partnership |              |          | tes for Charity<br>re, DME, NSPI,<br>PII, Population<br>alth Workforce,<br>& Regional<br>Partnership |              | Charity<br>Care<br>Amount<br>Reported in<br>Financial<br>Report<br>Submission |              |
|--|---|--------------|----------|--|--------------|---|--------------|
| Adventist<br>HealthCare Fort<br>Washington<br>Medical Center | \$61,599,333  | \$3,929,364  | 6.38%    | \$1,137,929  | \$2,791,434  | 4.53%   | \$613,543    |
| Adventist<br>HealthCare<br>Rehabilitation                    | \$57,545,302 \$3,323,589 5.78% \$41,538   |              | \$41,538 | \$3,282,052  | 5.70%        | \$989,760   |              |
| Adventist<br>HealthCare<br>Shady Grove<br>Medical Center     | \$429,916,114   | \$33,407,654 | 7.77%    | \$14,560,970   | \$18,846,685 | 4.38%   | \$9,523,791  |
| Adventist<br>HealthCare White<br>Oak Medical<br>Center       | \$316,057,692   | \$33,884,822 | 10.72%   | \$10,746,075   | \$23,138,747 | 7.32%   | \$11,912,201 |
| Anne Arundel<br>Medical Center                               | \$672,800,000   | \$70,326,215 | 10.45%   | \$12,225,746   | \$58,100,469 | 8.64%   | \$4,976,327  |
| Atlantic General<br>Hospital                                 | \$154,127,092   | \$6,329,065  | 4.11%    | \$2,263,370  | \$4,065,695  | 2.64%   | \$1,620,972  |
| CalvertHealth<br>Medical Center                              | \$146,404,724   | \$8,480,244  | 5.79%    | \$3,113,799  | \$5,366,445  | 3.67%   | \$2,799,501  |

<sup>&</sup>lt;sup>39</sup> The values in this column have been calculated by subtracting the total rate support each hospital received for charity care and the DME, NSPI, NSPII, Population Health Workforce, & Regional Partnership Catalyst funding programs from the hospital's total community benefit expense. Hospitals' offsetting revenue has already been subtracted from their total community benefit expense value.



| Hospital Name                                       | Total Hospital<br>Operating<br>Expense | Total<br>Community<br>Benefit Expense | Total CB as % of<br>Total Operating<br>Expense | FY 2022 Amount in<br>Rates for Charity<br>Care, DME, NSPI,<br>NSPII, Population<br>Health Workforce,<br>& Regional<br>Partnership<br>Catalyst Funding* | Total Net CB <sup>39</sup> | Total Net CB<br>as % of<br>Operating<br>Expense | Charity<br>Care<br>Amount<br>Reported in<br>Financial<br>Report<br>Submission |
|---|--|---------------------------------------|--|--|----------------------------|---|---|
| Carroll Hospital<br>Center                          | \$269,285,583                          | \$21,778,511                          | 8.09%  | \$3,701,248  | \$18,077,263               | 6.71%   | \$3,120,445   |
| ChristianaCare,<br>Union Hospital                   | \$201,277,425                          | \$15,107,774                          | 7.51%  | \$2,722,642  | \$12,385,132               | 6.15%   | \$2,395,905   |
| Doctors<br>Community<br>Hospital                    | \$243,435,000                          | \$23,959,117                          | ,959,117 9.84% \$9,224,840                     |  | \$14,734,278               | 6.05%   | \$8,470,800   |
| Frederick Health<br>Hospital                        | \$408,396,000                          | \$52,789,456                          | 12.93%   | \$8,903,195  | \$43,886,261               | 10.75%  | \$8,370,062   |
| Grace Medical<br>Center                             | \$43,098,140                           | \$3,965,483                           | 9.20%  | \$244,742  | \$3,720,740                | 8.63%   | \$166,170   |
| Greater Baltimore<br>Medical Center                 | \$605,730,943                          | \$63,840,913                          | 10.54%   | \$11,094,740   | \$52,746,172               | 8.71%   | \$2,773,030   |
| GRMC, Inc., DBA<br>Garrett Regional<br>Medical Ctr. | \$63,270,654                           | \$8,138,226                           | 12.86%   | \$2,964,371  | \$5,173,855                | 8.18%   | \$2,860,842   |
| Holy Cross<br>Germantown<br>Hospital                | \$134,492,223                          | \$7,311,368                           | 5.44%  | \$3,651,399  | \$3,659,969                | 2.72%   | \$3,275,651   |
| Holy Cross<br>Hospital                              | \$523,163,323                          | \$51,585,684                          | 9.86%  | \$30,737,263   | \$20,848,422               | 3.99%   | \$32,744,408  |
| Howard County<br>General Hospital                   | \$323,918,000                          | \$32,365,979                          | 9.99%  | \$6,884,551  | \$25,481,428               | 7.87%   | \$5,553,000   |
| Johns Hopkins<br>Bayview Medical<br>Center          | \$773,596,000                          | \$102,988,357                         | 13.31%   | \$53,319,167   | \$49,669,191               | 6.42%   | \$23,211,000  |
| Johns Hopkins<br>Hospital                           | \$2,920,138,000                        | \$331,053,361                         | 11.34%   | \$179,532,270  | \$151,521,092              | 5.19%   | \$43,952,000  |



| Hospital Name   | Total Hospital<br>Operating<br>ExpenseTotal<br>Community<br>Benefit ExpenseTotal CB as % of<br>Total Operating<br>ExpenseFY 2022 Amount in<br>Rates for Charity<br>Care, DME, NSPI,<br>NSPII, Population<br>Health Workforce,<br>& Regional<br>Partnership<br>Catalyst Funding* |              | Total Net CB <sup>39</sup> | Total Net CB<br>as % of<br>Operating<br>Expense | Charity<br>Care<br>Amount<br>Reported in<br>Financial<br>Report<br>Submission |        |              |
|---|---|--------------|----------------------------|---|---|--------|--------------|
| Levindale Hebrew<br>Geriatric Ctr. &<br>Hospital of Balt. | \$85,146,042  | \$2,696,665  | 3.17%                      | \$1,003,238                                     | \$1,693,427   | 1.99%  | \$876,784    |
| McNew Family<br>Health Center                             | \$9,323,321   | \$2,372,787  | 25.45%                     | \$70,300  | \$2,302,487   | 24.70% | \$70,341     |
| MedStar Franklin<br>Square Medical<br>Center              | \$669,486,011   | \$54,299,495 | 8.11%                      | \$25,958,943                                    | \$28,340,552  | 4.23%  | \$13,546,067 |
| MedStar Good<br>Samaritan<br>Hospital                     | \$311,646,463   | \$24,857,973 | 7.98%                      | \$10,860,914                                    | \$13,997,059  | 4.49%  | \$7,212,228  |
| MedStar Harbor<br>Hospital                                | \$218,397,738   | \$24,340,077 | 11.14%                     | \$9,427,938                                     | \$14,912,139  | 6.83%  | \$6,380,276  |
| MedStar<br>Montgomery<br>Medical Center                   | \$205,575,926   | \$11,545,813 | 5.62%                      | \$5,699,658                                     | \$5,846,155   | 2.84%  | \$5,332,559  |
| MedStar<br>Southern<br>Maryland Hospital<br>Center        | \$297,984,021   | \$23,252,596 | 7.80% \$10,680,118         |   | \$12,572,477  | 4.22%  | \$8,131,773  |
| MedStar St.<br>Mary's Hospital                            | \$189,706,615   | \$17,166,801 | 9.05%                      | \$4,294,050                                     | \$12,872,751  | 6.79%  | \$3,911,833  |
| MedStar Union<br>Memorial Hospital                        | \$500,756,162   | \$38,264,449 | 7.64%                      | \$21,307,924                                    | \$16,956,526  | 3.39%  | \$7,871,609  |
| Mercy Medical<br>Center                                   | \$549,134,673   | \$73,520,594 | 13.39%                     | \$27,068,947                                    | \$46,451,648  | 8.46%  | \$20,692,798 |
| Meritus Medical<br>Center                                 | \$478,452,262   | \$53,181,374 | 11.12%                     | \$16,830,490                                    | \$36,350,884  | 7.60%  | \$10,003,851 |



| Hospital Name  | Total Hospital<br>Operating<br>Expense | Total<br>Community<br>Benefit Expense | Total CB as % of<br>Total Operating<br>Expense | FY 2022 Amount in<br>Rates for Charity<br>Care, DME, NSPI,<br>NSPII, Population<br>Health Workforce,<br>& Regional<br>Partnership<br>Catalyst Funding* | Total Net CB <sup>39</sup> | Total Net CB<br>as % of<br>Operating<br>Expense | Charity<br>Care<br>Amount<br>Reported in<br>Financial<br>Report<br>Submission |
|--|--|---------------------------------------|--|--|----------------------------|---|---|
| Mt. Washington<br>Pediatric Hospital                           | \$64,585,597                           | \$2,523,069                           | 3.91%  | \$68,496   | \$2,454,573                | 3.80%   | \$5,413   |
| Northwest<br>Hospital Center,<br>Inc.                          | \$305,327,335                          | \$25,188,533                          | 8.25%  | \$5,274,451  | \$19,914,083               | 6.52%   | \$4,603,315   |
| Saint Agnes<br>Healthcare, Inc.                                | \$506,146,000                          | \$45,950,554                          | 9.08%  | \$22,395,116   | \$23,555,438               | 4.65%   | \$16,175,690  |
| Sheppard Pratt   | \$254,683,598                          | \$33,085,290                          | 12.99%   | \$9,663,991  | \$23,421,300               | 9.20%   | \$6,720,914   |
| Sinai Hospital of Baltimore, Inc.                              | \$912,336,095                          | \$91,908,449                          | 10.07%   | \$34,628,079   | \$57,280,370               | 6.28%   | \$11,488,577  |
| Suburban<br>Hospital   | \$359,685,000                          | \$35,851,044                          | 9.97%  | \$8,292,949  | \$27,558,095               | 7.66%   | \$6,501,000   |
| TidalHealth<br>McCready<br>Pavilion                            | \$8,749,900                            | \$582,789                             | 6.66%  | \$167,476  | \$415,313                  | 4.75%   | \$144,000   |
| TidalHealth<br>Peninsula<br>Regional                           | \$445,496,000                          | \$29,157,396                          | 6.54%  | \$14,550,256   | \$14,607,140               | 3.28%   | \$11,921,900  |
| Univ. of Maryland<br>Baltimore<br>Washington<br>Medical Center | \$445,181,000                          | \$24,679,564                          | 5.54%  | \$7,798,984  | \$16,880,580               | 3.79%   | \$6,170,000   |
| Univ. of Maryland<br>Capital Region<br>Health                  | \$365,558,000                          | \$58,344,610                          | 15.96%   | \$20,554,419   | \$37,790,191               | 10.34%  | \$10,414,000  |
| Univ. of Maryland<br>Charles Regional<br>Medical Center        | \$153,803,523                          | \$14,585,256                          | 9.48%  | \$2,571,730  | \$12,013,526               | 7.81%   | \$1,849,670   |



| Hospital Name   | Total Hospital<br>Operating<br>Expense | Total<br>Community<br>Benefit Expense | Total CB as % of<br>Total Operating<br>Expense | FY 2022 Amount in<br>Rates for Charity<br>Care, DME, NSPI,<br>NSPII, Population<br>Health Workforce,<br>& Regional<br>Partnership<br>Catalyst Funding* | Total Net CB <sup>39</sup> | Total Net CB<br>as % of<br>Operating<br>Expense | Charity<br>Care<br>Amount<br>Reported in<br>Financial<br>Report<br>Submission |
|---|--|---------------------------------------|--|--|----------------------------|---|---|
| Univ. of Maryland<br>Harford Memorial<br>Hospital                 | \$105,601,000                          | \$5,846,434                           | 5.54%  | \$1,498,619  | \$4,347,815                | 4.12%   | \$1,298,000   |
| Univ. of Maryland<br>Medical Center                               | \$1,954,590,000                        | \$268,056,170                         | 13.71%   | \$188,838,436  | \$79,217,734               | 4.05%   | \$22,001,000  |
| Univ. of Maryland<br>Medical Center<br>Midtown Campus             | \$267,139,000                          | \$37,051,103                          | 13.87%   | \$9,530,718  | \$27,520,385               | 10.30%  | \$3,907,000   |
| Univ. of Maryland<br>Rehabilitation &<br>Orthopaedic<br>Institute | \$115,219,000                          | \$8,362,550                           | 7.26% \$3,024,594                              |  | \$5,337,956                | 4.63%   | \$1,023,000   |
| Univ. of Maryland<br>Shore Medical<br>Center at<br>Chestertown    | \$44,681,000                           | \$10,525,125                          | 23.56%   | \$1,123,304  | \$9,401,821                | 21.04%  | \$1,084,000   |
| Univ. of Maryland<br>Shore Medical<br>Center at<br>Dorchester     | \$28,191,000                           | \$3,840,192                           | 13.62%   | \$400,187  | \$3,440,005                | 12.20%  | \$386,000   |
| Univ. of Maryland<br>Shore Medical<br>Center at Easton            | \$231,740,000                          | \$30,779,779                          | 13.28%   | \$3,865,680  | \$26,914,099               | 11.61%  | \$4,379,000   |
| Univ. of Maryland<br>St. Joseph<br>Medical Center                 | \$383,026,000                          | \$53,404,569                          | 13.94%   | \$5,373,890  | \$48,030,679               | 12.54%  | \$4,848,000   |
| Univ. of Maryland<br>Upper<br>Chesapeake<br>Medical Center        | \$300,645,000                          | \$15,481,651                          | 5.15%  | \$5,072,481  | \$10,409,170               | 3.46%   | \$4,448,000   |



| Hospital Name              | Total Hospital<br>Operating<br>Expense | Total<br>Community<br>Benefit Expense | Total CB as % of<br>Total Operating<br>Expense | FY 2022 Amount in<br>Rates for Charity<br>Care, DME, NSPI,<br>NSPII, Population<br>Health Workforce,<br>& Regional<br>Partnership<br>Catalyst Funding* | Total Net CB <sup>39</sup> | Total Net CB<br>as % of<br>Operating<br>Expense | Charity<br>Care<br>Amount<br>Reported in<br>Financial<br>Report<br>Submission |
|----------------------------|--|---------------------------------------|--|--|----------------------------|---|---|
| UPMC Western<br>Maryland   | \$346,075,327                          | \$69,376,372                          | 20.05%   | \$14,798,314   | \$54,578,058               | 15.77%  | \$13,988,602  |
| All Hospitals              | \$19,462,320,156                       | \$2,064,644,308                       | 10.61%   | \$849,764,542  | \$1,214,879,766            | 6.24%   | \$386,716,607   |
| Averages, All<br>Hospitals | \$381,614,121                          | \$40,483,222                          | 10.02%   | \$16,662,050   | \$23,821,172               | 7.09%   | \$7,582,679   |



#### Appendix K. FY 2022 Hospital Community Benefit Aggregate Data

|     | Type of Activity                                | Direct Cost   | Indirect Cost  | HSCRC<br>Rate<br>Support | Offsetting<br>Revenue | Net Community<br>Benefit <sup>40</sup> with<br>Indirect Cost | Net<br>Community<br>Benefit<br>without<br>Indirect Cost |  |  |  |
|-----|---|---------------|----------------|--------------------------|-----------------------|--|---|--|--|--|
|     |   | Unreimbursed  | Medicaid Costs | ;<br>;                   | ·                     | •  |   |  |  |  |
| Т99 | Medicaid Assessments                            | \$290,366,246 | 41             |                          | \$234,744,469         | \$55,621,777   | \$55,621,777  |  |  |  |
|     | Community Health Services                       |               |                |                          |                       |  |   |  |  |  |
| A10 | Community Health Education                      | \$14,297,207  | \$7,904,346    | \$399,600                | \$1,091,497           | \$20,710,456   | \$12,806,110  |  |  |  |
| A11 | Support Groups                                  | \$2,488,662   | \$1,650,631    |                          | \$3,412               | \$4,135,881  | \$2,485,250   |  |  |  |
| A12 | Self-Help                                       | \$1,052,642   | \$537,017      |                          | \$166,166             | \$1,423,493  | \$886,476   |  |  |  |
| A20 | Community-Based Clinical Services               | \$20,663,544  | \$6,295,352    | \$1,145,629              | \$3,790,114           | \$22,023,153   |   |  |  |  |
| A21 | Screenings                                      | \$3,035,649   | \$1,901,011    |                          | \$315,839             | \$4,620,821  | \$2,719,810   |  |  |  |
| A22 | One-Time/Occasionally Held Clinics              | \$1,355,451   | \$83,653       |                          | \$845                 | \$1,438,259  | \$1,354,606   |  |  |  |
| A23 | Clinics for Underinsured and Uninsured          | \$6,422,981   | \$3,108,798    |                          | \$54,591              | \$9,477,188  | \$6,368,390   |  |  |  |
| A24 | Mobile Units                                    | \$2,615,567   | \$938,963      |                          | \$1,373,787           | \$2,180,743  | \$1,241,780   |  |  |  |
| A30 | Health Care Support Services                    | \$64,999,991  | \$23,049,393   | \$8,120,740              | \$10,959,859          | \$68,968,785   | \$45,919,392  |  |  |  |
| A40 | Other   | \$8,044,106   | \$4,181,290    | \$2,057,815              | \$393,651             | \$9,773,930  | \$5,592,640   |  |  |  |
| A99 | Total   | \$124,975,800 | \$49,650,455   | \$11,723,784             | \$18,149,762          | \$144,752,709  | \$95,102,254  |  |  |  |
|     | Health Professions Education                    |               |                |                          |                       |  |   |  |  |  |
| B10 | Physicians/Medical Students                     | \$376,429,674 | \$205,114,909  | \$548,688                | \$2,634,482           | \$578,361,413  | \$373,246,504   |  |  |  |
| B20 | Nurses/Nursing Students                         | \$28,174,342  | \$16,355,630   | \$3,458,205              | \$2,500               | \$41,069,267   | \$24,713,637  |  |  |  |
| B30 | Other Health Professionals                      | \$20,467,538  | \$12,051,639   |                          | \$168,468             | \$32,350,709   | \$20,299,070  |  |  |  |
| B40 | Scholarships/Funding for Professional Education | \$3,544,728   | \$2,001,518    | \$300,729                |                       | \$5,245,517  | \$3,243,999   |  |  |  |

 <sup>&</sup>lt;sup>40</sup> "Net Community Benefit" refers to hospitals' costs minus their offsetting revenue and rate support totals.
 <sup>41</sup> Blank cells indicate a value of 0.



|     | Type of Activity   | Direct Cost     | Indirect Cost     | HSCRC<br>Rate<br>Support | Offsetting<br>Revenue | Net Community<br>Benefit <sup>40</sup> with<br>Indirect Cost | Net<br>Community<br>Benefit<br>without<br>Indirect Cost |  |  |  |  |  |
|-----|--|-----------------|-------------------|--------------------------|-----------------------|--|---|--|--|--|--|--|
| B50 | Other  | \$487,545       | \$465,887         |                          | \$593,351             | \$360,081  | (\$105,806)   |  |  |  |  |  |
| B99 | Total  | \$429,103,827   | \$235,989,583     | \$4,307,622              | \$3,398,801           | \$657,386,988  | \$421,397,405   |  |  |  |  |  |
|     | Mission-Driven Health Services                           |                 |                   |                          |                       |  |   |  |  |  |  |  |
| C99 | Mission-Driven Health Services Total                     | \$1,154,054,339 | \$142,801,930     | \$40,400                 | \$572,324,195         | \$724,491,673  | \$581,689,744   |  |  |  |  |  |
|     |  | Rese            | arch              |                          |                       |  |   |  |  |  |  |  |
| D10 | Clinical Research  | \$7,718,605     | \$4,654,632       |                          | \$3,247,059           | \$9,126,178  | \$4,471,546   |  |  |  |  |  |
| D20 | Community Health Research                                | \$1,703,202     | \$649,116         |                          | \$21,755              | \$2,330,562  | \$1,681,447   |  |  |  |  |  |
| D30 | Other  | \$559,157       | \$305,368         |                          | 166033                | \$698,491  | \$393,124   |  |  |  |  |  |
| D99 | Total  | \$9,980,964     | \$5,609,116       |                          | \$3,434,847           | \$12,155,232   | \$6,546,117   |  |  |  |  |  |
|     |  | Financial C     | ontributions      |                          |                       |  |   |  |  |  |  |  |
| E10 | Cash Donations   | \$11,109,204    |                   |                          |                       | \$11,109,204   | \$11,109,204  |  |  |  |  |  |
| E20 | Grants   | \$6,234,736     |                   |                          | \$2,836,705           | \$3,398,031  | \$3,398,031   |  |  |  |  |  |
| E30 | In-Kind Donations  | \$2,375,783     | \$6,188           |                          | \$48,523              | \$2,333,448  | \$2,327,260   |  |  |  |  |  |
| E40 | Cost of Fund Raising for Community Programs              | \$4,026,969     |                   |                          |                       | \$4,026,969  | \$4,026,969   |  |  |  |  |  |
| E99 | Total  | \$23,746,693    | \$6,188           |                          | \$2,885,228           | \$20,867,653   | \$20,861,465  |  |  |  |  |  |
|     |  | Community-Bu    | ilding Activities |                          |                       |  |   |  |  |  |  |  |
| F10 | Physical Improvements/Housing                            | \$993,118       | \$167,055         |                          | \$132,569             | \$1,027,604  | \$860,549   |  |  |  |  |  |
| F20 | Economic Development                                     | \$766,973       | \$34,090          |                          |                       | \$801,063  | \$766,973   |  |  |  |  |  |
| F30 | Community Support  | \$11,523,192    | \$4,612,209       | \$626,414                | \$2,449,135           | \$13,059,852   | \$8,447,643   |  |  |  |  |  |
| F40 | Environmental Improvements                               | \$592,237       | \$295,810         |                          |                       | \$888,047  | \$592,237   |  |  |  |  |  |
| F50 | Leadership Development/Training for Community<br>Members | \$560,384       | \$412,505         |                          |                       | \$972,889  | \$560,384   |  |  |  |  |  |
| F60 | Coalition Building                                       | \$3,745,025     | \$2,064,332       |                          | \$2,167,159           | \$3,642,198  | \$1,577,866   |  |  |  |  |  |
| F70 | Advocacy for Community Health Improvements               | \$1,103,661     | \$259,429         |                          | \$4,990               | \$1,358,100  | \$1,098,671   |  |  |  |  |  |



|     | Type of Activity                           | Direct Cost       | Indirect Cost    | HSCRC<br>Rate<br>Support | Offsetting<br>Revenue | Net Community<br>Benefit <sup>40</sup> with<br>Indirect Cost | Net<br>Community<br>Benefit<br>without<br>Indirect Cost |  |  |  |
|-----|--|-------------------|------------------|--------------------------|-----------------------|--|---|--|--|--|
| F80 | Workforce Development                      | \$3,390,946       | \$1,595,963      |                          | \$474,512             | \$4,512,397  | \$2,916,434   |  |  |  |
| F90 | Other                                      | \$2,642,130       | \$1,147,733      |                          |                       | \$3,789,863  | \$2,642,130   |  |  |  |
| F99 | Total                                      | \$25,317,666      | \$10,589,127     | \$626,414                | \$5,228,365           | \$30,052,014   | \$19,462,887  |  |  |  |
|     |  | Community Be      | nefit Operations | 5                        |                       |  |   |  |  |  |
| G10 | Assigned Staff                             | \$6,944,281       | \$4,060,493      |                          | \$11,474              | \$10,993,299   | \$6,932,807   |  |  |  |
| G20 | Community health/health assets assessments | \$1,075,217       | \$837,742        |                          | \$57,370              | \$1,855,589  | \$1,017,847   |  |  |  |
| G30 | Other Resources                            | \$1,005,453       | \$207,703        |                          |                       | \$1,213,156  | \$1,005,453   |  |  |  |
| G99 | Total                                      | \$9,024,951       | \$5,105,938      |                          | \$68,844              | \$14,062,045   | \$8,956,107   |  |  |  |
|     | Charity Care                               |                   |                  |                          |                       |  |   |  |  |  |
| H00 | Total Charity Care                         |                   |                  |                          |                       |  | \$386,716,607   |  |  |  |
|     | F  | Foundation-Funded | Community Be     | nefits                   |                       |  |   |  |  |  |
| J10 | Community Services                         | \$1,416,490       | \$130,272        |                          | \$107,809             | \$1,438,953  | \$1,308,681   |  |  |  |
| J20 | Community Building                         | \$371,825         | \$278,862        |                          | \$250,250             | \$400,437  | \$121,575   |  |  |  |
| J30 | Other                                      |                   |                  |                          |                       |  |   |  |  |  |
| J99 | Total                                      | \$1,788,315       | \$409,134        |                          | \$358,059             | \$1,839,390  | \$1,430,256   |  |  |  |
|     |  | Total Hospital Co | mmunity Benef    | its                      |                       |  |   |  |  |  |
| A99 | Community Health Services                  | \$124,975,800     | \$49,650,455     | \$11,723,784             | \$18,149,762          | \$144,752,709  | \$95,102,254  |  |  |  |
| B99 | Health Professions Education               | \$429,103,827     | \$235,989,583    | \$4,307,622              | \$3,398,801           | \$657,386,988  | \$421,397,405   |  |  |  |
| C99 | Mission Driven Health Care Services        | \$1,154,054,339   | \$142,801,930    | \$40,400                 | \$572,324,195         | \$724,491,673  | \$581,689,744   |  |  |  |
| D99 | Research                                   | \$9,980,964       | \$5,609,116      |                          | \$3,434,847           | \$12,155,232   | \$6,546,117   |  |  |  |
| E99 | Financial Contributions                    | \$23,746,693      | \$6,188          |                          | \$2,885,228           | \$20,867,653   | \$20,861,465  |  |  |  |
| F99 | Community Building Activities              | \$25,317,666      | \$10,589,127     | \$626,414                | \$5,228,365           | \$30,052,014   | \$19,462,887  |  |  |  |
| G99 | Community Benefit Operations               | \$9,024,951       | \$5,105,938      |                          | \$68,844              | \$14,062,045   | \$8,956,107   |  |  |  |
| H99 | Charity Care                               |                   |                  |                          |                       | \$386,716,607  | \$386,716,607   |  |  |  |



|     | Type of Activity                    | Direct Cost     | Indirect Cost | HSCRC<br>Rate<br>Support | Offsetting<br>Revenue | Net Community<br>Benefit <sup>40</sup> with<br>Indirect Cost | Net<br>Community<br>Benefit<br>without<br>Indirect Cost |
|-----|-------------------------------------|-----------------|---------------|--------------------------|-----------------------|--|---|
| J99 | Foundation Funded Community Benefit | \$1,788,315     | \$409,134     |                          | \$358,059             | \$1,839,390  | \$1,430,256   |
| Т99 | Medicaid Assessments                | \$290,366,246   |               |                          | \$234,744,469         | \$55,621,777   | \$55,621,777  |
| K99 | Total Hospital Community Benefit    | \$2,068,358,800 | \$450,161,471 | \$16,698,220             | \$840,592,569         | \$2,047,946,088  | \$1,597,784,617   |