S T A T E   O F   M A R Y L A N D
DEPARTMENT OF INFORMATION TECHNOLOGY

REPORT ON THE
MAJOR INFORMATION TECHNOLOGY DEVELOPMENT PROJECT FUND
for
Fiscal Year 2015

As of June 30, 2015

October 30, 2015

The Honorable Larry Hogan
Governor
Executive Department
State House
Annapolis, MD 21401

The Honorable Maggie McIntosh
Chair
House Appropriations Committee
121 House Office Building
Annapolis, MD 21401-1991

The Honorable Edward J. Kasemeyer
Chair
Senate Budget and Taxation Committee
3W Miller Senate Office Building
Annapolis, MD 21401-1991

The Honorable David R. Brinkley
Secretary
Department of Budget and Management
45 Calvert Street
Annapolis, MD 21401

Dear Governor Hogan, Chairman Kasemeyer, Chairwoman McIntosh and Secretary Brinkley:

The Department of Information Technology (IT) is pleased to submit its report on the State of Maryland's Major Information Technology Development Project (MITDP) Fund and MITDP portfolio. This report is submitted in accordance with Section 3A-309(m)(l) of State Finance and Procurement Article that requires the Secretary of the Department submit a summary report by November 1st of each year. This report describes Fiscal Year (FY) 2015 projects and the status of those projects as of June 30, 2015. The report also identifies known or anticipated cost, scope or schedule changes and risks identified since the FY 2015 Mid-Year Report, submitted in January.

If you have any questions or comments, please contact me at Luis.Estrada@maryland.gov.

Sincerely,

Luis Estrada
Deputy Secretary

Enclosure

cc: Patrick Frank, Office of Policy Analysis, Department of Legislative Services
     David Garcia, Secretary, Department of Information Technology
     Al Bullock, Chief of Staff, Department of Information Technology
     Barbara Wilkins, Director of Government Relations, Department of Budget and Management

MSAR # 10116

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State Agency Abbreviations

Baltimore City Community College	BCCC
Comptroller	COMP
Department of Budget and Management	DBM
Maryland State Department of Education	MSDE
State Board of Elections	SBE
Maryland Department of the Environment	MDE
Governor's Office for Children	GOC
Department of Health and Mental Hygiene	DHMH
Department of Human Resources	DHR
Department of Information Technology	DoIT
Maryland Insurance Administration	MIA
State Department of Assessments and Taxation	SDAT
Department of Juvenile Services	DJS
Department of Labor, Licensing and Regulation	DLLR
Department of Public Safety and Correctional Services	DPSCS
Maryland Higher Education Commission	MHEC
Maryland State Police	MSP
Maryland Department of Transportation	MDOT
Maryland Aviation Administration	MDOT–MAA
Motor Vehicle Administration	MDOT–MVA
State Highway Administration	MDOT–SHA
Maryland Transit Administration	MDOT–MTA

Baseline Financial Data Definitions

- Project Costs to Date (CTD): Actual expenditures on each project that are verified for accuracy with the State's financial systems of record, on both a quarterly and an annual basis.
- Estimate at Completion (EAC): Total updated estimated project cost, combining actual and revised planned costs.
- Project Funding: Amount of funding actually made available for each project by funding type.
- Out Year Cost Detail: Represents the potential future year cost portion of the EAC, including one full fiscal year of operations and maintenance after project implementation.
- Total Project Cost (TPC): The original amount estimated by the agency that the project will cost.

Report Formatting Note: The "Portfolio Review Meeting Held" field on each project page, now displays only the most recent meeting date.

Executive Summary

The Fiscal Year 2015 (FY15) portfolio of Major Information Technology Development Projects (MITDP) consisted of 28 projects across 14 agencies. The estimated value of the FY15 MITDP portfolio is $735,002,109. In FY15, $133,704,537 of new funding was authorized in support of the portfolio. Of that, the MITDP Fund received $21,668,423 and $112,036,114 was provided by other sources: 15.5% General ($17,353,469), 17.2% Special ($19,245,559), 49.5% Federal ($55,496,790), and 17.8% Reimbursable ($19,940,296). During FY15, four projects were active during the first half of FY15, but ceased reporting as of the FY15 mid-year report due to transition into O&M or project close-out.

This FY15 year-end report marks the end of the third full fiscal year that the two-step Information Technology Project Request (ITPR) process (Project Planning Request – PPR, and Project Implementation Request – PIR) was implemented. While project management maturity, capacity, and capability levels remain varied across the State agencies engaged in MITDPs, overall planning efforts within the portfolio are focusing on critical activities such as business process improvement, end user adoption and implementation plans, rather than just IT development tasks. This continues to highlight increased awareness among State agencies of what it takes to successfully implement complex, large-scale technology projects. That increased awareness is leading to newer, modern methodologies that will likely lead to changes in the MITDP process.

As noted in the FY15 mid-year report, the Department of IT is focused on increasing support to State agencies throughout the entire MITDP life cycle. The Department of IT enhanced its project oversight model again to include focused solicitation review support, adding to the dedicated business analyst expertise introduced last year. The purpose of these changes is to provide specific guidance and feedback to State agencies as they develop requirements throughout the project and procurement life cycle. Providing support to agency project teams during requirements development will provide a variety of benefits including better quality solicitations and improved stakeholder outcomes. In cases where there is a troubled project, the Department of IT provides dedicated oversight project management with a singular focus on ensuring project success. The Department of IT also continues to develop its collection of standardized templates for common procurement types needed throughout the ITPR process, improving solicitation and procurement guidance for agencies, and implementing innovative strategies for special cases. For FY16, the Department will be investigating and implementing Agile methodologies for new projects; a multi-agency initiative is being planned that will utilize the Scaled Agile Framework (SAFe).

The oversight team continues to focus on improving the tools and reporting mechanisms used to communicate the status of MITDPs in the portfolio. A standardized reporting template was developed and distributed to agencies in the second half of FY14 for use at agency portfolio reviews. The template provides a high-level look at the most critical information points on a project, allowing for unambiguous status reporting and facilitating a more focused discussion on areas where projects may require additional guidance. The oversight team is also undergoing an assessment of the internal set of tools currently used to manage the MITDP portfolio, with the goal of identifying opportunities for more flexible and customizable reporting as well as improved monitoring of project status and risk profiles. The Department continues to build strong partnerships with State agencies undertaking major IT projects in order to deliver successful project outcomes.

As we pursue Enterprise solutions for the State, we are establishing the Enterprise Project Management Office (EPMO) for setting policies and standards for the management of IT projects, overseeing MITDPs, and delivering increased value through mature IT project and program management services to the statewide Enterprise. The services available from the EPMO include:

- Governance/Oversight and Risk Management
- Surge support with master schedulers, business analysts, project managers, and subject matter experts, and other resources
- Requirements elicitation and analysis
- Solicitation authoring services
- Direct management and oversight services of complex projects that require objectivity

Once fully established, the EPMO will improve Project Success Rates, with a goal of Zero Project Failures; provide Governance, the management framework within which project decisions are made; and facilitate the Strategic Alignment of business-critical, high-risk, and major IT projects and programs.

FY15 MITDP Planning/Implementation Status (PPR/PIR)

#	Agency	Project Name	PPR/PIR
1	BCCC	Enterprise Resource Planning (ERP)	PPR
2	DBM	Central Collection Unit (CCU)	PPR
3	DBM	Enterprise Budgeting System (EBS)	PPR
4	DBM	Statewide Personnel System (SPS)	PIR
5	MSDE	Electronic Child Care Administration Tracking System (eCCATS)	PIR
6	MSDE	Race to the Top (RTTT) 27-Accessing and Using State Data (Dashboards)	PIR
7	SBE	New Voting System Replacement (NVSR)	PIR
8	MDE	Environmental Permit Tracking System Modernization	PPR
9	GOC	State Children, Youth and Families Information System (SCYFIS)	PPR
10	DHMH	Financial Restructuring of the Developmental Disabilities Administration (DDA)	PPR
11	DHMH	Long Term Supports and Services Tracking System (LTSS)	PIR
12	DHMH	Maryland Board of Physicians IT Licensure Project	PPR
13	DHMH	Medicaid Enterprise Restructuring Project (MERP)	PIR
14	DHMH	MERP ICD-10 Remediation	PIR
15	DHR	Automated Financial System (AFS)	PPR
16	MIA	Enterprise Complaint Tracking System (ECTS)	PIR
17	DJS	Automated Statewide Support and Information System (ASSIST) Upgrade	PPR
18	DLLR	Unemployment Insurance Modernization (UIM)	PIR
19	DPSCS	Maryland Correctional Enterprises (MCE) Enterprise Resource Planning Implementation Program (MCE-ERPIP)	PIR
20	MSP	Automated Licensing and Registration Tracking System (ALRTS)	PIR
21	MSP	Maryland Statewide Communications Interoperability Project (700MHz)	PIR
22	MDOT-MAA	Parking and Revenue Control System (PARCS)	PIR
23	MDOT-MVA	Enterprise Management System (Project Core)	PPR
24	MDOT-SHA	Consumable Inventory System (CIS)	PPR
25	MDOT-SHA	Release 14- CHART Advanced Traffic Management System (ATMS)	PIR
26	MDOT-MTA	Bus Unified System Architecture USA (USA)	PIR
27	MDOT-MTA	Real-Time Transit Information System (RTIS)	PIR
28	MDOT-MTA	Union Payroll System (UPS)	PPR

FY15 MITDPF: SUMMARY OF OPERATIONS

	$	$	$
Fund Balance			
Ending Balance per November 1st report in previous year			$31,269,245
FY15 Funding			
Revenues:			
Sale, Lease or Exchange of Communication Sites or Frequencies	0		
Commissions, Rebates, Refunds, Rate Reductions to Telecommunications Bypass Agreements	0		
Pay Phone Commissions	0		
Pay Phone Commissions Received in Error	0		
Gifts, Contributions and Grants	6,950,963		
Investment Interest	563,358		
Other			
Total Revenues		7,514,321	
Other Revenue and Transfers-In:			
Transfer-In from Prior Years (in begin balance)			
General Fund Appropriations Expended to Special Funds	21,668,423		
Total Transfers		21,668,423	
Reversion to Fund Balance for Completed MITDPs		0	
Total FY15 Sources to Date			29,182,744
Total FY15 Funding:			60,451,989
Transfer Out:			
Reallocation from Prior Years (in begin balance)	0		
Reversion to Fund Balance included in Beginning Balance	0		
Cash Revenue Reduction Paid - Cost Containment	433,368		
Project Expenditures Reimbursed by Fund To Date	27,288,090		
Liability for Pay Phone Commissions Due to Agencies	0		
Total Transfers Out:			27,721,458
Ending Fund Balance (as of 06/30/2015)			**$32,730,530**
Obligations			
Prior Years' Project Fund Obligations	12,558,296		
Current Year Project Fund Obligations	19,701,526		
Total Projected Project Obligations			32,259,822
Projected Net Funds Not Obligated (as of 06/30/2015)			**$470,708**

FY15 Agency MITDP Expenditures

MITDPF	Project	AY Approved	Budget Book Adjustment	Amount Approved	Reductions from Prior Year Projects Applied to 2015 Projects	FY15 Revenue	FY15 Expenditures	FY15 Reverted Funds	Carry Forward
DoIT	Oversight Comp Modernized Integrated Tax System (MITS)	2010		105,699	-105,699				0
SDAT	Assessment Administration & Valuation System (AAVS)	2011		184,387	-100,000			-84,386	0
DHMH	Electronic Vital Records System (EVRS)	2011		11,383			11,383		0
DoIT	Oversight Comp Modernized Integrated Tax System (MITS)	2011		100,000	-100,000				0
DoIT	Oversight SDAT Assessment Administration & Valuation System (AAVS)	2011		130,053	-75,000				55,053
DoIT	Oversight DHMH Electronic Vital Records System (EVRS)	2011		200,000	-100,000		10,001		89,999
DoIT	Oversight DHMH Medicaid Management Information System (MMIS)/MERP	2011		39,171	-39,171				0
DoIT	Oversight MSP Computer Aided Dispatch / Records Management System (CAD / RMS)	2011		44,349			30,685		13,664
DoIT	Oversight Project Managers	2011		166,319			166,319		0
SDAT	Assessment Administration & Valuation System (AAVS)	2012		104,772				-104,772	0
MHEC	Student Financial Aid System (SFAS)	2012		186,107				-167,003	19,104
MSDE	Oversight Race to the Top (RTTT)	2012		783,764	-783,764				0
COMP	Modernized Integrated Tax System (MITS)	2012		136,506	-136,506				0
DHR	Health Care Reform (HCR)	2012		100,000				-100,000	0
DoIT	Oversight Medicaid Management Info System (MMIS)	2012		250,000				-250,000	0
DoIT	Oversight MSDE MLDS	2012		133,116	-133,116				0
DoIT	Oversight e-911 Upgrade	2012		107,918	-100,000		7,918		0
DoIT	Oversight COMP Modernized	2012		223,581	-223,581				0

MITDPF	Project	AY Approved	Budget Book Adjustment	Amount Approved	Reductions from Prior Year Projects Applied to 2015 Projects	FY15 Revenue	FY15 Expenditures	FY15 Reverted Funds	Carry Forward
	Integrated Tax System (MITS)								
DoIT	Oversight DPSCS Offender Case Management System (OCMS)	2012		250,000			10,395	-239,605	0
DoIT	Oversight Project Managers	2012		208,584			120,141		88,443
COMP	Modernized Integrated Tax System (MITS)	2013		453,052	-363,494			-89,558	0
DHMH	Medicaid Management Info System (MMIS)	2013		2,170,635			228,016		1,942,620
DHMH	ICD-10 Remediation (MERP)	2013		244,239					244,239
DHR	CARES Changes (HCR)	2013		1,650,000				-1,650,000	0
MSP	Computer Aided Dispatch / Records Management System (CAD / RMS)	2013		1,010,135			1,010,135		0
DoIT	700 MHz Radios	2013		3,345,793			3,345,793		0
DoIT	Oversight COMP Modernized Integrated Tax System (MITS)	2013		125,000	-70,720			-54,280	0
DoIT	Oversight Medicaid Management Info System (MMIS)	2013		750,000	-750,000				0
DoIT	Oversight ICD-10 Remediation (MERP)	2013		58,106			58,106		0
DoIT	Oversight CARES Changes (HCR)	2013		250,000	-75,000				175,000
DoIT	Oversight DPSCS Offender Case Management System (OCMS)	2013		250,000				-10,395	239,605
DoIT	Oversight Race to the Top (RTTT)	2013		500,000	-216,236		35,878		247,886
DoIT	Oversight MSDE MLDS	2013		250,000	-116,884		629		132,487
DoIT	Oversight Project Managers	2013		345,069	-150,000		62,695		132,374
DoIT	Oversight MSP Automated Licensing and Registration Tracking System (ALRTS)	2013		50,000			50,000		0
MSP	MSP Automated Licensing and Registration Tracking System (ALRTS)	2013		319,870			304,340		15,531

MITDPF	Project	AY Approved	Budget Book Adjustment	Amount Approved	Reductions from Prior Year Projects Applied to 2015 Projects	FY15 Revenue	FY15 Expenditures	FY15 Reverted Funds	Carry Forward
DoIT	700 MHz Radios	2014		3,224,151			2,628,385		595,766
DHMH	DHMH Long Term Support and Services Tracking System (LTSS)	2014		815,049					815,049
DHMH	Oversight DHMH Long Term Support and Services Tracking System (LTSS)	2014		50,000			50,000		0
DHMH	DHMH HIPPA Medicaid (MMIS/MERP)	2014		1,705,147					1,705,147
DHMH	DHMH ICD-10 Remediation (MERP)	2014		168,388			155,855		12,533
DHMH	DHMH Medicaid Management Information System (MMIS)/MERP	2014		4,131,230					4,131,230
DoIT	Oversight DHMH Medicaid Management Information System (MMIS)/MERP	2014		500,000	-10,829		239,171	-250,000	0
DoIT	Oversight DHMH ICD-10 Remediation (MERP)	2014		161,316			36,068		125,248
DoIT	Oversight DHR Enterprise Content Management Solutions (ECMS)	2014		111,270			38,872		72,398
DoIT	Oversight Automated Financial System (AFS)	2014		23,000			23,000		0
DoIT	Oversight MDE Environment Permit Tracking System Modernization (EPTSM)	2014		30,484			26,689		3,796
DoIT	Oversight MSP IP Enabled Network for ANI/ALI (E911)	2014		50,000			50,000		0
DoIT	Oversight MSP Computer Aided Dispatch / Records Management System (CAD / RMS)	2014		195,591					195,591
DoIT	Oversight MSDE MLDS	2014		50,000					50,000
DBM	DBM Enterprise Budgeting System (EBS)	2014		*191,180*			110,337		80,843
DHR	N00 Enterprise Content Management Solutions (EMCS)	2014		391,263					391,263

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MITDPF	Project	AY Approved	Budget Book Adjustment	Amount Approved	Reductions from Prior Year Projects Applied to 2015 Projects	FY15 Revenue	FY15 Expenditures	FY15 Reverted Funds	Carry Forward
DHR	Automated Financial System (AFS)	2014		132,000					132,000
MDE	MDE Environmental Permit Tracking System Modernization	2014		500,000			60,424		439,576
MSP	MSP IP Enabled Network for ANI/ALI (E911)	2014		130,666					130,666
MSP	MSP Computer Aided Dispatch / Records Management System (CAD / RMS)	2014		2,490,650			2,490,650		0
SBE	SBE Optical Scan Voting System (OSVS) New Name NVRS	2014		499,066			499,066		0
SBE	Oversight SBE Optical Scan Voting System (OSVS) New Name NVRS- NO oversight	2014		50,000			50,000		0
DoIT	Oversight Project Managers	2014		431,186	-150,000				281,186
	Prior Year Obligations		**0**	**31,269,245**	**-3,800,000**	**0**	**11,910,949**	**-3,000,000**	**12,558,296**
GOC	State children, Youth and Families Information Systems (SCYFIS)	2015		200,000			102,410		97,590
GOC	Oversight State Children, Youth and Families Info Sys (SCYFIS)	2015		100,000			100,000		0
SBE	New Voting System Replacement (NVSR)	2015		1,963,319			1,841,843	1,155,458	1,276,934
SBE	Oversight New Voting System Replacement (NVSR)	2015		98,166			47,351		50,815
DoIT	Enterprise Budgeting System (EBS)	2015		1,450,000			372,541		1,077,459
DoIT	Oversight Enterprise Budgeting System (EBS)	2015		50,000			50,000		0
DHMH	Medicaid Enterprise Restructuring Project (MERP) formerly (MMIS)	2015	-384,075.33	7,192,729					6,808,654
DHMH	Oversight Medicaid Enterprise Restructuring Project (MERP) formerly (MMIS)	2015		500,000			37,486		462,514

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MITDPF	Project	AY Approved	Budget Book Adjustment	Amount Approved	Reductions from Prior Year Projects Applied to 2015 Projects	FY15 Revenue	FY15 Expenditures	FY15 Reverted Funds	Carry Forward
DHMH	(MMIS) ICD-10 Remediation	2015		127,343					127,343
DHMH	Oversight (MMIS) ICD-10 Remediation	2015		57,304					57,304
DHMH	Financial restructuring of Developmental Disabilities Administration (DDA)	2015		361,950			361,950		0
DHMH	Oversight Financial restructuring of Developmental Disabilities Administration (DDA)	2015		25,000			14,091		10,909
DHMH	Long Term Supports and Services Tracking System (LTSS)	2015		5,000,000			2,005,626		2,994,374
DHMH	Oversight Long Term Supports and Services Tracking System (LTSS)	2015		500,000			132,819		367,181
DHR	Enterprise Content Management Solutions (ECMS)	2015		937,188					937,188
DHR	Oversight Enterprise Content Management Solutions (ECMS)	2015		49,273					49,273
DHR	Automated Financial System (AFS)	2015		228,000					228,000
DHR	Oversight Automated Financial System (AFS)	2015		12,000			8,272		3,728
MSDE	Oversight Educator Information System (EIS) Expansion-RTTT49	2015		50,000					50,000
MDE	Environment Permit Tracking System Modernization	2015		450,000					450,000
MDE	Oversight Environment Permit Tracking System Modernization	2015		50,000					50,000
MSP	Computer Aided Dispatch/Records Management System (CAD/RMS)	2015	0	495,160	3,000,000	6,950,963	10,159,396		286,728

MITDPF	Project	AY Approved	Budget Book Adjustment	Amount Approved	Reductions from Prior Year Projects Applied to 2015 Projects	FY15 Revenue	FY15 Expenditures	FY15 Reverted Funds	Carry Forward
MSP	Oversight Computer Aided Dispatch/Records Management System (CAD/RMS)	2015		50,000					50,000
MSP	Oversight IP Enabled Network for ANI/ALI (E911)	2015	-49,293	50,000			707		0
MSP	Automated licensing and Registration Tracking System (ALRTS)	2015		200,000					200,000
MSP	Oversight Automated licensing and Registration Tracking System (ALRTS)	2015		50,000			50,000		0
MSP	700 MHz Radios	2015		1,420,991	800,000			1,844,542	4,065,533
	FY15 Obligations		**-433,368**	**21,668,423**	**3,800,000**	**6,950,963**	**15,284,492**	**3,000,000**	**19,701,526**
DoIT	Oversight Project Managers	2015				563,358	92,649		470,708
				.					
	Total:		**-433,368**	**52,937,668**	**0**	**7,514,321**	**27,288,090**	**0**	**32,730,530**

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Baltimore City Community College: Enterprise Resource Planning (ERP) System (#6618)

Project Description: Baltimore City Community College is replacing its administrative system, which consists of archaic, discrete, and siloed modules that are no longer supported. This legacy system was cobbled together beginning in the late 1990s and is mainframe and COBOL based. This system no longer supports basic compliance regulations or enhanced business functions. Maintaining this system is no longer a viable option, as the companies who developed these systems no longer provide support or are not in business.

Project Status: The ERP project is in the Requirements Analysis Phase of the Systems Development Life Cycle (SDLC). The College completed requirements gathering and analysis activities in Q4 of FY15. In Q4 of FY15, the agency submitted two Task Order Request For Proposals (TORFPs) to the Department of IT for review for the Identity Access Management and Document Imaging sub-projects, as well as a Request For Proposal (RFP) for the remainder of the ERP system. BCCC expects to transition to the Project Implementation Request (PIR) Phase in early FY16.

Known / Anticipated Schedule Changes: None.

Known / Anticipated Cost Changes: Due to further refinement of project estimates and some cost overruns, the EAC for this project is currently $5.96M. The Total Project Cost (TPC) will be estimated at the end of the Project Planning Request (PPR) phase and will be included in the PIR Information Technology Project Request (ITPR).

Known / Anticipated Scope Changes: None.

Risk Assessment: Until the procurements are released and proposals are evaluated, the College will not know if its accumulated fund balance will support the total cost of the project. If funds on hand are not sufficient, the College will either reduce the scope of the project or request a general fund appropriation to cover the additional costs.

Portfolio Review Meeting Held:	06/03/2015	**Last Quarterly Update Provided:**	06/03/2015
IV & V Assessments Initiated:	None	**Peer Review Committees Assigned:**	None

Baltimore City Community College: Enterprise Resource Planning (ERP) System (#6618)

Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2015	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2015
GF	1,430,364	4,526,334	5,956,698	24.01%
SF				
FF				
RF				
MITDPF				
Totals	1,430,364	4,526,334	5,956,698	24.01%

Project Funding				
Funding Type	Funding through FY 2014	Funding FY 2015	Funding FY 2016	Total Funding to Date
GF	550,000	650,000	1,383,771	2,583,771
SF				0
FF				0
RF				0
MITDPF				0
Totals	550,000	650,000	1,383,771	2,583,771

Out Year Cost Detail					
Funding Type	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total Out Year Costs
GF	1,383,771	997,521	1,147,521	997,521		4,526,334
SF						0
FF						0
RF						0
MITDPF						0
Totals	1,383,771	997,521	1,147,521	997,521	0	4,526,334

Budget and Management: Central Collections Unit Systems Modernization (CCU) (#P008)

Project Description: The Department of Budget and Management's CCU currently uses a customized version of Columbia Ultimate's Revenue Plus Collector System to perform collection activity. It was determined after the planning and requirements gathering that it is in the best interest of DBM and the agencies that CCU supports, to perform a full CCU Information Technology modernization effort.

Project Status: The Executive Steering Committee (ESC) approved the team's recommendation to perform implementation services internally, and to manage the multiple software vendor teams instead of outsourcing the work directly to an implementation vendor. Since approving the Statement of Work (SOW) to the core collections software vendor, technical progress has included a product upgrade to a newer version, and the completion of three steps of configuration for the Commercial Off The Shelf (COTS) software product consisting of base configuration, workflow configuration and business rules configuration. The project team successfully completed document management proof of concept capabilities and subsequently awarded production licensing and services for production implementation. Data center operations were successfully transitioned to the Department of IT's internal data center support prior to the expiration of the contract for vendor-provided hosting support. The replacement of the State's telephony system required the CCU project to cancel the initial telephony procurement under the PBX III master contract that was intended to leverage the existing State telephone system. Although in the State's best interest for ongoing operations beyond 2017, a new RFP will be issued to provide a complete telephony solution for the CCU project, which will impact cost and schedule. The project consistently performed to planned budget and schedule in FY15, although additional resource needs are forecasted in order to facilitate production implementation planning, quality management to ensure CCU requirements are satisfied, and to ensure adequate testing resources are available if not provided by existing State resources.

Known / Anticipated Schedule Changes: None.

Known / Anticipated Cost Changes: The project has remained on budget through FY15, although additional funding for project resources has been requested. The increased scope of the telephony solution and the merchant services procurement may impact current project budget estimates. The pursuit of the merchant services contract led by the Treasury Department was approved by the ESC in order to potentially save over $1M annually in State transaction fees.

Known / Anticipated Scope Changes: Due to the timing of the planned replacement of the State's telephone system, the scope of the CCU telephony solution has expanded to include a dedicated CCU Voice over Internet Protocol (VoIP) solution to support Interactive Voice Response (IVR), dialer and call recording capabilities. Transitioning to a VoIP solution will prevent the CCU from implementing a solution on existing State telephony equipment that may be obsolete prior to implementation.

Risk Assessment: Delays to the implementation schedule will occur if additional resources are not provided by State resources or acquired as contractors by the project team. Procurement delays due to the telephony RFP and the Treasury RFP for merchant services could impact the implementation schedule if not awarded by January 2016. The project team must efficiently manage the Time and Materials (T&M) contracts for this project to minimize the risk of cost overruns. The project team is also leveraging existing State contracts to the extent possible to minimize schedule risks associated with procurement activities. Updates are discussed monthly with the guidance of the ESC in order to select the most appropriate implementation solution.

Portfolio Review Meeting Held:	06/17/2015	**Last Quarterly Update Provided:**	06/17/2015
IV & V Assessments Initiated:	05/10/2010	**Peer Review Committees Assigned:**	06/17/2015 (ESC)

Budget And Management: Central Collections Unit Systems Modernization (CCU) (#P008)

Financial Summary

Project Costs						Project Funding				
Funding Type	**Cost to Date through FY 2015**	**Out Year Costs**	**Estimate at Completion**	**% of EAC Spent through FY 2015**		**Funding Type**	**Funding through FY 2014**	**Funding FY 2015**	**Funding FY 2016**	**Total Funding to Date**
GF						GF				0
SF						SF				0
FF	9,606,880	7,884,619	17,491,499	54.92%		FF	10,788,494	1,654,416	3,173,055	15,615,965
RF						RF				0
MITDPF						MITDPF				0
Totals	9,606,880	7,884,619	17,491,499	54.92%		Totals	10,788,494	1,654,416	3,173,055	15,615,965

Out Year Cost Detail						
Funding Type	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**	**Total Out Year Costs**
GF						0
SF						0
FF	3,952,370	2,777,140	1,070,109	85,000		7,884,619
RF						0
MITDPF						0
Totals	3,952,370	2,777,140	1,070,109	85,000	0	7,884,619

Budget and Management: Enterprise Budgeting System (EBS) (#P010)

Project Description: This project's focus is the replacement of the Department of Budget and Management's legacy budgeting system, Hands on Budget Office (HOBO). In 2005, the Office of IT within the Department of Budget and Management (now the Department of IT) commissioned the Statewide Application Risks Assessment (SARA) of 12 legacy statewide systems, including those supporting human resources, timekeeping, benefits, budgeting, purchasing, accounting, central collections and payroll. Three of those systems were assessed as high risk - human resources, budgeting and timekeeping. The high risk factor was assessed because these systems were at the end of their useful lives and based on old technologies, with a recommendation that the replacement of the budgeting system begin in 2007.

Project Status: With the completion of the TORFP in March 2015, the project management team was replaced in April 2015. The As-Is (current state) documentation was completed and the focus shifted to To-Be (future state) analysis and the publication of the implementation RFP. The project team held focus groups and brainstorming sessions with agency budget officers across the State, with roughly 240 people attending one of the five cross-agency offered sessions or agency-focused discussion. These session results, along with core process definitions from the Office of Budget Analysis, formed the basis of the RFP scheduled to be released in September 2015. Upcoming project activities include the continued support of the procurement process (including the RFP response evaluations). In addition, the project team is starting the analysis of the current data availability and data quality of the core HOBO system and major interface systems such as FMIS/R*STARS and the Statewide Personnel System. Business process focus topics include the extent of grants and funds management within the EBS solution, as well as potential Chart of Accounts usage instructions to simplify the interpretation of fiscal results.

Known / Anticipated Schedule Changes: None. The program has compensated for the previous schedule delays and is back on schedule.

Known / Anticipated Cost Changes: The current Estimate At Complete (EAC) for the EBS project is $28M, an increase of approximately $26M over previously reported estimates. This is the result of refined project estimates and more detailed planning. TPC will be estimated at the end of the PPR process and will be included in the PIR ITPR.

Known / Anticipated Scope Changes: The EBS team is evaluating whether requirements regarding the tracking of funding at the fund source (as opposed to fund type) level justifies a scope change request.

Risk Assessment: The procurement risks identified in previous reports have been mitigated through cooperation with the Department of IT. The interface risks mentioned in previous reports have been converted to project tasks and added to the required work detail. The final risk mentioned in the previous report ("major change in business process") is being mitigated by emphasizing the importance of organizational change management in the RFP requirements. This includes specific requirements around testing and training designed to increase customer acceptance.

Portfolio Review Meeting Held:	06/18/2015	**Last Quarterly Update Provided:**	06/18/2015
IV & V Assessments Initiated:	None	**Peer Review Committees Assigned:**	06/18/2015 (ESC)

Budget and Management: Enterprise Budgeting System (EBS) (#P010)

Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2015	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2015
GF	791,698	27,345,762	28,137,460	2.81%
SF				
FF				
RF				
MITDPF				
Totals	791,698	27,345,762	28,137,460	2.81%

Project Funding				
Funding Type	Funding through FY 2014	Funding FY 2015	Funding FY 2016	Total Funding to Date
GF	550,000	1,500,000		2,050,000
SF				0
FF				0
RF			11,086,400	11,086,400
MITDPF				0
Totals	550,000	1,500,000	11,086,400	13,136,400

Out Year Cost Detail					
Funding Type	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total Out Year Costs
GF						0
SF						0
FF						0
RF	9,115,122	12,736,240	5,494,400			27,345,762
MITDPF						0
Totals	9,115,122	12,736,240	5,494,400	0	0	27,345,762

Budget and Management: Statewide Personnel System (SPS) (#P008)

Project Description: The purpose of the SPS project is to obtain Software as a Service (SaaS) Human Capital Management (HCM) solution to replace the State's legacy personnel systems (i.e. Recruitment, Human Resources, Compensation, Benefits, Time Tracking, Absence and Gross Payroll). The Department of Management and Budget decided on a two-phased approach to the HRIS solution. The initial efforts resulted in the implementation of a recruitment module in August 2012, and additional State HR/Benefits/Time Tracking functionality is being implemented using a SaaS solution in three phases. HR & Compensation successfully went live on November 14, 2014 on time/under budget. Time Tracking, Absence and Gross Payroll functionality is scheduled to be implemented as part of Phase II that is planned to go live in March 2016. The Benefits module is scheduled to be implemented as part of Phase III, and is expected to go live in March 2017.

Project Status: Phase I (HR & Compensation modules) went live on November 14, 2014 with all user training and advocacy activities completed prior to the Go Live date on time and under budget. Phase 2 (Time Tracking, Absence and Gross Payroll) is scheduled to go-live in March 2016, and Benefits implementation starts in July 2016 and is scheduled to go-live in March 2017.

Known / Anticipated Schedule Changes: The Benefits schedule has changed from going live in October 2015 as previously reported. The implementation will recommence in July 2016, with go-live scheduled for March 2017.

Known / Anticipated Cost Changes: The EAC for the SPS project is approximately $73M, which is $13M higher than previous estimates. This is due to the extended project schedule as noted in K/A Schedule Changes.

Known / Anticipated Scope Changes: None.

Risk Assessment: The vendor is working to resolve performance issues along with enhancing the Benefits module in order for the State to automate most of the post go-live operation. In order to mitigate this risk, the project team is engaged with the vendor product team to design the required enhancements and fix the performance issues over a period of approximately six months. The State will be monitoring the progress on a bi-weekly basis to ensure that these enhancements and performance fixes are on track. As scheduled, the SPS Project Phase II (Time Tracking, Absence and Gross Payroll) is expected to go-live in March 2016. The vendor has improvised the time entry module to improve performance after their internal lab modeling/testing found it significantly improved the performance. The vendor will be modeling the State's configuration in their lab once the system configuration testing is complete. In order to mitigate this risk, the State has asked the vendor to establish a go/no-go stage gate prior to starting User Acceptance Testing (UAT) with the agencies.

Portfolio Review Meeting Held:	06/18/2015	**Last Quarterly Update Provided:**	06/18/2015
IV & V Assessments Initiated:	06/07/2010	**Peer Review Committees Assigned:**	06/18/2015 (ESC)

Budget and Management: Statewide Personnel System (SPS) (#P008)

Financial Summary

Project Costs						Project Funding				
Funding Type	Cost to Date through FY 2015	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2015		Funding Type	Funding through FY 2014	Funding FY 2015	Funding FY 2016	Total Funding to Date
GF						GF				0
SF						SF				0
FF						FF				0
RF	34,780,155	37,486,504	72,266,659	48.13%		RF	22,987,400	17,543,485	10,912,281	51,443,166
MITDPF	1,276,000		1,276,000	100.00%		MITDPF	1,276,000			1,276,000
Totals	36,056,155	37,486,504	73,542,659	49.03%		Totals	24,263,400	17,543,485	10,912,281	52,719,166

Out Year Cost Detail						
Funding Type	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total Out Year Costs
GF						0
SF						0
FF						0
RF	16,545,767	14,562,089	6,378,648	0	0	37,486,504
MITDPF						0
Totals	16,545,767	14,562,089	6,378,648	0	0	37,486,504

Education: Enhanced Child Care Administration and Tracking System (eCCATS) (#F700)

Project Description: The eCCATS project will enhance the current CCATS application to support the future business needs of the Division of Early Childhood Development and the Office of Child Care. The fixed-price options will support one of the following primary project objectives, with the schedule based on funding availability:

1. Establish architectural renovations in data and code design, security and usability;

2. Correct essential records for providers, accounting, staff qualifications and credentials documents;

3. Improve reports and work management;

4. Implement a provider portal;

5. Improve payments process with an option for point-of-service interface;

6. Improve case management with an option for expanded Department of Human Resources interfaces;

7. Provide trainer support and portal expansion with an option for quality reporting;

8. Create grant management of four programs; and

9. Enhance portal and licensing processes.

Project Status: Objectives 2 and 6 have been completely deployed to production. Two of the three options in Objective 1 have been deployed to production with the third in UAT and targeted for completion Q3 of FY16. Three of four options for Objective 3 were previously deployed in production, and the last one related to reports is in the Requirements Analysis Phase with completion planned for Q4 of FY16. Objective 4 is in the Development Phase with completion slated for Q3 of FY16. Objective 5 is in the Design Phase with a planned completion of Q3 of FY16. Objective 7 includes one completed option with the remaining option in the Design Phase with projected completion in Q4 of FY16. Objective 8 is in the Development Phase with planned completion in Q4 of FY16. Option 9 includes one completed option and two options in the Requirements Analysis Phase with completion expected in Q4 of FY16.

Known / Anticipated Schedule Changes: The project continues to fall behind schedule due to unplanned regulatory changes and the loss of key personnel. Resources have been added to provide for completing the project with no change in the current project end date.

Known / Anticipated Cost Changes: The project EAC has decreased by approximately $975K. Resources can be added without additional cost because most of the contract is fixed price.

Known / Anticipated Scope Changes: None.

Risk Assessment: The greatest risks continue to be the loss of personnel and continued schedule slippage. The team continues to add resources to complete the project on time.

Portfolio Review Meeting Held:	06/10/2015	**Last Quarterly Update Provided:**	06/10/2015
IV & V Assessments Initiated:	None	**Peer Review Committees Assigned:**	None

Education: Enhanced Child Care Administration and Tracking System (eCCATS) (#F700)

Financial Summary

Project Costs

Funding Type	Cost to Date through FY 2015	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2015
GF				
SF				
FF	5,204,339	4,151,170	9,355,509	55.63%
RF				
MITDPF				
Totals	5,204,339	4,151,170	9,355,509	55.63%

Project Funding

Funding Type	Funding through FY 2014	Funding FY 2015	Funding FY 2016	Total Funding to Date
GF				0
SF				0
FF	7,827,344	1,325,000	300,000	9,452,344
RF				0
MITDPF				0
Totals	7,827,344	1,325,000	300,000	9,452,344

Out Year Cost Detail

Funding Type	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total Out Year Costs
GF						0
SF						0
FF	4,042,191	108,979				4,151,170
RF						0
MITDPF						0
Totals	4,042,191	108,979	0	0	0	4,151,170

Education: RTTT 27-Accessing and Using State Data (Dashboards) (#F800)

Project Description: This project is part of the Race to the Top (RTTT) program that is funded by a U.S. Department of Education grant that was awarded to Maryland State Department of Education (the Department) in September 2010. This project's objectives are to improve the effectiveness, accountability, performance, and assurance reporting of Maryland's public schools, teachers, and students by creating 36 dashboards and making them available to the Local Education Agencies (LEA) staff and teachers via a business intelligence system.	

Project Status: The Department has completed 34 of the 36 dashboards, and has closed out the project with the U.S. Department of Education with the provision that they continue to develop the remaining two dashboards with agency Operations and Maintenance (O&M) funds. The Department has replaced developers that left, but the project management resource has left. The Department expects to complete the two dashboards in Q4 of FY16.	

Known / Anticipated Schedule Changes: The development and release of the final two dashboards has extended past the expected completion multiple times. The Department is committed to releasing the dashboards and plans to complete them once all resources are contracted and available.	

Known / Anticipated Cost Changes: One year of O&M for all RTTT Information Technology (IT) projects was previously tracked in this project, but has been removed from the financial spreadsheet to only show amounts for Dashboards. The EAC for this project is $3.77M.	

Known / Anticipated Scope Changes: None.	

Risk Assessment: There remains risk to the project schedule until resources are secured for the project. The Department is actively working to engage the required resources to complete the final two dashboards.	

Portfolio Review Meeting Held:	06/10/2015	**Last Quarterly Update Provided:**	06/10/2015
IV & V Assessments Initiated:	None	**Peer Review Committees Assigned:**	None

Education: RTTT 27-Accessing And Using State Data (Dashboards) (#F800)

Financial Summary

Project Costs					Project Funding				
Funding Type	Cost to Date through FY 2015	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2015	Funding Type	Funding through FY 2014	Funding FY 2015	Funding FY 2016	Total Funding to Date
GF	114,032		114,032	**100.00%**	GF	1,800,000	740,000		**2,540,000**
SF					SF				**0**
FF	3,651,889		3,651,889	**100.00%**	FF	3,535,074	90,768		**3,625,842**
RF					RF				**0**
MITDPF					MITDPF				**0**
Totals	**3,765,921**	**0**	**3,765,921**	**100.00%**	**Totals**	**5,335,074**	**830,768**	**0**	**6,165,842**

Out Year Cost Detail						
Funding Type	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total Out Year Costs
GF						**0**
SF						**0**
FF						**0**
RF						**0**
MITDPF						**0**
Totals	**0**	**0**	**0**	**0**	**0**	**0**

Elections: New Voting System Replacement (NVSR) (#0003)

Project Description: This project is an out-of-cycle FY13 project. The project name changed in FY14 to the New Voting System Replacement (NVSR) project and is identified in the FY15 ITPR submission as NVSR. The Maryland State Board of Elections has been mandated (see Election Law Article 9-102 of the Annotated Code of Maryland) to select, certify, and implement a new statewide paper based voting system to replace the existing voting system. The State Board of Elections intends to have the system in place and ready to use in the 2016 Presidential Election cycle. The project, contingent on available funding, includes securing the services of a contract project management team; the identification of the technical and accessibility requirements of the system; Maryland certification of available systems; procurement of the system; development and conduct of acceptance testing of the new system; all aspects of training key stakeholders (including documentation and delivery) on all facets of NVSR; voter outreach and education on how to use the new system; development of interfaces with other election systems; accessibility evaluation; security analysis; and collection and disposal of the old system. The NVSR project also includes an inventory component.

Project Status: All equipment from the original Voting System Solutions Hardware (HW) procurement has been received at the Central Warehouse (CW). The CW build out continues as additional electrical units will need to be installed to continually charge the legacy equipment as a fallback plan. The Inventory Purchase Order Request For Proposal (PORFP) was completed in March 2015, and inventory activities are progressing. In June 2015, it was determined that the modems in the precinct-based scanner equipment along with a crypto error made the solution non-certifiable through the Elections Assistance Commission (EAC). Due to these issues, numerous delays were identified, including starting the delivery of the equipment to the Local Boards of Elections (LBE) warehouses. An assessment of storage space and climate control measures was also performed on the LBE warehouses to determine those that were acceptable or not acceptable to receive equipment. The Department of IT plans to expand its general project oversight efforts in July 2015 to an enhanced level project management responsibility of the NVSR team to help overcome the challenges and delays, and to ensure a successful 2016 election cycle with the new voting system equipment.

Known / Anticipated Schedule Changes: Project delays occurred due to the need to re-certify and re-test the voting system solution. A project schedule is being developed to identify the new timeline, and delays are projected to be approximately two months. Logistical delays may also occur with the delivery of the equipment to the LBEs and the ability for them to properly store the equipment to meet the minimum requirements. A warehouse site survey is due back to the State Board of Elections in July 2015.

Known / Anticipated Cost Changes: Out-year costs have decreased from the FY14 End of Year Report due to the leasing of the voting equipment and by utilizing the capital lease program for other voting supplies. Additional costs will need to be determined when the ability to transport equipment to the LBEs for the Mock Election and the Primary and General Elections can be scheduled. Furthermore, as a result of the Board of Public Works (BPW) not approving the $1.8M voter outreach contract for the State Board of Elections in June 2015, funding for this activity is currently on hold until a new plan is developed. Cost changes are currently unknown.

Known / Anticipated Scope Changes: A sole source contract was awarded in April 2015 to ensure the State Board of Elections' Election Management System (EMS) interface was developed to link with the chosen vendor's software. Additionally, the original plan for the Mock Election was to have almost all components ready and available for a full run-through. Due to delays, the scope of the Mock Election will need to be revised and certain elements excluded. Lastly, as the transmission of results over communication lines on Election Night is not EAC-certified, the State Board of Elections is developing a Regional Results Reporting solution.

Risk Assessment: Certain concerns still remain surrounding timely completion of the activities needed in advance of the Mock Election in late October 2015. In addition, there is a limited scope for the Mock Election as all components cannot be fully tested at that time, some LBE warehouses were identified to have space and climate control issues and therefore cannot receive equipment and may not fully resolved prior to the Mock Election, and the implementation of a voter outreach program remains in negotiation as BPW disapproved the contract in June 2015. A deficiency appropriation was received to cover the first two lease payments in FY15 upon vendor award. Further payments have been included in out-year budget requests. Due to the delays in the certification of the equipment in June 2015, additional re-testing must occur on all pieces of equipment, and shipping the Mock Election equipment out to the LBEs must be completed before the October 2015 date. If this does not occur, the project must plan for post-Mock Election delivery and testing. Any future logistical or procurement delays will create more risk to the project.

Portfolio Review Meeting Held:	01/15/2015	**Last Quarterly Update Provided:**	06/30/2015
IV & V Assessments Initiated:	None	**Peer Review Committees Assigned:**	None

Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2015	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2015
GF	2,843,225	21,012,661	23,855,886	11.92%
SF	2,042,709	21,012,660	23,055,369	8.86%
FF				
RF				
MITDPF	75,363		75,363	100.00%
Totals	4,961,297	42,025,321	46,986,618	10.56%

Project Funding				
Funding Type	Funding through FY 2014	Funding FY 2015	Funding FY 2016	Total Funding to Date
GF		2,061,485	6,893,299	8,954,784
SF	650,934	2,061,485	6,893,298	9,605,717
FF				0
RF				0
MITDPF	549,066			549,066
Totals	1,200,000	4,122,970	13,786,597	19,109,567

Out Year Cost Detail					
Funding Type	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total Out Year Costs
GF	6,893,299	5,296,979	3,667,741	2,875,325	2,279,317	21,012,661
SF	6,893,298	5,296,979	3,667,741	2,875,325	2,279,317	21,012,660
FF						0
RF						0
MITDPF						0
Totals	13,786,597	10,593,958	7,335,482	5,750,650	4,558,634	42,025,321

Environment: Environmental Permit Tracking System Modernization (EPTSM) (#3205)

Project Description: The Environmental Permit Tracking System Modernization (EPTSM) project will modernize how the Maryland Department of the Environment (the Department) currently captures departmental permit data, migrating from the existing PowerBuilder user interface (UI) to one developed using .NET technologies. This project also supports the Web Revamp Project by making services such as ePermitting and eCommerce accessible to Maryland citizens, businesses, and other stakeholders, through the use of an interactive, customer-centric, web-based portal.

Project Status: The project transitioned to Phase 4 of the SDLC in Q2 of FY15. Project artifacts for transition to Phase 4 were reviewed and feedback was provided to the Department. The Consulting and Technical Services (CATS+) TORFP to perform requirements analysis activities was awarded in October 2014. The functional requirements and Requirements Traceability Matrix (RTM) are scheduled for completion in late Q2 of FY16, and the TORFP is scheduled for completion and release in Q3 of FY16.

Known / Anticipated Schedule Changes: The project schedule was updated to include detailed vendor activities for the requirements analysis activities.

Known / Anticipated Cost Changes: An Over The Target (OTT) request for $1.13M was submitted and is expected to be approved in Q1 of FY16. TPC will be estimated at the end of the PPR process and will be included in the PIR ITPR.

Known / Anticipated Scope Changes: None.

Risk Assessment: Due to the lack of available State resources caused by competing organizational priorities, the project experienced delays in the Initiation Phase of the SDLC. The resource risk was mitigated through a combination of vendor staff and State staff. The Department addressed project management requirements through a dedicated Project Manager (PM).

Portfolio Review Meeting Held:	06/29 2015	**Last Quarterly Update Provided:**	04/16/2015
IV & V Assessments Initiated:	None	**Peer Review Committees Assigned:**	None

Environment: Environment Permit Tracking System Modernization (EPTSM) (#3205)

Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2015	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2015
GF				
SF				
FF				
RF	60,242	8,460	68,702	87.69%
MITDPF		3,271,298	3,271,298	0.00%
Totals	60,242	3,279,758	3,340,000	1.80%

Project Funding				
Funding Type	Funding through FY 2014	Funding FY 2015	Funding FY 2016	Total Funding to Date
GF				0
SF				0
FF				0
RF				0
MITDPF	550,000	500,000	800,000	1,850,000
Totals	550,000	500,000	800,000	1,850,000

Out Year Cost Detail						
Funding Type	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total Out Year Costs
GF						0
SF						0
FF						0
RF						0
MITDPF	1,789,758	1,490,000				3,279,758
Totals	1,789,758	1,490,000	0	0	0	3,279,758

Governor's Office for Children: State Children, Youth and Families Information System (SCYFIS) (#9592)

Project Description: This project is an out-of-cycle FY14 project. The Governor's Office for Children, on behalf of the Children's Cabinet, utilizes the State Children, Youth and Families Information System (SCYFIS) to receive, track, and analyze information on children place in out-of-home Residential Child Care Programs. SCYFIS was created in 2003 utilizing a vendor proprietary platform. This Major IT Project will create a new SCYFIS system utilizing modern information technology capabilities and will implement enhancements necessary to serve the information, program and contract needs of all users and stakeholders.

Project Status: The SCYFIS project was in PPR and on track to complete Requirements Analysis in Q3 of FY15. Due to changes in the direction of the organization, the project was de-scoped in Q4 of FY15. The Governor's Office for Children reviewed and re-evaluated all of its projects and responsibilities, including the State Children, Youth and Family Information System (SCYFIS). Each of the child-serving agencies that currently uses SCYFIS had its own information system used to gather metrics on the population(s) it serves, as well as IT resources to support them. As a result, the SCYFIS project was deemed no longer efficient, nor necessary. This project will not be included in future MITDP reports.

Known / Anticipated Schedule Changes: None.

Known / Anticipated Cost Changes: None.

Known / Anticipated Scope Changes: None.

Risk Assessment: N/A

Portfolio Review Meeting Held:	01/05/2015	**Last Quarterly Update Provided:**	05/05/2015
IV & V Assessments Initiated:	None	**Peer Review Committees Assigned:**	None

Governor's Office for Children: State Children, Youth and Families Information System (SCYFIS) (#9592)

Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2015	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2015
GF	154,138		154,138	100.00%
SF				
FF				
RF				
MITDPF				
Totals	154,138	0	154,138	100.00%

Project Funding				
Funding Type	Funding through FY 2014	Funding FY 2015	Funding FY 2016	Total Funding to Date
GF	105,783			105,783
SF				0
FF				0
RF				0
MITDPF		300,000	300,000	600,000
Totals	105,783	300,000	300,000	705,783

Out Year Cost Detail					
Funding Type	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total Out Year Costs
GF						0
SF						0
FF						0
RF						0
MITDPF						0
Totals	0	0	0	0	0	0

Health & Mental Hygiene: Financial Restructuring of the Developmental Disabilities Administration (DDA) (#A802)

Project Description: The Department of Health and Mental Hygiene and the Developmental Disabilities Administration are seeking a contractor to obtain financial re-engineering services from the standpoint of improving both business processes and provide a recommendation for a new financial platform, or modifications to the Developmental Disabilities Administration's existing financial platform (PCIS2).	

Project Status: The Developmental Disabilities Administration project is in the Requirements Analysis and Design phases of the SDLC, with activities focused on the definition of use cases and the design of the system. To-Be process work was completed in May 2015, and the Developmental Disabilities Administration immediately began working with the LTSS vendor on an initial assessment of data migration requirements, the definition of use cases, and an initial design for functionality required in the first chapter of the Developmental Disabilities Administration's To-Be processes. The Developmental Disabilities Administration has elected to develop a customized module within the existing Long Term Supports and Services (LTSS) system for its implementation strategy, and is actively working with the LTSS project team to complete this effort. As a result, the Developmental Disabilities Administration project will be fully absorbed into the LTSS project beginning in FY16. This project will not be included in future MITDP reports.

Known / Anticipated Schedule Changes: None.

Known / Anticipated Cost Changes: As noted in the FY15 Mid-Year Report, the EAC for the Developmental Disabilities Administration project increased by approximately $500K due to system development activities which occurred in the last half of FY15. Beginning in FY16, this project will be absorbed into the LTSS project and consolidated costs will be reported under LTSS.

Known / Anticipated Scope Changes: None.

Risk Assessment: To address ongoing funding concerns, the Developmental Disabilities Administration is working to submit an Advanced Planning Document (APD) to the Centers for Medicare & Medicaid Services (CMS) to obtain enhanced federal funding for system development work.

Portfolio Review Meeting Held:	03/25/2015	**Last Quarterly Update Provided:**	03/25/2015
IV & V Assessments Initiated:	11/06/2013	**Peer Review Committees Assigned:**	None

Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2015	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2015
GF	865,251		865,251	100.00%
SF				
FF	1,288,268		1,288,268	100.00%
RF				
MITDPF	976,950		976,950	100.00%
Totals	3,130,469	0	3,130,469	100.00%

Project Funding				
Funding Type	Funding through FY 2014	Funding FY 2015	Funding FY 2016	Total Funding to Date
GF	522,074	343,176		865,250
SF				0
FF	748,610	539,659		1,288,269
RF				0
MITDPF	590,000	386,950		976,950
Totals	1,860,684	1,269,785	0	3,130,469

Out Year Cost Detail						
Funding Type	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total Out Year Costs
GF						0
SF						0
FF						0
RF						0
MITDPF						0
Totals	0	0	0	0	0	0

Project Description: Maryland Medicaid implemented a crucial Long Term Care reform system that increases federal matching funds (FMAP) by over $140M. Specifically, Maryland implemented a tracking system (LTSS), a standardized assessment instrument (interRAI-HC), and an in-home services verification system (ISAS). LTSS is an integrated care management tracking system that houses real-time medical and service information regarding Medicaid participants. The scope of work for the development and delivery of the LTSS system was determined by the functionality necessary to meet the federal Balancing Incentive Program (BIP) and Community First Choice (CFC) program requirements. Additional waiver programs are added to the LTSS via modules of developed software.

Project Status: The Department of Health and Mental Hygiene (the Department) separated the software development and O&M functions of its previous contract into separate CATS+ TORFPs, with software development awarded to one vendor in October 2014 and O&M scheduled to be awarded to a separate vendor in September 2015. A 90-day transition from the incumbent to the new O&M vendor is expected to end in December 2015. An additional Technical Support CATS+ TORFP to facilitate creation of the O&M TORFP, provide O&M oversight for the Department and ongoing system performance monitoring was awarded in September 2014. During the first half of FY15, the Department decided that a custom development effort would be incorporated into the LTSS project to support the Developmental Disabilities Administration. While some initial system development work began in the last half of FY15, the Developmental Disabilities Administration project will formally become part of the LTSS project as of FY16, with the majority of the effort expected to be undertaken in FY16 – FY17. During the second half of FY15, the LTSS project team and the Developmental Disabilities Administration conducted planning and high-level strategy for the incorporation of this additional scope into the LTSS project. In June 2015, the first requirements meetings were conducted. A pre-requisite to finalizing system requirements is the completion of a Developmental Disabilities Administration rate study, which is scheduled to end in late-December 2016. In FY16, the Department will fulfil the obligation as a Testing Experience and Functional Tools (TEFT) grant awardee by developing functionality in LTSS to support the grant requirements, which include enhanced functionality to provide LTSS access and data directly to waiver recipients, connecting to disparate sources of data, and monitoring and evaluating the usage of the enhanced features. TEFT is a 3-year grant with a phased approach. Requirements are scheduled to be initiated on phase 1 in early FY16. Additional requirements, design and software development will be initiated to support the U.S. Department of Labor ruling regarding independent providers, resulting in the Department moving to an agency-only model in the first half of FY16. The LTSS project also plans to add a module to support the Medical Daycare (MDC) program by mid-FY16, as well as other operational improvement and compliance enhancements to the LTSS.

Known / Anticipated Schedule Changes: A detailed project schedule is currently being developed with the O&M vendor and is expected to be completed by October 2015. Additionally, the schedule will be modified to incorporate the scope of the Developmental Disabilities Administration custom development effort.

Known / Anticipated Cost Changes: The cost of the LTSS project is expected to increase due to the additional scope of the Developmental Disabilities Administration custom development, TEFT grant, and contracts relating to long-term hosting and support of the system, ongoing development, and anticipated additional project management resources. Revised estimates will be included in future ITPRs once additional planning has taken place.

Known / Anticipated Scope Changes: The scope of the LTSS project will be expanded to include custom development to support the Developmental Disabilities Administration, as well as the U.S. Department of Labor ruling and MDC enhancements. The Developmental Disabilities Administration has indicated two significant scope changes to the base-LTSS functionality: the need to process and submit for payment the Developmental Disabilities Administration's State-only claims through LTSS; and allowing providers to electronically submit files to LTSS for the system to process against the plan of care. Additional scope changes will be assessed during walkthroughs of the To-Be Developmental Disabilities Administration workflow models in the Fall of 2016.

Risk Assessment: The incorporation of the Developmental Disabilities Administration system scope will remain a risk to the project until the requirements are completed. A delay in the completion of those system requirements will negatively affect the LTSS project schedule, and may cause disruption to existing LTSS planned activities and impact to resources. The Department of IT has recommended the LTSS and Developmental Disabilities Administration project teams work closely to plan the transition of the system scope into the LTSS project. The O&M Task Order Agreement (TOA) was submitted with funding for a change request budget and for the additional technical infrastructure and operations needs to support the Developmental Disabilities Administration. However, the approved TOA excluded those items. Timely processing and approval of funding requests for change requests and work orders for the O&M contract is a risk, and the Department will work with the Department of IT to ensure procurement processing delays are minimized.

Portfolio Review Meeting Held:	03/25/2015	**Last Quarterly Update Provided:**	03/25/2015
IV & V Assessments Initiated:	11/06/2013	**Peer Review Committees Assigned:**	None

Health & Mental Hygiene: Long Term Supports and Services Tracking System (LTSS) (#T807)

Financial Summary

Project Costs					Project Funding				
Funding Type	Cost to Date through FY 2015	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2015	Funding Type	Funding through FY 2014	Funding FY 2015	Funding FY 2016	Total Funding to Date
GF	9,184,759	15,762,500	24,947,259	36.82%	GF	8,552,649	5,500,000	7,350,000	21,402,649
SF					SF				0
FF	7,012,428	16,137,500	23,149,928	30.29%	FF	8,428,196	5,000,000	8,750,000	22,178,196
RF					RF				0
MITDPF					MITDPF				0
Totals	16,197,187	31,900,000	48,097,187	33.68%	Totals	16,980,845	10,500,000	16,100,000	43,580,845

Out Year Cost Detail						
Funding Type	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total Out Year Costs
GF	8,350,000	4,537,500	2,875,000			15,762,500
SF						0
FF	7,750,000	4,762,500	3,625,000			16,137,500
RF						0
MITDPF						0
Totals	16,100,000	9,300,000	6,500,000	0	0	31,900,000

Health & Mental Hygiene: Maryland Board of Physicians IT Licensure Project (#A803)

Project Description: The Maryland Board of Physicians (the Board) is seeking a new more fully integrated medical licensure and investigation software system to replace the current antiquated systems. The Board's needs have exceeded its 1995 vintage software capabilities. The new software will facilitate the generation of more accurate reports on ongoing and completed Board activities. It will also facilitate increased internet interactions, allowing applicants and clients to receive more timely status reports.

Project Status: The project is in the Concept Development Phase of the SDLC. The Board engaged a PM resource in late Q4 of FY15. A high-level project schedule, including all relevant milestones and deliverables by phase will be created and provided for review in Q1 of FY16. Joint Application Development (JAD) sessions to review existing business processes and requirements gathering are scheduled for Q2 of FY16.

Known / Anticipated Schedule Changes: None.

Known / Anticipated Cost Changes: None. TPC will be estimated at the end of the PPR process and will be included in the PIR ITPR.

Known / Anticipated Scope Changes: None.

Risk Assessment: The project experienced a delay in the Initiation Phase due to lack of project management resources. The resource issue was mitigated through contract award of a PM. The delay did not impact the overall project schedule and the project is on track. There is potential risk of delay in Phase 4 of the SDLC if the JAD sessions are not completed.

Portfolio Review Meeting Held:	05/11/2015	**Last Quarterly Update Provided:**	06/22/2015
IV & V Assessments Initiated:	None	**Peer Review Committees Assigned:**	None

Health & Mental Hygiene: Maryland Board Of Physicians IT Licensure (MBP IT) (A803)

Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2015	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2015
GF				
SF	9,144	1,484,000	1,493,144	0.61%
FF				
RF				
MITDPF				
Totals	9,144	1,484,000	1,493,144	0.61%

Project Funding				
Funding Type	Funding through FY 2014	Funding FY 2015	Funding FY 2016	Total Funding to Date
GF				0
SF		570,000	684,000	1,254,000
FF				0
RF				0
MITDPF				0
Totals	0	570,000	684,000	1,254,000

Out Year Cost Detail						
Funding Type	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total Out Year Costs
GF						0
SF	684,000	800,000				1,484,000
FF						0
RF						0
MITDPF						0
Totals	684,000	800,000	0	0	0	1,484,000

Health & Mental Hygiene: Medicaid Enterprise Restructuring Project (MERP) (#T801, #T802, #T803)

Project Description: The Medicaid Enterprise Restructuring Project (MERP) will replace and modernize the Department's existing Medicaid Management Information System (MMIS) and Medicaid processes in order to align with federally-mandated Medicaid Information Technology Architecture (MITA) requirements, ensure eligible individuals receive the health care benefits to which they are entitled, and that providers are reimbursed promptly and efficiently. Additionally, a goal of the new MMIS is to obtain federal Medicaid Enterprise Certification status.	

Project Status: The MERP project was suspended on August 22, 2014, to allow time for the Department and the system development vendor to address identified project deficiencies and determine a suitable path forward. The project suspension period currently remains in effect, as the State considers its options to move forward. It is anticipated that a definitive path forward will be known by early Q2 of FY16.	

Known / Anticipated Schedule Changes: None.	

Known / Anticipated Cost Changes: None.	

Known / Anticipated Scope Changes: None.	

Risk Assessment: As noted in Project Status, more detailed information regarding the path forward for MERP is anticipated by early Q2 of FY16. Until more detailed information is known, this project remains high-risk.	

Portfolio Review Meeting Held:	06/25/2014	**Last Quarterly Update Provided:**	06/10/2015
IV & V Assessments Initiated:	11/06/2013	**Peer Review Committees Assigned:**	None

Health & Mental Hygiene: Medicaid Enterprise Restructuring Project (MERP) (#T801, #T802, #T803)

Financial Summary

Project Costs					Project Funding				
Funding Type	Cost to Date through FY 2015	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2015	Funding Type	Funding through FY 2014	Funding FY 2015	Funding FY 2016	Total Funding to Date
GF	3,778,527	23,080,112	26,858,639	14.07%	GF	5,429,856	5,884,161	176,269	11,490,286
SF					SF				0
FF	34,006,747	125,252,740	159,259,487	21.35%	FF	48,868,708	32,083,358		80,952,066
RF					RF				0
MITDPF					MITDPF				0
Totals	37,785,274	148,332,852	186,118,126	20.30%	Totals	54,298,564	37,967,519	176,269	92,442,352

Out Year Cost Detail						
Funding Type	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total Out Year Costs
GF	14,766,658	8,313,454				23,080,112
SF						0
FF	96,445,377	28,807,363				125,252,740
RF						0
MITDPF						0
Totals	111,212,035	37,120,817	0	0	0	148,332,852

Project Description: The U.S. Department of Health and Human Services (HHS) announced a final rule that will facilitate the United States' ongoing transition to an electronic health care environment through adoption of a new generation of diagnosis and procedure codes. The final rules mandated that everyone covered by the Health Insurance Portability and Accountability Act (HIPAA) must implement ICD-10 for medical coding on October 1, 2015. The Department of Health and Mental Hygiene's (the Department's) MMIS must attain system enhancements that will allow for the conversion from ICD-9 codes to ICD-10. To meet October 2015 compliance, the Department will remediate the legacy MMIS to be ICD-10 compliant by utilizing the Centers for Medicare & Medicaid Services (CMS) General Equivalency Mappings (GEMs) to convert ICD-10 codes to ICD-9 codes. The Department has determined that this approach would be the most economical method by using the GEMs crosswalk to minimize changes to the legacy MMIS. ICD-10 will be required for certain interfaces, and submitted ICD-10 code values will have to be available to communicate with providers and stakeholders; however, the intent is to use the cross-walked ICD-9 code values within the legacy MMIS claims, encounters, and pre-authorization processes and policies. The full implementation of ICD-10 will be handled in the new MMIS that will be structurally designed to fully incorporate ICD-10.

Project Status: The ICD-10 project team migrated the ICD-10 code into the MMIS production environment in February 2015. In March 2015, the project team began conducting end-to-end testing with Medicaid providers and vendors. The final code is expected to be in place in early Q1 of FY16, and the project will then move into O&M.

Known / Anticipated Schedule Changes: None.

Known / Anticipated Cost Changes: The EAC for this project decreased by approximately $860K due to a reduction in the contractor staff needed as the project moved to the later phases of the SDLC.

Known / Anticipated Scope Changes: None.

Risk Assessment: N/A

Portfolio Review Meeting Held:	03/25/2015	**Last Quarterly Update Provided:**	03/25/2015
IV & V Assessments Initiated:	11/06/2013	**Peer Review Committees Assigned:**	None

Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2015	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2015
GF				
SF				
FF	7,507,898		7,507,898	100.00%
RF	847,484		847,484	100.00%
MITDPF				
Totals	8,355,382	0	8,355,382	100.00%

Project Funding				
Funding Type	Funding through FY 2014	Funding FY 2015	Funding FY 2016	Total Funding to Date
GF	715,904	184,647		900,551
SF				0
FF	6,745,805	1,146,089		7,891,894
RF				0
MITDPF				0
Totals	7,461,378	1,330,736	0	8,792,445

Out Year Cost Detail						
Funding Type	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total Out Year Costs
GF						0
SF						0
FF						0
RF						0
MITDPF						0
Totals	0	0	0	0	0	0

Human Resources: Automated Financial System (AFS) (#6B13)

Project Description: The AFS is a computerized fiscal tracking system that is used statewide by local finance offices, allowing users to perform a number of accounting tasks. The system allows users to setup, print, and track payments for various vendors—including payments to foster care providers—while maintaining a history of all financial transactions. The system also provides the capability to generate a number of fiscal reports including the 302A for assistance and the General Ledger. The system also produces annual 1099 data that is subsequently uploaded into the State's Financial Management Information System (FMIS) via a manual batch load process. The AFS was developed using Delphi, a programming language based on object Pascal programming methods and released by the Borland Corporation in 1995. While Delphi was regarded as a very promising development platform that provided rich connectivity options to relational databases, it became increasingly restrictive and inflexible for the State to maintain. Requests for minor application changes were often costly to implement, and specialized programming skills were required to accommodate even minor requests for modification. AFS was implemented in 2000. Given the limitation of the technology suite upon which the application was built, the AFS is not able to easily adjust to new workflows and the adoption of newer technologies that will provide the State scalability and room for growth. To address these concerns, the State initiated the AFS modernization project through the OTHS. The aim of project is to deploy a scalable application leveraging more robust application programming technologies. In addition to achieving a more scalable solution, the State intends on standardizing its development infrastructure, utilizing industry standard tools, technologies, and infrastructure for purposes of cost containment and for achieving increased departmental efficiencies.

Project Status: The project team completed first phase of requirements gathering activities, with emphasis on non-functional and report development requirements. Activities included collecting input from the local Department of Social Services, Active Directory and Security technical teams, and the MD CHESSIE technical support team. In addition, development of Acceptance Criteria and Test Method/Processes have been drafted for each requirement and are currently under review with the Department of Human Resources finance group. The team has focused on requirements gathering activities that involves meeting with AFS stakeholder teams, including MD CHESSIE/AFS technical support teams regarding nightly batch file processing for service logs/ancillary payments and system adjustments. The PM completed defining acceptance criteria along with preliminary test methods for validating the completeness of each requirement collected in the RTM. This additional step will facilitate development of the Master Test Plan. The PM also commenced development of the RFP to acquire the new AFS application. Requirements collected as part of the RTM development process will be used to define the scope of the solicitation. The first internal draft of the RFP is anticipated for review by early October 2015. The staffing TORFP is expected to be completed in Fall of 2015.

Known / Anticipated Schedule Changes: None.

Known / Anticipated Cost Changes: The EAC is currently $5.6M, and will be updated as further planning activity takes place. TPC will be estimated at the end of the PPR process and will be included in the PIR ITPR.

Known / Anticipated Scope Changes: The Department of Human Resources' executive team has requested that the project team add to its existing scope to the consolidation of legacy data systems/data repositories. The consolidation of systems beyond the migration of the current AFS application may significantly increase project scope, cost, and time for implementation. The project team is in the process of evaluating feasibility, complexity, and systems of record for all related data repositories.

Risk Assessment: N/A

Portfolio Review Meeting Held:	04/08/2015	**Last Quarterly Update Provided:**	04/08/2015
IV & V Assessments Initiated:	None	**Peer Review Committees Assigned:**	None

Human Resources: Automated Financial System (AFS) (#6B13)

Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2015	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2015
GF	94,929	2,854,554	2,949,483	3.22%
SF				
FF	53,236	2,623,309	2,676,545	1.99%
RF				
MITDPF				
Totals	148,165	5,477,863	5,626,028	2.63%

Project Funding				
Funding Type	Funding through FY 2014	Funding FY 2015	Funding FY 2016	Total Funding to Date
GF	155,000	240,000	338,250	733,250
SF				0
FF	195,000	240,000	338,250	773,250
RF				0
MITDPF				0
Totals	350,000	480,000	676,500	1,506,500

Out Year Cost Detail						
Funding Type	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total Out Year Costs
GF						0
SF						0
FF	338,250	1,245,000	636,851	403,208		2,623,309
RF						0
MITDPF	569,496	1,245,000	636,851	403,207		2,854,554
Totals	907,746	2,490,000	1,273,702	806,415	0	5,477,863

Insurance Administration: Enterprise Complaint Tracking System (ECTS) (#1200)

Project Description: The Maryland Insurance Administration has identified the need to replace the current Enterprise Complaint Tracking System (ECTS) with a browser based document management technology that automates workflow by routing electronic documents and notifications across the organization, and enables on-line data entry, form creation, standard reports, ad-hoc queries and data exchange with internal and external systems.

Project Status: The PIR ITPR was approved by the Department of Legislative Services in August 2014. A CATS+ TORFP to procure the necessary hardware, software and implementation services for the new ECTS was issued in January 2015. After evaluating all proposals submitted, the ECTS contract was awarded in June 2015. SDLC Phases 5 through 9 will begin in July 2015.

Known / Anticipated Schedule Changes: A detailed schedule for SDLC Phases 5-9 will be developed within the first two months of the project start.

Known / Anticipated Cost Changes: None. TPC will be estimated at the end of the PPR process and will be included in the PIR ITPR.

Known / Anticipated Scope Changes: None.

Risk Assessment: The successful vendor's proposal indicates almost all ECTS requirements will be met with an "out of the box" solution. Once the vendor is on board, the Maryland Insurance Administration will begin a detailed mapping of ECTS requirements with the proposed solution to ensure the vendor's understanding of requirements is accurate and can be accommodated by the vendor solution.

Portfolio Review Meeting Held:	03/20/2014	**Last Quarterly Update Provided:**	06/30/2015
IV & V Assessments Initiated:	None	**Peer Review Committees Assigned:**	None

Insurance Administration: Enterprise Complaint Tracking System (ECTS) (#1200)

Financial Summary

Project Costs					Project Funding				
Funding Type	**Cost to Date through FY 2015**	**Out Year Costs**	**Estimate at Completion**	**% of EAC Spent through FY 2015**	**Funding Type**	**Funding through FY 2014**	**Funding FY 2015**	**Funding FY 2016**	**Total Funding to Date**
GF					GF				0
SF	121,376	2,401,782	2,523,158	4.81%	SF	150,000	1,790,000	404,500	2,344,500
FF					FF				0
RF					RF				0
MITDPF	49,686		49,686	100.00%	MITDPF	49,686			49,686
Totals	171,062	2,401,782	2,572,844	6.65%	Totals	199,686	1,790,000	404,500	2,394,186

Out Year Cost Detail						
Funding Type	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**	**Total Out Year Costs**
GF						0
SF	2,046,782	355,000				2,401,782
FF						0
RF						0
MITDPF						0
Totals	2,046,782	355,000	0	0	0	2,401,782

Juvenile Services: Automated Statewide Support and Information Systems Tool (ASSIST) (#1280)

Project Description: The Automated Statewide Support and Information Systems Tool (ASSIST) application is the main Department of Juvenile Services (Juvenile Services) client case management system. This system allows secure information sharing across the State government enterprise as well as other Federal agencies and private vendors. ASSIST and other incorporated small applications, handle all business functions related to juvenile case work, as well as the administrative functions of the agency. Juvenile Services uses numerous freestanding applications; the ASSIST application has reached a saturation point with the complexities of these freestanding incorporated systems. This has caused and continues to cause system errors and frequent needs for maintenance. The current ASSIST system requires enhancements to address the new system complexities and to provide system stability. Juvenile Services received the Byrne Memorial Justice Assistance Grant (BJAG) to support the ASSIST System Upgrade project. This federal grant falls under the Federal Purpose Area (FP), which is a planning, evaluation and technology improvement program. Juvenile Services used the grant funding to complete the initial planning for the technical work that needed to be performed to provide a uniform system of integrated modules on a platform that meets State standards.

Project Status: Juvenile Services completed testing of the vendor changes to the upgraded "sunset" code in Q2 of FY15 to ensure there were no further issues that the vendor needed to fix in the base code. Juvenile Services is now in the process of deploying the upgraded version of the code into production. The upgrade of the current production code will enable the Juvenile Services Application Team to provide a more manageable team approach to maintenance and small upgrades to the system. With efforts underway by the Department of Human Resources (Human Resources) to build a Shared Human Services Platform via a central data repository, Juvenile Services plans to partner with Human Resources to upgrade their ASSIST Case Management System via a collaborative initiative. In FY17, Juvenile Services, Human Resources and other interested agencies, will combine the MITDP efforts as part of a Shared Human Services Platform initiative.

Known / Anticipated Schedule Changes: Overall, the ASSIST project is approximately 12 months behind schedule as a result of the need for Juvenile Services to define their requirements to a more detailed level than previously documented. Juvenile Services is building requirements to build out their Case Management System while stabilizing their current application source code to ensure manageability. Juvenile Services expects to re-baseline the schedule in Q2 of FY16 as they move towards partnering for a Shared Human Services Platform.

Known / Anticipated Cost Changes: The EAC for this project has increased by approximately $420K as planning efforts continue. Juvenile Services identified an additional $3M in General Funds during FY15 to support this project, and is looking to include this funding as part of their FY17 ITPR. As noted in Project Status, Juvenile Services will partner with Human Resources to upgrade the ASSIST Case Management System and TPC will be included in the Human Resources ITPR once this partnership materializes.

Known / Anticipated Scope Changes: None.

Risk Assessment: System performance and basic juvenile case work functions are at risk in the event funding is not provided or delayed during the approval for the Shared Human Services Platform. The system is old with limited resources available to fix, upgrade or enhance the system.

Portfolio Review Meeting Held:	12/10/2014	Last Quarterly Update Provided:	6/15/2015
IV & V Assessments Initiated:	None	Peer Review Committees Assigned:	None

Juvenile Services: Automated Statewide Support and Information System Tools (ASSIST) Upgrade (#1280)

Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2015	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2015
GF	267,585	8,075,000	8,342,585	3.21%
SF				
FF	147,200		147,200	100.00%
RF				
MITDPF	55,325		55,325	100.00%
Totals	470,110	8,075,000	8,545,110	5.50%

Project Funding				
Funding Type	Funding through FY 2014	Funding FY 2015	Funding FY 2016	Total Funding to Date
GF	450,000		425,000	875,000
SF				0
FF	150,000			150,000
RF				0
MITDPF				0
Totals	600,000	0	425,000	1,025,000

Out Year Cost Detail					
Funding Type	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total Out Year Costs
GF		3,000,000				3,000,000
SF						0
FF						0
RF						0
MITDPF	425,000	3,450,000	1,200,000			5,075,000
Totals	425,000	6,450,000	1,200,000	0	0	8,075,000

Labor, Licensing and Regulation: Unemployment Insurance Modernization (UIM) (#HB10)

Project Description: The Department of Labor, Licensing and Regulation () Division of Unemployment Insurance (UI) is modernizing the technology associated with its three (3) larger functions: Benefits (paying unemployment insurance claimants), Contributions (taxes collected from employers that replenish the Trust Fund) and Appeals (the function that arbitrates disputes between claimants and employers on the validity of a claim). The Division hired project management support resources to complete business requirements documents, work with vendors conducting an independent review of each system, and finally manage the development project deliverables to modernize the technology used by the Division.

Project Status: The UI Modernization project is currently in PIR. The UIM Project Management Office (PMO) was engaged in Q2 of FY15. A Design, Development and Implementation (DDI) draft solicitation was completed for review and approval in Q2 of FY15. The solicitation was delayed due to competing priorities during PMO selection and onboarding. The DDI final solicitation was released in Q2 of FY15 with vendor selection planned for Q4 of FY15.

Known / Anticipated Schedule Changes: The project is on schedule. The project schedule was updated by the PMO to include DDI phases. The schedule will also be updated to include onboarding of the implementation vendor post-selection.

Known / Anticipated Cost Changes: None.

Known / Anticipated Scope Changes: None.

Risk Assessment: The DDI vendor RFP release mitigated project schedule risk. However, if a DDI vendor contract is not awarded prior to September 30, 2015, the UIM project could lose grant funding.

Portfolio Review Meeting Held:	02/04/2015	Last Quarterly Update Provided:	06/25/2015
IV & V Assessments Initiated:	01/15/2015	Peer Review Committees Assigned:	None

Labor, Licensing and Regulation: Unemployment Insurance Modernization (UIM) (#HB10)

Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2015	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2015
GF				
SF		2,000,000	2,000,000	0.00%
FF	1,509,919	70,369,549	71,879,468	2.10%
RF				
MITDPF				
Totals	1,509,919	72,369,549	73,879,468	2.04%

Project Funding				
Funding Type	Funding through FY 2014	Funding FY 2015	Funding FY 2016	Total Funding to Date
GF				0
SF				0
FF	1,808,090	12,417,500	8,479,870	22,705,460
RF				0
MITDPF				0
Totals	1,808,090	12,417,500	8,479,870	22,705,460

Out Year Cost Detail					
Funding Type	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total Out Year Costs
GF						0
SF	561,310	500,000	500,000	438,690		2,000,000
FF	16,448,400	22,547,651	18,558,483	12,815,015		70,369,549
RF						0
MITDPF						0
Totals	17,009,710	23,047,651	19,058,483	13,253,705	0	72,369,549

Public Safety and Correctional Services: Enterprise Resource Program (MCE-ERPIP) (#1190)

Project Description: This initiative will provide the ability for Maryland Correctional Enterprises to revise and update its backend processes and aging financial and manufacturing IT infrastructure to better meet the needs of Maryland's correctional industries program. This project will allow more efficient management of the agency's program, which currently generates over $50 million per year in sales and service and employs over 2,000 inmates in Maryland's correctional facilities. The current paper-driven process and computing platform is not efficient and has become less effective as Maryland Correctional Enterprises grows its business.
Project Status: Maryland Correctional Enterprises released the TORFP for the ERP system in Q2 of FY15, but received no bids. The procurement was reworked into the RFP format and will be reissued in Q2 of FY16.
Known / Anticipated Schedule Changes: The project is behind schedule by approximately six months due to competing priorities at the Department of Public Safety and Correctional Services' Procurement office.
Known / Anticipated Cost Changes: Project costs may increase a small amount as the project schedule has been extended. The contract PM was not charging hours to the project as the procurement was being reworked and reviewed, but ultimately, additional project management hours will be required.
Known / Anticipated Scope Changes: None.
Risk Assessment: The greatest current risk is that all bids far exceed the amount budgeted for this project. The project team believes systems are available in the range of their budget so they have chosen to accept the risk. An additional risk is that there will be no bidders again, but the RFP is more open-ended to encourage more qualified respondents.

Portfolio Review Meeting Held:	03/04/2015	**Last Quarterly Update Provided:**	03/04/2015
IV & V Assessments Initiated:	None	**Peer Review Committees Assigned:**	None

Public Safety and Correctional Service: Enterprise Resource Program (MCE-ERPIP) (#1190)

Financial Summary

Project Costs					Project Funding				
Funding Type	**Cost to Date through FY 2015**	**Out Year Costs**	**Estimate at Completion**	**% of EAC Spent through FY 2015**	**Funding Type**	**Funding through FY 2014**	**Funding FY 2015**	**Funding FY 2016**	**Total Funding to Date**
GF					GF				0
SF	366,936	1,623,448	1,990,384	18.44%	SF	140,384	850,000	750,000	1,740,384
FF					FF				0
RF					RF				0
MITDPF					MITDPF				0
Totals	**366,936**	**1,623,448**	**1,990,384**	**18.44%**	**Totals**	**140,384**	**850,000**	**750,000**	**1,740,384**

Out Year Cost Detail						
Funding Type	**FY 2016**	**FY 2017**	**FY 2018**	**FY 2019**	**FY 2020**	**Total Out Year Costs**
GF						0
SF	750,000	873,448				1,623,448
FF						0
RF						0
MITDPF						0
Totals	**750,000**	**873,448**	**0**	**0**	**0**	**1,623,448**

State Police: Automated Licensing and Report Tracking System (ALRTS) (#1133)

Project Description: The Maryland State Police (State Police) have been tasked with automating and streamlining the regulated firearms processes. This will involve automating the 77R Process by replacing the hardcopy application form with a web accessible form submitted electronically to State Police headquarters; automating the process by which a retailer becomes a Maryland licensed firearms dealer; automating, to the extent possible, the process of running a background check on applicants; and potentially replacing the current Handgun Qualification License (HQL) solution as part of a fully integrated licensing system. The State Police has organized the ALRTS project into 3 phases – HQL, Super Query, and 77R.

Project Status: The project received approval to move into the PIR phase at the end of Q2 of FY15. The State Police developed and deployed an interim system, called ISABL, for the receipt and processing of 77R image files. ISABL allows the Licensing Division to receive via fax an electronic image of the scanned 77R form, data enter the applicant's demographic information, electronically record the results of the applicant background check, provide automated disposition notification to dealers, produce electronic invoices to dealers and subsequent reconciliation, real-time counts of applications received and processed by person/day/month/year, and all associated quality control processes and reporting. Additionally, two of the background checks have been automated. The State Police issued a Task Order under the already-awarded State Police Staffing Resources RFP to acquire continuing development staff. The Licensing Portal is currently in development, which will provide users with a fully automated 77R-E, business processes to control the 12 different applications that use the 77R form, electronic payment, and dealer management tools.

Known / Anticipated Schedule Changes: None.

Known / Anticipated Cost Changes: None.

Known / Anticipated Scope Changes: None.

Risk Assessment: Resource availability is the most significant risk to the project. To mitigate risk, the project team continues to adhere to project management best practices for overall management of the project, including regular communication with stakeholders regarding scope, schedule, cost, and risk management strategies.

Portfolio Review Meeting Held:	10/08/2014	**Last Quarterly Update Provided:**	03/06/2015
IV & V Assessments Initiated:	None	**Peer Review Committees Assigned:**	None

State Police: Automated Licensing and Report Tracking System (ALRTS) (#1133)

Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2015	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2015
GF	111,717	5,861,734	5,973,451	1.87%
SF				
FF	360,949	0	360,949	100.00%
RF				
MITDPF				
Totals	472,666	5,861,734	6,334,400	7.46%

Project Funding				
Funding Type	Funding through FY 2014	Funding FY 2015	Funding FY 2016	Total Funding to Date
GF	400,000	250,000	3,000,000	3,650,000
SF				0
FF	584,400			584,400
RF				0
MITDPF				0
Totals	984,400	250,000	3,000,000	4,234,400

Out Year Cost Detail					
Funding Type	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total Out Year Costs
GF						0
SF	3,761,734	2,100,000				5,861,734
FF						0
RF						0
MITDPF						0
Totals	3,761,734	2,100,000	0	0	0	5,861,734

State Police: Statewide Public Safety Communications System (700MHz) (#PSC1)

Project Description: The 700 MHz project will replace several outdated State agency radio systems with a new state-of-the-art communications system for first responders and public safety agencies. The project will allow emergency communications interoperability across the State and surrounding states. The system will allow multiple jurisdictions and disciplines to communicate during large multi-jurisdictional events or incidents. This project will also correct existing emergency communications system deficiencies by constructing new infrastructure specifically designed to meet current and future requirements of the State and participating local agencies. The infrastructure includes radio towers, shelters, microwave radio links, and fiber optic communications systems.	

Project Status: Phase 1A and Phase 2 are fully operational under warranty. Phase 3 (Central Maryland) is on track to be complete by the end of June 2016. Baltimore County is scheduled to be operational in September 2015; Harford County and Cecil County in October 2015; Carroll in December 2015; and Frederick, Howard and Anne Arundel Counties by June 2016. The design for Phase 4 (Western Maryland) is complete, and site surveys are underway. Phase 5 (Southern Maryland/National Capital Area) will begin following Notice-to-Proceed approval at BPW.	

Known / Anticipated Schedule Changes: Completion of the Phase 3 Regional Functional Testing was delayed to allow for the relocation of a back-up master to western Maryland. Program priorities were re-aligned in February 2015 and county implementations within Phase 3 are back on track.	

Known / Anticipated Cost Changes: The EAC for this project has been reduced to $68.5M to reflect only subscriber equipment. Infrastructure costs previously included under this project are reported elsewhere by the Department of IT, and are considered separate to the budget for this project.	

Known / Anticipated Scope Changes: None.	

Risk Assessment: Within all phases of the project, there is a risk that some sites will require extensive upgrades to the towers, shelters, power supply, generators, because the radio system is being deployed on existing towers. In February 2015, a new cost component within the contract was established dedicated to payments to support O&M services, freeing up contingency funds to be used to mitigate risks related to civil work.	

Portfolio Review Meeting Held:	06/17/2015	**Last Quarterly Update Provided:**	06/17/2015
IV & V Assessments Initiated:	None	**Peer Review Committees Assigned:**	None

State Police: Statewide Public Safety Communications System (700MHz) (#PSC1)

Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2015	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2015
GF				
SF	22,302,949	1,869,410	24,172,359	92.27%
FF				
RF	3,805,106		3,805,106	100.00%
MITDPF	23,444,348	17,088,668	40,533,016	57.84%
Totals	49,552,403	18,958,078	68,510,481	72.33%

Project Funding				
Funding Type	Funding through FY 2014	Funding FY 2015	Funding FY 2016	Total Funding to Date
GF				0
SF	18,000,774	4,302,175	1,869,410	24,172,359
FF				0
RF	1,408,295	2,396,811		3,805,106
MITDPF	22,023,357	1,420,991	8,574,730	32,019,078
Totals	41,432,426	8,119,977	10,444,140	59,996,543

Out Year Cost Detail						
Funding Type	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total Out Year Costs
GF						0
SF	1,869,410					1,869,410
FF						0
RF						0
MITDPF	8,574,730	8,513,938				17,088,668
Totals	10,444,140	8,513,938	0	0	0	18,958,078

Transportation-Aviation: Parking Access and Revenue Control System (PARCS) (#1270)

Project Description: This project will replace the existing legacy PARCS at Baltimore Washington International Airport (BWI) with current technology. The replacement system will manage parking fee revenue, which is the number one revenue generating program at BWI, providing new parking lot control equipment, enhanced reporting /auditing capabilities, improved customer service and reduced cash transactions. PARCS will also supply the physical infrastructure for E-ZPass, provide new ticket kiosks, and proxy cards for employee parking lots. The goal of the selected PARCS solution is to provide maximum operational reliability while maintaining the flexibility to incorporate future revenue control and collection technologies. The system design and specifications are intended to support BWI's objective to provide the highest level of service to parking patrons while maintaining secure and auditable revenue data.
Project Status: All the public lots have been transitioned as of the end of Q4 FY15 with the completion of the Hourly Garage. The contractor is scheduled to complete all lane construction as of the end of July 2015. The contractor is currently completing punch list items and getting ready for final acceptance of the system in August of 2015.
Known / Anticipated Schedule Changes: None.
Known / Anticipated Cost Changes: The EAC for this project is approximately $1.8M less than previously planned.
Known / Anticipated Scope Changes: None.
Risk Assessment: Inclement weather is possible with outside construction projects. Impact delays into the Maryland Aviation Administration's project schedule. Lane congestion and customer delays are also possible during all elements of construction. Detailed time line on lane closures will be prepared and published.

Portfolio Review Meeting Held:	05/15/2014	**Last Quarterly Update Provided:**	02/24/2015
IV & V Assessments Initiated:	None	**Peer Review Committees Assigned:**	None

Transportation-Aviation: Parking Access and Revenue Control System (PARCS) (#1270)

Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2015	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2015
GF				
SF	6,603,000	3,200,000	9,803,000	67.36%
FF				
RF				
MITDPF	28,066		28,066	100.00%
Totals	6,631,066	3,200,000	9,831,066	67.45%

Project Funding				
Funding Type	Funding through FY 2014	Funding FY 2015	Funding FY 2016	Total Funding to Date
GF				0
SF	1,190,000	5,413,000	3,200,000	9,803,000
FF				0
RF				0
MITDPF				0
Totals	1,190,000	5,413,000	3,200,000	9,803,000

Out Year Cost Detail					
Funding Type	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total Out Year Costs
GF						0
SF	3,200,000					3,200,000
FF						0
RF						0
MITDPF						0
Totals	3,200,000	0	0	0	0	3,200,000

Transportation – Vehicle: Enterprise Management System (Project Core) (#0688)

Project Description: Project Core, formerly known as "The Enterprise Management System (EMS)", is an enterprise-wide project with an emphasis on modernizing the Motor Vehicle Administration's (the Administration) IT infrastructure, replacing legacy systems and enhancing the Administration's ability to provide customers and the agency with a 360-degree view of their services and needs. Project Core will address and serve as the base architecture for replacing the existing Titling and Registration System (TARIS) and other Administration legacy systems. Project Core will also provide a platform for development of new applications. The project includes five tracks: document imaging; vehicle, drivers, and business licensing; insurance; external interfaces; and data quality.

Project Status: This project is currently in the Requirements Analysis Phase of the SDLC. Documentation of As-Is (current state) process models and requirements definition sessions were completed in Q3 of FY15. The implementation RFP has been reviewed at all levels of the Administration and the Department of Transportation and was submitted for review in Q4 of FY15. The submission was slightly later than projected because of the complexity of the project and the number of reviews needed. The RFP is expected to be released in Q3 of FY16. Project Core has delayed their request for authorization to proceed to PIR until Q1 of FY16, because they have been focusing on the procurement.

Known / Anticipated Schedule Changes: The schedule is behind by approximately three month due to delays with development of the implementation RFP. The schedule will be re-baselined once the procurement is awarded.

Known / Anticipated Cost Changes: The EAC for this project is approximately $400K less than previously reported, as planning cost estimates are refined as more detailed information is known. TPC will be estimated at the end of the PPR process and will be included in the PIR ITPR.

Known / Anticipated Scope Changes: None.

Risk Assessment: Further procurement delays will result in additional risk to the schedule.

Portfolio Review Meeting Held:	06/08/2015	**Last Quarterly Update Provided:**	06/08/2015
IV & V Assessments Initiated:	None	**Peer Review Committees Assigned:**	None

Transportation – Motor Vehicle: Enterprise Management System (Project Core) (#0688)

Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2015	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2015
GF				
SF	4,750,373	7,279,000	12,029,373	39.49%
FF				
RF				
MITDPF				
Totals	**4,750,373**	**7,279,000**	**12,029,373**	**39.49%**

Project Funding				
Funding Type	Funding through FY 2014	Funding FY 2015	Funding FY 2016	Total Funding to Date
GF				0
SF	2,175,699	2,327,000	3,100,000	7,602,699
FF				0
RF				0
MITDPF				0
Totals	**2,175,699**	**2,327,000**	**3,100,000**	**7,602,699**

Out Year Cost Detail						
Funding Type	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total Out Year Costs
GF						0
SF	3,100,000	4,179,000				7,279,000
FF						0
RF						0
MITDPF						0
Totals	**3,100,000**	**4,179,000**	**0**	**0**	**0**	**7,279,000**

Transportation-State Highway: Consumable Inventory System (CIS) (#2039)

Project Description: The purpose of the CIS project is to analyze existing material & supplies inventory processes at the State Highway Administration supported by the Office of Finance in order to develop a consolidated consumable inventory application.	
Project Status: The TORFP for the CIS project is expected to be released in July 2015 with an expected closure date of August 2015.The evaluation is expected to go through to November 2015. The TORFP includes project resources to support the development of the PPR project deliverables. Upon release and award of the TORFP, the project will begin its Initiation Phase SDLC documentation.	
Known / Anticipated Schedule Changes: None.	
Known / Anticipated Cost Changes: None. TPC will be estimated at the end of the PPR process and will be included in the PIR ITPR.	
Known / Anticipated Scope Changes: None at this time; however, as previously reported, the scope of this project may change once the reassessment of system requirements is complete.	
Risk Assessment: N/A	
Portfolio Review Meeting Held: 04/24/2014	**Last Quarterly Update Provided:** 06/15/2015
IV & V Assessments Initiated: None	**Peer Review Committees Assigned:** None

Transportation - State Highway: Consumable Inventory System (CIS) (#2039)

Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2015	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2015
GF				
SF		2,820,775	2,820,775	0.00%
FF				
RF				
MITDPF	13,245		13,245	100.00%
Totals	13,245	2,820,775	2,834,020	0.47%

Project Funding				
Funding Type	Funding through FY 2014	Funding FY 2015	Funding FY 2016	Total Funding to Date
GF				0
SF		689,000	1,455,020	2,144,020
FF				0
RF				0
MITDPF				0
Totals	0	689,000	1,455,020	2,144,020

Out Year Cost Detail						
Funding Type	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total Out Year Costs
GF						0
SF	791,755	994,020	630,000	405,000		2,820,775
FF						0
RF						0
MITDPF						0
Totals	791,755	994,020	630,000	405,000	0	2,820,775

Project Description: This project is an out-of-cycle FY15 project. Release 14 encompasses work items from the original Business Area Architecture (BAA) and will officially support Internet Explorer 9 and 10. In R14, the functionality of SHADE that is currently used by CHART operators will be migrated into CHART ATMS. This includes various contact lists and "call down lists", with integration into the existing CHART ATMS traffic event participants feature. R14 will add support for fog warning beacons and fog horns into CHART ATMS. R14 will implement the Calculate Queue Length feature using TSS and Travel Time data to calculate queue lengths and display them in CHART ATMS events. R14 will allow links to Standard Operating Procedures (SOPs) to be configured within CHART ATMS such that certain actions performed by operators will prompt the operator to click a link to view the SOP related to that action/condition.

Project Status: The R14 high-level and detailed design reviews were held in Q1 of FY15. Testing and deployment were completed in Q4 of FY15. The project was deployed in June 2015 and is currently in O&M. This project will not be included in future MITDP reports.

Known / Anticipated Schedule Changes: None.

Known / Anticipated Cost Changes: None.

Known / Anticipated Scope Changes: None.

Risk Assessment: N/A

Portfolio Review Meeting Held:	02/24/2015	**Last Quarterly Update Provided:**	02/24/2015
IV & V Assessments Initiated:	None	**Peer Review Committees Assigned:**	None

Transportation-State Highway: Release 14 – CHART Advanced Traffic Management System (ATMS) (#2001)

Financial Summary

Project Costs						Project Funding				
Funding Type	Cost to Date through FY 2015	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2015		Funding Type	Funding through FY 2014	Funding FY 2015	Funding FY 2016	Total Funding to Date
GF						GF				0
SF	321,305		321,305	100.00%		SF	24,243	334,876	23546	382,665
FF	1,285,219		1,285,219	100.00%		FF	96,970	1,339,504	94,186	1,530,660
RF						RF				0
MITDPF						MITDPF				0
Totals	1,606,524	0	1,606,524	100.00%		Totals	121,213	1,674,380	117,732	1,913,325

Out Year Cost Detail						
Funding Type	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total Out Year Costs
GF						0
SF						0
FF						0
RF						0
MITDPF						0
Totals	0	0	0	0	0	0

Transportation - Transit: BUS-Unified System Architecture (USA) (#1333)

Project Description: The project provides for a state-of-the-art suite upgrade and unification of on-board bus equipment, and the fixed-end control and monitoring system, under one contractor. The unified components will be provided on 568 buses encompassing all models from 2002-2011. The unification of the transit architecture will help to streamline the Mass Transit Administration's Operations and Maintenance, and standardize methods, architecture and operations.	
Project Status: Due to protests submitted to the Contract Board of Appeals by an unsuccessful bidder, the RFP for this project will be reissued in Q1 of FY16.	
Known / Anticipated Schedule Changes: The appeal filed by an unsuccessful bidder delayed the project. The project will be re-baselined in collaboration with the resulting vendor once the contract is awarded.	
Known / Anticipated Cost Changes: None. However, once a contract is awarded, the project cost may need to be adjusted.	
Known / Anticipated Scope Changes: None.	
Risk Assessment: N/A	
Portfolio Review Meeting Held: 11/19/2014	**Last Quarterly Update Provided:** 05/27/2015
IV & V Assessments Initiated: None	**Peer Review Committees Assigned:** None

Transportation - Transit: Bus-Unified System Architecture (USA) (#1333)

Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2015	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2015
GF				
SF	6,376,789	31,305,000	37,681,789	16.92%
FF				
RF				
MITDPF				
Totals	6,376,789	31,305,000	37,681,789	16.92%

Project Funding				
Funding Type	Funding through FY 2014	Funding FY 2015	Funding FY 2016	Total Funding to Date
GF				0
SF	5,899,766	477,023	617,000	6,993,789
FF				0
RF				0
MITDPF				0
Totals	5,899,766	477,023	617,000	6,993,789

Out Year Cost Detail						
Funding Type	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total Out Year Costs
GF						0
SF	617,000	19,639,000	11,049,000			31,305,000
FF						0
RF						0
MITDPF						0
Totals	617,000	19,639,000	11,049,000	0	0	31,305,000

Transportation - Transit: BUS Real Time Information System (RTIS) (#1418)

Project Description: This project is to provide a cost effective solution for the problem of providing transit passengers with real-time information on the status of their desired bus. Using GPS technology and the internet, a web based RTIS system will calculate the arrival time of buses for specific stops and routes, then communicate the information to passengers via wireless handheld devices (such as cell phones and PDAs), the internet, electronic message signs, and kiosks.

Project Status: Project testing and implementation is complete. Warranty started for Info-Mon, Info-Agent, Info-Mobile, Info-Web, Info-SMS/Email, and Info-Transit Now in February 2016. Warranty will start for Info-IVR (English and Spanish) in July 2016.

Known / Anticipated Schedule Changes: None.

Known / Anticipated Cost Changes: The EAC for this project increased by approximately $340K. The cost increase was due to modifications requested with respect to displays and other customizations authorized to increase usability.

Known / Anticipated Scope Changes: All of the benefits from the Concept Proposal were delivered with one exception. Product integration with the Trapeze OPS module to receive vehicle, route and block data de-scoped with the Mass Transit Administration's agreement.

Risk Assessment: N/A

Portfolio Review Meeting Held:	04/25/2014	**Last Quarterly Update Provided:**	05/27/2015
IV & V Assessments Initiated:	None	**Peer Review Committees Assigned:**	None

Financial Summary

Project Costs					Project Funding				
Funding Type	Cost to Date through FY 2015	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2015	Funding Type	Funding through FY 2014	Funding FY 2015	Funding FY 2016	Total Funding to Date
GF					GF				0
SF	3,363,913		3,363,913	100.00%	SF	2,390,537	250,000		2,640,537
FF					FF				0
RF					RF				0
MITDPF					MITDPF				0
Totals	3,363,913	0	3,363,913	100.00%	Totals	2,390,537	250,000	0	2,640,537

Out Year Cost Detail						
Funding Type	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total Out Year Costs
GF						0
SF						0
FF						0
RF						0
MITDPF						0
Totals	0	0	0	0	0	0

Transportation - Transit: Union Payroll System (UPS) (#1441)

Project Description: This project will provide a solution to replace the existing legacy Maryland Transit Administration Union Payroll/Human Resource/Benefits Systems (MTA UPS) and improve the overall operation and management of Union Payroll/Human Resource/Benefits functions at Mass Transit Administration through the adoption of industry best practices. The procurement strategy includes the flexibility to acquire a traditional COTS software and hardware platform hosted locally by MTA or more advanced solutions such as a cloud-based solution.	

Project Status: In Q4 of FY15, The Department of Transportation requested that this project no longer be classified as an MITDP as it would best be handled as a Service Contract through DBM. The request was approved, and the project was re-classified. This project will not be included in future MITDP reports.	

Known / Anticipated Schedule Changes: None.	

Known / Anticipated Cost Changes: None.	

Known / Anticipated Scope Changes: None.	

Risk Assessment: N/A	

Portfolio Review Meeting Held:	11/19/2014	**Last Quarterly Update Provided:**	05/27/2015
IV & V Assessments Initiated:	None	**Peer Review Committees Assigned:**	None

Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2015	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2015
GF				
SF	336,520	11,614,000	11,950,520	2.82%
FF				
RF				
MITDPF				
Totals	336,520	11,614,000	11,950,520	2.82%

Project Funding				
Funding Type	Funding through FY 2014	Funding FY 2015	Funding FY 2016	Total Funding to Date
GF				0
SF	158,520	178,000	250,000	586,520
FF				0
RF				0
MITDPF				0
Totals	158,520	178,000	250,000	586,520

Out Year Cost Detail					
Funding Type	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Total Out Year Costs
GF						0
SF	250,000	1,171,000	2,500,000	693,000	7,000,000	11,614,000
FF						0
RF						0
MITDPF						0
Totals	250,000	1,171,000	2,500,000	693,000	7,000,000	11,614,000