



S T A T E O F M A R Y L A N D
DEPARTMENT OF INFORMATION TECHNOLOGY

**REPORT ON THE
MAJOR INFORMATION TECHNOLOGY DEVELOPMENT PROJECT FUND
for
Fiscal Year 2014**

As of June 30, 2014





MARTIN O'MALLEY
Governor

ANTHONY BROWN
Lieutenant Governor

ISABEL FITZGERALD
Secretary

STATE OF MARYLAND
DEPARTMENT OF INFORMATION TECHNOLOGY

November 1, 2014

The Honorable Martin O'Malley
Governor
Executive Department
State House
Annapolis, MD 21401

The Honorable Norman H. Conway
Chairman
House Appropriations Committee
121 House Office Building
Annapolis, MD 21401-1991

The Honorable Edward J. Kasemeyer
Chairman
Senate Budget and Taxation Committee
3W Miller Senate Office Building
Annapolis, MD 21401-1991

The Honorable T. Eloise Foster
Secretary
Department of Budget and Management
45 Calvert Street
Annapolis, MD 21401

Dear Governor O'Malley, Chairman Kasemeyer, Chairman Conway and Secretary Foster:

The Department of Information Technology (DoIT) is pleased to submit its report on the State of Maryland's Major Information Technology Development Project (MITDP) Fund and MITDP portfolio. This report is submitted in accordance with Section 3A-309(1) of State Finance and Procurement Article that requires the Secretary of DoIT submit a summary report by November 1st of each year. This report describes Fiscal Year (FY) 2014 projects and the status of those projects as of June 30, 2014. The report also identifies known or anticipated cost, scope or schedule changes and risks identified since the FY 2014 Mid-Year Report, submitted in January.

If you have any questions or comments, please contact me at greg@maryland.gov.

Sincerely,

Gregory Urban
Deputy Secretary, DoIT / State Chief Technology Officer

Enclosure

cc: Patrick Frank, Office of Policy Analysis, DLS
Isabel FitzGerald, Secretary, DoIT
Michael Mallinoff, Chief Operating Officer, DoIT
Rebecca Burner, Director of Government Relations, DBM

MSAR # 6818

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State Agency Abbreviations

Baltimore City Community College	BCCC
Budget and Management	DBM
Education	MSDE
Elections	SBE
Environment	MDE
Health and Mental Hygiene	DHMH
Human Resources	DHR
Insurance Administration	MIA
Juvenile Services	DJS
Labor, Licensing and Regulation	DLLR
Public Safety and Corrections	DPSCS
State Police	MSP
Transportation	MDOT
Aviation	MDOT-MAA
Motor Vehicle	MDOT-MVA
State Highway	MDOT-SHA
Transit	MDOT-MTA

Baseline Financial Data Definitions

- **Project Costs to Date (CTD):** Actual expenditures on each project that are verified for accuracy with the State’s financial systems of record, on both a quarterly and an annual basis.
- **Estimate at Completion (EAC):** Total updated estimated project cost, combining actual and revised planned costs.
- **Project Funding:** Amount of funding actually made available for each project by funding type.
- **Out Year Cost Detail:** Represents the potential future year cost portion of the EAC, including one full fiscal year of operations and maintenance after project implementation.
- **Total Project Cost (TPC):** The original amount estimated by the agency that the project will cost.

Report Formatting Note: The “Portfolio Review Meeting Held” field on each project page, now displays only the most recent meeting date.

Executive Summary

The Fiscal Year 2014 (FY14) portfolio of Major Information Technology Development Projects (MITDP) consisted of 35 projects across 16 agencies. The estimated value of the FY14 MITDP portfolio is \$1,103,997,632. In FY14, \$235,514,800 of new funding was authorized in support of the portfolio. Of that, the MITDP Fund received \$20,100,566 and \$215,414,234 was provided by other sources: 11.7% General (\$25,150,000), 13.3% Special (\$28,583,382), 61.3% Federal (\$131,978,068), and 13.8% Reimbursable (\$29,702,784).

This FY14 year-end report marks the end of the second full fiscal year that the two-step Information Technology Project Request (ITPR) process was implemented. The two-step process (Project Planning Request - PPR, and Project Implementation Request - PIR) continues to yield positive results for the entire portfolio, with agencies exhibiting signs of more focused and careful planning when undertaking major IT projects. Where it was once considered standard to simply look to a software program or new system to solve a problem, agencies are embracing the importance of developing comprehensive strategies for implementing IT solutions. While project management maturity, capacity, and capability levels remain varied across the State agencies engaged in MITDPs, overall planning efforts within the portfolio are focusing on critical activities such as business process improvement, end user adoption and implementation plans, rather than just IT development tasks. This highlights a positive trend toward increased awareness among State agencies of what it takes to successfully implement complex, large-scale technology projects.

As noted in the FY14 mid-year report, DoIT is focused on increasing support to State agencies throughout the entire MITDP life cycle. DoIT altered its project oversight model at the end of FY14 to include dedicated business analyst expertise. The purpose of this change is to provide specific guidance and feedback to State agencies as they develop project and IT solution requirements throughout the project life cycle. Solid requirements can make or break a project, and providing specific support to agency project teams during requirements development will provide a variety of benefits including better quality solicitations and improved stakeholder outcomes. DoIT also continues to focus on developing its collection of standardized templates for common procurement types needed throughout the ITPR process, as well as improving solicitation and procurement guidance for agencies.

The oversight team continues to focus on improving the tools and reporting mechanisms used to communicate the status of MITDPs in the portfolio. A standardized reporting template was developed and distributed to agencies in the second half of FY14 for use at agency portfolio reviews. The template provides a high-level look at the most critical information points on a project, allowing for unambiguous status reporting and facilitating a more focused discussion on areas where projects may require additional guidance. The oversight team is also undergoing an assessment of the internal set of tools currently used to manage the MITDP portfolio, with the goal of identifying opportunities for more flexible and customizable reporting as well as improved monitoring of project status and risk profiles.

DoIT continues to see tremendous growth and opportunity in our services and oversight efforts. Our attention remains focused on improving project management expertise, and building strong partnerships with State agencies undertaking major IT projects in order to deliver successful project outcomes.

FY14 MITDP Planning/Implementation Status (PPR/PIR)

<u>#</u>	<u>Agency Name</u>	<u>Project Name</u>	<u>PPR/PIR</u>
1	Baltimore City Community College	Enterprise Resource Planning (ERP)	PPR
2	Budget & Management	Central Collection Unit (CCU)	PPR
3	Budget & Management	Enterprise Budgeting System (EBS)	PPR
4	Budget & Management	Statewide Personnel System (SPS)	PIR
5	Education	Electronic Child Care Administration Tracking System (eCCATS)	PIR
6	Education	Maryland Longitudinal Data System (MLDS)	PIR
7	Education	Race to the Top (RTTT) 27-Accessing and Using State Data (Dashboards)	PIR
8	Education	RTTT 32-Item Bank System (Item Bank)	PIR
9	Education	RTTT 49-Educator Information System Expansion (EIS)	PIR
10	Elections	New Voting System Replacement (NVSR)	PPR
11	Environment	Environmental Permit Tracking System Modernization	PPR
12	Environment	Water Supply Information and Permitting System (WSIPS)	PIR
13	Health & Mental Hygiene	Financial Restructuring of the Developmental Disabilities Administration (DDA)	PPR
14	Health & Mental Hygiene	Long Term Supports and Services Tracking System (LTSS)	PIR
15	Health & Mental Hygiene	Medicaid Enterprise Restructuring Project (MERP)	PIR
16	Health & Mental Hygiene	MERP ICD-10 Remediation	PIR
17	Human Resources	Automated Financial System (AFS)	PPR
18	Human Resources	Enterprise Content Management (ECMS)	PIR
19	Insurance Administration	Enterprise Complaint Tracking System (ECTS)	PPR
20	Juvenile Services	Automated Statewide Support and Information System (ASSIST) Upgrade	PPR
21	Labor, Licensing & Regulation	Unemployment Insurance Modernization (UIM)	PPR
22	Public Safety and Correctional Services	Maryland Correctional Enterprises (MCE) Enterprise Resource Planning Implementation Program (MCE-ERPIP)	PPR
23	Public Safety and Correctional Services	Offender Case Management System (OCMS)	PIR
24	State Police	Automated Licensing and Registration Tracking System (ALRTS)	PPR
25	State Police	Computer Aided Dispatch / Records Management System (CAD/RMS)	PIR
26	State Police	IP Enabled Network for ANI/ALI (E911)	PIR
27	State Police	Maryland Statewide Communications Interoperability Project (700MHz)	PIR
28	Transportation-Aviation	Integrated Airport Security System (IASS)	PIR
29	Transportation-Aviation	Parking and Revenue Control System (PARCS)	PIR
30	Transportation-Motor Vehicle	Document Information and Workflow System (DIWS)	PPR
31	Transportation-Motor Vehicle	Enterprise Management System (EMS)	PPR
32	Transportation-State Highway	Consumable Inventory System (CIS)	PPR
33	Transportation-Transit	Bus Unified System Architecture USA (USA)	PIR
34	Transportation-Transit	Real-Time Transit Information System (RTIS)	PIR
35	Transportation-Transit	Union Payroll System (UPS)	PPR

FY14 MITDPF: Summary of Operations

Fund Balance			
Ending Balance per November 1 st report in previous year			\$27,232,042
FY14 Funding			
Revenues:	\$	\$	\$
Sale, Lease or Exchange of Communication Sites or Frequencies	0		
Commissions, Rebates, Refunds, Rate Reductions to Telecommunications Bypass Agreements	0		
Pay Phone Commissions	0		
Pay Phone Commissions Received in Error	0		
Gifts, Contributions and Grants	673,818		
Investment Interest	431,186		
Other			
Total Revenues		1,105,004	
Other Revenue and Transfers-In:			
Transfer-In from Prior Years (in begin balance)			
General Fund Appropriations Expended to Special Funds	20,100,566		
Total Transfers		20,100,566	
Reversion to Fund Balance for Completed MITDPs		0	
Total FY14 Sources to Date			21,205,570
Total FY14 Funding:			48,437,612
Transfer Out:			
Reallocation from Prior Years (in begin balance)	0		
Reversion to Fund Balance included in Beginning Balance			
Cash Revenue Reduction Paid - Cost Containment	0		
Project Expenditures Reimbursed by Fund To Date	17,168,367		
Liability for Pay Phone Commissions Due to Agencies	0		
Total Transfers Out:			17,168,367
Ending Fund Balance (as of 06/30/2014)			\$31,269,245
Obligations			
<u>Prior Years' Project Fund Obligations</u>	17,071,362		
<u>Current Year Project Fund Obligations</u>	13,766,698		
Total Projected Project Obligations			30,838,059
Projected Net Funds Not Obligated (as of 06/30/2014)			\$431,186

FY14 Agency MITDP Expenditures

MITDPF	Project	AY Approved	Amount Approved	Reductions from Prior Year Projects Applied to 2013 Projects	FY14 Revenue	FY14 Expenditures	FY14 Reverted Funds	Carry Forward
DHR	Cares Enhancements	2009	531,860.00	-531,860.00				0
DJS	Treatment Assessment	2009	1,945.00	-1,945.00				0
DoIT	Oversight Comp Modernized Integrated Tax System (MITS)	2010	105,699					105,699
DoIT	Oversight DPSCS Offender Case Management System (OCMS)	2010	6,918			6,918		0
DoIT	Oversight Project Managers	2010	2,327			2,327		0
SDAT	Assessment Administration & Valuation System (AAVS)	2011	184,387					184,387
DHMH	Electronic Vital Records System (EVRS)	2011	487,628	-476,245.00				11,383
DoIT	Oversight Comp Modernized Integrated Tax System (MITS)	2011	100,000					100,000
DoIT	Oversight SDAT Assessment Administration & Valuation System (AAVS)	2011	130,053					130,053
DoIT	Oversight DHMH Electronic Vital Records System (EVRS)	2011	200,000					200,000
DoIT	Oversight DHMH DHMH Medicaid Management Information System (MMIS)/MERP	2011	170,722			131,551		39,171
DoIT	Oversight MSP Computer Aided Dispatch / Records Management System (CAD / RMS)	2011	106,878			62,529		44,349
DoIT	Oversight Project Managers	2011	211,302			44,983		166,319

MITDPF	Project	AY Approved	Amount Approved	Reductions from Prior Year Projects Applied to 2013 Projects	FY14 Revenue	FY14 Expenditures	FY14 Reverted Funds	Carry Forward
SDAT	Assessment Administration & Valuation System (AAVS)	2012	104,772					104,772
MHEC	Student Financial Aid System (SFAS)	2012	186,107					186,107
MSDE	Oversight Race to the Top (RTTT)	2012	937,912			154,148		783,764
COMP	Modernized Integrated Tax System (MITS)	2012	2,357,686	-2,221,180.00				136,506
DHMH	Health Care Reform (HCR)	2012	900,000	-900,000.00				0
DHR	Health Care Reform (HCR)	2012	100,000					100,000
DoIT	Medicaid Management Info System (MMIS)	2012	250,000					250,000
DoIT	Oversight MSDE MLDS	2012	163,014			29,898		133,116
DoIT	Oversight e-911 Upgrade	2012	150,000			42,082		107,918
DoIT	Oversight COMP Modernized Integrated Tax System (MITS)	2012	250,000			26,419		223,581
DoIT	Oversight DPSCS Offender Case Management System (OCMS)	2012	250,000					250,000
DoIT	Oversight Project Managers	2012	208,584					208,584
COMP	Modernized Integrated Tax System (MITS)	2013	2,286,805					2,286,805
DHMH	Medicaid Management Info System (MMIS)	2013	2,170,635					2,170,635
DHMH	ICD-10 Remediation (MERP)	2013	244,239					244,239
DHR	CARES Changes (HCR)	2013	1,650,000					1,650,000
MSP	Computer Aided Dispatch / Records Management System (CAD / RMS)	2013	1,010,135					1,010,135
DoIT	700 MHz Radios	2013	8,825,157		673,818	6,153,182		3,345,793

MITDPF	Project	AY Approved	Amount Approved	Reductions from Prior Year Projects Applied to 2013 Projects	FY14 Revenue	FY14 Expenditures	FY14 Reverted Funds	Carry Forward
DoIT	Oversight COMP Modernized Integrated Tax System (MITS)	2013	125,000					125,000
DoIT	Oversight Medicaid Management Info System (MMIS)	2013	750,000					750,000
DoIT	Oversight ICD-10 Remediation (MERP)	2013	107,337			49,231		58,106
DoIT	Oversight CARES Changes (HCR)	2013	250,000					250,000
DoIT	Oversight DPSCS Offender Case Management System (OCMS)	2013	250,000					250,000
DoIT	Oversight Race to the Top (RTTT)	2013	500,000					500,000
DoIT	Oversight MSDE MLDS	2013	250,000					250,000
DoIT	Oversight Project Managers	2013	345,070					345,070
DoIT	MSP Automated Licensing and Registration Tracking System (ALRTS)	2013	369,870					369,870
Prior Year Obligations			27,232,042	-4,131,230.00	673,818	6,703,268	0	17,071,362
COMP	Modernized Integrated Tax System (MITS)	2014	0	4,131,230.00		1,833,753		2,297,477
DoIT	700 MHz Radios	2014	4,179,289			955,138		3,224,151
DHMH	DHMH Financial Restructuring of DDA	2014	542,032			542,032		0
DHMH	DHMH Long Term Support and Services Tracking System (LTSS)	2014	4,150,000			3,334,951		815,049
DHMH	Oversight DHMH Long Term Support and Services Tracking System (LTSS)	2014	50,000					50,000
DHMH	DHMH HIPPA Medicaid (MMIS/MERP)	2014	2,753,999			1,048,852		1,705,147
DHMH	DHMH ICD-10 Remediation (MERP)	2014	388,353			219,965		168,388

MITDPF	Project	AY Approved	Amount Approved	Reductions from Prior Year Projects Applied to 2013 Projects	FY14 Revenue	FY14 Expenditures	FY14 Reverted Funds	Carry Forward
DolT	Oversight DHMH Financial Restructuring of DDA	2014	50,000			50,000		0
DolT	Oversight DHMH Medicaid Management Information System (MMIS)/MERP	2014	500,000					500,000
DolT	Oversight DHMH ICD-10 Remediation (MERP)	2014	161,316					161,316
DolT	Oversight DHR Enterprise Content Management Solutions (ECMS)	2014	129,069			17,799		111,270
DolT	Oversight Automated Financial System (AFS)	2014	50,000			27,000		23,000
DolT	Oversight MDE Environment Permit Tracking System Modernization (EPTSM)	2014	50,000			19,516		30,484
DolT	Oversight MSP IP Enabled Network for ANI/ALI (E911)	2014	50,000					50,000
DolT	Oversight MSP Computer Aided Dispatch / Records Management System (CAD / RMS)	2014	195,591					195,591
DolT	Oversight MSDE MLDS	2014	50,000					50,000
DolT	Oversight DBM Enterprise Budgeting System (EBS)	2014	50,000			50,000		0
DHR	DBM Enterprise Budgeting System (EBS)	2014	500,000			308,820		191,180
DHR	N00 Enterprise Content Management Solutions(ECMS)	2014	2,448,535			2,057,272		391,263
DHR	Automated Financial System (AFS)	2014	132,000					132,000

MITDPF	Project	AY Approved	Amount Approved	Reductions from Prior Year Projects Applied to 2013 Projects	FY14 Revenue	FY14 Expenditures	FY14 Reverted Funds	Carry Forward
MDE	MDE Environmental Permit Tracking System Modernization	2014	500,000					500,000
MSP	MSP IP Enabled Network for ANI/ALI (E911)	2014	130,666					130,666
MSP	MSP Computer Aided Dispatch / Records Management System (CAD / RMS)	2014	2,490,650					2,490,650
SBE	SBE Optical Scan Voting System (NVSR)	2014	499,066					499,066
SBE	Oversight SBE Optical Scan Voting System (NVSR)	2014	50,000					50,000
	FY14 Obligations		20,100,566	4,131,230.00	0	10,465,099	0	13,766,698
DoIT	Oversight Project Managers	2014			431,186			431,186
	Total:		47,332,608	0.00	1,105,004	17,168,367	0	31,269,245

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Baltimore City Community College: Enterprise Resource Planning (ERP) System (#6618)

Project Description: Baltimore City Community College (BCCC) is replacing its administrative system, which consists of archaic, discrete, and siloed modules that are no longer supported. This legacy system was assembled beginning in the late 1990s and is mainframe and COBOL based. This system no longer supports basic compliance regulations or enhanced business functions. Maintaining this system is no longer a viable option, since the companies who developed these systems no longer provide support or are not in business.

Project Status: The Task Order Request For Proposals (TORFP) for project management support resources to complete Systems Development Life Cycle (SDLC) Phases 3 and 4 and requirements gathering was released in Q3 of FY14. The vendor selection was delayed, partly due to a misstep in the procurement process. With guidance from the control agency, BCCC was able to correct the process and anticipates selecting a Project Management Office (PMO) vendor for contract award in August 2014. Some SDLC artifacts reviewed to date have had significant deficiencies, and the agency is currently working to improve its documentation before resubmitting for review. The remaining SDLC Phase 1-4 artifacts are expected for review in Q2 of FY15. The project remains in the planning phases of the SDLC with transition to the Project Implementation Phase (PIR) anticipated early FY16.

Known / Anticipated Schedule Changes: The current schedule remains at a high level and includes a Work Breakdown Structure (WBS). BCCC will provide a detailed project schedule once the PMO vendor is on board.

Known / Anticipated Cost Changes: None. Total Project Cost (TPC) will be estimated at the end of the PPR process, and will be included in the PIR ITPR.

Known / Anticipated Scope Changes: None; however, BCCC is considering accelerated implementation of two components: identity access management in order to address audit findings; and document imaging in order to reduce the heavy reliance on paper records and storage. A final decision will be known by the end of Q2 of FY15. Accelerating these components will not change the scope of the project and those portions will be managed by the same project team.

Risk Assessment: Due to significant delays experienced during the procurement process (see Project Status), this project is approximately six months behind schedule. It was recommended that BCCC work more closely with DoIT moving forward to ensure all applicable guidance and regulations are being followed in order to prevent future delays. Additionally, the acquisition of dedicated project management resources through the TORFP process will further mitigate the risk of future schedule slippage. If the identity access management and document imaging components are accelerated (see K/A Scope Changes) some additional risks are possible, including increased overhead costs for managing acquisition of the separate components, and the possibility that the components will not integrate well with the full system. These risks will be considered when making the decision whether to accelerate the two components.

Portfolio Review Meeting Held:	05/20/2014	Last Quarterly Update Provided:	05/20/2014
IV & V Assessments Initiated:	None	Peer Review Committees Assigned:	None

Baltimore City Community College: Enterprise Resource Planning (ERP) System (#6618)

Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2014	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2014
GF	46,638	1,153,362	1,200,000	3.89%
SF				
FF				
RF				
MITDPF				
Totals	46,638	1,153,362	1,200,000	3.89%

Project Funding				
Funding Type	Funding through FY 2013	Funding FY 2014	Funding FY 2015	Total Funding to Date
GF		550,000	650,000	1,200,000
SF				0
FF				0
RF				0
MITDPF				0
Totals	0	550,000	650,000	1,200,000

Out Year Cost Detail						
Funding Type	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Total Out Year Costs
GF	1,153,362					1,153,362
SF						0
FF						0
RF						0
MITDPF						0
Totals	1,153,362	0	0	0	0	1,153,362

Budget and Management: Central Collections Unit Systems Modernization (CCU) (#P008)

<p>Project Description: The Department of Budget and Management's (DBM) Central Collections Unit (CCU) currently uses a customized version of Columbia Ultimate's Revenue Plus Collector System to perform collection activity. It was determined after planning and requirements gathering that it is in the best interest of DBM and the agencies supported by CCU, to perform a full CCU information technology modernization effort.</p>			
<p>Project Status: In April 2014, the Executive Steering Committee (ESC) approved the project team's recommendation to perform implementation services internally, and to manage the project's multiple software vendor teams instead of outsourcing the work directly to an implementation vendor. Since approving the Statement of Work (SOW) to the core collections software vendor, technical progress has included scheduling and completing an As-Is business analysis workshop; a workshop for interfaces, tags, documents; and a workshop for administrative processes. A base configuration workshop is planned for early July 2014 to begin configuration changes for the software product. The project remains on planned budget and schedule.</p>			
<p>Known / Anticipated Schedule Changes: None.</p>			
<p>Known / Anticipated Cost Changes: None. Total Project Cost (TPC) will be estimated at the end of the Project Planning Request (PPR) process, and will be included in the PIR Information Technology Project Request (ITPR).</p>			
<p>Known / Anticipated Scope Changes: The project scope may be separated into smaller implementation packages based on recommendations from the software vendor's team. Recommendations will be made by late Q2 in FY15 after completion of four base configuration workshops.</p>			
<p>Risk Assessment: The software vendor is being managed on a Time and Materials (T&M) basis for a portion of this project. The CCU project team will strictly manage the information gathering process for configuration, data conversion, and interface decisions to ensure timely delivery to the software vendor to minimize the risk of cost overruns. Additional risks may arise as a result of the implementation strategy decision that is expected by late Q2 of FY15. The project team is closely reviewing implementation strategies and their associated risk profiles with the guidance of the ESC in order to select the most appropriate implementation solution.</p>			
Portfolio Review Meeting Held:	05/15/2014	Last Quarterly Update Provided:	06/10/2014
IV & V Assessments Initiated:	05/10/2010	Peer Review Committees Assigned:	05/15/2014 (ESC)

Budget and Management: Central Collections Unit Systems Modernization (CCU) (#P008)

Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2014	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2014
GF				
SF	7,295,589	10,195,910	17,491,499	41.71%
FF				
RF				
MITDPF				
Totals	7,295,589	10,195,910	17,491,499	41.71%

Project Funding				
Funding Type	Funding through FY 2013	Funding FY 2014	Funding FY 2015	Total Funding to Date
GF				
SF	6,670,840	4,117,654	1,654,416	12,442,910
FF				
RF				
MITDPF				
Totals	6,670,840	4,117,654	1,654,416	12,442,910

Out Year Cost Detail						
Funding Type	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Total Out Year Costs
GF						0
SF	3,474,719	3,246,138	2,064,999	1,410,054		10,195,910
FF						0
RF						0
MITDPF						0
Totals	3,474,719	3,246,138	2,064,999	1,410,054	0	10,195,910

Budget and Management: Enterprise Budgeting System (EBS) (#P010)

Project Description: This project’s focus is the replacement of the DBM legacy budgeting system, Hands on Budget Office (HOBO). In 2005, DoIT commissioned the Statewide Application Risks Assessment (SARA) of 12 legacy statewide systems, including those supporting human resources, timekeeping, benefits, budgeting, purchasing, accounting, central collections and payroll. Three of those systems were assessed as high risk - human resources, budgeting and timekeeping. The high risk factor was assessed because these systems were at the end of their useful lives and based on old technologies, with a recommendation that the replacement of the budgeting system begin in 2007.

Project Status: The project team is focused on finalizing As-Is documentation for the current budgeting system, as well as producing initial SDLC artifacts including a full project management plan and schedule for the project. Planning activities were completed in February 2014. The acquisition of a new requirements collection system was completed in May 2014 to support requirements analysis activities. A series of interviews and process gathering sessions were conducted with DBM staff, and several outreach calls were made to other states also currently in the process of procuring a new financial system for strategizing and information sharing purposes. Additionally, the Enterprise Budgeting System (EBS) project team attended the annual National Association of State Budget Officers (NASBO) conference in June 2014 to further assist with requirements analysis activities.

Known / Anticipated Schedule Changes: None.

Known / Anticipated Cost Changes: None. TPC will be estimated at the end of the PPR process, and will be included in the PIR ITPR.

Known / Anticipated Scope Changes: There may be a need to implement design modifications to the existing Charts of Accounts in two major State systems in order to provide a more robust EBS solution. This is not currently within the project scope, and the decision to add this modification effort will be made as planning activities progress further.

Risk Assessment: The EBS project presents several risks, the most significant being the large number of external system interfaces that will be required as part of the final system implementation. Several of the external systems that will need to interact with the EBS solution are currently under development as part of other MITDPs, or will be under development in the coming years. The EBS project team will closely monitor the progress of active MITDPs, and ensure interface requirements are provided to any new systems being developed prior to the final implementation of the EBS project. The other significant risk is the major change in business process that moving to the new EBS solution will represent to many agencies. This risk is being mitigated through early and frequent involvement with agency stakeholders, particularly agency budget personnel.

Portfolio Review Meeting Held:	06/19/2014	Last Quarterly Update Provided:	06/19/2014
IV & V Assessments Initiated:	None	Peer Review Committees Assigned	06/19/2014 (ESC)

Budget and Management: Enterprise Budgeting System (EBS) (#P010)

Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2014	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2014
GF				
SF				
FF				
RF	319,525	1,730,475	2,050,000	15.59%
MITDPF				
Totals	319,525	1,730,475	2,050,000	15.59%

Project Funding				
Funding Type	Funding through FY 2013	Funding FY 2014	Funding FY 2015	Total Funding to Date
GF				0
SF				0
FF				0
RF				0
MITDPF		550,000	1,500,000	2,050,000
Totals	0	550,000	1,500,000	2,050,000

Out Year Cost Detail						
Funding Type	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Total Out Year Costs
GF						0
SF						0
FF						0
RF	1,730,475					1,730,475
MITDPF						0
Totals	1,730,475	0	0	0	0	1,730,475

Budget and Management: Statewide Personnel System (SPS) (#P008)

<p>Project Description: The personnel activities of executive branch agencies are currently supported by systems that were developed and implemented in 1975. The legacy systems interface with statewide agencies serving 800 core users, who manage the personnel activities of approximately 45,000 State employees and benefits activities of approximately 253,000 combined State employees, retirees and their eligible dependents with millions of transactions processed annually. In recent years, the limitations of these legacy systems have become apparent and the risks to State personnel management have increased. These limitations make it very difficult and time consuming to manage and accurately report personnel movement and associated activities. The purpose of the SPS project is to obtain a Software as a Service (SaaS) Human Capital Management (HCM) solution to replace the State’s legacy personnel systems. DBM decided on a two-phased approach to the Human Resource Information System (HRIS) solution. The initial efforts resulted in the implementation of a recruitment module (JobAps) in August 2012, and additional State HR/Benefits/Time Tracking functionality is being implemented using a SaaS solution in two phases. Phase I is schedule to go live on November 14, 2014 with HR and Benefits/Time Tracking functionality is scheduled to be implemented as part of Phase II that is scheduled to go live in fall of 2015.</p>			
<p>Project Status: Project progress continues as planned, with Phase I (HR/compensation modules) User Acceptance Testing (UAT) scheduled for September 2014. User training and advocacy activities will take place until the system go-live event scheduled for November 2014. Phase II (Benefits/Time Tracking) is scheduled to start in December 2014, with implementation scheduled for fall of 2015.</p>			
<p>Known / Anticipated Schedule Changes: None.</p>			
<p>Known / Anticipated Cost Changes: None.</p>			
<p>Known / Anticipated Scope Changes: None.</p>			
<p>Risk Assessment: Phase II (Benefits & Time Keeping) of the SPS project has a very tight timeline. In order to mitigate this risk, the project team will be changing the project methodology by incorporating lessons learned from Phase I to execute the project efficiently and smoothly. Scheduled go-live for Phase II is October FY16, as Online Benefits Enrollment starts on October FY17 in the new system.</p>			
Portfolio Review Meeting Held:	06/19/2014	Last Quarterly Update Provided:	06/19/2014
IV & V Assessments Initiated:	06/07/2010	Peer Review Committees Assigned:	06/19/2014 (ESC)

Budget and Management: Statewide Personnel System (SPS) (#P006)

Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2014	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2014
GF				
SF				
FF				
RF	21,683,364	38,690,664	60,374,028	35.92%
MITDPF				
Totals	21,683,364	38,690,664	60,374,028	35.92%

Project Funding				
Funding Type	Funding through FY 2013	Funding FY 2014	Funding FY 2015	Total Funding to Date
GF				0
SF				0
FF				0
RF	10,048,722	12,938,678	17,543,485	40,530,885
MITDPF	1,276,000			
Totals	11,324,722	12,938,678	17,543,485	41,806,885

Out Year Cost Detail						
Funding Type	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Total Out Year Costs
GF						0
SF						0
FF						0
RF	20,012,035	12,300,281	6,378,348			38,690,664
MITDPF						0
Totals	20,012,035	12,300,281	6,378,348	0	0	38,690,664

Education: Enhanced Child Care Administration and Tracking System (eCCATS) (#F700)

Project Description: The eCCATS project will enhance the current CCATS application to support the future business needs of the Division of Early Childhood Development and the Office of Child Care. The fixed-price options will support one of the following primary project objectives, with the schedule based on funding availability:

1. Establish architectural renovations in data and code design, security and usability;
2. Correct essential records for providers, accounting, staff qualifications and credentials documents;
3. Improve reports and work management;
4. Implement a provider portal;
5. Improve payments process with an option for point-of-service interface;
6. Improve case management with an option for expanded DHR interfaces;
7. Provide trainer support and portal expansion with an option for quality reporting;
8. Create grant management of four programs; and
9. Enhance portal and licensing processes.

Project Status: Development has been completed for two of the three options in Objective 1 and testing is in progress, with completion currently due Q1 of FY15. Five of seven options for Objectives 2 and 3 were previously deployed in production, and approval of retainage is completed or pending. The remaining two options for Objectives 2 and 3 are in requirements definition and UAT. Requirements refinement is in progress on two options under Objectives 4 and 5, with the third in the design phase. UAT is near completion for the primary components of Objectives 6 and 7, with the third in the requirements phase. In Objectives 8 and 9, three options are in requirements gathering and one has been deployed to production. The project team has determined that the project is approximately two months behind schedule, so resources will be added to compensate. During FY14, four additional developers and three quality assurance specialists were added. In addition to the two people previously added by MSDE in Q1 of FY14 for UAT, MSDE will ensure adequate staff resources are provided to support ongoing UAT efforts. Given accumulated delays due to the windows migration and UAT taking longer than expected, the project schedule is expected to be re-baselined in Q2 of FY15. Resources will be added to keep the original project implementation end date.

Known / Anticipated Schedule Changes: None. Resources will be added to get the project back on schedule, with no change in the current project end date.

Known / Anticipated Cost Changes: None.

Known / Anticipated Scope Changes: None.

Risk Assessment: Some of the project funding is time-limited, so slippage in the schedule is not inconsequential in trying to accomplish project objectives. The team is trying to address current delays and get back on track so funding and scope are not in jeopardy. Resources will continue to be adjusted to meet project and external timelines. The migration to a new hardware infrastructure and operating system environment will be completed in Q2 of FY15, so there are no longer any associated risks. The migration effort contributed to the current status of being behind schedule.

Portfolio Review Meeting Held:	06/11/2014	Last Quarterly Update Provided:	06/11/2014
IV & V Assessments Initiated:	None	Peer Review Committees Assigned:	None

Education: Enhanced Child Care Administration and Tracking System (eCCATS) (#F700)

Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2014	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2014
GF				
SF				
FF	2,179,423	8,150,293	10,329,716	21.10%
RF				
MITDPF				
Totals	2,179,423	8,150,293	10,329,716	21.10%

Project Funding				
Funding Type	Funding through FY 2013	Funding FY 2014	Funding FY 2015	Total Funding to Date
GF				0
SF				0
FF	7,379,719	1,325,000		8,704,719
RF				0
MITDPF				0
Totals	7,379,719	1,325,000	0	8,704,719

Out Year Cost Detail						
Funding Type	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Total Out Year Costs
GF						0
SF						0
FF	4,943,447	3,206,846				8,150,293
RF						0
MITDPF						0
Totals	4,943,447	3,206,846	0	0	0	8,150,293

Education: Maryland Longitudinal Data Systems (MLDS) (#F500)

<p>Project Description: The existing Pre-K-12 data warehouse system was developed in the late 1990s. In 2009, Maryland State Department of Education (MSDE) received a U.S. Department of Education (USDE) five-year grant for \$5,990,186 to re-engineer and expand the system to improve the functionality to meet instructional improvement and federal reporting needs. The Pre-K-12 data warehouse and business intelligence reporting system for grades Pre-K-12 is designed to meet: (1) No Child Left Behind federal reporting requirements; (2) Eden federal reporting requirements; (3) State Fiscal Stabilization Fund reporting requirements; (4) Race To The Top (RTTT) reporting requirements; and (5) to disseminate school performance information to Maryland constituents. The USDE grant defines four objectives to measure grant success. The objectives and associated deliverables include: (1) re-engineering the existing MLDS data warehouse to add a variety of new student longitudinal data; (2) implementing a business analytics platform and the creation of advanced analytics and reporting dashboards to help local schools and teachers improve instruction; (3) expanding web data collection system to collect specific additional types of data from the local schools; and (4) creating a State course code standard that aligns with the USDE standard course codes and supports a prototype unofficial standardized Pre-K-12 student records subsystem.</p>			
<p>Project Status: MLDS sub-projects 5 and 8 were completed on May 31, 2014, and have been transitioned to Operations and Maintenance (O&M). This project will not be included in future MITDP reports.</p>			
<p>Known / Anticipated Schedule Changes: None.</p>			
<p>Known / Anticipated Cost Changes: The final Estimate At Complete (EAC) for this project was approximately \$312K under budget.</p>			
<p>Known / Anticipated Scope Changes: None.</p>			
<p>Risk Assessment: N/A</p>			
<p>Portfolio Review Meeting Held: 06/11/2014</p>		<p>Last Quarterly Update Provided: 06/11/2014</p>	
<p>IV & V Assessments Initiated: 01/12/2011</p>		<p>Peer Review Committees Assigned: None</p>	

Education: Maryland Longitudinal Data Systems (MLDS) (#F500)

Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2014	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2014
GF				
SF				
FF	5,935,785		5,935,785	100.00%
RF				
MITDPF	156,509		156,509	100.00%
Totals	6,092,294	0	6,092,294	100.00%

Project Funding				
Funding Type	Funding through FY 2013	Funding FY 2014	Funding FY 2015	Total Funding to Date
GF				0
SF				0
FF	5,315,521	674,665		5,990,186
RF				0
MITDPF	363,968	50,000		413,968
Totals	5,679,489	724,665	0	6,404,154

Out Year Cost Detail						
Funding Type	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Total Out Year Costs
GF						0
SF						0
FF						0
RF						0
MITDPF						0
Totals	0	0	0	0	0	0

Education: RTTT 27-Accessing and Using State Data (Dashboards) (#F800)

Project Description: This project is part of the Race to the Top (RTTT) program that is funded by a USDE grant that was awarded to MSDE in September 2010. This project’s objectives are to improve the effectiveness, accountability, performance, and assurance reporting of Maryland’s public schools, teachers, and students by creating 36 dashboards and making them available to the Local Education Agencies (LEA) staff and teachers via a business intelligence system.			
Project Status: MSDE has completed the testing and rollout of 29 dashboards, including the retesting of completed dashboards due to infrastructure changes. All dashboards are projected to be released by the end of Q1 of FY15.			
Known / Anticipated Schedule Changes: As mentioned in the FY14 Mid-Year Report, MSDE anticipated a change in the rollout schedule. They requested and received a no-cost extension from USDE until the end of Q1 of FY15 for this project.			
Known / Anticipated Cost Changes: The EAC for this project is now \$15.6M. The EAC has been updated based on actual expenditures, estimated project needs in FY15 and one full year of O&M in FY16 for all RTTT IT projects consolidated under RTTT Project 27.			
Known / Anticipated Scope Changes: None.			
Risk Assessment: None.			
Portfolio Review Meeting Held:	06/11/2014	Last Quarterly Update Provided:	06/11/2014
IV & V Assessments Initiated:	None	Peer Review Committees Assigned:	None

Education: RTTT 27-Accessing and Using State Data (Dashboards) (#F800)

Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2014	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2014
GF		10,704,750	10,704,750	0.00%
SF				
FF	3,082,835	1,889,165	4,972,000	62.00%
RF				
MITDPF				
Totals	3,082,835	12,593,915	15,676,750	19.67%

Project Funding				
Funding Type	Funding through FY 2013	Funding FY 2014	Funding FY 2015	Total Funding to Date
GF		1,800,000	740,000	2,540,000
SF				0
FF	3,172,000	363,074	90,768	3,625,842
RF				0
MITDPF				0
Totals	3,172,000	2,163,074	830,768	6,165,842

Out Year Cost Detail						
Funding Type	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Total Out Year Costs
GF	5,323,375	5,381,375				10,704,750
SF						0
FF						0
RF						0
MITDPF						0
Totals	5,323,375	5,381,375	0	0	0	10,704,750

Education: RTTT 32-Item Bank System (Item Bank) (#F800)

Project Description: This project is part of the RTTT program that is funded by a grant awarded in September 2010. It funds the procurement and implementation of a computer adaptive test platform, an item bank system to house formative and summative test questions, and a limited number of tablet test platforms. These testing systems will provide test questions that are aligned to the federal and State common core for instruction. This project contains four sub-projects:

- #32 Implement a Test Item Bank System (TIBS);
- #33 Implement a Computer Adaptive Test (CAT) Delivery System;
- #34 Complete an Item Load and Setup of the Item Bank and CAT system; and
- #35 Implement Adaptive Testing Units for High Schools.

Project Status: Due to the diversity of environments, needs, and systems in place in Local Education Agencies (LEAs), MSDE has applied to USDE for an amendment to modify this project to distribute funds to LEAs as sub-grants. This is different than the previously denied amendment and is a new attempt to find a practical way to meet the project objectives. MSDE was approved June 12, 2014 to use project funds to provide LEA sub-grants to procure, enhance or expand local assessment systems instead of procuring a centralized system. Therefore, this project is no longer an MITDP. This project will not be included in future MITDP reports.

Known / Anticipated Schedule Changes: None.

Known / Anticipated Cost Changes: Total costs have been updated based on actual expenditures and project need. There are no O&M costs for this project due to the change in scope.

Known / Anticipated Scope Changes: Instead of providing a centralized system, the funds will be used to fund and administer various sub-grants to LEAs.

Risk Assessment: None.

Portfolio Review Meeting Held:	06/11/2014	Last Quarterly Update Provided:	06/11/2014
IV & V Assessments Initiated:	None	Peer Review Committees Assigned:	None

Education: RTTT 32-Item Bank System (Item Bank) (#F800)

Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2014	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2014
GF				
SF				
FF	1,132,440		1,132,440	100.00%
RF				
MITDPF				
Totals	1,132,440	0	1,132,440	100.00%

Project Funding				
Funding Type	Funding through FY 2013	Funding FY 2014	Funding FY 2015	Total Funding to Date
GF				0
SF				0
FF	1,001,510	188,178		1,189,688
RF				0
MITDPF				0
Totals	1,001,510	188,178	0	1,189,688

Out Year Cost Detail						
Funding Type	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Total Out Year Costs
GF						0
SF						0
FF						0
RF						0
MITDPF						0
Totals	0	0	0	0	0	0

Education: RTTT 49-Educator Information System Expansion (EIS) (#F800)

<p>Project Description: The Educator Information System (EIS) was originally created to reengineer the educator certification processes for the MSDE, Division of Certification and Accreditation and to implement an information system to support those processes. The RTTT EIS Expansion will include new educator data sets, data import programs, and data analysis reports that support the RTTT reform initiatives. Maryland’s education reforms for RTTT implement a number of educator professional development, credentialing, evaluation, and assignment initiatives that require additional educator information to be collected, tracked, and reported. This project supports the additional data collections to meet those reforms.</p>			
<p>Project Status: The project is in the Implementation Phase of the SDLC and is near completion. MSDE expects to complete this project in Q2 of FY15. Accomplishments have focused on data migration mapping, which was completed in Q3 of FY14, and integration and reports which were both completed in Q4 of FY14. The remaining activities are to complete data migration and finish UAT in Q1 of FY15, and transition support to in-house staff in Q2 of FY15.</p>			
<p>Known / Anticipated Schedule Changes: MSDE has applied for a no-cost three month extension with USDE for this project through Q2 FY15 in order to complete training and the transition to MSDE staff for support.</p>			
<p>Known / Anticipated Cost Changes: The EAC for this project has decreased by approximately \$230K. The EAC has been updated to reflect estimates revised to actual costs, and anticipated project needs in FY15.</p>			
<p>Known / Anticipated Scope Changes: None.</p>			
<p>Risk Assessment: The dependency on the RTTT-11 Portal Infrastructure project reported in the FY14 Mid-Year Report is no longer a risk. The technical issues have been resolved and single sign-on capability will be included in the final deployment to production. No other significant risks have been noted for this project.</p>			
Portfolio Review Meeting Held:	06/11/2014	Last Quarterly Update Provided:	06/11/2014
IV & V Assessments Initiated:	None	Peer Review Committees Assigned:	None

Education: RTTT 49-Educator Information System Expansion (EIS) (#F800)

Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2014	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2014
GF				
SF				
FF	1,233,695	864,152	2,097,847	58.81%
RF				
MITDPF				
Totals	1,233,695	864,152	2,097,847	58.81%

Project Funding				
Funding Type	Funding through FY 2013	Funding FY 2014	Funding FY 2015	Total Funding to Date
GF				0
SF				0
FF	802,319	468,596	864,152	2,135,067
RF				0
MITDPF				0
Totals	802,319	468,596	864,152	2,135,067

Out Year Cost Detail						
Funding Type	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Total Out Year Costs
GF						0
SF						0
FF	864,152					864,152
RF						0
MITDPF						0
Totals	864,152	0	0	0	0	864,152

Elections: New Voting System Replacement (NVSR) (#0003)

<p>Project Description: This project is an out-of-cycle FY13 project. The project name changed in FY14 to the New Voting System Replacement (NVSR) project and is identified in the FY15 ITPR submission as NVSR. The Maryland State Board of Elections (SBE) has been mandated (see Election Law Article 9-102 of the Annotated Code of Maryland) to select, certify, and implement a new statewide paper based voting system to replace the existing voting system. SBE intends to have the system in place and ready to use in the 2016 Presidential Election cycle. The project, contingent on available funding, includes securing the services of a contract project management team for this project, the identification of the technical and accessibility requirements of the system, Maryland certification of available systems, procurement of the system, development and conduct of acceptance testing of the new system, all aspects of training key stakeholders (including documentation and delivery) on all facets of the new system, voter outreach and education on how to use the new system, development of interfaces with other election systems, accessibility evaluation, security analysis, and collection and disposal of the old system. The NVSR project also includes an inventory component.</p>			
<p>Project Status: The project is currently in the Requirements Analysis Phase of the SDLC. A TORFP for additional project management resources was awarded in March 2014. SDLC Phase 4 documentation is expected to be submitted in Q1 of FY15. Upon approval of all PPR artifacts, SBE will submit a PIR ITPR for Department of Legislative Services (DLS) approval. In parallel to this documentation being finalized, the Voting System Hardware (HW) Request For Proposals (RFP) is expected to be released by late July 2014. Planning for the inventory component of this project and the procurement of the inventory system will be completed by the end of Q2 of FY15 while estimated award for the Central Warehouse component will also be in Q2 of FY15.</p>			
<p>Known / Anticipated Schedule Changes: The Voting System HW RFP release was delayed by approximately three months due to the decision regarding acquisition options taking longer than anticipated. The project schedule allowed for additional slack and therefore will not impact the RFP award timeframe.</p>			
<p>Known / Anticipated Cost Changes: The determination of the lease vs. buy element of the Hardware RFP will impact costs. Once a decision is made, costs will be updated to reflect this. Based on a purchase option with a three year payment schedule, the EAC for this project is approximately \$81M.</p>			
<p>Known / Anticipated Scope Changes: None at this time; however, any future law statute changes have the potential to affect scope, schedule, and cost of this project.</p>			
<p>Risk Assessment: The lease acquisition option of the RFP and the size of the lease could reduce the number of vendors that will participate. This could result in decreased competition and increased costs. SBE will evaluate the status upon the proposals being received. Also, funding/cost estimates are preliminary for out-years based on the HW RFP award decision. Additional planning measures will need to be established upon award.</p>			
Portfolio Review Meeting Held:	02/05/2014	Last Quarterly Update Provided:	06/19/2014
IV & V Assessments Initiated:	None	Peer Review Committees Assigned:	None

Elections: New Voting System Replacement (NVSR) (#0003)

Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2014	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2014
GF	404,935	40,104,172	40,509,107	1.00%
SF	101,799	40,104,172	40,205,971	0.25%
FF				
RF				
MITDPF	75,363		75,363	100.00%
Totals	582,097	80,208,344	80,790,441	0.72%

Project Funding				
Funding Type	Funding through FY 2013	Funding FY 2014	Funding FY 2015	Total Funding to Date
GF			2,061,485	2,061,485
SF	50,000	600,934	2,061,485	2,712,419
FF				0
RF				0
MITDPF		549,066		549,066
Totals	50,000	1,150,000	4,122,970	5,322,970

Out Year Cost Detail						
Funding Type	FY 2015	*FY 2016	*FY 2017	*FY 2018	FY 2019	Total Out Year Costs
GF	2,061,485	18,500,000	11,098,629	8,444,058		40,104,172
SF	2,061,485	18,500,000	11,098,629	8,444,058		40,104,172
FF						0
RF						0
MITDPF						0
Totals	4,122,970	37,000,000	22,197,258	16,888,116	0	80,208,344

* Assume purchase option with a three year payment schedule

Environment: Environment Permit Tracking System Modernization (EPTSM) (#3205)

<p>Project Description: The Environmental Permit Tracking System Modernization (EPTSM) project will modernize how the Maryland Department of the Environment (MDE) currently captures departmental permit data, migrating from the existing PowerBuilder user interface (UI) to one developed using .NET technologies. This project also supports the Web Revamp Project by making services such as ePermitting and eCommerce accessible to Maryland citizens, businesses, and other stakeholders, through the use of an interactive, customer-centric, web-based portal.</p>			
<p>Project Status: The project is currently in the Planning Phase of the SDLC and is expected to transition to SDLC Phase 3 and provide project artifacts for review in late Q2 of FY15. The development of a Consulting and Technical Services (CATS+) TORFP to perform requirements analysis activities was released in Q4 of FY14. The project planning artifacts will be updated again once a requirements analysis vendor is on board. MDE received vendor responses in June 2014 and proposals are currently being evaluated. MDE anticipates a contract award in Q2 of FY15.</p>			
<p>Known / Anticipated Schedule Changes: A high level project schedule, including all relevant milestones and deliverables, has been created for this project. The schedule will be updated to include detailed vendor activities once a contract award has been made for requirements analysis and continue to be updated throughout the project life cycle.</p>			
<p>Known / Anticipated Cost Changes: None for the PPR phase. TPC will be estimated at the end of the PPR process and will be included in the PIR ITPR.</p>			
<p>Known / Anticipated Scope Changes: None.</p>			
<p>Risk Assessment: The project experienced delays in the Initiation Phase of the SDLC due to competing priorities which resulted in a lack of available State resources. The resource risk will be mitigated through contract award of the TORFP and a contractual vendor Project Manager (PM).</p>			
Portfolio Review Meeting Held:	05/13/2014	Last Quarterly Update Provided:	05/13/2014
IV & V Assessments Initiated:	None	Peer Review Committees Assigned:	None

Environment: Environmental Permit Tracking System Modernization (EPTSM) (#3205)

Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2014	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2014
GF				
SF				
FF				
RF	41,722		41,722	100.00%
MITDPF		2,298,278	2,298,278	0.00%
Totals	41,722	2,298,278	2,340,000	1.78%

Project Funding				
Funding Type	Funding through FY 2013	Funding FY 2014	Funding FY 2015	Total Funding to Date
GF				0
SF				0
FF				0
RF				0
MITDPF		550,000	500,000	1,050,000
Totals	0	550,000	500,000	1,050,000

Out Year Cost Detail						
Funding Type	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Total Out Year Costs
GF						0
SF						0
FF						0
RF						0
MITDPF	500,000	1,798,278				2,298,278
Totals	500,000	1,798,278	0	0	0	2,298,278

Environment: Water Supply Information and Permitting System (WSIPS) (#3201)

Project Description: The objective of this project is to develop a data management system for the Water Supply Program that replaces an aging legacy system. MDE is seeking a relational database that interacts with other databases, provides improved services to the regulated community and improves access to information through a web-based format for stakeholders, environmental regulators and planners.	
Project Status: The project is currently in the Implementation Phase of the SDLC. UAT completed successfully in February 2014 and the system went live on April 24, 2014. The go-live date was originally scheduled for February 20, 2014; however, the date slipped due to detailed requirements elaboration and UAT of the elaborated requirements. The system is currently in the warranty period and will transition to O&M in August 2014. This project will not be included in future MITDP reports.	
Known / Anticipated Schedule Changes: As noted in Project Status, the go-live date slipped from February 20, 2014 to April 24, 2014.	
Known / Anticipated Cost Changes: EAC for this project is \$1,820,240, reflecting an increase of approximately \$20K due to expanded requirements. Additional federal funds were requested by MDE to cover the increased expenditure.	
Known / Anticipated Scope Changes: None.	
Risk Assessment: N/A	
Portfolio Review Meeting Held: 05/13/2014	Last Quarterly Update Provided: 05/13/2014
IV & V Assessments Initiated: None	Peer Review Committees Assigned: None

Environment: Water Supply Information and Permitting System (WSIPS) (#3201)

Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2014	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2014
GF				
SF				
FF	361,746	1,458,494	1,820,240	19.87%
RF				
MITDPF				
Totals	361,746	1,458,494	1,820,240	19.87%

Project Funding				
Funding Type	Funding through FY 2013	Funding FY 2014	Funding FY 2015	Total Funding to Date
GF				0
SF				0
FF	1,800,000			1,800,000
RF				0
MITDPF				0
Totals	1,800,000	0	0	1,800,000

Out Year Cost Detail						
Funding Type	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Total Out Year Costs
GF						0
SF						0
FF	1,458,494					1,458,494
RF						0
MITDPF						0
Totals	1,458,494	0	0	0	0	1,458,494

Health & Mental Hygiene: Financial Restructuring of the Developmental Disabilities Administration (DDA) (#A802)

Project Description: The Department of Mental Health & Hygiene (DHMH) and the Developmental Disabilities Administration (DDA) are seeking a contractor to obtain financial re-engineering services from the standpoint of improving both business processes and provide a recommendation for a new financial platform, or modifications to DDA’s existing financial platform (PCIS2).

Project Status: The DDA project is currently in the Requirements Analysis Phase of the State’s SDLC, and work continues on completing the To-Be processes. The project is approximately seven months behind the previously reported schedule, and the To-Be work that was due to be completed in March 2014 is now forecast to be completed in December 2014. Despite the delayed To-Be activities, the completion of SDLC Phases 1-4 is still scheduled for March 2015. The delays are due to ongoing complexities resulting from operational stabilization efforts previously reported in the FY14 Mid-Year Report. Activities relating to the operational stabilization efforts have had significant impact to the project team’s ability to complete the requirements analysis work as initially planned, as much of the work serves as direct input to system requirements. As a result, progress on the project has been slower than anticipated. In addition to working on the To-Be processes, the project team has been finalizing its assessment of a variety of system options to meet the DDA’s high-level functionality requirements. The DDA is strongly considering the development of a customized module within the existing Long Term Supports and Services (LTSS) system, which is another major IT project within the DHMH project portfolio.

Known / Anticipated Schedule Changes: None.

Known / Anticipated Cost Changes: The DDA plans to exercise the second of two one-year renewal options in Q2 of FY15. The project exceeded its FY14 approved budget by approximately \$270K due to the incorporation of operational stabilization activities into the original project scope. These additional expenditures were covered by the DHMH operational budget.

Known / Anticipated Scope Changes: As noted in the FY14 Mid-Year Report, the scope of the DDA project was expanded to include additional operational stabilization activities during the second half of FY14.

Risk Assessment: The most significant risk to the DDA project continues to be the operational stabilization efforts that were originally running in parallel to the project, and have now been incorporated directly into the project scope. There is a high risk of continued project slippage and scope expansion while the stabilization efforts continue. DoIT has recommended that the DDA reconsider its current schedule to ensure the timeline is realistic. DDA must ensure it works closely with DoIT as the project progresses, so appropriate and timely interventions can be made to reduce the risk of further project slippage. Funding for the implementation phase continues to be unclear until a final determination is made on the DDA system solution, which is not anticipated until the completion of SDLC Phase 4.

Portfolio Review Meeting Held:	06/25/2014	Last Quarterly Update Provided:	06/25/2014
IV & V Assessments Initiated:	11/06/2013	Peer Review Committees Assigned:	None

Health & Mental Hygiene: Financial Restructuring of the Developmental Disabilities Administration (DDA) (#A802)

Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2014	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2014
GF	1,099,638	386,950	1,486,588	73.97%
SF				
FF	531,171	238,050	769,221	69.05%
RF				
MITDPF	357,996		357,996	100.00%
Totals	1,988,805	625,000	2,613,805	76.09%

Project Funding				
Funding Type	Funding through FY 2013	Funding FY 2014	Funding FY 2015	Total Funding to Date
GF	392,084		386,950	779,034
SF				0
FF	252,791	439,843	238,050	930,684
RF				0
MITDPF		592,032		592,032
Totals	644,875	1,031,875	625,000	2,301,750

Out Year Cost Detail						
Funding Type	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Total Out Year Costs
GF	386,950					386,950
SF						0
FF	238,050					238,050
RF						0
MITDPF						0
Totals	625,000	0	0	0	0	625,000

Health & Mental Hygiene: Long Term Supports and Services Tracking System (LTSS) (#T807)

<p>Project Description: Maryland Medicaid is currently working with a vendor on crucial Long Term Care reform projects that, when implemented, will increase federal matching funds (FMAP) by over \$140M. Specifically, Maryland is implementing a tracking system (LTSS), a standardized assessment instrument (interRAI-HC), and an in-home services verification system (ISAS). LTSS is an integrated care management tracking system that houses real-time medical and service information regarding Medicaid participants. The scope of work for the development and delivery of the LTSS system was determined by the functionality necessary to meet the federal Balancing Incentive Program (BIP) and Community First Choice (CFC) program requirements.</p>			
<p>Project Status: The LTSS project is being carried out using a multi-phased approach, consisting of timed major releases aligned with BIP and CFC program requirements. The Medical Assistance Personal Care (MAPC) functionality and training implementation was completed in Q3 of FY14. A number of major releases scheduled for the second half of FY14 were also completed, including functionality relating to Reportable Events (Phase I and II), Case Management (CM) Billing, Community First Choice, Global Referral, Community Options (CO), and client portal functionality. Traumatic Brain Injury (TBI), Waiver Registry, and Screening Phase II functionality originally scheduled for delivery in Q4 of FY14 was rescheduled to the first half of FY15. The detailed analysis and preliminary scheduling of requirements related to several upcoming major releases has been rescheduled within the project; however, this is not anticipated to have any significant impact on the overall project milestones. A CATS+ TORFP to support the development work required in FY15 is scheduled for release in Q1 of FY15. The emergency contract in place through the end of FY14 was modified in Q3 of FY14 to extend O&M of the existing system for an additional 12 months, and allow a no-cost extension until October 2014 for the vendor to complete refinements under the contract. A separate solicitation for long-term hosting and support of the LTSS system will be developed in the second half of FY15.</p>			
<p>Known / Anticipated Schedule Changes: A CATS+ TORFP to support the development work beginning in Q2 of FY15 is scheduled for release in Q1 of FY15 (as noted in Project Status.) A detailed project schedule will need to be developed including all deliverables and milestones from the selected vendor.</p>			
<p>Known / Anticipated Cost Changes: As noted in the FY14 Mid-Year Report, the project team evaluated the need to add additional dedicated project management resources to the project. Beginning in Q2 of FY15, the project anticipates adding technical and quality assurance resources to the project team. Contracts for continued development work after Q2 of FY15, and long-term hosting and support of the system still need to be finalized which will have an impact on the project budget. Additionally, it is expected that additional funding will be required to support the inclusion of the DDA system scope (see K/A Scope Changes.)</p>			
<p>Known / Anticipated Scope Changes: After evaluating system options as part of the DDA project, DHMH is considering the LTSS system as a possible option to incorporate the requirements of a new DDA system. If this strategy is pursued, the LTSS project team will submit a change request to expand the current scope to include DDA requirements in its implementation schedule.</p>			
<p>Risk Assessment: Solicitations supporting the ongoing needs of the LTSS project need to be put in place timely so as not to disrupt project progress. DHMH has secured modifications to continue scheduled development work through to the end of October 2014, and hosting and maintenance through to the end of FY15; however, it is critical that the new development contract be awarded as early as possible in FY15. DoIT is actively working with DHMH throughout the procurement process to ensure a satisfactory outcome of the development contract, and the LTSS project team has started planning activities for a new hosting and maintenance contract to be in place prior to expiration of the current contract modification. The project schedule will remain a risk until a development contract for Q2 of FY15 is in place, and a detailed schedule can be developed with input from the awarded vendor. Interface dependencies still exist with several other major DHMH IT systems, and the project team continues to actively monitor the progress of several other major IT projects in the DHMH portfolio in order to anticipate impacts to the LTSS project schedule.</p>			
Portfolio Review Meeting Held:	06/25/2014	Last Quarterly Update Provided:	06/25/2014
IV & V Assessments Initiated:	11/06/2013	Peer Review Committees Assigned:	None

Health & Mental Hygiene: Long Term Supports and Services Tracking System (LTSS) (#T807)

Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2014	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2014
GF	7,581,416	8,111,278	15,692,694	48.31%
SF				
FF	7,433,916	6,794,235	14,228,151	52.25%
RF				
MITDPF				
Totals	15,015,332	14,905,513	29,920,845	50.18%

Project Funding				
Funding Type	Funding through FY 2013	Funding FY 2014	Funding FY 2015	Total Funding to Date
GF	4,352,649	4,200,000	5,500,000	14,052,649
SF				0
FF	4,228,196	4,200,000	5,000,000	13,428,196
RF				0
MITDPF				0
Totals	8,580,845	8,400,000	10,500,000	27,480,845

Out Year Cost Detail						
Funding Type	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Total Out Year Costs
GF	5,500,000	2,611,278				8,111,278
SF						0
FF	5,000,000	1,794,235				6,794,235
RF						0
MITDPF						0
Totals	10,500,000	4,405,513	0	0	0	14,905,513

Health & Mental Hygiene: Medicaid Enterprise Restructuring Project (MERP) (#T801, #T802, #T803)

Project Description: The Medicaid Enterprise Restructuring Project (MERP) will replace and modernize DHMH’s existing Medicaid Management Information System (MMIS) and Medicaid processes in order to align with federally-mandated Medicaid Information Technology Architecture (MITA) requirements, ensure eligible individuals receive the health care benefits to which they are entitled, and that providers are reimbursed promptly and efficiently. Additionally, a goal of the new MMIS is to obtain federal Medicaid Enterprise Certification status.

Project Status: DHMH has been monitoring and working with the vendor to address project deficiencies that inhibit MERP progress. These include deliverable quality, requirements gaps, and inadequate scheduling practices. The current Integrated Master Schedule (IMS) is forecasting a go-live date of June 17, 2016, which is approximately 21 months behind schedule (see K/A Schedule Changes.) DHMH issued two cure notices to the prime contractor; the first was issued on January 31, 2014 related to serious deficiencies in the IMS, and the second was issued on March 14, 2014 related to ongoing deliverable quality concerns. The prime contractor failed to submit a satisfactory response to both cure notices, and DHMH has been working with the vendor to find a suitable path forward without success. In Q1 of FY15, with the support of DoIT, DHMH plans to suspend development work on the project for a period of 90 days to resolve outstanding issues of governance, schedule and quality and to develop an acceptable path forward to continue the MERP project. If an acceptable plan cannot be agreed upon, DHMH will evaluate other available remedies (see Risk Assessment.)

Known / Anticipated Schedule Changes: The MERP project is approximately 21 months behind the original September 29, 2014 go-live date approved in the October 19, 2012 re-baselined schedule. The project will not be able to make up the current schedule delays, and additional delays are expected due to the suspension and likelihood for re-work expected in the event a satisfactory resolution can be reached to put the project back on track (see Risk Assessment.)

Known / Anticipated Cost Changes: As noted in the FY14 Mid-Year Report, the prime contractor submitted a contract claim for \$62M in relation to alleged delays on the part of DHMH and work the prime contractor claims falls outside the original scope of the contract. The prime contractor subsequently reduced its contract claim to approximately \$34M. DHMH rejected the claim in April 2014, and the prime contractor lodged an appeal with the Board of Appeals on May 28, 2014. Possible additional cost changes may occur as a result of various unresolved and anticipated change requests submitted by the prime contractor, and reconfiguration of the DHMH MERP PMO (see Risk Assessment.) However, the extent of the changes is not known at this time and will be included in future reports. The current EAC for the project is approximately \$786K over the FY15 ITPR estimates due to adjustments made to FY14 estimates to reflect actual expenditures.

Known / Anticipated Scope Changes: Due to current negotiations, scope changes are anticipated in this project. However, the full extent of the changes is not known at this time and will be included in future reports.

Risk Assessment: This remains a high-risk project. Continuing the project is only possible with immediate and transformational change to address a number of severe deficiencies. Project slippage is currently estimated at 21 months, and is expected to increase. The prime contractor is not following system development best practices, and its responses to the cure notices have been insufficient. DHMH has experienced difficulties in gaining direct access to the sub-contractor working on the system development work, making it difficult to determine accurate status information. Significant risk also exists from an organizational and operational perspective. DHMH continues to experience attrition of subject matter experts (SMEs) largely due to retirement and anticipation of the replacement MMIS, resulting in a growing skills and knowledge gap for the organization. DoIT recommended and DHMH is taking steps to document and preserve subject matter expertise from key DHMH personnel as a matter of urgency. The organizational change aspects of the MERP project are significant, and DoIT recommended that DHMH increase the number of PMO resources dedicated to the work required to ensure smooth adoption of the new MMIS. DHMH will initiate a 90-day suspension in Q1 of FY15 to immediately focus on a remediation plan to correct the course of the MERP project. If a satisfactory plan cannot be agreed upon that addresses the project deficiencies, scope and schedule concerns, DHMH will pursue other available remedies.

Portfolio Review Meeting Held:	06/25/2014	Last Quarterly Update Provided:	06/27/2014
IV & V Assessments Initiated:	11/06/2013	Peer Review Committees Assigned:	None

Health & Mental Hygiene: Medicaid Enterprise Restructuring Project (MERP) (#T801, #T802, #T803)

Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2014	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2014
GF				
SF				
FF	48,868,708	110,390,779	159,259,487	30.68%
RF				
MITDPF	5,429,856	21,428,783	26,858,639	20.22%
Totals	54,298,564	131,819,562	186,118,126	29.17%

Project Funding				
Funding Type	Funding through FY 2013	Funding FY 2014	Funding FY 2015	Total Funding to Date
GF				0
SF				0
FF	36,503,472	45,729,860	66,360,468	148,593,800
RF				0
MITDPF	4,055,941	3,253,999	7,692,729	15,002,669
Totals	40,559,413	48,983,859	74,053,197	163,596,469

Out Year Cost Detail						
Funding Type	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Total Out Year Costs
GF						0
SF						0
FF	32,083,358	49,741,714	28,565,707			110,390,779
RF						0
MITDPF	5,884,161	7,775,411	7,769,211			21,428,783
Totals	37,967,519	57,517,125	36,334,918	0	0	131,819,562

Health & Mental Hygiene: MERP ICD-10 Remediation (#T805)

<p>Project Description: The U.S. Department of Health and Human Services (HHS) announced a final rule that will facilitate the United States' ongoing transition to an electronic health care environment through adoption of a new generation of diagnosis and procedure codes. The final rules mandated that everyone covered by the Health Insurance Portability and Accountability Act (HIPAA) must implement ICD-10 for medical coding on October 1, 2015. DHMH's MMIS must attain system enhancements that will allow for the conversion from ICD-9 codes to ICD-10. To meet October 2015 compliance, DHMH will remediate the legacy MMIS to be ICD-10 compliant by utilizing the Centers for Medicare & Medicaid Services (CMS) General Equivalency Mappings (GEMs) to convert ICD-10 codes to ICD-9 codes. DHMH has determined that this approach would be the most economical method by using the GEMs crosswalk to minimize changes to the legacy MMIS. ICD-10 will be required for certain interfaces, and submitted ICD-10 code values will have to be available to communicate with providers and stakeholders; however, the intent is to use the cross-walked ICD-9 code values within the legacy MMIS claims, encounters, and pre-authorization processes and policies. The full implementation of ICD-10 will be handled in the new MMIS that will be structurally designed to fully incorporate ICD-10.</p>			
<p>Project Status: The mandated date for ICD-10 compliance was changed by the federal government from October 1, 2014 to October 1, 2015. System testing activities for the ICD-10 system were scheduled for completion in March 2014; however, due to the anticipated change to the mandatory compliance deadline, external testing partners temporarily put participation on hold until a decision was made and system testing is now scheduled to be completed in fall of 2014. As a result, UAT will also be delayed slightly; however, the system is still due to go live by early Q3 of FY15 and the project team does not anticipate major impacts to the overall project schedule. The O&M contract supporting ICD-10 was extended in April 2014 by an additional year, with the contract now ending in April 2015.</p>			
<p>Known / Anticipated Schedule Changes: The project schedule will be revised to accommodate temporary delays caused by the decision to move the mandatory compliance deadline by one year (see Project Status.)</p>			
<p>Known / Anticipated Cost Changes: The EAC for this project decreased by approximately \$730K due to a reduction in the contractor staff needed as the project moved to the later phases of the SDLC.</p>			
<p>Known / Anticipated Scope Changes: None.</p>			
<p>Risk Assessment: The most significant risk to this project was the April 2014 expiration of the O&M support contract. As noted in Project Status, this contract was extended to April 2015 which will see the ICD-10 project through implementation and into post-go live monitoring activities. Extensive work has taken place to ensure a smooth transition of post-go live activities to in-house DHMH support staff at the conclusion of the current O&M contract to mitigate this risk.</p>			
Portfolio Review Meeting Held:	06/25/2014	Last Quarterly Update Provided:	06/25/2014
IV & V Assessments Initiated:	11/06/2013	Peer Review Committees Assigned:	None

Health & Mental Hygiene: MERP ICD-10 Remediation (#T805)

Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2014	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2014
GF	830,742	495,254	1,325,996	62.65%
SF				
FF	6,172,824	1,719,070	7,891,894	78.22%
RF				
MITDPF				
Totals	7,003,566	2,214,324	9,217,890	75.98%

Project Funding				
Funding Type	Funding through FY 2013	Funding FY 2014	Funding FY 2015	Total Funding to Date
GF	715,904		184,647	900,551
SF				0
FF	4,193,135	2,552,670	1,146,089	7,891,894
RF				0
MITDPF		549,669		549,669
Totals	4,909,039	3,102,339	1,330,736	9,342,114

Out Year Cost Detail						
Funding Type	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Total Out Year Costs
GF	495,254					495,254
SF						0
FF	1,719,070					1,719,070
RF						0
MITDPF						0
Totals	2,214,324	0	0	0	0	2,214,324

Human Resources: Automated Financial System (AFS) (#6B13)

Project Description: The Automated Fiscal System (AFS) is a computerized fiscal tracking system that allows Department of Human Resources (DHR) fiscal users to set up, print and track payments to various vendors, including payments to child care and foster care providers; maintains a history of financial transactions; generates a variety of fiscal reports including the 302A for assistance and the General Ledger; and produces annual 1099 data on disk for submission to Financial Management Information System (FMIS). This application is used statewide by the local finance offices and has several levels of security to secure the data and restrict users from access to all system functions. AFS is written in an antiquated and unsupported Delphi technology. The application is outdated, prone to sensitive errors and difficult to enhance. Skills to support the application are not readily available. The system cannot take advantage of the newer technologies until it is moved to a more robust application language and the User Interface is modernized. Finding resources that can support this effort is difficult and very expensive. One of DHR's major goals is to standardize the software development environments (hardware, application software, and databases), and to migrate the business functionality from Delphi to .NET and the database from Interbase (1999 version) to SQL Server 2012.

Project Status: DHR's AFS project still remains in the Initiation Phase of the SDLC. DHR released a Request For Resumes (RFR) in May, 2014 for a dedicated PM to oversee this project. The evaluation and interview process is now complete. The anticipated award and start date for the PM is late Q1 of FY15.

Known / Anticipated Schedule Changes: There is no fully defined project schedule. Once the PM is on board, this effort will begin. Only a high level timeline has been produced related to each SDLC Phase. Implementation is currently planned for FY16.

Known / Anticipated Cost Changes: None. TPC will be estimated at the end of the PPR process, and will be included in the PIR ITPR.

Known / Anticipated Scope Changes: None.

Risk Assessment: Although there are no time constraints or priorities associated with the project, DoIT has recommended DHR continue with planning activities for this project in order to move the effort forward.

Portfolio Review Meeting Held:	04/09/2014	Last Quarterly Update Provided:	06/05/2014
IV & V Assessments Initiated:	None	Peer Review Committees Assigned:	None

Human Resources: Automated Financial System (AFS) (#6B13)

Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2014	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2014
GF	27,000	412,500	439,500	6.14%
SF				
FF		390,500	390,500	0.00%
RF				
MITDPF				
Totals	27,000	803,000	830,000	3.25%

Project Funding				
Funding Type	Funding through FY 2013	Funding FY 2014	Funding FY 2015	Total Funding to Date
GF			240,000	240,000
SF				0
FF		168,000	240,000	408,000
RF				0
MITDPF		182,000		182,000
Totals	0	350,000	480,000	830,000

Out Year Cost Detail						
Funding Type	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Total Out Year Costs
GF	412,500					412,500
SF						0
FF	390,500					390,500
RF						0
MITDPF						0
Totals	803,000	0	0	0	0	803,000

Human Resources: Enterprise Content Management Solution (ECMS) (#6B09)

Project Description: Enterprise Content Management Solutions (ECMS) refers to the technologies, strategies, methods and tools used to capture, manage, store, preserve, and deliver content and documents related to an organization and its processes. ECMS provides for the management of an organization's information across an entire enterprise. As such, DHR will implement an enterprise-wide content management solution to capture, maintain, manage, and share documentation and information across an enterprise composed of both the agency and its external business partners. This project was undertaken to meet the urgent need for document imaging within local departments of Social Services to assist Case-workers with faster turn-around times. Furthermore, ECMS responds directly to the DHR lawsuit: Thompson v. Donald; and if not completed, DHR will be out of compliance. The project has been deployed using a phased approach. Phase 1A & 1B implements the standardized document management infrastructure and includes the Pilot and Statewide Rollout; Phase 2 examined and solved the issue of data conversion/integration of legacy systems including Montgomery County Implementation and the Conversion Road Map. Phase 3A & 3B implements a set of advanced features meant to enhance the system based on vendor review & user feedback, and also includes Retrieval-only Access for DHR partner entities, as well as Advanced Reporting features.

Project Status: The T&M component of this effort, which was the last piece of this project that comprised both advanced features implementation and developing requirements for future enhancements (i.e. Optical Character Recognition and Workflows), completed in May 2014. Implementation for the Color Scanning, Retention & Archiving, and Special Case Security enhancements did not occur under the scope of this ECMS project. A separate ITPR will be submitted by DHR in anticipation of any future enhancements qualifying as an MITDP. The ECMS project will move into O&M in FY15. This project will not be included in future MITDP reports.

Known / Anticipated Schedule Changes: None.

Known / Anticipated Cost Changes: None.

Known / Anticipated Scope Changes: Some advanced features included in the original project scope were unable to be implemented due to system issues. Plans will be to revisit these features in the ECMS 2 ITPR in an FY16 project request.

Risk Assessment: N/A

Portfolio Review Meeting Held: 04/09/2014

Last Quarterly Update Provided: 06/11/2014

IV & V Assessments Initiated: 05/07/2012

Peer Review Committees Assigned: None

Human Resources: Enterprise Content Management Solution (ECMS) (#6B09)

Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2014	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2014
GF	3,817,348		3,817,348	100.00%
SF	2,663,514		2,663,514	100.00%
FF	6,495,713	418,450	6,914,163	93.95%
RF				
MITDPF	2,113,252	986,461	3,099,713	68.18%
Totals	15,089,827	1,404,911	16,494,738	91.48%

Project Funding				
Funding Type	Funding through FY 2013	Funding FY 2014	Funding FY 2015	Total Funding to Date
GF			986,461	986,461
SF				0
FF	15,413,575	2,332,118	986,461	18,732,154
RF				0
MITDPF		2,448,535		2,448,535
Totals	15,413,575	4,780,653	1,972,922	22,167,150

Out Year Cost Detail						
Funding Type	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Total Out Year Costs
GF						0
SF						0
FF	418,450					418,450
RF						0
MITDPF	986,461					986,461
Totals	1,404,911	0	0	0	0	1,404,911

Insurance Administration: Enterprise Complaint Tracking System (ECTS) (#1200)

Project Description: The Maryland Insurance Administration (MIA) has identified the need to replace the current Enterprise Complaint Tracking System (ECTS) with a browser based document management technology that automates workflow by routing electronic documents and notifications across the organization, and enables on-line data entry, form creation, standard reports, ad-hoc queries and data exchange with internal and external systems.			
Project Status: MIA completed all SDLC Phase 1-4 documentation for the ECTS project. A PIR ITPR is in process for DLS approval prior to proceeding with implementation. MIA is currently drafting a TORFP for implementation services.			
Known / Anticipated Schedule Changes: A more detailed project schedule will be developed once an implementation vendor has been selected.			
Known / Anticipated Cost Changes: The EAC has been updated to reflect estimated costs through to the end of implementation of this project.			
Known / Anticipated Scope Changes: None.			
Risk Assessment: Due to the lack of a fully defined project schedule, it is difficult to accurately estimate a project completion date. MIA needs to develop this schedule at the start of implementation, once the vendor is on board.			
Portfolio Review Meeting Held:	03/20/2014	Last Quarterly Update Provided:	06/30/2014
IV & V Assessments Initiated:	None	Peer Review Committees Assigned:	None

Insurance Administration: Enterprise Complaint Tracking System (ECTS) (#1200)

Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2014	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2014
GF				
SF	99,866	2,145,000	2,244,866	4.45%
FF				
RF				
MITDPF	49,685		49,685	100.00%
Totals	149,551	2,145,000	2,294,551	6.52%

Project Funding				
Funding Type	Funding through FY 2013	Funding FY 2014	Funding FY 2015	Total Funding to Date
GF				0
SF	150,000	1,790,000	355,000	2,295,000
FF				0
RF				0
MITDPF				0
Totals	150,000	1,790,000	355,000	2,295,000

Out Year Cost Detail						
Funding Type	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Total Out Year Costs
GF						0
SF	1,790,000	355,000				2,145,000
FF						0
RF						0
MITDPF						0
Totals	1,790,000	355,000	0	0	0	2,145,000

Juvenile Services: Automated Statewide Support and Information Systems Tool (ASSIST) (#1280)

<p>Project Description: The Automated Statewide Support and Information Systems Tool (ASSIST) application is the main Department of Juvenile Services (DJS) client case management system. This system allows secure information sharing across the Maryland State government enterprise as well as other Federal agencies and private vendors. Its current platform is programmed in code that is classified as a “sunset” development platform by the Enterprise Architecture (EA) Repository. ASSIST and incorporated small applications, handle all business functions related to juvenile case work as well as the administrative functions of the agency. DJS uses numerous free standing applications; the ASSIST application has reached a saturation point with the complexities of these free standing incorporated systems. This has caused and continues to cause system errors, outages and frequent needs for maintenance. The current ASSIST system requires enhancements to address the new system complexities and to provide system stability. DJS received the Byrne Memorial Justice Assistance Grant (BJAG) to support the ASSIST System Upgrade project. This federal grant falls under the Federal Purpose Area (FP), which is a planning, evaluation and technology improvement program. DJS will use the grant funding to complete the initial planning for the technical work that needs to be performed to provide a uniform system of integrated modules on a platform that meets State standards.</p>			
<p>Project Status: DJS is using internal resources to continue revising requirements in order to resolve the gaps and deficiencies identified during review of SLDC artifacts, and to determine next steps for this project as funding was unavailable to support additional resources. DJS is currently in the final stages of procuring a vendor with the remaining funds from the initial planning phase. This vendor will upgrade the “sunset” software technology to a more manageable version. Until funding is available to support the DJS ASSIST project, contractor resource engagement will be limited.</p>			
<p>Known / Anticipated Schedule Changes: The revised project schedule continues to reflect an estimated project completion date in FY20. Due to funding delays, further schedule impacts are possible.</p>			
<p>Known / Anticipated Cost Changes: With the additional development of document management requirements and the separation of the document management functionality, the EAC increased by approximately \$32K. TPC will be estimated at the end of the PPR process, and will be included in the PIR ITPR.</p>			
<p>Known / Anticipated Scope Changes: None.</p>			
<p>Risk Assessment: No additional funding was requested for this project in FY15 which causes further constraints on getting additional project resources. If no funds are allotted to the ASSIST project, additional delays are expected.</p>			
Portfolio Review Meeting Held:	06/04/2014	Last Quarterly Update Provided:	06/04/2014
IV & V Assessments Initiated:	None	Peer Review Committees Assigned:	None

Juvenile Services: Automated Statewide Support and Informaion System Tools (ASSIST) Upgrade (#1280)

Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2014	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2014
GF	246,115	156,000	402,115	61.21%
SF				
FF	147,200		147,200	100.00%
RF				
MITDPF	51,807		51,807	100.00%
Totals	445,122	156,000	601,122	74.05%

Project Funding				
Funding Type	Funding through FY 2013	Funding FY 2014	Funding FY 2015	Total Funding to Date
GF	450,000			450,000
SF				0
FF	150,000			150,000
RF				0
MITDPF				0
Totals	600,000	0	0	600,000

Out Year Cost Detail						
Funding Type	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Total Out Year Costs
GF	156,000					156,000
SF						0
FF						0
RF						0
MITDPF						0
Totals	156,000	0	0	0	0	156,000

Labor, Licensing and Regulation: UI Modernization (UIM) (#HB10)

<p>Project Description: The Department of Labor, Licensing and Regulation (DLLR) Division of Unemployment Insurance is modernizing the technology associated with its three (3) larger functions: Benefits (paying unemployment insurance claimants), Contributions (taxes collected from employers that replenish the Trust Fund) and Appeals (the function that arbitrates disputes between claimants and employers on the validity of a claim). The Division hired project management support resources to complete business requirements documents, work with vendors conducting an independent review of each system, and finally manage the development project deliverables to modernize the technology used by the Division.</p>			
<p>Project Status: DLLR brought on a PM in March 2014. The project completed SDLC Phases 1-4 in Q4 of FY14. An ITPR will be submitted requesting approval for the project to move forward into PIR in Q1 of FY15. A TORFP for project management services was completed, with award scheduled for late Q1 of FY15. The RFP working group is completing the draft Design Development Implementation (DDI) solicitation with release scheduled for October 2014. Due to the consortium agreement between states, it was determined that a separate RFP for legal services will be developed to provide resources to specifically support the various legal components of the project. DLLR released an RFP for legal services in April of 2014, with an award scheduled to be made in July 2014.</p>			
<p>Known / Anticipated Schedule Changes: A high level schedule through the end of implementation has been developed. The detailed schedule, including vendor deliverables and milestones, will be delivered once a program management and implementation vendor contract has been signed.</p>			
<p>Known / Anticipated Cost Changes: The UIM project is requesting additional funding from the US Department Of Labor (DOL) to cover the required cost of oversight through the end of the project. The EAC through the end of implementation for this project is approximately \$76M. This estimate will be refined further as associated contracts are awarded, and will be included in the PIR ITPR.</p>			
<p>Known / Anticipated Scope Changes: None.</p>			
<p>Risk Assessment: As noted in Project Status, DLLR engaged the services of a full-time, dedicated PM in March 2014. The RFP working group dedicated resources from the consortia states to support the RFP process. Once the PMO TORFP is awarded, the previous risk noted in the FY14 Mid-Year Report relating to limited project management support is expected to be mitigated. However, the DDI vendor TORFP needs to be released before Q3 of FY15, in order to avoid impacts to the project schedule milestones. If a DDI vendor contract is not awarded by September 2015 the UIM project could lose grant funding.</p>			
Portfolio Review Meeting Held:	03/13/2014	Last Quarterly Update Provided:	05/30/2014
IV & V Assessments Initiated:	None	Peer Review Committees Assigned:	None

Labor, Licensing and Regulation: UI Modernization (UIM) (#HB10)

Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2014	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2014
GF				
SF		2,000,000	2,000,000	0.00%
FF	215,811	73,893,350	74,109,161	0.29%
RF				
MITDPF				
Totals	215,811	75,893,350	76,109,161	0.28%

Project Funding				
Funding Type	Funding through FY 2013	Funding FY 2014	Funding FY 2015	Total Funding to Date
GF				0
SF		2,000,000		2,000,000
FF	250,000	71,859,161	2,250,000	74,359,161
RF				0
MITDPF				0
Totals	250,000	73,859,161	2,250,000	76,359,161

Out Year Cost Detail						
Funding Type	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Total Out Year Costs
GF						0
SF		1,000,000	500,000	500,000		2,000,000
FF	12,417,500	16,698,400	22,470,203	22,523,058		74,109,161
RF						0
MITDPF						0
Totals	12,417,500	17,698,400	22,970,203	23,023,058	0	76,109,161

Public Safety and Corrections: Enterprise Resource Program (MCE-ERPIP) (#1190)

<p>Project Description: This initiative will provide the ability for Maryland Correctional Enterprises (MCE) to revise and update its backend processes and aging financial and manufacturing IT infrastructure to better meet the needs of Maryland's correctional industries program. This project will allow more efficient management of the agency's program which currently generates over \$50 million per year in sales and service and employs over 2,000 inmates in Maryland's correctional facilities. The current paper driven process and computing platform is not efficient and has become less effective as MCE grows its business.</p>			
<p>Project Status: MCE has continued to work on a requirements document for the system and has not completed the TORFP previously projected for release in Q3 of FY14. MCE now recognizes that they require assistance in completing the necessary SDLC artifacts, including requirements documents and the system TORFP, and issued a procurement for a new project resource to replace the PM who resigned November 1, 2013. This resource procurement is expected to conclude in Q1 of FY15. The TORFP for the ERP system is projected to be released in Q2 of FY15.</p>			
<p>Known / Anticipated Schedule Changes: The project is approximately six months behind schedule and will be re-baselined once a new PM is on board and an updated project schedule is developed.</p>			
<p>Known / Anticipated Cost Changes: The EAC through to the end of PPR has been increased to \$1.15M to account for the additional time and resources required to complete planning activities. TPC will be estimated at the end of the PPR process, and will be included in the PIR ITPR.</p>			
<p>Known / Anticipated Scope Changes: None.</p>			
<p>Risk Assessment: The current schedule is still at a high level, and needs to be further decomposed to provide more detail. Additionally, SDLC artifacts have not been produced to an appropriate level to successfully move the project forward. The addition of a dedicated PM will assist in addressing these issues in order to get this project back on track.</p>			
<p>Portfolio Review Meeting Held: 05/29/2014</p>		<p>Last Quarterly Update Provided: 05/29/2014</p>	
<p>IV & V Assessments Initiated: None</p>		<p>Peer Review Committees Assigned: None</p>	

Public Safety and Corrections: Enterprise Resource Program (MCE-ERPIP) (#1190)

Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2014	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2014
GF				
SF	140,384	1,009,616	1,150,000	12.21%
FF				
RF				
MITDPF				
Totals	140,384	1,009,616	1,150,000	12.21%

Project Funding				
Funding Type	Funding through FY 2013	Funding FY 2014	Funding FY 2015	Total Funding to Date
GF				0
SF		300,000	850,000	1,150,000
FF				0
RF				0
MITDPF				0
Totals	0	300,000	850,000	1,150,000

Out Year Cost Detail						
Funding Type	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Total Out Year Costs
GF						0
SF	1,009,616					1,009,616
FF						0
RF						0
MITDPF						0
Totals	1,009,616	0	0	0	0	1,009,616

Public Safety and Corrections: Offender Case Management System (OCMS) (#1760)

<p>Project Description: This project will develop a full lifecycle Offender Case Management System (OCMS) to manage information as the offender moves between Arrest and Booking (A&B), Pre-Trial Detention, Department of Corrections (DOC), and Department of Parole & Probation (DPP) functions of the State's criminal justice system. Public Safety will implement a Commercial Off The Shelf (COTS) solution that best meets the needs of each of these four operational business units responsible for case management. Significant configuration and some amount of customization are expected to support Maryland's unique booking process and statutes. The initial phase of the project included business work-flow, requirements analysis, documentation of the business and functional requirements for each business area, and the project's integrator RFP and final contract award. A gap analysis and master schedule of business unit implementations was delivered shortly after contract award during the Development Phase planning.</p>			
<p>Project Status: The final components of the system are scheduled to go live on July 2, 2014. Once implementation is complete, the project will move into O&M.</p>			
<p>Known / Anticipated Schedule Changes: None.</p>			
<p>Known / Anticipated Cost Changes: TPC for this project is \$15,959,079, approximately \$715K higher than originally planned. Costs beyond the original project plan were for approved changes to allow for such things as consolidation of records for a single individual, adjustments to inmate sentence calculations, and maintaining a history of supervision levels for individuals. These enhancements were funded from DPSCS operational funds.</p>			
<p>Known / Anticipated Scope Changes: None.</p>			
<p>Risk Assessment: The project reported some minor data cleansing and migration issues in the period leading up to Go Live; however, the Department of Public Safety and Correctional Services (DPSCS) team worked diligently with the implementation vendor to develop and test cleanup scripts to mitigate any risk to implementation. The team will closely monitor post-implementation data integrity to ensure no further issues arise.</p>			
Portfolio Review Meeting Held:	05/29/2014	Last Quarterly Update Provided:	06/30/2014
IV & V Assessments Initiated:	11/13/2013	Peer Review Committees Assigned:	None

Public Safety and Corrections: Offender Case Management System (OCMS) (#1760)

Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2014	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2014
GF	15,959,079		15,959,079	100.00%
SF				
FF				
RF				
MITDPF			0	
Totals	15,959,079	0	15,959,079	100.00%

Project Funding				
Funding Type	Funding through FY 2013	Funding FY 2014	Funding FY 2015	Total Funding to Date
GF	15,244,069			15,244,069
SF				0
FF				0
RF				0
MITDPF				0
Totals	15,244,069	0	0	15,244,069

Out Year Cost Detail						
Funding Type	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Total Out Year Costs
GF						0
SF						0
FF						0
RF						0
MITDPF						0
Totals	0	0	0	0	0	0

State Police: Automated Licensing and Report Tracking System (ALRTS) (#1133)

Project Description: The Maryland State Police (MSP) have been tasked with automating and streamlining the regulated firearms processes. This will involve automating the 77R Process by replacing the hardcopy application form with a web accessible form submitted electronically to MSP headquarters; automating the process by which a retailer becomes a Maryland licensed firearms dealer; automating the process of running a background check on applicants; and potentially replacing the current Handgun Qualification License (HQL) solution as part of a fully integrated licensing system. MSP has organized the Automated Licensing and Report Tracking System (ALRTS) project into 3 phases - HQL, Super Query, and 77R.

Project Status: Development of the HQL system began at the end of FY13 to meet the October 1, 2013 deadline. In order to complete the entire SDLC in a 6 month period, MSP utilized a COTS product already licensed for use by the agency. The HQL system was successfully deployed on schedule. Between October 1, 2013 and the end of June 2014, nearly 14,000 Handgun Qualification License applications were processed. The Information System for Applicant Background & Licensing Viewer (ISABL) for the Super Query phase of the ALRTS project was created to provide an interface to the results from automated background check queries. ISABL went live for processing of 7-day firearms applications on January 27, 2014. The first automated query is expected to go live in ISABL in September 2014. MSP has completed extensive requirements gathering and documentation for the 77R phase of the ALRTS project, and has commenced development of a CATS+ TORFP for the system. SDLC Phases 1-4 artifacts have been submitted for review. The CATS+ TORFP will include development and automation of 77R Form submission, electronic payment of associated fees, electronic Dealer and Collector registration processes, and inclusion or integration of the HQL, Super Query and ISABL system functionality into a single system for application processing at Licensing Division. MSP estimates automation of the 77R Form and supporting processes to be complete in Calendar Year (CY) 2016.

Known / Anticipated Schedule Changes: None.

Known / Anticipated Cost Changes: The EAC has been revised for this project through to the end of implementation. The new EAC is \$3.4M.

Known / Anticipated Scope Changes: None.

Risk Assessment: Currently, the most significant risk is MSP's ability to continue meeting deliverable deadlines. The ALRTS project is currently on schedule; however, significant design, procurement and development work remains to be performed. To mitigate schedule risk, the project team continues to adhere to project management best practices for overall management of the project, including regular communication with stakeholders regarding scope, schedule and cost, and risk management strategies to both track and deal with potential problems.

Portfolio Review Meeting Held:	04/02/2014	Last Quarterly Update Provided:	06/27/2014
IV & V Assessments Initiated:	None	Peer Review Committees Assigned:	None

State Police:Automated Licensing Resigtration Tracking System (ALRTS) (#1133)

Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2014	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2014
GF	30,000	3,284,400	3,314,400	0.91%
SF				
FF	360,949			
RF				
MITDPF				
Totals	390,949	3,284,400	3,314,400	11.80%

Project Funding				
Funding Type	Funding through FY 2013	Funding FY 2014	Funding FY 2015	Total Funding to Date
GF	400,000	500,000	250,000	1,150,000
SF				0
FF		584,400		584,400
RF				0
MITDPF				0
Totals	400,000	1,084,400	250,000	1,734,400

Out Year Cost Detail						
Funding Type	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Total Out Year Costs
GF	1,750,000	1,134,400	400,000			3,284,400
SF						0
FF						0
RF						0
MITDPF						0
Totals	1,750,000	1,134,400	400,000	0	0	3,284,400

State Police: Computer Aided Dispatch/Records Management Systems (CAD/RMS) (#0104)

<p>Project Description: MSP is leading an effort to create a centralized law enforcement based Computer Aided Dispatch/Records Management (CAD/RMS) system. Initial major stakeholders for the system are the law enforcement entities within MSP, Department of Natural Resources (DNR), Maryland Transportation Authority (MdTA), Maryland Transit Administration (MTA) and Maryland Institute for Emergency Medical Services Systems (MIEMSS). The system will be scalable so that additional stakeholder agencies, including county and local law enforcement, may be added subsequent to the initial system implementation. The system includes automated field reporting, Geographic Information Systems (GIS), vehicle tracking, and mobile communications.</p>			
<p>Project Status: The initial completion date of April, 2014 was changed due to development and testing of a software patch needed to resolve system performance issues. Asymmetrical integration has been achieved, with deployment work in all barracks successfully completed at the end of FY 2014. CAD RMS and Mobile deployment at MSP was completed at the end of May 2014. Remaining work on the project includes system interfaces and the Mobile rollout at MDTA and MTA. The project will enter into O&M status in FY15.</p>			
<p>Known / Anticipated Schedule Changes: MTA CAD RMS deployment was moved from May 2014 to June 2014. This was approved by the CAD RMS PM, Program Manager and Governor's Office of Homeland Security. The last three MSP barrack deployments were moved back two months but still completed by the end of the CAD RMS scheduled deployment date. The LiNX interface to RMS will be delayed until FY15.</p>			
<p>Known / Anticipated Cost Changes: None.</p>			
<p>Known / Anticipated Scope Changes: Several minor system interfaces were rescinded because they were not possible or would have provided little to no benefit to the State.</p>			
<p>Risk Assessment: None</p>			
<p>Portfolio Review Meeting Held: 04/02/2014</p>		<p>Last Quarterly Update Provided: 06/27/2014</p>	
<p>IV & V Assessments Initiated: 09/06/2013 (CAP)</p>		<p>Peer Review Committees Assigned: None</p>	

State Police: Computer Aided Dispatch/Records Management Systems (CAD/RMS) (#0104)

Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2014	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2014
GF	14,919,188	2,644,000	17,563,188	84.95%
SF	5,000,000		5,000,000	100.00%
FF	985,577		985,577	100.00%
RF	3,180,620		3,180,620	100.00%
MITDPF				
Totals	24,085,385	2,644,000	26,729,385	90.11%

Project Funding				
Funding Type	Funding through FY 2013	Funding FY 2014	Funding FY 2015	Total Funding to Date
GF	4,152,949		545,160	4,698,109
SF	8,180,620	1,421,162	294,840	9,896,622
FF	985,577			985,577
RF				0
MITDPF		2,686,241		2,686,241
Totals	13,319,146	4,107,403	840,000	18,266,549

Out Year Cost Detail						
Funding Type	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Total Out Year Costs
GF	790,000	1,854,000				2,644,000
SF						0
FF						0
RF						0
MITDPF						0
Totals	790,000	1,854,000	0	0	0	2,644,000

State Police: IP Enabled Network for ANI/ALI (E911) (#0104)

Project Description: In order to establish and implement an Enhanced 911 (E911) system that will provide citizens with rapid, direct access to public safety agencies, the Emergency Numbers Systems Board (ENSB) recognized the need to work in cooperation with the MDSP to extend delivery of 911 call data to the 21 MDSP barrack locations that serve as secondary PSAPs. In doing so, the ENSB and MDSP envisioned a State-of-the-art E911 delivery network that provides the State with equipment and services allowing for more efficient receipt and processing of emergency calls for service. The E911 project is intended to accomplish this goal by delivering an environment that prepares the State for the next evolutionary step in the national 911 system known conceptually as Next Generation (NG) 911.

Project Status: The project was officially put on hold in October 2013. When it was determined by the E911 project team that the vendor appeared unable to deliver a system with functionality that met all functional requirements within the RFP, the contracted vendor was given a cure notice with a request from MSP to provide alternative technical designs. In the subsequent 11 months, the vendor has been unable to provide the requested design and has submitted a claim of damages in response to the cure notice. As a result of the vendor being unable to provide the requested design, it is anticipated that the project will be defunded in FY15.

Known / Anticipated Schedule Changes: This project remains on hold as of the end of FY14.

Known / Anticipated Cost Changes: None.

Known / Anticipated Scope Changes: None.

Risk Assessment: The E911 project has been under a stop work order since October 2013 due to concerns about the vendor's ability to provide the recommended solution.

Portfolio Review Meeting Held:	04/02/2014	Last Quarterly Update Provided:	06/27/2014
IV & V Assessments Initiated:	None	Peer Review Committees Assigned:	None

State Police: IP Enable Network for ANI/ALI (e911) (#1133)

Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2014	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2014
GF				
SF	940,890	6,355,210	7,296,100	12.90%
FF				
RF				
MITDPF				
Totals	940,890	6,355,210	7,296,100	12.90%

Project Funding				
Funding Type	Funding through FY 2013	Funding FY 2014	Funding FY 2015	Total Funding to Date
GF			50,000	50,000
SF	1,107,340		722,205	1,829,545
FF				0
RF				0
MITDPF		180,666		180,666
Totals	1,107,340	180,666	772,205	2,060,211

Out Year Cost Detail						
Funding Type	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Total Out Year Costs
GF						0
SF	1,142,225	2,331,445	2,088,268	793,272		6,355,210
FF						0
RF						0
MITDPF						0
Totals	1,142,225	2,331,445	2,088,268	793,272	0	6,355,210

State Police: Statewide Public Safety Communications System (700MHz) (#PSC1)

Project Description: The 700 MHz project will replace several outdated agency radio system with a new state-of-the-art voice and data communications system for first responders and public services agencies. The existing communication systems have several deficiencies, including the lack of interoperability between disparate systems, incomplete coverage in certain geographic areas, and inadequate transmission capacity. New infrastructure will be designed and built to meet current and future communications system requirements of the State and participating local government agencies. The new system will provide communication capability between State, local and Federal agencies. Implementation began in 2011 with a limited deployment in Region 1A to support full transition by MDTA and one MSP Barrack (JFK). Additionally, savings in Phase 1 allowed the completion of Kent County before a Federal Communications Commission (FCC) deadline of January 2013. Phase 2 of the project was completed in December of 2013 and includes Region 2, minus Kent County, which was completed in Phase 1. Four additional phases will follow to complete coverage in all other regions of the State.

Project Status: Infrastructure is fully operational and is supporting radio traffic in Region 1-A and Region 2. Deployment continues with approximately 85% of the site work and fiber installations completed in Phase 3 (central Maryland). The Phase 4 (western Maryland) design is approximately 70% completed, with all site surveys currently underway. DoIT is seeking Capital Funding to complete Phase 5 (southern Maryland) in FY16. That will leave only the National Capital region (Prince George’s County and Montgomery County) to be completed in Phase 6, the final phase.

Known / Anticipated Schedule Changes: Completion of the Phase 3 Regional Functional Testing will be delayed to allow for the relocation of a back-up master to western Maryland. Once the move is completed in the first quarter of 2015, sites in central Maryland will be turned on. Phase 4 is being completed in parallel with Phase 3.

Known / Anticipated Cost Changes: None.

Known / Anticipated Scope Changes: None.

Risk Assessment: Because the radio system is being deployed on existing towers, there is a risk that some sites will require extensive upgrades to the towers, shelters, power supply, generators, etc. Contingency has been increased based on actual costs from Phases 1 and 2 in anticipation of additional work on sites in western and southern Maryland.

Portfolio Review Meeting Held:	04/02/2014	Last Quarterly Update Provided:	06/27/2014
IV & V Assessments Initiated:	None	Peer Review Committees Assigned:	None

State Police: Statewide Public Safety Communication System (700MHz) (#PSC1)

Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2014	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2014
GF	135,148,610	142,660,198	277,808,808	48.65%
SF	17,727,462	21,795,582	39,523,044	44.85%
FF	400,000		400,000	100.00%
RF	41,861,940	17,148,318	59,010,258	70.94%
MITDPF	9,047,820	20,359,999	29,407,819	30.77%
Totals	204,185,832	201,964,097	406,149,929	50.27%

Project Funding				
Funding Type	Funding through FY 2013	Funding FY 2014	Funding FY 2015	Total Funding to Date
GF	144,897,000	22,300,000	1,420,991	168,617,991
SF	10,134,615	7,765,677	6,083,617	23,983,909
FF	400,000		23,559	423,559
RF	15,000,000	7,204,381	591,810	22,796,191
MITDPF	17,872,977	4,179,289		22,052,266
Totals	188,304,592	41,449,347	8,119,977	237,873,916

Out Year Cost Detail						
Funding Type	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Total Out Year Costs
GF	60,002,047	54,922,266	27,735,885			142,660,198
SF	5,024,335	1,779,102	6,044,254	8,947,891		21,795,582
FF						0
RF	13,146,534	4,001,784				17,148,318
MITDPF	6,748,262	13,611,737				20,359,999
Totals	84,921,178	74,314,889	33,780,139	8,947,891	0	201,964,097

Transportation - Aviation: Integrated Airport Security System (IASS) (#7403)

<p>Project Description: At the end of FY09, Maryland Aviation Administration (MAA) management combined the Controlled Access Security System (CASS #7402), MAA (CCTV #7403) and TSA CCTV (#7404) projects, into the Integrated Airport Security System (IASS). The IASS project will design, procure, install and implement a new Closed Circuit Television (CCTV) system, including CCTV cameras at Transportation Security Administration (TSA) specified locations throughout the Baltimore Washington International (BWI) Terminal, and a new Controlled Access Security System (CASS) application. The new system will be maintained and operated by the Maryland Aviation Administration (MAA) Office of Airport Security. The IASS shall be a state-of-technology system with scalable security monitoring features and functionality.</p>			
<p>Project Status: The final punch list items and As-Built documents originally scheduled for December 2013 were completed on March 31, 2014. The final acceptance and final progress payment was made by MAA. This project will not be included in future MITDP reports.</p>			
<p>Known / Anticipated Schedule Changes: None.</p>			
<p>Known / Anticipated Cost Changes: EAC increased from FY13 by \$5.4M. Estimated funding and spending represents the current Draft TPC.</p>			
<p>Known / Anticipated Scope Changes: None.</p>			
<p>Risk Assessment: N/A</p>			
<p>Portfolio Review Meeting Held: 05/15/2014</p>		<p>Last Quarterly Update Provided: 05/15/2014</p>	
<p>IV & V Assessments Initiated: None</p>		<p>Peer Review Committees Assigned: None</p>	

Transportation - Aviation: Integrated Airport Security System (IASS) (#7403)

Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2014	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2014
GF				
SF	4,056,000	1,088,880	5,144,880	78.84%
FF				
RF	40,330,000		40,330,000	100.00%
MITDPF				
Totals	44,386,000	1,088,880	45,474,880	97.61%

Project Funding				
Funding Type	Funding through FY 2013	Funding FY 2014	Funding FY 2015	Total Funding to Date
GF				0
SF	5,522,252	610,000	1,088,880	7,221,132
FF				0
RF	28,664,023	9,559,725		38,223,748
MITDPF				0
Totals	34,186,275	10,169,725	1,088,880	45,444,880

Out Year Cost Detail						
Funding Type	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Total Out Year Costs
GF						0
SF	1,088,880					1,088,880
FF						0
RF						0
MITDPF						0
Totals	1,088,880	0	0	0	0	1,088,880

Transportation - Aviation: Parking Access and Revenue Control System (PARCS) (#1270)

<p>Project Description: This project will replace the existing legacy Parking Access and Revenue Control System (PARCS) at BWI airport with current technology. The replacement system will manage parking fee revenue, which is the number one revenue generating program at BWI, providing new parking lot control equipment, enhanced reporting /auditing capabilities, improved customer service and reduced cash transactions. PARCS will also supply the physical infrastructure for EZ Pass, provide new ticket kiosks, and proxy cards for employee parking lots. The goal of the selected PARCS solution is to provide maximum operational reliability while maintaining the flexibility to incorporate future revenue control and collection technologies. The system design and specifications are intended to support BWI's objective to provide the highest level of service to parking patrons while maintaining secure and auditable revenue data.</p>			
<p>Project Status: A Notice to Proceed (NTP) was issued to the vendor on February 24, 2014 and the design phase completed in May 2014. Early construction activities at BWI have begun while Factory Acceptance Testing will start in late July 2014. The target date for project completion is August 2015.</p>			
<p>Known / Anticipated Schedule Changes: None.</p>			
<p>Known / Anticipated Cost Changes: EAC decreased by approximately \$400K. Estimated funding and spending represents the current Draft TPC.</p>			
<p>Known / Anticipated Scope Changes: None.</p>			
<p>Risk Assessment: As this is an outside construction project, inclement weather is possible. MAA has incorporated impact delays into their project schedule. There is also a risk of lane congestion or customer delays during all elements of construction. MAA will prepare and publish detailed time line on lane closures. Finally as there is a change in the parking management contractor during implementation through a provision in the RFP, a transition plan will be developed and executed to ensure a successful transition.</p>			
<p>Portfolio Review Meeting Held:</p>	<p>05/15/2014</p>	<p>Last Quarterly Update Provided:</p>	<p>06/30/2014</p>
<p>IV & V Assessments Initiated:</p>	<p>None</p>	<p>Peer Review Committees Assigned:</p>	<p>None</p>

Transportation - Aviation: Parking and Revenue Control System (PARCS) (#1270)

Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2014	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2014
GF				
SF	865,938	10,788,000	11,653,938	7.43%
FF				
RF				
MITDPF	28,066		28,066	100.00%
Totals	894,004	10,788,000	11,682,004	7.65%

Project Funding				
Funding Type	Funding through FY 2013	Funding FY 2014	Funding FY 2015	Total Funding to Date
GF				0
SF	865,938	5,529,000	5,249,000	11,643,938
FF				0
RF				0
MITDPF				0
Totals	865,938	5,529,000	5,249,000	11,643,938

Out Year Cost Detail						
Funding Type	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Total Out Year Costs
GF						0
SF	5,249,000	431,034				5,680,034
FF						0
RF						0
MITDPF						0
Totals	5,249,000	431,034	0	0	0	5,680,034

Transportation - Motor Vehicle: Document Information and Workflow System (DIWS) (#0684)

Project Description: The original Document Information and Workflow System (DIWS) project replaced more than 170 million paper documents with electronic storage and retrieval, and has become an integral Motor Vehicle Administration (MVA) operating system. DIWS seeks to improve workflows with standardization of information, improved reporting, and auditing capabilities. The original DIWS was created using client-server technology, which was the state-of-the-art technology at the time. The current DIWS project will use a web-based application to replace the client-server technology. The change to a web-based system will allow the Maryland Department of Transportation (MDOT) to:

- 1) Extend the full capabilities of DIWS to any user with a web browser,
- 2) Expand the internal staff knowledge-base on the underlying technology of DIWS, thereby lowering future development and maintenance risk to MVA, and
- 3) Allow document access from other MVA applications that support hyperlinking.

Project Status: The DIWS project requirements overlap those of Project Core, so as of Q4 of FY14, this project was merged into Project Core. The merge will provide for better integration throughout MVA and better alignment with the MDOT strategic plan. This project will not be included in future MITDP reports.

Known / Anticipated Schedule Changes: The DIWS schedule was incorporated in Project Core’s schedule. Therefore the development and deployment timelines for the DIWS project’s capability will be driven by Project Core. Their deployment dates only differed by 9 months, so the delay is expected to be negligible.

Known / Anticipated Cost Changes: No amounts that can be charged to the project were spent, so there is no impact on Project Core. The funding amount was added to Project Core.

Known / Anticipated Scope Changes: None.

Risk Assessment: A major concern of MVA is how to incorporate 200 million existing documents in the new system. MVA will continue to work with the Project Core team to make sure their requirements are included and the existing documents are considered.

Portfolio Review Meeting Held:	04/25/2014	Last Quarterly Update Provided:	04/25/2014
IV & V Assessments Initiated:	None	Peer Review Committees Assigned:	None

Transportation - Motor Vehicle: Document Information and Workflow System (DIWS) (#0684)

Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2014	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2014
GF				
SF	80,000		80,000	100.00%
FF				
RF				
MITDPF				
Totals	80,000	0	80,000	0.00%

Project Funding				
Funding Type	Funding through FY 2013	Funding FY 2014	Funding FY 2015	Total Funding to Date
GF				0
SF		500,000		500,000
FF				0
RF				0
MITDPF				0
Totals	0	500,000	0	500,000

Out Year Cost Detail						
Funding Type	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Total Out Year Costs
GF						0
SF						0
FF						0
RF						0
MITDPF						0
Totals	0	0	0	0	0	0

Transportation - Motor Vehicle: Enterprise Management System (Project Core) (#0688)

Project Description: Project Core, formerly known as “The Enterprise Management System (EMS)”, is an enterprise-wide project with an emphasis on modernizing MVA’s IT infrastructure, replacing legacy systems and enhancing MVA’s ability to provide customers and the agency with a 360 degree view of their services and needs. Project Core will address and serve as the base architecture for replacing the existing Titling and Registration System (TARIS) and other MVA legacy systems. Project Core will also provide a platform for development of new applications. The project includes five tracks: document imaging, insurance, front-end interface, enterprise bus for interfaces, and data quality.

Project Status: This project is currently in the Requirements Phase of the SDLC. MVA has established and launched the following governance frameworks: PMO, Quality Management (QM), Enterprise Architecture, and Executive Board. These entities will provide project leadership, quality control, functional requirements, and strategic direction. Documentation of As-Is (current state) process models began in January 2014 as planned and is expected to conclude in Q2 of FY15. Requirements definition sessions are expected to conclude in Q2 of FY15. The DIWS project, a separate MITDP, was absorbed into this project as of Q4 of FY14 and the separate MITDP effort will be formally closed out. Project Core’s scope also includes document imaging, which is functionality that needs to be integrated throughout the MVA, and the DIWS requirements will be covered by the Project Core MITDP. Creation of the implementation RFP will start in early fall of 2014 and is expected to be submitted for procurement review in December 2014. Project Core is expected to request authorization for PIR in Q3 of FY15.

Known / Anticipated Schedule Changes: None. Given that document imaging was already part of Project Core, including DIWS in the project did not affect the schedule.

Known / Anticipated Cost Changes: EAC increased by approximately \$8.5M, reflecting estimated costs through to the end of implementation. Estimated funding and spending represents the current Draft TPC.

Known / Anticipated Scope Changes: DIWS business requirements will be included in Project Core’s requirements. There have been no other scope changes.

Risk Assessment: Due to the wide range of functionality and architectures available in the marketplace, an RFI will be issued in Q1 of FY15 to survey options related to Project Core’s major components and assist the project team with selecting a suitable solution. A risk to the schedule is the amount of time that the procurement requires for review at various levels. Stakeholders will be involved throughout the process to mitigate this risk.

Portfolio Review Meeting Held:	04/25/2014	Last Quarterly Update Provided:	04/25/2014
IV & V Assessments Initiated:	None	Peer Review Committees Assigned:	None

Transportation - Motor Vehicle: Enterprise Management System (Project Core) (#0688)

Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2014	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2014
GF				
SF	1,697,068	10,727,000	12,424,068	13.66%
FF				
RF				
MITDPF				
Totals	1,697,068	10,727,000	12,424,068	13.66%

Project Funding				
Funding Type	Funding through FY 2013	Funding FY 2014	Funding FY 2015	Total Funding to Date
GF				0
SF	93,699	2,082,000	2,327,000	4,502,699
FF				0
RF				0
MITDPF				0
Totals	93,699	2,082,000	2,327,000	4,502,699

Out Year Cost Detail						
Funding Type	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Total Out Year Costs
GF						0
SF	2,327,000	2,100,000	2,100,000	2,100,000	2,100,000	10,727,000
FF						0
RF						0
MITDPF						0
Totals	2,327,000	2,100,000	2,100,000	2,100,000	2,100,000	10,727,000

Transportation - State Highway: Consumable Inventory System (CIS) (#2039)

Project Description: The purpose of the CIS project is to analyze existing material & supplies inventory processes at the State Highway Administration (SHA) supported by the Office of Finance in order to develop a consolidated consumable inventory application.			
Project Status: The CIS project is in the Initiation Phase of the SDLC. A draft TORFP was developed, and SHA was required to provide additional updates prior to resubmitting for approval to release. Due to other procurements as priority in FY14, SHA expects to resume activity on the CIS TORFP in mid-July 2014. The TORFP will include a revalidation and update of the requirements previously developed.			
Known / Anticipated Schedule Changes: With delays in the development and release of the TORFP, the schedule for implementation of this project will change.			
Known / Anticipated Cost Changes: TPC will be estimated at the end of the PPR process and will be included in the PIR ITPR.			
Known / Anticipated Scope Changes: None at this time; however, the scope of this project may change once the reassessment of system requirements is complete.			
Risk Assessment: N/A			
Portfolio Review Meeting Held:	04/24/2014	Last Quarterly Update Provided:	06/24/2014
IV & V Assessments Initiated:	None	Peer Review Committees Assigned:	None

Transportation-State Highway: Consumable Inventory System (CIS) (#2039)

Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2014	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2014
GF				
SF		2,834,020	2,834,020	0.00%
FF				
RF				
MITDPF	28,487		28,487	100.00%
Totals	28,487	2,834,020	2,862,507	1.00%

Project Funding				
Funding Type	Funding through FY 2013	Funding FY 2014	Funding FY 2015	Total Funding to Date
GF				0
SF			689,000	689,000
FF				0
RF				0
MITDPF				0
Totals	0	0	689,000	689,000

Out Year Cost Detail						
Funding Type	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Total Out Year Costs
GF						0
SF	689,000	1,455,020	690,000			2,834,020
FF						0
RF						0
MITDPF						0
Totals	689,000	1,455,020	690,000	0	0	2,834,020

Transportation - Transit: BUS-Unified System Architecture (USA) (#1333)

<p>Project Description: The project provides for a state- of-the-art suite upgrade and unification of on-board bus equipment and the fixed-end control and monitoring system under one contractor. The unified components will be provided on 568 buses encompassing all models from 2002-2011. The unification of the transit architecture will help to streamline MTA's Operations and Maintenance, and standardize methods, architecture and operations.</p>			
<p>Project Status: The Bus-USA proposal evaluations were completed in February 2014 and a vendor was selected for award, with an anticipated NTP date of June 2014. One of the unsuccessful bidders filed a protest and subsequent appeal with the Contract Board of Appeals in April 2014, and contract award has been put on hold until the appeal is resolved. The appeal may delay BPW approval beyond Q1 of 2015.</p>			
<p>Known / Anticipated Schedule Changes: The appeal filed by a vendor will delay the scheduled NTP date. The amount of delay can't be determined until the appeal has been resolved. A detailed project schedule will need to be developed once a vendor has been selected and project management resources are on board.</p>			
<p>Known / Anticipated Cost Changes: There will be a cost increase due to the change in the new type of radio used in the project. A cost estimate is being prepared, and based on the current financials the delta is approximately \$5M. Due to the bidder protest, the MTA may incur additional costs relating to an upcoming purchase of an additional 82 buses. All new bus purchases will include the older equipment. Once a contract award is made, the 82 buses will be required to be retrofitted with the newer equipment to ensure functionality.</p>			
<p>Known / Anticipated Scope Changes: The original voice radio requirement was changed to include APX 7500 dual band radios. This also requires that the vendor develop a different radio interface from the one that was originally scoped.</p>			
<p>Risk Assessment: Because of the pending litigation, the maintenance cost of other projects related to Bus-USA, such as the Real-time Transit Information System, and the existing AVL/CAD system will increase. Additionally, the longer it takes to reach NTP there is a risk that the cost of Bus-USA will increase due to inflation and other economic and technological factors. A detailed project schedule through the end of the implementation does not exist and will be developed once vendor and project management resources have been engaged. The schedule should incorporate all deliverables and milestones including those expected to be carried out by the vendor.</p>			
Portfolio Review Meeting Held:	04/25/2014	Last Quarterly Update Provided:	04/25/2014
IV & V Assessments Initiated:	None	Peer Review Committees Assigned:	None

Transportation - Transit: BUS-Unified System Architecture (USA) (#1333)

Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2014	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2014
GF				
SF	5,899,766	31,783,000	37,683,000	15.66%
FF				
RF				
MITDPF				
Totals	5,899,766	31,783,000	37,683,000	15.66%

Project Funding				
Funding Type	Funding through FY 2013	Funding FY 2014	Funding FY 2015	Total Funding to Date
GF				0
SF	4,820,359	1,079,407	1,095,000	6,994,766
FF				0
RF				0
MITDPF				0
Totals	4,820,359	1,079,407	1,095,000	6,994,766

Out Year Cost Detail						
Funding Type	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Total Out Year Costs
GF						0
SF	1,095,000	29,524,000	1,164,000			31,783,000
FF						0
RF						0
MITDPF						0
Totals	1,095,000	29,524,000	1,164,000	0	0	31,783,000

Transportation - Transit: BUS Real Time Information System (RTIS) (#1418)

<p>Project Description: This project is to provide a cost effective solution for providing transit passengers with real-time information on the status of their desired bus. Using GPS technology and the internet, a web based Real Time Information System (RTIS) system will calculate the arrival time of buses for specific stops and routes, then communicate the information to passengers via wireless handheld devices (such as cell phones and PDAs), the internet, electronic message signs, and kiosks.</p>			
<p>Project Status: End-to-end testing of the RTIS revealed some configuration changes that need to be made at the data source (AVL/CAD) in order to correct the data sent over the interface. These changes, however, affected the operation of the CAD/AVL but have been resolved. The INFO-IVR module is scheduled to complete testing by October 31, 2014 so that the Spanish language module may be added. The Vanity Code Program was been approved and implemented.</p>			
<p>Known / Anticipated Schedule Changes: None.</p>			
<p>Known / Anticipated Cost Changes: The EAC for this project increased by approximately \$330K. Estimated funding and spending represents the current draft TPC.</p>			
<p>Known / Anticipated Scope Changes: None.</p>			
<p>Risk Assessment: The most prominent risk to the RTIS project schedule is the testing taking place to correct the configuration changes caused by the Xerox interface, and getting more bus operators to log on to the system to protect the integrity of the real-time information. There is also a risk of maintaining the current back-end of the CAD-AVL system, as there are no spare parts since the system is antiquated. The RTIS project team is working to mitigate these risks to prevent schedule slippage.</p>			
<p>Portfolio Review Meeting Held: 04/25/2014</p>		<p>Last Quarterly Update Provided: 04/25/2014</p>	
<p>IV & V Assessments Initiated: None</p>		<p>Peer Review Committees Assigned: None</p>	

Transportation - Transit: BUS Real Time Information System (RTIS) (#1418)

Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2014	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2014
GF				
SF	1,728,719	1,293,000	3,021,719	57.21%
FF				
RF				
MITDPF				
Totals	1,728,719	1,293,000	3,021,719	57.21%

Project Funding				
Funding Type	Funding through FY 2013	Funding FY 2014	Funding FY 2015	Total Funding to Date
GF				0
SF	520,490	1,208,228	1,293,000	3,021,719
FF				0
RF				0
MITDPF				0
Totals	520,490	1,208,228	1,293,000	3,021,719

Out Year Cost Detail						
Funding Type	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Total Out Year Costs
GF						0
SF	1,293,000					1,293,000
FF						0
RF						0
MITDPF						0
Totals	1,293,000	0	0	0	0	1,293,000

Transportation - Transit: Union Payroll System (UPS) (#1441)

<p>Project Description: This project will provide a solution to replace the existing legacy Maryland Transit Authority Union Payroll/Human Resource/Benefits Systems (MTA UPS) and improve the overall operation and management of Union Payroll/Human Resource/Benefits functions at MTA through the adoption of industry best practices. The procurement strategy includes the flexibility to acquire a traditional COTS software and hardware platform hosted locally by MTA or more advanced solutions such as a cloud-based solution.</p>			
<p>Project Status: The UPS project is currently finalizing the implementation RFP. A PM was brought on board in February 2014 to support the project. The UPS Steering Committee approved the implementation strategy of acquiring a SaaS solution with a staggered deployment of functionality. It is anticipated that Payroll functionality will be deployed first in January 2017, followed by Human Resources and Benefits in July 2017 and January 2018, respectively. The PM has met with project stakeholders to verify business requirements. A final RFP for a SaaS solution is expected to be submitted for review in mid-November 2014. The procurement will be managed by MTA. SDLC Phases 1-4 project artifacts will be submitted for approval in July 2014.</p>			
<p>Known / Anticipated Schedule Changes: None.</p>			
<p>Known / Anticipated Cost Changes: The EAC through implementation for this project is expected to increase to approximately \$12M.</p>			
<p>Known / Anticipated Scope Changes: None.</p>			
<p>Risk Assessment: Due to the complexities of finalizing SaaS contracts, there is a possibility that the schedule will be delayed. Additionally, payroll system SMEs have limited availability to support the vendor in verifying requirements, business rules, business processes, and system inputs and outputs because their dedication is targeted toward keeping the payroll system up and running. Contract resource augmentation to backfill SMEs during the procurement phase would mitigate this risk and free up the Payroll System SMEs to work with the vendor. At the direction of the project executive sponsor, such a requirement has been incorporated in the RFP.</p>			
<p>Portfolio Review Meeting Held:</p>	<p>04/25/2014</p>	<p>Last Quarterly Update Provided:</p>	<p>04/25/2014</p>
<p>IV & V Assessments Initiated:</p>	<p>None</p>	<p>Peer Review Committees Assigned:</p>	<p>None</p>

Transportation - Transit: Union Payroll System (UPS) (#1441)

Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2014	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2014
GF				
SF	158,520	5,293,000	5,451,520	2.91%
FF				
RF				
MITDPF				
Totals	158,520	5,293,000	5,451,520	2.91%

Project Funding				
Funding Type	Funding through FY 2013	Funding FY 2014	Funding FY 2015	Total Funding to Date
GF				0
SF	79,200	79,320	250,000	408,520
FF				0
RF				0
MITDPF				0
Totals	79,200	79,320	250,000	408,520

Out Year Cost Detail						
Funding Type	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	Total Out Year Costs
GF						0
SF	250,000	1,350,000	2,500,000	693,000	500,000	5,293,000
FF						0
RF						0
MITDPF						0
Totals	250,000	1,350,000	2,500,000	693,000	500,000	5,293,000