

**END-OF-YEAR REPORT ON THE
MAJOR INFORMATION TECHNOLOGY DEVELOPMENT
PROJECT FUND**

**For
Fiscal Year 2024
As of June 30, 2024**

November 1, 2024



Wes Moore | Governor
Aruna Miller | Lt. Governor
Katie Savage | Secretary
Melissa Leaman | Deputy Secretary

The Honorable Wes Moore
Governor
Executive Department
State House
Annapolis, MD 21401

The Honorable Helene T. Grady
Secretary
Department of Budget and Management
45 Calvert Street
Annapolis, MD 21401

The Honorable Guy Guzzone
Chair
Senate Budget and Taxation Committee
3W Miller Senate Office Building
Annapolis, MD 21401

The Honorable Brian J. Feldman
Chair
Senate Education, Energy, and the Environment
Committee
2W Miller Senate Office Building
Annapolis, MD 21401

The Honorable Ben Barnes
Chair
House Appropriations Committee
121 House Office Building
Annapolis, MD 21401

The Honorable Joseline A. Pena-Melnyk
Chair
House Health and Government Operations
Committee
241 Taylor House Office Building
Annapolis, MD 21401

The Honorable Katie Fry Hester
Senate Chair
Joint Committee on Cybersecurity, Information
Technology, and Biotechnology

The Honorable Anne R. Kaiser
House Chair
Joint Committee on Cybersecurity, Information
Technology, and Biotechnology
425 Lowe House Office Building
Annapolis, MD 21401




Wes Moore | Governor
Aruna Miller | Lt. Governor
Katie Savage | Secretary
Melissa Leaman | Deputy Secretary

November 1, 2024

Dear Governor Moore, Senator Guzzone, Delegate Barnes, Senator Hester, Secretary Grady, Senator Feldman, Delegate Pena-Melnyk, and Delegate Kaiser:

The Department of Information Technology (DoIT) is pleased to submit its report on the State of Maryland's Major Information Technology Development Project (MITDP) Fund and MITDP portfolio. This report is submitted in accordance with Section 3.5-309 (n)(1) of the State Finance and Procurement Article which requires the Secretary to submit a report by November 1st of each year. This report describes Fiscal Year (FY) 2024 projects and the status of those projects as of June 30, 2024. Effective July 1, 2024, the MITDP Fund was renamed as the Information Technology Investment Fund. Since this report covers the status of projects prior to the effective date of that change, the report will use the terminology then in effect. The report also identifies known or anticipated cost, scope or schedule changes and risks identified since the FY23 Mid-Year Report, submitted in January of 2024. If you have any questions or comments, please contact me at katie.savage@maryland.gov.

Sincerely,



[Katie Savage - DoIT - \(Nov 1, 2024 15:34 EDT\)](#)

Katie Savage
Secretary

Enclosure

Cc: Ryan Bishop, Office of Policy Analysis, Department of Legislative Services
Melissa S. Leaman, Deputy Secretary & Chief Operations Officer, Department of Information Technology
Dana Phillips, Director of Government Relations, Department of Budget and Management

MSAR # 10116

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**For
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As of June 30, 2024**

State Agency Abbreviations

Baltimore City Community College	BCCC
Comptroller	COMP
Department of Budget and Management	DBM
Department of General Services	DGS
Department of Human Services	DHS
Department of Housing and Community Development	DHCD
Department of Information Technology	DoIT
Department of Natural Services	DNR
Department of Public Safety and Correctional Services	DPSCS
Governor's Grants Office	GGO
Maryland Department of Agriculture	MDA
Maryland Department of Labor	MDL
Maryland Department of Environment	MDE
Maryland Department of Health	MDH
Maryland Higher Education Commission	MHEC
Maryland Insurance Administration	MIA
Maryland Institute for Emergency Medical Services Systems	MIEMSS
Maryland State Department of Education	MSDE
Maryland State Police	MSP
Maryland State Retirement and Pension System	SRA
Maryland Department of Transportation	MDOT
Maryland Aviation Administration	MDOT-MAA
Maryland Transit Administration	MDOT-MTA
Maryland Transportation Authority	MDTA
Motor Vehicle Administration	MDOT-MVA
State Highway Administration	MDOT-SHA
The Secretary's Office	MDOT-TSO
Office of the Attorney General	OAG
Office of the Public Defender	OPD
State Board of Elections	SBE
State of Maryland Assessment and Taxation	SDAT
State Treasurer Office	STO
Workers' Compensation Commission	WCC

Executive Summary

The Maryland Department of Information Technology's (DoIT) Fiscal Year 2024 (FY24) portfolio of Major Information Technology Projects (MITDPs) consisted of fifty-seven projects across twenty-four agencies, representing an increase of two projects since FY24 mid-year reporting. The total value of the portfolio, based upon the EACs (Estimate At Complete), is \$3,396,579,775.

In FY24, the state appropriated \$498,159,853 in funds to support the MITDP portfolio. Of that amount, the MITDP fund held \$9,470,094 while \$488,689,759 was provided by other sources, including 19% general funds (\$94,497,053), 19% special funds (\$92,507,894), 60% federal funds (\$301,159,812), and less than 1% reimbursable funds (\$525,000).

Two new out-of-cycle projects were conditionally designated MITDPs since FY24 mid year reporting:

- MDH Non-Medicaid Case Management (CMM) Modernization
- MDH PHS Enterprise System Data Modernization

There were twelve project closures in FY24. They are:

- DOIT Voice and Datacom Modernization
- DOIT networkMaryland 100GB Backbone Upgrade
- DOIT Remote Workforce Enablement
- DPSCS Enterprise Resource Program (MCE-ERPIP)*
- DPSCS Drone Detection and Response System*
- IAC IAC Business Management System
- MDH Medicaid Management Information Systems II (MMISII) Enhancements**
- MDOT Transit: Omnichannel Contact Center
- MDOT TSO: R*Stars Modernization
- MSDE Replacement Educator Information System (REIS)
- OAG Case Matter Management System
- SBE Pollbooks**

* Closed mid-year FY24

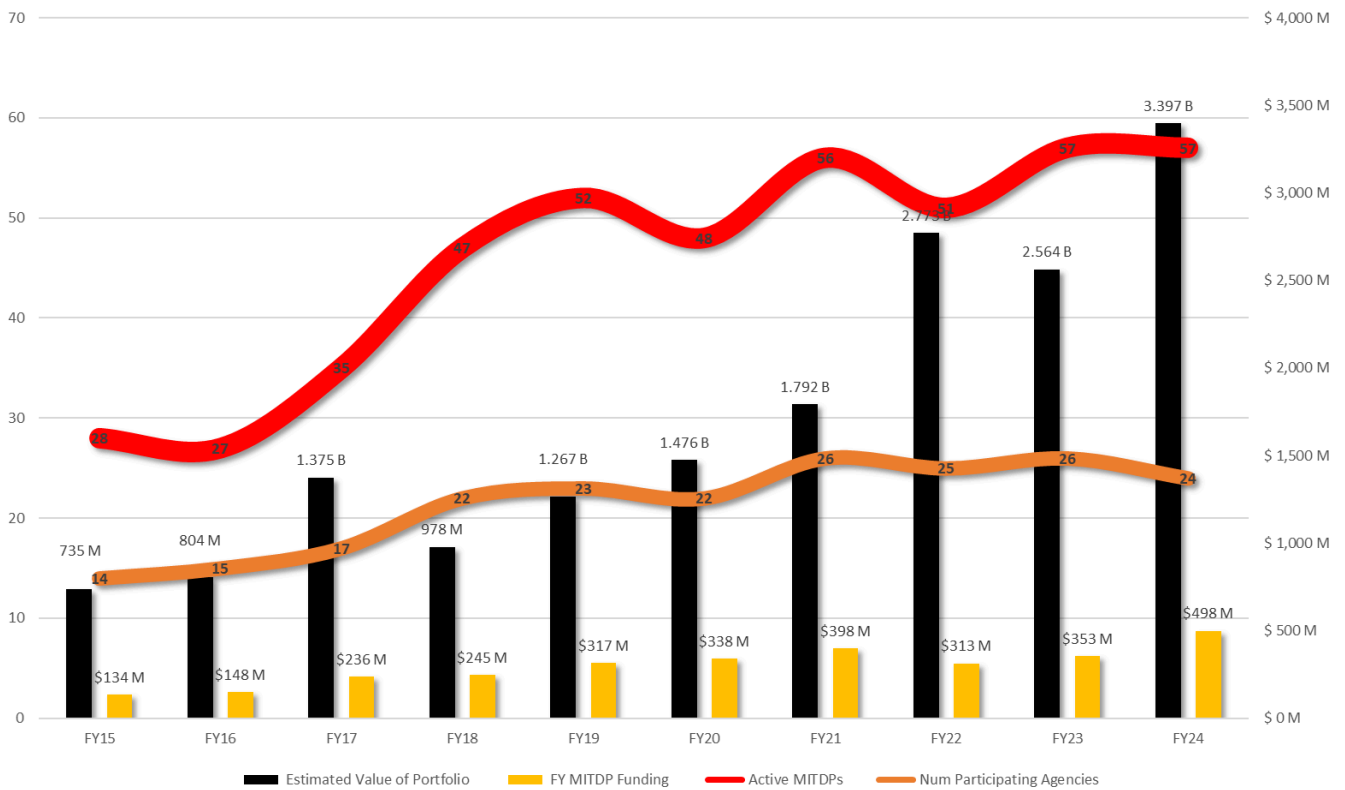
** To be replaced by a new MITDP or MITDPs effective FY25

As noted above, two MITDPs are closing effective FY24 and new FY25 MITDPs will take their places. The MMISII Enhancements project is a bundling of more than 10 subprojects supporting the state's Medicaid Enterprise Systems Modular Transformation which is funded, in majority, by federal matching funds. MMISII will be separated into individual MITDPs for each subproject. This will enable improved reporting of progress and better visibility into costs and scheduling.

In the case of the SBE Pollbooks MITDP, the vendor-implemented solution was deemed unworkable during User Acceptance Testing causing the project to come to a halt. The agency must restart planning, issue a new solicitation, and implement an alternative technical solution, thus initiating a new MITDP seemed prudent.

The following chart tracks four metrics from fiscal year 2015 through fiscal year 2024; the estimated value of the MITDP portfolio (which is the sum of the estimates at completion for all active MITDPs), the total MITDP funding appropriated, the number of active MITDPs, and the number of agencies with active MITDPs.

MITDP Metrics - FY15 through FY24



FY24 MITDP Project Planning/Implementation Review (PPR/PIR) Status

The following table shows the status of each MITDP with regard to which phase they were in during FY24. Projects in Project Planning Review (PPR) were in the planning phase of the project lifecycle. Projects in Project Implementation Review (PIR) were in the implementation phase of the project lifecycle.

#	Agency Name	Project Name	FY24 EOY PPR/PIR
1	Baltimore City Community College	Enterprise Resource Planning System (ERP)	PIR
2	Comptroller	Integrated Tax System (ITS)	PIR
3	Comptroller	Financial Management Information Systems Transformation (FMIS)	PPR
4	Comptroller	CPB Payroll System Modernization (PSM)	PPR
5	Department of Budget and Management	Capital Budgeting Information System (CBIS) Replacement	PIR
6	Department of General Services	Statewide Enterprise Procure to Pay System (eMMA)	PIR
7	Department of General Services	AS400 Replacement (AS400)	PPR
8	Department of Housing and Community Development	Energy Efficiency Program Management System (EEPMS)	PIR
9	Department of Human Services	Maryland Total Health Information Network (MD THINK)	PIR
10	Department of Natural Services	DNR Modernization and OneStop Integration Project	PIR
11	Department of Natural Services	Park Reservation and Revenue Management System	PPR
12	Department of Information Technology	Enterprise Solution Planning Initiative (ESPI)	PIR
13	Department of Information Technology	Maryland OneStop Portal (OneStop)	PIR
14	Department of Information Technology	Voice and Datacom Modernization (VDM)	PIR
15	Department of Information Technology	networkMaryland 100GB Backbone Upgrade (100GB)	PIR
16	Department of Information Technology	MD FiRST Radio Tower and Backhaul Improvement Project (RADIO)	PIR
17	Department of Information Technology	Enterprise Geographic Information Systems (GIS) Modernization	PIR
18	Department of Information Technology	Remote Workforce Enablement (RWE)	PPR
19	Department of Information Technology	networkMaryland (nwMD) Modernization	PPR
20	Department of Public Safety and Correctional Services	Enterprise Resource Program (MCE-ERPIP)	PIR
21	Department of Public Safety and Correctional Services	Computerized Criminal History (CCH)	PIR
22	Department of Public Safety and Correctional Services	Drone Detection and Response System (Drones)	PIR
23	Department of Public Safety and Correctional Services	Electronic Patient Health Record (EPhR)	PIR
24	Department of Public Safety and Correctional Services	Learning Management System Replacement (LMSR)	PIR
25	Interagency Commission On School Construction	IAC Business Management System (IBMS)	PIR
26	Maryland Department of Agriculture	Modernization Program (MODP)	PIR
27	Maryland Department of Health	Long Term Support and Services Tracking System (LTSS)	PIR
28	Maryland Department of Health	Statewide Electronic Health Records (EHR)	PPR

#	Agency Name	Project Name	FY24 EOY PPR/PIR
29	Maryland Department of Health	Medicaid Management Information Systems II (MMISII) Enhancements	PIR
30	Maryland Department of Health	BON Enterprise Licensing and Regulatory Management Solution (ELMS)	PPR
31	Maryland Department of Health	Integrated Electronic Vital Records Registration System (VRRS)	PIR
32	Maryland Department of Health	Migrate MDH HQ Data Center to the Cloud (CLOUD)	PIR
33	Maryland Department of Health	Maryland Department of Health VoIP Conversion (VOIP)	PIR
34	Maryland Department of Health	Bed Registry and Referral System (BRRS)	PPR
35	Maryland Department of Health	Maryland AIDS Drug Assistance Program (MADAP) Program Case Management System (MADAP)	PPR
36	Maryland Department of Health	OPER - Systems Integration and Modernization (OPER)	PPR
37	Maryland Department of Health	MDH Non-Medicaid Case Management (CMM) Modernization	PPR
38	Maryland Department of Health	PHS Enterprise System Data Modernization	PPR
39	Maryland Department of Labor	Electronic Licensing Modernization (ELMo)	PPR
40	Maryland Department of Labor	Labor Omni-channel Contact Center Solution (LOCCS)	PPR
41	Maryland Department of Transportation	Transit: Occupational Health Monitoring System (OHMS)	PIR
42	Maryland Department of Transportation	Transit: Omnichannel Contact Center (OMNI)	PPR
43	Maryland Department of Transportation	TSO: R*Stars Modernization	PIR
44	Maryland Higher Education Commission	Unified Financial Aid System	PPR
45	Maryland Insurance Administration	Insurance Tracking System (ITS)	PPR
46	Maryland Institute for Emergency Medical Services Systems	MIEMSS Emergency Medical Services (EMS) Communication System Upgrade	PIR
47	Maryland State Department of Education	CCATS Replacement Project (CCATS)	PIR
48	Maryland State Department of Education	Replacement Educator Information System (REIS)	PIR
49	Maryland State Police	Automated Licensing and Registration Tracking System (ALRTS)	PIR
50	Maryland Department of Transportation	Transit: Future Fare System (Next Generation Fare System) (NGFS)	PIR
51	Office of the Attorney General	Case Matter Management System (OAG-CMMS)	PIR
52	State Board of Elections	Pollbooks (POLLB)	PIR
53	State Board of Elections	2026 New Campaign Reporting Information System	PPR
54	State Board of Elections	2026 New Voting System Project	PPR
55	State of Maryland Assessment and Taxation	Strategic Enterprise Application Network (SEAN)	PIR
56	State Treasurer Office	Financial Systems Modernization (FSM)	PIR
57	Workers' Compensation Commission	Workers Compensation Commission Enterprise Modernization (WCCEM)	PIR

FY24 MITDPF SUMMARY OF OPERATIONS

Fund Balance			
Ending Balance per November 1st report in previous year			\$267,179,588
FY24 Funding			
Revenues:			
Sale, Lease or Exchange of Communication Sites or Frequencies	0		
Commissions, Rebates, Refunds, Rate Reductions to Telecommunications Bypass Agreements	0		
Pay Phone Commissions	0		
Pay Phone Commissions Received in Error	0		
Gifts, Contributions and Grants			
RSA-Revenue	738,247		
Investment Interest	12,347,305		
Total Revenues		13,085,552	
Other Revenue and Transfers-In:			
Transfer-In from Prior Years (in begin balance)			
General Fund Appropriations Expended to Special Funds	94,497,053		
Total Transfers		94,497,053	
Reversion to Fund Balance for Completed MITDPs			
Total FY24 Sources to Date			107,582,605
Total FY24 Funding:			374,762,193
Transfer Out:			
Reallocation from Prior Years (in begin balance)	0		
Reversion to Fund Balance included in Beginning Balance	0		
Cash Revenue Reduction Paid - Cost Containment	0		
Project Expenditures Reimbursed by Fund To Date	111,047,281		
Liability for Pay Phone Commissions Due to Agencies	0		
Total Transfers Out:			111,047,281
Ending Fund Balance (as of 06/30/2024)			\$263,714,912
Obligations			
<u>Prior Years' Project Fund Obligations</u>	174,003,837		
<u>Current Year Project Fund Obligations</u>	89,694,163		
Total Projected Project Obligations			263,698,000
Projected Net Funds Not Obligated (as of 06/30/2024)			\$16,912

FY24 MITDP AGENCY EXPENDITURES

The following table shows agency MITDP expenditures categorized as either project costs, oversight costs or IV&V costs where applicable. The “Funding AY” column represents the appropriation year against which the expenses were deducted. The “ITIF Starting Balance” column provides the balance the MITDP had as of 7/1/2023. The “Revenue” column indicates RSA funds, interest accrued, or funds received from agencies for inclusion in the ITIF. “Processed Revenue Transfers” are MITDP expenditures approved via completed Revenue Transfer. “ITIF Realignment” represents ITIF funding movements within and/or across MITDPs. “Revenue Transfers in Process” are MITDP expenditures where Revenue Transfer is not yet complete. “ITIF Ending Balance” provides the ITIF Balance as of 6/30/2024.

Agency	Category	Project	Funding AY	ITIF Starting Balance	Revenue	Processed Revenue Transfers	ITIF Realignment	Revenue Transfers in Process	ITIF Ending Balance	JA Number(s) (if applicable)	Comments
DPSCS	Project	Public Safety and Correctional Services: Drone Detection and Response System (Drones) (#P015)	2017	1,000,000		1,000,000	0		0	JA202342	AY23
MSP	Project	State Police: Automated Licensing and Registration Tracking System (ALRTS) (#1133)	2017	256,820		256,820	0		0	JA202343	AY23
DGS	Project	General Services: Statewide Enterprise Procure to Pay System (eMMA) (#P014)	2018	297,708		297,708	0		0	JA202405 JA202406	AY22 180,085.23 AY23 \$2,761,423.54
DPSCS	Project	Public Safety and Correctional Services: Drone Detection and Response System (Drones) (#P015)	2018	107,436		107,436	0		0	JA202342	AY23- 1,200,000.00
DPSCS	Project	Public Safety and Correctional Services: Computerized Criminal History (CCH) (#1730)	2018	398,488		186,970	0		211,518	JA202444	AY23
DPSCS	Project	Public Safety and Correctional Services: Maryland Automated Fingerprinting Identification System (MAFIS) (#1790)	2018	365,186			0		365,186		
MSP	Project	State Police: Automated Licensing and Registration Tracking System (ALRTS) (#1133)	2018	434,114		434,114	0		0	JA202343	AY23
SBE	Project	New Voting System Replacement Project (formerly known as 2016 Optical Scan Voting System Implementation)	2018	30,794			0		30,794		
DHS	Oversight	Human Services: Maryland Total Health Information Network (MD THINK) (#6B17)	2019	24,388		24,388	0		0	JA202241	AY21
DOIT	Project	Information Technology: Voice and Datacom Modernization (VDM) (#P012)	2019	153,788		153,788	0		0	JA202225	AY21

Agency	Category	Project	Funding AY	ITIF Starting Balance	Revenue	Processed Revenue Transfers	ITIF Realignment	Revenue Transfers in Process	ITIF Ending Balance	JA Number(s) (if applicable)	Comments
DOIT	Project	Information Technology: Enterprise Solution Planning Initiative (ESPI) (#P013)	2019	2,262,917		957,400	0	47,232	1,258,285	JA202390 JA202391 JA202437 JA202602 JA202252 JA202254 JA202223 JA202224	AY21 - 192,699.48 AY22 - 49,920.00 AY24 - 56,850.00 AY24 - 2,208.00 AY21 8,083.00 AY21 42,506.00 AY21 285,800.00 AY22 319,333.93
DOIT	Project	Information Technology: Maryland OneStop Portal (OneStop) (#P016)	2019			70,922	70,922		0	JA202431	AY23
DOIT	Project	Information Technology: Maryland OneStop Portal (OneStop) (#P016)	2019			262,517	659,078		396,560	JA202429	AY23
DOIT	Project	Information Technology: Maryland OneStop Portal (OneStop) (#P016)	2019				600,000		600,000		
DPSCS	Project	Public Safety and Correctional Services: Computerized Criminal History (CCH) (#1730)	2019	1,557,000		432,788	0		1,124,212	JA202447	AY24
DPSCS	Project	Public Safety and Correctional Services: Drone Detection and Response System (Drones) (#P015)	2019	1,500,000		92,564	-600,000		807,436	JA202342	AY23
DPSCS	Project	Public Safety and Correctional Services: Electronic Patient Health Record (EPHR) (#1740)	2019	1,418,360		434,562	0		983,798	JA202445	AY23
DPSCS	Project	Public Safety and Correctional Services: Maryland Automated Fingerprinting Identification System (MAFIS) (#1790)	2019	999,986		598,978	0		401,009	JA202446 JA202449	AY23 - 396,778.76 AY24 - 202,199.00
MDE	Project	Environment: Lead Rental Certification and Accreditation (LRCA) (#3206)	2019	400,201		250,345	0		149,856	JA202345	AY22
MDH	Project	Health: Medicaid Management Information Systems II Enhancements (MMISII) (#T810-T812)	2019	40,290			-40,290		0		Transfer MMIS Carry Forward to COMP PSM
COMP	Project	Comptroller of Maryland: CPB Payroll System Modernization (PSM) (#0910)	2019				40,290		40,290		Transfer MMIS Carry Forward to COMP PSM
MSP	Project	State Police: Statewide Public Safety Communications System (700MHz) (#PSC1)	2019	33,088			0		33,088		
MDL	Project	Labor: Electronic Licensing Modernization (ELMo) (#FA11)	2019	730,000			-730,000		0		

Agency	Category	Project	Funding AY	ITIF Starting Balance	Revenue	Processed Revenue Transfers	ITIF Realignment	Revenue Transfers in Process	ITIF Ending Balance	JA Number(s) (if applicable)	Comments
MSP	Project	State Police: Automated Licensing and Registration Tracking System (ALRTS) (#1133)	2019	123,676		123,676	0		0	JA202402	AY18 AY20 AY21
OPD	Project	Office of Public Defender: Case Matter Management System (CMMS) (#20001)	2019	8,403			0		8,403		
SBE	Project	Elections: Agency Elections Management System (AEMS) (#0873)	2019	40,838			0		40,838		
COMP	Oversight	Comptroller of Maryland: Integrated Tax System (ITS) (#0431)	2020	9,323		9,323	0		0	JA202307	AY21
DGS	Oversight	General Services: Statewide Enterprise Procure to Pay System (eMMA) (#P014)	2020	15,802		15,802	0		0	JA202314	AY21
SDAT	Project	Assessment and Taxation: Strategic Enterprise Application Network (SEAN) (#4100)	2019	380,372			0		380,372		
STO	Project	State Treasurer Office: Financial Systems Modernization (FSM) (#1800)	2019	658			0		658		
DHS	Project	Human Services: Automated Financial System (AFS) (#6B13)	2020	165,894			0		165,894		
DHS	IV&V	Human Services: Maryland Total Health Information Network (MD THINK) (#6B17)	2020	168,340			0		168,340		
DOIT	Project	Information Technology: Enterprise Solution Planning Initiative (ESPI) (#P013)	2020	1,400,000			-219,082		1,180,918		Re-align 238,464.00
DOIT	Oversight	Information Technology: Maryland OneStop Portal (OneStop) (#P016)	2020	6,766			0	6,766	0		
DOIT	Project	Information Technology: Maryland OneStop Portal (OneStop) (#P016)	2020				235,505		235,505		FY25 FUNDING
DOIT	Project	Information Technology: Maryland OneStop Portal (OneStop) (#P016)	2020	2,116,862		2,766,394	1,870,000		1,220,467	JA202429 JA202220	AY24-649,532.73 AY22-2,116,861.57
DOIT	Project	Information Technology: Voice and Datacom Modernization (VDM) (#P012)	2020	7,118,626		6,603,230	0		515,396	JA202426 JA202427 JA202225 JA202226 JA202387 JA202388 JA202389	AY23 - 786,170.41 AY24 - 1,289,011.06 AY21-1,238,823.52 AY22-1,080,840.46 AY21-89,618.47 AY22-712,299.58 AY23 -1,406,466.04
DOIT	Oversight	Information Technology: networkMaryland™ 100GB Backbone Upgrade (100GB) (#P017)	2020	91,029		22,886	-68,142		0	JA202501 JA202305	AY23- 21,023.87 AY21 - 1,862.59

Agency	Category	Project	Funding AY	ITIF Starting Balance	Revenue	Processed Revenue Transfers	ITIF Realignment	Revenue Transfers in Process	ITIF Ending Balance	JA Number(s) (if applicable)	Comments
DOIT	Project	Information Technology: networkMaryland™ 100GB Backbone Upgrade (100GB) (#P017)	2020	515,633		277,471	0	237,442	720	JA202392 (need split 5976.25 & update ja) JA202428 JA202227 JA202228	AY23 - 720.00 AY23 - 332,463.50 AY19-7,229.42 AY22-270,240.55
DOIT	Project	Information Technology: MD FIRST Radio Tower and Backhaul Improvement Project (RADIO) (#P022)	2020				0		0		
DPSCS	Project	Public Safety and Correctional Services: Electronic Patient Health Record (EPHR) (#1740)	2020	1,425,000		456,000	0		969,000	JA202448	AY23
DPSCS	Project	Public Safety and Correctional Services: Maryland Automated Fingerprinting Identification System (MAFIS) (#1790)	2020	750,000			0		750,000		
MDH	Project	Health: Statewide Electronic Health Records System (EHR) (#A806)	2020	2,640,699		21,340	0		2,619,359	JA202439	AY22
MDH	Oversight	Health: Migrate MDH HQ Data Center to the Cloud (CLOUD) (#A246)	2020	0		0	0		0		
MDH	Project	Health: Maryland Department of Health VoIP Conversion (VOIP) (#A810)	2020	1,500,000		5,019	0		1,494,981	JA202441	AY22
MDL	Project	Labor: Electronic Licensing Modernization (ELMo) (#FA11)	2020	1,900,000			-1,870,000		30,000		
MSDE	Oversight	Education: Maryland Direct Certification System (MDCS) (#F6107)	2020	1,933		1,933	0		0	JA202243	AY21
MSP	Project	State Police: Automated Licensing and Registration Tracking System (ALRTS) (#1133)	2020	450,000		450,000	0		0	JA202411 JA202402	AY16 - 122,645.87 AY18 AY20 AY21-331,193.11
DOIT	OPM	Oversight Project Managers	2020	136,666			-136,666		0		
OPD	Project	Office of Public Defender: Case Matter Management System (CMMS) (#20001)	2020	506,000		506,000	0		0	JA202339	AY23 - 619,851.96
RSA	RSA	Resource Sharing Agreements	2020	47,663			0		47,663		
SBE	Project	Elections: Agency Elections Management System (AEMS) (#0873)	2020	15,613			0		15,613		
SDAT	Project	Assessment and Taxation: Strategic Enterprise Application Network (SEAN) (#4100)	2020	145,000			0		145,000		

Agency	Category	Project	Funding AY	ITIF Starting Balance	Revenue	Processed Revenue Transfers	ITIF Realignment	Revenue Transfers in Process	ITIF Ending Balance	JA Number(s) (if applicable)	Comments
DOIT	Oversight	ITMP/NVA Pilot	2020	346,862		565,944	219,082	0	0	JA202552 JA202595 JA202253	AY23 - 283,200.00 AY24 - 238,464.00 AY21 - 44,280.00
MDH	Oversight	Health: Long Term Support and Services Tracking System (LTSS) (#T807, T808, & T809)	2020	4,023		4,023	0		0	JA202237	AY21
MDH	Oversight	Health: Statewide Electronic Health Records System (EHR) (#A806)	2020	3,497		3,497	0		0	JA202236	AY21
MDH	Oversight	Health: Migrate MDH HQ Data Center to the Cloud (CLOUD) (#A246)	2020	29,650		1,831	-27,819		0	JA202235	AY21
MSP	Oversight	State Police: Statewide Public Safety Communications System (700MHz) (#PSC1)	2020	6,438		3,543	-2,895		0	JA202244	AY21
STO	Oversight	State Treasurer Office: Financial Systems Modernization (FSM) (#1800)	2020	2,332		2,349	17		0	JA202249	
DHS	Project	Human Services: Maryland Total Health Information Network (MD THINK) (#6B17)	2021	5,682,845		4,883,336	0		799,509	JA202359	AY22
DNR	Project	Natural Resources: DNR Modernization and OneStop Integration Project (#A005)	2021	29,000			0		29,000		
DOIT	Oversight	Information Technology: Maryland OneStop Portal (OneStop) (#P016)	2021	0		0	0		0		
DOIT	Project	Information Technology: Maryland OneStop Portal (OneStop) (#P016)	2021	635,000		635,000	0		0	JA202394 JA202220 JA202393	AY23 -348,954.70 AY22 - 2,190,349.67 AY22 - 212,557.20
DOIT	Project	Information Technology: Maryland OneStop Portal (OneStop) (#P016)	2021				517,070		517,070		FY25 FUNDS
MDA	Project	Agriculture: Modernization Program (MODP) (#1102)	2021	1,087,800		496,217	0		591,583	JA202221	AY22
DOIT	Project	Information Technology: networkMaryland™ 100GB Backbone Upgrade (100GB) (#P017)	2021			95,022	95,022		0	JA202428	AY23 - 332,463.50
DPSCS	Oversight	Public Safety and Correctional Services: Computerized Criminal History (CCH) (#1730)	2021	0		0	0		0		
DPSCS	Project	Public Safety and Correctional Services: Computerized Criminal History (CCH) (#1730)	2021	1,685,984			0		1,685,984		

Agency	Category	Project	Funding AY	ITIF Starting Balance	Revenue	Processed Revenue Transfers	ITIF Realignment	Revenue Transfers in Process	ITIF Ending Balance	JA Number(s) (if applicable)	Comments
DPSCS	Project	Public Safety and Correctional Services: Maryland Automated Fingerprinting Identification System (MAFIS) (#1790)	2021	1,349,000			0		1,349,000		
GGO	Project	Governor's Grants Office: Enterprise Grants Management Solution (#P018)	2021	1,991,142		366,040	0		1,625,102	JA202338 JA202339 JA202340 JA202384 JA202385 JA202386	AY23-2401.59 AY23-10,404 AY23-219,769 AY23-6395.40 AY23-126,186.75 AY23 - 882.94
MDE	Project	Environment: Environment Permit Tracking System Modernization (EPTSM) (#3205)	2021	116,008		0	0		116,008	JA202344	AY22- 97053 PROJECT CLOSED- JA NOT SIGNED
MDH	Project	Health: Statewide Electronic Health Records System (EHR) (#A806)	2021	4,330,100			0		4,330,100		
MDH	IV&V	Health: Medicaid Management Information Systems II Enhancements (MMISII) (#T810-T812)	2021	74,523		74,523	0		0	JA202609 JA202609	AY20 - 25,784.6 AY21 - 48,738.4
MDH	Project	Health: Medicaid Management Information Systems II Enhancements (MMISII) (#T810-T812)	2021	1,715,580		1,715,580	0		0	JA202352 JA202356	AY22 - 18,991.34 AY23 - 1,696,588.42
MDH	Oversight	Health: Medicaid Management Information Systems II Enhancements (MMISII) (#T810-T812)	2021	39,628			-39,628		0		
MDH	Oversight	Health: BON Enterprise Licensing and Regulatory Management Solution (#A805)	2021	0		0	0		0		
MDH	Oversight	Health: Integrated Electronic Vital Records Registration System (VRRS) (#A807)	2021	0		0	0		0		
MDH	Project	Health: Integrated Electronic Vital Records Registration System (VRRS) (#A807)	2021	2,040,859			0		2,040,859		
MDH	Project	Health: Migrate MDH HQ Data Center to the Cloud (CLOUD) (#A246)	2021	849,240		81,340	0		767,901	JA202440	AY22
MSP	Project	State Police: Automated Licensing and Registration Tracking System (ALRTS) (#1133)	2021	300,000		300,000	0		0	JA202411 JA202412 JA202413 JA202414	AY16 - 122,645.87 AY18 - 10,896.46 AY20 - 8,869.29 AY23 - 403,668.74
DOIT	OPM	Oversight Project Managers	2021	418,919			-414,724		4,196		
RSA	RSA	Resource Sharing Agreements	2021	1,364,895			-95,022		1,269,874		

Agency	Category	Project	Funding AY	ITIF Starting Balance	Revenue	Processed Revenue Transfers	ITIF Realignment	Revenue Transfers in Process	ITIF Ending Balance	JA Number(s) (if applicable)	Comments
SRA	Oversight	Maryland State Retirement and Pension Systems: Business Process Reengineering and Support Technology (MPAS-3) (#60000)	2021			195	236	41	0		
OPD	Project	Office of Public Defender: Case Matter Management System (CMMS) (#20001)	2021	750,000		113,852	0		636,148	JA202339	AY23 - 619,851.96
DGS	Project	General Services: Statewide Enterprise Procure to Pay System (eMMA) (#P014)	2021	963,307		963,307	0		0	JA202346 JA202347	AY21 - 786,362.26 AY22 - 176,980.27
DGS	IV&V	General Services: Statewide Enterprise Procure to Pay System (eMMA) (#P014)	2021	87,576		87,576	0		0	JA202251	AY21
SBE	Project	Elections: Agency Elections Management System (AEMS) (#0873)	2021	5,237			0		5,237		
SBE	Oversight	Elections: Pollbooks (POLLB) (#0003)	2021	0			0		0		
SBE	Project	Elections: Pollbooks (POLLB) (#0003)	2021	880,844			0		880,844		
SDAT	Project	Assessment and Taxation: Strategic Enterprise Application Network (SEAN) (#4100)	2021	956,930			0		956,930		
SHA	Project	Transportation: State Highway: Consumable Inventory System (CIS) (#2039)	2021			885	885		0	JA202601	
SRA	Oversight	Maryland State Retirement and Pension Systems: Business Process Reengineering and Support Technology (MPAS-3) (#60000)	2021			195	236	41	0	JA202546	AY23
STO	Oversight	State Treasurer Office: Financial Systems Modernization (FSM) (#1800)	2021	53,887		0	-53,870	17	0		
STO	Project	State Treasurer Office: Financial Systems Modernization (FSM) (#1800)	2021	176,637		176,509	0		128	JA202220	AY21
DHS	Oversight	Human Services: Maryland Total Health Information Network (MD THINK) (#6B17)	2021	37,139		37,139	0		0	JA202241	AY21- 61,527.64
DNR	Oversight	Natural Resources: DNR Modernization and OneStop Integration Project (#A005)	2021	16,579		5,312	-11,267		0	JA202250	AY21
DOIT	Oversight	Financial Audit	2021	13,084		13,084	0		0	JA202255	AY21
DOIT	Oversight	Information Technology: Maryland OneStop Portal (OneStop) (#P016)	2021	20,949		20,949	0		0	JA202309	AY21

Agency	Category	Project	Funding AY	ITIF Starting Balance	Revenue	Processed Revenue Transfers	ITIF Realignment	Revenue Transfers in Process	ITIF Ending Balance	JA Number(s) (if applicable)	Comments
DPSCS	Oversight	Public Safety and Correctional Services: Computerized Criminal History (CCH) (#1730)	2021	2,778		2,778	0		0	JA202311	AY21
DPSCS	Oversight	Public Safety and Correctional Services: Electronic Patient Health Record (EPhR) (#1740)	2021	6,787		6,787	0		0	JA202312 JA202229	AY21
DPSCS	Oversight	Public Safety and Correctional Services: Maryland Automated Fingerprinting Identification System (MAFIS) (#1790)	2021	9,405		9,405	0		0	JA202313	AY21
GGO	Oversight	Governor's Grants Office: Enterprise Grants Management Solution (#P018)	2021	8,203		8,203	0		0	JA202306	AY21
MDE	Oversight	Environment: Environment Permit Tracking System Modernization (EPTSM) (#3205)	2021	425		425	0		0	JA202315	AY21
MDH	Oversight	Health: Integrated Electronic Vital Records Registration System (VRRS) (#A807)	2021	2,336		2,336	0		0	JA202239	AY21
MDH	Oversight	Health: BON Enterprise Licensing and Regulatory Management Solution (#A805)	2021	909		909	0		0	JA202317	AY21
MIEMS S	Oversight	Maryland Institute for Emergency Medical Services: Communication System Upgrade (COMMUP) (#23COM)	2021	1,324		1,324	0		0	JA202242	AY21
MSP	Oversight	State Police: Statewide Public Safety Communications System (700MHz) (#PSC1)	2021	2,500			-2,500		0		
MSP	Oversight	State Police: Automated Licensing and Registration Tracking System (ALRTS) (#1133)	2021	4,067		4,067	0		0	JA202245	AY21
OPD	Oversight	Office of Public Defender: Case Matter Management System (CMMS) (#20001)	2021	4,731		4,731	0		0	JA202246	AY21
SBE	Oversight	Elections: Pollbooks (POLLB) (#0003)	2021			9,113	9,113		0	JA202248	AY21
COMP	IV&V	Comptroller of Maryland: Integrated Tax System (ITS) (#0431)	2022	0		0	0		0		
COMP	Oversight	Comptroller of Maryland: Integrated Tax System (ITS) (#0431)	2022	300,000			-300,000		0		
COMP	IV&V	Comptroller of Maryland: Integrated Tax System (ITS) (#0431)	2022	1,294			-1,294		0		
COMP	Project	Comptroller of Maryland: Integrated Tax System (ITS) (#0431)	2022	5,164,839		5,164,839	0		0	JA202403	AY23-16,780,417

Agency	Category	Project	Funding AY	ITIF Starting Balance	Revenue	Processed Revenue Transfers	ITIF Realignment	Revenue Transfers in Process	ITIF Ending Balance	JA Number(s) (if applicable)	Comments
DBM	Oversight	Central Collection Unit (CCU) Systems Modernization - Phase 2	2022	582			-582		0		
DGS	IV&V	General Services: Statewide Enterprise Procure to Pay System (eMMA) (#P014)	2022	162,157		38,440	-123,717		0	JA202551	AY23 - 538,440.00
DGS	Oversight	General Services: Statewide Enterprise Procure to Pay System (eMMA) (#P014)	2022	380,952			-380,952		0		
DGS	Project	General Services: Statewide Enterprise Procure to Pay System (eMMA) (#P014)	2022	7,219,048		7,219,048	0		0	JA202405 JA202406 JA202347	AY22-180,085.23 AY23-2,761,423.54 AY22-6,018,988.20
DHS	Oversight	Human Services: Maryland Total Health Information Network (MD THINK) (#6B17)	2022	267,965		143,802	-124,163		0	JA202536	AY23 - 232,957.88
DHS	Project	Human Services: Maryland Total Health Information Network (MD THINK) (#6B17)	2022	5,425,230			0		5,425,230		
DNR	Oversight	Natural Resources: DNR Modernization and OneStop Integration Project (#A005)	2022	175,000			-175,000		0		
DNR	Project	Natural Resources: DNR Modernization and OneStop Integration Project (#A005)	2022	4,575,000		3,817,950	0		757,050	JA202396 JA202222	AY22-442,950 AY22-3,3750,000
DOIT	Oversight	Information Technology: Maryland OneStop Portal (OneStop) (#P016)	2022	242,378			-223,969	18,410	0		Re-align Oversight shortage - 38,000 Re-align MMT IV&V - 191,000.00
DOIT	Project	Information Technology: Maryland OneStop Portal (OneStop) (#P016)	2022	1,754,417		1,165,879	47,417		635,956	JA202394 JA202395	AY23 -1,040,758.75 AY23-125,120.09
DOIT	Project	Information Technology: Maryland OneStop Portal (OneStop) (#P016)	2022				823,734		823,734		
MDA	Project	Agriculture: Modernization Program (MODP) (#1102)	2022			591,583	591,583		0	JA202221	AY22-1,087,800
DOIT	Oversight	Information Technology: Voice and Datacom Modernization (VDM) (#P012)	2022	42,257		32,640	-9,617		0	JA202513 JA202310	AY23 AY21-5514.78
DOIT	OPM	Oversight Project Managers	2022	526,731			-526,731		0		
DOIT	Oversight	Information Technology: MD FIRST Radio Tower and Backhaul Improvement Project (RADIO) (#P022)	2022	38,988		26,947	-12,041		0	JA202510	AY23
DPSCS	Project	Public Safety and Correctional Services: Computerized Criminal History (CCH) (#1730)	2022	745,722			0		745,722		
DPSCS	Oversight	Public Safety and Correctional Services: Computerized Criminal History (CCH) (#1730)	2022	100,000			-100,000		0		

Agency	Category	Project	Funding AY	ITIF Starting Balance	Revenue	Processed Revenue Transfers	ITIF Realignment	Revenue Transfers in Process	ITIF Ending Balance	JA Number(s) (if applicable)	Comments
DPSCS	Oversight	Public Safety and Correctional Services: Electronic Patient Health Record (EPHR) (#1740)	2022	222,658		0	-222,658		0		
DPSCS	Project	Public Safety and Correctional Services: Electronic Patient Health Record (EPHR) (#1740)	2022	5,936,285			0		5,936,285		
DPSCS	Oversight	Public Safety and Correctional Services: Maryland Automated Fingerprinting Identification System (MAFIS) (#1790)	2022	9,197			-9,197		0		
DPSCS	Oversight	Public Safety and Correctional Services: Drone Detection and Response System (Drones) (#P015)	2022	6,728		1,715	-5,013		0	JA202308	AY21
GGO	Project	Governor's Grants Office: Enterprise Grants Management Solution (#P018)	2022	3,909,195		878,575	0		3,030,619	JA202399 JA202240 JA202401	AY21-\$331,312.25 AY22-\$217,177.08 AY23 \$330,086.16
GGO	Oversight	Governor's Grants Office: Enterprise Grants Management Solution (#P018)	2022	325,634			-325,634		0		
IAC	Oversight	School Construction: IAC Business Management System (IBMS) (#3BSL)	2022	46,705			-46,705		0		
IAC	Project	School Construction: IAC Business Management System (IBMS) (#3BSL)	2022	1,000,000		831,803	0		168,197	JA202410	AY23
MDE	Oversight	Environment: Environment Permit Tracking System Modernization (EPTSM) (#3205)	2022	0		3,797	3,797		0		
MDH	Oversight	Health: Long Term Support and Services Tracking System (LTSS) (#T807, T808, & T809)	2022	265,048			-265,048		0		
MDH	Project	Health: Long Term Support and Services Tracking System (LTSS) (#T807, T808, & T809)	2022	577,264		3,342,394	2,765,130		0	JA202419 JA202420 JA202350 JA202351 JA202353	AY24 - 2,677,724.62 AY24 - 954,163.09 AY22-144,236.62 AY22-121,044.63 AY23-311,983.15
MDH	Oversight	Health: Statewide Electronic Health Records System (EHR) (#A806)	2022	125,000			-125,000		0		
MDH	Project	Health: Statewide Electronic Health Records System (EHR) (#A806)	2022	2,036,907			0		2,036,907		
MDH	IV&V	Health: Medicaid Management Information Systems II Enhancements (MMISII) (#T810-T812)	2022	234,106		68,142	339,894		505,858	JA202609 JA202610	AY21 AY22 (Re-align IV&V)

Agency	Category	Project	Funding AY	ITIF Starting Balance	Revenue	Processed Revenue Transfers	ITIF Realignment	Revenue Transfers in Process	ITIF Ending Balance	JA Number(s) (if applicable)	Comments
MDH	Oversight	Health: Medicaid Management Information Systems II Enhancements (MMISII) (#T810-T812)	2022	163,445		39,628	-123,817		0		
MDH	Project	Health: Medicaid Management Information Systems II Enhancements (MMISII) (#T810-T812)	2022	11,617,295		8,720,004	-2,897,291		0	JA202416 JA202417 JA202418 JA202422 JA202423 JA202424 JA202356 JA202357 JA202358	AY23 - 345,830.68 AY23 - 11,570.21 AY 23-678,793.72 4,010,301.05 AY24 - 47,872.01 905,277.32 Transfer MMIS Carry Forward to COMP PSM AY23-1,5454,48.94 AY23-201,321.78 AY23-973,588.50
COMP	Project	Comptroller of Maryland: CPB Payroll System Modernization (PSM) (#0910)	2022				2,897,291		2,897,291		Transfer MMIS Carry Forward to COMP PSM
MDH	Project	Health: Integrated Electronic Vital Records Registration System (VRRS) (#A807)	2022	4,927,196			0		4,927,196		
MDH	Oversight	Health: Integrated Electronic Vital Records Registration System (VRRS) (#A807)	2022	246,360			-246,360		0		
MDH	Project	Health: Maryland Department of Health VoIP Conversion (VOIP) (#A810)	2022	1,632,150			0		1,632,150		
MDH	Project	Health: Migrate MDH HQ Data Center to the Cloud (CLOUD) (#A246)	2022	25,000			-25,000		0		
MDH	Oversight	Health: Maryland Department of Health VoIP Conversion (VOIP) (#A810)	2022	150,576			-146,808	3,768	0		
MIEMS S	Oversight	Maryland Institute for Emergency Medical Services: Communication System Upgrade (COMMUP) (#23COM)	2022	7,172		7,172	0		0	JA202419 JA202242	AY23 AY21 - 3,066.81
MSP	Oversight	State Police: Automated Licensing and Registration Tracking System (ALRTS) (#1133)	2022	3,634			-3,634		0		
MDL	Project	Labor: Electronic Licensing Modernization (ELMo) (#FA11)	2022	639,000			-639,000		0		
MSDE	Oversight	Education: Replacement Educator Information System (REIS) (#0862)	2022	52,863		31,552	-21,310		0	JA202538	AY23
MSDE	Project	Education: Replacement Educator Information System (REIS) (#0862)	2022	445,513			0		445,513		
RSA	RSA	Resource Sharing Agreements	2022	707,444			0		707,444		

Agency	Category	Project	Funding AY	ITIF Starting Balance	Revenue	Processed Revenue Transfers	ITIF Realignment	Revenue Transfers in Process	ITIF Ending Balance	JA Number(s) (if applicable)	Comments
OAG	Oversight	Office of Attorney General: Case Management and Document Management System (OAG-CMMS) (#1002)	2022	918			-918		0		
OPD	Oversight	Office of Public Defender: Case Matter Management System (CMMS) (#20001)	2022	13,510		13,510	0		0	JA202542	AY23
SBE	Oversight	Elections: Agency Elections Management System (AEMS) (#0873)	2022	25,969		4,798	-21,170		0	JA202543	AY23
SBE	Project	Elections: Agency Elections Management System (AEMS) (#0873)	2022	667,000			0		667,000		
SBE	Oversight	Elections: Pollbooks (POLLB) (#0003)	2022	215,665		0	-196,602	19,062	0		
SBE	Project	Elections: Pollbooks (POLLB) (#0003)	2022	1,085,108			0		1,085,108		
STO	Oversight	State Treasurer Office: Financial Systems Modernization (FSM) (#1800)	2022	118,096			-118,096		0		
STO	Project	State Treasurer Office: Financial Systems Modernization (FSM) (#1800)	2022	2,424,069		2,424,069	0		0	JA202221 JA202382	AY22-1,317,430.56 AY22-1,106,638.44
MDE	Oversight	Environment: Lead Rental Certification and Accreditation (LRCA) (#3206)	2022	9,048		4,700	-4,348		0	JA202316	AY21
MDH	Oversight	Health: BON Enterprise Licensing and Regulatory Management Solution (#A805)	2022	39,497			-39,497		0	JA202238	AY21
MDH	Oversight	COVID-LINK - Supporting Technology for Contact Tracing	2022	40,304		3,067	-37,237		0	JA202240	AY21
MSDE	Oversight	Education: Maryland Direct Certification System (MDCS) (#F6107)	2022	539		1,090	551		0	JA202243	AY21
BCCC	Oversight	Baltimore City Community College: Enterprise Resource Planning System (ERP) (#6695)	2023				1,500		1,500		
COMP	IV&V	Comptroller of Maryland: Integrated Tax System (ITS) (#0431)	2023	700,000		700,000	0		0	JA202607 JA202608	AY23 - 609,780.53 AY24 - 90,219.47
COMP	Oversight	Comptroller of Maryland: Integrated Tax System (ITS) (#0431)	2023	300,000		143,133	0	25,487	131,380	JA202388 JA202563	AY23 - 74,643.94 AY24 - 68,488.76
COMP	Project	Comptroller of Maryland: Integrated Tax System (ITS) (#0431)	2023	11,885,623		11,615,578	0		270,045	JA202403	AY23
COMP	Oversight	Comptroller of Maryland: Financial Management Information Systems Transformation (FMIS) (#0424)	2023	15,000		15,000	0		0	JA202505 JA202562	AY23 - 11,915.69 AY24 - 3,084.31

Agency	Category	Project	Funding AY	ITIF Starting Balance	Revenue	Processed Revenue Transfers	ITIF Realignment	Revenue Transfers in Process	ITIF Ending Balance	JA Number(s) (if applicable)	Comments
COMP	Project	Comptroller of Maryland: Financial Management Information Systems Transformation (FMIS) (#0424)	2023	5,000,000			0		5,000,000		
COMP	Oversight	Comptroller of Maryland: CPB Payroll System Modernization (PSM) (#0910)	2023	20,360	0	20,360	0		0	JA202504 JA202561	AY23 - 18,577.08 AY24 - 1,782.92
COMP	Project	Comptroller of Maryland: CPB Payroll System Modernization (PSM) (#0910)	2023	2,000,000		88,646	0		1,911,354	JA202404	
DBM	Oversight	Budget and Management: Capital Budgeting Information System (CBIS) (#F102)	2023	22,875		22,875	0		0	JA202507 JA202564	AY23 - 21,178.73 AY24 - 1,696.27
DBM	Project	Budget and Management: Capital Budgeting Information System (CBIS) (#F102)	2023	2,670,088			0		2,670,088		
DBM	Project	Budget and Management: Capital Budgeting Information System (CBIS) (#F102)	2023	1,000,000		662,069	0		337,931	JA202360	AY23
DGS	IV&V	General Services: Statewide Enterprise Procure to Pay System (eMMA) (#P014)	2023	500,000		500,000	0		0	JA202551	AY23 - 538,440.00
DGS	Oversight	General Services: Statewide Enterprise Procure to Pay System (eMMA) (#P014)	2023	240,476		240,476	0		0	JA202519 JA202560	AY23 - 103,552.65 AY24 - 136,923.35
DGS	Project	General Services: Statewide Enterprise Procure to Pay System (eMMA) (#P014)	2023	4,309,524		4,309,524	0		0	JA202406 JA202407 JA202348	AY23 -2,761,423.54 AY24- 4880,254.72 AY23-880,181.65
DGS	Oversight	General Services: AS400 Replacement (AS400) (#1320)	2023	73,949		53,075	0	15,805	5,069	JA202502 JA202559	AY23 - 24,910.96 AY24 - 28,163.57
DGS	Project	General Services: AS400 Replacement (AS400) (#1320)	2023	1,523,810		176,428	0		1,347,382	JA240409	AY23
DGS	Oversight	General Services: Operations Center (OPC) (#A0103)	2023	165,884		14,706	0		151,178	JA202385	AY23
DGS	Project	General Services: Operations Center (OPC) (#A0103)	2023	3,333,333			0		3,333,333		
DHS	Oversight	Human Services: Maryland Total Health Information Network (MD THINK) (#6B17)	2023	155,400		216,725	80,500	30,152	-10,977	JA202536 JA202586	AY23 - 232,957.88 AY24 - 127,569.43
DNR	Oversight	Natural Resources: DNR Modernization and OneStop Integration Project (#A005)	2023	253,434		60,235	0	14,607	178,592	JA202549 JA202565	AY23 - 33,616.83 AY24 - 26,618.13
DNR	Project	Natural Resources: DNR Modernization and OneStop Integration Project (#A005)	2023	5,235,000			0		5,235,000		

Agency	Category	Project	Funding AY	ITIF Starting Balance	Revenue	Processed Revenue Transfers	ITIF Realignment	Revenue Transfers in Process	ITIF Ending Balance	JA Number(s) (if applicable)	Comments
DNR	Oversight	Natural Resources: Park Reservation and Revenue Management System (PRRMS) (#A144)	2023	41,882		38,096	0	3,786	0	JA202508 JA202566	AY23 AY24
DNR	Project	Natural Resources: Park Reservation and Revenue Management System (PRRMS) (#A144)	2023	875,000			0		875,000		
DOIT	Project	Information Technology: MD FIRST Radio Tower and Backhaul Improvement Project (RADIO) (#P022)	2022	1,000,000		1,000,000	0		0	JA202434 JA202435 JA202398	AY23 - 480,810.00 AY24 - 387,411.75 AY23 - 412,773.63
DOIT	Project	Information Technology: MD FIRST Radio Tower and Backhaul Improvement Project (RADIO) (#P022)	2022	2,750,000		280,995	0		2,469,005	JA202435	AY24 - 387,411.75
DOIT	Project	Information Technology: Enterprise Solution Planning Initiative (ESPI) (#P013)	2023	1,850,000			0		1,850,000		
DOIT	IV&V	Information Technology: Maryland OneStop Portal (OneStop) (#P016)	2023	500,000			0		500,000		
DOIT	Oversight	Information Technology: Maryland OneStop Portal (OneStop) (#P016)	2023	368,073		98,157	-220,500		49,416	JA202511 JA202556	AY23 - 56,140.83 AY24 - 42,015.94
DOIT	Oversight	Information Technology: Maryland OneStop Portal (OneStop) (#P016)	2023	214,286			0		214,286		
DOIT	Oversight	Information Technology: Maryland OneStop Portal (OneStop) (#P016)	2023	3,250,720			-3,250,720		0		
DOIT	Project	Information Technology: Maryland OneStop Portal (OneStop) (#P016)	2023				3,265,109		3,265,109	FY25 FUNDS	
DOIT	Project	Information Technology: Maryland OneStop Portal (OneStop) (#P016)	2023	7,619,048			-694,311		6,924,737		
DOIT	Oversight	Information Technology: Voice and Datacom Modernization (VDM) (#P012)	2023	11,250		24,401	22,206	9,054	0	JA202558	AY24
DOIT	Oversight	Information Technology: MD FIRST Radio Tower and Backhaul Improvement Project (RADIO) (#P022)	2023	0		22,031	28,000	5,969	0	JA202555	AY24
DOIT	Oversight	Information Technology: Enterprise Geographic Information Systems Modernization (GIS) (#P021)	2023	20,245		21,017	772		0	JA202509	AY23
DOIT	Project	Information Technology: Enterprise Geographic Information Systems Modernization (GIS) (#P021)	2023	2,087,891		816,787	0		1,271,105	JA202432 JA202433 JA202397	AY23 - 116,295.75 AY24 - 598,192.00 AY23-102,298.75

Agency	Category	Project	Funding AY	ITIF Starting Balance	Revenue	Processed Revenue Transfers	ITIF Realignment	Revenue Transfers in Process	ITIF Ending Balance	JA Number(s) (if applicable)	Comments
DOIT	Project	Information Technology: Enterprise Geographic Information Systems Modernization (GIS) (#P021)	2023				1,212,966		1,212,966		
DOIT	Project	Information Technology: networkMD Modernization (nwMD) (#P025)	2023			2,510	4,132,135		4,129,625	JA202436	AY24
DOIT	Oversight	Information Technology: networkMD Modernization (nwMD) (#P025)	2023			15,292	15,500	208	0	JA202603	AY24
DOIT	Project	Information Technology: networkMD Modernization (nwMD) (#P025)	2023				4,503,659		4,503,659		FY25 FUNDS
DOIT	Project	Information Technology: Remote Workforce Enablement (RWE) (#P020)	2023	7,900,000			-7,900,000		0		
DOIT	Oversight	Information Technology: Remote Workforce Enablement (RWE) (#P020)	2023	19,700		22,215	6,000	304	3,181	JA202512 JA202557	AY23 - 18,355.82 AY24 - 3,858.76
DPSCS	Oversight	Public Safety and Correctional Services: Computerized Criminal History (CCH) (#1730)	2023	164,556		98,508	0	26,159	39,889	JA202514 JA202567	AY23 AY24
DPSCS	Project	Public Safety and Correctional Services: Computerized Criminal History (CCH) (#1730)	2023	3,126,581			0		3,126,581		
DPSCS	Oversight	Public Safety and Correctional Services: Drone Detection and Response System (Drones) (#P015)	2023	24,000		42,069	32,973	1,306	13,598	JA202514 JA202568	AY23 - 25,473.05 AY24 - 16,596.03
DPSCS	Oversight	Public Safety and Correctional Services: Electronic Patient Health Record (EPHR) (#1740)	2023	420,782		102,309	0	28,117	290,356	JA202516 JA202569	AY23 AY24
DPSCS	Project	Public Safety and Correctional Services: Electronic Patient Health Record (EPHR) (#1740)	2023	3,558,500			0		3,558,500		
DPSCS	Oversight	Public Safety and Correctional Services: Maryland Automated Fingerprinting Identification System (MAFIS) (#1790)	2023	49,630		64,742	30,000	1,318	13,570	JA202518 JA202570	AY23 AY24
DPSCS	Oversight	Public Safety and Correctional Services: Learning Management System Replacement (LMSR) (#1720)	2023	25,000		24,291	0		709	JA202517	AY23
GGO	Oversight	Governor's Grants Office: Enterprise Grants Management Solution (#P018)	2023	150,000		52,397	0		97,603	JA202520	AY23
GGO	IV&V	Governor's Grants Office: Enterprise Grants Management Solution (#P018)	2023	300,000			-300,000		0		

Agency	Category	Project	Funding AY	ITIF Starting Balance	Revenue	Processed Revenue Transfers	ITIF Realignment	Revenue Transfers in Process	ITIF Ending Balance	JA Number(s) (if applicable)	Comments
IAC	Oversight	School Construction: IAC Business Management System (IBMS) (#3BSL)	2023	50,000		42,381	0	7,619	0	JA202539 JA202589	AY23 - 24,178.92 AY24 - 18,201.91
IAC	Project	School Construction: IAC Business Management System (IBMS) (#3BSL)	2023	350,000			0		350,000		
MDA	Oversight	Agriculture: Modernization Program (MODP) (#1102)	2023	0		15,500	22,701		7,201		
MDA	Project	Agriculture: Modernization Program (MODP) (#1102)	2023			972,465	3,945,031	78,035	2,894,530	JA202425	AY24
MDE	Oversight	Environment: Environment Permit Tracking System Modernization (EPTSM) (#3205)	2023	430		2,190	1,760		0	JA102521	AY23
MDE	Oversight	Environment: Lead Rental Certification and Accreditation (LRCA) (#3206)	2023	15,525		21,421	5,897		1	JA202523	AY23
MDE	Project	Environment: Lead Rental Certification and Accreditation (LRCA) (#3206)	2023	134,110			0		134,110		
MDH	Oversight	Health: Long Term Support and Services Tracking System (LTSS) (#T807, T808, & T809)	2023	230,975		54,254	0	33,246	143,474	JA202528 JA202578	AY23 - 22,645.38 AY24 - 31,608.78
MDH	Project	Health: Long Term Support and Services Tracking System (LTSS) (#T807, T808, & T809)	2023	4,893,489		4,629,562	-13,577		250,350	JA202420 JA202421 JA202353 JA202354 JA202355 JA202361 JA202362	AY24 - 954,163.09 AY24 - 22,884.23 AY23-2,265,730.23 AY23- 1,399,347.70 AY23- 26,442.30 AY21- 12,065.00 AY21- 36,334.13
MDH	Oversight	Health: Statewide Electronic Health Records System (EHR) (#A806)	2023	50,000		50,000	0		0	JA202527 JA202577	AY23 - 21,447.84 AY24 - 28,552.16
MDH	IV&V	Health: Medicaid Management Information Systems II Enhancements (MMISII) (#T810-T812)	2023	241,129		241,129	0		0	JA202610 JA202611 JA202612	AY22 AY23 AY24
MDH	Oversight	Health: Medicaid Management Information Systems II Enhancements (MMISII) (#T810-T812)	2023	334,675		334,675	0		0	JA202530 JA202580	AY23 - 183,808.15 AY24 - 150,866.85
MDH	Project	Health: Medicaid Management Information Systems II Enhancements (MMISII) (#T810-T812)	2023	18,401,917		329,258	-13,040,629		5,032,031	JA202363	AY21-329,257.68 Transfer MMIS Carry Forward to COMP PSM
COMP	Project	Comptroller of Maryland: CPB Payroll System Modernization (PSM) (#0910)	2023				13,040,629		13,040,629		Transfer MMIS Carry Forward to COMP PSM

Agency	Category	Project	Funding AY	ITIF Starting Balance	Revenue	Processed Revenue Transfers	ITIF Realignment	Revenue Transfers in Process	ITIF Ending Balance	JA Number(s) (if applicable)	Comments
MDH	Oversight	Health: BON Enterprise Licensing and Regulatory Management Solution (#A805)	2023	70,960		40,957	0	12,976	17,027	JA202523 JA202573	AY23 - 14,096.69 AY24 - 26,860.50
MDH	Project	Health: BON Enterprise Licensing and Regulatory Management Solution (#A805)	2023	2,095,238			0		2,095,238		
MDH	Oversight	Health: Integrated Electronic Vital Records Registration System (VRRS) (#A807)	2023	295,268		49,294	0	9,257	236,717	JA202534 JA202584	AY23 - 24,672.56 AY24 - 24,621.50
MDH	Project	Health: Integrated Electronic Vital Records Registration System (VRRS) (#A807)	2023	3,795,189			0	0	3,795,189		
MDH	Project	Health: Migrate MDH HQ Data Center to the Cloud (CLOUD) (#A246)	2023	6,280,952			0		6,280,952		
MDH	Oversight	Health: Migrate MDH HQ Data Center to the Cloud (CLOUD) (#A246)	2023	314,048		58,159	0	9,704	246,186	JA202525 JA202575	AY23 - 32,750.47 AY24 - 25,408.31
MDH	Project	Health: Maryland Department of Health VoIP Conversion (VOIP) (#A810)	2023	1,000,000			0		1,000,000		
MDH	Oversight	Health: Maryland Department of Health VoIP Conversion (VOIP) (#A810)	2023	50,000		42,889	0	6,940	171	JA202533 JA202583	AY23 - 13,907.60 AY24 - 28,981.05
MDH	Oversight	Health: Bed Registry and Referral System (BRRS) (#A813)	2023	11,786		12,388	602		0	JA202524	AY23
MDH	Project	Health: Bed Registry and Referral System (BRRS) (#A813)	2023	3,668,800			0		3,668,800		
MDH	Project	Health: Maryland AIDS Drug Assistance Program Program Case Management System (MADAP) (#A246G)	2023	110,771			0		110,771		
MDH	Project	Health: OPER - Systems Integration and Modernization (OPER) (#D1430, D1271, D125G)	2023	1,169,277			0		1,169,277		
MDL	Project	Labor: Electronic Licensing Modernization (ELMo) (#FA11)	2021	2,000,000			0		2,000,000		
MDL	Oversight	Labor: Labor Omni-channel Contact Center Solution (LOCCS) (#HA20)	2023	20,107		33,716	13,610		1	JA202535	AY23
MDOT	Oversight	Transportation: Transit: Omnichannel Contact Center (OMNI) (#3010)	2023			7,893	7,893		0	JA202550 JA202432	AY23 - 5,623.82 AY23 - 2,268.73
MIEMS S	Oversight	Maryland Institute for Emergency Medical Services: Communication System Upgrade (COMMUP) (#23COM)	2023	25,000		25,000	0		0	JA202419 JA202587	AY23 - 24,876.85 AY25 - 123.15
MSP	Oversight	State Police: Automated Licensing and Registration Tracking System (ALRTS) (#1133)	2023	50,000		50,000	0		0	JA202540 JA202590	AY23 AY24

Agency	Category	Project	Funding AY	ITIF Starting Balance	Revenue	Processed Revenue Transfers	ITIF Realignment	Revenue Transfers in Process	ITIF Ending Balance	JA Number(s) (if applicable)	Comments
MSP	Project	State Police: Automated Licensing and Registration Tracking System (ALRTS) (#1133)	2023	865,000		623,631	0		241,369	JA202414 JA202415	AY23 - 403,668.74 AY24 - 496,358.00
DOIT	OPM	Oversight Project Managers	2023	6,117,567			-6,117,567		0		
RSA	RSA	Resource Sharing Agreements	2023	996,070			0		996,070		
RSA	RSA	Resource Sharing Agreements - Unidentified	2023	9,790			0		9,790		
OAG	Oversight	Office of Attorney General: Case Management and Document Management System (OAG-CMMS) (#1002)	2023	39,500		42,817	3,317		0	JA202541	AY23
OPD	Oversight	Office of Public Defender: Case Matter Management System (CMMS) (#20001)	2023	14,570		13,252	0	594	725	JA202424	AY23
SBE	Oversight	Elections: Pollbooks (POLLB) (#0003)	2023	164,138		76,389	0		87,749	JA202544 JA202593	AY23 - 36,686.68 AY24 - 39,702.72
SBE	Project	Elections: Pollbooks (POLLB) (#0003)	2023	3,282,754			0	500,000	2,782,754		Hold for Legal Fees.
SDAT	Oversight	Assessment and Taxation: Strategic Enterprise Application Network (SEAN) (#4100)	2023	22,278		10,715	0		11,563	JA202545	AY23
SRA	Oversight	Maryland State Retirement and Pension Systems: Business Process Reengineering and Support Technology (MPAS-3) (#60000)	2023	15,000		195	0		14,805	JA202428	AY23 (3RD QTR)
STO	Oversight	State Treasurer Office: Financial Systems Modernization (FSM) (#1800)	2023	204,430		73,136	0	24,249	107,045	JA202547 JA202594	AY23 - 26,346.62 AY24 - 46,789.47
STO	Project	State Treasurer Office: Financial Systems Modernization (FSM) (#1800)	2023	2,346,972		468,412	0		1,878,560	JA202383	AY23-
DOIT	Project	Information Technology: MD FIRST Radio Tower and Backhaul Improvement Project (RADIO) (#P022)	2023				1,050,000		1,050,000		
DOIT	Project	Information Technology: Enterprise Solution Planning Initiative (ESPI) (#P013)	2023	2,835,000			0		2,835,000		
DOIT		Reallocated Funds	2023				121,091		121,091		
PY	PY	Prior Year Obligations		267,179,588	0	91,981,167	-16,912	1,177,672	174,003,837		
COMP	IV&V	Comptroller of Maryland: Integrated Tax System (ITS) (#0431)	2024	666,667		366,667	180,000	259,484	220,516	JA202608	AY24

Agency	Category	Project	Funding AY	ITIF Starting Balance	Revenue	Processed Revenue Transfers	ITIF Realignment	Revenue Transfers in Process	ITIF Ending Balance	JA Number(s) (if applicable)	Comments
COMP	Oversight	Comptroller of Maryland: Integrated Tax System (ITS) (#0431)	2024	196,537			0		196,537		
COMP	Project	Comptroller of Maryland: Integrated Tax System (ITS) (#0431)	2024	11,647,082			300,000		11,947,082		
COMP	IV&V	Comptroller of Maryland: Financial Management Information Systems Transformation (FMIS) (#0424)	2024	500,000			0		500,000		
COMP	Oversight	Comptroller of Maryland: Financial Management Information Systems Transformation (FMIS) (#0424)	2024	500,000		39,113	0	26,933	433,954	JA202562	AY24
COMP	Project	Comptroller of Maryland: Financial Management Information Systems Transformation (FMIS) (#0424)	2024	9,000,000			0		9,000,000		
COMP	Oversight	Comptroller of Maryland: CPB Payroll System Modernization (PSM) (#0910)	2024	95,238		26,531	0	9,941	58,766	JA202561	AY24
COMP	Project	Comptroller of Maryland: CPB Payroll System Modernization (PSM) (#0910)	2024	1,904,762			0		1,904,762		
DBM	Oversight	Budget and Management: Capital Budgeting Information System (CBIS) (#F102)	2024	194,764		26,577	0	12,480	155,707	JA202564	AY24
DBM	Project	Budget and Management: Capital Budgeting Information System (CBIS) (#F102)	2024	1,294,225			0		1,294,225		
DGS	IV&V	General Services: Statewide Enterprise Procure to Pay System (eMMA) (#P014)	2024	1,000,000		591,333	0		408,667	JA202596 JA202613	AY24 - 184,400.00 AY24 - 406,933.00
DGS	Oversight	General Services: Statewide Enterprise Procure to Pay System (eMMA) (#P014)	2024	300,000		28,319	0	44,930	226,751	JA202560	AY24
DGS	Project	General Services: Statewide Enterprise Procure to Pay System (eMMA) (#P014)	2024	6,953,751		3,391,202	0		3,562,549	JA202407 JA202408	AY24 -4,880,254.72 AY23-198,839.00
DNR	IV&V	Natural Resources: DNR Modernization and OneStop Integration Project (#A005)	2024	200,000			0		200,000		
DNR	Project	Natural Resources: DNR Modernization and OneStop Integration Project (#A005)	2024	338,719			0		338,719		
DNR	Oversight	Natural Resources: DNR Modernization and OneStop Integration Project (#A005)	2024	50,000			0		50,000		
DNR	Oversight	Natural Resources: Park Reservation and Revenue Management System (PRRMS) (#A144)	2024	142,857			0	6,881	135,976		

Agency	Category	Project	Funding AY	ITIF Starting Balance	Revenue	Processed Revenue Transfers	ITIF Realignment	Revenue Transfers in Process	ITIF Ending Balance	JA Number(s) (if applicable)	Comments
DNR	Project	Natural Resources: Park Reservation and Revenue Management System (PRRMS) (#A144)	2024	2,857,143			0		2,857,143		
DOIT	Oversight	Information Technology: Enterprise Geographic Information Systems Modernization (GIS) (#P021)	2024	50,000		21,017	0	7,373	21,610	JA202554	AY24
DOIT	Project	Information Technology: Enterprise Geographic Information Systems Modernization (GIS) (#P021)	2024	829,346			0		829,346		
DOIT	Oversight	Information Technology: networkMD Modernization (nwMD) (#P025)	2024	50,000		21,229	0	12,316	16,455	JA202553	AY24
DOIT	Project	Information Technology: networkMD Modernization (nwMD) (#P025)	2024	1,000,000			0		1,000,000		
DPSCS	Oversight	Public Safety and Correctional Services: Computerized Criminal History (CCH) (#1730)	2024	167,706			0		167,706		
DPSCS	Project	Public Safety and Correctional Services: Computerized Criminal History (CCH) (#1730)	2024	4,832,294			0		4,832,294		
IAC	Oversight	School Construction: IAC Business Management System (IBMS) (#3BSL)	2024	50,000			0	887	49,113		
IAC	Project	School Construction: IAC Business Management System (IBMS) (#3BSL)	2024	114,143			0		114,143		
MDA	Oversight	Agriculture: Modernization Program (MODP) (#1102)	2024			11,231	14,500		3,269	JA202604	AY24
MDE	Oversight	Environment: Environment Permit Tracking System Modernization (EPTSM) (#3205)	2024			952	8,000	174	6,874	JA202571	AY24
MDE	Oversight	Environment: Lead Rental Certification and Accreditation (LRCA) (#3206)	2024			6,848	13,500	560	6,093	JA202572	AY24
MDE	Oversight	MDE Portal Project	2024			291	1,000	41	668	JA202605	AY24
MDH	Oversight	Health: Long Term Support and Services Tracking System (LTSS) (#T807, T808, & T809)	2024	167,346			0		167,346		
MDH	IV&V	Health: Statewide Electronic Health Records System (EHR) (#A806)	2024	500,000			0		500,000		
MDH	Oversight	Health: Integrated Electronic Vital Records Registration System (VRRS) (#A807)	2024	67,500		24,260	0	25,634	17,607	JA202577	AY24

Agency	Category	Project	Funding AY	ITIF Starting Balance	Revenue	Processed Revenue Transfers	ITIF Realignment	Revenue Transfers in Process	ITIF Ending Balance	JA Number(s) (if applicable)	Comments
MDH	Oversight	Health: Statewide Electronic Health Records System (EHR) (#A806)	2024	500,000			0		500,000		
MDH	Project	Health: Statewide Electronic Health Records System (EHR) (#A806)	2024	9,670,071			0		9,670,071		
MDH	IV&V	Health: Medicaid Management Information Systems II Enhancements (MMISII) (#T810-T812)	2024	234,106		27,237	0	36,456	170,412	JA202612	AY24
MDH	Oversight	Health: Medicaid Management Information Systems II Enhancements (MMISII) (#T810-T812)	2024	500,000		57,029	-238,921	64,274	139,777	JA202580	AY24
MDH	Project	Health: Medicaid Management Information Systems II Enhancements (MMISII) (#T810-T812)	2024	16,765,894			0		16,765,894		
MDH	IV&V	Health: BON Enterprise Licensing and Regulatory Management Solution (#A805)	2024	500,000			-480,000		20,000		
MDH	Oversight	Health: BON Enterprise Licensing and Regulatory Management Solution (#A805)	2024	192,875			0		192,875		
MDH	Project	Health: BON Enterprise Licensing and Regulatory Management Solution (#A805)	2024	3,357,500			0		3,357,500		
MDH	Project	Health: Migrate MDH HQ Data Center to the Cloud (CLOUD) (#A246)	2024	1,987,118			0		1,987,118		
MDH	Oversight	Health: Migrate MDH HQ Data Center to the Cloud (CLOUD) (#A246)	2024	107,143			0		107,143		
MDH	Project	Health: Maryland Department of Health VoIP Conversion (VOIP) (#A810)	2024	2,417,836			0		2,417,836		
MDH	Oversight	Health: Maryland Department of Health VoIP Conversion (VOIP) (#A810)	2024	127,255			0		127,255		
MDH	Oversight	Health: Bed Registry and Referral System (BRRS) (#A813)	2024	78,220		20,824	0	7,608	49,788	JA202574	AY24
MDH	Project	Health: Bed Registry and Referral System (BRRS) (#A813)	2024	1,564,400			0		1,564,400		
MDH	Oversight	Health: Maryland AIDS Drug Assistance Program Program Case Management System (MADAP) (#A246G)	2024	110,771		37,466	0	10,288	63,017	JA202529 JA202579	AY23 - 9,863.36 AY24 - 27,602.58
MDH	Oversight	Health: OPER - Systems Integration and Modernization (OPER) (#D1430, D1271, D125G)	2024	125,550		36,947	0	11,003	77,600	JA202531 JA202581	AY23 - 9,230.56 AY24 - 27,716.17

Agency	Category	Project	Funding AY	ITIF Starting Balance	Revenue	Processed Revenue Transfers	ITIF Realignment	Revenue Transfers in Process	ITIF Ending Balance	JA Number(s) (if applicable)	Comments
MDH	Project	Health: OPER - Systems Integration and Modernization (OPER) (#D1430, D1271, D125G)	2024	2,511,000			0		2,511,000		
MDH	Oversight	Health: Non-Medicaid Case Management Modernization (CMM) (#A820)	2024	50,000		23,727	0	7,505	18,768	JA202526 JA202576	AY23 - 7,136.01 AY24 - 16,590.91
MDH	Project	Health: Non-Medicaid Case Management Modernization (CMM) (#A820)	2024	1,000,000			0		1,000,000		
MDH	Oversight	Health: PHS Enterprise System Data Modernization (PHS) (#A819)	2024	50,000		31,044	0	7,222	11,734	JA202532 JA202582	AY23 - 14,520.96 AY24 - 16,523.23
MDH	Project	Health: PHS Enterprise System Data Modernization (PHS) (#A819)	2024	1,000,000			0		1,000,000		
MDL	Oversight	Labor: Labor Omni-channel Contact Center Solution (LOCCS) (#HA20)	2024			20,383	28,000	5,700	1,917	JA202585	AY24
MIEMS S	Oversight	Maryland Institute for Emergency Medical Services: Communication System Upgrade (COMMUP) (#23COM)	2024			27,590	32,000	4,410	0	JA202587	AY24
MLGCA	Oversight	Central Monitor and Control System for a Video Lottery Terminal Program	2024			400	1,000	41	559	JA202606	AY24
MSDE	Oversight	Education: Replacement Educator Information System (REIS) (#0862)	2024			22,300	27,000	4,700	0	JA202588	AY24
MSP	Oversight	State Police: Automated Licensing and Registration Tracking System (ALRTS) (#1133)	2024			9,888	21,000	6,179	4,933	JA202590	AY24
DOIT	OPM	Oversight Project Managers	2024		12,347,305	12,347,305	0		0		JT250001 trf to interest to STO per statute
RSA	RSA	Resource Sharing Agreements	2024		736,415		0		736,415		
RSA	RSA	Resource Sharing Agreements - Return Item	2024		-8,197		0		-8,197		
RSA	RSA	Resource Sharing Agreements - Unidentified	2024		10,029		0		10,029		
OAG	Oversight	Office of Attorney General: Case Management and Document Management System (OAG-CMMS) (#1002)	2024			38,802	48,500	9,213	484	JA202591	AY24
OPD	Oversight	Office of Public Defender: Case Matter Management System (CMMS) (#20001)	2024			11,616	13,000		1,384		
SBE	IV&V	Elections: Pollbooks (POLLB) (#0003)	2024	500,000			0		500,000		

Agency	Category	Project	Funding AY	ITIF Starting Balance	Revenue	Processed Revenue Transfers	ITIF Realignment	Revenue Transfers in Process	ITIF Ending Balance	JA Number(s) (if applicable)	Comments
SBE	Oversight	Elections: Pollbooks (POLLB) (#0003)	2024	125,732			0		125,732		
SBE	Project	Elections: Pollbooks (POLLB) (#0003)	2024	2,007,264			0		2,007,264		
SBE	Oversight	Elections: 2026 New Campaign Reporting Information System (NCRIS) (#4000)	2024			11,219	17,421	6,202	0	JA202600	AY24
SBE	Oversight	Elections: 2026 New Campaign Reporting Information System (NCRIS) (#4000)	2024	5,000		5,745	6,500	477	5,278	JA202599	AY24
SBE	Project	Elections: 2026 New Campaign Reporting Information System (NCRIS) (#4000)	2024	95,000			0		95,000		
SBE	Oversight	Elections: 2026 New Voting System (NVS26) (#1800)	2024	25,000		7,272	0	2,761	14,967	JA202598	AY24
SBE	Project	Elections: 2026 New Voting System (NVS26) (#1800)	2024	245,500			0		245,500		
SDAT	Oversight	Maryland Assessment Administration and Valuation System (MAAVS) Modernization	2024			4,094	7,500	311	3,095	JA202597	AY24
STO	Oversight	State Treasurer Office: Financial Systems Modernization (FSM) (#1800)	2024	144,101			0		144,101		
STO	Project	State Treasurer Office: Financial Systems Modernization (FSM) (#1800)	2024	2,829,637			0		2,829,637		
CY	CY	Current year Obligations		94,497,053	13,085,552	17,296,458	0	591,984	89,694,163		
TOTALS				361,676,641	13,085,552	109,277,625	-16,912	1,769,656	263,698,000		

Agriculture: Modernization Program (MODP) (#1102)

<p>Project Description: The modernization project includes digitizing and modernizing licensing, certification, permitting applications, and other services within three MDA departments: Nutrient Management, State Chemist, and Turf & Seed. The solution will include user-friendly public interfaces for forms and reports, online payment transactions, retirement of legacy systems, improved interfaces and reports for staff, and integration with external systems.</p>	
<p>Project Status: The Turf & Seed module went live in Q3 FY24 and completed the 90-Day warranty period; however, issues identified during the production release will be resolved during the O&M phase. The State Chemist Tonnage module went live in Q4 FY24, and the User Authentication module is scheduled to go live in Q1 FY25. Nutrient Management, the third and last module of the project, started implementation in Q4 FY24. Phase 1 is now in UAT, and Phase 2 is scheduled to begin in Q1 of FY25. The MDA team is developing new capabilities that were identified during the implementation of the first two modules, and these will be detailed in the FY26 ITPR.</p>	
<p>Known / Anticipated Schedule Changes: The project is currently on schedule, but the team is working on new requirements that are expected to extend the implementation timeframe. The project team will update the FY26 ITPR to reflect the new dates, ensuring all modules are fully tested and approved before being released to production.</p>	
<p>Known / Anticipated Cost Changes: The project team identified additional functionality required for the Turf & Seed module during the first module's implementation. Approval is being sought to implement these enhancements in parallel with the final module, which could potentially increase the overall project budget.</p>	
<p>Known / Anticipated Scope Changes: During the implementation of the Turf & Seed module, the project team identified additional functionalities that were not included in the original project scope but are necessary. The team is now collaborating with the vendor to develop a detailed Statement of Work (SOW) for these required changes.</p>	
<p>Risk Assessment: The project team has maintained effective control of the project thus far; however, any changes identified during implementation that require immediate action may significantly increase the risks of higher costs and schedule delays.</p>	
<p>Portfolio Review / Health Assessment Held: 06/26/2024</p>	<p>IV&V Assessments Initiated: None</p>

Agriculture: Modernization Program (MODP) (#1102)
Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2024	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2024
GF	5,634,406	5,295,325	10,929,731	51.55%
SF		0	0	
FF		0	0	
RF		0	0	
MITDPF		0	0	
Totals	5,634,406	5,295,325	10,929,731	51.55%

Project Funding				
Funding Type	Funding through FY 2023	Funding FY 2024	Funding FY 2025	Total Funding to Date
GF	8,677,849		2,167,418	10,845,267
SF				0
FF				0
RF				0
MITDPF				0
Totals	8,677,849	0	2,167,418	10,845,267

Out Year Cost Detail						
Funding Type	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total Out Year Costs
GF	5,061,925	233,400				5,295,325
SF						0
FF						0
RF						0
MITDPF						0
Totals	5,061,925	233,400	0	0	0	5,295,325

Assessment and Taxation: Strategic Enterprise Application Network (SEAN) (#4100)

Project Description: The Cloud Revenue Integrated System (CRIS) Modernization project (formerly known as SEAN) allows for the migration and redevelopment of SDAT's mainframe applications onto a cloud platform to develop user-centric applications for internal and external customers. The solution will provide SDAT with enhanced capabilities to intake streamlined applications, process submissions in a timely and accurate manner, and gain efficiencies in the auditing efforts applicable to the Department's three main tax credit programs: (a) Homeowner's Tax Credit (HTC), (b) Renter's Tax Credit (RTC), and (c) Homestead Tax Credit (HMST). Additionally, the project includes the migration and redevelopment of the Department's mainframe business suite (backend) known as Maryland Business Entity System (MBES) onto a cloud platform to make it easier for business owners and entrepreneurs to plan, start, manage, and grow their businesses in the State of Maryland.

Project Status: SDAT's vision for business process improvement (BPI) in its Tax Credit Programs (TCP)—including the RTC, HMST, and HTC—has been realized. The BPI initiative has successfully transformed the manual processing of these programs with the CRIS project achieving significant automation milestones. Additional system training and refinement of the end-user experience are underway in the Operations and Maintenance (O&M) phase of the project. The project team is refining post-deployment requirements through deep dives and demonstrations using Agile methodology, aligned with the revised Statement of Work (SOW). The O&M phase is scheduled to conclude in February 2025. The agency is reviewing pricing options for an O&M extension to accommodate new development required by legislative mandates, ensuring continuity of operations through FY26. Meanwhile, the Maryland Business Express service project, aimed at fully migrating SDAT data to a cloud solution, is in the Initiation Phase. The MBES procurement was rejected by BPW due to compliance issues. SDAT is evaluating options on how to move forward to complete the procurement process.

Known / Anticipated Schedule Changes: The MBES procurement rejection by BPW will negatively impact the implementation schedule. Once SDAT determines how to move forward a revised schedule is expected.

Known / Anticipated Cost Changes: The project is currently tracking to the FY24 ITPR spend plan.

Known / Anticipated Scope Changes: The project is currently tracking to the FY24 ITPR scope.

Risk Assessment: Resource constraints continue to challenge the procurement process. The project team anticipates completing the proof of concept evaluation in Q2 FY25. The full impact on the schedule will be evaluated once procurement is finalized and will be documented in a subsequent rebaseline request.

Portfolio Review / Health Assessment Held: 06/26/2024

IV&V Assessments Initiated: None

Assessment and Taxation: Strategic Enterprise Application Network (SEAN) (#4100)
Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2024	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2024
GF	315,757	1,300,727	1,616,484	19.53%
SF	11,924,204	22,894,398	34,818,602	34.25%
FF		0	0	
RF		0	0	
MITDPF		0	0	
Totals	12,239,961	24,195,125	36,435,086	33.59%

Project Funding				
Funding Type	Funding through FY 2023	Funding FY 2024	Funding FY 2025	Total Funding to Date
GF	1,798,059		50,000	1,848,059
SF	9,323,970	3,312,930	5,944,429	18,581,329
FF				0
RF				0
MITDPF				0
Totals	11,122,029	3,312,930	5,994,429	20,429,388

Out Year Cost Detail						
Funding Type	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total Out Year Costs
GF	300,727	250,000	250,000	250,000	250,000	1,300,727
SF	5,693,702	9,003,696	4,626,000	2,126,000	1,445,000	22,894,398
FF						0
RF						0
MITDPF						0
Totals	5,994,429	9,253,696	4,876,000	2,376,000	1,695,000	24,195,125

Baltimore City Community College: Enterprise Resource Planning System (ERP) (#6695)

<p>Project Description: BCCC’s goal is to replace its administrative system that consists of legacy mainframe and COBOL technologies that can no longer be fully supported by the college. The current non-integrated system puts the college at risk since the legacy technology does not meet compliance regulations, or adequately support existing business functions. These limitations have resulted in process deficiencies and audit findings relating to sensitive data protection. The purpose of the project, therefore, is to acquire and implement an ERP solution to improve LAN/WAN infrastructure, retire the legacy Cobol Regent Carbon application, and deploy a new Financial Aid Management (FAM) Regent Award application.</p>	
<p>Project Status: The college successfully deployed to production the Personnel Management, Financial Aid, Student, Student Accounting, Finance, Webtime, CRM Recruit, and Banner HR modules. The college also completed FMIS workflow integration activities to facilitate timely production data synchronization. The college is also fully utilizing the Banner Communication module for integrated system and user communications. The project is now transitioning to the O&M phase during which time the project team will be completing post-deployment stabilization activities, while initiating SDLC documentation review in preparation for formal project closure.</p>	
<p>Known / Anticipated Schedule Changes: The project is currently tracking to the FY24 ITPR Milestone schedule.</p>	
<p>Known / Anticipated Cost Changes: The project is currently tracking to the FY24 ITPR spend plan.</p>	
<p>Known / Anticipated Scope Changes: The project is currently tracking to the FY24 ITPR scope.</p>	
<p>Risk Assessment: The project is currently on track.</p>	
<p>Portfolio Review / Health Assessment Held: 06/26/2024</p>	<p>IV&V Assessments Initiated: None</p>

Baltimore City Community College: Enterprise Resource Planning System (ERP) (#6695)
Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2024	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2024
GF		0	0	
SF	15,234,334	832,267	16,066,601	94.82%
FF		0	0	
RF		0	0	
MITDPF		0	0	
Totals	15,234,334	832,267	16,066,601	94.82%

Project Funding				
Funding Type	Funding through FY 2023	Funding FY 2024	Funding FY 2025	Total Funding to Date
GF				0
SF	19,463,147	50,000	50,000	19,563,147
FF				0
RF				0
MITDPF				0
Totals	19,463,147	50,000	50,000	19,563,147

Out Year Cost Detail						
Funding Type	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total Out Year Costs
GF						0
SF	832,267					832,267
FF						0
RF						0
MITDPF						0
Totals	832,267	0	0	0	0	832,267

Budget and Management: Capital Budgeting Information System (CBIS) (#F102)

Project Description: The Budget Analysis and Reporting System (BARS), has been operational in the State since 2018 and produces the majority of the Governor’s operating budget submission to the legislature each year, as well as continually adding new and revised features to support better management of the State’s finances. This project is an extension of the core BARS application and is centered around the Capital Projects functionality. This involves the management of new and carry-over requests for project and program funding in the State – whether physical projects such as buildings or other items such as refreshes of technology. This project will replace an existing system named CBIS (the Capital Budget Information System) and many currently manual processes, such as the Project Equipment Worksheets that are completed in either Excel or Word, and add new functionality such as facility planning and geospatial integration with systems maintained by the Department of Planning. While it will be a separate code base due to differences in security requirements and the broad difference in the user base, CBIS anticipates reusing the same technical infrastructure, hosting environment, and support team.

Project Status: The project was stalled in Q3 FY23 due to contract issues but resumed in Q4 FY24. During FY24 the solution provider began staffing the project, onboarding new resources, and rebuilding the development environment. The project is currently progressing with continued requirements gathering for the development of the Budget Book, Session Reports, and administrative screens.

Known / Anticipated Schedule Changes: The project is anticipated to be 12 months behind the original schedule. The project team is currently revising and rebaselining the schedule to align with the planned activities for FY25.

Known / Anticipated Cost Changes: The project has hired backfill resources to complete development activities. However, anticipated scheduling delays due to the learning curve of new hires, as they familiarize themselves with the project and continue with requirements gathering, may result in additional costs.

Known / Anticipated Scope Changes: The project is currently tracking to the FY24 ITPR scope.

Risk Assessment: There is a risk of additional scheduling delays as new hires take time to understand the business requirements, which may lead to unanticipated costs and changes to the schedule.

Portfolio Review / Health Assessment Held: 06/26/2024

IV&V Assessments Initiated: None

Budget and Management: Capital Budgeting Information System (CBIS) (#F102)

Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2024	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2024
GF	716,845	5,331,795	6,048,640	11.85%
SF		0	0	
FF		0	0	
RF		0	0	
MITDPF		0	0	
Totals	716,845	5,331,795	6,048,640	11.85%

Project Funding				
Funding Type	Funding through FY 2023	Funding FY 2024	Funding FY 2025	Total Funding to Date
GF	1,000,000	1,488,989	50,000	2,538,989
SF				0
FF				0
RF				0
MITDPF		2,670,088		2,670,088
Totals	1,000,000	4,159,077	50,000	5,209,077

Out Year Cost Detail						
Funding Type	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total Out Year Costs
GF	2,871,545	820,500	520,250	546,000	573,500	5,331,795
SF						0
FF						0
RF						0
MITDPF						0
Totals	2,871,545	820,500	520,250	546,000	573,500	5,331,795

Comptroller of Maryland: Integrated Tax System (ITS) (#0431)

Project Description: The Compass Integrated Tax System (ITS) project will replace the State of Maryland Tax (SMART) system, Computer Assisted Collection System (CACS), and other outdated tax processing systems. ITS will integrate with a robust data warehouse to both continue and expand revenue-generating projects and provide enhanced reporting functionality. The ITS will allow the Comptroller to efficiently administer all taxes and fees required by law, including the collection and processing of personal income tax and sales and use tax, the State’s largest sources of revenue. Successful implementation of the ITS will provide the Comptroller with a modernized system leveraging current technology that can be supported by, and adaptable to, the mainstream IT workforce. Uniformity in processing across tax types will simplify compliance by taxpayers and allow for more dynamic use of Comptroller staff. Ongoing maintenance and support will be provided by an ITS contractor. Maintenance and support will include on-site staff responsible for supporting annual tax changes, new legislative mandates, and routine system maintenance and enhancements.

Project Status: The project successfully completed Release 2, and the Business Tax Release went live in Q3 FY24. Release 3 implementation started in Q4 FY24 after the project team completed training and preparation for adopting the SAFe Agile methodology. The project is gradually transitioning all tasks related to Release 2 to an O&M team and has re-prioritized some activities originally planned for FY25 and FY26. The agency successfully secured additional special funds for FY24 to cover several sprints for Release 3 that were completed before the end of the fiscal year and were subsequently presented to the COMP Executive Steering Committee. The project team anticipates needing additional funds in the near future to complete tasks generated by a more detailed analysis of FY25 requirements, as well as requirements originally planned for FY26 and beyond that will now be implemented in FY25. The FY26 ITPR will include all known upcoming adjustments, including those based on lessons learned.

Known / Anticipated Schedule Changes: The project is currently tracking to the FY24 ITPR Milestone schedule.

Known / Anticipated Cost Changes: The project anticipates that some tasks that were planned for the future will be completed in FY25, thereby increasing FY25 cost projections. Precise change to the EAC is not known at this time; however, re-prioritization and rebaseline activities will result in a new cost estimate.

Known / Anticipated Scope Changes: New scope for Legislatively mandated production modifications was approved by BPW and was implemented by July 1, 2024. Further legislative changes will be implemented in FY25. No other additional scope changes are known or anticipated at this time.

Risk Assessment: At this time, the project does not anticipate any changes to the schedule; however, this cannot be confirmed until the re-prioritization planning is finalized.

Portfolio Review / Health Assessment Held: 06/26/2024

IV&V Assessments Initiated: Q1 FY21

Comptroller of Maryland: Integrated Tax System (ITS) (#0431)
Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2024	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2024
GF	64,832,331	53,182,891	118,015,222	54.94%
SF	63,440,375	35,922,992	99,363,367	63.85%
FF		0	0	
RF		0	0	
MITDPF	13,145,000	0	13,145,000	100.00%
Totals	141,417,706	89,105,883	230,523,589	61.35%

Project Funding				
Funding Type	Funding through FY 2023	Funding FY 2024	Funding FY 2025	Total Funding to Date
GF	53,443,825	12,510,286	15,193,059	81,147,170
SF	40,735,825	24,042,310	24,042,310	88,820,445
FF				0
RF				0
MITDPF	13,145,000			13,145,000
Totals	107,324,650	36,552,596	39,235,369	183,112,615

Out Year Cost Detail						
Funding Type	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total Out Year Costs
GF	15,673,059	16,945,593	13,438,820	7,125,419		53,182,891
SF	10,910,437	11,303,062	8,959,214	4,750,279		35,922,992
FF						0
RF						0
MITDPF						0
Totals	26,583,496	28,248,655	22,398,034	11,875,698	0	89,105,883

Comptroller of Maryland: CPB Payroll System Modernization (PSM) (#0910)

<p>Project Description: Central Payroll Bureau (CPB) needs to start the process of implementing a new payroll system to replace the State's current legacy mainframe (INFOR E series) system. CPB is looking to select a modern, cloud-based integrated software as a service (SaaS) solution for payroll processing, which includes streamlining and automating legacy business processes as well as adopting standardized industry best practices for the over 100,000 Maryland State employees they serve. CPB processes payroll for all Executive, Judicial and Legislative branch employees as well as all University System of Maryland employees.</p>	
<p>Project Status: In Q3 FY24, CPB hired a project manager and decided not to pursue a new request for proposal for the new payroll system. Instead, the agency chose to leverage the State's existing Workday platform because of its cost efficiency, effectiveness, anticipated cost savings, and the familiarity of State employees with Workday. To expedite the procurement process and save time, CPB utilized the existing DBM Workday Master Services Agreement Contract. Discovery sessions began in Q4 of FY24. The project team is finalizing negotiations for the statement of work, and the detailed design phase is expected to commence in Q1 of FY25.</p>	
<p>Known / Anticipated Schedule Changes: The project team has selected Workday as the new system and has also chosen an implementation vendor. A rebaseline request, detailing the revised schedule, will be submitted in the first quarter of FY25.</p>	
<p>Known / Anticipated Cost Changes: The project team will submit a rebaseline request in Q1 FY25 outlining all anticipated cost changes.</p>	
<p>Known / Anticipated Scope Changes: The project is currently tracking to the FY24 ITPR scope.</p>	
<p>Risk Assessment: The project will require additional funding for FY25 to support the planned activities for the FY25 fiscal year. If the funding is not available it may impact the progress of the project.</p>	
<p>Portfolio Review / Health Assessment Held: 06/26/2024</p>	<p>IV&V Assessments Initiated: None</p>

Comptroller of Maryland: CPB Payroll System Modernization (PSM) (#0910)

Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2024	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2024
GF	456,292	47,468,416	47,924,708	0.95%
SF		0	0	
FF		0	0	
RF		0	0	
MITDPF		0	0	
Totals	456,292	47,468,416	47,924,708	0.95%

Project Funding				
Funding Type	Funding through FY 2023	Funding FY 2024	Funding FY 2025	Total Funding to Date
GF	2,000,000	2,000,000	16,558,209	20,558,209
SF				0
FF				0
RF				0
MITDPF				0
Totals	2,000,000	2,000,000	16,558,209	20,558,209

Out Year Cost Detail						
Funding Type	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total Out Year Costs
GF	20,033,373	19,507,550	7,752,493	175,000		47,468,416
SF						0
FF						0
RF						0
MITDPF						0
Totals	20,033,373	19,507,550	7,752,493	175,000	0	47,468,416

Comptroller of Maryland: Financial Management Information Systems Transformation (FMIS) (#0424)

Project Description: The Financial Management Information System (FMIS) is the official accounting system of record for the State of Maryland, consisting of accounting, purchasing and inventory, and reporting applications. The State implemented this system in the mid 1990s. The platform incorporates two business functions, including procurement automation and financial accounting. The State brands the former as "ADPICS" and the latter as "RSTARS." Due to changing business and technical constraints the State has encountered an increasing level of difficulty in providing the required functionality and service levels. The State has engaged in other MITDPs that modernize subledger functions to new, more responsive platforms. These include the State's eMaryland Marketplace Advantage (eMMA) project and a new project under consideration at the Maryland Department of Transportation. The State anticipated that upon FMIS transformation completion, RSTARS, the financial accounting component of FMIS, will remain in place. However, the State now plans to move forward with replacing RSTARS.

Project Status: The latest release of the eMMA system has led to the fragmentation of procurement data, eliminating the 'single source of truth' sub-ledger that formerly provided a comprehensive and accurate reflection of the State's procurement history and activity. To address this critical issue and restore cohesion to the State's procurement processes, it is essential to revert and reconcile the State back to a unified 'single source of truth' within FMIS. In order to proceed with the FMIS project, it was necessary to restore core procurement functionalities in FMIS ADPICS for the four pilot agencies involved in the eMMA project. The FMIS project needs to revert the changes made to eMMA to FMIS ADPICS. The eMMA reversion initiative is being executed independently of the FMIS modernization project and commenced in Q4 of FY24. There will be no impact to the FMIS original timeline. The project team is currently working on a rebaseline to reflect the scope and cost changes for FY25, as outlined in the FY25 ITPR. Deloitte is already engaged in implementing the necessary changes for the eMMA project.

Known / Anticipated Schedule Changes: The project is currently tracking to the FY24 ITPR Milestone schedule.

Known / Anticipated Cost Changes: The project team is preparing a rebaseline request to reflect the cost adjustments due to the required changes in support of the eMMA project for FY25.

Known / Anticipated Scope Changes: The project team is preparing a rebaseline request to reflect the scope adjustments due to the required changes in support of the eMMA project for FY25.

Risk Assessment: FMIS planning is scheduled to begin in Q1 FY25. However, the incomplete eMMA changes from FY24 pose a risk of delaying the FMIS timeline.

Portfolio Review / Health Assessment Held: 06/26/2024

IV&V Assessments Initiated: None

Comptroller of Maryland: Financial Management Information Systems Transformation (FMIS) (#0424)

Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2024	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2024
GF	2,112,132	320,262,933	322,375,065	0.66%
SF		0	0	
FF		0	0	
RF		0	0	
MITDPF		0	0	
Totals	2,112,132	320,262,933	322,375,065	0.66%

Project Funding				
Funding Type	Funding through FY 2023	Funding FY 2024	Funding FY 2025	Total Funding to Date
GF	5,000,000	10,000,000	4,000,000	19,000,000
SF				0
FF				0
RF				0
MITDPF				0
Totals	5,000,000	10,000,000	4,000,000	19,000,000

Out Year Cost Detail						
Funding Type	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total Out Year Costs
GF	15,953,800	48,296,404	70,238,350	74,550,759	111,223,620	320,262,933
SF						0
FF						0
RF						0
MITDPF						0
Totals	15,953,800	48,296,404	70,238,350	74,550,759	111,223,620	320,262,933

Education: CCATS Replacement Project (CCATS) (#J011)

Project Description: The CCATS Migration Project (originally named “CCATS Replacement Project”) will re-implement the Licensing and Scholarship functions in Salesforce. These modules have the highest volume of maintenance requests, therefore migrating these modules will provide the greatest immediate benefit. The Workforce Advancement and EXCELS modules will remain in CCATS with interfaces to the new system. The modified scope includes: migration to a Salesforce cloud-based platform; enhancement of the Licensing and Scholarship components of the CCATS System under the existing contract; re-engineering of the system in a manner that will meet the changing needs of the agency while providing increased levels of customer service; enhanced payment processes for childcare providers and staff; improved data monitoring to track data more efficiently, accurately, and at more granular levels; and enhanced codebase with optimized business processes in accordance with Federal and State regulations.

Project Status: MSDE developed an approach with the current vendor to provide limited enhancements to the legacy application while moving the Licensing and Scholarship modules to the Salesforce platform. Architecture review and recommendations, global design, and a proof of concept are expected to be completed by the end of Q2 FY25. Modules that enable core foundations across the Child Care System are expected to be completed by the end of Q3 FY25. All remaining modules are expected to be completed in FY26.

Known / Anticipated Schedule Change: The project development timeline has been adjusted due to the change of the development environment strategies, the migration solution’s utilization of the Salesforce Out of Box (OOB) Public Sector data module, and changes in the solution integration plans. The agency's schedule will be updated in the upcoming FY26 ITPR to align with the vendor's planned activities.

Known / Anticipated Cost Changes: The project is currently tracking to the FY24 ITPR spend plan.

Known / Anticipated Scope Changes: The vendor and the agency are in discussions as to whether the ELIS Replacement and the manual calculations which take place outside of CCATS Legacy are in scope.

Risk Assessment: Offshore business analysts do not have access to CCATS, causing risk of not understanding functionality correctly, or taking longer to document functionality, having to watch videos or use an onshore person to assist. The mitigation plan is to create a clone of the CCATS environment on a non-MSDE network. Thus, change in development strategy, project team resources, integration planning, and release management, as well as the need for additional data protection due to offshore resources all present high risks to the project.

Portfolio Review / Health Assessment Held: 06/26/2024

IV&V Assessments Initiated: None

Education: CCATS Replacement Project (CCATS) (#J011)
Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2024	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2024
GF		0	0	
SF		0	0	
FF	6,772,179	16,706,449	23,478,628	28.84%
RF		0	0	
MITDPF		0	0	
Totals	6,772,179	16,706,449	23,478,628	28.84%

Project Funding				
Funding Type	Funding through FY 2023	Funding FY 2024	Funding FY 2025	Total Funding to Date
GF				0
SF				0
FF	25,646,057	12,000,000	5,000,000	42,646,057
RF				0
MITDPF				0
Totals	25,646,057	12,000,000	5,000,000	42,646,057

Out Year Cost Detail						
Funding Type	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total Out Year Costs
GF						0
SF						0
FF	12,506,449	2,812,075	1,387,925			16,706,449
RF						0
MITDPF						0
Totals	12,506,449	2,812,075	1,387,925	0	0	16,706,449

Education: Replacement Educator Information System (REIS) (#0862)

<p>Project Description: The Replacement EIS (REIS) project is to procure, customize, implement, maintain, and host an Educator Information System (EIS) for issuance, renewal, reinstatement, endorsement, suspension and revocation, and maintenance of educator certificates in Maryland. This system shall interface with several organizations, e.g. the National Association of State Directors of Teacher Education and Certification (NASDTEC), the Department of Human Services (DHS), the Maryland Sex Offender Registry, and PayPal, or the designated State payment processor. The system will include an educator portal with administrator and public search functions, as well as a database that houses documents associated with disqualified bus drivers, bus aides, and substitutes in Maryland.</p>	
<p>Project Status: The agency has accepted all deliverables submitted by the vendor making the REIS minimally viable product (MVP) complete. The project peers have reviewed and approved all the documentation required under the contract. All resources have been successfully transferred to the new enhanced REIS (referred to as The Educator Application and Certification Hub, or TEACH), and the legacy system is decommissioned. The project completed its O&M phase at the end of FY24. The project will no longer be included in future reports.</p>	
<p>Known / Anticipated Schedule Changes: The project is currently tracking to the FY24 ITPR Milestone schedule.</p>	
<p>Known / Anticipated Cost Changes: The project is currently tracking to the FY24 ITPR spend plan.</p>	
<p>Known / Anticipated Scope Changes: The project is currently tracking to the FY24 ITPR scope.</p>	
<p>Risk Assessment: MSDE is concerned about the accessibility of the legacy data migrated to TEACH. Currently, all queries involving legacy data must be provided by the vendor as the developed reports are not accurately pulling data from legacy tables. This requires MSDE to submit a ticket, which then takes between seven days and three weeks to be fulfilled. MSDE requires a system that has ad hoc query functionality that is able to access every field of the system and legacy data table. The output production performance does not meet all of the user needs. Currently, several tasks that were intended to be automated must be run manually by the vendor on a daily basis. MSDE has been engaged with the vendor to identify a resolution. Finally, the vendor frequently fails to meet the established SLA regarding service desk tickets.</p>	
<p>Portfolio Review / Health Assessment Held: 06/26/2024</p>	<p>IV&V Assessments Initiated: None</p>

Education: Replacement Educator Information System (REIS) (#0862)
Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2024	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2024
GF	145,647	0	145,647	100.00%
SF	804,538	0	804,538	100.00%
FF	498,976	0	498,976	100.00%
RF		0	0	
MITDPF		0	0	
Totals	1,449,161	0	1,449,161	100.00%

Project Funding				
Funding Type	Funding through FY 2023	Funding FY 2024	Funding FY 2025	Total Funding to Date
GF	1,994,998	(1,454,485)		540,513
SF	1,004,883			1,004,883
FF	528,596			528,596
RF				0
MITDPF				0
Totals	3,528,477	(1,454,485)	0	2,073,992

Out Year Cost Detail						
Funding Type	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total Out Year Costs
GF						0
SF						0
FF						0
RF						0
MITDPF						0
Totals	0	0	0	0	0	0

School Construction: IAC Business Management System (IBMS) (#3BSL)

<p>Project Description: The purpose of this project is to procure and establish for the Interagency Commission on School Construction (IAC) a state-of-the-art, configurable, online business-management system (BMS) that will contain, route, and save documents and information related to the IAC's many business processes. Included in the scope of the project is to streamline and enhance the IAC's business processes and unlock new operational efficiencies that currently are not within reach for the IAC.</p>	
<p>Project Status: The IAC Business Management System (IBMS) is currently replacing several manual business processes. New and improved business process workflows have been implemented, tested, and released to the LEAs. There is positive buy-in, with over 40 process instances fully implemented in the production system. The project completed its O&M phase at the end of FY24. The project will no longer be included in future reports.</p>	
<p>Known / Anticipated Schedule Changes: The project is currently tracking to the FY24 ITPR Milestone schedule.</p>	
<p>Known / Anticipated Cost Changes: The project is currently tracking to the FY24 ITPR spend plan.</p>	
<p>Known / Anticipated Scope Changes: The project is currently tracking to the FY24 ITPR scope.</p>	
<p>Risk Assessment: Currently, there are no planned or proposed improvements. Although the BMS is highly configurable, any enhancements would require significant investment from the MD IAC.</p>	
<p>Portfolio Review / Health Assessment Held: 06/26/2024</p>	<p>IV&V Assessments Initiated: None</p>

School Construction: IAC Business Management System (IBMS) (#3BSL)
Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2024	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2024
GF	927,146	0	927,146	100.00%
SF		0	0	
FF		0	0	
RF		0	0	
MITDPF		0	0	
Totals	927,146	0	927,146	100.00%

Project Funding				
Funding Type	Funding through FY 2023	Funding FY 2024	Funding FY 2025	Total Funding to Date
GF	1,450,000	164,143		1,614,143
SF		3,000		3,000
FF				0
RF				0
MITDPF				0
Totals	1,450,000	167,143	0	1,617,143

Out Year Cost Detail						
Funding	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total Out
GF						0
SF						0
FF						0
RF						0
MITDPF						0
Totals	0	0	0	0	0	0

Elections: 2026 New Campaign Reporting Information System (NCRIS) (#4000)

<p>Project Description: The Maryland State Board of Elections (SBE) is seeking to procure a new Campaign Reporting Information System (NCRIS) prior to the 2026 election cycle. The current system provides full management of the campaign finance system for the State of Maryland. Contributors and committees are able to self-register; declare their participation in an election cycle; document all contributions, expenditures, outstanding obligations and loans; and electronically file reports to the State Board of Elections. The SBE uses CRIS to oversee filing cycles, establish filing periods, review and approve committee registrations, maintain users within the system, send correspondence to the committees, run audits on delinquent committees, and fine committees as allowed through State statutes. The scope of this project also includes the Business Contribution Disclosure System (BCDS) module that allows users to electronically file business contribution disclosures to SBE, satisfying the requirements of Title 14 of the Election Law and Section 5-716 of the General Provision Article.</p>	
<p>Project Status: A pre-bid conference was held following the release of the RFP in Q4 2024. Vendors have submitted a number of questions that have been answered. The evaluation team is preparing to begin reviewing submissions in Q1 FY25.</p>	
<p>Known / Anticipated Schedule Changes: The project is currently tracking to the FY24 ITPR Milestone schedule.</p>	
<p>Known / Anticipated Cost Changes: The project is currently tracking to the FY24 ITPR spend plan.</p>	
<p>Known / Anticipated Scope Changes: The project is currently tracking to the FY24 ITPR scope.</p>	
<p>Risk Assessment: The project is currently on track.</p>	
<p>Portfolio Review / Health Assessment Held: 06/26/2024</p>	<p>IV&V Assessments Initiated: None</p>

Elections: 2026 New Campaign Reporting Information System (NCRIS) (#4000)
Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2024	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2024
GF	63,556	1,126,908	1,190,464	5.34%
SF		0	0	
FF		0	0	
RF		0	0	
MITDPF		0	0	
Totals	63,556	1,126,908	1,190,464	5.34%

Project Funding				
Funding Type	Funding through FY 2023	Funding FY 2024	Funding FY 2025	Total Funding to Date
GF		100,000	532,282	632,282
SF				0
FF				0
RF				0
MITDPF				0
Totals	0	100,000	532,282	632,282

Out Year Cost Detail						
Funding	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total Out
GF	532,282	594,626				1,126,908
SF						0
FF						0
RF						0
MITDPF						0
Totals	532,282	594,626	0	0	0	1,126,908

Elections: 2026 New Voting System (NVS26) (#1800)

Project Description: This Maryland State Board of Elections (SBE) is seeking to procure a new statewide voting system to be implemented for the 2026 Gubernatorial election cycle. The current voting system was procured via a lease agreement which is set to expire after the 2024 Presidential Election cycle. The procurement of a new voting system had to be initiated during the calendar year 2023 to ensure that adequate time was allotted for the RFP's publication and subsequent implementation of the new voting system prior to the 2026 Gubernatorial elections. Within the RFP, SBE plans to request proposals that include options to purchase or lease the solution. By obtaining quotes for purchase and lease, SBE may adequately evaluate and consider the financial impacts to obtain a new solution, and make an informed decision that is best for the State of Maryland.

Project Status: The project team onboarded a technical writer as planned in Q3 FY24. While progress continues on developing the RFP, the team is currently behind schedule due to delays in acquiring necessary project staff. The existing voting system, originally secured through a lease agreement, was extended in Q2 FY24 to cover the period following the 2024 Presidential Election. The team plans to reassess milestone dates and rebaseline the project timeline after issuing the RFP. The next MITDP Joint Chairmen's Report (JCR) is due on October 15, 2024. Additionally, in Q4 FY24, SBE issued a Request for Information (RFI) to allow potential voting system vendors to present their solutions. The responses, now under evaluation, are being integrated with insights from State and Local Board of Elections subject matter experts. These will assist in the development and release of the RFP.

Known / Anticipated Schedule Changes: Anticipated schedule adjustments will be made after the RFP is issued and a vendor is onboarded.

Known / Anticipated Cost Changes: The project is currently tracking to the FY24 ITPR spend plan.

Known / Anticipated Scope Changes: The project is currently tracking to the FY24 ITPR scope.

Risk Assessment: Successful implementation of an effective solution is highly dependent upon a smooth procurement phase. Any issues encountered within procurement will jeopardize implementing a solution in time.

Portfolio Review / Health Assessment Held: 06/26/2024

IV&V Assessments Initiated: None

Elections: 2026 New Voting System (NVS26) (#1800)
Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2024	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2024
GF	149,966	24,024,632	24,174,598	0.62%
SF	149,966	24,024,632	24,174,598	0.62%
FF		0	0	
RF		0	0	
MITDPF		0	0	
Totals	299,932	48,049,263	48,349,195	0.62%

Project Funding				
Funding Type	Funding through FY 2023	Funding FY 2024	Funding FY 2025	Total Funding to Date
GF		270,500	10,403,859	10,674,359
SF		270,500	10,403,859	10,674,359
FF				0
RF				0
MITDPF				0
Totals	0	541,000	20,807,718	21,348,718

Out Year Cost Detail						
Funding Type	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total Out Year Costs
GF	899,651	3,250,743	8,616,579	8,863,729	2,393,931	24,024,632
SF	899,651	3,250,743	8,616,579	8,863,729	2,393,931	24,024,632
FF						0
RF						0
MITDPF						0
Totals	1,799,302	6,501,486	17,233,157	17,727,457	4,787,861	48,049,263

Elections: Pollbooks (POLLB) (#0003)

<p>Project Description: The Pollbook Project aimed to acquire and implement a new pollbook system in time for the 2024 National General elections. The 2024 Pollbook Project required the procurement, testing, and implementation of a commercial off-the-shelf (COTS) solution to verify voter registration, confirm precinct location, and issue ballots. In addition to the Pollbook solution itself, the project’s scope included equipment, supplies, and services needed for implementation, decommissioning, and disposal of the existing legacy pollbook system.</p>	
<p>Project Status: The vendor contract was terminated in the third quarter of FY24 due to non-performance. In May, the State Board of Elections (SBE) issued a Request for Information (RFI) to evaluate available solutions in the marketplace and gauge potential bidder interest for a forthcoming Request for Proposal (RFP) for the new Statewide Pollbook project. In collaboration with the Department of Information Technology (DoIT) and the Department of Budget and Management (DBM), the SBE assessed the feasibility of initiating a new Major Information Technology Development Project (MITDP) to meet the agency's needs. The SBE has prepared the necessary closeout documents and is working with the MITDP Oversight Division (MOD) to close this project effective Q4 FY24. This project will not be included in future reports.</p>	
<p>Known / Anticipated Schedule Changes: The Pollbook project is closing effective Q4 FY24. The agency will put forward a new MITDP, the ITPR for which will document the anticipated timeline for implementing a new Pollbook.</p>	
<p>Known / Anticipated Cost Changes: The project did not spend according to the FY24 ITPR and anticipates rolling unspent appropriation into the new MITDP.</p>	
<p>Known / Anticipated Scope Changes: The project scope was not successfully implemented by the vendor.</p>	
<p>Risk Assessment: This project is being ended due to the termination of the implementation vendor contract. A new MITDP will be established for a replacement Pollbook solution. The new project will inherit the risk that the marketplace may not have a suitable COTS solution for a replacement Pollbook for Maryland and alternative approaches may need to be considered.</p>	
<p>Portfolio Review / Health Assessment Held: 06/26/2024</p>	<p>IV&V Assessments Initiated: None</p>

Elections: Pollbooks (POLLB) (#0003)
Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2024	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2024
GF	5,168,825	0	5,168,825	100.00%
SF	5,168,825	0	5,168,825	100.00%
FF		0	0	
RF		0	0	
MITDPF		0	0	
Totals	10,337,650	0	10,337,650	100.00%

Project Funding				
Funding Type	Funding through FY 2023	Funding FY 2024	Funding FY 2025	Total Funding to Date
GF	5,658,801	2,632,996		8,291,797
SF	8,508,222	2,950,377		11,458,599
FF				0
RF				0
MITDPF				0
Totals	14,167,023	5,583,373	0	19,750,396

Out Year Cost Detail						
Funding	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total Out
GF						0
SF						0
FF						0
RF						0
MITDPF						0
Totals	0	0	0	0	0	0

Maryland Institute for Emergency Medical Services: Communication System Upgrade (COMMUP) (#23COM)

Project Description: MIEMSS is upgrading its statewide EMS Communications System, replacing the legacy analog system with a fully IP-based system. The current system handles approximately 400,000 radio/phone calls per year and operates 24/7/365. The upgrade will eliminate single points of failure and permit operations from multiple locations. MIEMSS' goal is to have a highly reliable, next generation communications system built on a uniform platform that is IP-based, uses proven and scalable technology, and integrates with the State's public safety answering points (PSAPs). The upgrade effort is divided into phases largely based on the MIEMSS EMS Regions. Each phase has three defined stages: equipment delivery, implementation, and acceptance. The upgrade plan is to allow for geo-diverse operations, be fully functional from any physical site including the locations from which MIEMSS currently operates, have performance meeting or exceeding current capabilities, retain current analog subscriber and base station infrastructure, incorporate wired and wireless video technologies, integrate with the State's planned 700 MHz communications system, and include consideration of wireless broadband technologies.

Project Status: The project team has secured emergency funding for Contract Modifications 7 and 8, both addressing critical tower remediation work, including the significant foundation deficiencies identified at the Parole Radio Tower. OCI has completed regression testing and is now preparing for Phase 1 Regional Acceptance Testing (RAT) scheduled for Q3 FY24. These activities build on the ongoing efforts initiated under Contract Modification 6, ensuring the project remains on track despite earlier challenges. Implementation efforts are ongoing for Phase 2, which covers EMS Region 3 and the Western Region, as well as Phase 3, which includes Region 4 and SYSCOM.

Known / Anticipated Schedule Changes: The project is currently tracking to the FY24 ITPR Milestone schedule.

Known / Anticipated Cost Changes: The project team has secured emergency funding for Contract Modifications 7 and 8.

Known / Anticipated Scope Changes: The project has executed Contract Modifications 7 and 8, both addressing critical tower remediation work.

Risk Assessment: The project is currently on track.

Portfolio Review / Health Assessment Held: 06/26/2024

IV&V Assessments Initiated: None

Maryland Institute for Emergency Medical Services: Communication System Upgrade (COMMUP) (#23COM)

Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2024	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2024
GF	25,000	100,000	125,000	20.00%
SF	4,976,139	5,036,343	10,012,482	49.70%
FF		0	0	
RF		0	0	
MITDPF		0	0	
Totals	5,001,139	5,136,343	10,137,482	49.33%

Project Funding				
Funding Type	Funding through FY 2023	Funding FY 2024	Funding FY 2025	Total Funding to Date
GF	25,000		64,647	89,647
SF	11,850,000	671,905		12,521,905
FF				0
RF				0
MITDPF				0
Totals	11,875,000	671,905	64,647	12,611,552

Out Year Cost Detail						
Funding Type	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total Out Year Costs
GF	50,000	50,000				100,000
SF	2,877,910	2,158,433				5,036,343
FF						0
RF						0
MITDPF						0
Totals	2,927,910	2,208,433	0	0	0	5,136,343

General Services: AS400 Replacement (AS400) (#1320)

Project Description: DGS is responsible for managing all facility, site design, and construction projects on behalf of 20 State of Maryland agencies that do not have independent procurement authority. The management of design and construction involves complex tasks such as contract, schedule, and financial management of the projects and their funding sources. Currently, DGS manages project data using an outdated integrated database known as the AS/400. The AS/400 system is used as a management tool to track finances, schedules, and project progress. However, management reports for the utilization of hundreds of millions of dollars are produced by only two administrators of the system. These paper reports are utilized by project managers, senior agency administrators, and elected officials, and the system interfaces with other agency systems. The DGS Construction Project Management Information System (CPMIS) aims to deliver a cloud-based construction project management system that will replace the current AS/400 system. This new system will provide a more seamless and automated approach to managing the finances, schedules, assets, and documentation of multi-million-dollar projects and assets, enabling the State to do so more efficiently, timely, and accurately.

Project Status: During the discovery sessions considerable efforts were devoted to understanding the contemporary system features and capabilities within the industry, especially as they pertain to public sector agencies. Furthermore, the project manager analyzed AS/400 data to ascertain the data's sizing and elements for migration to the new system. The Business Analyst (BA) position was determined to be required to document the current and future business processes and create functional requirements for the Request for Proposal. The BA requisition is in its final stage and awaiting Board of Public Works (BPW) approval in Q1 FY25.

Known / Anticipated Schedule Changes: The project is currently tracking to the FY24 ITPR Milestone schedule.

Known / Anticipated Cost Changes: The project is currently tracking to the FY24 ITPR spend plan.

Known / Anticipated Scope Changes: The interfaces to any state financial systems (such as FMIS, eMMA) are currently considered out of scope. This requires that manual entry into the new system will continue until the State's financial systems have been upgraded or modernized, and are readily available for integration.

Risk Assessment: Organizational Change Management - DGS Leadership must allocate dedicated change management resources to take ownership of the project, communicate with stakeholders to manage expectations, and mitigate blockers and risks. This includes ensuring that appropriate subject matter experts participate in solution development in a timely manner. Legacy Data Migration from AS/400 to New Solution - Since resources for data migration do not exist within DGS, any data services and costs must be included in the solution delivery. Additionally, the AS/400 data is currently housed on servers within the DGS facility, and DGS anticipates vacating the facility within two years, which may impact the timing of any data migration.

Portfolio Review / Health Assessment Held: 06/26/2024

IV&V Assessments Initiated: None

General Services: AS400 Replacement (AS400) (#1320)
Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2024	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2024
GF	262,222	5,119,706	5,381,928	4.87%
SF		0	0	
FF		0	0	
RF		0	0	
MITDPF		0	0	
Totals	262,222	5,119,706	5,381,928	4.87%

Project Funding				
Funding Type	Funding through FY 2023	Funding FY 2024	Funding FY 2025	Total Funding to Date
GF	1,600,000		50,000	1,650,000
SF				0
FF				0
RF				0
MITDPF				0
Totals	1,600,000	0	50,000	1,650,000

Out Year Cost Detail						
Funding Type	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total Out Year Costs
GF	495,587	626,587	2,705,416	1,292,116		5,119,706
SF						0
FF						0
RF						0
MITDPF						0
Totals	495,587	626,587	2,705,416	1,292,116	0	5,119,706

General Services: Statewide Enterprise Procure to Pay System (eMMA) (#P014)

Project Description: DGS has engaged with DoIT, DBM, and the Governor’s office to deliver a statewide, enterprise, multi-jurisdictional electronic procurement and vendor self-service (“eProcurement”) solution. The State has implemented the Ivalua, cloud-based, Software-as-a-Service (SaaS) solution, as the underlying platform for eMMA to meet State statutory requirements for all State procurements. eMMA replaced the “eMM” solution provided pursuant to a contract with Periscope Holdings, Inc., which expired on August 28, 2019. In addition to meeting State procurement requirements and providing an enterprise, multi-jurisdictional procurement and contract management tool, the eMMA solution will provide support for all public procurement processes and system requirements, including the following: public notices, sourcing, receiving, vendor self-service registration and management, solicitation development, bid document management, government-to-business online electronic punch-out catalogs, requisitioning, and reporting tools.

Project Status: In the initial pilot of the Procure to Pay (release 2.0) functionality in FY23, the project's system integrator encountered significant challenges and limitations integrating with the State's fiscal requirements and faced technical difficulties integrating with the State's legacy FMIS platform. Consequently, the pilot agencies were unable to perform Year End Close (YEC) activities to reconcile with the General Ledger. Subsequently, Deloitte was engaged to reconcile the accounting data to support the agencies' year-end close activities. The pilot agencies are currently in the process of reverting back to ADPICS and R*STARS for payments, as described in the FMIS project update. Moreover, future roll-outs to additional agencies have been temporarily placed on hold as the team focuses on stabilizing the product before proceeding further, while also conducting an assessment to determine the optimum solution for the State. Furthermore, the project is actively seeking a new system integrator with proven experience deploying the Ivalua product in a complex state environment. Finally, the team is deeply involved in the base system product upgrade, as the State's current version of the Ivalua platform is over 10 releases behind the current generally available product release and is nearing its end of life in regard to ongoing manufacturer support.

Known / Anticipated Schedule Changes: The agency will make schedule adjustments to reflect its new approach and address the findings of the pilot program. DoIT has been engaged to assess the product's viability for State needs. It is imperative to establish a new rebaseline schedule to align with the current project scope.

Known / Anticipated Cost Changes: The implementation of the eMMA solution will involve additional costs to cover expenses related to the reconciliation process, reversion, and product (Ivalua) upgrades. It is essential to conduct a rebaseline to ensure that project costs are aligned with the current project scope.

Known / Anticipated Scope Changes: The initial pilot release showed significant differences in agency procurement practices, inadequate analysis of fiscal and procurement requirements, and issues with integrating the new system with the existing FMIS platform. Future actions to address these issues will involve identifying standard procurement practices, updating system requirements, and making changes to the system design and configuration. A reset of the project scope is necessary to reflect these updates.

Risk Assessment: The agency is taking decisive action by reverting to the use of ADPICS and R*STARS and conducting reconciliation activities to address current risks to the integrity of accounting data. This decision will have a significant impact on the project's overall goals and objectives, mandating a reassessment of the project scope and definition of completion. It is evident that the current Systems Integrator lacks the requisite experience to successfully implement the Ivalua solution in a complex state environment. It is imperative to engage a new Systems Integrator with streamlined procurement practices across various agencies and a modern financial management system to effectively mitigate these risks.

Portfolio Review / Health Assessment Held: 06/26/2024

IV&V Assessments Initiated: Q2 FY21

General Services: Statewide Enterprise Procure to Pay System (eMMA) (#P014)

Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2024	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2024
GF	36,819,464	21,018,340	57,837,804	63.66%
SF		0	0	
FF		0	0	
RF		0	0	
MITDPF	3,000,000	0	3,000,000	100.00%
Totals	39,819,464	21,018,340	60,837,804	65.45%

Project Funding				
Funding Type	Funding through FY 2023	Funding FY 2024	Funding FY 2025	Total Funding to Date
GF	32,763,683	8,253,751	1,900,000	42,917,434
SF				0
FF				0
RF				0
MITDPF	3,000,000			3,000,000
Totals	35,763,683	8,253,751	1,900,000	45,917,434

Out Year Cost Detail						
Funding Type	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total Out Year Costs
GF	8,245,892	7,853,724	4,918,724			21,018,340
SF						0
FF						0
RF						0
MITDPF						0
Totals	8,245,892	7,853,724	4,918,724	0	0	21,018,340

Health: Statewide Electronic Health Records System (EHR) (#A806)

Project Description: The Maryland Department of Health (MDH) is looking to replace its legacy paper and electronic patient records with a modern statewide Electronic Health Record (EHR) system, previously known as Computerized Health Record Information System (CHRIS). The EHR will improve operational efficiency, hospital planning, evaluation and accreditation, patient care and safety, and data security, as well as reduce the cost of administering a large multi-hospital system. The new system will enable eligible professionals, hospitals, and local health departments to submit public health data to MDH electronically and support MDH program goals to increase the transition from paper to electronic reporting. The system will include an improved electronic pharmacy ordering and dispensing module and introduce a fully integrated Electronic Medical Records (EMR) system across all State-operated inpatient facilities. The new system will modernize and automate existing manual, paper-based systems, and significantly enhance quality improvement and quality assurance efforts within each State inpatient facility.

Project Status: The Board of Public Works approved the award of the implementation vendor contract in Q2 FY24 and the vendor kick-off was conducted in Q4 FY24. Significant progress is expected in Q1 FY25, contingent on resource acquisition for the project management team. The implementation strategy remains as the concurrent design and configuration of a single suitable solution, followed by a phased rollout to all 11 State hospitals. A revised baseline to the project schedule and spend plan is being developed and will be addressed in the agency's FY26 ITPR.

Known / Anticipated Schedule Changes: The project's schedule is being revised in response to the delay in the start of the implementation phase.

Known / Anticipated Cost Changes: The project's spend plan is being revised in response to the delays arising from insufficient project resources at the start of the implementation phase.

Known / Anticipated Scope Changes: The project is currently tracking to the FY24 ITPR scope.

Risk Assessment: The project has experienced a ten-month delay in the start of the implementation phase, exacerbated by slow progress in procuring and retaining resources essential for critical path activities, which has negatively impacted the schedule. The agency plans to implement a single solution across multiple hospitals using a phased approach. While this approach may streamline progress, it also introduces increased risks due to the need for thorough coordination and expertise from multiple implementation teams. The slow pace in securing project team members is already affecting the performance of this and other related projects within the agency.

Portfolio Review / Health Assessment Held: 06/26/2024

IV&V Assessments Initiated: None

Health: Statewide Electronic Health Records System (EHR) (#A806)
Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2024	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2024
GF	6,976,380	29,823,653	36,800,033	18.96%
SF		0	0	
FF		0	0	
RF		0	0	
MITDPF		0	0	
Totals	6,976,380	29,823,653	36,800,033	18.96%

Project Funding				
Funding Type	Funding through FY 2023	Funding FY 2024	Funding FY 2025	Total Funding to Date
GF	14,991,908	10,670,071	422,500	26,084,479
SF				0
FF				0
RF				0
MITDPF				0
Totals	14,991,908	10,670,071	422,500	26,084,479

Out Year Cost Detail						
Funding Type	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total Out Year Costs
GF	10,598,373	10,422,654	8,802,626			29,823,653
SF						0
FF						0
RF						0
MITDPF						0
Totals	10,598,373	10,422,654	8,802,626	0	0	29,823,653

Health: Long Term Support and Services Tracking System (LTSS) (#T807, T808, & T809)

Project Description: LTSS is a case management, care planning, and activity tracking tool, with validation for pre-adjudicating claims for some of MDH’s Medicaid Home and Community-Based Programs. The system enables authorized users to perform Medicaid case management for eligible participants enrolled in various Medicaid Waiver and State Funded programs. The system includes standardized assessment instruments, case management modules, Electronic Visit Verification and provider services modules, and claims submission. Although LTSS has been operational for ten years, it will remain under development as new Medicaid programs expand. An approved project plan for multiple years is in place and additional programs/projects will be onboarded as required by either State or federal regulations.

Project Status: The LTSS application was successfully released to production in Q2 FY24, and key authorizations, including the MD THINK and MDH Annual Authorization, were secured in Q2 FY24. Implementation planning for the Salesforce Workflow Management Tool for the Help Desk is ongoing, with deployment and IVR replacement scheduled for Q4 FY24. The Autism Waiver project that was initially delayed kicked off in Q4 FY24, with completion expected by the close of FY26. Advanced Reporting is a multi-year initiative with approved funding, and the Reportable Incidents project began in Q1 FY24, also targeting completion by FY26. The LTSS Help Desk and Service Desk are now targeting a new launch date of November 1, 2024.

Known / Anticipated Schedule Changes: Individual project milestones have been adjusted but the project is currently tracking to the FY25 ITPR.

Known / Anticipated Cost Changes: The project is currently tracking against the FY24 ITPR spend plan. The deficiency request for the \$2.7M shortfall in funding was approved.

Known / Anticipated Scope Changes: To comply with new federal requirements and address the expanding needs of the Medicaid Fee-for-Service Program, several additional subprojects will be undertaken in FY25 and beyond. These include enhancements in Reportable Incident reporting, Medical Day Care Case Management and Billing (CMS requirements), Autism Waiver Care Management and Billing, Mobile App upgrades (geofencing and workflow improvements), bidirectional interface development for case management agencies, Advanced Reporting and Data Analytics, final phases of Rare and Expensive Case Management and Model Waiver for Medically Fragile Children (including billing), Dashboard enhancements, MyLTSS expansion for interoperability with participant data, and other critical interfaces like Medical Day Care.

Risk Assessment: The project is currently on track.

Portfolio Review / Health Assessment Held: 06/26/2024

IV&V Assessments Initiated: Q2 FY14

Health: Long Term Support and Services Tracking System (LTSS) (#T807, T808, & T809)

Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2024	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2024
GF	35,060,354	8,346,190	43,406,544	80.77%
SF		0	0	
FF	192,269,777	55,942,245	248,212,022	77.46%
RF		0	0	
MITDPF		0	0	
Totals	227,330,131	64,288,435	291,618,566	77.95%

Project Funding				
Funding Type	Funding through FY 2023	Funding FY 2024	Funding FY 2025	Total Funding to Date
GF	35,624,825	167,346	3,834,365	39,626,536
SF				0
FF	168,083,730	24,933,161	26,076,924	219,093,815
RF				0
MITDPF				0
Totals	203,708,555	25,100,507	29,911,289	258,720,351

Out Year Cost Detail						
Funding Type	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total Out Year Costs
GF	3,834,366	4,511,824				8,346,190
SF						0
FF	26,076,927	29,865,318				55,942,245
RF						0
MITDPF						0
Totals	29,911,293	34,377,142	0	0	0	64,288,435

Health: BON Enterprise Licensing and Regulatory Management Solution (#A805)

Project Description: This project entails the procurement of an Enterprise Licensing and Regulatory Management Solution (ELaRMS) for the management of every aspect of licensing and discipline at the Maryland Health Occupation Boards. The required capabilities include software licenses and support, systems analysis, development, implementation, and support services for the Health Occupation Boards. This new system will assure, advance, and protect the public’s health and welfare through proper credentialing, permitting, licensing, examination, inspection, and discipline of health providers, distributors, and facilities. This new system will also help enforce regulations and legislation, resolve complaints, and educate the public.

Project Status: The Maryland Department of Health (MDH) has completed the first year of its two-year mandate to oversee the Maryland Board of Nursing (MBON), as directed by the Maryland General Assembly. Significant progress has been made in developing a revised project scope, with input and approval from key stakeholders. The agency plans to implement a Salesforce solution and is currently gathering more information necessary to procure an implementation vendor. However, the project has faced delays due to unfilled positions for key resources necessary for critical path activities. As a result, the procurement phase, originally scheduled to begin this year, has been postponed by a year. Procurement is now expected to run from late Q2 FY25 through late Q2 FY26. The Project Manager is the only person currently assigned to this project.

Known / Anticipated Schedule Changes: The agency intends to establish a new project schedule using its FY26 ITPR.

Known / Anticipated Cost Changes: A revised project cost for the remainder of the project will be included in the agency’s FY26 ITPR.

Known / Anticipated Scope Changes: The project scope is still under development and will not be finalized until it has been approved by key stakeholders.

Risk Assessment: The project lacks a detailed schedule and roadmap, both of which are essential. Project staff positions must be filled before adequate progress can be sustained. The project must also provide all required project planning documentation to ensure compliance with the MITDP program.

Portfolio Review / Health Assessment Held: 06/26/2024

IV&V Assessments Initiated: None

Health: BON Enterprise Licensing and Regulatory Management Solution (#A805)

Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2024	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2024
GF	314,231	13,383,309	13,697,540	2.29%
SF	438,864	0	438,864	100.00%
FF		0	0	
RF		0	0	
MITDPF		0	0	
Totals	753,095	13,383,309	14,136,404	5.33%

Project Funding				
Funding Type	Funding through FY 2023	Funding FY 2024	Funding FY 2025	Total Funding to Date
GF	1,736,198	4,050,375	527,500	6,314,073
SF	438,864			438,864
FF				0
RF				0
MITDPF				0
Totals	2,175,062	4,050,375	527,500	6,752,937

Out Year Cost Detail						
Funding Type	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total Out Year Costs
GF	3,923,500	4,340,571	2,559,619	2,559,619		13,383,309
SF						0
FF						0
RF						0
MITDPF						0
Totals	3,923,500	4,340,571	2,559,619	2,559,619	0	13,383,309

Health: Medicaid Management Information Systems II Enhancements (MMISII) (#T810-T812)

Project Description: MDH is undertaking a multi-year initiative to modernize and modularize its Medicaid Management Information System (MMIS). Following a MITA 3.0 Self-Assessment, MDH has developed a plan to replace the existing MMIS with modular systems (MMIS Modular Transformation (MMT)) that will be implemented over the next three to six years, utilizing the MD THINK platform where applicable. Key project components include Business Process Re-Engineering, Data Warehousing, and several specialized modules like Pharmacy Claims Management and Behavioral Health Services. The project will secure 90% federal funding annually through the CMS Advanced Planning Document process. To support the project, MDH will procure a Project Management Office (PMO), Independent Verification and Validation (IV&V), and a Systems Integrator (SI) to oversee strategic planning and integration and ensure system integrity.

Project Status: The MMT program continues with the modular modernization efforts.

- The Pharmacy Point of Sale Electronic Claims Management System (POSECMS) solution is operational, and the team received the CMS Certification Letter.
- The Surveillance and Utilization Review Subsystem (SURS) module team is currently drafting its RFP. DoIT has approved a NASPO procurement process for SURS 2.0 MDH.
- The Provider Management Module (PMM) team continues to make significant progress on development of PMM, including a full simulation on the provider portal side. Due to delays from MD THINK, a rebaseline of the schedule and costs will be required.
- Regarding the Core Claims/Financial and Medicaid Enterprise System (MES) modules, the agency reports that RFP development is under way. Of note, recently CMS reminded the team that Core Claims is a huge endeavor and cautioned MDH about taking on too much development too quickly.
- Regarding the Data Warehouse (DW) module, MDH is partnering with the Data Officer internally to help develop the strategy prior to RFP development.
- The Salesforce/Business Process Reengineering (BPR) team continues implementation of the Division of Recoveries and Financial Services (DRAFS) and Healthy Kids systems.
- The Electronic Document Management System (EDMS) team is in planning stages for new EDMS.
- The Non-Emergency Medical Transportation Administrative Service Organization team is assembling an RFP anticipating its release in Q1 FY25.
- The Utilization Control Agent (UCA) team continues development with a small enhancement period rather than a full-blown Design, Development and Implementation (DDI).
- The Dental Administrative Service Organization (DASO) has chosen a Vendor with DDI expected to kick off in Q1 FY25.
- Regarding Behavioral Health Administrative Service Organization (BHASO) 2.0, DDI has begun with an expected go-live for Q2 FY25.
- The Consolidated Recipient Call Center project team is in the planning stage for RFP development.

- Eligibility and Enrollment (E&E) is currently in production on the MD THINK platform. Of note, CMS leadership has requested another review of E&E. The MDH team is working to put together strengthened governance around E&E.
- Regarding CMS Interoperability, CMS has imposed additional changes for Patient Access API and Prior Authorization process which are due by the Q1FY25. CMS has shared further guidance on payer to payer, Provider Access and Prior Authorization APIs. Expected Go-Live date is Q2 FY27.

NOTE: Effective FY25 the MMT Program MITDP has been separated into individual project MITDPs, allowing for more detailed reporting on progress and financials for each MMT module. The MMIS II project will no longer be included in future reports.

Known / Anticipated Schedule Changes: There are several projects within the MMT program that are at different stages of completion. Some are on schedule and others are significantly behind schedule, such as SURS, NEMT, DASO, UCA, EDI Gateway, and EDMS. However, overall, the MMT program is progressing according to the agency Roadmap, which is updated as needed and approved by the MMT steering committee members. In order to improve schedule tracking for each sub-project, the MDH will separate the MMT MITDP projects effective FY25. This will improve transparency, enabling better oversight and monitoring of each project. Some of the individual projects' schedules will be updated in the upcoming FY26 ITPR to align with vendors' performance.

Known / Anticipated Cost Changes: Projects are being reassessed for project costs and some may require rebaseline, such as the Provider Maintenance Module.

Known / Anticipated Scope Changes: The scope of the MMT program will update continually as new federal (Medicaid) requirements/mandates are issued. Additionally, MDH will be compelled to add subprojects to the MITDP driven by the federal Advanced Planning Documents (APDs) which enable the State to seek 90% reimbursement for program implementation costs but require the 10% matching state funding. Separating subprojects into individual MITDPs effective FY25 will enable more detailed tracking and reporting of each project's scope.

Risk Assessment: The SURS and BHASO vendors were not meeting their Service Level Agreements and/or contractual obligations and thereby increased the risk of unsuccessful outcomes. In both cases the agency issued cure letters. MDH's scope for PMM has shifted from "MDH's plan to procure a solution" to "MDH's plan to develop a solution". It is unknown at this time if the strategy of building vs buying will increase or decrease the likelihood of successful outcomes for the MMT module implementations. It is the intention of Oversight to have the agency split this program into separate MITDPs to enable improved visibility and reporting on each sub-project beginning in FY25.

Portfolio Review / Health Assessment Held: 06/26/2024

IV&V Assessments Initiated: Q4 FY20

Health: Medicaid Management Information Systems II Enhancements (MMISII) (#T810-T812)

Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2024	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2024
GF	24,800,362	0	24,800,362	100.00%
SF		0	0	
FF	140,647,456	0	140,647,456	100.00%
RF		0	0	
MITDPF		0	0	
Totals	165,447,818	0	165,447,818	100.00%

Project Funding				
Funding Type	Funding through FY 2023	Funding FY 2024	Funding FY 2025	Total Funding to Date
GF	46,137,926	1,521,791		47,659,717
SF				0
FF	314,932,254	198,769,250		513,701,504
RF				0
MITDPF				0
Totals	361,070,180	200,291,041	0	561,361,221

Out Year Cost Detail						
Funding Type	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total Out Year Costs
GF						0
SF						0
FF						0
RF						0
MITDPF						0
Totals	0	0	0	0	0	0

Health: Non-Medicaid Case Management Modernization (CMM) (#A820)

<p>Project Description: The agency seeks to establish a modernized case management system across multiple non-Medicaid business units. This initiative will streamline management by utilizing a common interface and enabling data sharing related to service management and delivery while also facilitating the sharing of customer data across the enterprise. Workflows will be standardized wherever possible and customized as necessary. The project plans to use Salesforce as the platform and develop customized interfaces to reduce the overall cost of ownership.</p>	
<p>Project Status: The MDH project received a conditional determination from DoIT in January 2024, which outlined specific planning and project management artifacts that must be developed and submitted for review before the project can receive full MITDP designation. As of the close of FY24, no project manager or staff has been procured, and no work has been assigned or performed to meet the specified conditions. The agency anticipates that it will take most of FY25 to complete the necessary work.</p>	
<p>Known / Anticipated Schedule Changes: The project has not made any progress on the schedule as outlined in the draft FY25 ITPR that was submitted by the agency.</p>	
<p>Known / Anticipated Cost Changes: It is anticipated that the estimated project cost will be refined and more accurately supported as the project scope is further detailed.</p>	
<p>Known / Anticipated Scope Changes: A significantly more detailed scope must be developed and approved before this project can be designated MITDP.</p>	
<p>Risk Assessment: The project has high cost and schedule risks without an approved roadmap and a scope statement that clearly defines the amount and types of work that must be performed in order to accomplish the project’s objectives.</p>	
<p>Portfolio Review / Health Assessment Held: 06/26/2024</p>	<p>IV&V Assessments Initiated: None</p>

Health: Non-Medicaid Case Management Modernization (CMM) (#A820)
Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2024	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2024
GF	22,277	15,717,250	15,739,527	0.14%
SF		0	0	
FF		0	0	
RF		0	0	
MITDPF		0	0	
Totals	22,277	15,717,250	15,739,527	0.14%

Project Funding				
Funding Type	Funding through FY 2023	Funding FY 2024	Funding FY 2025	Total Funding to Date
GF		1,050,000		1,050,000
SF				0
FF				0
RF				0
MITDPF				0
Totals	0	1,050,000	0	1,050,000

Out Year Cost Detail						
Funding Type	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total Out Year Costs
GF	2,309,250	2,345,669	4,388,999	4,384,285	2,289,047	15,717,250
SF						0
FF						0
RF						0
MITDPF						0
Totals	2,309,250	2,345,669	4,388,999	4,384,285	2,289,047	15,717,250

Health: PHS Enterprise System Data Modernization (PHS) (#A819)

<p>Project Description: This project will deliver a multifunctional public health data system for use by internal and external stakeholders. Modules will support collection of public health surveillance data, maternal health, newborn screening, vital statistics, and other uses yet to be determined. The system data will be accessible through a unified portal where users can prepare interactive, query-based data visualizations and dashboards for advanced analytics, service planning, and decision support. The solution will be produced in phases, the first of which will focus on creating the system and data architecture, design, and roadmap. The second will focus on developing the data platform, infrastructure, and security framework. Data from existing systems will then be migrated into the solution in priority order. It is the agency’s objective to ensure that all Public Health datasets are integrated into this enterprise solution.</p>	
<p>Project Status: In January 2024, DoIT issued a conditional determination for this project, requiring specific planning and project management artifacts to be developed and submitted for review before the project can receive full MITDP designation. The agency expects that completing the required work will take most of FY25.</p>	
<p>Known / Anticipated Schedule Changes: The agency has not made any progress since receiving the conditional determination.</p>	
<p>Known / Anticipated Cost Changes: It is anticipated that the estimated project cost will be refined and more accurately supported as the project scope is further detailed.</p>	
<p>Known / Anticipated Scope Changes: A significantly more detailed scope must be developed and approved before this project can be designated as an MITDP.</p>	
<p>Risk Assessment: The project is assessed as having a high risk as no definitive scope has been articulated.</p>	
<p>Portfolio Review / Health Assessment Held: 06/26/2024</p>	<p>IV&V Assessments Initiated: None</p>

Health: PHS Enterprise System Data Modernization (PHS) (#A819)
Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2024	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2024
GF	\$21,925	17,350,475	17,372,400	0.13%
SF		0	0	
FF		0	0	
RF		0	0	
MITDPF		0	0	
Totals	21,925	17,350,475	17,372,400	0.13%

Project Funding				
Funding Type	Funding through FY 2023	Funding FY 2024	Funding FY 2025	Total Funding to Date
GF		1,050,000		1,050,000
SF				0
FF				0
RF				0
MITDPF				0
Totals	0	1,050,000	0	1,050,000

Out Year Cost Detail						
Funding Type	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total Out Year Costs
GF	2,160,000	4,200,952	4,200,952	2,262,857	4,525,714	17,350,475
SF						0
FF						0
RF						0
MITDPF						0
Totals	2,160,000	4,200,952	4,200,952	2,262,857	4,525,714	17,350,475

Health: Integrated Electronic Vital Records Registration System (VRRS) (#A807)

Project Description: The VRRS Project has modified the code for the existing California Integrated Vital Records System (Cal-IVRS) to Maryland’s specifications and deployed it to the MD THINK platform. The new system enables secure, web-based entry of all birth and fetal death records, and the import of marriage and divorce records. Future releases will enable the search, retrieval, and issuance of certificates printed on security paper, and manage the acceptance and tracking of fees submitted by customers of these services. The VRRS will be integrated with the existing Maryland Electronic Death Registration System (MD-EDRS), previously customized from California’s death registration system, which will also be deployed to the MD THINK platform. All data from Maryland’s legacy vital records systems will be imported into the new system. The system will generate reports for local use and export structured data to the National Center for Health Statistics and other interested parties. Data will also be exchanged with the Social Security Administration (SSA). The system will provide restricted search and issuance capabilities for use by local health departments and by the MVA.

Project Status: The project has successfully delivered key enhancements for the Electronic Birth Record System (EBRS) and the Work Order Management System (WOMS). Achievements include the integration of Marriage and Divorce certificate issuance into WOMS; the addition of Child Race data collection in the Birth Registration system and reporting on it to SSA; and expanded workflows for the MVA to issue Birth and Death certificates, ensuring standardized issuance statewide. The MVA will begin using WOMS for these processes, marking a significant expansion of its use. Initial geocoding implementations for Birth and Death systems were also launched in Q3 FY24. The pre-certification of FHIR implementation for death records is ongoing, enabling data exchange with agencies such as the CDC and NAPHSIS. This is scheduled to go live by Q3 FY25, with plans to expand to the birth registration system in the future.

Known / Anticipated Schedule Changes: The project is currently tracking to the FY24 ITPR Milestone schedule.

Known / Anticipated Cost Changes: The project is currently tracking to the FY24 ITPR spend plan.

Known / Anticipated Scope Changes: The project is currently tracking to the FY24 ITPR scope.

Risk Assessment: The project is currently on track.

Portfolio Review / Health Assessment Held: 06/26/2024

IV&V Assessments Initiated: None

Health: Integrated Electronic Vital Records Registration System (VRRS) (#A807)
Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2024	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2024
GF	11,939,575	24,449,838	36,389,413	32.81%
SF		0	0	
FF	3,053,582	0	3,053,582	100.00%
RF		0	0	
MITDPF		0	0	
Totals	14,993,157	24,449,838	39,442,995	38.01%

Project Funding				
Funding Type	Funding through FY 2023	Funding FY 2024	Funding FY 2025	Total Funding to Date
GF	16,795,218	67,500	1,117,106	17,979,824
SF				0
FF	2,110,162	943,420		3,053,582
RF				0
MITDPF				0
Totals	18,905,380	1,010,920	1,117,106	21,033,406

Out Year Cost Detail						
Funding Type	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total Out Year Costs
GF	4,216,966	5,152,718	5,026,718	5,026,718	5,026,718	24,449,838
SF						0
FF						0
RF						0
MITDPF						0
Totals	4,216,966	5,152,718	5,026,718	5,026,718	5,026,718	24,449,838

Health: Migrate MDH HQ Data Center to the Cloud (CLOUD) (#A246)

Project Description: The MDH Migrate HQ Data Center to the Cloud project is a phased migration of the MDH servers and applications to a cloud-based environment. The initial phase included migration and consolidation of MDH servers, applications, and databases into TierPoint BWI, a commercial private cloud facility near the BWI airport. This migration resulted in improved system protection against threats. The new environment will also serve as a host for the enhancement or development of existing and planned MDH applications before their eventual migration to a public cloud. The MDH CLOUD project also includes the establishment of a high-availability disaster recovery environment for MDH systems and data in a TierPoint facility in Texas.

Project Status: The migration of MADAP and eHARS into the TierPoint BWI host facility is complete. Analysis of existing Medicaid, DDA, and Public Health Services applications continues. The TierPoint data center in Texas has been configured as a data back-up site. Progress on establishing the site as a disaster recovery site has been halted due to six unfilled contractor positions established to perform work on critical path activities. The MDH Web Modernization implementation was completed in Q3 FY24 and has transitioned to the O&M phase. Analysis of existing Medicaid, DDA, and Public Health Services applications, to determine which of these will be modified or replaced, has not started. This is due to two unfilled contractor positions required to perform this work. The project scope includes reengineering or replacing certain applications after the migration is complete. However, the specific applications and the number affected have not yet been determined. Additional details are required before work can begin.

Known / Anticipated Schedule Changes: Delays in procuring contractors has delayed progress on scheduled work. While no milestones have been missed, a recovery plan is being developed.

Known / Anticipated Cost Changes: The planned work on systems and applications requires a more detailed scope definition to verify that the current estimated cost at completion is sufficient to accomplish the project's objectives.

Known / Anticipated Scope Changes: A more detailed scope statement is needed to accurately determine the amount of work and effort required for reengineering or replacing the migrated systems. This will help establish a realistic schedule and cost for achieving the agency's objectives.

Risk Assessment: The scope and timeline for this project are not defined. This results in substantial cost and schedule risks, making it impossible to measure the project's progress and forecast its completion.

Portfolio Review / Health Assessment Held: 06/26/2024

IV&V Assessments Initiated: None

Health: Migrate MDH HQ Data Center to the Cloud (CLOUD) (#A246)

Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2024	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2024
GF	10,123,071	15,633,285	25,756,356	39.30%
SF		0	0	
FF		0	0	
RF		0	0	
MITDPF		0	0	
Totals	10,123,071	15,633,285	25,756,356	39.30%

Project Funding				
Funding Type	Funding through FY 2023	Funding FY 2024	Funding FY 2025	Total Funding to Date
GF	16,094,456	2,094,261	50,000	18,238,717
SF				0
FF				0
RF				0
MITDPF				0
Totals	16,094,456	2,094,261	50,000	18,238,717

Out Year Cost Detail						
Funding Type	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total Out Year Costs
GF	4,407,000	4,153,809	4,022,857	3,049,619		15,633,285
SF						0
FF						0
RF						0
MITDPF						0
Totals	4,407,000	4,153,809	4,022,857	3,049,619	0	15,633,285

Health: Maryland Department of Health VoIP Conversion (VOIP) (#A810)

Project Description: The Maryland Department of Health (MDH) has a need to replace its existing telephone infrastructure in its facilities. The current system uses PBX-based telecom technology that has reached its end of life and cannot be reliably maintained, managed, or repaired by MDH staff and vendors. This project, when completed, will move the phones at all 18 sites to a hybrid VoIP-based environment.

Project Status: Three of the first wave of hospital installations were completed Q4 FY24. The agency is considering several changes to the project’s scope and schedule, which are still under review by agency executives. These changes include: 1) MDH fully handling project management duties for the VOIP transition, currently shared with DoIT; 2) modifications to the project scope by adding and removing certain MDH facilities, including some local health departments; and 3) transitioning all new installation starts to a new provider due to the prime contractor's withdrawal from offering on-premises installations. These changes have not been finalized.

Known / Anticipated Schedule Changes: The agency will establish a new project schedule using its FY26 ITPR.

Known / Anticipated Cost Changes: It is anticipated that the project cost will increase with these changes in the scope.

Known / Anticipated Scope Changes: The project scope is undergoing significant changes, including an increase in the number of facilities, a realignment of project management responsibilities, and the replacement of the installation vendor.

Risk Assessment: Switching to a different primary implementation vendor and increasing the project scope midway introduces risks to project objectives and milestones. A strategy to detect and mitigate such risks is required.

Portfolio Review / Health Assessment Held: 06/26/2024

IV&V Assessments Initiated: None

Health: Maryland Department of Health VoIP Conversion (VOIP) (#A810)
Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2024	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2024
GF	711,813	30,597,520	31,309,333	2.27%
SF		0	0	
FF		0	0	
RF		0	0	
MITDPF		0	0	
Totals	711,813	30,597,520	31,309,333	2.27%

Project Funding				
Funding Type	Funding through FY 2023	Funding FY 2024	Funding FY 2025	Total Funding to Date
GF	4,347,000	2,545,091	-	6,892,091
SF				0
FF				0
RF				0
MITDPF				0
Totals	4,347,000	2,545,091	0	6,892,091

Out Year Cost Detail						
Funding Type	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total Out Year Costs
GF	6,676,763	7,611,177	4,077,395	4,077,395	8,154,790	30,597,520
SF						0
FF						0
RF						0
MITDPF						0
Totals	6,676,763	7,611,177	4,077,395	4,077,395	8,154,790	30,597,520

Health: Bed Registry and Referral System (BRRS) (#A813)

<p>Project Description: The Maryland Department of Health - Behavioral Health Administration has both a business need and a legislative mandate to create a mental health and substance use disorder Bed Registry and Referral System (BRRS) that will track available capacity, allow healthcare providers and others to see bed availability, and refer individuals for services.</p>	
<p>Project Status: Work on this project ceased with the agency Project Manager's (PM) unanticipated departure in Q2 FY24. The agency has been unable to acquire a new PM or assign any other staff to the project. The project was halted during the planning phase; some progress had been made toward gathering requirements to support development of an RFP for procuring a system implementation vendor.</p>	
<p>Known / Anticipated Schedule Changes: The project has been unstaffed for the last eight months of FY24. The agency is developing recovery and staffing plans. A new schedule will be established in the agency's FY26 ITPR.</p>	
<p>Known / Anticipated Cost Changes: A revised project cost for the remainder of the project will be included in the agency's FY26 ITPR.</p>	
<p>Known / Anticipated Scope Changes: A refined project scope was under development when work on the project halted.</p>	
<p>Risk Assessment: The project is realizing substantial risk from a lack of resource availability. Strategies for recovery, restarting the work on the project, and mitigating risks associated with resource availability are critically needed.</p>	
<p>Portfolio Review / Health Assessment Held: 06/26/2024</p>	<p>IV&V Assessments Initiated: None</p>

Health: Bed Registry and Referral System (BRRS) (#A813)
Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2024	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2024
GF	420,804	9,151,605	9,572,409	4.40%
SF		0	0	
FF		0	0	
RF		0	0	
MITDPF		0	0	
Totals	420,804	9,151,605	9,572,409	4.40%

Project Funding				
Funding Type	Funding through FY 2023	Funding FY 2024	Funding FY 2025	Total Funding to Date
GF	3,668,800	1,642,620	632,380	5,943,800
SF				0
FF				0
RF				0
MITDPF				0
Totals	3,668,800	1,642,620	632,380	5,943,800

Out Year Cost Detail						
Funding Type	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total Out Year Costs
GF	2,854,530	4,337,142	1,959,933			9,151,605
SF						0
FF						0
RF						0
MITDPF						0
Totals	2,854,530	4,337,142	1,959,933	0	0	9,151,605

Health: Maryland AIDS Drug Assistance Program Program Case Management System (MADAP) (#A246G)

Project Description: This project modernizes the case management system for the Maryland AIDS Drug Assistance Program (MADAP) & Ryan White HIV/AIDS Program (RWHAP) Services for Maryland. This enterprise case management solution will provide a single access point to RWHAP for Marylanders. Furthermore, the case management system will reduce barriers to ensure qualified Marylanders receive efficient admission to care and services without the redundancy of producing eligibility documentation for each RWHAP site visited, and service requested.	
Project Status: The RFP was completed, approved by the agency, and delivered to the MDH Office of Contract Management and Procurement in Q4 FY24. The RFP was completed seven months later than scheduled, partly due to four unfilled positions on the project team.	
Known / Anticipated Schedule Changes: The project is not conforming to the project’s scheduled procurement start date of Q2 FY24 recorded in its FY25 ITPR. The agency intends to establish a new project schedule using its FY26 ITPR.	
Known / Anticipated Cost Changes: A revised project cost for the remainder of the project will be included in the agency’s FY26 ITPR.	
Known / Anticipated Scope Changes: The project is currently tracking to the FY24 ITPR scope.	
Risk Assessment: The project has realized a risk to the project schedule resulting from lengthy procurements and limited management of team resource availability. Further assessment by the agency is required to determine if the overall completion milestone has been impacted.	
Portfolio Review / Health Assessment Held: 06/26/2024	IV&V Assessments Initiated: None

Health: Maryland AIDS Drug Assistance Program Program Case Management System (MADAP) (#A246G)

Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2024	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2024
GF	43,722	16,314,808	16,358,530	0.27%
SF	356,226	0	356,226	100.00%
FF		0	0	
RF		0	0	
MITDPF		0	0	
Totals	399,948	16,314,808	16,714,756	2.39%

Project Funding				
Funding Type	Funding through FY 2023	Funding FY 2024	Funding FY 2025	Total Funding to Date
GF	110,771	110,771		221,542
SF	2,104,650	(1,542,862)		561,788
FF				0
RF				0
MITDPF				0
Totals	2,215,421	(1,432,091)	0	783,330

Out Year Cost Detail						
Funding Type	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total Out Year Costs
GF	862,320	3,683,449	3,923,013	3,923,013	3,923,013	16,314,808
SF						0
FF						0
RF						0
MITDPF						0
Totals	862,320	3,683,449	3,923,013	3,923,013	3,923,013	16,314,808

Health: OPER - Systems Integration and Modernization (OPER) (#D1430, D1271, D125G)

Project Description:-The Office of Controlled Substances Administration (OCSA), within the Office of Provider Engagement and Regulation (OPER), plans to replace its outdated system for processing Controlled Dangerous Substance (CDS) registrations, inspections, and case management with a new, efficient solution that includes registration, case management, and field inspection tracking to ensure compliance and expedite services for Maryland CDS registrants. The OCSA enforces the CDS Act, issuing permits and conducting regulatory inspections to ensure lawful use of controlled substances. The new system will feature reporting mechanisms to monitor performance metrics related to the opioid epidemic and support disaster recovery and emergency operations. Additionally, the Office of Population Health Improvement (OPHI) seeks a data system for its Office of Health Care Workforce Development (OWD) to improve healthcare workforce programs, streamline application processes, ensure secure data collection, automate communication, and provide reporting capabilities. This system will handle applications for programs like the Maryland Conrad 30 Program, Tax Credit for Preceptors, and Maryland Loan Repayment Programs, enhancing efficiency and reducing errors.

Project Status: The agency has canceled the work order with the previously selected vendor and now intends to procure implementation services from Salesforce. The project currently has two unfilled project team positions. A new baseline schedule will need to be provided to DoIT since the project has now been delayed over 12 months.

Known / Anticipated Schedule Changes: The project's planned implementation start date has been delayed by at least a year. The agency intends to establish a new project schedule using its FY26 ITPR.

Known / Anticipated Cost Changes: A revised project cost for the remainder of the project will be included in the agency's FY26 ITPR.

Known / Anticipated Scope Changes: The project is currently tracking to the FY24 ITPR scope.

Risk Assessment: Until a well documented solution path is assembled in partnership with the new implementation vendor the project will remain off track.

Portfolio Review / Health Assessment Held: 06/26/2024

IV&V Assessments Initiated: None

Health: OPER - Systems Integration and Modernization (OPER) (#D1430, D1271, D125G)

Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2024	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2024
GF	178085.81	9,603,943	9,782,029	1.82%
SF		0	0	
FF		0	0	
RF		0	0	
MITDPF		0	0	
Totals	178,086	9,603,943	9,782,029	1.82%

Project Funding				
Funding Type	Funding through FY 2023	Funding FY 2024	Funding FY 2025	Total Funding to Date
GF	1,169,277	2,636,550	974,977	4,780,804
SF				0
FF				0
RF				0
MITDPF				0
Totals	1,169,277	2,636,550	974,977	4,780,804

Out Year Cost Detail						
Funding Type	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total Out Year Costs
GF	1,995,800	4,735,237	2,872,906			9,603,943
SF						0
FF						0
RF						0
MITDPF						0
Totals	1,995,800	4,735,237	2,872,906	0	0	9,603,943

Housing and Community Development: Energy Efficiency Program Management System (EEPMS) (#5450)

<p>Project Description: The Department of Housing and Community Development (DHCD) is implementing a solution that will replace and expand on the current Energy Efficiency Program Management System (EEPMS) capabilities and further support the functions of the Department’s Housing and Building Energy Programs (HBEP) unit. Currently, HBEP uses a web-based program management system that offers features such as application intake, invoicing, reporting, energy audits, and financial tracking. However, as more Marylanders are applying for energy efficiency assistance and with the increasing complexity in the delivery and administration of these programs, it has become evident that the current system is not robust enough to handle DHCD’s growing needs. Furthermore, the current system isn’t flexible and requires time-consuming vendor intervention, even for minor modifications, leading to increased program costs and delayed system updates.</p>	
<p>Project Status: The project, initially scheduled to go live with the Gen5 Hancock software in Q2 FY24, is now projected to be delayed by six months, with the Single-Family module targeted for Q1 FY25. The Multi-Family module’s go-live remains dependent on necessary software modifications for program compliance. Currently, the project team is addressing bug fixes and implementing change orders to meet agency requirements.</p>	
<p>Known / Anticipated Schedule Changes: The go-live for Gen5 Hancock software was initially scheduled for Q3 of FY24, but was delayed to Q1 of FY25 to allow the Department of Energy sufficient time and opportunity to certify the new software for its programs.</p>	
<p>Known / Anticipated Cost Changes: DHCDt is having enhancements developed for a modeling component Mobile Intake (MINT) for program administration for Multi-Family housing units. These costs are not yet determined.</p>	
<p>Known / Anticipated Scope Changes: The project is currently tracking to the FY24 ITPR scope.</p>	
<p>Risk Assessment: There is a risk of cost increase due to the change orders of having enhancements developed for a modeling component supporting the Mobile Intake (MINT) for program administration for Multi-Family housing units.</p>	
<p>Portfolio Review / Health Assessment Held: 06/26/2024</p>	<p>IV&V Assessments Initiated: None</p>

Housing and Community Development: Energy Efficiency Program Management System (EEPMS) (#5450)

Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2024	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2024
GF		0	0	
SF	526,176	768,000	1,294,176	40.66%
FF		0	0	
RF		0	0	
MITDPF		0	0	
Totals	526,176	768,000	1,294,176	40.66%

Project Funding				
Funding Type	Funding through FY 2023	Funding FY 2024	Funding FY 2025	Total Funding to Date
GF				0
SF	2,066,666	466,666	475,000	3,008,332
FF				0
RF				0
MITDPF				0
Totals	2,066,666	466,666	475,000	3,008,332

Out Year Cost Detail						
Funding Type	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total Out Year Costs
GF						0
SF	393,000	375,000				768,000
FF						0
RF						0
MITDPF						0
Totals	393,000	375,000	0	0	0	768,000

Human Services: Maryland Total Health Information Network (MD THINK) (#6B17)

Project Description: Maryland Total Human Services Integrated Network (MD THINK) is a technological endeavor to modernize and integrate multiple State health and human services targeted toward vulnerable citizens. The platform is hosted on a cloud service provided by Amazon Web Service (AWS) and constitutes a Shared Data Repository (SDR) for centralized storage and retrieval of consumer data. Health and human service delivery in the State has historically been supported by stand-alone systems that minimally interface with other systems delivering public health, juvenile systems, and adult services. Statewide integration of technology systems catering to health and human services, and a common data repository across the systems, will allow the State to achieve cost reductions, utilize modern technology, and reduce the time required for delivery.

Project Status: The new MD THINK applications, which include Eligibility and Enrollment (E&E); the Child, Juvenile, and Adult Management System (CJAMS); and the Child Support Management System (CSMS), are currently in production. However, the business teams have identified several functionality gaps that require further design, development, and implementation work. Additionally, the program teams have identified several enhancements, workstreams, and defect fixes for each of the major applications. Furthermore, the Department of Juvenile Services (DJS) does not intend to leverage CJAMS as its solution. The Shared Data Platform component is complete and currently in the Maintenance and Operations phase. While the Shared Data Platform is functioning well, the ongoing development and implementation of the E&E, CJAMS, and CSMS applications must transition to separate MITDPs.

NOTE: Effective FY26 the MD THINK Program MITDP will be separated into individual project MITDPs allowing for more detailed reporting on progress and financials for the E&E, CJAMS, and CSMS applications.

Known / Anticipated Schedule Changes: The program is working on establishing new schedules to complete the scope of work for the E&E, CJAMS, and CSMS applications.

Known / Anticipated Cost Changes: The program will provide an updated cost estimate to complete the current work for the E&E, CJAMS, and CSMS applications.

Known / Anticipated Scope Changes: It is imperative that all stakeholders reach mutual agreement on the scope of the E&E, CJAMS, and CSMS applications. The agreed-upon scope will be documented in FY26 ITPRs.

Risk Assessment: The program's spend to date needs to be verified and validated to accurately reflect the State and federal match as per the funding streams defined in the Advanced Planning Document submitted to the federal partners.

Portfolio Review / Health Assessment Held: 06/26/2024

IV&V Assessments Initiated: Q4 FY18

Human Services: Maryland Total Health Information Network (MD THINK) (#6B17)
Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2024	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2024
GF	72,056,467	0	72,056,467	100.00%
SF	15,593,273	0	15,593,273	100.00%
FF	639,878,465	0	639,878,465	100.00%
RF		0	0	
MITDPF		0	0	
Totals	727,528,205	0	727,528,205	100.00%

Project Funding				
Funding Type	Funding through FY 2023	Funding FY 2024	Funding FY 2025	Total Funding to Date
GF	107,681,996	-	600,000	108,281,996
SF	82,796,585	43,633,421	43,033,421	169,463,427
FF	432,027,201	60,846,636	60,846,636	553,720,473
RF				0
MITDPF				0
Totals	622,505,782	104,480,057	104,480,057	831,465,896

Out Year Cost Detail						
Funding Type	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total Out Year Costs
GF						0
SF						0
FF						0
RF						0
MITDPF						0
Totals	0	0	0	0	0	0

Information Technology: Remote Workforce Enablement (RWE) (#P020)

Project Description: The Remote Workforce Enablement Project will develop a DoIT-managed platform to enable workers to securely and effectively access the information technology resources, services, and systems they need to perform their vital functions while working outside of their typical office location and IT environment. This platform will include layers of systems, tools, and processes such that DoIT will be able to leverage it as a service offering to units of government across the State, including those within all three Branches of State Government and potentially within county and local jurisdictions.

Project Status: DoIT launched a pilot effort to implement foundational technology components leveraging VMWare. The pilot was limited in scope to support DoIT workers only and served as a proof-of-concept to validate its capability, both as a platform and also as a service offering. No progress has been made on this project since being placed on hold by the agency. An FY24 ITPR was not submitted. The agency has decided not to pursue this project in the near term and the project is being closed as an MITDP. The project will not be included in future reports.

Known / Anticipated Schedule Changes: This project is being closed as an MITDP. Should the agency wish to re-establish the project as an MITDP a new ITPR with updated schedule milestones will need to be submitted.

Known / Anticipated Cost Changes: This project is being closed as an MITDP. Should the agency wish to re-establish the project as an MITDP a new ITPR with estimated costs will need to be submitted.

Known / Anticipated Scope Changes: This project is being closed as an MITDP. Should the agency wish to re-establish the project as an MITDP a new ITPR with the scope redefined will need to be submitted.

Risk Assessment: This project is being closed as an MITDP.

Portfolio Review / Health Assessment Held: 06/26/2024

IV&V Assessments Initiated: None

Information Technology: Remote Workforce Enablement (RWE) (#P020)
Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2024	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2024
GF	18,350	0	18,350	100.00%
SF		0	0	
FF		0	0	
RF		0	0	
MITDPF		0	0	
Totals	18,350	0	18,350	0.00%

Project Funding				
Funding Type	Funding through FY 2023	Funding FY 2024	Funding FY 2025	Total Funding to Date
GF	7,900,000	(7,900,000)		0
SF				0
FF	2,000,000	(2,000,000)		0
RF				0
MITDPF				0
Totals	9,900,000	(9,900,000)	0	0

Out Year Cost Detail						
Funding Type	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total Out Year Costs
GF						0
SF						0
FF						0
RF						0
MITDPF						0
Totals	0	0	0	0	0	0

Information Technology: Enterprise Geographic Information Systems Modernization (GIS) (#P021)

<p>Project Description: The State of Maryland Geographic Information Systems (GIS) enterprise provides advanced geospatial and location analytics in support of strategic business objectives. GIS helps State agencies advance the adoption and application of location-based technology, improves collaboration across government and private sector entities, and enables the implementation of new platform business models. This project is designed to enable State agencies to innovate, reduce cost through reuse of common components, and deliver new capabilities with speed and agility in compliance with updated security and privacy standards. This project will restore operations to optimal performance, accommodate expansion of current and future demand, ensure compliance with updated security and privacy standards, provide access to new features and functions of the technology, and gain efficiency through the advancement of the collective investment in systems to support government services.</p>	
<p>Project Status: Following the successful completion of the Proof-of-Concept (POC) in both AWS and virtual server (TierPoint) environments, the project received approval from the State Chief Technology Officer (CTO) to proceed with the recommended hybrid infrastructure implementation. The project scope has been expanded to include the development and implementation of a comprehensive Disaster Recovery (DR) strategy. Due to the additional time required for ordering, procuring, delivering, and setting up the new TierPoint infrastructure, the project timeline has been adjusted. A rebaseline request for scope and schedule was submitted and approved in Q4 FY24. The project team is now collaborating closely with the server team to establish Development, Staging, and Production environments, leveraging the scripts developed during the POC to migrate and publish iMap services in the Development environment. The project remains on track to go live in Q1 FY25.</p>	
<p>Known / Anticipated Schedule Changes: The project is currently tracking to the rebaselined milestone schedule.</p>	
<p>Known / Anticipated Cost Changes: The project is currently tracking to the FY24 ITPR spend plan.</p>	
<p>Known / Anticipated Scope Changes: The project is currently tracking to the rebaselined scope.</p>	
<p>Risk Assessment: The project is currently on track.</p>	
<p>Portfolio Review / Health Assessment Held: 06/26/2024</p>	<p>IV&V Assessments Initiated: None</p>

Information Technology: Enterprise Geographic Information Systems Modernization (GIS) (#P021)

Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2024	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2024
GF	877,099.00	3,408,640	4,285,739	20.47%
SF		0	0	
FF		0	0	
RF		0	0	
MITDPF		0	0	
Totals	877,099	3,408,640	4,285,739	20.47%

Project Funding				
Funding Type	Funding through FY 2023	Funding FY 2024	Funding FY 2025	Total Funding to Date
GF	2,087,891	879,346	1,212,966	4,180,203
SF				0
FF				0
RF				0
MITDPF				0
Totals	2,087,891	879,346	1,212,966	4,180,203

Out Year Cost Detail						
Funding Type	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total Out Year Costs
GF	1,642,191	1,766,449				3,408,640
SF						0
FF						0
RF						0
MITDPF						0
Totals	1,642,191	1,766,449	0	0	0	3,408,640

Information Technology: Enterprise Solution Planning Initiative (ESPI) (#P013)

Project Description: A key step in the Enterprise Plan is the institution of a central planning process. In this plan, the DoIT EPMO (recently renamed the MITDP Oversight Division, or MOD) establishes a component within the DoIT Intake process for MITDP evaluation whereby agencies identify needs before spending time and money on extensive planning of their siloed projects. The MOD reviews IT requests in the context of the Enterprise, determines if they can be delivered via a procurement or minor effort, added to an existing MITDP, or if a new Enterprise initiative (via MITDP) should be planned. The Enterprise Solutions Planning Initiative (ESPI) provides integrated planning support and tools to support the numerous IT solution requests from agencies. This process combines the planning activities that traditionally have occurred in siloed projects in order to assess Enterprise needs. The proper planning for these requests will be critical in engaging agencies with common needs and data, developing appropriate strategies and architecture, leveraging process improvements, identifying acquisitions, and determining technologies and systems for implementation. Individual agency planning ITPRs will no longer be submitted because large upfront planning to document all project requirements is no longer desirable in an agile environment. Instead, central planning will be provided, with the goal being to devise an Enterprise strategy. If the strategy calls for a major development effort, DoIT will help establish the processes and strategies to meet the needs of all agencies in a way that is compatible with the enterprise architecture, resulting in an implementation ITPR for the initiative. DoIT MOD will also continue to modernize its MITDP portfolio management and dashboard reporting functionality to support these initiatives and other all MITDPs under DoIT's purview.

Project Status: ESPI initiated efforts to procure an industry standard and commercially available Project Management Information System. Through a competitive bid process an integration of the Broadcom Clarity and Rally SAAS solutions was selected. MOD intends to implement the system, which will serve as the repository for MITDP data collection, storage, analysis and reporting enabling MITDP portfolio management and dashboard reporting functionality. Currently the data is stored in Google sheets and other disjointed repositories. The BPW approved the Recommendation for Award in Q4 FY24 and implementation of the new system is anticipated to begin in Q1 FY25.

Known / Anticipated Schedule Changes: The project is currently tracking to the FY24 ITPR Milestone schedule.

Known / Anticipated Cost Changes: The project is currently tracking to the FY24 ITPR spend plan.

Known / Anticipated Scope Changes: The project is currently tracking to the FY24 ITPR scope.

Risk Assessment: The project is currently on track.

Portfolio Review / Health Assessment Held: 06/26/2024

IV&V Assessments Initiated: None

Information Technology: Enterprise Solution Planning Initiative (ESPI) (#P013)

Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2024	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2024
GF	3,802,888	17,068,400	20,871,288	18.22%
SF		0	0	
FF		0	0	
RF		0	0	
MITDPF		0	0	
Totals	3,802,888	17,068,400	20,871,288	18.22%

Project Funding				
Funding Type	Funding through FY 2023	Funding FY 2024	Funding FY 2025	Total Funding to Date
GF	8,139,323	2,835,000	-	10,974,323
SF				0
FF				0
RF				0
MITDPF				0
Totals	8,139,323	2,835,000	0	10,974,323

Out Year Cost Detail						
Funding Type	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total Out Year Costs
GF	2,481,200	2,431,200	2,431,200	2,431,200	7,293,600	17,068,400
SF						0
FF						0
RF						0
MITDPF						0
Totals	2,481,200	2,431,200	2,431,200	2,431,200	7,293,600	17,068,400

Information Technology: MD FiRST Radio Tower and Backhaul Improvement Project (RADIO) (#P022)

Project Description: Maryland First Responders Interoperable Radio System (MD FiRST) is the Statewide interoperable radio communication network implemented to support State, county, and federal first responders. The DoIT MD FiRST infrastructure project was implemented geographically, in phases, beginning in 2010, and was completed in April 2023. The MD FiRST infrastructure consists of a communication backbone of approximately 180 radio tower sites that include communication towers, equipment shelters, radio equipment, and data communication equipment. The MD FiRST Radio Tower and Backhaul Improvement MITDP supports SB 235, and utilizes Resource Sharing Agreement (RSA) funds to implement the following: MD FiRST Radio Tower Remediations to bring the existing towers up to TIA construction code standards; MD FiRST Tower Site maintenance/repair; MD FiRST Tower Site Physical Security; MD FiRST Tower Start Up Lease Costs (to cover situations where we can't get like kind exchange RSAs); Radio Tower construction (to cover budget shortfalls from the MD FiRST Coverage Improvement Project); and mitigation of known backhaul (fiber/microwave) gaps within the MD FiRST network.

Project Status: The project is progressing on schedule and within budget. In FY24, the project team achieved several key milestones: repairing and resealing roofs on eleven MD FiRST equipment shelters, completing a pilot camera installation at Sandy Point State Park with three additional installations in progress, and finalizing the design for a new generator shelter at the La Plata SHA facility. Additionally, the team engineered two fiber paths within Charles County, replaced safety climbs on two MD FiRST towers, and, in collaboration with Network Maryland, extended networkMaryland/MD FiRST fiber to Crownsville. Redundant fiber was also added to the new Maryland State Police barracks compound in Berlin, MD.

Known / Anticipated Schedule Changes: The project is currently tracking to the FY24 ITPR Milestone schedule.

Known / Anticipated Cost Changes: The project is currently tracking to the FY24 ITPR spend plan.

Known / Anticipated Scope Changes: The project is currently tracking to the FY24 ITPR scope.

Risk Assessment: The project is currently on track.

Portfolio Review / Health Assessment Held: 06/26/2024

IV&V Assessments Initiated: None

Information Technology: MD FIRST Radio Tower and Backhaul Improvement Project (RADIO) (#P022)

Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2024	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2024
GF		0	0	
SF		0	0	
FF		0	0	
RF		0	0	
MITDPF	1,348,558	8,411,040	9,759,598	13.82%
Totals	1,348,558	8,411,040	9,759,598	13.82%

Project Funding				
Funding Type	Funding through FY 2023	Funding FY 2024	Funding FY 2025	Total Funding to Date
GF				0
SF				0
FF				0
RF				0
MITDPF	4,057,143		1,050,000	5,107,143
Totals	4,057,143	0	1,050,000	5,107,143

Out Year Cost Detail						
Funding Type	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total Out Year Costs
GF						0
SF						0
FF						0
RF						0
MITDPF	4,811,040	900,000	900,000	900,000	900,000	8,411,040
Totals	4,811,040	900,000	900,000	900,000	900,000	8,411,040

Information Technology: Voice and Datacom Modernization (VDM) (#P012)

<p>Project Description: The State of Maryland is currently using outdated Centrex/TDM/PRI/Fax technology and is making the transition to a more modern IP telephony solution of unified communications and Voice over Internet Protocol (VOIP). Unified communications integrates multiple means of communication (e.g., e-mail, instant messaging, voice, etc.) onto one platform, gaining efficiency across the State enterprise network. For FY20, a rebaseline of the MITDP was approved, adding four more agencies (SDAT, DNR, DOL, MDE) to the scope of the project, including an additional 3,000+ phones for migration to the VoIP environment.</p>	
<p>Project Status: The VDM project successfully completed all planned installations. A few sites initially opted out of the conversion and were removed from the project's scope; however, some of these smaller agencies have since reconsidered and are seeking inclusion. The PM is working with DoIT to determine whether these agencies will be integrated under DoIT support or if they will need to fund a new project through their operating budgets. The project is now in the final approval stage with managers and vendors, and it is on track to close. The project will no longer be included in future reports.</p>	
<p>Known / Anticipated Schedule Changes: The project is currently tracking to the FY24 ITPR Milestone schedule.</p>	
<p>Known / Anticipated Cost Changes: The project is currently tracking to the FY24 ITPR spend plan.</p>	
<p>Known / Anticipated Scope Changes: The project is currently tracking to the FY24 ITPR scope.</p>	
<p>Risk Assessment: The project is currently on track.</p>	
<p>Portfolio Review / Health Assessment Held: 06/26/2024</p>	<p>IV&V Assessments Initiated: None</p>

Information Technology: Voice and Datacom Modernization (VDM) (#P012)
Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2024	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2024
GF	11,187,295	0	11,187,295	100.00%
SF		0	0	
FF		0	0	
RF		0	0	
MITDPF	7,363,949	0	7,363,949	100.00%
Totals	18,551,244	0	18,551,244	100.00%

Project Funding				
Funding Type	Funding through FY 2023	Funding FY 2024	Funding FY 2025	Total Funding to Date
GF	11,702,690			11,702,690
SF				0
FF				0
RF				0
MITDPF	7,363,949			7,363,949
Totals	19,066,639	0	0	19,066,639

Out Year Cost Detail						
Funding Type	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total Out Year Costs
GF						0
SF						0
FF						0
RF						0
MITDPF						0
Totals	0	0	0	0	0	0

Information Technology: networkMaryland™ 100GB Backbone Upgrade (100GB) (#P017)

Project Description: networkMaryland's™ infrastructure is currently a partial mesh design that has grown organically over time based on the availability of fiber assets. This network is anchored by a number of core sites, strategically located throughout the State, where network traffic and services aggregate. The availability of external internet peering services, location of data center services, and proximity to subscriber headquarters are all potential reasons a location has been selected to be a core site. These core sites are interconnected by networkMaryland fiber, and the resulting fiber network is referred to as the backbone network. The current backbone network was designed based on a maximum capacity for any specific fiber link of 10 Gbps, which was standard at the time. This project includes the re-design and re-engineering of the backbone network to leverage current technologies to increase the maximum bandwidth of the most heavily utilized backbone links to 100 GBps, and the configuration and deployment of the network equipment required to support the upgrade. The project will focus on those core locations where current network traffic and expected traffic growth is the heaviest. The current preliminary design upgrades eleven core sites. Sites to be upgraded will include all of the core sites in the Baltimore - Annapolis corridor, the Frederick core site, as well as the State's primary cloud services location.

Project Status: The project successfully completed the primary implementation of upgrading the networkMaryland backbone to 100GB, including resolving delays due to global supply chain issues and completing the installation of Eastern Shore redundancy equipment in Q2 FY24. The project completed its intended scope, and is awaiting pending acceptance and approvals from the agency. The project is on track to close and no further future reporting is anticipated for this project. The project will not be included in future reports.

Known / Anticipated Schedule Changes: The project is currently tracking to the FY24 ITPR Milestone schedule.

Known / Anticipated Cost Changes: The project is currently tracking to the FY24 ITPR spend plan.

Known / Anticipated Scope Changes: The project is currently tracking to the FY24 ITPR spend plan.

Risk Assessment: The project is currently on track.

Portfolio Review / Health Assessment Held: 06/26/2024

IV&V Assessments Initiated: None

Information Technology: networkMaryland 100GB Backbone Upgrade (100GB) (#P017)

Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2024	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2024
GF		0	0	
SF	2,100,000	0	2,100,000	100.00%
FF		0	0	
RF		0	0	
MITDPF	2,344,818	0	2,344,818	100.00%
Totals	4,444,818	0	4,444,818	100.00%

Project Funding				
Funding Type	Funding through FY 2023	Funding FY 2024	Funding FY 2025	Total Funding to Date
GF				0
SF	2,100,000			2,100,000
FF				0
RF				0
MITDPF	2,344,818			2,344,818
Totals	4,444,818	0	0	4,444,818

Out Year Cost Detail						
Funding Type	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total Out Year Costs
GF						0
SF						0
FF						0
RF						0
MITDPF						0
Totals	0	0	0	0	0	0

Information Technology: networkMD Modernization (nwMD) (#P025)

Project Description: The current state of Maryland network infrastructure (900+ locations and 6000 circuits) was designed and implemented over 15 years ago and is no longer meeting the current and growing needs of the Executive Branch agencies. The past 2 years have seen exponential growth in the amount of traffic traversing the network. Whereas five years ago the largest bandwidth required for a single circuit was 1GBps, the State now has subscribers constantly requiring service bandwidth of 10 GBps and greater. Expanding the 100-GBps from the backbone to the county Points of Presence (PoP) is the only way to provide these services. This project is the next logical step in extending the 100GB capacity and redundancy from the backbone (a separate MITDP project) to the PoPs in each county. In addition, this project will enhance the ability for agencies to adapt Cloud Strategies.

Project Status: In Q3 FY24, the project secured additional funding to order the necessary equipment for the first two phases. Currently, the hardware-independent MPLS Phase 2 conversion is underway and is on track for completion in Q1 FY25. The Board of Public Works has received and approved the equipment work orders for Phase 1A. Although Phase 1A was initially scheduled for completion in FY24, only a partial equipment delivery has been made. The remaining equipment is expected to arrive in Q1 FY25. The project team is working diligently to recover from these delays, but progress is contingent on the vendor's lead time for equipment delivery.

Known / Anticipated Schedule Changes: The completion of Phase 1A may face further delays due to the late arrival of equipment, with the remaining delivery now expected in Q1 FY25. The project team is actively working to mitigate these delays, but the schedule remains dependent on the vendor's lead time for delivering the equipment.

Known / Anticipated Cost Changes: The project is currently tracking to the FY24 ITPR spend plan.

Known / Anticipated Scope Changes: The project is currently tracking to the FY24 ITPR spend plan.

Risk Assessment: The project may not meet the planned closing date due to delays in securing additional funds for ordering equipment at the start of the fiscal year and the lead time required for equipment delivery, despite the project team's efforts to stay on schedule.

Portfolio Review / Health Assessment Held: 06/26/2024

IV&V Assessments Initiated: None

Information Technology: networkMD Modernization (nwMD) (#P025)
Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2024	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2024
GF	220,774	829,226	1,050,000	21.03%
SF		0	0	
FF		0	0	
RF		0	0	
MITDPF		10,428,294	10,428,294	
Totals	220,774	11,257,520	11,478,294	1.92%

Project Funding				
Funding Type	Funding through FY 2023	Funding FY 2024	Funding FY 2025	Total Funding to Date
GF		1,050,000		1,050,000
SF				0
FF				0
RF				0
MITDPF		4,132,135	4,503,659	8,635,794
Totals	0	5,182,135	4,503,659	9,685,794

Out Year Cost Detail						
Funding Type	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total Out Year Costs
GF	829,226					829,226
SF						0
FF						0
RF						0
MITDPF	8,605,927	1,822,367				10,428,294
Totals	9,435,153	1,822,367	0	0	0	11,257,520

Information Technology: Maryland OneStop Portal (OneStop) (#P016)

<p>Project Description: Maryland currently has over a thousand online forms spread across State agency websites. Many of these forms are only available for users to download, complete manually on paper, and return via US mail. There is no inter-agency coordination for license processing, which means that license processing tasks are duplicated throughout the State government apparatus. These inefficiencies come at a significant cost burden to the State and result in inconsistent quality of service to our customers. DoIT plans to convert forms and licenses into electronic forms that enable customers to complete and submit them online from a computer, mobile phone or tablet. Additionally, the technology will be used to automate a variety of State processes that are currently handled manually or via legacy or unsupported technology.</p>	
<p>Project Status: The OneStop Core project continues to make significant progress. OneStop launched Release 2.4 to Production in Q3 FY24, Release 2.5 in Q4 FY24, and Release 2.6 is planned for release in Q2 FY25. While the project is advancing in key areas, including environment procurement, Vetboard migration, and the rollout of SDAT and MDA programs, the implementation vendor continues to face challenges in delivering a solution with minimal issues. The high number of open tickets is causing frustration among the agencies involved. MDA is collaborating closely with the vendor and the DoIT-managed PM to build a strong product backlog, while supporting ongoing forms modernization across the state. However, following the delivery of the MDE Septic Construction form, MDE is reassessing whether OneStop is the most suitable solution for their needs. DoIT will continue to work with all agencies to identify the best solutions, which may or may not include the OneStop platform. The current project is expected to conclude in FY25, with a new MITDP planned to address any future initiatives for the OneStop platform.</p>	
<p>Known / Anticipated Schedule Changes: The project is currently tracking to the FY24 ITPR Milestone schedule.</p>	
<p>Known / Anticipated Cost Changes: The project is currently tracking to the FY24 ITPR spend plan.</p>	
<p>Known / Anticipated Scope Changes: The project is currently tracking to the FY24 ITPR scope.</p>	
<p>Risk Assessment: There is a risk of low adoption as agencies remain dissatisfied with OneStop's features and its reliance on other software, prompting them to consider alternative solutions. This uncertainty could hinder future upgrades and enhancements to OneStop.</p>	
<p>Portfolio Review / Health Assessment Held: 06/26/2024</p>	<p>IV&V Assessments Initiated: None</p>

Information Technology: Maryland OneStop Portal (OneStop) (#P016)

Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2024	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2024
GF	20,915,100	6,823,268	27,738,368	75.40%
SF		0	0	
FF		0	0	
RF		0	0	
MITDPF		5,411,418	5,411,418	
Totals	20,915,100	12,234,686	33,149,786	63.09%

Project Funding				
Funding Type	Funding through FY 2023	Funding FY 2024	Funding FY 2025	Total Funding to Date
GF	17,450,095	3,965,006		21,415,101
SF				0
FF				0
RF				0
MITDPF			5,411,418	5,411,418
Totals	17,450,095	3,965,006	5,411,418	26,826,519

Out Year Cost Detail						
Funding Type	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total Out Year Costs
GF	1,882,845	4,940,423				6,823,268
SF						0
FF						0
RF						0
MITDPF	5,411,418					5,411,418
Totals	7,294,263	4,940,423	0	0	0	12,234,686

Insurance Administration: Insurance Tracking System (ITS) (#5500)

Project Description: The Maryland Insurance Administration (MIA) has identified the need to replace the current Enterprise System (ES). This custom-built application was deployed in the 1990s to meet a number of critical business functions, including: (a) Company Licensing, (b) Market Conduct Case Tracking, and (c) Case Tracking for Hearings and Orders. In the years since ES was developed, there have been significant changes in MIA's technological needs due to changes in the workflow processes, increased need for automation, and advances in technology. The MIA therefore seeks to deploy a new Insurance Tracking System (ITS) to accommodate the Agency's growing needs and facilitate greater automation through this project. The new ITS will leverage the use of modern technologies; enhanced document management workflows, and improve collaboration, data analysis, and data reporting for its stakeholders.

Project Status: The MIA project team is making good progress, following the BluePrint as planned. It has successfully completed the ITS Design Phase and is now moving into Phase 1 of development. To accommodate an extended project timeline and an expanded scope that now includes seven business units, the team has prepared a rebaseline document. This document is currently under review. With the broader scope and comprehensive solution, the project's cost is expected to increase to around \$21 million.

Known / Anticipated Schedule Changes: Expected schedule changes are anticipated based on the agency developing a schedule rebaseline submission for Q1 FY25.

Known / Anticipated Cost Changes: The projected cost is expected to increase by approximately \$21 million. A cost rebaseline is being prepared.

Known / Anticipated Scope Changes: The scope is expected to expand from three to seven business units. This will include an agency-wide integration tool that enhances document control, workflows, hearing and claims processing, while significantly improving the public-facing portal's efficiency and effectiveness.

Risk Assessment: The project is currently on track.

Portfolio Review / Health Assessment Held: 06/26/2024

IV&V Assessments Initiated: None

Insurance Administration: Insurance Tracking System (ITS) (#5500)
Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2024	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2024
GF		0	0	
SF	3,401,807	11,673,877	15,075,684	22.56%
FF		0	0	
RF		0	0	
MITDPF		0	0	
Totals	3,401,807	11,673,877	15,075,684	22.56%

Project Funding				
Funding Type	Funding through FY 2023	Funding FY 2024	Funding FY 2025	Total Funding to Date
GF				0
SF	2,278,000	4,138,252	4,000,000	10,416,252
FF				0
RF				0
MITDPF				0
Totals	2,278,000	4,138,252	4,000,000	10,416,252

Out Year Cost Detail						
Funding Type	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total Out Year Costs
GF						0
SF	4,000,000	7,673,877				11,673,877
FF						0
RF						0
MITDPF						0
Totals	4,000,000	7,673,877	0	0	0	11,673,877

Labor: Electronic Licensing Modernization (ELMo) (#FA11)

<p>Project Description: The Electronic Licensing Modernization (ELMo) project aims to modernize the Department of Labor's licensing system by upgrading both the backend and frontend E-Licensing systems. This will streamline office procedures and improve online services for applicants, licensees, and consumers. The modernized system will also provide the Department with greater flexibility to introduce new services more quickly, which in turn will enhance productivity and the quality of service.</p>	
<p>Project Status: There have been no significant updates since the last report. The Department of Labor initially considered using OneStop as a solution. However, after a thorough review of the business requirements and discussions with DoIT, the agency concluded that OneStop is not a viable option. The project team is now exploring alternative solutions and is in the process of onboarding a dedicated and qualified project manager.</p>	
<p>Known / Anticipated Schedule Changes: The project is currently tracking to the FY24 ITPR Milestone schedule.</p>	
<p>Known / Anticipated Cost Changes: The project is currently tracking to the FY24 ITPR spend plan.</p>	
<p>Known / Anticipated Scope Changes: The project is currently tracking to the FY24 ITPR scope.</p>	
<p>Risk Assessment: The project has not made significant progress since the decision to discontinue the OneStop solution path and there is a risk that the agency does not have sufficient resources applied to direct the effort.</p>	
<p>Portfolio Review / Health Assessment Held: 06/26/2024</p>	<p>IV&V Assessments Initiated: None</p>

Labor: Electronic Licensing Modernization (ELMo) (#FA11)
Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2024	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2024
GF	1,292,708	8,518,500	9,811,208	13.18%
SF		0	0	
FF		0	0	
RF		0	0	
MITDPF		0	0	
Totals	1,292,708	8,518,500	9,811,208	13.18%

Project Funding				
Funding Type	Funding through FY 2023	Funding FY 2024	Funding FY 2025	Total Funding to Date
GF	3,300,000		23,500	3,323,500
SF				0
FF				0
RF				0
MITDPF				0
Totals	3,300,000	0	23,500	3,323,500

Out Year Cost Detail						
Funding Type	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total Out Year Costs
GF	853,500	3,990,000	3,675,000			8,518,500
SF						0
FF						0
RF						0
MITDPF						0
Totals	853,500	3,990,000	3,675,000	0	0	8,518,500

Labor: Labor Omni-channel Contact Center Solution (LOCCS) (#HA20)

<p>Project Description: The Maryland Department of Labor (MDL) Unemployment Insurance (UI) division is undergoing a multi-phase, citizen- and employer-facing telecommunications upgrade. UI seeks a Labor Omni-channel Contact Center Solution (LOCCS) to replace the current vendor outsourced contact center. System features will include call recording, knowledge base management, virtual assistant, and chat features with state-of-the-art analytics. The scope also includes integration between Salesforce, BEACON, and LOCCS. The contact center services the following groups: Benefits, Benefit Payment Control, Central Processing Unit, Reemployment and Trade, Benefits and Accuracy Measurement and Consolidated Contributions Contact Center which receives inbound calls from employers.</p>	
<p>Project Status: Following the termination of the awarded vendor’s contract due to its failure to meet critical business requirements and failure to meet the required MBE goal, the procurement team recommended the second-ranked vendor in the procurement evaluation to the BPW for the award . The BPW concluded that awarding a contract to the 2nd ranked vendor was not possible since it had already been awarded to the winning bidder and then terminated. The agency will proceed with an expedited re-procurement of LOCCS based on the original RFP.</p>	
<p>Known / Anticipated Schedule Changes: The project schedule will be updated to reflect revised activities in the FY26 ITPR.</p>	
<p>Known / Anticipated Cost Changes: The project’s estimated cost at completion will be updated after a new vendor has been awarded.</p>	
<p>Known / Anticipated Scope Changes: The project is currently tracking to the FY24 ITPR scope.</p>	
<p>Risk Assessment: The BPW has approved an extension of the Virtual Call Agents contract for the Unemployment Insurance Division, continuing until December 2024. However, the LOCCS implementation cannot be completed within this period due to the lack of a procurement strategy. Additionally, the agency must secure federal funding or grants to ensure the project is fully funded.</p>	
<p>Portfolio Review / Health Assessment Held: 06/26/2024</p>	<p>IV&V Assessments Initiated: None</p>

Labor: Labor Omni-channel Contact Center Solution (LOCCS) (#HA20)

Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2024	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2024
GF		0	0	
SF		0	0	
FF	521,446	15,973,393	16,494,839	3.16%
RF		0	0	
MITDPF		0	0	
Totals	521,446	15,973,393	16,494,839	3.16%

Project Funding				
Funding Type	Funding through FY 2023	Funding FY 2024	Funding FY 2025	Total Funding to Date
GF				0
SF				0
FF	3,314,908	3,260,765	2,763,877	9,339,550
RF				0
MITDPF				0
Totals	3,314,908	3,260,765	2,763,877	9,339,550

Out Year Cost Detail						
Funding Type	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total Out Year Costs
GF						0
SF						0
FF	2,763,877	7,359,658	5,849,858			15,973,393
RF						0
MITDPF						0
Totals	2,763,877	7,359,658	5,849,858	0	0	15,973,393

Maryland Higher Education Commission: Unified Financial Aid System (MHEC) (#0123)

Project Description: This project aims to enhance MHEC’s Office of Student Financial Assistance (OSFA) by developing a user-friendly, web-based unified scholarship application. This application will allow students to apply for all centralized scholarship programs at MHEC, featuring multi-language support, mobile accessibility with document upload, and real-time tracking of application progress. Additionally, it will integrate tax information, enable electronic signatures, and provide communication tools and instructional videos. The system will streamline financial aid management, covering initial applications, award processing, notifications, and payments. It will also support tracking and fulfilling service obligations and offer internet access for students and administrators to monitor financial aid status. The new system will improve MHEC’s response to legislative inquiries, data analysis, and financial aid outcome assessment, ultimately informing policy and practice.

Project Status: Responses to the Maryland Student Information System (MDSIS) RFP were received and the Agency has completed proposal evaluations and oral presentations. Preparations are underway for reviewing financial proposals ahead of making a vendor selection by Q2 FY25. Additionally, DoIT has completed its review of the Service Obligation Loan Repayment (SOLR) RFP, and the SOLR solicitation has been submitted to the Office of State Procurement (OSP) in preparation for release.

Known / Anticipated Schedule Changes: The implementation milestone has been missed, with the expected start date now projected for Q2 FY25. Additionally, the agency has requested aggressive timelines for the go live phase in their RFP. Based on vendor responses, the O&M milestone may require adjustment.

Known / Anticipated Cost Changes: Once the project is awarded, a rebaseline for the costs may be required.

Known / Anticipated Scope Changes: The project is currently tracking to the FY24 ITPR scope.

Risk Assessment: The Agency is requesting an accelerated timeline within the MDSIS RFP to meet specific legislative requirements. Some vendors may be averse to the expedited schedule, as it could present challenges related to resource allocation, planning, and execution. The Agency must be prepared to address these concerns and negotiate with vendors to ensure compliance with the legislative mandates while maintaining the project timeline.

Portfolio Review / Health Assessment Held: 06/26/2024

IV&V Assessments Initiated: None

Maryland Higher Education Commission: Unified Financial Aid System (MHEC) (#0123)
Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2024	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2024
GF		6,076,357	6,076,357	
SF	502,354	7,142,920	7,645,274	6.57%
FF		0	0	
RF		0	0	
MITDPF		0	0	
Totals	502,354	13,219,277	13,721,631	3.66%

Project Funding				
Funding Type	Funding through FY 2023	Funding FY 2024	Funding FY 2025	Total Funding to Date
GF			3,204,177	3,204,177
SF	300,216	660,344	6,759,216	7,719,776
FF				0
RF				0
MITDPF				0
Totals	300,216	660,344	9,963,393	10,923,953

Out Year Cost Detail						
Funding Type	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total Out Year Costs
GF	2,636,417	3,439,940				6,076,357
SF	7,142,920					7,142,920
FF						0
RF						0
MITDPF						0
Totals	9,779,337	3,439,940	0	0	0	13,219,277

Office of Attorney General: Case Management and Document Management System (OAG-CMMS) (#1002)

<p>Project Description: This project replaces OAG's 15-year-old case management system. The system no longer meets the agency's needs as it is inefficient, slow, and impedes departmental productivity. Moreover, the legacy application is rigid and cannot be adapted to fulfill new business needs. The new CMMS will be web-based, eliminating miscellaneous ways of tracking case information. Data exchange with other applications will be integrated, as will the ability to interact with current applications. New capabilities, such as tracking physical files, improved document management, and legal conflict checking will be supported. System design will focus on supporting, adapting, and simplifying OAG's business processes.</p>	
<p>Project Status: The OAG project team has determined the best course of action at this time is to close the MITDP project. The team has worked with the vendor to gather all required documentation and ensured that agency users have support to continue utilizing the implemented products. The project will not be included in future reports.</p>	
<p>Known / Anticipated Schedule Changes: The project is currently tracking to the FY24 ITPR Milestone schedule.</p>	
<p>Known / Anticipated Cost Changes: The project is currently tracking to the FY24 ITPR spend plan.</p>	
<p>Known / Anticipated Scope Changes: The project is currently tracking to the FY24 ITPR scope.</p>	
<p>Risk Assessment: The agency has decided to discontinue the MITDP. Should the agency determine that further development activity is required it will need to initiate a new MITDP.</p>	
<p>Portfolio Review / Health Assessment Held: 06/26/2024</p>	<p>IV&V Assessments Initiated: None</p>

Office of Attorney General: Case Management and Document Management System (OAG-CMMS) (#1002)

Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2024	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2024
GF	21,568	0	21,568	100.00%
SF		0	0	
FF		0	0	
RF	1,927,840	0	1,927,840	100.00%
MITDPF		0	0	
Totals	1,949,408	0	1,949,408	100.00%

Project Funding				
Funding Type	Funding through FY 2023	Funding FY 2024	Funding FY 2025	Total Funding to Date
GF	21,568		50,000	71,568
SF				0
FF				0
RF	2,425,000	525,000		2,950,000
MITDPF				0
Totals	2,446,568	525,000	50,000	3,021,568

Out Year Cost Detail						
Funding	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total Out
GF						0
SF						0
FF						0
RF						0
MITDPF						0
Totals	0	0	0	0	0	0

Natural Resources: Park Reservation and Revenue Management System (PRRMS) (#A144)

Project Description: The Department of Natural Resources (DNR) requires a modern, reliable, mobile-friendly, web-based Park Reservation and Revenue Management System (PRRMS) with a customer call center to take registrations and reservations, facilitate retail transactions, inventory control, revenue tracking, and reporting. The PRRMS will be used by the public, park employees, and Central Call Center staff to create registrations/reservations for parking spots, campsites, pavilions, cabins, houses, buses, yurts, gift cards, boating facilities, organized events, barns, and other group areas. In addition, the PRRMS will handle point of sale (POS) items and associated inventory management and will track all revenue received. Additional scope requirements will come from the Professional Study in FY23 and the State Park Investment Commission. The agency anticipates other modernization efforts such as MDTA E-Z Pass Pay-By-Plate integration, upgrading Point-of-Sale equipment, Park IT infrastructure upgrades (e.g., Wi-Fi), etc., will be discussed. The platform should provide an Open Application Programming Interface (API) specification and integrate into the OneStop portal.

Project Status: DNR released the RFP for the PRRMS replacement project on the eMMA website in Q1 FY24 and spent most of FY24 working through the vendor selection process. DNR chose a preferred vendor and the award package is currently in review. The delay in awarding this contract will impact the project's implementation schedule. As a result, once the contract is awarded, DNR will submit a revised schedule to account for the delay, and outline the updated implementation timeline.

Known / Anticipated Schedule Changes: The project has experienced a delay in obtaining procurement approval, which is expected to result in a schedule delay. A schedule rebaseline will be submitted that includes an updated schedule and milestones by Q2 FY25.

Known / Anticipated Cost Changes: Costs will be revised upon award to the selected vendor.

Known / Anticipated Scope Changes: The project is currently tracking to the FY24 ITPR scope.

Risk Assessment: Completion of the procurement has caused schedule delays, however resetting the schedule with the implementation vendor, once the award is complete, will place the project back in an "on track" status.

Portfolio Review / Health Assessment Held: 06/26/2024

IV&V Assessments Initiated: None

Natural Resources: Park Reservation and Revenue Management System (PRRMS) (#A144)
Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2024	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2024
GF	51,656	7,500,000	7,551,656	0.68%
SF		0	0	
FF		0	0	
RF		0	0	
MITDPF		0	0	
Totals	51,656	7,500,000	7,551,656	0.68%

Project Funding				
Funding Type	Funding through FY 2023	Funding FY 2024	Funding FY 2025	Total Funding to Date
GF	925,000	3,000,000	2,095,160	6,020,160
SF	500,000			500,000
FF				0
RF				0
MITDPF				0
Totals	1,425,000	3,000,000	2,095,160	6,520,160

Out Year Cost Detail						
Funding Type	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total Out Year Costs
GF	3,000,000	1,500,000	1,500,000	1,500,000		7,500,000
SF						0
FF						0
RF						0
MITDPF						0
Totals	3,000,000	1,500,000	1,500,000	1,500,000	0	7,500,000

Natural Resources: DNR Modernization and OneStop Integration Project (#A005)

Project Description: The Department of Natural Resources (DNR) requires a web-based platform that supports a variety of internal and external system integrations that better gather and process essential information. The Agency’s current system, COMPASS, lacks the ability to integrate and provide a platform-based central point of access. As a result, an array of inefficient practices have evolved such as manual data entry, duplicative reporting structures, and conflicting numbers due to user input errors. The number of licenses and permits sold by DNR has drastically decreased in recent years. DNR believes that a new license and permit process on an intuitive and user-friendly platform will increase the number of licenses and permits Maryland residents purchase. The platform should accept, manage, sell, and promote licenses and permits for recreational hunting and fishing, commercial fishing, boat titling and registration, boat taxes, and special permits.

Project Status: The DNR OneStop implementation is on target with the vendor advancing the Maryland Outdoors project development in Q2 2024. The DNR team has successfully approved several key project milestones, including the completion of the design phase, and the acceptance of related document deliverables. Additionally, the team has reviewed, tested, and approved milestone deliverables for development iterations 1, 2, and 3. These deliverables included gaining live access to the system in the UAT environment and testing various functionalities, such as customer enrollment, commercial and recreational fishing and product management, pound net management, unauthenticated customer experience, and a range of administrative functions.

Known / Anticipated Schedule Changes: The project is currently tracking to the FY24 ITPR Milestone schedule.

Known / Anticipated Cost Changes: The project is currently tracking to the FY24 ITPR spend plan.

Known / Anticipated Scope Changes: The project is currently tracking to the FY24 ITPR scope.

Risk Assessment: The project is currently on track.

Portfolio Review / Health Assessment Held: 06/26/2024

IV&V Assessments Initiated: None

Natural Resources: DNR Modernization and OneStop Integration Project (#A005)

Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2024	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2024
GF	9,111,511	3,740,128	12,851,639	70.90%
SF		0	0	
FF		0	0	
RF		0	0	
MITDPF		0	0	
Totals	9,111,511	3,740,128	12,851,639	70.90%

Project Funding				
Funding Type	Funding through FY 2023	Funding FY 2024	Funding FY 2025	Total Funding to Date
GF	15,322,719	588,719	50,000	15,961,438
SF				0
FF				0
RF				0
MITDPF				0
Totals	15,322,719	588,719	50,000	15,961,438

Out Year Cost Detail						
Funding Type	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total Out Year Costs
GF	1,870,064	1,870,064				3,740,128
SF						0
FF						0
RF						0
MITDPF						0
Totals	1,870,064	1,870,064	0	0	0	3,740,128

Public Safety and Correctional Services: Computerized Criminal History (CCH) (#1730)

Project Description: The DPSCS, Information Technology and Communications Division (ITCD) is in the process of replacing the obsolete CCH mainframe system. The legacy system, which includes the Ident/Index and Arrest Disposition Reporting (ADR) mainframe systems, will be replaced with an enhanced solution that allows for the provisioning of timely updated offender information to Local Law Enforcement, Community Supervision Programs, and other DPSCS constituents. This project will also improve legacy business processes and workflows, and deploy automated applications and tools for improved information-sharing. The modernized application will also provide efficient identification of offenders, eliminate duplicative and inefficient processes, and provide time-saving features and processes.

Project Status: The project's implementation was significantly delayed due to procurement activities. While the project completed RFP evaluations in Q3 FY24, several concerns arose during the evaluation process; primarily the sole vendor's inability to meet the fully customizable cloud-based requirement. Fearing future performance issues that could threaten the project's implementation, the agency canceled the solicitation in Q4 FY24. To mitigate future delays, the agency plans to refactor the legacy application's codebase to a .NET environment in preparation for a future migration to a cloud base solution. The agency will rebaseline the project to align with this revised implementation strategy.

Known / Anticipated Schedule Changes: The project was significantly delayed due to procurement concerns. With the cancellation of the RFP, a schedule rebaseline will be required that accounts for the change in the new implementation approach.

Known / Anticipated Cost Changes: A cost rebaseline will be required after cost estimates are established to refactor the legacy code.

Known / Anticipated Scope Changes: The scope of the project to modernize the CCH environment remains unchanged. However, the strategy has expanded to hiring a vendor to refactor the legacy code. Once the legacy code has been refactored, the agency intends to release an RFP to select a vendor to modernize and replatform the application.

Risk Assessment: The agency determined that the modernization of the legacy CCH mainframe system can be performed through several internal methods, versus being dependent on a vendor's proprietary software. By refactoring the legacy code, both fiscal and operational risks have been reduced.

Portfolio Review / Health Assessment Held: 06/26/2024

IV&V Assessments Initiated: None

Public Safety and Correctional Services: Computerized Criminal History (CCH) (#1730)

Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2024	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2024
GF	2,058,561	19,876,041	21,934,602	9.38%
SF		0	0	
FF	562,385	0	562,385	100.00%
RF		0	0	
MITDPF		0	0	
Totals	2,620,946	19,876,041	22,496,987	11.65%

Project Funding				
Funding Type	Funding through FY 2023	Funding FY 2024	Funding FY 2025	Total Funding to Date
GF	9,001,212	5,000,000	672,194	14,673,406
SF				0
FF	562,385			562,385
RF				0
MITDPF				0
Totals	9,563,597	5,000,000	672,194	15,235,791

Out Year Cost Detail						
Funding Type	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total Out Year Costs
GF	8,995,846	6,044,957	3,815,238	510,000	510,000	19,876,041
SF						0
FF						0
RF						0
MITDPF						0
Totals	8,995,846	6,044,957	3,815,238	510,000	510,000	19,876,041

Public Safety and Correctional Services: Electronic Patient Health Record (EPHR) (#1740)

<p>Project Description: The DPSCS is in the process of replacing the outdated EPHR with a new and more robust system to address the needs of the Division of Correction (DOC), the Division of Parole and Probation (DPP), the Office of Inmate Health Services (OIHS), and the Information Technology and Communications Division (ITCD). DPSCS intends to acquire and deploy an internet-based ambulatory application that provides a customizable user interface. The application must also provide the facility for an automated Electronic Medication Administration Records (EMAR) system with a scheduling system that interfaces with internal systems and external vendors. The new system must comply with legal requirements as outlined in the Duvall v O’Malley case, and offer DPSCS comprehensive primary, secondary, and specialty health services EPHR, as well as provide inpatient services, utilization management, and social work mental health services.</p>	
<p>Project Status: DPSCS issued a Notice of Default to its implementation vendor for failure to meet contractual obligations in FY22. To ensure business continuity and adherence to Duvall vs Hogan (Moore) legal requirements, DPSCS obtained BPW approval in June 2022 for a two-year contract extension for its legacy EPHR vendor (NextGen). The scope of the contract extension was to provide ongoing legacy software licensing, maintenance, support, and customizations for the legacy Electronic Patient Health Record System. DPSCS has been actively working with the legacy vendor to implement required enhancements to the legacy application. In order to meet MITDP requirements, and in an effort to avert another lengthy procurement, DPSCS is pursuing use of an Interagency Cooperative Purchasing Agreement (ICPA) by leveraging the National Association of State Procurement Officials vehicle to acquire EPHR services. DPSCS will rebaseline the schedule to align with this new implementation strategy.</p>	
<p>Known / Anticipated Schedule Changes: The project anticipated revising and re-releasing an RFP in Q3 FY24. The agency later determined to amend its acquisition strategy by utilizing an ICPA to accelerate the onboarding of a qualified EPHR vendor. The agency will update the implementation schedule in the FY26 ITPR.</p>	
<p>Known / Anticipated Cost Changes: A cost rebaseline will be required once a vendor has been selected and actual costs are known.</p>	
<p>Known / Anticipated Scope Changes: The project is currently tracking to the FY24 ITPR scope.</p>	
<p>Risk Assessment: This project remains at high risk until the new implementation vendor is awarded.</p>	
<p>Portfolio Review / Health Assessment Held: 06/26/2024</p>	<p>IV&V Assessments Initiated: None</p>

Public Safety and Correctional Services: Electronic Patient Health Record (EPHR) (#1740)

Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2024	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2024
GF	6,826,577	15,081,846	21,908,423	31.16%
SF		0	0	
FF		0	0	
RF		0	0	
MITDPF		0	0	
Totals	6,826,577	15,081,846	21,908,423	31.16%

Project Funding				
Funding Type	Funding through FY 2023	Funding FY 2024	Funding FY 2025	Total Funding to Date
GF	18,495,527		50,000	18,545,527
SF				0
FF				0
RF				0
MITDPF				0
Totals	18,495,527	0	50,000	18,545,527

Out Year Cost Detail						
Funding Type	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total Out Year Costs
GF	8,455,837	2,740,180	2,873,829	506,000	506,000	15,081,846
SF						0
FF						0
RF						0
MITDPF						0
Totals	8,455,837	2,740,180	2,873,829	506,000	506,000	15,081,846

Public Safety and Correctional Services: Learning Management System Replacement (LMSR) (#1720)

Project Description: The DPSCS Police and Correctional Training Commissions (PCTC) are in the process of implementing a new Certification Learning Management System (CLMS). DPSCS provides regulatory oversight of entry-level training, ongoing in-service training, and certification of the sworn public safety professionals in the State of Maryland. The new CLMS will replace the legacy system that has serviced public safety professionals for the last 20 years. The new system will track public safety professionals' certification throughout their careers, as well as: original certification or recertification, separation of employment, changes in officer status, promotion/demotion, name change, instructor certification, and transfers. In addition to tracking a public safety professional's training and certification history, the system will also be used to: respond to public disclosure requests; create custom and standard reports; and track course/class information history, schedule and student attendance (Academy and in-service classes) history, firearms qualification records, law enforcement agency information, agency contact information, and instructor certification and training area expertise information.

Project Status: The project is progressing steadily towards the completion of business process analysis, with the vendor and agency collaboratively reviewing legacy forms and defining new workflows for the upcoming application. Data migration planning, data mapping, and SDLC documentation activities are underway. The project is adhering to its scope, goals, and objectives, meeting all target milestones and remaining on schedule. Financially, significant expenditures are deferred until the system's full production deployment. The project maintains a low-risk profile, and the vendor is working with the agency and OA to review and enhance SDLC artifacts. The vendor continues to work with the agency to ensure that the project is adequately staffed to manage critical activities necessary for keeping the project on schedule.

Known / Anticipated Schedule Changes: The project is currently tracking to the FY24 ITPR Milestone schedule.

Known / Anticipated Cost Changes: The project is currently tracking to the FY24 ITPR spend plan.

Known / Anticipated Scope Changes: The project is currently tracking to the FY24 ITPR scope.

Risk Assessment: The project is currently on track.

Portfolio Review / Health Assessment Held: 06/26/2024

IV&V Assessments Initiated: None

Public Safety and Correctional Services: Learning Management System Replacement (LMSR) (#1720)
Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2024	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2024
GF		0	0	
SF	122,643	1,510,188	1,632,831	7.51%
FF		0	0	
RF		0	0	
MITDPF		0	0	
Totals	122,643	1,510,188	1,632,831	7.51%

Project Funding				
Funding Type	Funding through FY 2023	Funding FY 2024	Funding FY 2025	Total Funding to Date
GF				0
SF	2,000,000	50,000	450,000	2,500,000
FF				0
RF				0
MITDPF				0
Totals	2,000,000	50,000	450,000	2,500,000

Out Year Cost Detail						
Funding Type	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total Out Year Costs
GF						0
SF	742,100	768,088				1,510,188
FF						0
RF						0
MITDPF						0
Totals	742,100	768,088	0	0	0	1,510,188

State Police: Automated Licensing and Registration Tracking System (ALRTS) (#1133)

Project Description: The Firearm Safety Act mandated that the Maryland State Police (MSP) automate and streamline the process by which a citizen of Maryland requests approval to purchase or carry a firearm. This involves automating multiple application processes, from a web accessible application form submitted electronically to the Agency, to processing of applications via the new electronic system, to electronic billing and reconciliation of fees, to providing real time or near real time reporting and metrics. The ALRTS project involves the automation and streamlining of the regulated firearms processes. This includes automating the 77R (application for purchase of a regulated firearm) by replacing the multiple-page carbon paper application with a web-accessible smart form submitted electronically to the Licensing Division of Maryland State Police. The ALRTS project will also automate the process by which a retailer becomes a Maryland-licensed firearms dealer. The modernized system replaces the legacy Lotus Domino-based system used by Professional Licensing and automates the Handgun Permit application process as part of a fully integrated licensing system. The online MDSP Licensing Portal will greatly reduce the time it takes for an applicant to apply, while providing efficiencies to Maryland firearm dealers and handgun instructors in an effort to streamline processes within the Division.

Project Status: Maryland's 2023 legislative Session yielded a number of firearm and licensing-related changes that required significant development time from the team. The project needed to be rebaselined to accommodate the numerous legislatively mandated changes to the Licensing Portal. The project team submitted the rebaseline document to DoIT executives and received approval in Q4 FY24. The project is progressing well with the revised schedule and continues to develop functionality enhancements for the 77R, Handgun Permit, Machine Gun Registration, and internal Professional Licensing Portals. Development activities for the public-facing Professional Licensing Portal is in progress and the deployment is estimated to complete in Q2 FY25.

Known / Anticipated Schedule Changes: The project was successfully rebaselined to accommodate new functionality and changes required through legislative mandate.

Known / Anticipated Cost Changes: The estimate at completion for the project has increased as a result of the scope changes following the Maryland 2023 legislative session.

Known / Anticipated Scope Changes: The Maryland 2023 legislative session introduced a substantial number of changes and new laws, with effective dates extending through the end of FY24, which have been added to the scope of the project.

Risk Assessment: There remains a potential risk of national changes in regulated firearm laws, as the Supreme Court of the United States is still reviewing current firearm regulations. Any resulting decisions could lead to new legislative requirements, potentially extending the project schedule.

Portfolio Review / Health Assessment Held: 06/26/2024

IV&V Assessments Initiated: None

State Police: Automated Licensing and Registration Tracking System (ALRTS) (#1133)
Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2024	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2024
GF	7,077,595	1,594,700	8,672,295	81.61%
SF		0	0	
FF	400,000	0	400,000	100.00%
RF		0	0	
MITDPF		0	0	
Totals	7,477,595	1,594,700	9,072,295	82.42%

Project Funding				
Funding Type	Funding through FY 2023	Funding FY 2024	Funding FY 2025	Total Funding to Date
GF	8,616,174	(892,210)	1,106,707	8,830,671
SF				0
FF	400,000			400,000
RF				0
MITDPF				0
Totals	9,016,174	(892,210)	1,106,707	9,230,671

Out Year Cost Detail						
Funding Type	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total Out Year Costs
GF	1,054,700	540,000				1,594,700
SF						0
FF						0
RF						0
MITDPF						0
Totals	1,054,700	540,000	0	0	0	1,594,700

State Treasurer Office: Financial Systems Modernization (FSM) (#1800)

Project Description: IBM had designated an end-of-service date of December 31, 2018 for STO’s midrange AS400/i5 Treasury Management System and Insurance Management System. The AS400/i5 is the core financial interface system and is a mission-critical agency system allowing the Treasurer’s Office to meet its constitutional and statutory responsibilities to disburse funds as warranted by the Comptroller’s Office. In addition, this system is used for daily cash flow management and reconciliation functions, ACH and wire transfers for Statewide receipts and disbursements, investment of State funds, daily budget and accounting functions, and overall claims management processing and recordkeeping. This project will replace the current system with a cloud-based Microsoft ERP financials and Azure custom insurance management applications.

Project Status: The project has successfully onboarded COM-RAD onto the Managed File Transfer (MFT) platform and completed the Payroll MFT connection. Progress is being made on the Banking module, with completion now expected in Q1 FY25. The Agency portal is also advancing well, with the third round of User Acceptance Testing (UAT) scheduled for Q1 FY25. Despite this progress, key milestones are being delayed as STO project staff are redirected to support COM and MSRA development initiatives. The project team is considering a rebaseline request to obtain approval for a revised schedule.

Known / Anticipated Schedule Changes: The project’s completion timeline was adjusted and the rebaseline was approved by DoIT, with a new projected end date for Q4 FY26. Full implementation of the Banking module is anticipated to face production delays. This is due to unforeseen resource sharing of technical personnel who are supporting other critical agency projects. The project will submit the revised implementation dates in the FY26 ITPR.

Known / Anticipated Cost Changes: The project cost increase of approximately \$1.8 million in FY24 was approved and added to the project appropriation in FY24.

Known / Anticipated Scope Changes: The project is currently tracking to the rebaselined scope.

Risk Assessment: The allocation of STO staff to other mandated projects has caused delays in the FSM project. As these delays are beyond the project team's control, it may be necessary to request another rebaseline of the project schedule.

Portfolio Review / Health Assessment Held: 06/26/2024

IV&V Assessments Initiated: None

State Treasurer Office: Financial Systems Modernization (FSM) (#1800)
Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2024	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2024
GF	11,669,716	14,101,635	25,771,351	45.28%
SF	3,527,371	2,893,209	6,420,580	54.94%
FF		0	0	
RF	5,111,074	0	5,111,074	100.00%
MITDPF		0	0	
Totals	20,308,161	16,994,844	37,303,005	54.44%

Project Funding				
Funding Type	Funding through FY 2023	Funding FY 2024	Funding FY 2025	Total Funding to Date
GF	9,276,569	3,708,882	4,627,856	17,613,307
SF	1,657,937	2,164,856	1,428,028	5,250,821
FF				0
RF	6,031,030			6,031,030
MITDPF				0
Totals	16,965,536	5,873,738	6,055,884	28,895,158

Out Year Cost Detail						
Funding Type	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total Out Year Costs
GF	6,419,464	4,959,565	2,722,606			14,101,635
SF	1,653,318	1,239,891				2,893,209
FF						0
RF						0
MITDPF						0
Totals	8,072,782	6,199,456	2,722,606	0	0	16,994,844

Transportation: Transit: Future Fare System (Next Generation Fare System) (NGFS) (#0040)

Project Description: The Maryland Transit Administration (MTA) launched a card-based electronic fare payment system, named CharmCard, in 2009. After twelve years of service, the system is quickly approaching end-of-life, which makes the need for a new Automated Fare System (AFC) solution imminent. Since the system is approaching end-of-life, most of the original CharmCard system’s components are no longer manufactured and are becoming increasingly harder to procure and maintain.

Project Status: The project is making good progress, although it is currently behind schedule. The project is comprised of six key components: (i) the Core System for the Future Fare System, (ii) the Farebox System, (iii) the Vontas Software upgrade, (iv) Civil Works, including construction work at the Rail Stations, (v) the Retail Network for Fare Card Sales, and (vi) the Mobile Application. Phase 1 of the Core System is complete with all 58 Final Design Review (FDR) approved at the end of Q4 FY24 between Maryland Transit Authority and Scheidt & Bachmann (S&B). Procurement for the Farebox system for cash acceptance onboard buses has been awarded with an anticipated launch date of Q2 FY27. The Vontas upgrade has been awarded as a sole source contract. Procurements remain in process for the Civil Works and Mobile Application. The new Mobile Application provides riders with almost full functionality of purchasing and paying for fares with a smartphone. The Retail Network system to provide customers with many locations to purchase fares has been added to the scope as a change order. The agency’s plans (scope, schedule, cost) are anticipated to be updated to justify changes in the upcoming FY26 ITPR season. The Core System go live date that was initially planned for Q3 FY25 is now anticipated to go live in Q3 FY27.

Known / Anticipated Schedule Changes: The project remains significantly behind schedule. These delays have impacted the approval of the FDR, which was scheduled to be completed in Q4 of FY24.

Known / Anticipated Cost Changes: The anticipated project costs are expected to be updated to align with required changes due to project delays, ongoing procurements, and change requests. Revised cost estimates will be provided in the FY26 ITPR.

Known / Anticipated Scope Changes: Several changes have been identified for the S&B contract to align with recent MTA decisions. These include adjustments in the quantities of components to reflect a reduction in Ticket Vending Machine (TVM) installations and bus validators, as well as changes to accommodate modifications in fleet size since the initial contract award. Additionally, the retail network component will now be incorporated into the S&B contract rather than being managed under a separate agreement. Further minor adjustments are anticipated due to refinements in the design process. The farebox contract will also undergo modifications to account for fleet size changes since the contract was awarded.

Risk Assessment: The project continues to face high risk due to schedule delays and scope changes, which have resulted in associated cost increases. Furthermore, there are additional risks stemming from MDOT MTA's partial responsibility for integrating the bus fleet and supporting infrastructure improvements necessary for key contractor installation activities.

Portfolio Review / Health Assessment Held: 06/26/2024

IV&V Assessments Initiated: None

Transportation: Transit: Future Fare System (Next Generation Fare System) (NGFS) (#0040)

Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2024	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2024
GF		0	0	
SF	12,955,041	50,868,915	63,823,956	20.30%
FF		0	0	
RF		0	0	
MITDPF		0	0	
Totals	12,955,041	50,868,915	63,823,956	20.30%

Project Funding				
Funding Type	Funding through FY 2023	Funding FY 2024	Funding FY 2025	Total Funding to Date
GF				-
SF	10,254,927	11,595,538	8,771,258	30,621,723
FF				-
RF				-
MITDPF				-
Totals	10,254,927	11,595,538	8,771,258	30,621,723

Out Year Cost Detail						
Funding Type	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total Out Year Costs
GF						0
SF	8,771,258	12,988,473	26,673,752	2,285,432	150,000	50,868,915
FF						0
RF						0
MITDPF						0
Totals	8,771,258	12,988,473	26,673,752	2,285,432	150,000	50,868,915

Transportation: R*Stars Modernization (TSO) (#8015)

<p>Project Description: MDOT FMIS consisted of two fully integrated legacy applications - AdPICS and RSTARS. The first portion of the modernization journey has been completed by transforming AdPICS into MDOT EPICS under another MITDP. This project intends to modernize the second portion, the current MDOT version of R*STARS, into a modern scalable web-based application using the same strategies and methods leveraged with EPICS. MDOT will migrate the application from the current legacy mainframe hardware and host it in MDOT’s distributed system environment. By creating a more efficient system with current technology, the result will be to enhance user experience and gain workplace efficiencies through added functionality.</p>	
<p>Project Status: The application was deployed in Q4 FY24, and no major issues have been reported. The team is currently working with the implementation vendor to address some outstanding defects in the O&M phase. Once the agency submits all required closeout documents, including contracts, invoices, and other project artifacts as required by MITDP policies, the MITDP can be successfully closed. The project will not be included in future reports.</p>	
<p>Known / Anticipated Schedule Changes: The project is currently tracking to the FY24 ITPR Milestone schedule.</p>	
<p>Known / Anticipated Cost Changes: The project is currently tracking to the FY24 ITPR spend plan.</p>	
<p>Known / Anticipated Scope Changes: The project is currently tracking to the FY24 ITPR scope.</p>	
<p>Risk Assessment: The project is currently on track.</p>	
<p>Portfolio Review / Health Assessment Held: 06/26/2024</p>	<p>IV&V Assessments Initiated: None</p>

Transportation: R*Stars Modernization (TSO) (#8015)
Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2024	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2024
GF		0	0	
SF	9,533,695	0	9,533,695	100.00%
FF		0	0	
RF		0	0	
MITDPF		0	0	
Totals	9,533,695	0	9,533,695	100.00%

Project Funding				
Funding Type	Funding through FY 2023	Funding FY 2024	Funding FY 2025	Total Funding to Date
GF				-
SF	14,478,936	6,850,911	-	21,329,847
FF				-
RF				-
MITDPF				-
Totals	14,478,936	6,850,911	-	21,329,847

Out Year Cost Detail						
Funding Type	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total Out Year Costs
GF						0
SF						0
FF						0
RF						0
MITDPF						0
Totals	0	0	0	0	0	0

Transportation: Transit: Occupational Health Monitoring System (OHMS) (#2080)

Project Description: The Occupational Health Monitoring System (OHMS) leverages technological platforms to establish consistent practices in the documentation of employee medical information and medical leave usage. This agency-wide approach supports MTA's mission to provide safe, efficient, and reliable transit across Maryland by ensuring cross-departmental collaboration with the goal of employee accountability, individual compliance, and a safer workforce. This centralized web-based tracking system will also support the electronic Family Medical Leave (FMLA) and Absence Compliance Management programs. The OHMS automates work processes; provides a platform for direct communication between the employer and health care provider; and ensures compliance with laws, standards, regulations, and employer policies. The OHMS includes an employee and health care provider portal system with user dashboard functionality to integrate the Agency, users, and processes in one place, and expand the current functionality of the Family Medical Leave Tracking System (FMLTS) to an Absence Case Tracking System for managing all Family Medical Leave (FMLA) and Sick Leave.

Project Status: The Sick Leave and Health & Accidental Insurance modules (MVP) were successfully deployed in Q2 FY24. The combined first and second enhancements were deployed in Q3 FY24 after resolving labor relations-related business rule clarifications. The final release, covering the FMLA, Sick Leave, and Health & Accidental Insurance modules, is scheduled for the end of Q1 FY25. Employee training programs have been developed for the MDOT LMS, and operational support has transitioned to the MDOT and MTA Helpdesks. Requirement gathering for the Workers' Comp and Fitness for Duty modules is ongoing, ensuring comprehensive support and timely deployment.

Known / Anticipated Schedule Changes: The project is scheduled for its final production release in Q1 FY25, followed by O&M for an additional 12 months.

Known / Anticipated Cost Changes: The project is currently tracking to the FY24 ITPR spend plan.

Known / Anticipated Scope Changes: The development of the Workers' Comp and Fitness for Duty modules has been removed from the scope of Phase 1 of the project. While requirements sessions will continue, the development of these modules will be deferred to Phase 2, with the start date yet to be determined.

Risk Assessment: The agency has opted for risk avoidance to mitigate known risks by reducing the project scope, thereby alleviating resource constraints. Currently, no known risks are affecting project deliverables.

Portfolio Review / Health Assessment Held: 06/26/2024

IV&V Assessments Initiated: None

Transportation: Transit: Occupational Health Monitoring System (OHMS) (#2080)
Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2024	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2024
GF		0	0	
SF	1,501,885	392,851	1,894,736	79.27%
FF		0	0	
RF		0	0	
MITDPF		0	0	
Totals	1,501,885	392,851	1,894,736	79.27%

Project Funding				
Funding Type	Funding through FY 2023	Funding FY 2024	Funding FY 2025	Total Funding to Date
GF				-
SF	2,170,000	1,382,334	362,494	3,914,828
FF				-
RF				-
MITDPF				-
Totals	2,170,000	1,382,334	362,494	3,914,828

Out Year Cost Detail						
Funding Type	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total Out Year Costs
GF						0
SF	392,851					392,851
FF						0
RF						0
MITDPF						0
Totals	392,851	0	0	0	0	392,851

Transportation: Transit: Omnichannel Contact Center (OMNI) (#3010)

<p>Project Description: The objective of this project is to transform MDOT MVA’s existing call center into a secure omni-channel customer engagement center. With the digital transformation of MDOT MVA services, operations have shifted to 24x7x365, and customers now expect easy and reliable service at all times. MDOT MVA is looking for an omni-channel Contact Center solution that allows customers to reach MDOT MVA through multiple channels, such as Live Chat, email, social media, intelligent IVR, SMS, and phone calls. The solution will also provide secure authentication features that enable MDOT MVA’s customer agents to provide a seamless customer experience across all channels.</p>	
<p>Project Status: The project's scope has been narrowed to focus only on an IVR system. Additionally, the MVA will not be issuing an RFP. Instead, the agency plans to use the existing state contract with either AWS or Lumen/Genesys to acquire the necessary product(s). The project's reduced scope no longer meets the minimum criteria to be designated as an MITDP. The project will close in FY24. The project will not be included in future reports.</p>	
<p>Known / Anticipated Schedule Changes: The project is currently tracking to the FY24 ITPR Milestone schedule.</p>	
<p>Known / Anticipated Cost Changes: The project is currently tracking to the FY24 ITPR spend plan.</p>	
<p>Known / Anticipated Scope Changes: The project is currently tracking to the FY24 ITPR scope.</p>	
<p>Risk Assessment: The project is currently on track.</p>	
<p>Portfolio Review / Health Assessment Held: 06/26/2024</p>	<p>IV&V Assessments Initiated: None</p>

Transportation: Transit: Omnichannel Contact Center (OMNI) (#3010)

Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2024	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2024
GF		0	0	
SF	12,975	0	12,975	100.00%
FF		0	0	
RF		0	0	
MITDPF		0	0	
Totals	12,975	0	12,975	100.00%

Project Funding				
Funding Type	Funding through FY 2023	Funding FY 2024	Funding FY 2025	Total Funding to Date
GF				-
SF		1,309,524		1,309,524
FF				-
RF				-
MITDPF				-
Totals	-	1,309,524	-	1,309,524

Out Year Cost Detail						
Funding Type	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total Out Year Costs
GF						0
SF						0
FF						0
RF						0
MITDPF						0
Totals	0	0	0	0	0	0

Workers Compensation Commission: Workers Compensation Commission Enterprise Modernization (WCCEM) (#2002)

Project Description: The Workers Compensation Commission (WCC) Enterprise Modernization (EM) project is to replace and upgrade an aging and complex system. The effort is coupled with enterprise-wide modernization of business processes in order to achieve the paperless administration of the provisions of the Maryland Workers' Compensation Law. The current WCC systems have been in place for over a decade and are difficult to maintain and update. The system leverages multiple operating systems, programming languages, and databases across multiple platforms. Although WCC is able to perform its mission, it is increasingly cost-ineffective to do so. Through the Enterprise Modernization Project, not only will WCC operate on a single operating system with a single database environment, it will also modernize the business processes with the goal of automating as many of the "back-office" tasks as possible to electronically manage documents between the agency and claimants, attorneys, employers, insurers, and other organizations.

Project Status: The WCCEM project has successfully transitioned into its maintenance phase after a successful launch. This milestone represents a significant achievement in the modernization efforts of the workers' compensation process. The new system is now fully operational, with all critical data successfully migrated from legacy systems. This ensures that the software can function properly and efficiently, providing a seamless experience for users. The end-user manual has been completed, offering comprehensive guidance on how to navigate and utilize the system effectively. As with any major software implementation, minor bugs were identified during the initial rollout. The contractor team has been working to address these issues during the Operation and Maintenance Phase, resulting in a stable system that meets the needs of its users. Comprehensive training was provided to all the end users. This has equipped the staff with the necessary skills and knowledge to operate the new system effectively, ensuring a smooth transition from legacy processes to the modernized platform. The project is scheduled to end at the close of Q2 FY25.

Known / Anticipated Schedule Changes: The project is currently tracking to the FY24 ITPR Milestone schedule.

Known / Anticipated Cost Changes: The project is currently tracking to the FY24 ITPR spend plan.

Known / Anticipated Scope Changes: The project is currently tracking to the FY24 ITPR scope.

Risk Assessment: The project risk profile is low since data migration activities that were required for the system to be functional have successfully completed.

Portfolio Review / Health Assessment Held: 06/26/2024

IV&V Assessments Initiated: None

Workers Compensation Commission: Workers Compensation Commission Enterprise Modernization (WCCEM) (#2002)
Financial Summary

Project Costs				
Funding Type	Cost to Date through FY 2024	Out Year Costs	Estimate at Completion	% of EAC Spent through FY 2024
GF		0	0	
SF	20,415,556	2,321,413	22,736,969	89.79%
FF		0	0	
RF		0	0	
MITDPF		0	0	
Totals	20,415,556	2,321,413	22,736,969	89.79%

Project Funding				
Funding Type	Funding through FY 2023	Funding FY 2024	Funding FY 2025	Total Funding to Date
GF				0
SF	17,106,457	4,295,486	2,321,413	23,723,356
FF				0
RF				0
MITDPF				0
Totals	17,106,457	4,295,486	2,321,413	23,723,356

Out Year Cost Detail						
Funding	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	Total Out
GF						0
SF	2,321,413					2,321,413
FF						0
RF						0
MITDPF						0
Totals	2,321,413	0	0	0	0	2,321,413



Wes Moore | Governor
Aruna Miller | Lt. Governor
Katie Savage | Secretary
Melissa Leaman | Deputy Secretary

END OF REPORT






MSAR 10116 FY24 MITDP End of Year Report_Final

Final Audit Report

2024-11-01

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