

## **2022 ANNUAL REPORT - MINORITY BUSINESS ENTERPRISE PARTICIPATION**

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MARYLAND DEPARTMENT OF HUMAN SERVICES

*Completed pursuant to:*

- 1. MSAR #8558 - COMAR 21.11.03.17 A; and*
- 2. MSAR #11379 - State Finance & Procurement Article § 14-305 (a)*

October 31, 2022

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## REPORT REQUIREMENTS

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This report is hereby submitted in response to the following two (2) reporting requirements:

COMAR/Regulatory Reporting Requirement

A. Each procurement agency [Department of Human Services] shall make a report annually within 90 days following the close of the fiscal year to the Office of Minority Affairs, the Department of Transportation, and, subject to State Government Article, 2-1246, Annotated Code of Maryland, to the Joint Committee on Fair Practices that includes:

- (1) The total number and value of its procurements from State-certified MBEs as prime contractors, and separately as subcontractors, by specific MBE classification;
- (2) The percentages, by specific classification of minority business enterprise, that purchases under A(1) and (2) of this regulation represent of the total number and value of its procurements for the fiscal year just ended;
- (3) The number of waivers granted pursuant to Regulation .11 of this chapter; and
- (4) An evaluation by the procurement agency of the success of its MBE program.

*Source: COMAR 21.11.03.17 A*

MD ANNOTATED CODE/Statutory Reporting Requirement

(a) (1) Within 90 days after the end of the fiscal year, each unit [Department of Human Services] shall report to the Governor's Office of Small, Minority, and Women Business Affairs, the certification agency, and, subject to § 2-1246 of the State Government Article, the Joint Committee on Fair Practices and Personnel Oversight.

- (2) A report under this subsection shall for the preceding fiscal year:
  - (i) state the total number and value of procurement contracts between the unit and certified minority business enterprises, by specific category of minority business enterprise;
  - (ii) indicate the percentage that those procurement contracts represent, by specific category of minority business enterprise, of the total number and value of procurement contracts;
  - (iii) state the total number and the names of certified minority business enterprises that participated as prime contractors or as subcontractors on procurement contracts awarded by a unit;
  - (iv) for each minority business included in the report under item (iii) of this paragraph, list all procurement contracts awarded by a unit to the minority business enterprise, including a description of the contract; and
  - (v) contain other such information as required by the Governor's Office of Minority Affairs and the certification agency and approved by the Board.

(3) A report under this subsection shall be in a form prescribed by the Governor's Office of Minority Affairs and the certification agency and approved by the Board.

(4) A report under this subsection shall be in a form prescribed by the Governor's Office of Minority Affairs and the certification agency and approved by the Board.

*Source: State Finance & Procurement Article § 14-305 (a)*

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## **FY2022 MBE PRIME & SUBCONTRACTORS**

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Historically, the Maryland Department of Human Services' (DHS) Minority Business Enterprise (MBE) participation remained consistently around 10.25% in State Fiscal Years (SFY) 2016 and SFY2017. Once the MD THINK project began in earnest, the Department's MBE program saw a significant increase in the utilization of MBE firms, particularly in the area of IT Services. Moreover, through the Department's vigilance and increased focus on MBE reporting, DHS discovered that MBE coding errors had previously left many legal services contracts unaccounted for. As such, the Department's MBE participation for SFY2020 rose to 14.1% and in SFY2021 to 20.58%.

In SFY2022, MBE procurement activity has risen to 24.03%. There were 202 prime contracts in the amount of \$255,512,065 awarded to state-certified MBEs and 114 subcontracts in the amount of \$1,120,941 were awarded to state-certified MBEs as subcontractors. This accounts for a total of 316 MBE contracts awarded, totaling \$209,681,334. No waivers were granted during state fiscal year 2022.

Please see attached charts for a complete list of each minority business including procurement contracts awarded by a unit with a description of the contract.

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## **MINORITY BUSINESS ENTERPRISE GOAL SETTING**

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To ensure all purchasing decision makers include MBE businesses in their outreach, purchasing and contracting activity, DHS instructs all buyers and card holders to use mechanisms other than the Procurement Review Group (PRG) process. The Small Business Reserve (SBR), the Veterans Online Business Registry (VetBiz), and the Maryland Department of Transportation (MDOT) directories are checked prior to making a purchase. Buyers are encouraged to purchase from MBEs if the purchase does not need to be made under state contract. DHS has historically used secondary services to target subcontracting and bolster MBE participation.

Please see the attached charts for a complete breakdown of the total number and the names of certified minority business enterprises that participated as prime contractors or as subcontractors awarded by a unit. The attached charts will also reflect a description of the contract.

The PRG process, the scope of work, budget, and other relevant data are some of the methods used to establish subcontracting opportunities. This review process is necessary in order to prescribe a fair and reasonable subcontracting goal for that project.

The MBE liaison has a key role in the PRG process and is a signatory on the PRG. Ordinarily, the procurement officer or project manager sends the scope of work and budget to the liaison along with the justification for the proposed MBE goal for review. Once the liaison has reviewed, approved or made recommendations to these forms they are sent on to the Procurement Director for further review.

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## **OUTREACH/COLLABORATION FUNCTION**

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DHS procurement participates in the Governor's Office of Small, Minority, and Women Business Affairs (GOSBA) sponsored workshops and coordinates with GOSBA to educate vendors about the advantages of MBE certification and how to respond to a bid. In addition, this facilitates connections with new vendors who provide services that DHS regularly procures.

DHS has worked to increase its MBE participation through the use of the Small Business Reserve (SBR) program. An executive order signed by the Governor on January 6, 2021, requires that all procurements between \$50,000 - \$500,000 be designated as SBRs. DHS is working closely with SBRs through outreach to ensure they become cross-certified as both MBEs and SBRs when possible.

Minority Business Enterprise Annual Procurement Report

Reporting Form #1

Reporting Department/Agency:

Department of Human Services

Fiscal Year 2022

July 1, 2021 - June 30, 2022

Total Contract Awards by Procurement Categories

Procurement Category	Total # All Prime Contracts (Including MBE)	Total All Prime Contracts Dollar Value Awarded (Including MBE)	Total # of Prime Contract Waivers	Total Dollar Value of Prime Contract Waivers	Total # MBE Prime Contracts Awarded	Total MBE Prime Contract Dollar Value Awarded	Total # MBE Subcontracts Awarded	Total MBE Subcontract Dollar Value Awarded	Total # of MBE Contracts Awarded- Prime & Sub	Total \$ of MBE Contracts Awarded- Prime & Sub	Total MBE Participation Percentage
Architectural	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0.00%
Engineering	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0.00%
Construction	1	\$6,433	0	\$0	0	\$0	0	\$0	0	\$0	0.00%
Construction Related Services			0	\$0	0	\$0	0	\$0	0	\$0	0.00%
Maintenance	1	\$561	0	\$0	0	\$0	0	\$0	0	\$0	0.00%
Services	656	\$58,467,807	0	\$0	110	\$662,346	38	\$17,389,226	148	\$18,051,572	30.87%
Supplies & Equipment	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0.00%
IT Services	0	\$0	0	\$0	0	\$0	79	\$192,984,172	79	\$192,984,172	0.00%
IT Supplies & Equipment	27	\$38,886,390	0	\$0	4	\$18,963	0	\$18	4	\$18,981	0.05%
Human, Cultural, Social & Educational Services	68	\$89,469,067	0	\$0	0	\$0	85	\$45,138,649	85	\$45,138,649	50.45%
Corporate Credit Card	3,842	\$129,495,364	0	\$0	0	\$0			0	\$0	0.00%
Direct Voucher		\$751,534,481			0	\$439,632			0	\$439,632	0.06%
<b>Totals</b>	<b>4,595</b>	<b>\$1,067,860,103</b>	<b>0</b>	<b>\$0</b>	<b>114</b>	<b>\$1,120,941</b>	<b>202</b>	<b>\$255,512,065</b>	<b>316</b>	<b>\$256,633,006</b>	<b>24.03%</b>

Note(s):

Authorized by: \_\_\_\_\_

Printed Name and Title

Date: \_\_\_\_\_

Prepared by: Jessica Horton, Director, Minority Business Enterprise

Printed Name and Title

Date: 09/30/22

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Reporting Department/Agency: Department of Human Services  
 Fiscal Year 2022: July 1, 2021 - June 30, 2022

Total MBE Subcontract Awards by MBE Classifications and Procurement Categories

Procurement Category	African American	Asian	Hispanic	Native American	Women	African American Women	Asian Women	Hispanic Women	Native American Women	Disabled	Non-Profit (Certified)	Community Service Provider	Disadvantaged	Total
Architectural	Total Dollars	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0			\$0	\$0
	# of Contracts	0	0	0	0	0	0	0	0	0			0	0
Engineering	Total Dollars	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0			\$0	\$0
	# of Contracts	0	0	0	0	0	0	0	0	0			0	0
Construction	Total Dollars	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0			\$0	\$0
	# of Contracts	0	0	0	0	0	0	0	0	0			0	0
Construction Related Services	Total Dollars	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0			\$0	\$0
	# of Contracts	0	0	0	0	0	0	0	0	0			0	0
Maintenance	Total Dollars	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0			\$0	\$0
	# of Contracts	0	0	0	0	0	0	0	0	0			0	0
Services	Total Dollars	\$0	\$11,193,070	\$0	\$0	\$6,196,156	\$0	\$0	\$0	\$0			\$0	\$17,389,226
	# of Contracts	0	7	0	0	31	0	0	0	0			0	38
Supplies & Equipment	Total Dollars	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0			\$0	\$0
	# of Contracts	0	0	0	0	0	0	0	0	0			0	0
IT Services	Total Dollars	\$12,616,360	\$12,843,350	\$75,028,260	\$0	\$44,951,725	\$8,651,218	\$38,893,260	\$0	\$0			\$0	\$192,984,172
	# of Contracts	7	12	23	0	13	12	12	0	0			0	79
IT Supplies & Equipment	Total Dollars	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$18	\$0			\$0	\$18
	# of Contracts	0	0	0	0	0	0	0	0	0			0	0
Human, Cultural, Social & Educational Services	Total Dollars	\$4,146,600	\$0	\$1,820,000	\$0	\$35,303,609	\$3,808,440	\$60,000	\$0	\$0			\$0	\$45,138,649
	# of Contracts	8	0	7	0	40	24	6	0	0			0	85
Totals	Total Dollars	\$18,762,960	\$24,036,420	\$76,848,260	\$0	\$86,451,490	\$12,459,658	\$38,953,260	\$18	\$0			\$0	\$255,512,065
	# of Contracts	15	19	30	0	84	36	18	0	0			0	202

Total MBE Prime Contract Awards by MBE Classifications and Procurement Categories

Procurement Category	African American	Asian	Hispanic	Native American	Women	African American Women	Asian Women	Hispanic Women	Native American Women	Disabled	Non-Profit (Certified)	Community Service Provider	Disadvantaged	Total
Architectural	Total Dollars	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0			\$0	\$0
	# of Contracts	0	0	0	0	0	0	0	0	0			0	0
Engineering	Total Dollars	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0			\$0	\$0
	# of Contracts	0	0	0	0	0	0	0	0	0			0	0
Construction	Total Dollars	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0			\$0	\$0
	# of Contracts	0	0	0	0	0	0	0	0	0			0	0
Construction Related Services	Total Dollars	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0			\$0	\$0
	# of Contracts	0	0	0	0	0	0	0	0	0			0	0
Maintenance	Total Dollars	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0			\$0	\$0
	# of Contracts	0	0	0	0	0	0	0	0	0			0	0
Services	Total Dollars	\$390,958	\$12,500	\$3,275	\$0	\$184,464	\$36,067	\$11,700	\$13,382	\$10,000			\$0	\$662,346
	# of Contracts	28	1	3	0	64	6	4	3	1			0	110
Supplies & Equipment	Total Dollars	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0			\$0	\$0
	# of Contracts	0	0	0	0	0	0	0	0	0			0	0
IT Services	Total Dollars	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0			\$0	\$0
	# of Contracts	0	0	0	0	0	0	0	0	0			0	0
IT Supplies & Equipment	Total Dollars	\$28	\$18,055	\$0	\$0	\$880	\$0	\$0	\$0	\$0			\$0	\$18,963
	# of Contracts	1	2	0	0	1	0	0	0	0			0	4
Human, Cultural, Social & Educational Services	Total Dollars	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0			\$0	\$0
	# of Contracts	0	0	0	0	0	0	0	0	0			0	0
Concrete/Gravel/Earth	Total Dollars	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0			\$0	\$0
	# of Contracts	0	0	0	0	0	0	0	0	0			0	0

Minority Business Enterprise Annual Procurement Report

Reporting Form #2

Reporting Department/Agency: Department of Human Services

Fiscal Year 2022 July 1, 2021 - June 30, 2022

Corporate Credit Card	# of Contracts	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Dollars		\$130,598	\$15,053	\$32,860	\$0	\$205,962	\$52,602	\$2,222	\$150	\$0	\$185	\$0	\$439,632	
Direct Voucher	# of Contracts												0	
Total	Total Dollars	\$521,584	\$45,608	\$36,135	\$0	\$391,306	\$88,669	\$13,922	\$13,532	\$0	\$10,185	\$0	\$1,120,941	
	# of Contracts	29	3	3	0	65	6	4	3	0	1	0	114	

Total MBE Prime and Subcontract Awards by MBE Classifications and Procurement Categories

Procurement Category	African American	Asian	Hispanic	Native American	Women	African American Women	Asian Women	Hispanic Women	Native American Women	Disabled	Non-Profit (Certified)	Community Service Provider	Disadvantaged	Total
Architectural	Total Dollars	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	# of Contracts	0	0	0	0	0	0	0	0	0	0	0	0	0
Engineering	Total Dollars	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	# of Contracts	0	0	0	0	0	0	0	0	0	0	0	0	0
Construction	Total Dollars	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	# of Contracts	0	0	0	0	0	0	0	0	0	0	0	0	0
Construction Related Services	Total Dollars	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	# of Contracts	0	0	0	0	0	0	0	0	0	0	0	0	0
Maintenance	Total Dollars	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	# of Contracts	0	0	0	0	0	0	0	0	0	0	0	0	0
Services	Total Dollars	\$390,958	\$11,205,570	\$3,275	\$0	\$6,380,620	\$36,067	\$11,700	\$13,382	\$0	\$10,000	\$0	\$0	\$18,051,572
	# of Contracts	28	8	3	0	95	6	4	3	0	1	0	0	148
Supplies & Equipment	Total Dollars	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	# of Contracts	0	0	0	0	0	0	0	0	0	0	0	0	0
IT Services	Total Dollars	\$12,616,360	\$12,843,350	\$75,028,260	\$0	\$44,951,725	\$8,651,218	\$38,893,260	\$0	\$0	\$0	\$0	\$0	\$192,984,172
	# of Contracts	7	12	23	0	13	12	12	0	0	0	0	0	79
IT Supplies & Equipment	Total Dollars	\$28	\$18,055	\$0	\$0	\$880	\$0	\$18	\$0	\$0	\$0	\$0	\$0	\$18,981
	# of Contracts	1	2	0	0	1	0	0	0	0	0	0	0	4
Human, Cultural, Social & Educational Services	Total Dollars	\$4,146,600	\$0	\$1,820,000	\$0	\$35,303,609	\$3,808,440	\$60,000	\$0	\$0	\$0	\$0	\$0	\$45,138,649
	# of Contracts	8	0	7	0	40	24	6	0	0	0	0	0	85
Corporate Credit Card	Total Dollars	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	# of Contracts	0	0	0	0	0	0	0	0	0	0	0	0	0
Direct Voucher	Total Dollars	\$130,598	\$15,053	\$32,860	\$0	\$205,962	\$52,602	\$2,222	\$150	\$0	\$185	\$0	\$0	\$439,632
	# of Contracts	0	0	0	0	0	0	0	0	0	0	0	0	0
Total	Total Dollars	\$17,284,544	\$24,082,028	\$76,884,395	\$0	\$86,842,796	\$12,548,327	\$38,967,182	\$13,550	\$0	\$10,185	\$0	\$0	\$256,633,006
	# of Contracts	44	22	33	0	149	42	22	3	0	1	0	0	318
% of Contract Awards		1.62%	2.26%	7.20%	0.00%	8.13%	1.18%	3.65%	0.00%	0.00%	0.00%	0.00%	0.00%	24.03%

Total Contract Awards from Form 1 \$1,067,860,103

Authorized by: \_\_\_\_\_  
Printed Name and Title

Prepared by: Jessica Horton

Telephone: (410) 767-1693

Date: \_\_\_\_\_

Date: 09/30/22

Email Address: jessica.horton1@maryland.gov

Notes:





































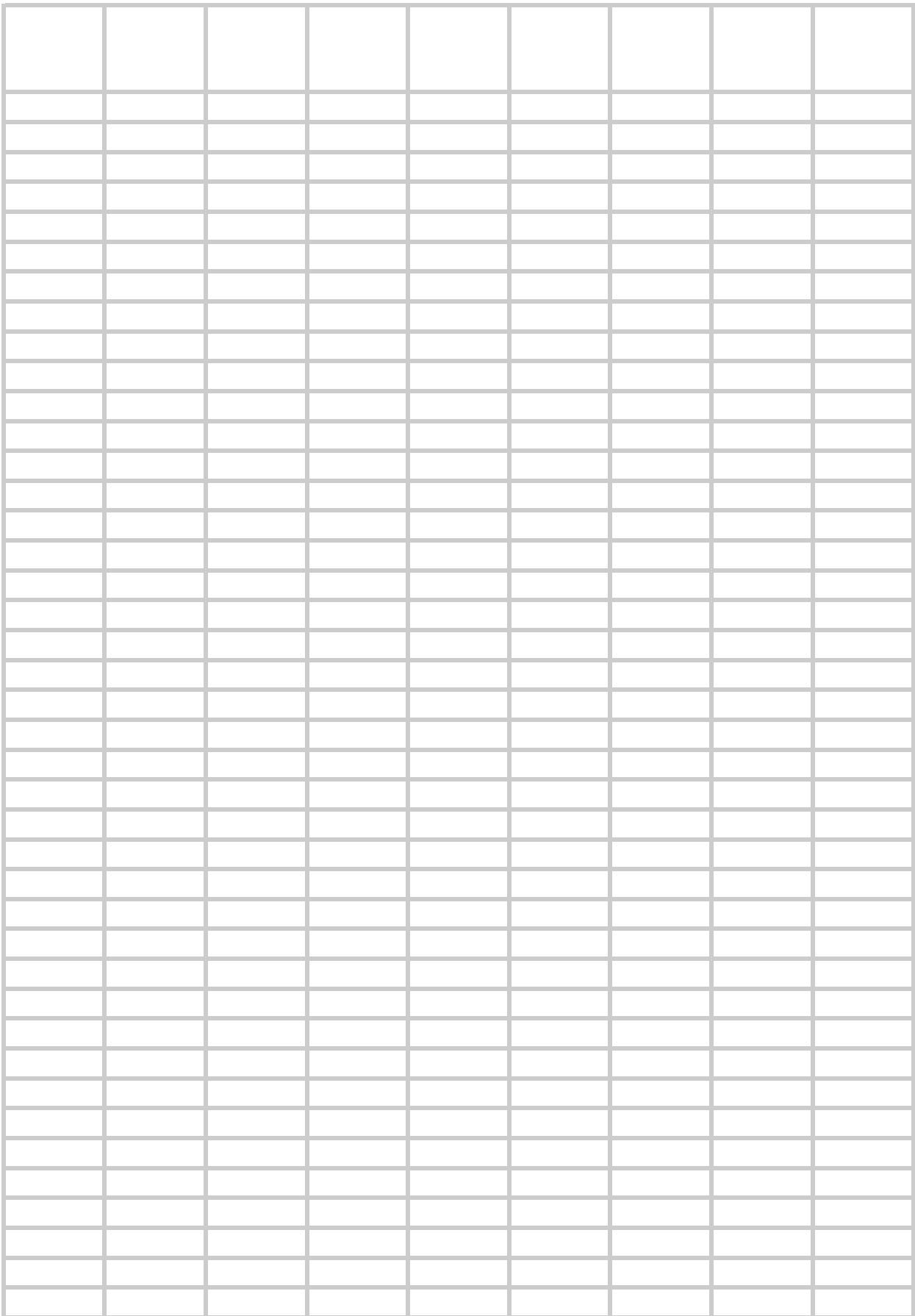


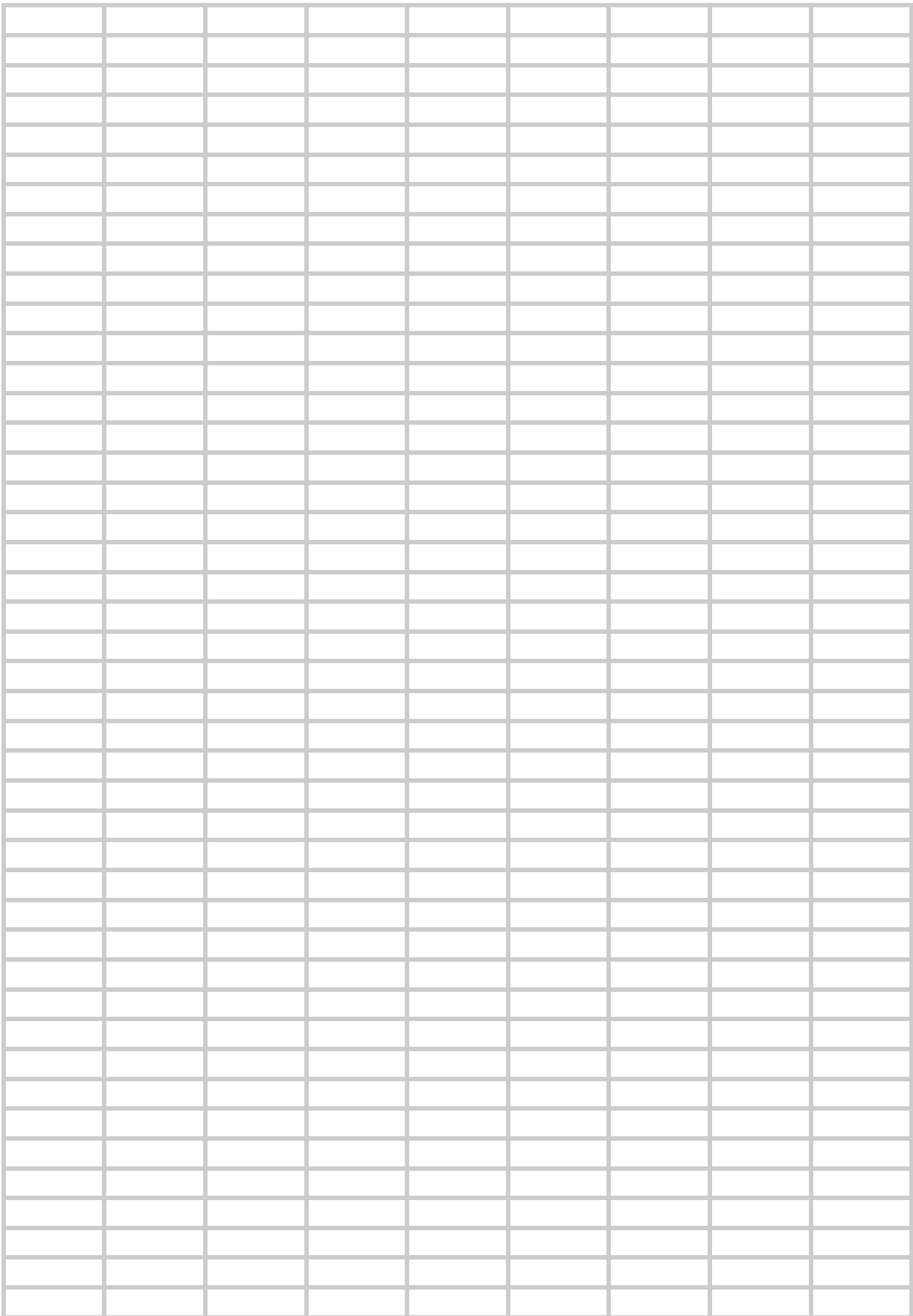


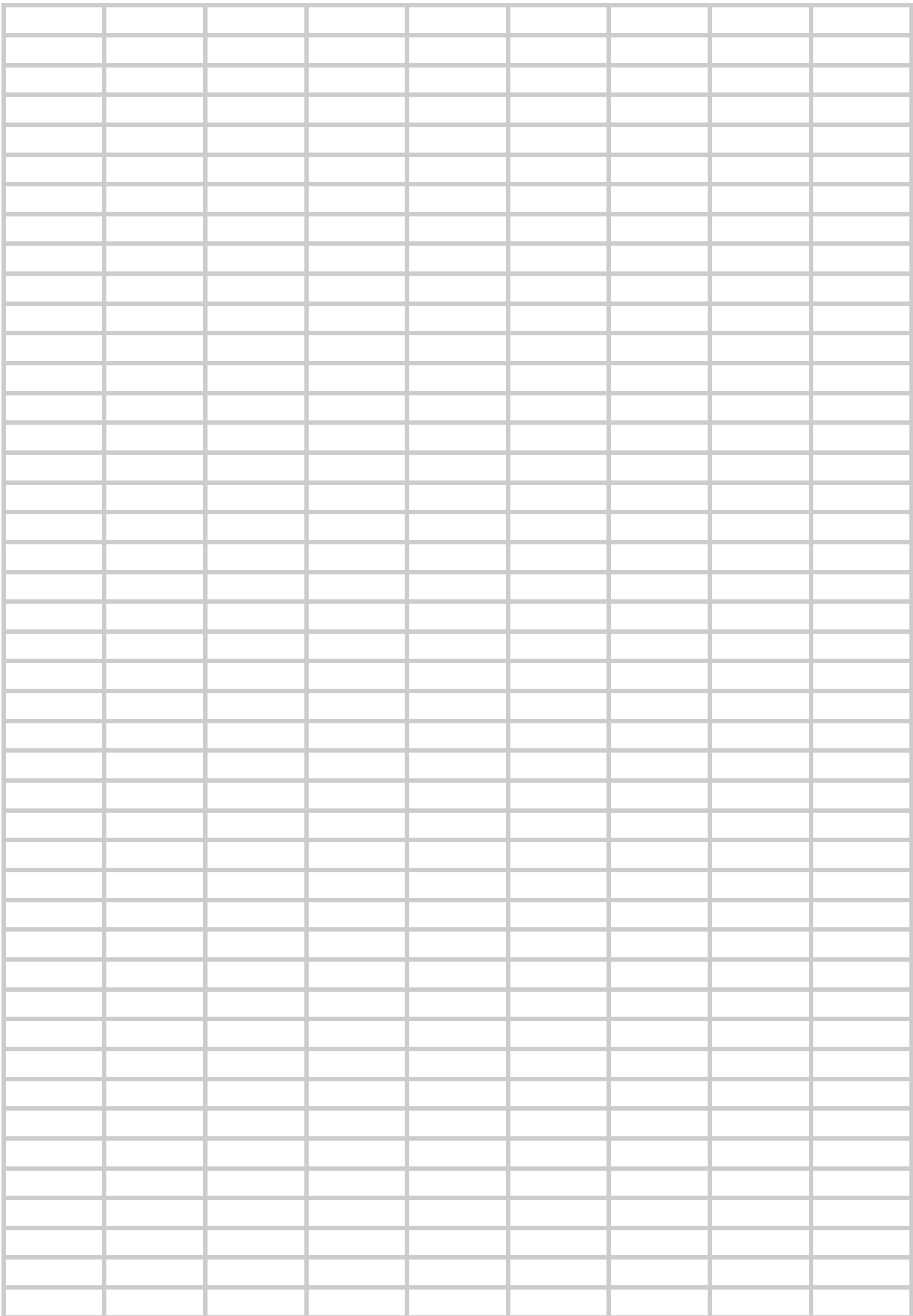


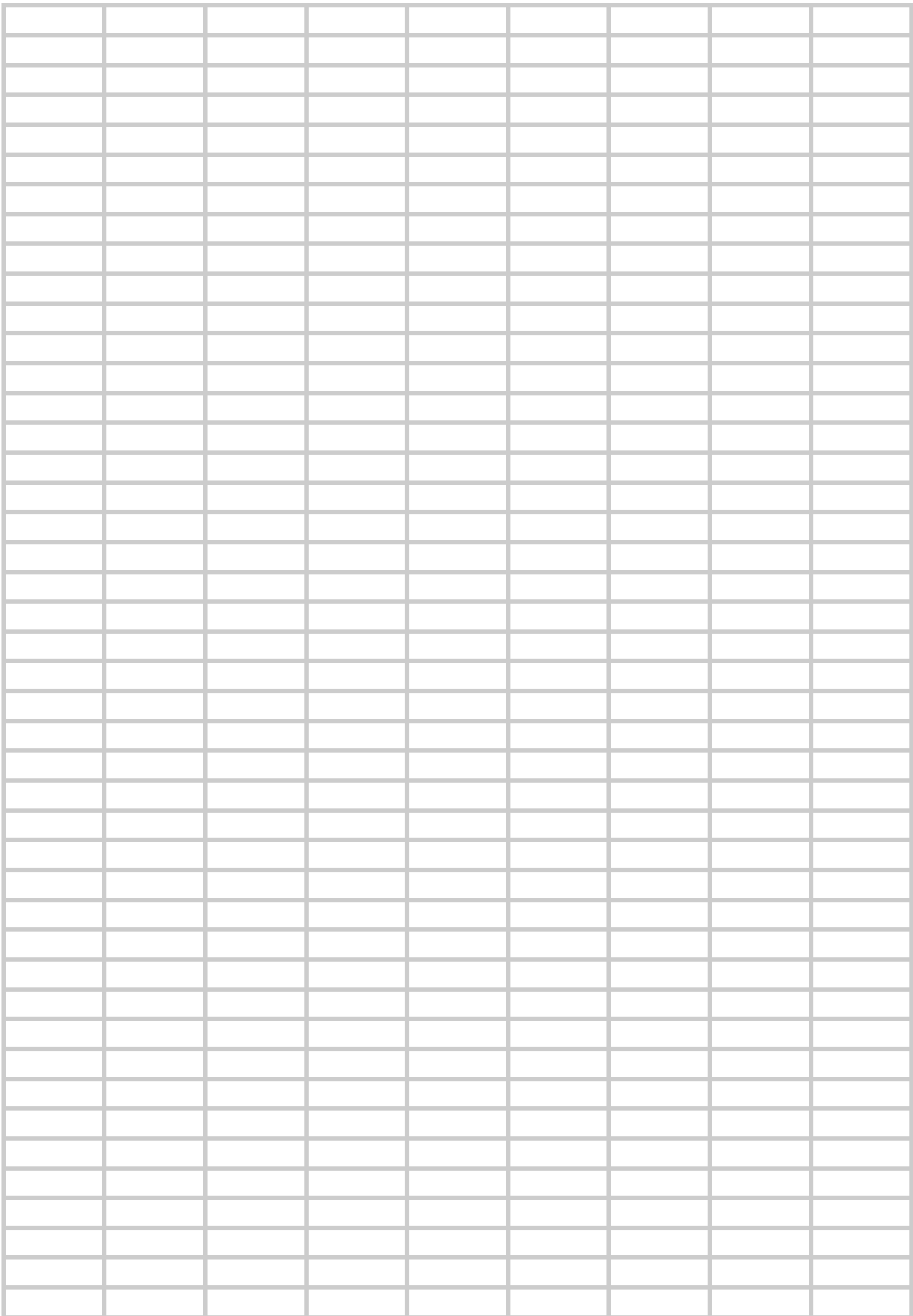


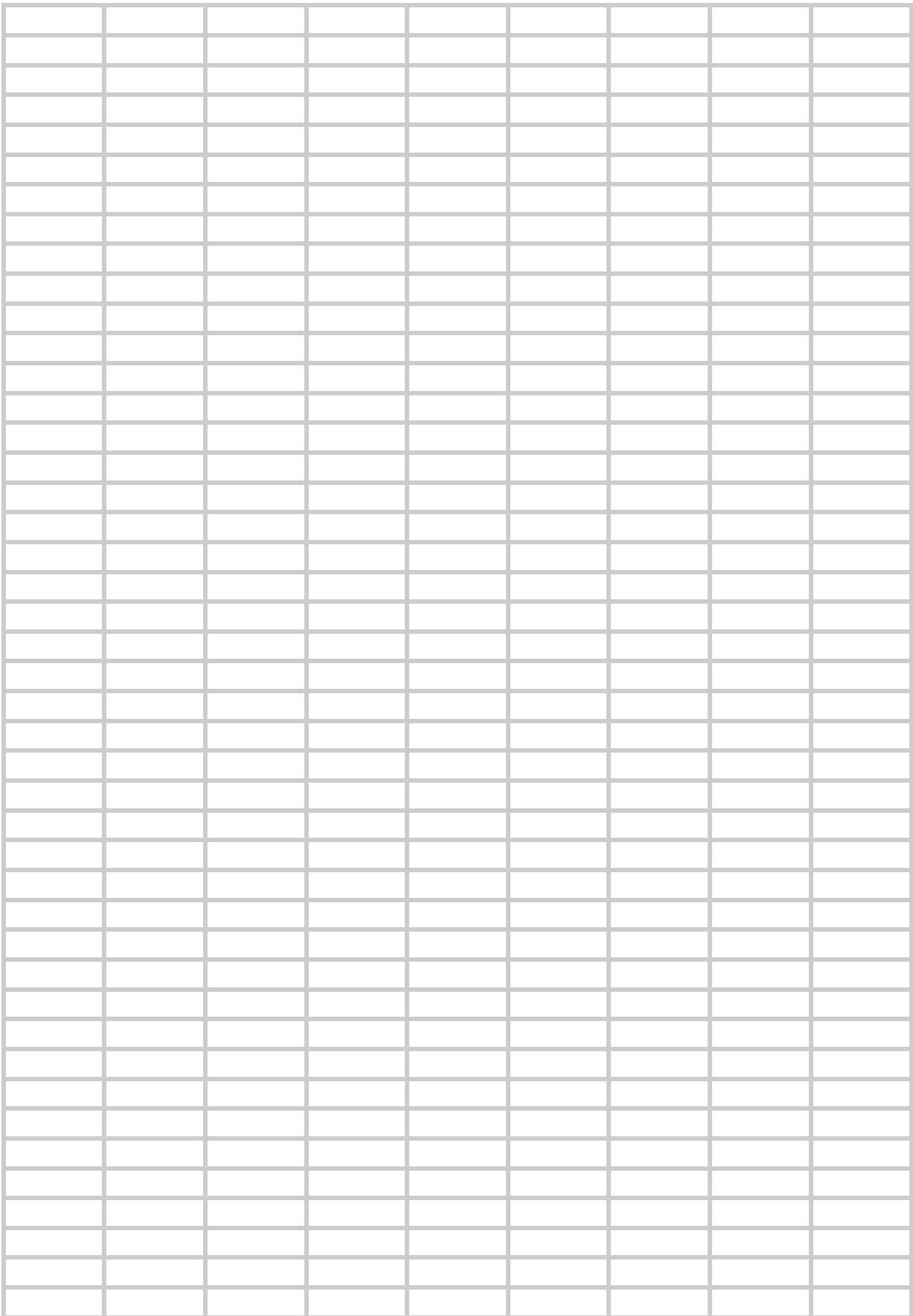


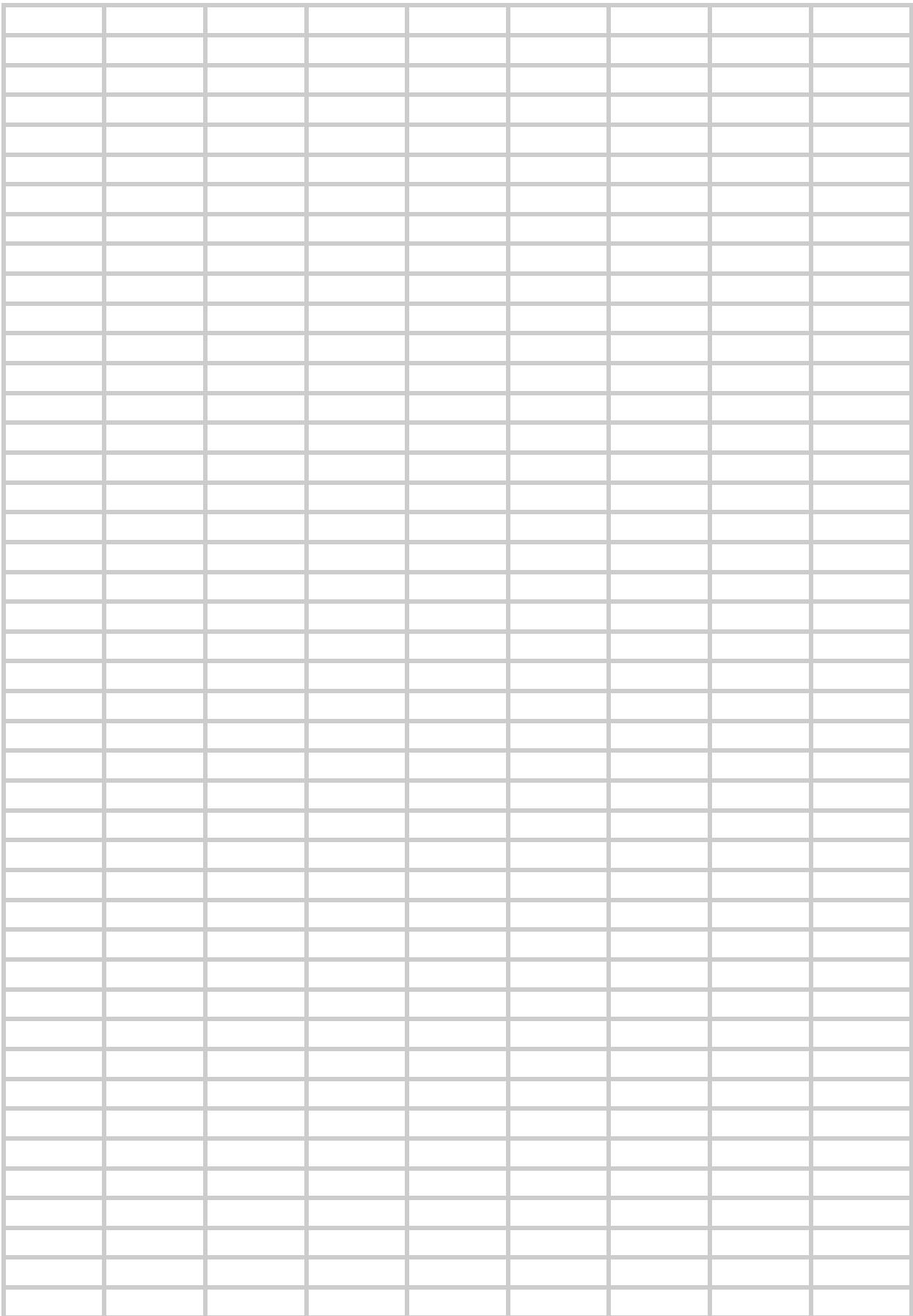


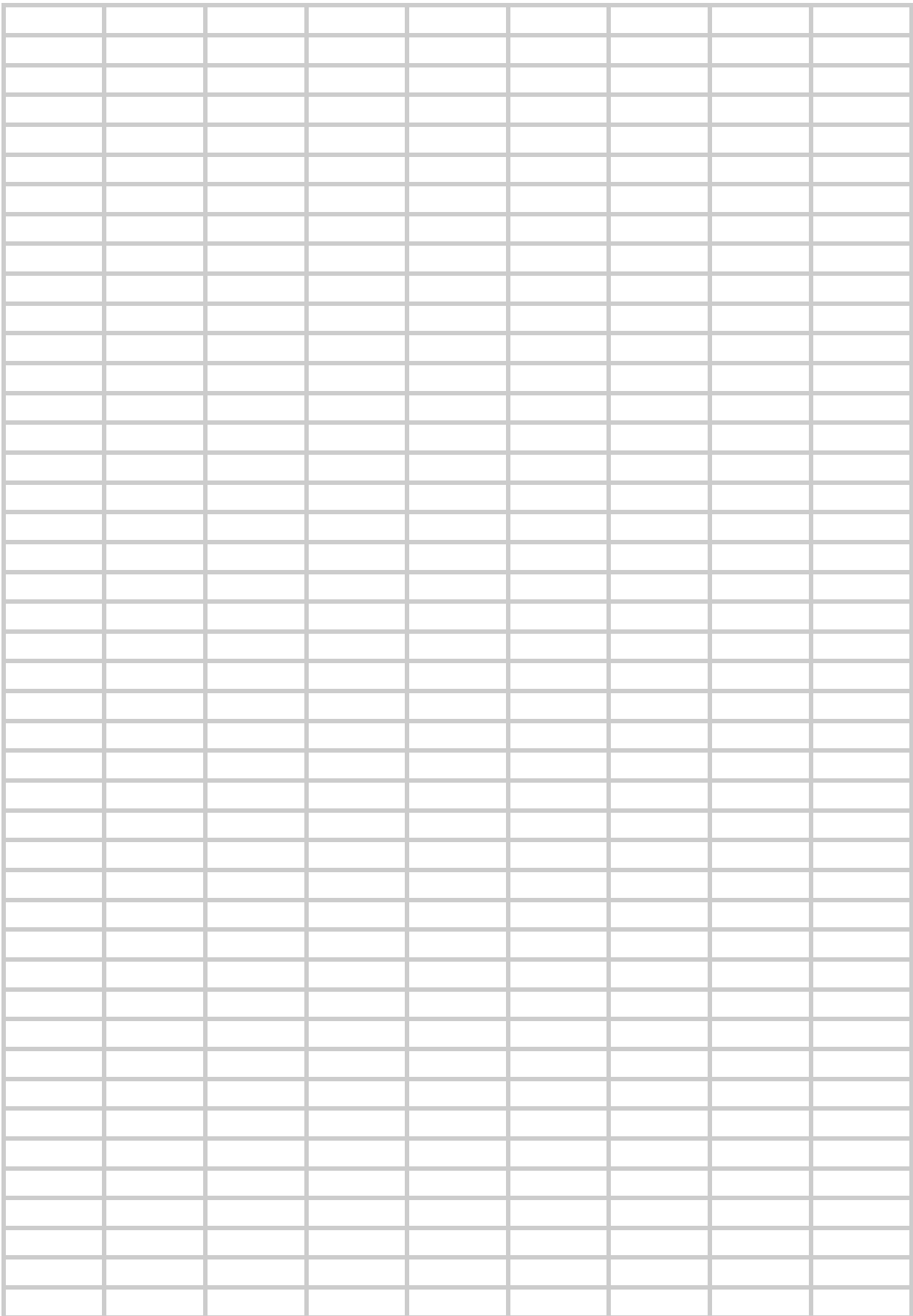


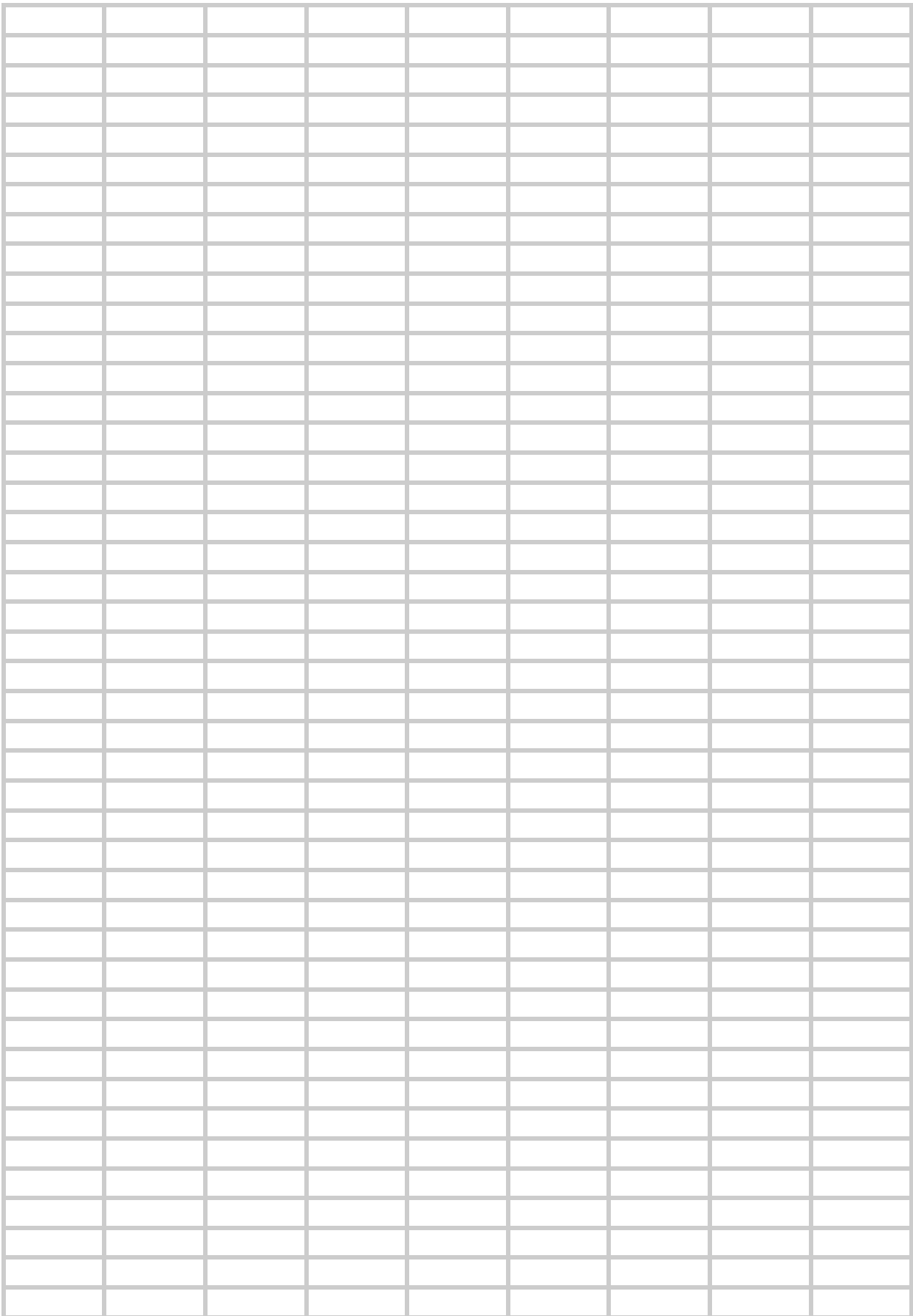


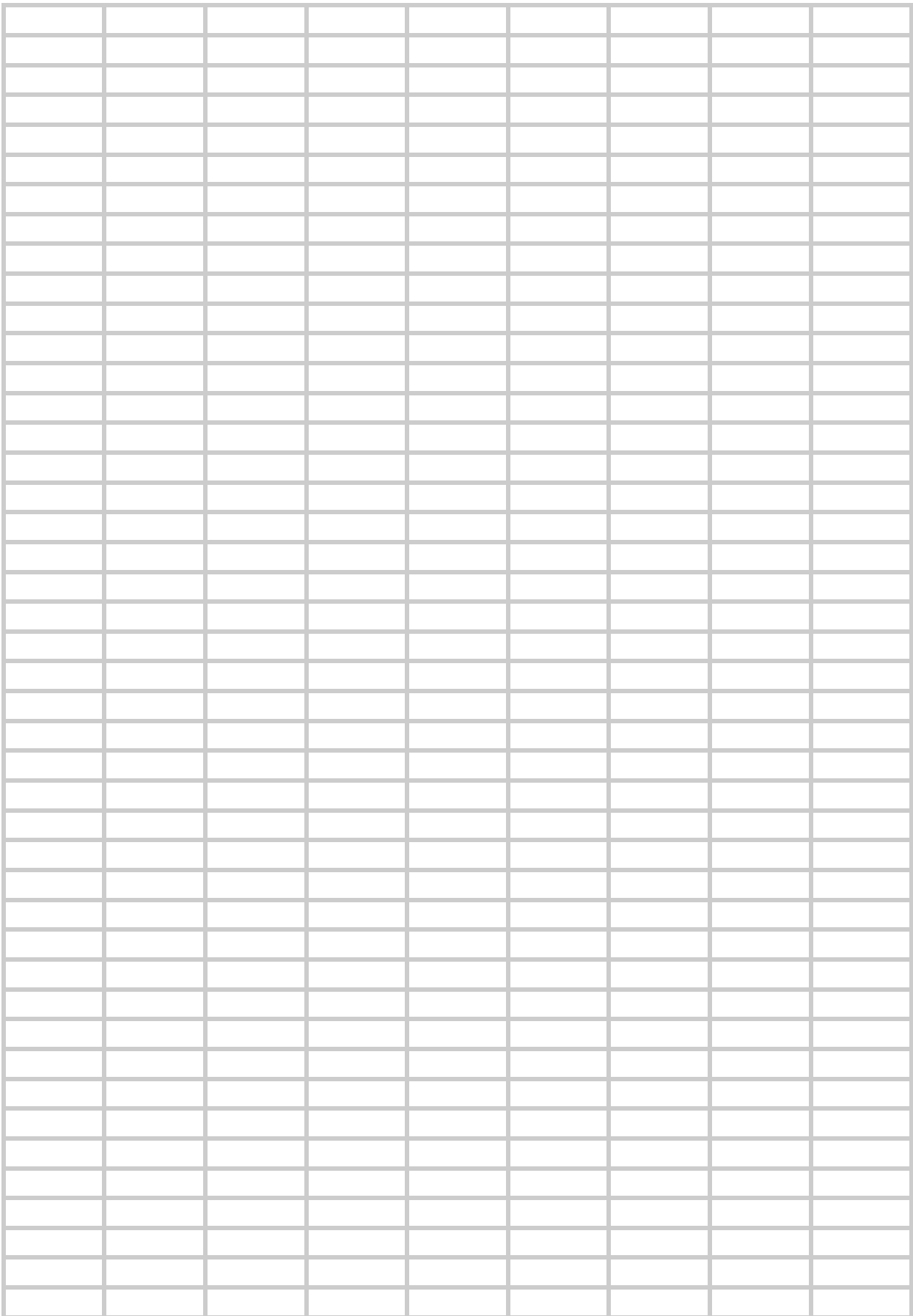


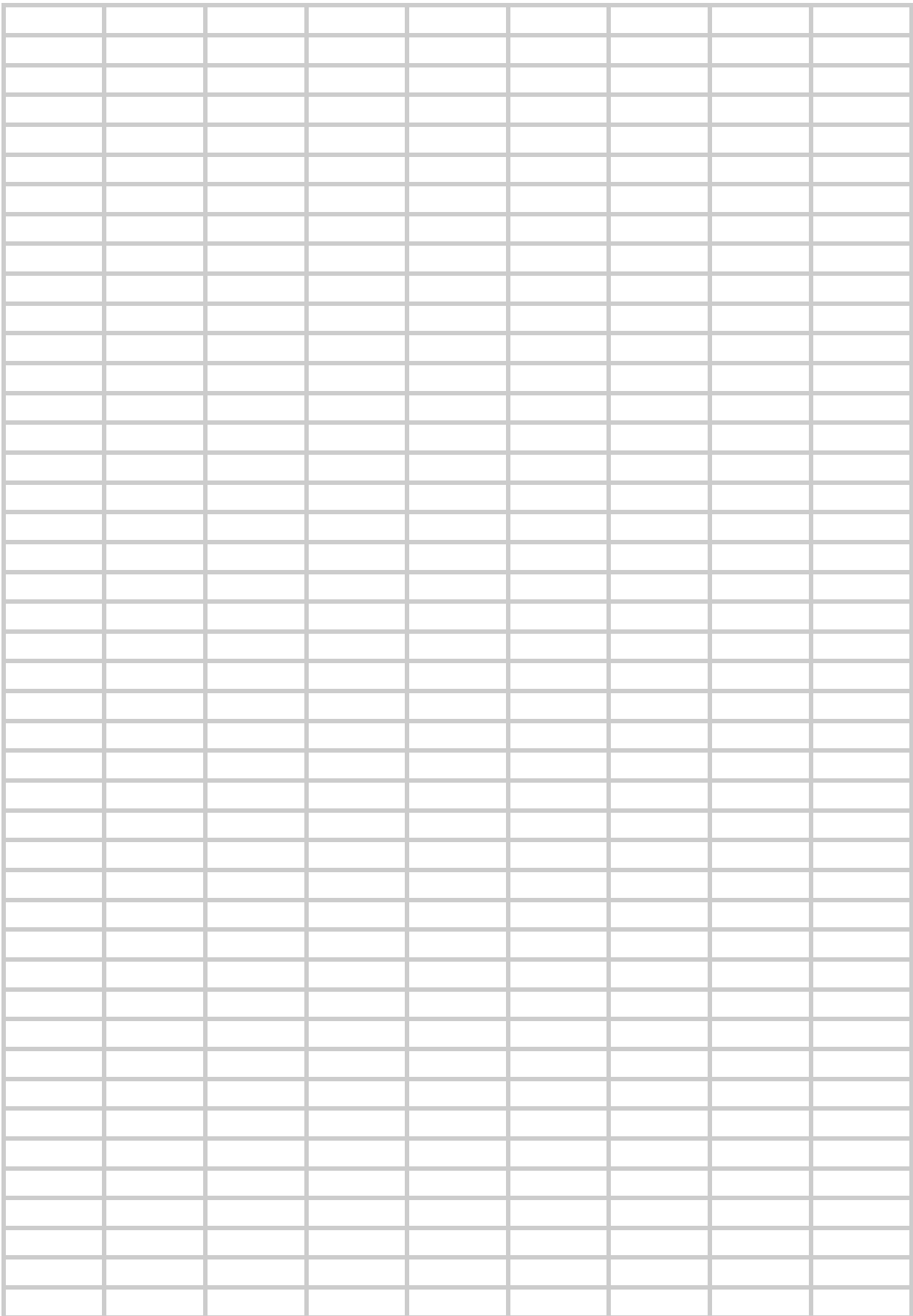


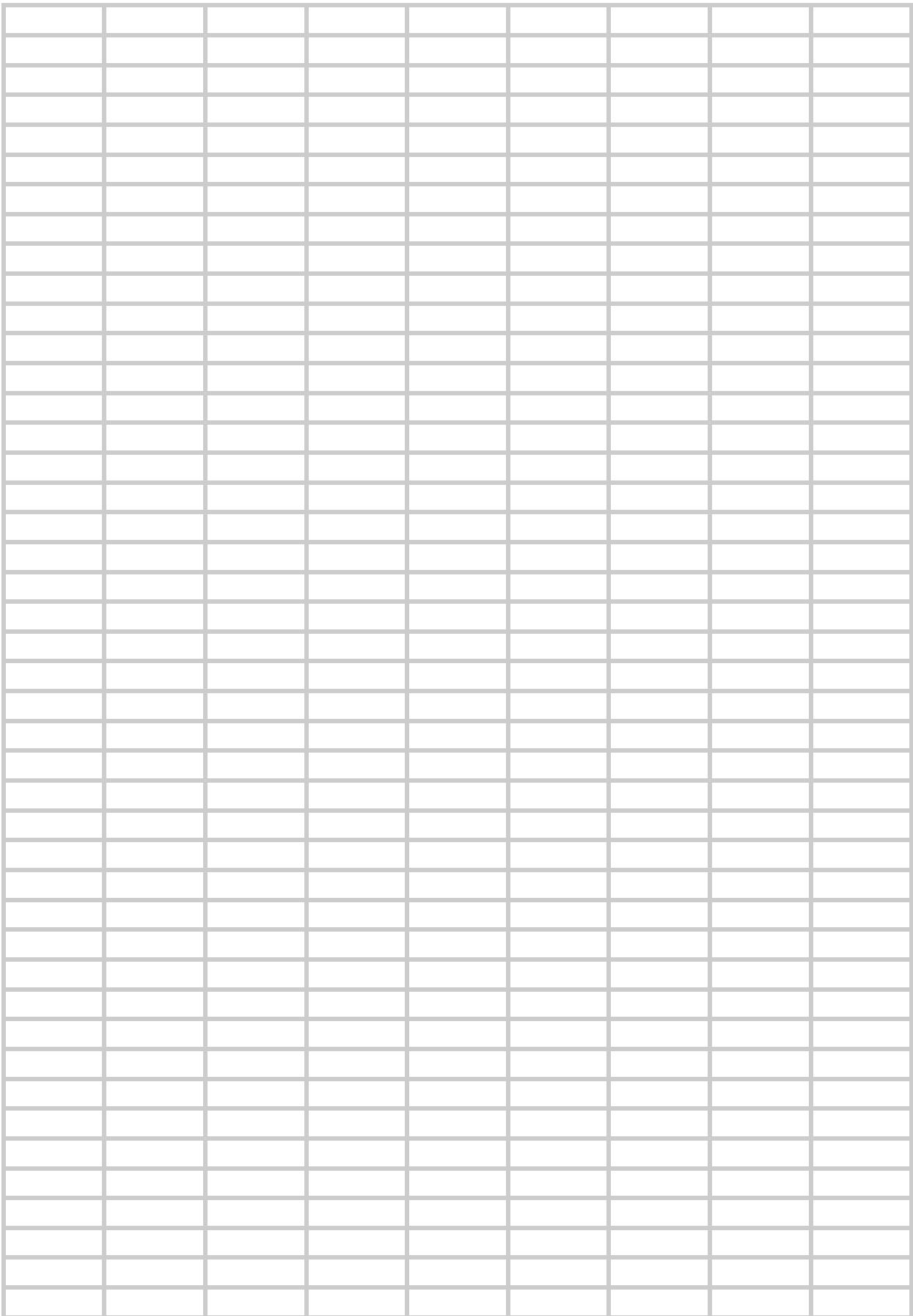


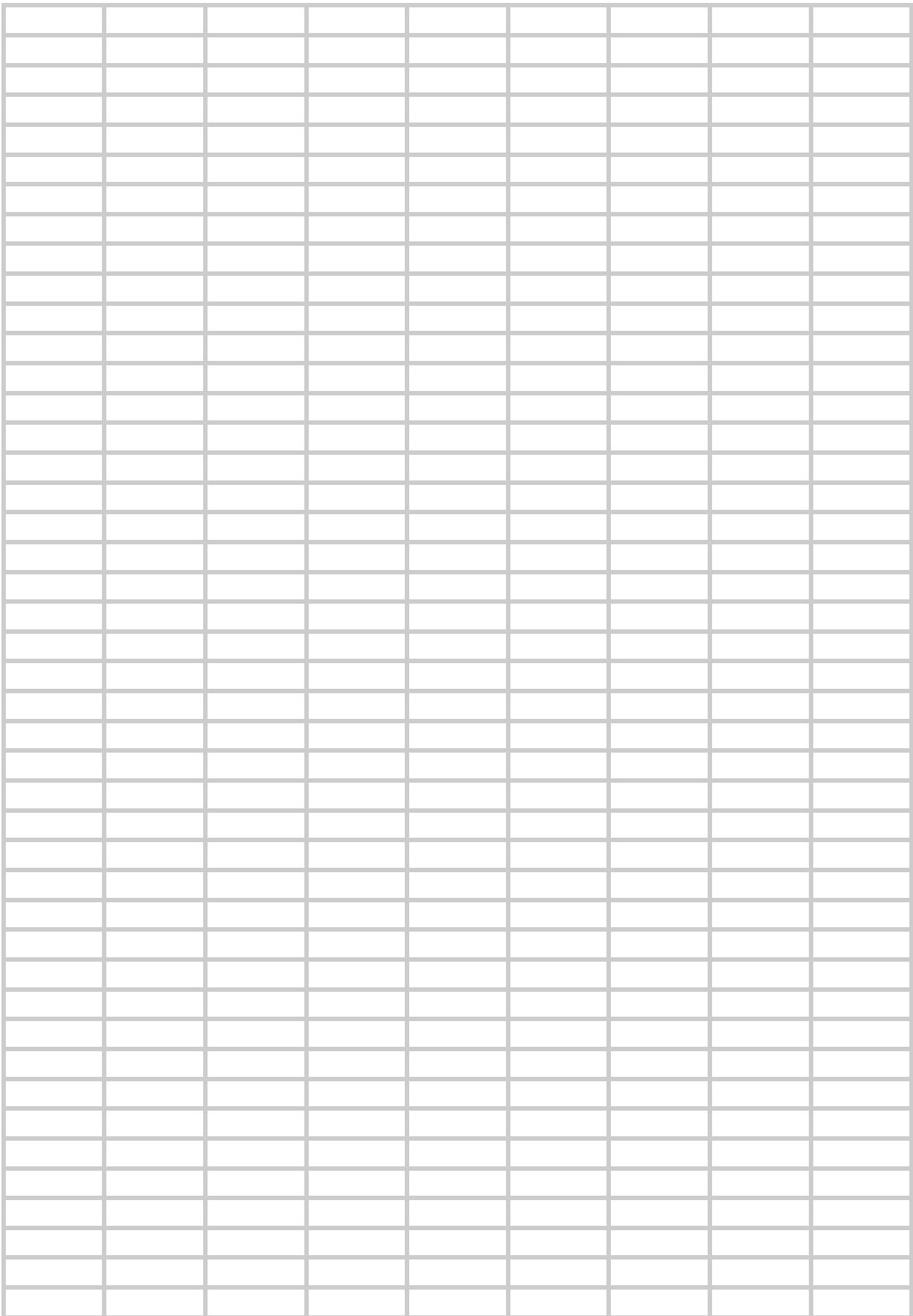


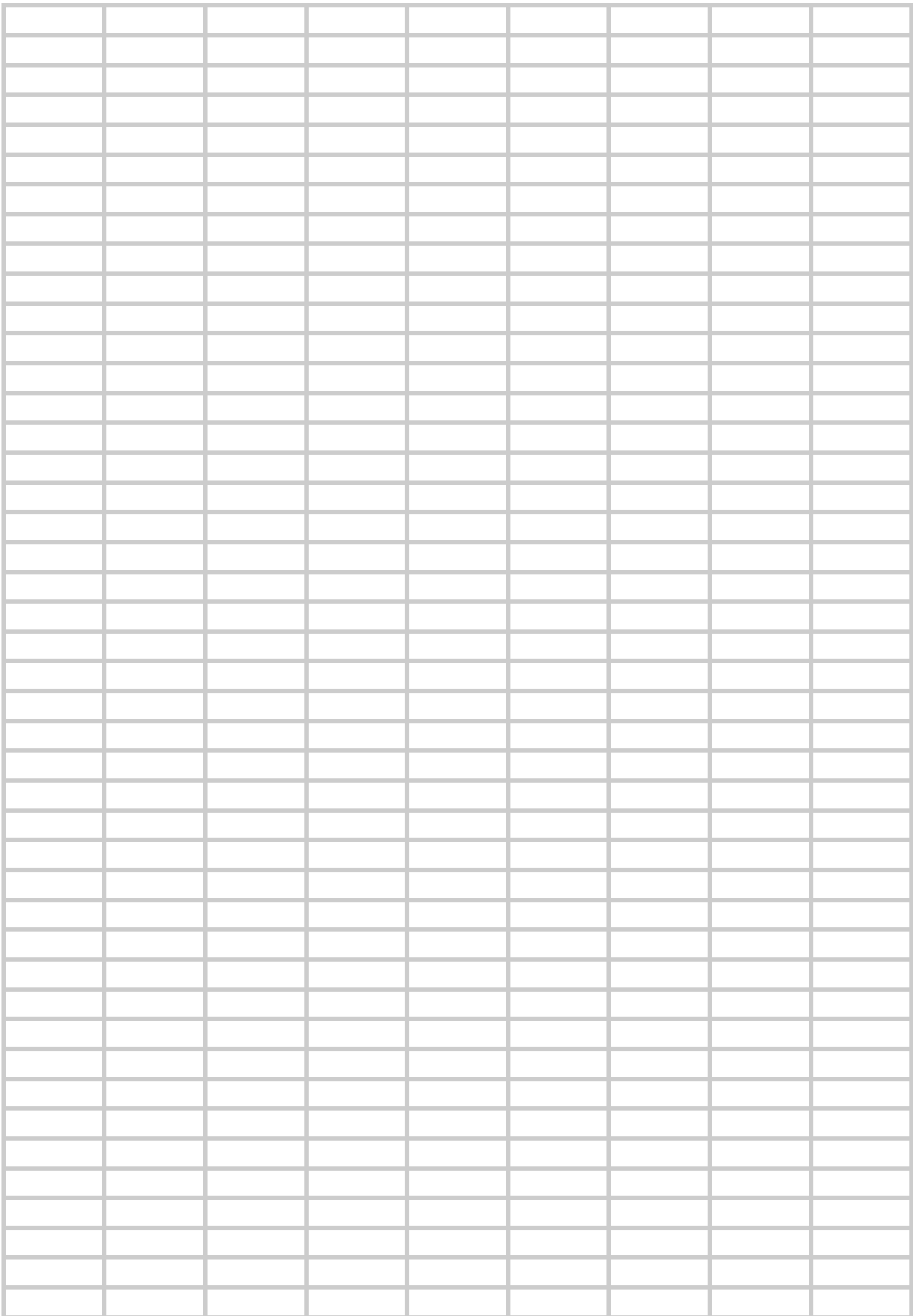


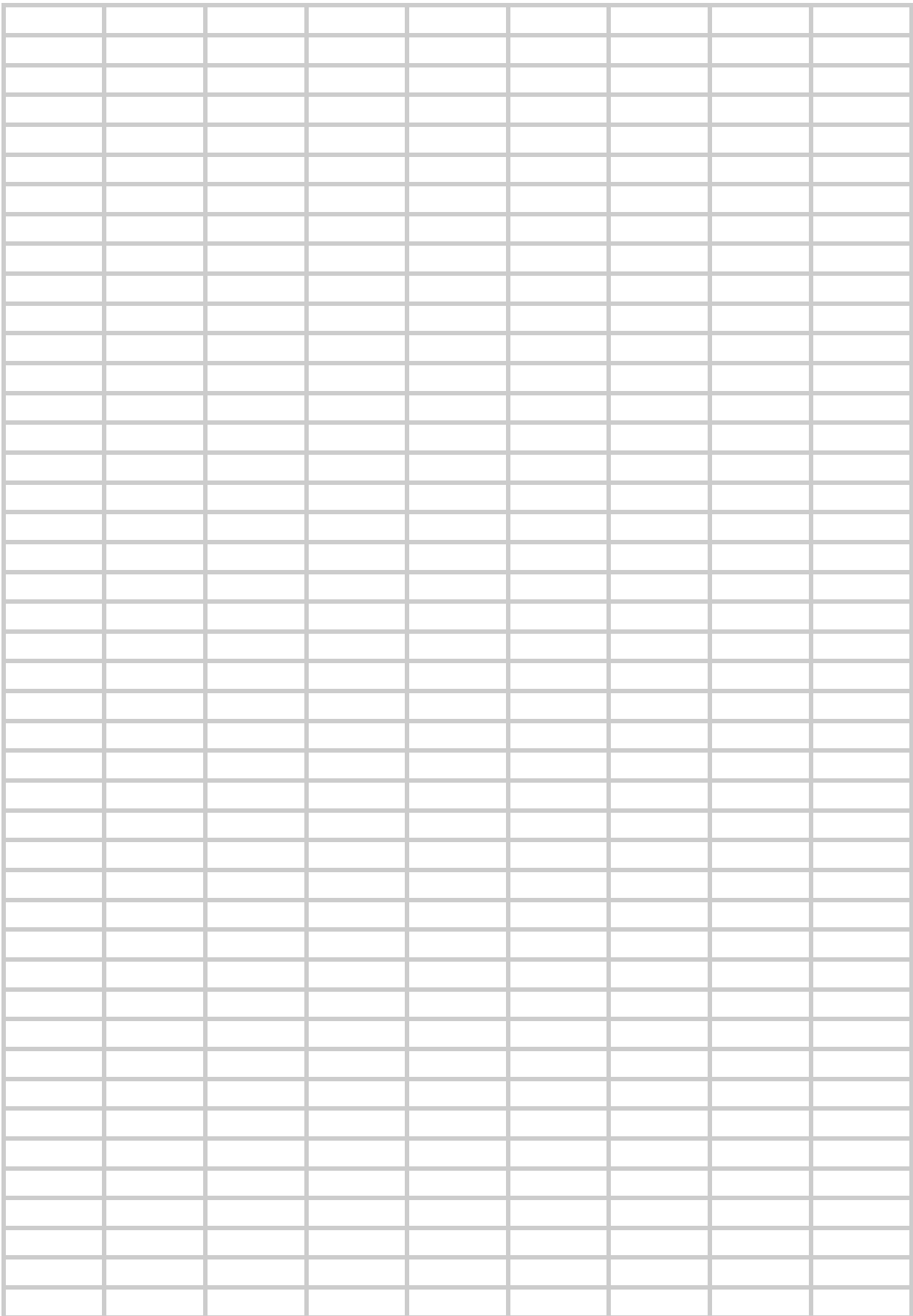


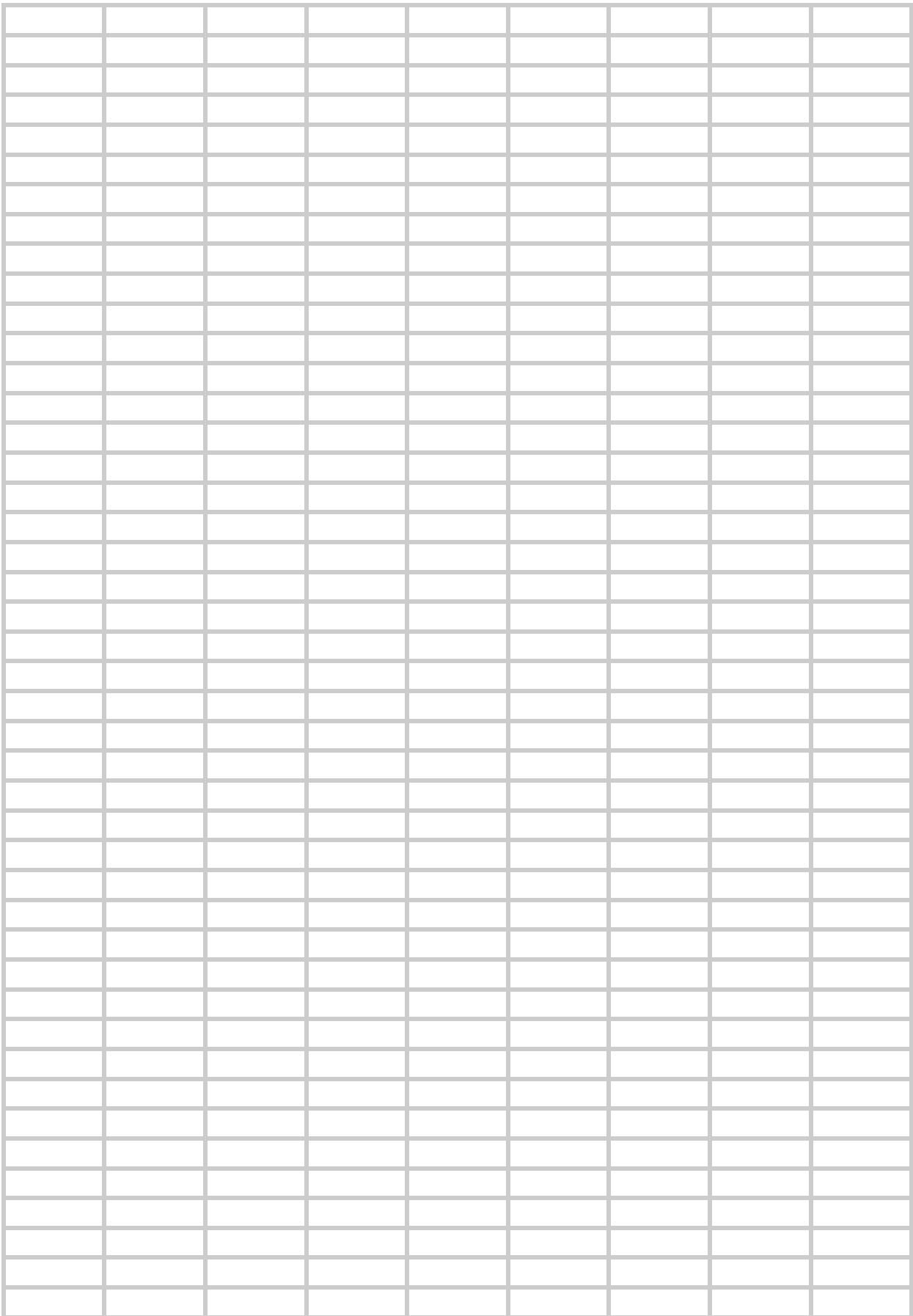


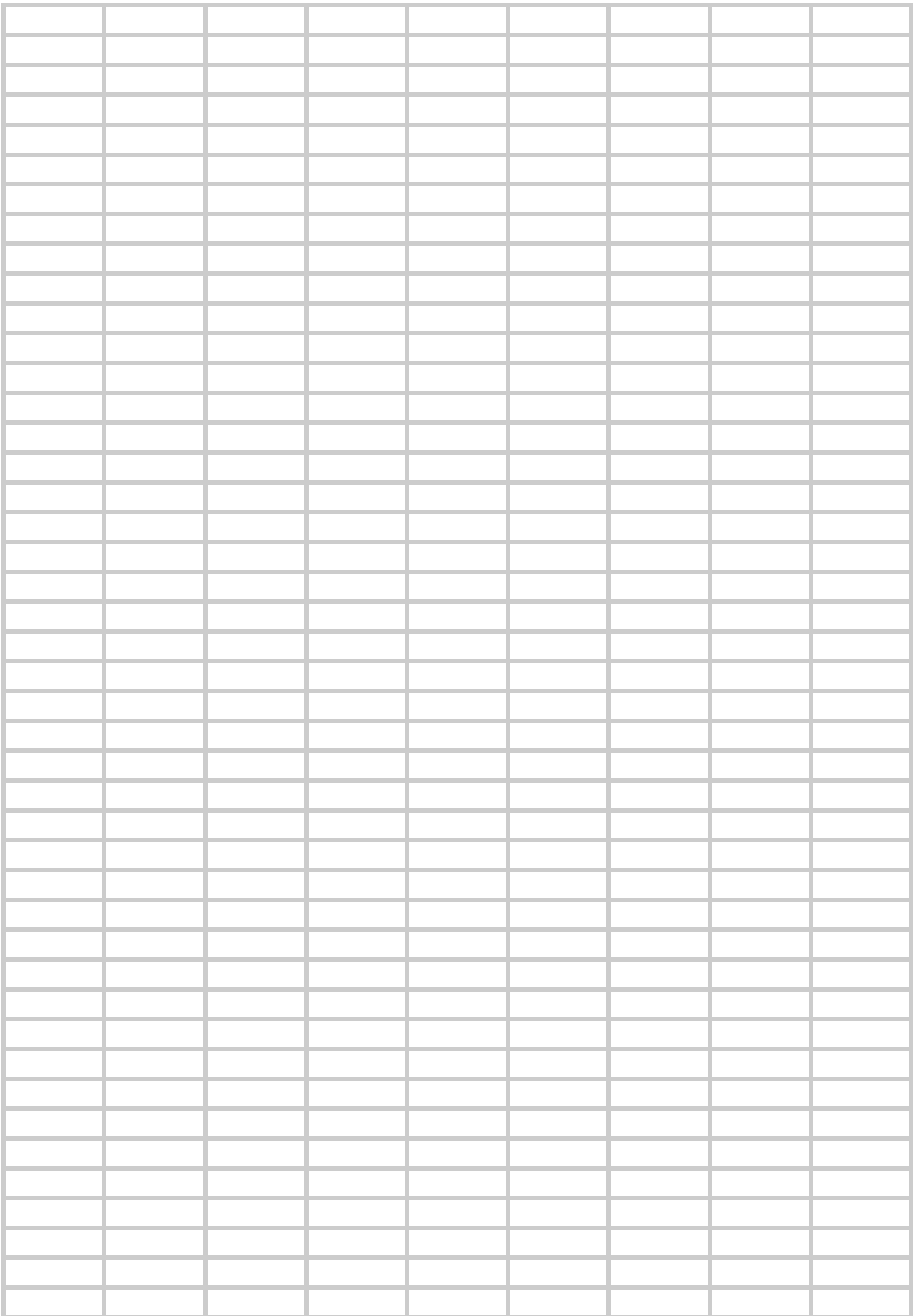


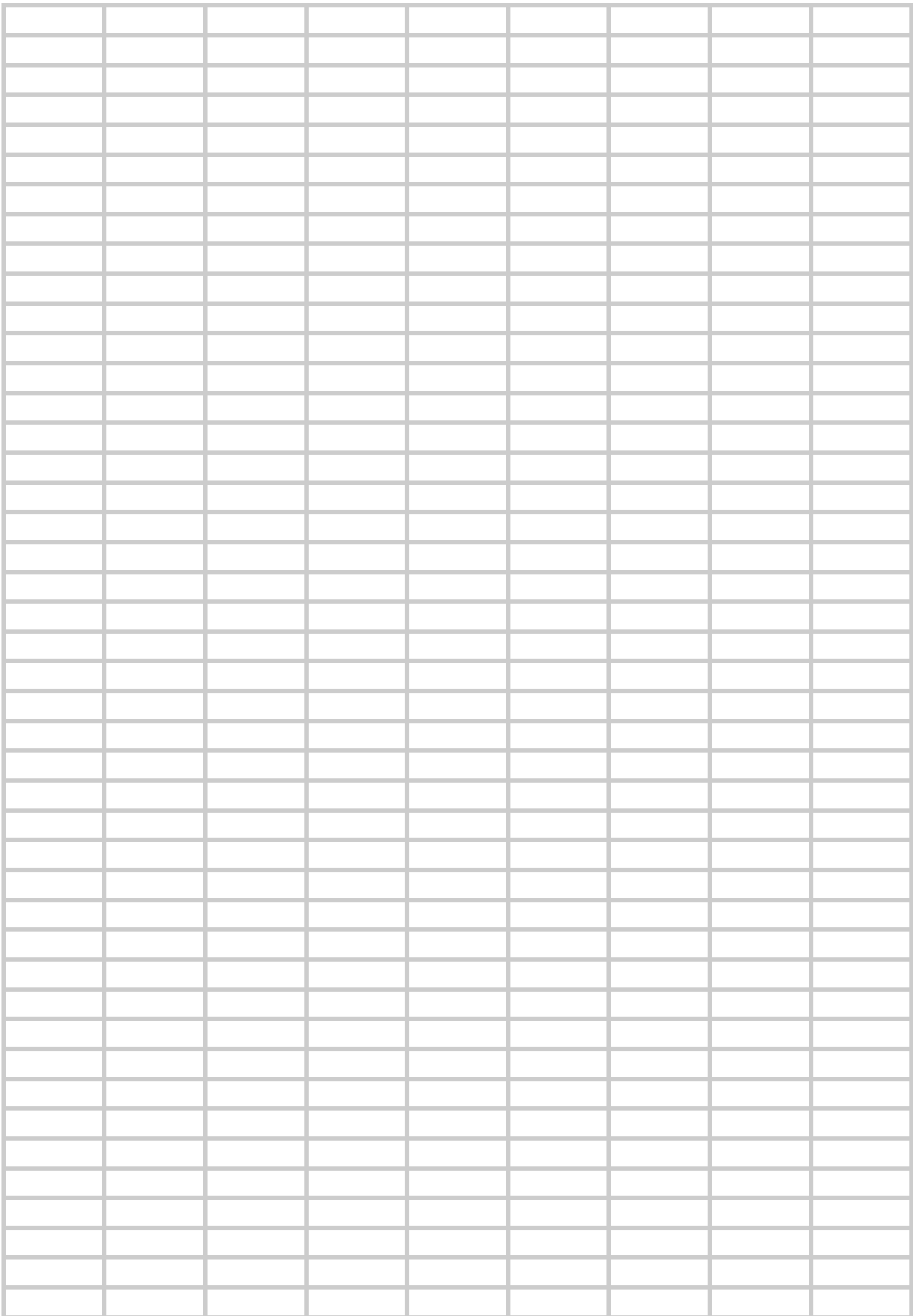


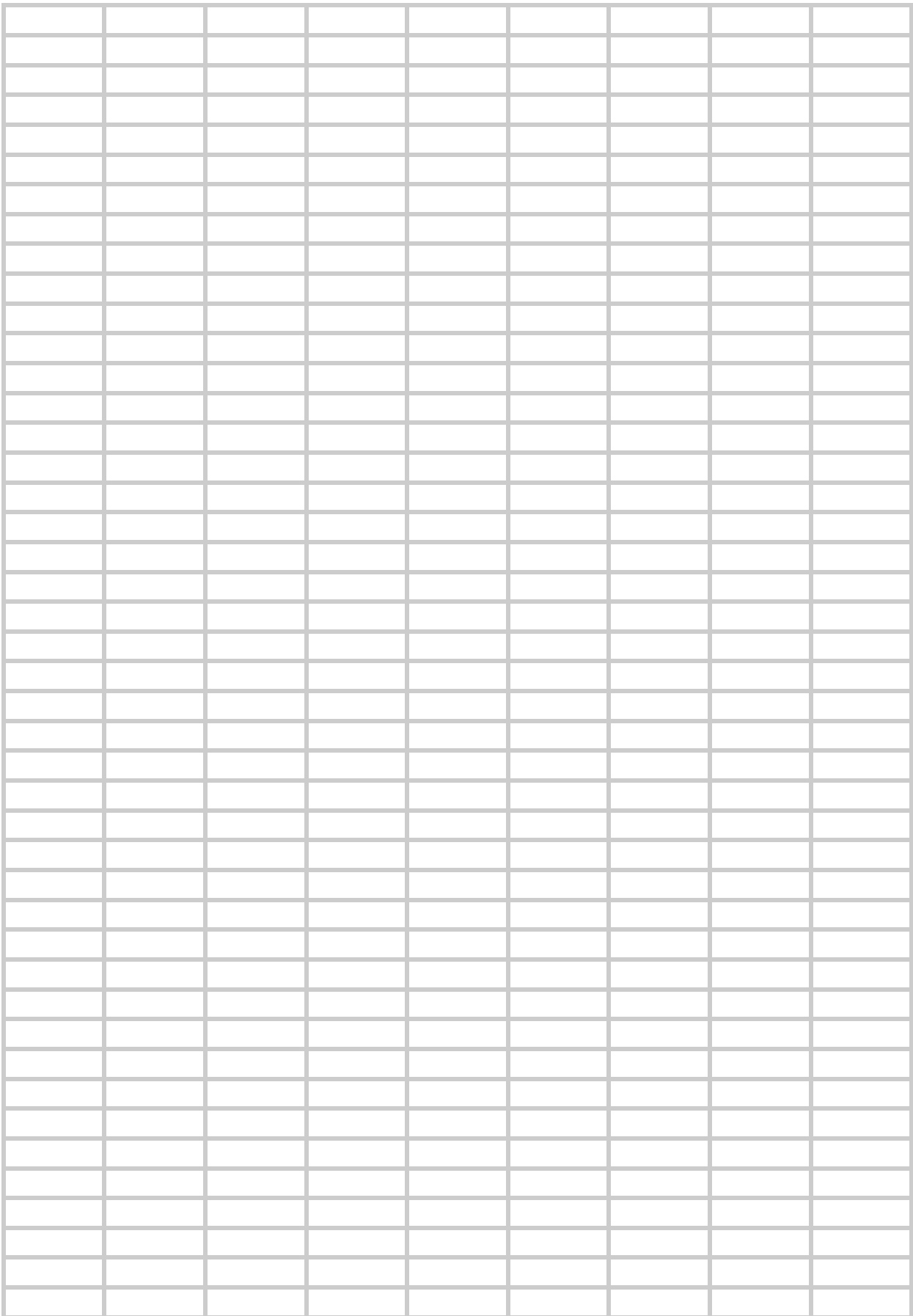


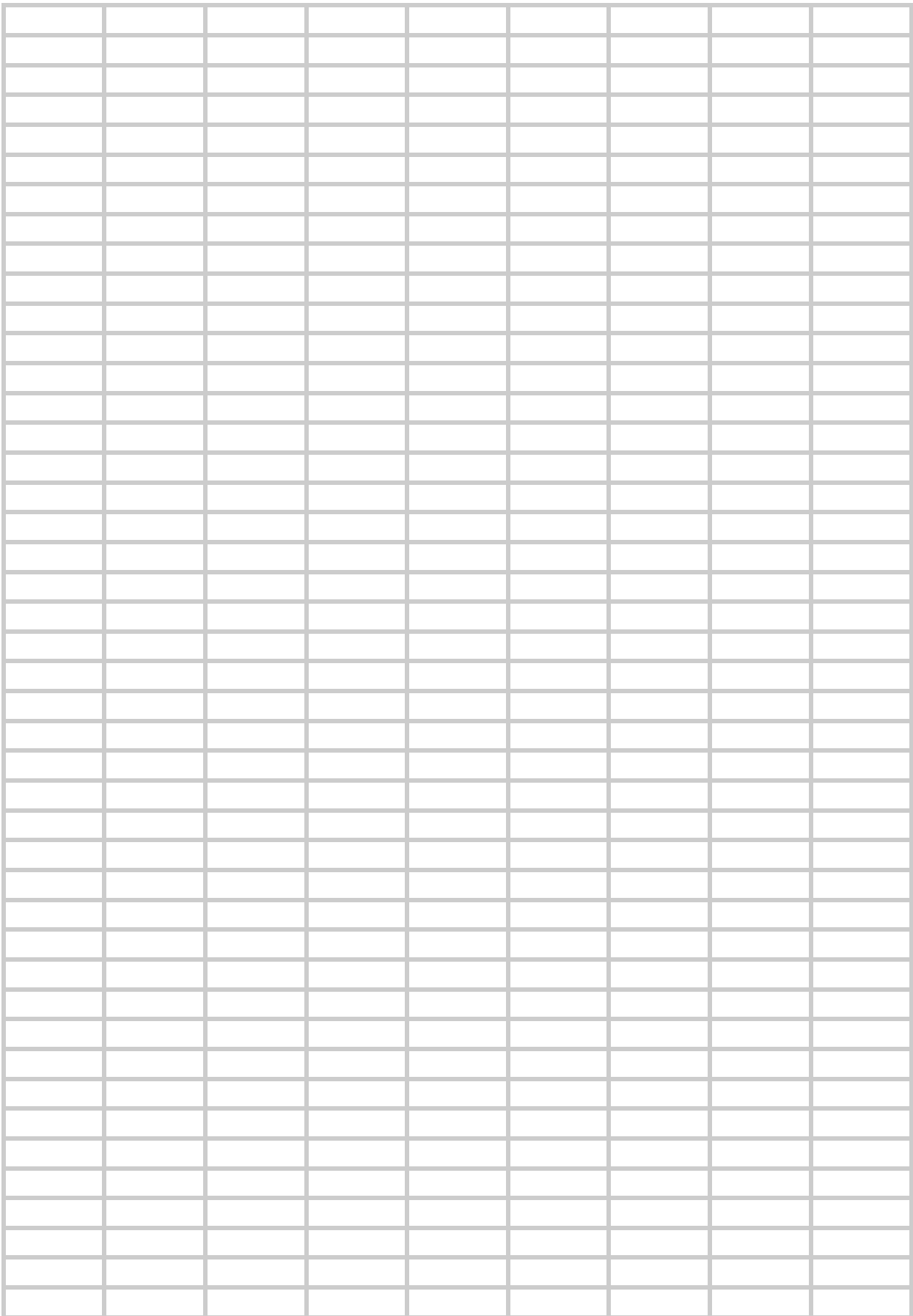


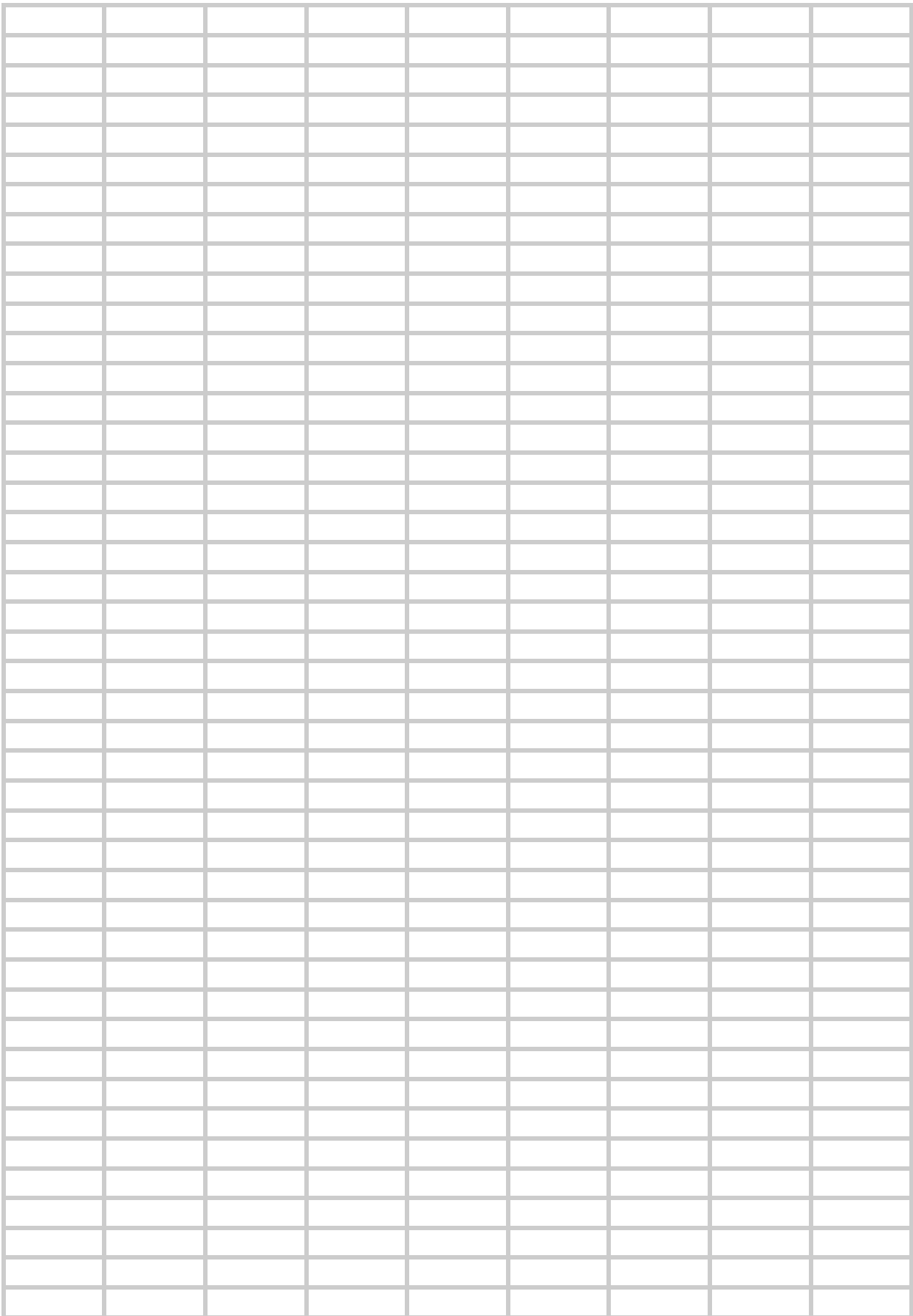


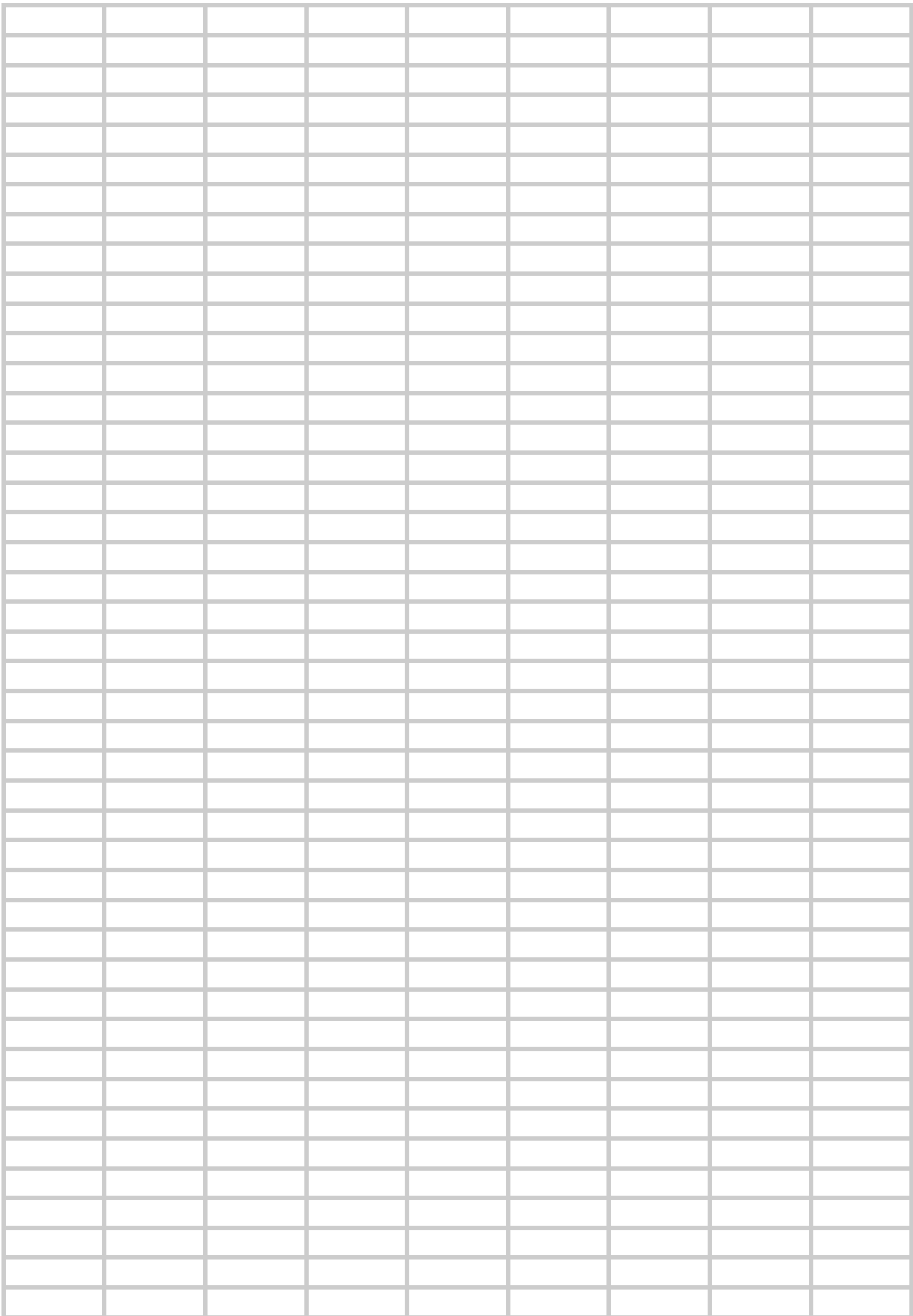


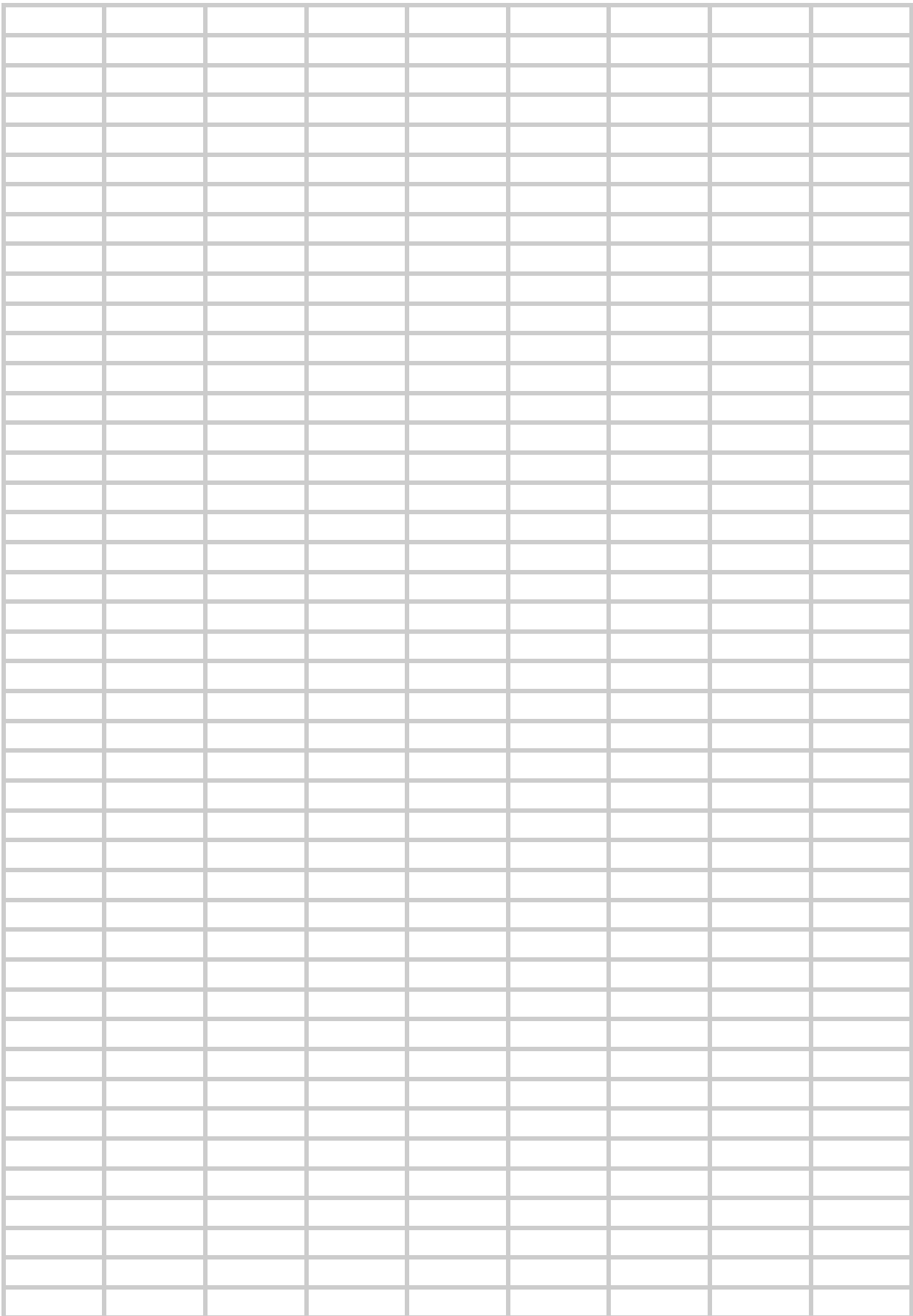


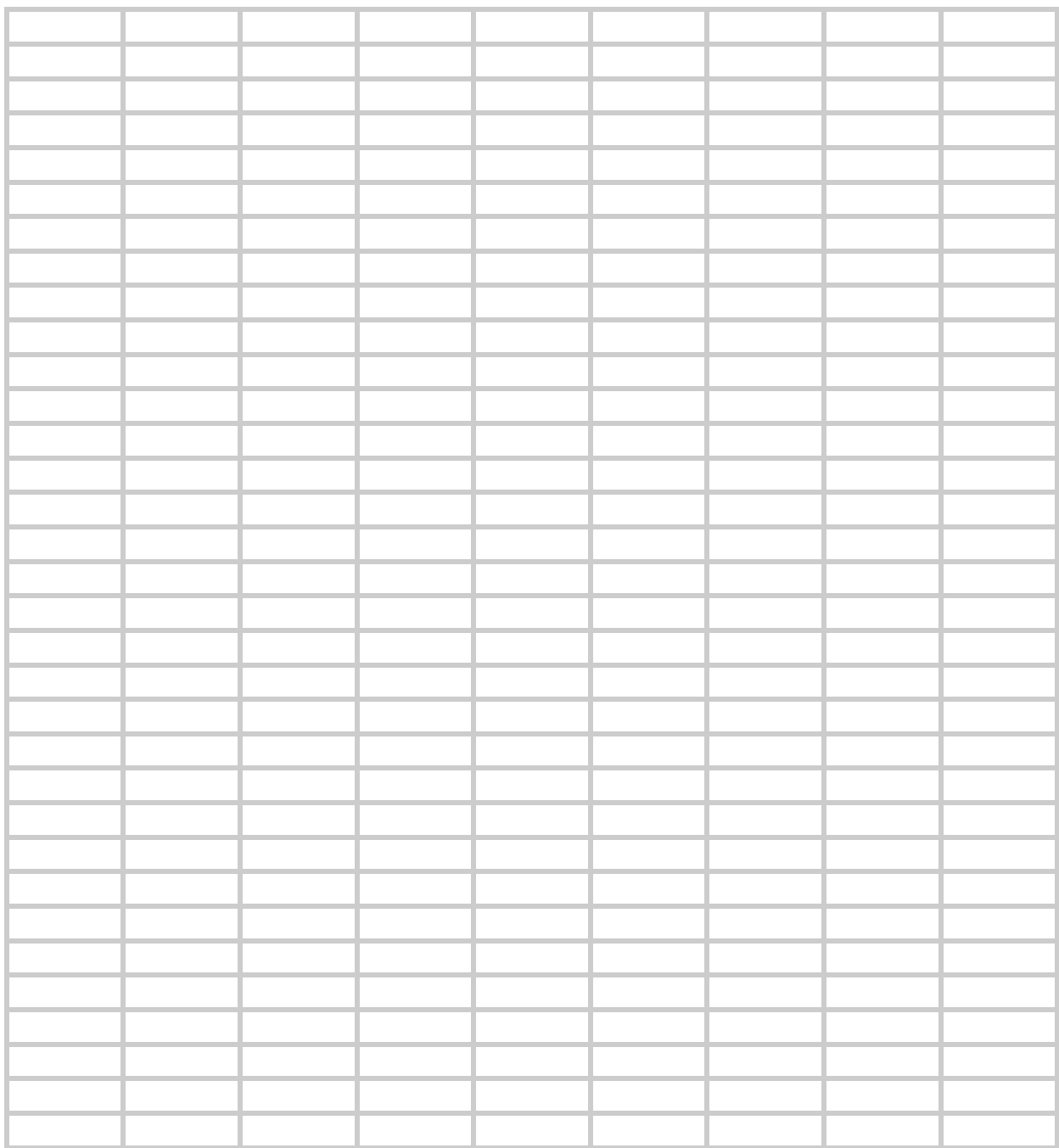


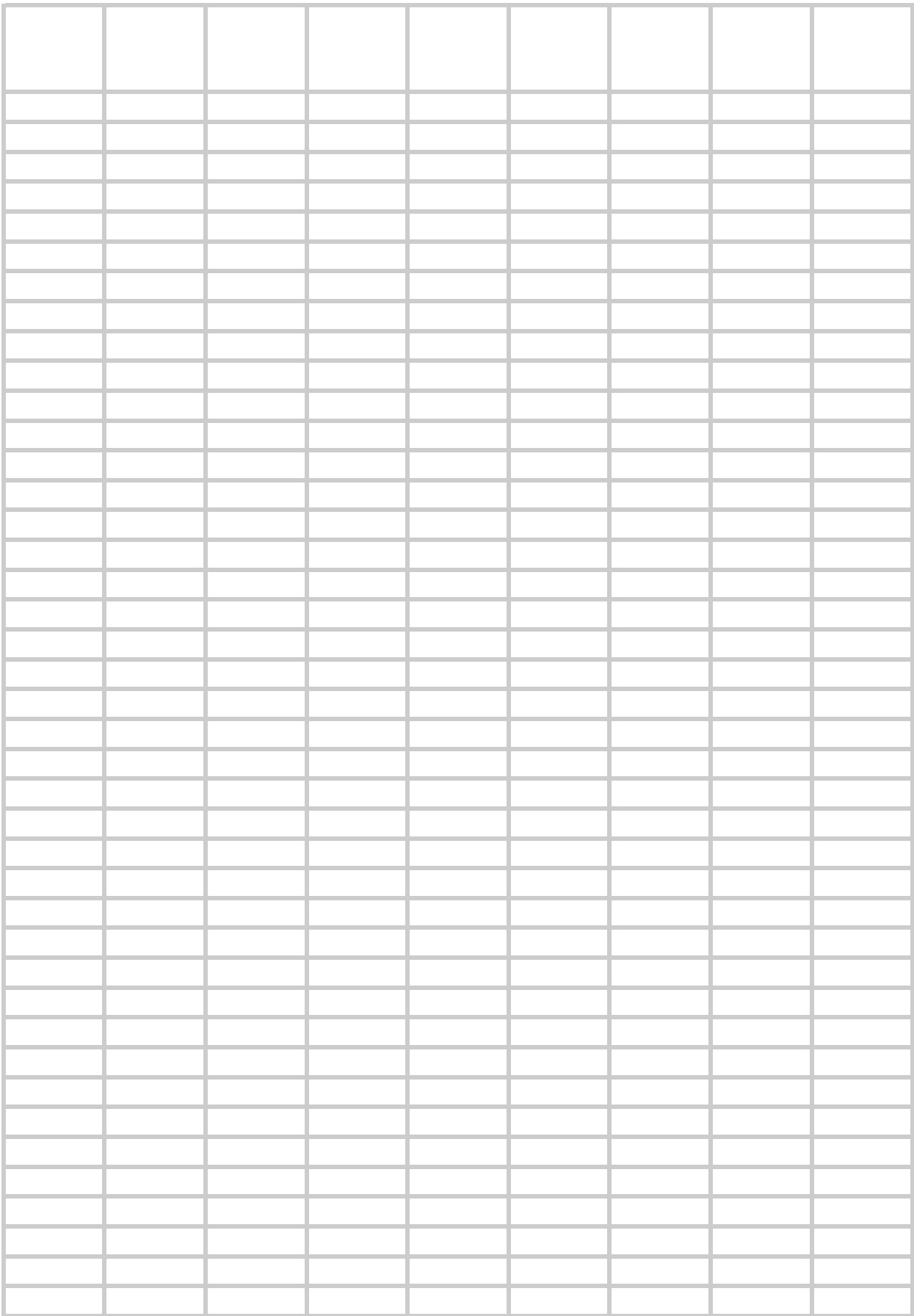


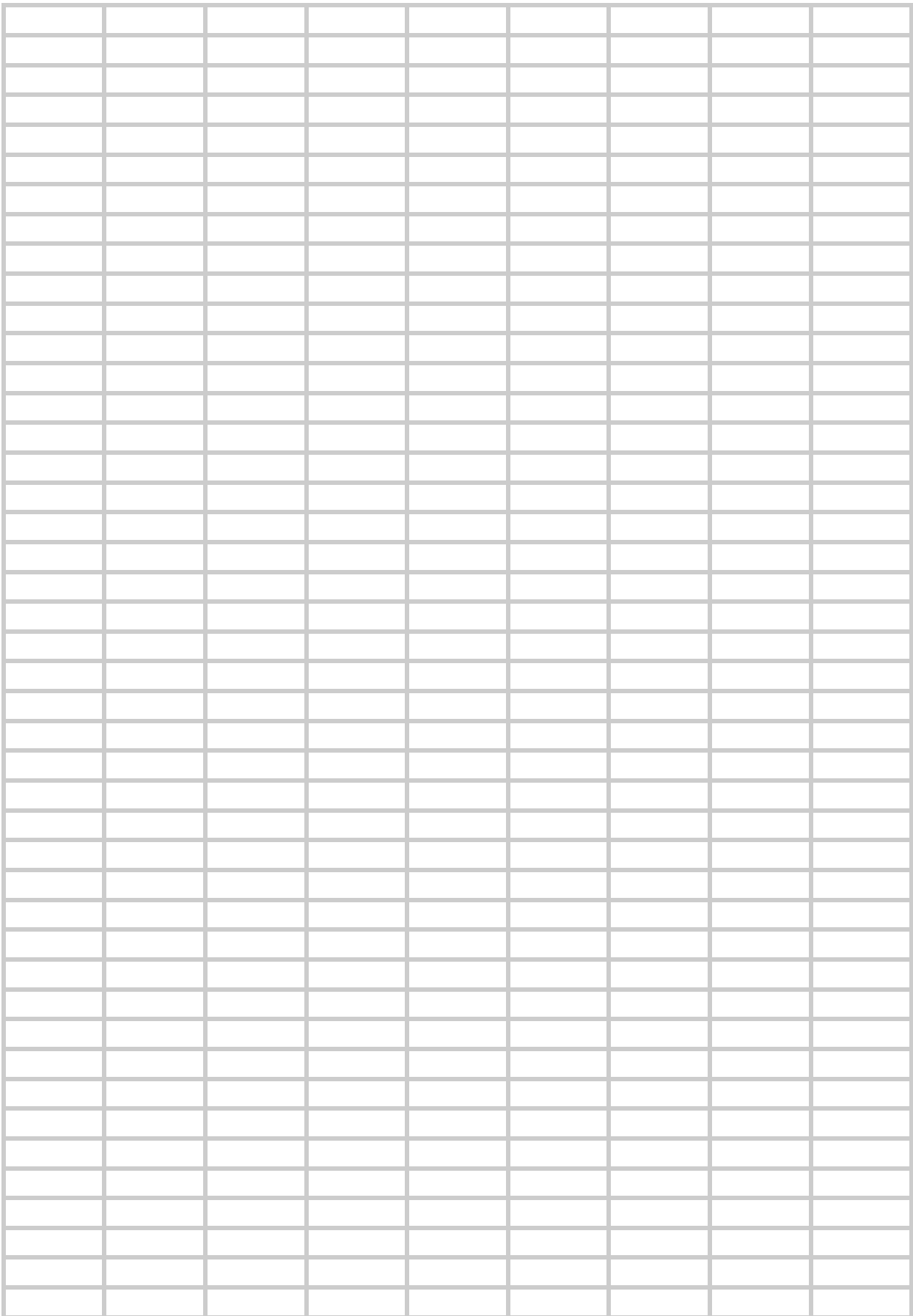


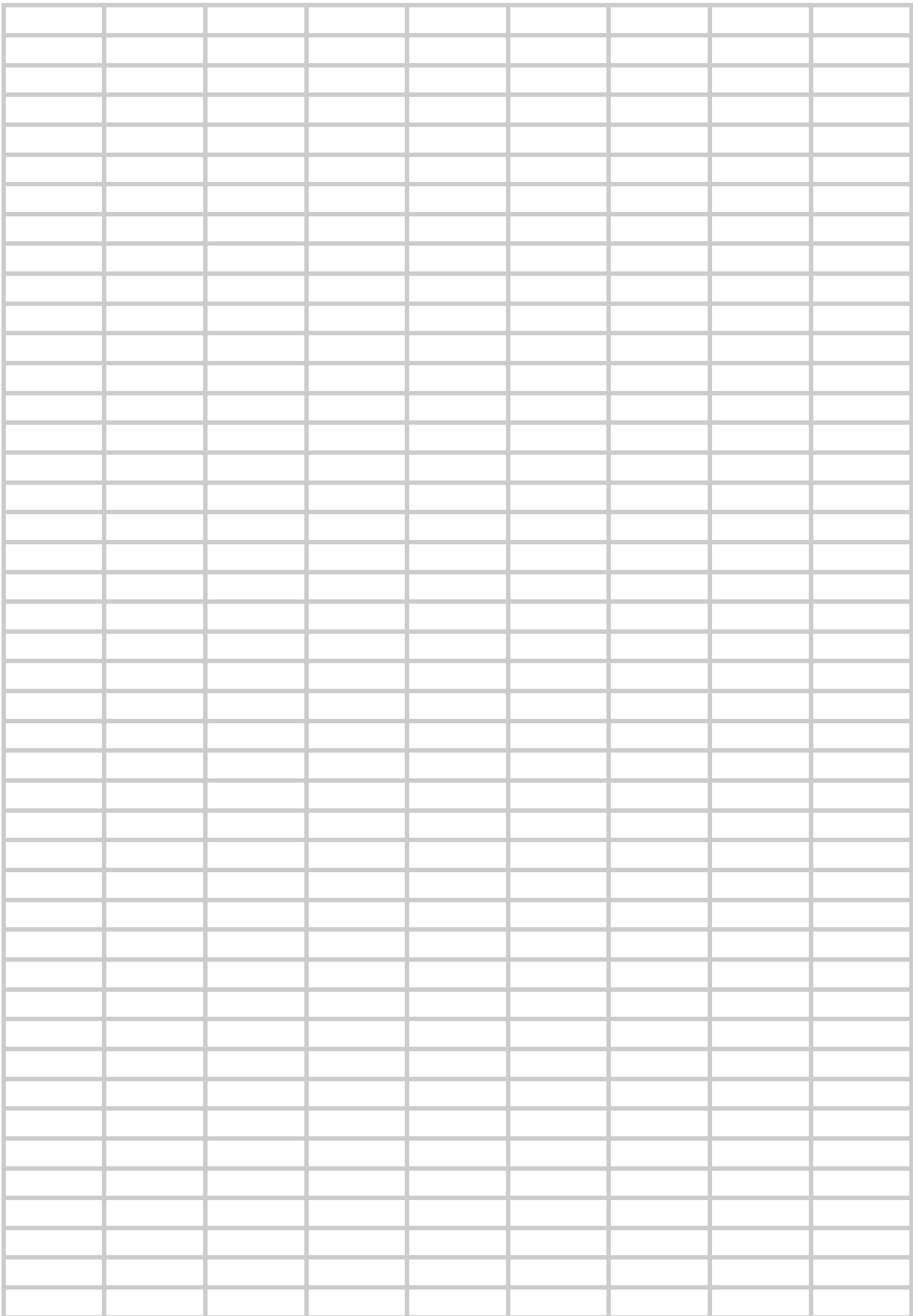


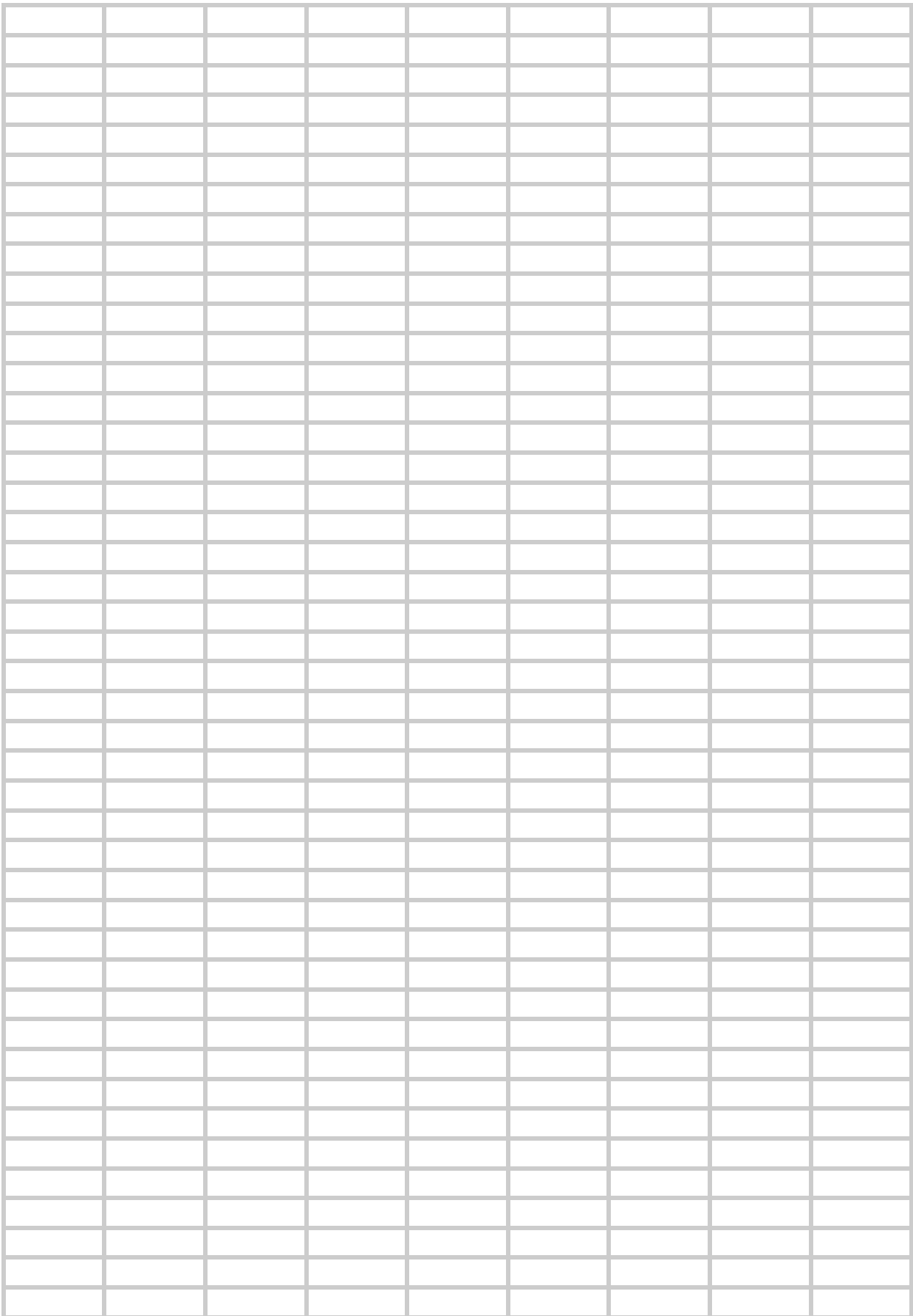


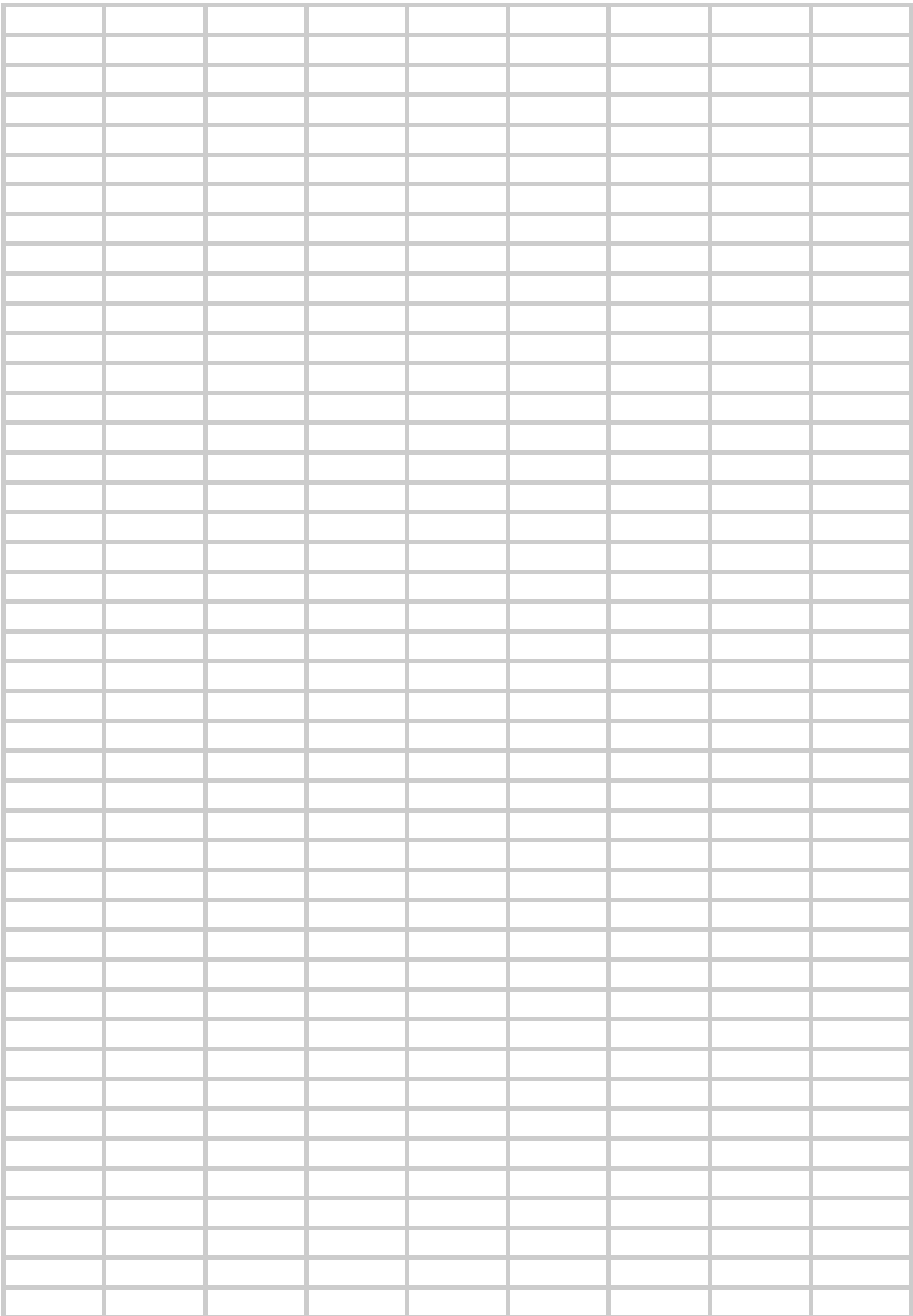


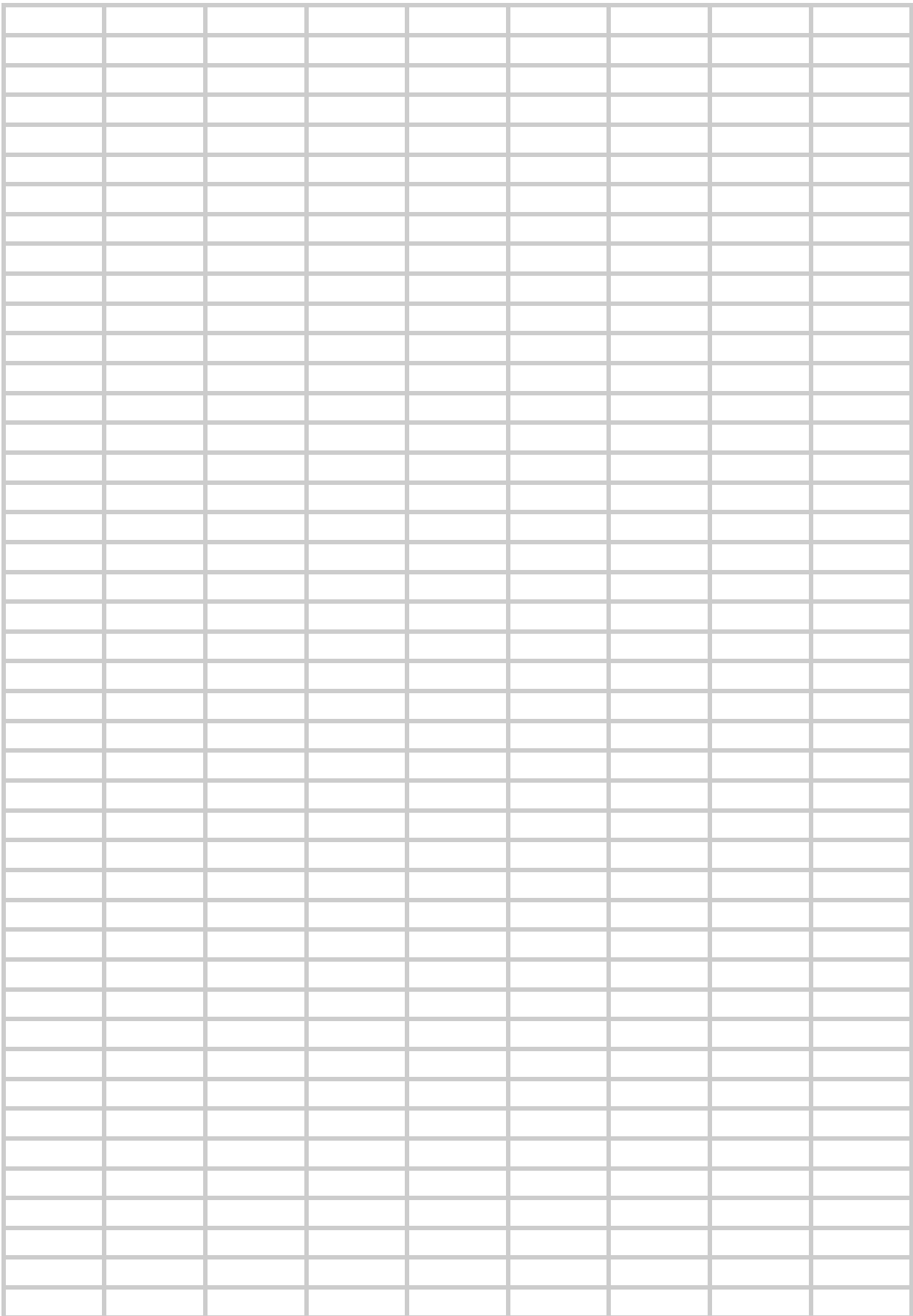


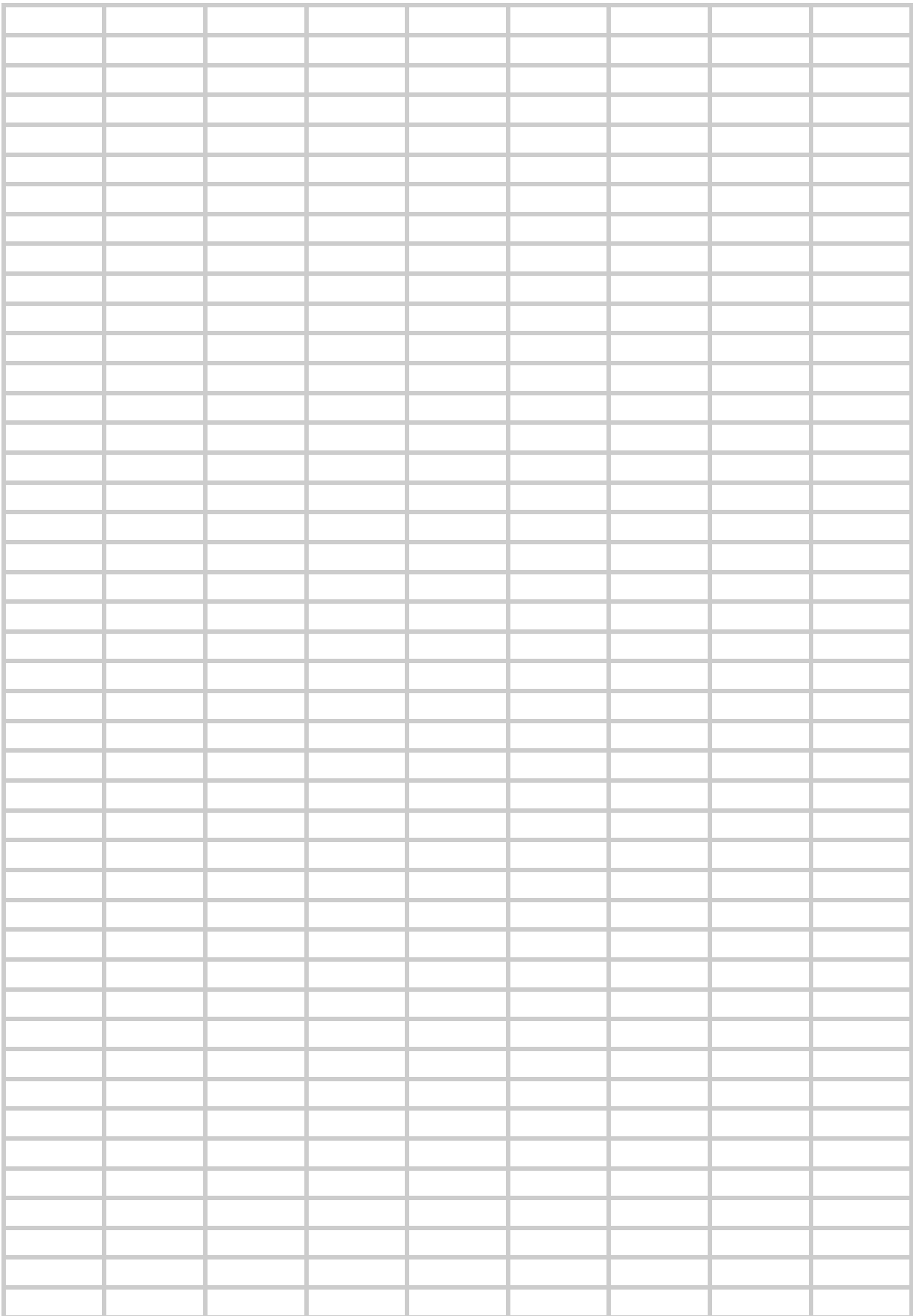


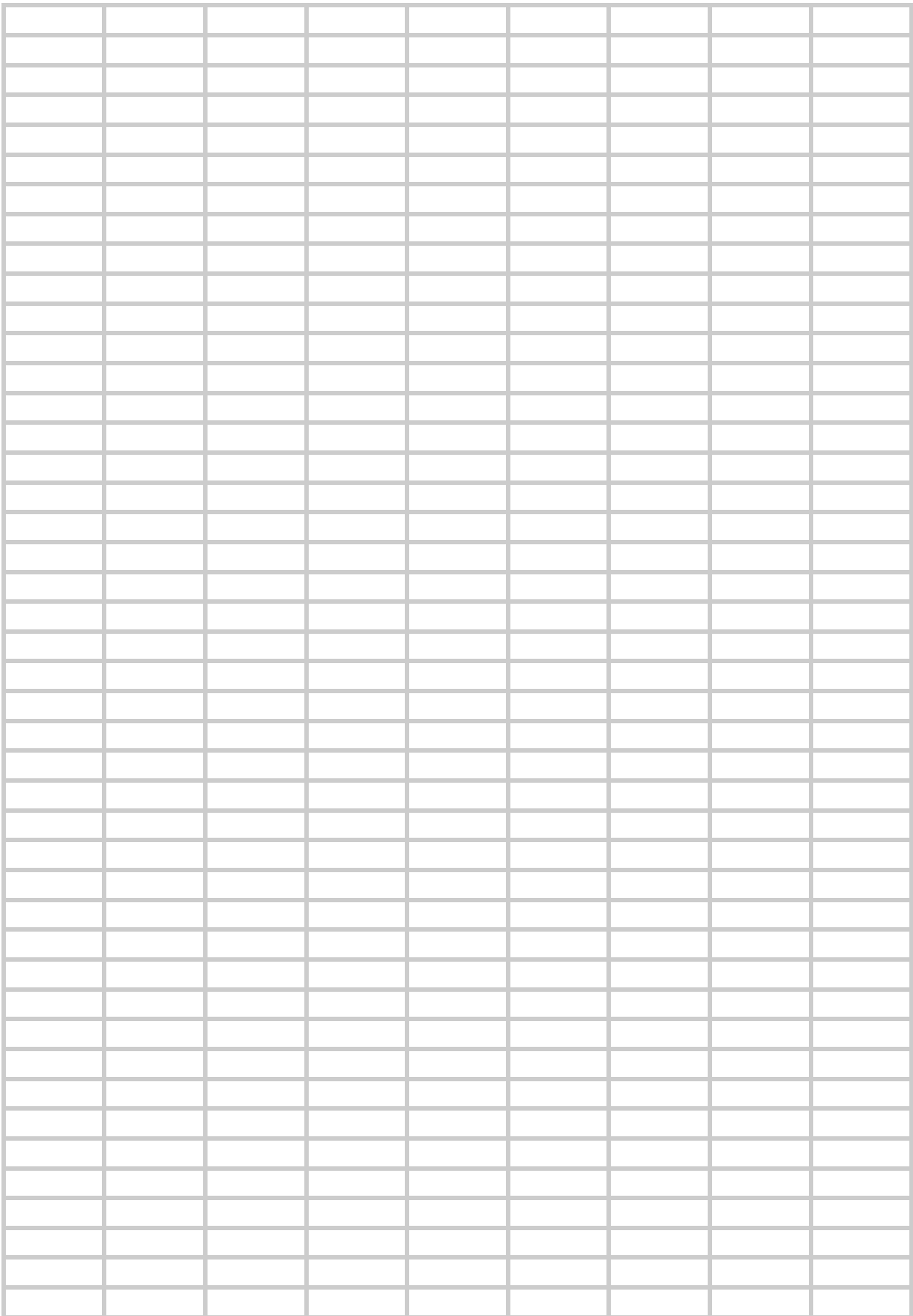


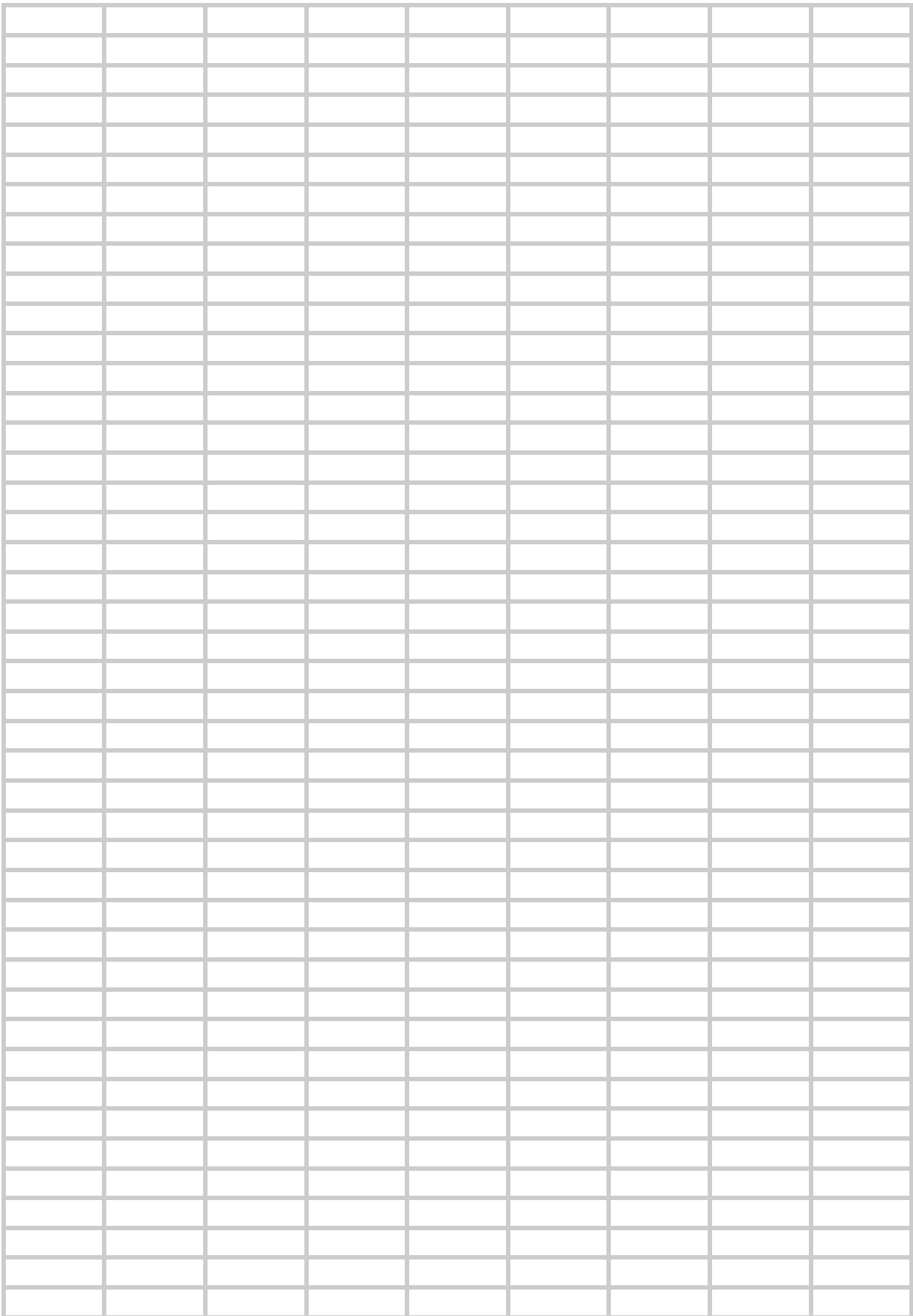


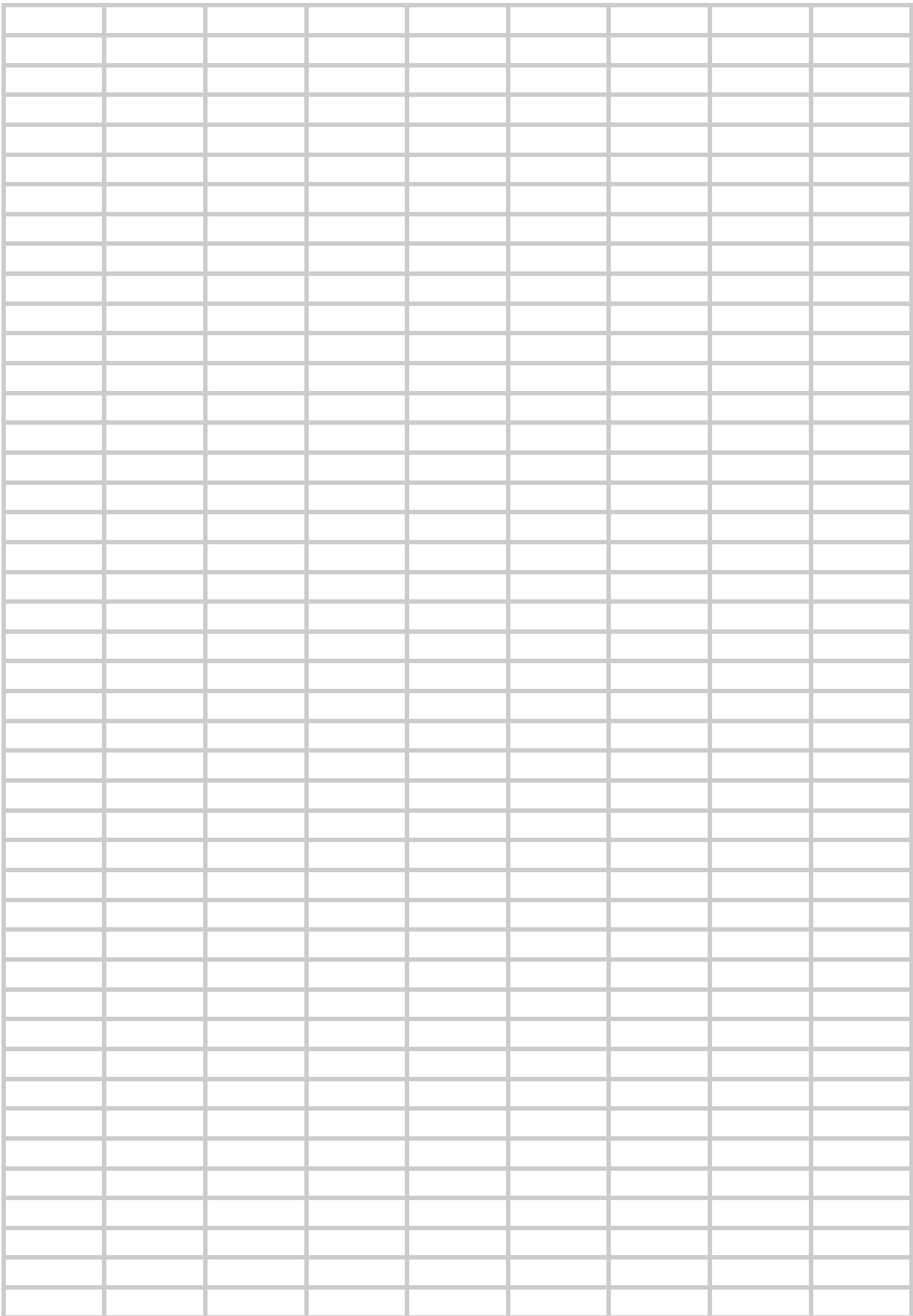


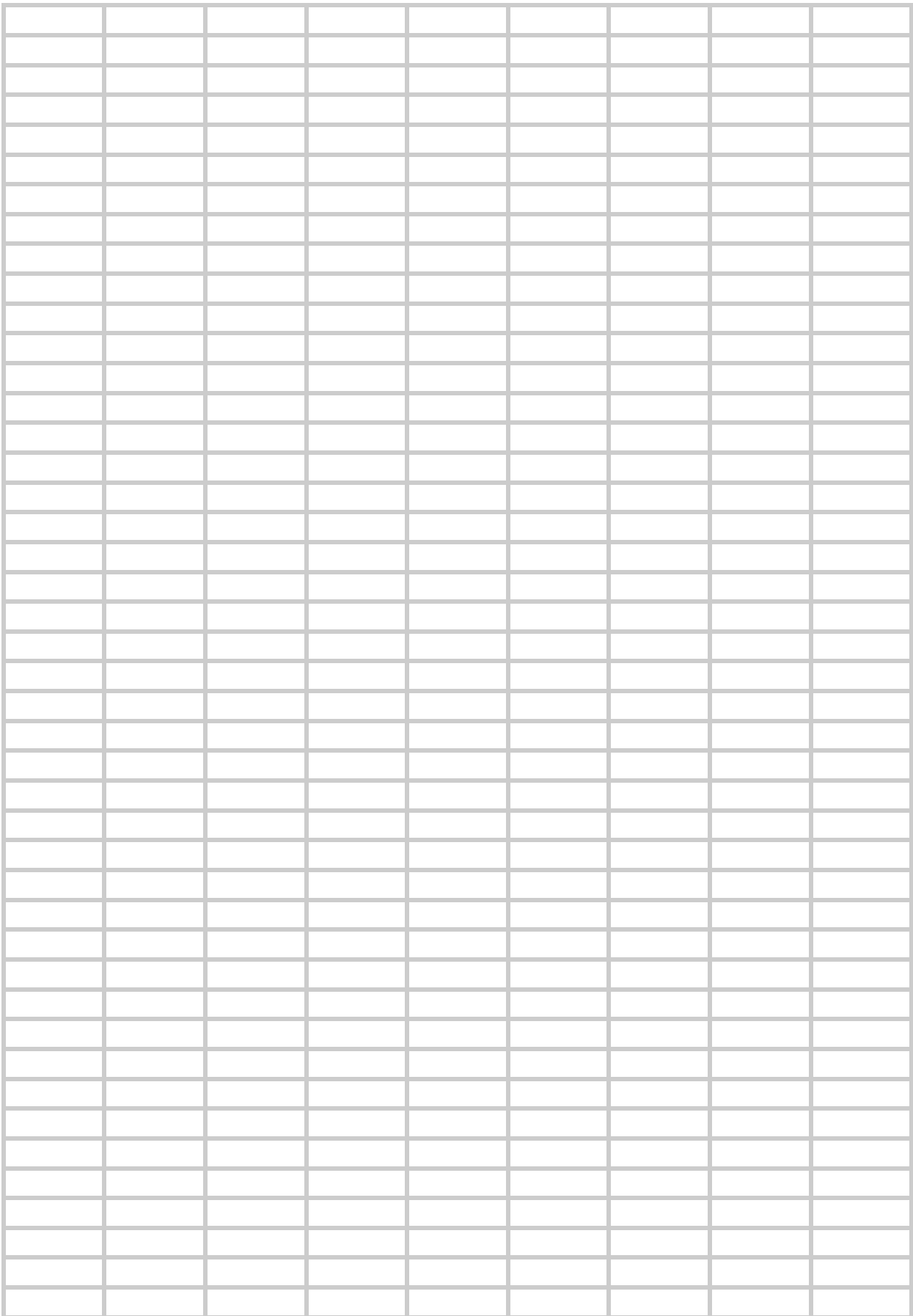


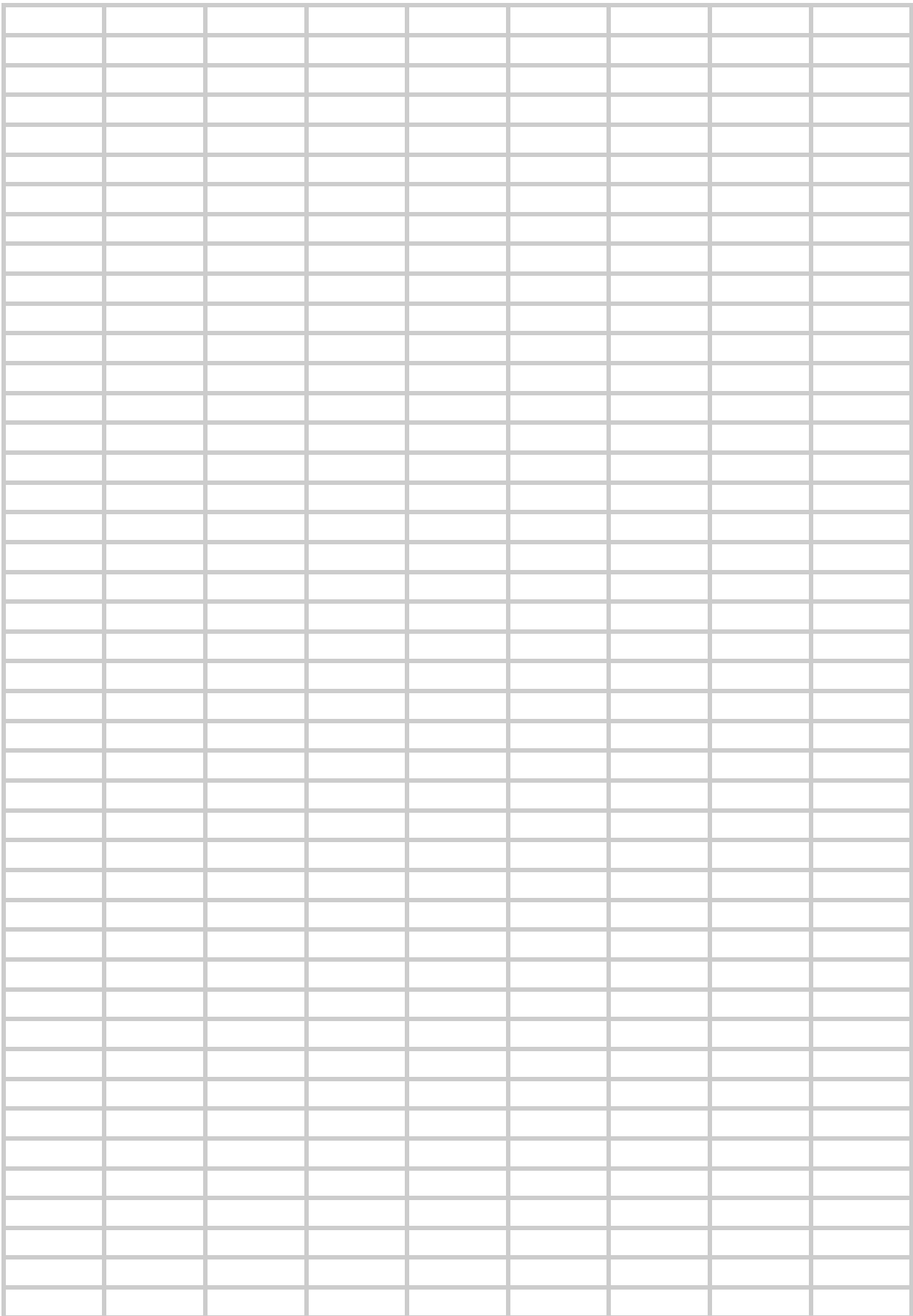


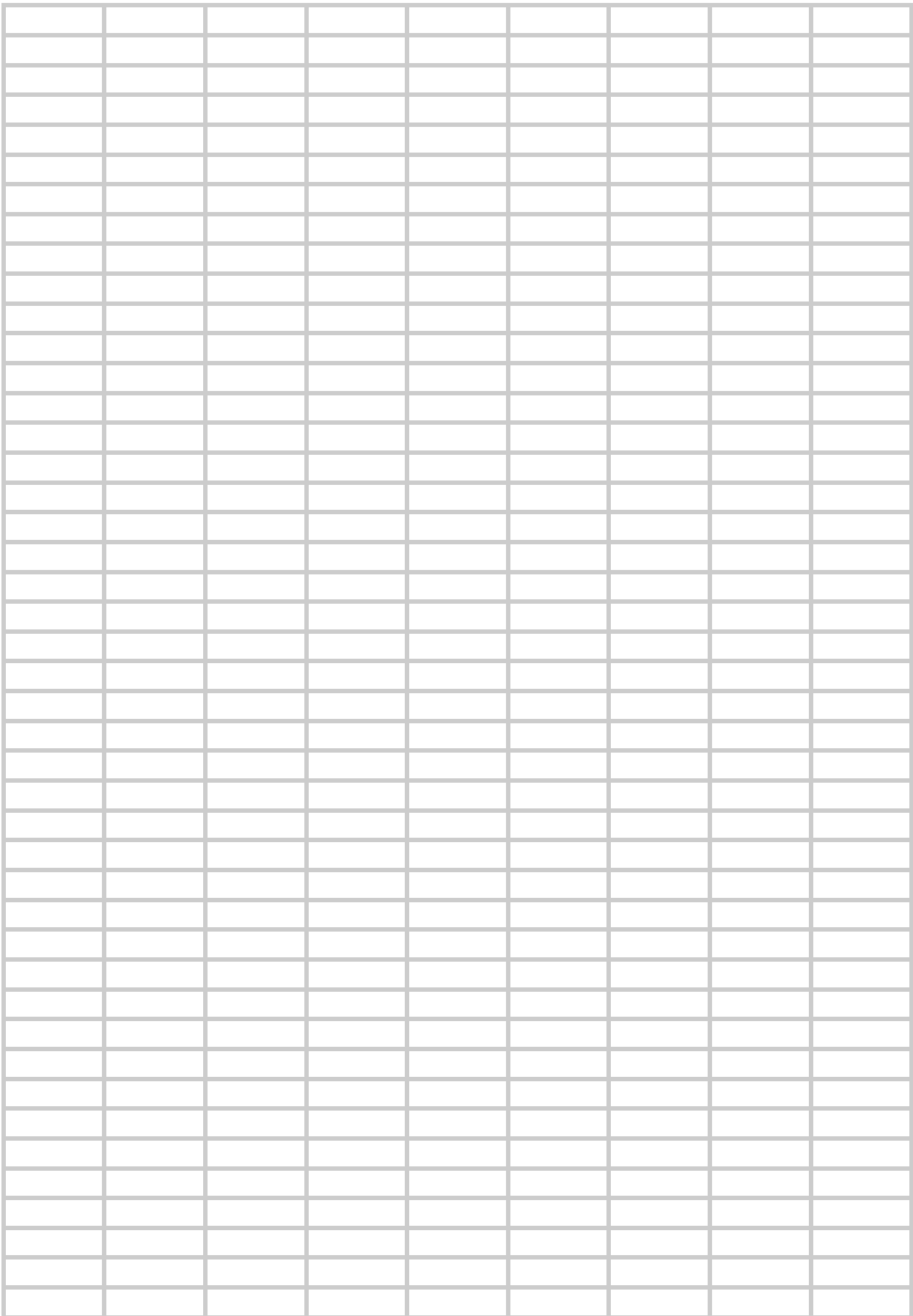


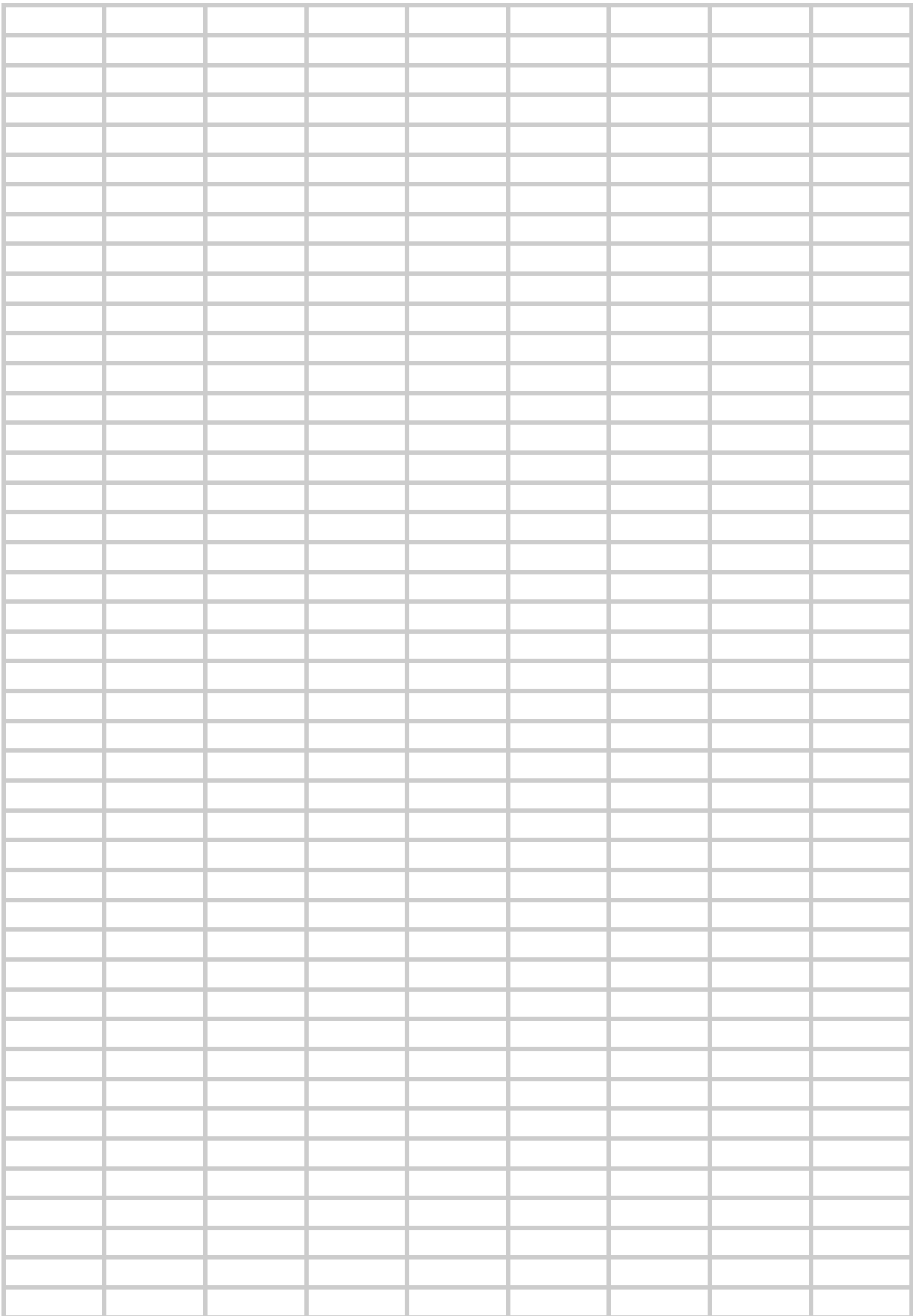


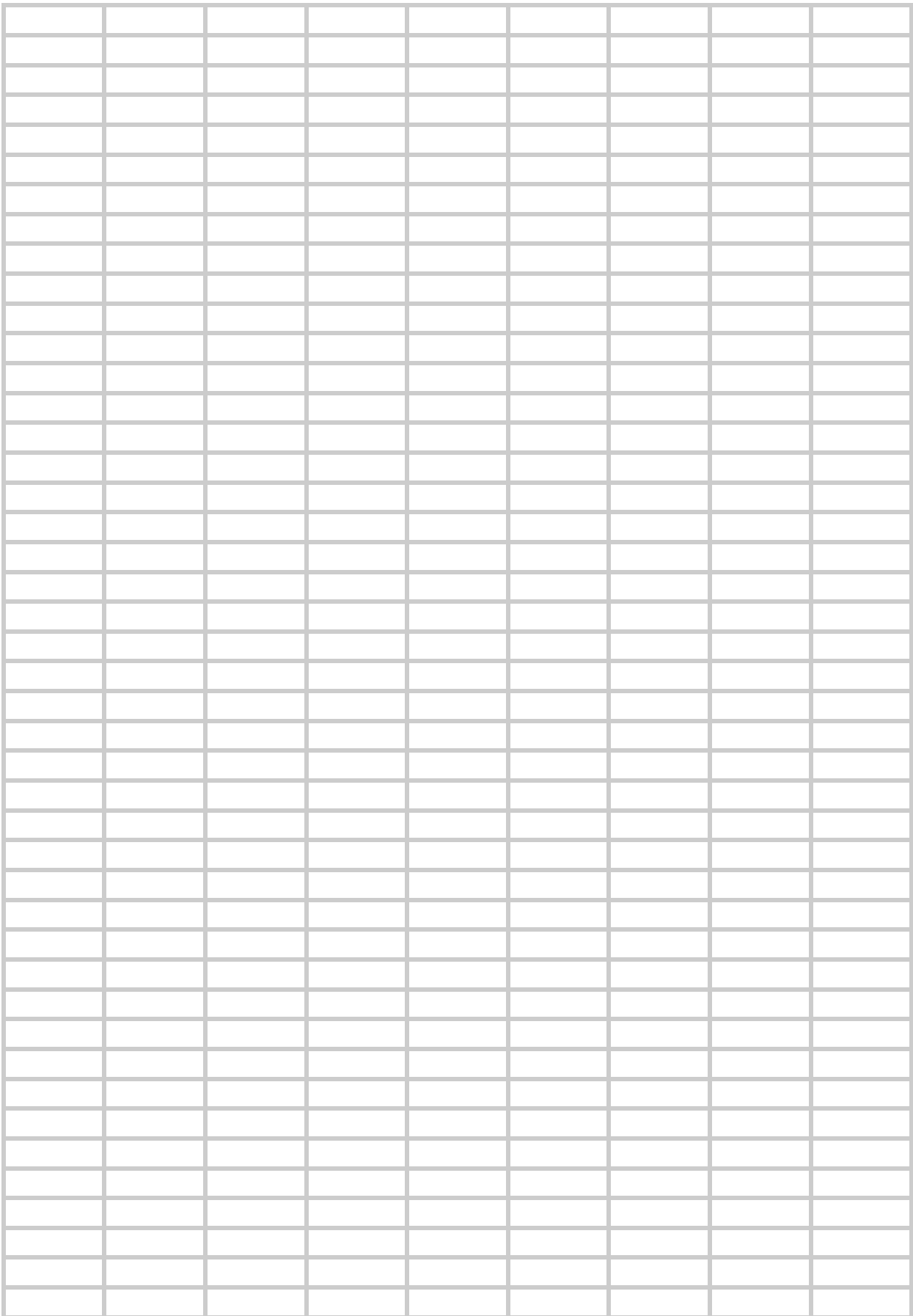


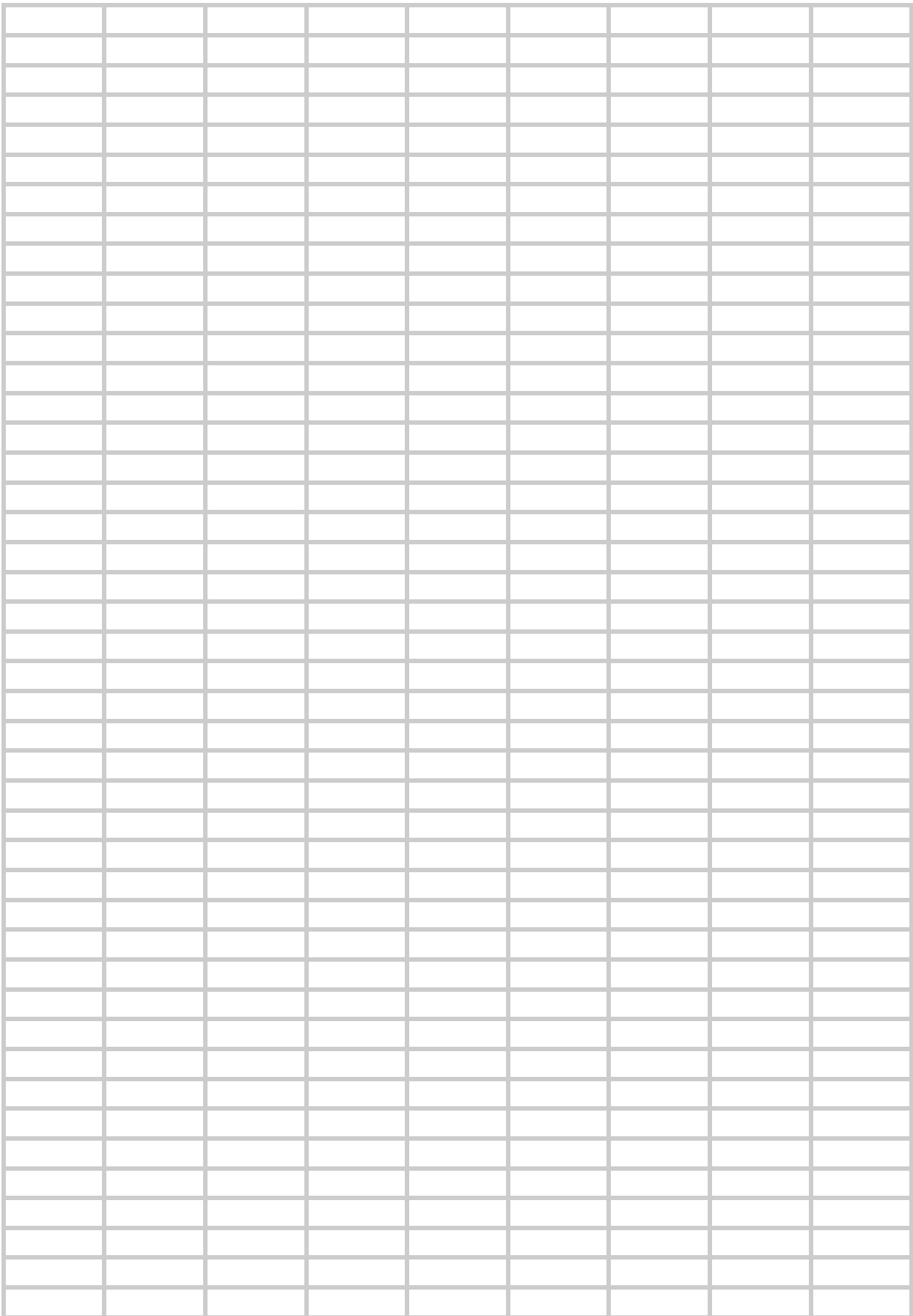


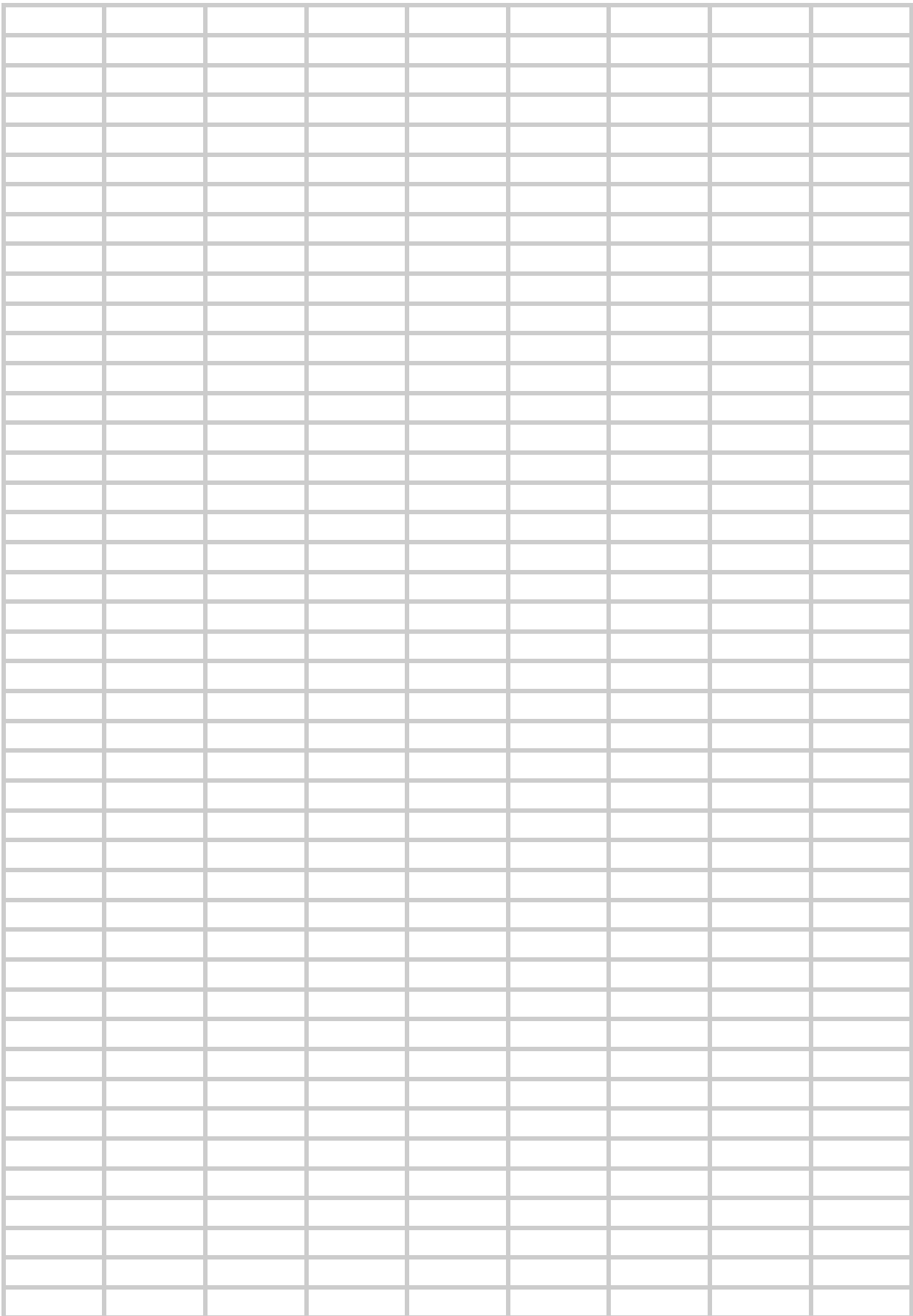


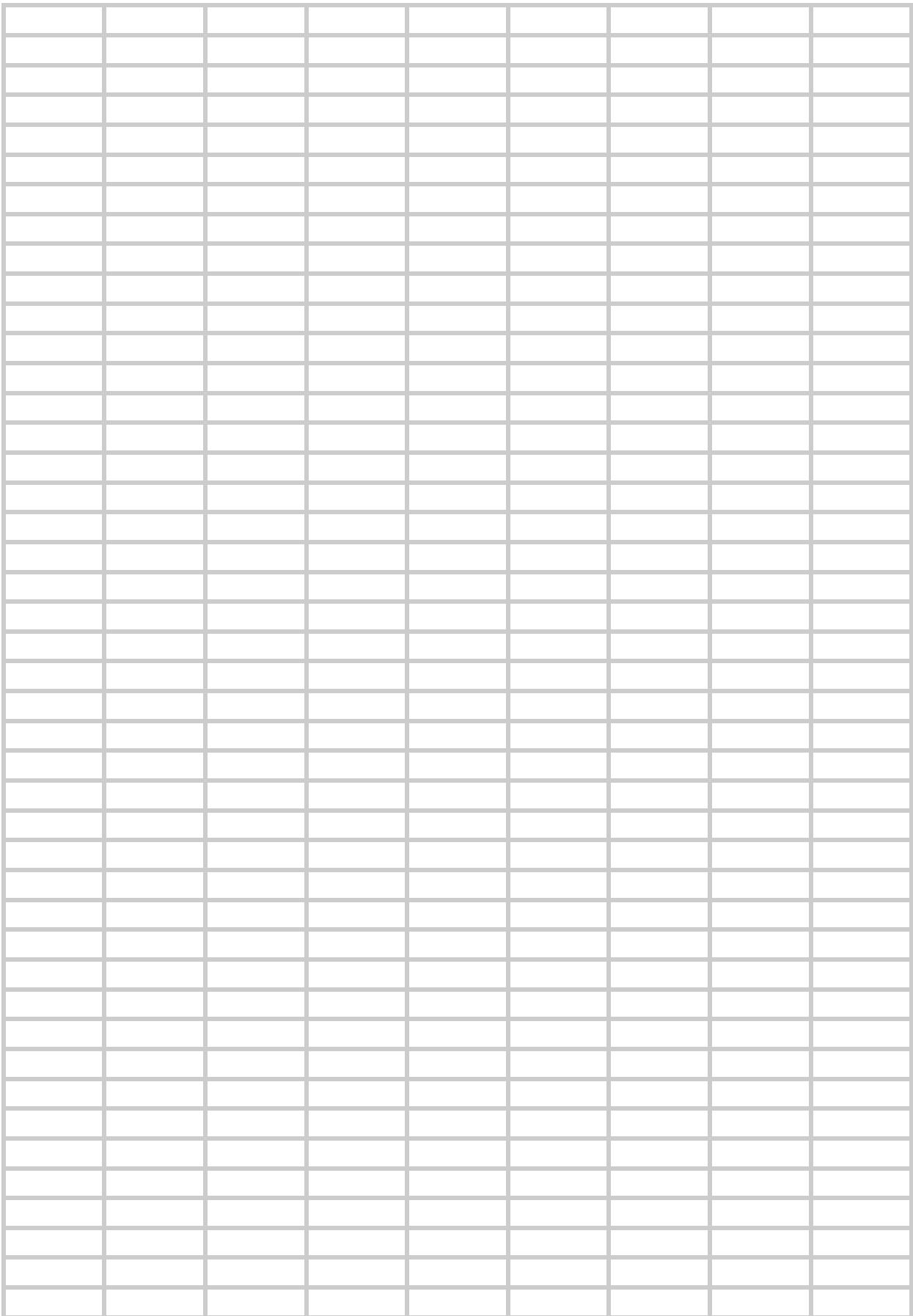


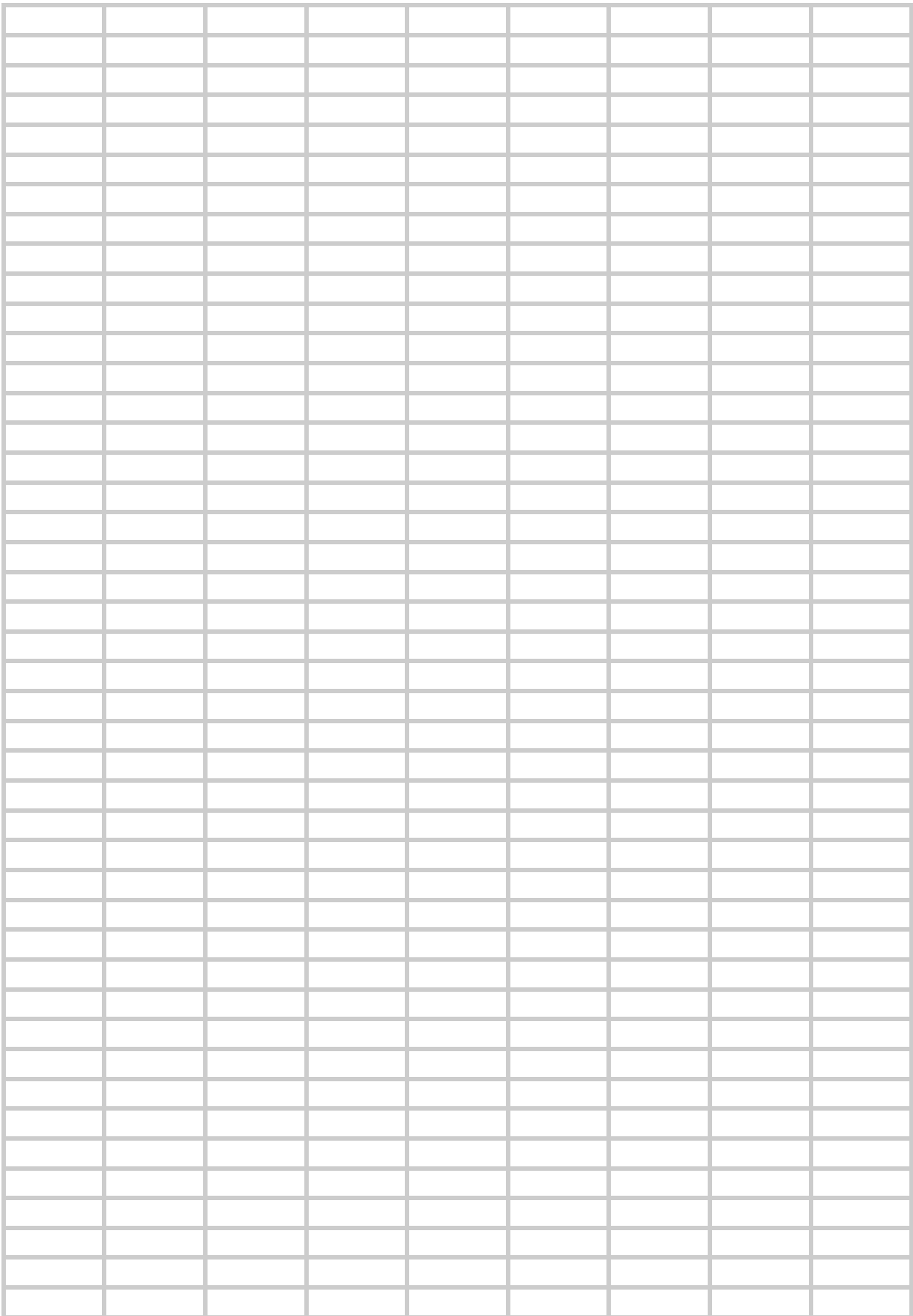


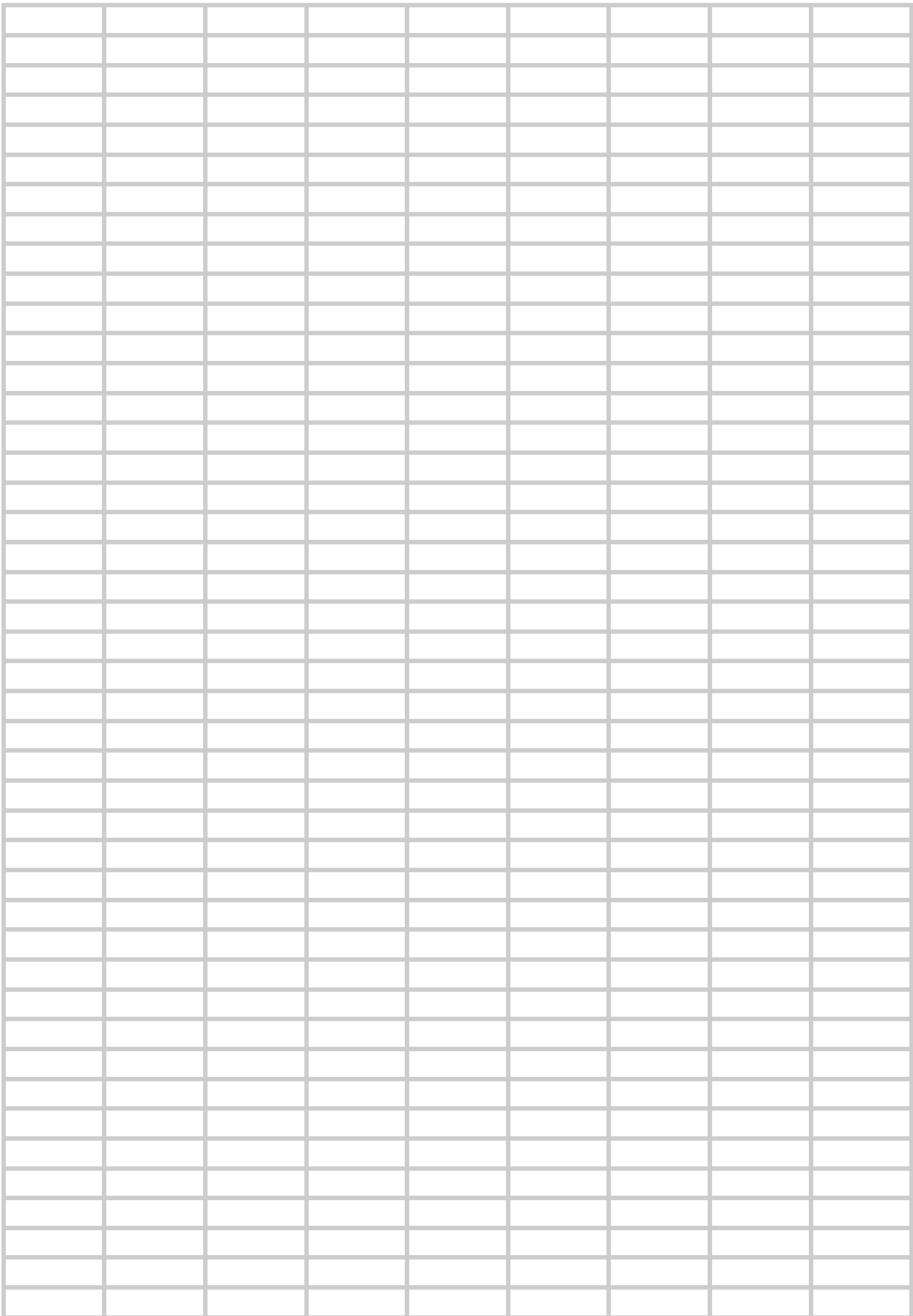


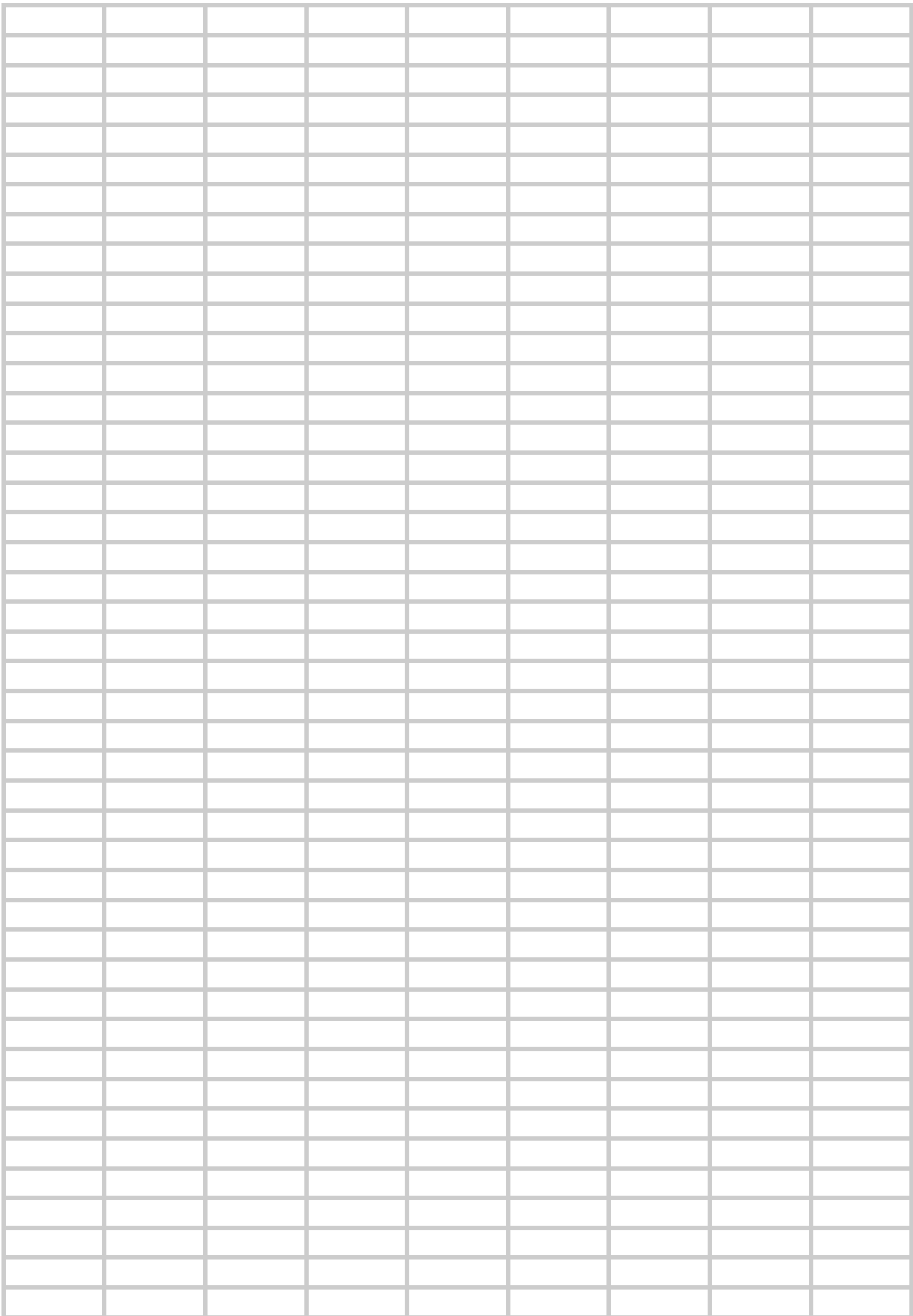


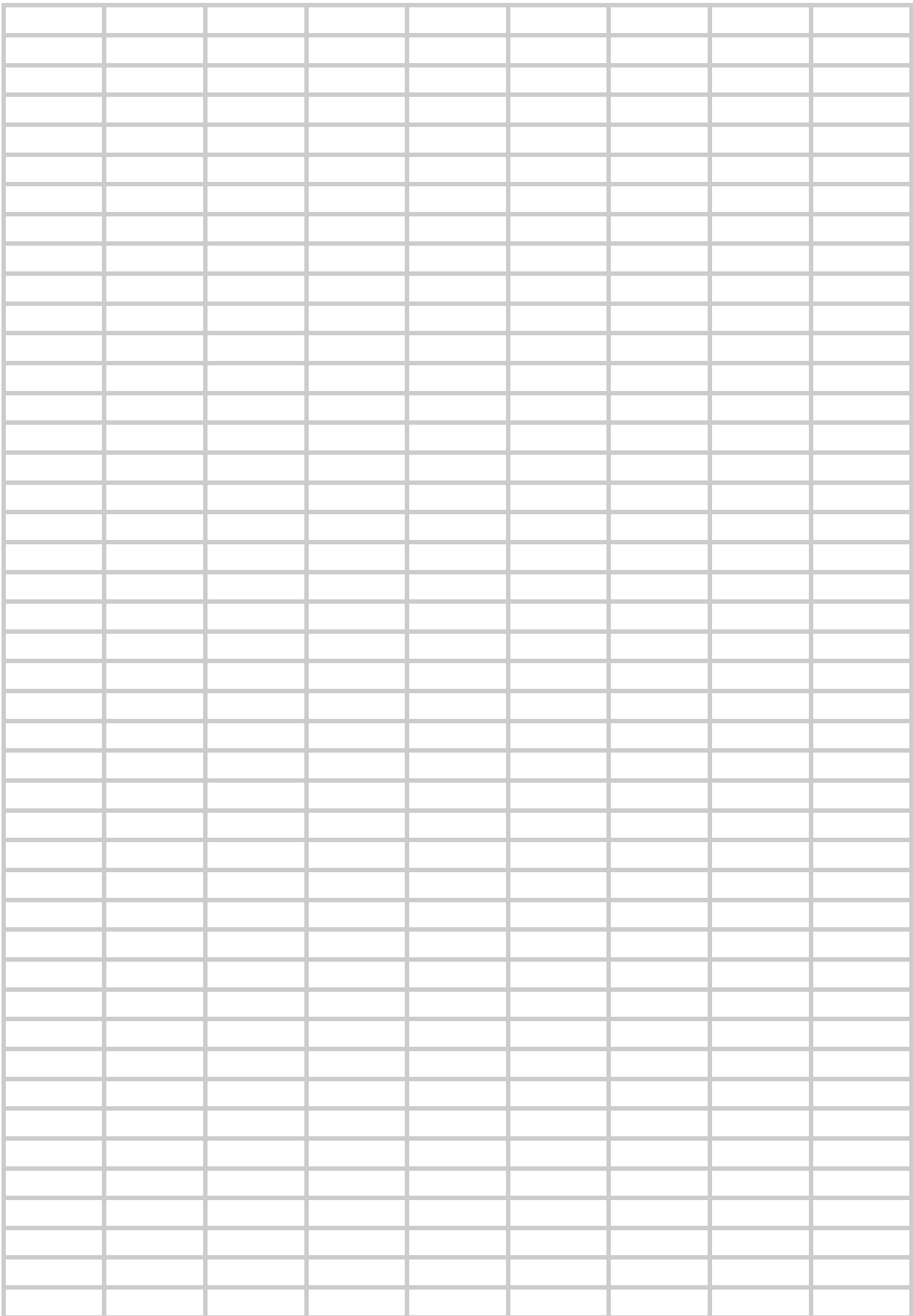




















































































Departrmer N1608	PRINCE GE NO0P2601:	O	A	S	SP	\$2,050.00	PVCH	N	****32914 MARYLAND JOINT CHIEF	REGISTRAT	N					0	0
Departrmer N1608	PRINCE GE NO0P2601:	O	A	S	SP	\$330.00	CLOS	N	****76329 PREVENT FIRST	SERVICES -	N					0	0
Departrmer N1608	PRINCE GE NO0P2601:	O	A	S	SP	\$26,683.20	PVCH	N	****33440 RICOH USA INC	FY RELEASE	N					0	0
Departrmer N1608	PRINCE GE NO0P2602:	O	A	S	SP	\$1,105.00	CLOS	N	****34180 APPLIED TECHNOLOG	COMPUTE#	N	1	Female		0	02-507	
Departrmer N1608	PRINCE GE NO0P2602:	O	A	S	SP	\$3,887.00	PVCH	N	****15789 SHRED IT	SHREDDINI	N					0	0
Departrmer N1608	PRINCE GE NO0P2602:	O	A	S	SP	\$1,747.50	POST	N	****35849 WASP BARCODE TECH	RENEWAL -	N					0	0
Departrmer N1608	PRINCE GE NO0P2602:	O	A	S	SP	\$677.00	CLOS	N	****00203 MARYLAND CORRECTI	ITEMS/MCI	N					0	0
Departrmer N1608	PRINCE GE NO0P2602:	O	A	S	SP	\$45,000.00	CLOS	N	****30856 UNITED STATES POSTA	POSTAGE F	N					0	0
Departrmer N1608	PRINCE GE NO0P2602:	O	A	S	SP	\$150.00	POST	N	****58671 LANGUAGE LINE SERV	SERVICE-IN	N					0	0
Departrmer N1801	DHS - ST. A NO0P2600:	O	A	S	SP	\$9,530.00	CLOS	N	****69586 DIAMONDS MOBILE D	VEHICLE CL	N					0	0
Departrmer N1801	DHS - ST. A NO0P2600:	O	A	S	SP	\$4,623.80	CLOS	N	****42697 WEST PUBLISHING CO	NEWSCRIP	N					0	0
Departrmer N1801	DHS - ST. A NO0P2600:	O	A	S	SP	\$14,820.00	CLOS	N	****33268 CALIFORNIA COURRIE#	COURIER S	N					0	0
Departrmer N1801	DHS - ST. A NO0P2600:	O	A	S	SP	\$1,470.00	CLOS	N	****83999 EVOICE	CALL ROUT	N					0	0
Departrmer N1801	DHS - ST. A NO0P2600:	O	A	S	SP	\$216.00	CLOS	N	****11412 MILLISON MANAGEME	EXTRA BU#	N					0	0
Departrmer N1801	DHS - ST. A NO0P2600:	O	A	S	SP	\$375.47	CLOS	N	****50607 SHRED IT USA LLC	ONSITE PAI	N					0	0
Departrmer N1801	DHS - ST. A NO0P2600:	O	A	S	SS	\$2,000.00	CLOS	N	****38531	STAFF TRA	N					0	0
Departrmer N1801	DHS - ST. A NO0P2600:	O	A	S	SS	\$399.00	CLOS	N	****17000 CHECK IN SYSTEMS INI	SUBSCRIP	N					0	0
Departrmer N1801	DHS - ST. A NO0P2600:	O	A	S	SS	\$600.00	CLOS	N	****97176	N	N					0	0
Departrmer N1801	DHS - ST. A NO0P2601:	O	A	S	SS	\$4,950.00	PVCH	N	****97176	TRAINING	N					0	0
Departrmer N1801	DHS - ST. A NO0P2601:	O	A	S	SS	\$264.00	CLOS	N	****73160 APG MEDIA OF CHESA	GUARDIAN	N					0	0
Departrmer N1801	DHS - ST. A NO0P2601:	O	A	S	SP	\$134.00	CLOS	N	****10652	CLEANING	N					0	0
Departrmer N1801	DHS - ST. A NO0P2601:	O	A	S	SS	\$376.42	CLOS	N	****28731 DAILY RECORD COMP#	FAMILY LA'	N					0	0
Departrmer N1801	DHS - ST. A NO0P2601:	O	A	S	SP	\$1,000.00	PVCH	N	****69586 DIAMONDS MOBILE D	CLEANING	N					0	0
Departrmer N1801	DHS - ST. A NO0P2601:	O	A	S	SP	\$5,502.82	CLOS	N	****62158 ALL-PRO PLACEMENT	TEMP STAF	N	1	Female		0	03-205	
Departrmer N1801	DHS - ST. A NO0P2602:	O	A	S	SS	\$176.00	CLOS	N	****73160 APG MEDIA OF CHESA	GUARDIAN	N					0	0
Departrmer N1801	DHS - ST. A NO0P2602:	O	A	S	SP	\$176.00	CLOS	N	****47055 D & L LOCKSMITH	LOCKSMITH	N					0	0
Departrmer N1801	DHS - ST. A NO0P2602:	O	A	S	SS	\$1,647.00	CLOS	N	****89151 NATIONAL CHILDREN'S	REGISTRAT	N					0	0
Departrmer N1801	DHS - ST. A NO0P2602:	O	A	S	SP	\$325.00	CLOS	N	****47055 D & L LOCKSMITH	LOCKSMITH	N					0	0
Departrmer N1801	DHS - ST. A NO0P2602:	O	A	S	SP	\$357.16	CLOS	N	****43951 SUPERIOR PRINTING II	WELLS FAR	N					0	0
Departrmer N1801	DHS - ST. A NO0P2602:	O	A	S	SP	\$37.35	CLOS	N	****96937 VIRTUALLY EVERYTHIN	CLASSIFIED	N					0	0
Departrmer N1801	DHS - ST. A NO0P2602:	O	A	S	XMR	\$24,932.71	PVCH	N	****99923 ST MARYS COUNTY HC	VICTIMS SE	N					0	0
Departrmer N1801	DHS - ST. A NO0P2603:	O	A	S	SP	\$14,140.80	PVCH	N	****94778 1ST CHOICE LLC	TEMP STAF	N	102	Female / A		0	07-362	
Departrmer N1801	DHS - ST. A NO0P2603:	O	A	S	SP	\$1,370.00	CLOS	N	****52292 SERENITY PLACE	STAFF TRAI	N					0	0
Departrmer N1901	DHS - SOM NO0P2600:	O	A	S	SP	\$15,000.00	CLOS	N	****85364 SUPER STAR SPARKLIN	DAY PORTE	N					0	0
Departrmer N2001	DHS - TALB NO0P2600:	O	A	S	SP	\$3,380.00	CLOS	N	****17893 ALL-SHRED INC	ON SITE PA	N					0	0
Departrmer N2001	DHS - TALB NO0P2600:	O	A	S	SP	\$5,780.00	CLOS	N	****58433 BAY COUNTRY CLEANE	CAR WASH	N					0	0
Departrmer N2001	DHS - TALB NO0P2600:	O	A	S	SP	\$14,328.00	CLOS	N	****48563 EVA MAE SMITH	IN HOME P	N					0	0
Departrmer N2001	DHS - TALB NO0P2600:	O	A	S	SP	\$5,000.00	CLOS	N	****61884 STEWARD WRITING &	MARKETIN	N					0	0
Departrmer N2001	DHS - TALB NO0P2600:	O	A	S	SP	\$5,000.00	CLOS	N	****68436 RESPONSIBLE FATHER:	TALBOT CC	N					0	0
Departrmer N2001	DHS - TALB NO0P2600:	O	A	S	SP	\$10,000.00	CLOS	N	****68436 RESPONSIBLE FATHER:	TALBOT CC	N					0	0
Departrmer N2001	DHS - TALB NO0P2600:	O	A	S	SP	\$9,375.00	CLOS	N	****91000 FAMILIES CONNECTED	PROVIDE C	N					0	0
Departrmer N2001	DHS - TALB NO0P2600:	O	A	S	SP	\$15,000.00	CLOS	N	****00052 DELMARVA COMMUN	ADULT RES	N					0	0
Departrmer N2001	DHS - TALB NO0P2600:	O	A	S	SP	\$3,000.00	CLOS	N	****84045 JEAN BUTLER	IN HOME P	N					0	0
Departrmer N2001	DHS - TALB NO0P2600:	O	A	S	SP	\$647.00	CLOS	N	****56210 DEBORAH WATKINS	IN HOME P	N					0	0
Departrmer N2001	DHS - TALB NO0P2601:	O	A	S	SP	\$1,760.00	CLOS	N	****48578 LAURA S ROTH	PARENT EC	N					0	0
Departrmer N2001	DHS - TALB NO0P2601:	O	A	S	SP	\$1,680.00	CLOS	N	****08967 EMILY ANTHONY	PARENT EC	N					0	0
Departrmer N2001	DHS - TALB NO0P2601:	O	A	S	SP	\$9,164.00	CLOS	N	****17462 REBECCA HUTCHISON	MENTAL H	N					0	0
Departrmer N2001	DHS - TALB NO0P2601:	O	A	S	SP	\$13,482.00	CLOS	N	****66866 DALE JAFARI	TALBOT CC	N					0	0
Departrmer N2001	DHS - TALB NO0P2601:	O	A	S	SP	\$8,500.00	CLOS	N	****95912 HOME INSTEAD SENIO	IN HOME P	N					0	0
Departrmer N2001	DHS - TALB NO0P2602:	O	A	S	SP	\$10,000.00	CLOS	N	****96248 SUSAN STOCKMAN	MENTAL H	N					0	0
Departrmer N2001	DHS - TALB NO0P2602:	O	A	S	SP	\$9,330.00	CLOS	N	****96248 SUSAN STOCKMAN	THERAPY	N					0	0
Departrmer N2101	DHS - WAS# NO0P2600:	O	A	S	SP	\$24,980.00	CLOS	N	****15765 CASA INC	DOMESTIC	N					0	0
Departrmer N2101	DHS - WAS# NO0P2600:	O	A	S	SP	\$2,809.80	CLOS	N	****17893 ALL-SHRED INC	FY22 SHREI	N					0	0
Departrmer N2101	DHS - WAS# NO0P2600:	O	A	S	SP	\$1,803.36	CLOS	N	****47830 BRINK'S INCORPORATE	FY22 ARM	N					0	0
Departrmer N2101	DHS - WAS# NO0P2600:	O	A	S	SP	\$3,011.04	CLOS	N	****81588 LEXIS NEXIS RISK & INI	LOCATION	N					0	0
Departrmer N2101	DHS - WAS# NO0P2600:	O	A	S	SP	\$4,320.00	CLOS	N	****81588 LEXIS NEXIS RISK SOLU'	LOCATION	N					0	0
Departrmer N2101	DHS - WAS# NO0P2600:	O	A	S	SP	\$445.20	CLOS	N	****10853 A&S PESTS CONTROL	PEST CONT	N					0	0
Departrmer N2101	DHS - WAS# NO0P2600:	O	A	S	SP	\$1,576.96	CLOS	N	****71690 REPUBLIC SERVICES HC	FY22 TRASH	N					0	0
Departrmer N2101	DHS - WAS# NO0P2600:	O	A	S	SP	\$2,180.00	CLOS	N	****73081 MS JOHNSTON CO	FY 22 MAI	N					0	0
Departrmer N2101	DHS - WAS# NO0P2600:	O	A	S	SP	\$2,455.00	CLOS	N	****34412 ATLANTIC SECURITY S)	FY22 SECU	N					0	0
Departrmer N2101	DHS - WAS# NO0P2600:	O	A	S	SP	\$4,500.00	CLOS	N	****80120	MDT CONS	N					0	0
Departrmer N2101	DHS - WAS# NO0P2600:	O	A	S	SP	\$10,400.00	CLOS	N	****17437 ADVANCED PRACTICE	TST CONS	N					0	0
Departrmer N2101	DHS - WAS# NO0P2600:	O	A	S	SP	\$8,000.00	CLOS	N	****74992 CRYSTAL OAKMAN	FY22 ADOP	N					0	0
Departrmer N2101	DHS - WAS# NO0P2600:	O	A	S	SP	\$13,996.32	CLOS	N	****19367 W I L E S COMMERCIA	FY22 JANIT	N					0	0
Departrmer N2101	DHS - WAS# NO0P2600:	O	A	S	SP	\$6,999.24	CLOS	N	****19367 W I L E S COMMERCIA	FY22 SUNS	N					0	0
Departrmer N2101	DHS - WAS# NO0P2600:	O	A	S	SP	\$7,000.00	CLOS	N	****06941 THE WORKPLACE TRAI	EMERGEN	N					0	0
Departrmer N2101	DHS - WAS# NO0P2600:	O	A	S	SP	\$4,320.00	CLOS	N	****39984 A PERSONAL ANSWERI	AFTER HOL	N	1	Female		0	11-093	
Departrmer N2101	DHS - WAS# NO0P2600:	O	A	S	SP	\$1,200.00	CLOS	N	****92471 AT & T	FY22 FAMIL	N					0	0
Departrmer N2101	DHS - WAS# NO0P2600:	O	A	S	SP	\$13,944.00	CLOS	N	****46645 122 N POTOMAC STRE	DAY PORTE	N					0	0
Departrmer N2101	DHS - WAS# NO0P2601:	O	A	S	SP	\$3,455.00	CLOS	N	****94008 TRISTATE PRINTING IN	CREATION	N					0	0
Departrmer N2101	DHS - WAS# NO0P2601:	O	A	S	SP	\$17,390.00	CLOS	N	****80441 TRI-STATE FENCE & LA	FENCE ARC	N					0	0
Departrmer N2101	DHS - WAS# NO0P2601:	O	A	S	SP	\$2,900.00	CLOS	N	****14595 ALPHA MEDIA LLC	DIGITAL AC	N					0	0
Departrmer N2101	DHS - WAS# NO0P2601:	O	A	S	SP	\$6,000.00	CLOS	N	****64652 CONNIE MOYER-GAYL	CLEANING	N					0	0
Departrmer N2101	DHS - WAS# NO0P2601:	O	A	S	SP	\$4,400.00	CLOS	N	****01975 KEGERREIS OUTDOOR	BILLBOARD	N					0	0
Departrmer N2101	DHS - WAS# NO0P2601:	O	A	S	SP	\$4,698.00	CLOS	N	****97321 HAGERSTOWN HEATI	FURNANCE	N					0	0
Departrmer N2101	DHS - WAS# NO0P2601:	O	A	S	SP	\$3,870.00	CLOS	N	****42768 SANDRA J DAVIS	CLIENT SER	N					0	0
Departrmer N2101	DHS - WAS# NO0P2601:	O	A	S	SP	\$871.20	CLOS	N	****72748 CAROL E HOUSER	CLIENT SER	N					0	0
Departrmer N2101	DHS - WAS# NO0P2601:	O	A	S	SP	\$2,719.50	CLOS	N	****61671 AMERICAN COMMUNI	PARTS & L	N					0	0
Departrmer N2101	DHS - WAS# NO0P2602:	O	A	S	SP	\$12,000.00	CLOS	N	****38638 POSTAGE BY PHONE R	POSTAGE F	N					0	0
Departrmer N2101	DHS - WAS# NO0P2602:	O	A	S	SP	\$4,270.00	CLOS	N	****34412 ATLANTIC SECURITY S)	ADD CAME	N					0	0
Departrmer N2101	DHS - WAS# NO0P2602:	O	A	S	SP	\$11,000.00	CLOS	N	****13446 YOLANDA K HURD	MEDICATIO	N					0	0
Departrmer N2101	DHS - WAS# NO0P2602:	O	A	S	SP	\$2,455.00	CLOS	N	****34412 ATLANTIC SECURITY S)	PURCHASE	N					0	0
Departrmer N2101	DHS - WAS# NO0P2602:	O	A	S	SP	\$12,000.00	CLOS	N	****17362 CAREFIRST COMMUNI	TEMP IHAS	N					0	0
Departrmer N2101	DHS - WAS# NO0P2602:	O	A	S	SP	\$2,026.00	CLOS	N	****10557 GLESSNER PROTECTIVI	ADD 1 NEV	N					0	0
Departrmer N2101	DHS - WAS# NO0P2602:	O	A	S	SP	\$2,886.00	CLOS	N	****79878 CARPET PLUS ENTERPI	INSTALL C	N					0	0
Departrmer N2101	DHS - WAS# NO0P2602:	O	A	S	SP	\$4,000.00	CLOS	N	****56093 S. MARC TESTA	CAPACITY I	N					0	0

Departmer N2101	DHS - WASF NO0P2603	0	A	S	SP	\$5,097.00	CLOS	N	****10557 GLESSNER PROTECTIVE	5/25/2022	2022-2023	N	0	N	N	0	0	
Departmer N2101	DHS - WASF NO0P2603	0	A	S	SP	\$1,554.96	CLOS	N	****34023 TRI COUNTY FOR THE	6/7/2022	SUMMER C	N	0	N	N	0	0	
Departmer N2101	DHS - WASF NO0P2603	0	A	S	SP	\$18,711.67	POST	N	****34023 TRI COUNTY FOR THE	6/13/2022	FAMILY AD	N	0	N	N	0	0	
Departmer N2201	DHS - WICC NO0P2601	0	A	S	XMR	\$10,815.00	CLOS	N	****00105 WCBOE	9/13/2021	YOUTH SEF	N	0	N	N	0	0	
Departmer N2201	DHS - WICC NO0P2601	0	A	S	SP	\$4,295.01	CLOS	N	****77005 CELLEBRITE INC	9/29/2021	TRAINING	N	0	N	N	0	0	
Departmer N2301	DHS - WOF NO0P2600	0	A	S	SP	\$137.50	CLOS	N	****17893 ALL-SHRED INC	7/12/2021	PAPER SHR	N	100 01-404	N	N	0	0	
Departmer N2301	DHS - WOF NO0P2600	0	A	S	SP	\$6,390.00	CLOS	N	****1437 FARRO CORPORATION	7/28/2021	VEHICLE CL	N	0	N	N	0	0	SBR Y
Departmer N2301	DHS - WOF NO0P2600	0	A	S	SP	\$137.50	CLOS	N	****17893 ALL-SHRED INC	8/4/2021	PAPER SHR	N	100 01-404	N	N	0	0	
Departmer N2301	DHS - WOF NO0P2600	0	A	S	SP	\$17,105.75	CLOS	N	****34023 TRI COUNTY COUNCIL	7/1/2021	FY 22 TRAM	N	0	N	N	0	0	
Departmer N2301	DHS - WOF NO0P2600	0	A	S	SP	\$137.50	CLOS	N	****17893 ALL-SHRED INC	8/26/2021	PAPER SHR	N	100 01-404	N	N	0	0	
Departmer N2301	DHS - WOF NO0P2601	0	A	S	SP	\$137.50	CLOS	N	****17893 ALL-SHRED INC	9/29/2021	PAPER SHR	N	100 01-404	N	N	0	0	
Departmer N2301	DHS - WOF NO0P2601	0	A	S	SP	\$137.50	CLOS	N	****17893 ALL-SHRED INC	#####	PAPER SHR	N	100 01-404	N	N	0	0	
Departmer N2301	DHS - WOF NO0P2601	0	A	S	SP	\$17,655.37	CLOS	N	****34023 TRI COUNTY COUNCIL	11/3/2021	FY 22 TRAM	N	0	N	N	0	0	
Departmer N2301	DHS - WOF NO0P2601	0	A	S	SP	\$2,500.00	CLOS	N	****48396 EAST LOBBY AN HID G	#####	FINGERPRI	N	0	N	N	0	0	
Departmer N2301	DHS - WOF NO0P2601	0	A	S	SP	\$137.50	CLOS	N	****17893 ALL-SHRED INC	#####	PAPER SHR	N	100 01-404	N	N	0	0	
Departmer N2301	DHS - WOF NO0P2601	0	A	S	SP	\$5,676.00	CLOS	N	****00052 DELMARVA COMMUN	12/1/2021	RESPIRE CA	N	0 13-456	N	N	0	0	
Departmer N2301	DHS - WOF NO0P2601	0	A	S	SP	\$137.50	CLOS	N	****17893 ALL-SHRED INC	#####	PAPER SHR	N	100 01-404	N	N	0	0	
Departmer N2301	DHS - WOF NO0P2601	0	A	S	SP	\$137.50	CLOS	N	****17893 ALL-SHRED INC	1/18/2022	PAPER SHR	N	100 01-404	N	N	0	0	
Departmer N2301	DHS - WOF NO0P2602	0	A	S	SP	\$137.50	CLOS	N	****17893 ALL-SHRED INC	2/17/2022	PAPER SHR	N	100 01-404	N	N	0	0	
Departmer N2301	DHS - WOF NO0P2602	0	A	S	SP	\$181.50	CLOS	N	****17893 ALL-SHRED INC	3/10/2022	PAPER SHR	N	100 01-404	N	N	0	0	
Departmer N2301	DHS - WOF NO0P2602	0	A	S	SP	\$181.50	CLOS	N	****17893 ALL-SHRED INC	4/7/2022	PAPER SHR	N	100 01-404	N	N	0	0	
Departmer N2301	DHS - WOF NO0P2602	0	A	S	SP	\$181.50	CLOS	N	****17893 ALL-SHRED INC	5/9/2022	PAPER SHR	N	100 01-404	N	N	0	0	
Departmer N2301	DHS - WOF NO0P2602	0	A	S	SP	\$8,400.96	CLOS	N	****64180 THOMSON REUTERS	5/23/2022	CLEAR SUB	N	0	N	N	0	0	
Departmer N2301	DHS - WOF NO0P2603	0	A	S	SP	\$181.50	CLOS	N	****17893 ALL-SHRED INC	6/2/2022	PAPER SHR	N	100 01-404	N	N	0	0	
Departmer N2401	DHS - BALT N00B1600	2	A	S	SS	\$6,600,610.00	CLOS	N	****73907 TIME ORG	7/7/2021 7/1/2020 7/31/2022 7/7/2021	CHANGE O	N	0	N	N	0	0	
Departmer N2401	DHS - BALT N00B1600	2	A	S	SS	\$2,140,215.00	CLOS	N	****96092 BETTER YO	7/7/2021 7/1/2020 6/30/2022 7/7/2021	ONE-ON-O	N	0	N	N	0	0	
Departmer N2401	DHS - BALT N00B1600	1	A	S	SS	\$1,083,333.00	CLOS	N	****33242 PROACTIVE	7/7/2021 7/1/2020 7/31/2021 7/7/2021	RETROACT	N	0	N	N	0	0	
Departmer N2401	DHS - BALT N00B1600	1	A	S	SS	\$2,000,000.00	POST	N	****84281 R WILLIE G	7/7/2021 7/1/2020 6/30/2023 7/7/2021	ONE ON OI	N	0	N	N	0	0	
Departmer N2401	DHS - BALT N00B1600	1	A	S	SS	\$1,297,380.00	POST	N	****86023 THOUGHT	7/7/2021 7/1/2022 6/30/2023 7/7/2021	ONE ON OI	N	0	N	N	0	0	
Departmer N2401	DHS - BALT N00B2600	0	A	S	SP	\$35,100.00	CLOS	N	****11565 BLUERIDG	11/5/2021 11/1/2021 ##### 11/1/2021	TO PROVIO	N	0	N	N	0	0	SBR
Departmer N2401	DHS - BALT N00B2600	6	A	S	SS	\$992,415.36	POST	N	****13569 THE MARY	2/25/2022 3/15/2022 3/14/2025 3/15/2022	EMERGENC	N	10	N	N	0	0	
Departmer N2401	DHS - BALT N00B3600	1	A	S	SS	\$1,077,300.00	POST	N	****96092 BETTER YO	6/22/2022 7/1/2022 6/30/2023 6/22/2022	ONE-ON-O	N	0	N	N	0	0	
Departmer N2401	DHS - BALT N00P2603	0	A	S	SP	\$15,053.00	PVCH	N	****00076 MAYOR OFF.OF EMP	5/27/2022	WORKFORI	N	0	N	N	0	0	









