

## **2021 ANNUAL REPORT - MINORITY BUSINESS ENTERPRISE PARTICIPATION**

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MARYLAND DEPARTMENT OF HUMAN SERVICES

*Completed pursuant to:*

- 1. MSAR #8558 - COMAR 21.11.03.17 A; and*
- 2. MSAR #11379 - State Finance & Procurement Article § 14-305 (a)*

October 31, 2021

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**REPORT REQUIREMENTS**

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This report is hereby submitted in response to the following two (2) reporting requirements:

COMAR/Regulatory Reporting Requirement

- A. Each procurement agency [Department of Human Services] shall make a report annually within 90 days following the close of the fiscal year to the Office of Minority Affairs, the Department of Transportation, and, subject to State Government Article, 2-1246, Annotated Code of Maryland, to the Joint Committee on Fair Practices that includes:
- (1) The total number and value of its procurements from State-certified MBEs as prime contractors, and separately as subcontractors, by specific MBE classification;
  - (2) The percentages, by specific classification of minority business enterprise, that purchases under A(1) and (2) of this regulation represent of the total number and value of its procurements for the fiscal year just ended;
  - (3) The number of waivers granted pursuant to Regulation .11 of this chapter; and
  - (4) An evaluation by the procurement agency of the success of its MBE program.

Source: COMAR 21.11.03.17 A

MD ANNOTATED CODE/Statutory Reporting Requirement

- (a) (1) Within 90 days after the end of the fiscal year, each unit [Department of Human Services] shall report to the Governor's Office of Small, Minority, and Women Business Affairs, the certification agency, and, subject to § 2–1246 of the State Government Article, the Joint Committee on Fair Practices and Personnel Oversight.
- (2) A report under this subsection shall for the preceding fiscal year:
- (i) state the total number and value of procurement contracts between the unit and certified minority business enterprises, by specific category of minority business enterprise;
  - (ii) indicate the percentage that those procurement contracts represent, by specific category of minority business enterprise, of the total number and value of procurement contracts;
  - (iii) state the total number and the names of certified minority business enterprises that participated as prime contractors or as subcontractors on procurement contracts awarded by a unit;
  - (iv) for each minority business included in the report under item (iii) of this paragraph, list all procurement contracts awarded by a unit to the minority business enterprise, including a description of the contract; and
  - (v) contain other such information as required by the Governor's Office of Minority Affairs and the certification agency and approved by the Board.
- (3) A report under this subsection shall be in a form prescribed by the Governor's Office of Minority Affairs and the certification agency and approved by the Board.
- (4) A report under this subsection shall be in a form prescribed by the Governor's Office of Minority Affairs and the certification agency and approved by the Board.

Source: State Finance & Procurement Article § 14-305 (a)

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**FY 2021 MBE PRIME & SUBCONTRACTORS**

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Historically, DHS's MBE participation remained consistently around 10.25% in State Fiscal Years (SFY) 2016 and 2017. Once the MD THINK project began in earnest, the Department's MBE

program saw a significant increase in the utilization of MBE firms, particularly in the area of IT Services. Moreover, through the Department's vigilance and increased focus on MBE reporting, DHS discovered that MBE coding errors had previously left many legal services contracts unaccounted for. As such, the Department's MBE participation for SFY2018 rose to 15.98%, and 20.4% in FY2019. In SFY2020, MBE procurement activity leveled at 14.1%

In SFY2021, MBE procurement activity has risen to 20.58%. There were 234 prime contracts in the amount of \$206,361,064 awarded to state-certified MBEs and 97 subcontracts in the amount of \$3,320,270 were awarded to state-certified MBEs as subcontractors. This accounts for a total of 331 MBE contracts awarded, totaling \$209,681,334. No waivers were granted during SFY2021.

Please see attached charts for a complete list of each minority business including procurement contracts awarded by a unit with a description of the contract.

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### **MINORITY BUSINESS ENTERPRISE GOAL SETTING**

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To ensure all purchasing decision makers include MBE businesses in their outreach, purchasing and contracting activity, DHS instructs all buyers and card holders to use mechanisms other than the Procurement Review Group (PRG) process. The Small Business Reserve (SBR), the Veterans Online Business Registry (VetBiz), and the Maryland Department of Transportation (MDOT) directories are checked prior to making a purchase. Buyers are encouraged to purchase from MBEs if the purchase does not need to be made under state contract. DHS has historically used secondary services to target subcontracting and bolster MBE participation.

Please see the attached charts for a complete breakdown of the total number and the names of certified minority business enterprises that participated as prime contractors or as subcontractors awarded by a unit. The attached charts will also reflect a description of the contract.

The PRG process, the scope of work, budget, and other relevant data are some of the methods used to establish subcontracting opportunities. This review process is necessary in order to prescribe a fair and reasonable subcontracting goal for that project.

The MBE liaison has a key role in the PRG process and is a signatory on the PRG. Ordinarily, the procurement officer or project manager sends the scope of work and budget to the liaison along with the justification for the proposed MBE goal for review. Once the liaison has reviewed, approved or made recommendations to these forms they are sent on to the Procurement Director for further review.

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### **OUTREACH/COLLABORATION FUNCTION**

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DHS procurement participates in the Governor's Office of Small, Minority, and Women Business Affairs (GOSBA) sponsored workshops and coordinates with GOSBA to educate vendors about the advantages of MBE certification and how to respond to a bid. In addition, this facilitates connections with new vendors who provide services that DHS regularly procures.

DHS has worked to increase its MBE participation through the use of the Small Business Reserve (SBR) program. An executive order signed by the Governor on January 6, 2021, requires that all procurements between \$50,000 - \$500,000 be designated as SBRs. DHS is working closely with SBRs through outreach to ensure they become cross-certified as both MBEs and SBRs when possible.

**Minority Business Enterprise Annual Procurement Report**

**Reporting Department/Agency:**

Department of Human Services

**Fiscal Year 2021**

July 1, 2020 - June 30, 2021

**Total MBE Subcontract Awards by MBE Classifications**

Procurement Category		African American	Asian	Hispanic	Native American	Women	African American Women	Asian Women
Architectural	Total Dollars	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	# of Contracts	0	0	0	0	0	0	0
Engineering	Total Dollars	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	# of Contracts	0	0	0	0	0	0	0
Construction	Total Dollars	\$0	\$0	\$0	\$0	\$0	0	\$0
	# of Contracts	0	0	0	0	0	0	0
Construction Related Services	Total Dollars	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	# of Contracts	0	0	0	0	0	0	0
Maintenance	Total Dollars	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	# of Contracts	0	0	0	0	0	0	0
Services	Total Dollars	\$0	\$0	\$0	\$0		\$0	\$0
	# of Contracts	0	0	0	0		0	0
Supplies & Equipment	Total Dollars	\$0	\$0	\$0	\$0		\$0	\$0
	# of Contracts	0	0	0	0		0	0

**Minority Business Enterprise Annual Procurement Report**

**Reporting Department/Agency:**

Department of Human Services

**Fiscal Year 2021**

July 1, 2020 - June 30, 2021

Supplies & Equipment	# of Contracts	0	0	0	0		0	0
IT Services	Total Dollars	\$3,604,674	\$8,562,233	\$71,743,260	\$0	\$58,906,966	\$5,767,478	\$38,893,260
	# of Contracts	2	8	22	0	23	8	12
IT Supplies & Equipment	Total Dollars	\$0	\$0	\$0	\$0		\$0	\$0
	# of Contracts	0	0	0	0		0	0
Human, Cultural, Social & Educational Services	Total Dollars	\$598,299	\$0	\$859,611	\$0	\$14,000,012	\$105,000	\$0
	# of Contracts	6	0	5	0	36	15	0
Totals	Total Dollars	\$4,202,973	\$8,562,233	\$72,602,871	\$0	\$72,906,977	\$5,872,478	\$38,893,260
	# of Contracts	8	8	27	0	59	23	12

**Total MBE Prime Contract Awards by MBE Classification**

Procurement Category		African American	Asian	Hispanic	Native American	Women	African American Women	Asian Women
Architectural	Total Dollars	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	# of Contracts	0	0	0	0	0	0	0

**Minority Business Enterprise Annual Procurement Report**

**Reporting Department/Agency:**

Department of Human Services

**Fiscal Year 2021**

July 1, 2020 - June 30, 2021

<b>Engineering</b>	<b>Total Dollars</b>	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	<b># of Contracts</b>	0	0	0	0	0	0	0
<b>Construction</b>	<b>Total Dollars</b>	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	<b># of Contracts</b>	0	0	0	0	0	0	0
<b>Construction Related Services</b>	<b>Total Dollars</b>	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	<b># of Contracts</b>	0	0	0	0	0	0	0
<b>Maintenance</b>	<b>Total Dollars</b>	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	<b># of Contracts</b>	0	0	0	0	0	0	0
<b>Services</b>	<b>Total Dollars</b>	\$2,786,549	\$0	\$48,260	\$0	\$36,268	\$224,387	\$0
	<b># of Contracts</b>	5	0	12	0	12	12	0
<b>Supplies &amp; Equipment</b>	<b>Total Dollars</b>	\$102,827	\$0	\$0	\$0	\$6,567	\$17,363	\$10,207
	<b># of Contracts</b>	11	0	0	0	26	4	5
<b>IT Services</b>	<b>Total Dollars</b>	\$0	\$0	\$0	\$0	\$50,356	\$0	\$0
	<b># of Contracts</b>	0	0	0	0	2	0	0
<b>IT Supplies &amp; Equipment</b>	<b>Total Dollars</b>	\$0	\$0	\$0	\$0	\$18,242	\$0	\$0
	<b># of Contracts</b>	0	0	0	0	3	0	0
<b>Human, Cultural, Social</b>	<b>Total Dollars</b>	\$0	\$0	\$0	\$0	\$0	\$0	\$0

**Minority Business Enterprise Annual Procurement Report**

**Reporting Department/Agency:**

Department of Human Services

**Fiscal Year 2021**

July 1, 2020 - June 30, 2021

<b>&amp; Educational Services</b>	<b># of Contracts</b>	0	0	0	0	0	0	0
	<b>Total Dollars</b>	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Corporate Credit Card</b>	<b># of Contracts</b>	0	0	0	0	0	0	0
	<b>Total Dollars</b>	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Direct Voucher</b>	<b># of Contracts</b>	0	0	0	0	0	0	0
	<b>Total Dollars</b>	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total</b>	<b>Total Dollars</b>	\$2,889,376	\$0	\$48,260	\$0	\$111,433	\$241,751	\$10,207
	<b># of Contracts</b>	16	0	12	0	43	16	5

**Total MBE Prime and Subcontract Awards by MBE Classifica**

<b>Procurement Category</b>		<b>African American</b>	<b>Asian</b>	<b>Hispanic</b>	<b>Native American</b>	<b>Women</b>	<b>African American Women</b>	<b>Asian Women</b>
<b>Architectural</b>	<b>Total Dollars</b>	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	<b># of Contracts</b>	0	0	0	0	0	0	0
<b>Engineering</b>	<b>Total Dollars</b>	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	<b># of Contracts</b>	0	0	0	0	0	0	0
<b>Construction</b>	<b>Total Dollars</b>	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	<b># of Contracts</b>	0	0	0	0	0	0	0

**Minority Business Enterprise Annual Procurement Report**

**Reporting Department/Agency:**

Department of Human Services

**Fiscal Year 2021**

July 1, 2020 - June 30, 2021

<b>Construction</b>	# of Contracts	0	0	0	0	0	0	0
<b>Construction Related Services</b>	Total Dollars	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	# of Contracts	0	0	0	0	0	0	0
<b>Maintenance</b>	Total Dollars	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	# of Contracts	0	0	0	0	0	0	0
<b>Services</b>	Total Dollars	\$2,786,549	\$0	\$48,260	\$0	\$36,268	\$224,387	\$0
	# of Contracts	5	0	12	0	12	12	0
<b>Supplies &amp; Equipment</b>	Total Dollars	\$102,827	\$0	\$0	\$0	\$6,567	\$17,363	\$10,207
	# of Contracts	11	0	0	0	26	4	5
<b>IT Services</b>	Total Dollars	\$3,604,674	\$8,562,233	\$71,743,260	\$0	\$58,957,322	\$5,767,478	\$38,893,260
	# of Contracts	2	8	22	0	25	8	12
<b>IT Supplies &amp; Equipment</b>	Total Dollars	\$0	\$0	\$0	\$0	\$18,242	\$0	\$0
	# of Contracts	0	0	0	0	3	0	0
<b>Human, Cultural, Social &amp; Educational Services</b>	Total Dollars	\$598,299	\$0	\$859,611	\$0	\$14,000,012	\$105,000	\$0
	# of Contracts	6	0	5	0	36	15	0
<b>Corporate Credit Card</b>	Total Dollars	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	# of Contracts	0	0	0	0	0	0	0

**Minority Business Enterprise Annual Procurement Report**

**Reporting Department/Agency:** Department of Human Services

**Fiscal Year 2021** July 1, 2020 - June 30, 2021

Direct Voucher	Total Dollars	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	# of Contracts	0	0	0	0	0	0	0
Total	Total Dollars	\$7,092,349	\$8,562,233	\$72,651,131	\$0	\$73,018,411	\$6,114,229	\$38,903,467
	# of Contracts	24	8	39	0	102	39	17

**% of Contract Awards** 0.71% 0.85% 7.24% 0.00% 7.28% 0.61% 3.88%

**Total Contract Awards from Form 1** \$1,002,871,580

Authorized by: Armando R Padilla  
 Printed Name and Title

Prepared by: Jessica Horton

Date: 10/20/21

Date: 09/22/21

Notes:

**Minority Business Enterprise Annual Procurement Report**

**Reporting Department/Agency:**

Department of Human Services

**Fiscal Year 2021**

July 1, 2020 - June 30, 2021

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and Procurement Categories

Procurement Category		Hispanic Women	Native American Women	Disabled	Non-Profit (Certified)	Community Service Provider	Disadvantaged	Total
Architectural	Total Dollars	\$0	\$0	\$0			\$0	\$0
	# of Contracts	0	0	0			0	0
Engineering	Total Dollars	\$0	\$0	\$0			\$0	\$0
	# of Contracts	0	0	0			0	0
Construction	Total Dollars	\$0	\$0	\$0			\$0	\$0
	# of Contracts	0	0	0			0	0
Construction Related Services	Total Dollars	\$0	\$0	\$0			\$0	\$0
	# of Contracts	0	0	0			0	0
Maintenance	Total Dollars	\$0	\$0	\$0			\$0	\$0
	# of Contracts	0	0	0			0	0
Services	Total Dollars	\$0	\$0	\$0			\$0	\$0
	# of Contracts	0	0	0			0	0
Supplies & Equipment	Total Dollars	\$0	\$0	\$0			\$0	\$0

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Reporting Form #2

Supplies & Equipment	# of Contracts	0	0	0		0	0
IT Services	Total Dollars	\$0	\$0	\$0		\$0	\$187,477,872
	# of Contracts	0	0	0		0	75
IT Supplies & Equipment	Total Dollars	\$0	\$0	\$0		\$0	\$0
	# of Contracts	0	0	0		0	0
Human, Cultural, Social & Educational Services	Total Dollars	\$0	\$0	\$0		\$0	\$15,562,922
	# of Contracts	0	0	0		0	62
Totals	Total Dollars	\$0	\$0	\$0		\$0	\$203,040,794
	# of Contracts	0	0	0		0	137

s and Procurement Categories

Procurement Category	Hispanic Women	Native American Women	Disabled	Non-Profit (Certified)	Community Service Provider	Disadvantaged	Total
Architectural	Total Dollars	\$0	\$0	\$0		\$0	\$0
	# of Contracts	0	0	0		0	0

Minority Business Enterprise Annual  
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Reporting Form #2

Engineering	Total Dollars	\$0	\$0	\$0	\$0	\$0
	# of Contracts	0	0	0	0	0
Construction	Total Dollars	\$0	\$0	\$0	\$0	\$0
	# of Contracts	0	0	0	0	0
Construction Related Services	Total Dollars	\$0	\$0	\$0	\$0	\$0
	# of Contracts	0	0	0	0	0
Maintenance	Total Dollars	\$0	\$0	\$0	\$0	\$0
	# of Contracts	0	0	0	0	0
Services	Total Dollars	\$14,151	\$0	\$5,093	\$0	\$3,114,708
	# of Contracts	3	0	2	0	46
Supplies & Equipment	Total Dollars	\$0	\$0	\$0	\$0	\$136,964
	# of Contracts	0	0	0	0	46
IT Services	Total Dollars	\$0	\$0	\$0	\$0	\$50,356
	# of Contracts	0	0	0	0	2
IT Supplies & Equipment	Total Dollars	\$0	\$0	\$0	\$0	\$18,242
	# of Contracts	0	0	0	0	3
Human, Cultural, Social	Total Dollars	\$0	\$0	\$0	\$0	\$0

Minority Business Enterprise Annual  
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 Fiscal Year 2021

Reporting Form #2

& Educational Services	# of Contracts	0	0	0		0	0
	Total Dollars	\$0	\$0	\$0		\$0	\$0
Corporate Credit Card	# of Contracts	0	0	0		0	0
	Total Dollars	\$0	\$0	\$0		\$0	\$0
Direct Voucher	# of Contracts	0	0	0		0	0
	Total Dollars	\$0	\$0	\$0		\$0	\$0
Total	Total Dollars	\$14,151	\$0	\$5,093		\$0	\$3,320,270
	# of Contracts	3	0	2		0	97

tions and Procurement Categories

Procurement Category		Hispanic Women	Native American Women	Disabled	Non-Profit (Certified)	Community Service Provider	Disadvantaged	Total
Architectural	Total Dollars	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	# of Contracts	0	0	0	0	0	0	0
Engineering	Total Dollars	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	# of Contracts	0	0	0	0	0	0	0
Construction	Total Dollars	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Minority Business Enterprise Annual  
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Construction	# of Contracts	0	0	0	0	0	0	0
Construction Related Services	Total Dollars	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	# of Contracts	0	0	0	0	0	0	0
Maintenance	Total Dollars	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	# of Contracts	0	0	0	0	0	0	0
Services	Total Dollars	\$14,151	\$0	\$5,093	\$0	\$0	\$0	\$3,114,708
	# of Contracts	3	0	2	0	0	0	46
Supplies & Equipment	Total Dollars	\$0	\$0	\$0	\$0	\$0	\$0	\$136,964
	# of Contracts	0	0	0	0	0	0	46
IT Services	Total Dollars	\$0	\$0	\$0	\$0	\$0	\$0	\$187,528,228
	# of Contracts	0	0	0	0	0	0	77
IT Supplies & Equipment	Total Dollars	\$0	\$0	\$0	\$0	\$0	\$0	\$18,242
	# of Contracts	0	0	0	0	0	0	3
Human, Cultural, Social & Educational Services	Total Dollars	\$0	\$0	\$0	\$0	\$0	\$0	\$15,562,922
	# of Contracts	0	0	0	0	0	0	62
Corporate Credit Card	Total Dollars	\$0	\$0	\$0			\$0	\$0
	# of Contracts	0	0	0			0	0

Minority Business Enterprise Annual  
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Direct Voucher	Total Dollars	\$0	\$0	\$0			\$0	\$0
	# of Contracts	0	0	0			0	0
Total	Total Dollars	\$14,151	\$0	\$5,093	\$0	\$0	\$0	\$206,361,064
	# of Contracts	3	0	2	0	0	0	234
% of Contract Awards		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	20.58%

Total Contract Awards  
 from Form 1

Telephone: (410) 767-1693

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Notes:

**Minority Business Enterprise Anr  
Reporting Department/Agency:  
Fiscal Year 2021**

**Reporting Form #2**

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Department	Agency	Agency Title	Contract Number	Category	Contract Amount	Doc Status	Multi Vend	Vendor Number	Vendor Name	Contract Description	MBE Description	MBE Waive	MBE Goal	F MBE Cert	No
Department	N0012	DHS - ADM	N00P1600	S	\$250.00	POST	N	****579599	BLACK WOLF COMMUNICATIONS	INSTALL VC	African American	N	0	10-330	
Department	N0012	DHS - ADM	N00P1602	S	\$11,443.00	CLOS	N	****579599	BLACK WOLF COMMUNICATIONS	SERVICES	African American	N	0	10-330	
Department	N0101	DHS - ALLE	N00B1600	S	\$46,981.20	CLOS	N	****048775	FIRST PROTECT SECURITY I	UNARMED	African American	N	0	20-542	
Department	N0201	DHS - ANNI	N00P1600	S	\$6,600.00	CLOS	N	****873835	RGH ENTERPRISES INC	RGH PRINT	African American	N	0	97-360	
Department	N1801	DHS - ST. IV	N00P1600	CSE	\$364.00	CLOS	N	****873835	RGH ENTERPRISES INC	FACE MASH	African American	N	0	97-360	
Department	N1801	DHS - ST. IV	N00P1600	CSE	\$109.20	CLOS	N	****873835	RGH ENTERPRISES INC	M95 MASK	African American	N	0	97-360	
Department	N1801	DHS - ST. IV	N00P1600	CSE	\$75.30	CLOS	N	****873835	RGH ENTERPRISES INC	CLEANING	African American	N	0	97-360	
Department	N1801	DHS - ST. IV	N00P1602	CSE	\$109.17	CLOS	N	****873835	RGH ENTERPRISES INC	THERMOM	African American	N	0	97-360	
Department	N2401	DHS - BALT	N00B1600	S	\$2,721,275.00	CLOS	N	****230252	KRA CORPORATION	THIS CONT	African American	N	29	96-298	
Department	N2401	DHS - BALT	N00P1601	CSE	\$18,214.00	CLOS	N	****873835	RGH ENTERPRISES INC	CARTRIDG	African American	N	0	97-360	
Department	N2401	DHS - BALT	N00P1601	CSE	\$14,277.00	CLOS	N	****873835	RGH ENTERPRISES INC	CARTRIDG	African American	N	0	97-360	
Department	N2401	DHS - BALT	N00P1601	CSE	\$18,214.00	CLOS	N	****873835	RGH ENTERPRISES INC	CARTRIDG	African American	N	0	97-360	
Department	N2401	DHS - BALT	N00P1601	CSE	\$4,285.10	CLOS	N	****873835	RGH ENTERPRISES INC	FILE FOLDE	African American	N	0	97-360	
Department	N2401	DHS - BALT	N00P1602	CSE	\$18,214.00	CLOS	N	****873835	RGH ENTERPRISES INC	CARTRIDG	African American	N	0	97-360	
Department	N2401	DHS - BALT	N00P1602	CSE	\$14,277.00	CLOS	N	****873835	RGH ENTERPRISES INC	CARTRIDG	African American	N	0	97-360	
Department	N2401	DHS - BALT	N00P1602	CSE	\$14,688.00	CLOS	N	****873835	RGH ENTERPRISES INC	BROTHER T	African American	N	0	97-360	
Department	N0029	DHS - OLM	N00P1601	S	\$168.00	PVCH	N	****493503	BIRNBAUM INTERPRETING SER	SERVICES	Disabled	N	0	96-393	
Department	N1001	DHS - FRED	N00P1602	S	\$3,125.00	CLOS	N	****071576	FREDERICK INTERPRETING AG	NEW PO TC	Disabled	N	0	21-164	
Department	N1001	DHS - FRED	N00P1602	S	\$1,800.00	CLOS	N	****071576	FREDERICK INTERPRETING AG	FCDSS LGA	Disabled	N	0	21-164	
Department	N0002	DHS - SOCI	N00P1601	CSE	\$1,051.40	CLOS	N	****490159	PROMOTIONS UNLIMITED INC	ITEMS FOR	Female	N	0	90-599	
Department	N0002	DHS - SOCI	N00P1601	S	\$3,220.00	CLOS	N	****490159	PROMOTIONS UNLIMITED INC	SUPPLY FO	Female	N	0	90-599	
Department	N0002	DHS - SOCI	N00P1602	CSE	\$1,043.00	CLOS	N	****490159	PROMOTIONS UNLIMITED INC	SUPPLY	Female	N	0	90-599	
Department	N0006	DHS - SYSTI	N00P1601	ITE	\$49,940.00	CLOS	Y	****341809	APPLIED TECHNOLOGY SERVIC	PRINTER LC	Female	N	0	02-507	
Department	N0006	DHS - SYSTI	N00P1601	S	\$5,405.00	CLOS	N	****676646	USC CANTERBURY	SERVICES	Female	N	0	07-336	
Department	N0006	DHS - SYSTI	N00P1602	ITE	\$16,459.47	PVCH	N	****287667	ADVANCED COMPUTER CONCEPT	SERVICES	Female	N	0	14-602	
Department	N0011	DHS - PERS	N00P1601	S	\$570.50	PVCH	N	****490159	PROMOTIONS UNLIMITED INC	PROMOTIC	Female	N	0	90-599	
Department	N0014	DHS - BUDI	N00P1600	ITE	\$897.78	CLOS	N	****676646	USC CANTERBURY	PA03670-B	Female	N	0	07-336	
Department	N0014	DHS - BUDI	N00P1601	S	\$50.25	CLOS	N	****748111	FOR THE RECORD INC	TRANSCRIP	Female	N	0	97-280	
Department	N0019	DHS - FOST	N00P1602	S	\$1,710.40	CLOS	N	****490159	PROMOTIONS UNLIMITED INC	PROMOTIC	Female	N	0	90-599	
Department	N0020	DHS - CON	N00P1602	CSE	\$787.00	CLOS	N	****490159	PROMOTIONS UNLIMITED INC	PROMOTIC	Female	N	0	90-599	
Department	N0101	DHS - ALLE	N00P1600	CSE	\$6,325.00	CLOS	N	****526648	HCGI HARTFORD INC	DOCKING S	Female	N	0	13-322	
Department	N0201	DHS - ANNI	N00P1600	S	\$4,565.00	CLOS	N	****399847	A PERSONAL ANSWERING SERV	ANSWERIN	Female	N	0	11-093	
Department	N0201	DHS - ANNI	N00P1600	S	\$3,466.16	CLOS	N	****439761	RUDOLPHS OFFICE & COMPUTE	COVID ORC	Female	N	0	94-126	
Department	N0201	DHS - ANNI	N00P1601	S	\$3,704.40	PVCH	N	****943948	MCENROE VOICE & DATA	SERVICE	Female	N	0	89-609	
Department	N0301	DHS - BALT	N00P1600	S	\$1,077.00	CLOS	N	****325301	TCS INTERPRETING INC	SIGN LANG	Female	N	0	00-327	
Department	N0301	DHS - BALT	N00P1601	S	\$6,732.00	PVCH	N	****698729	CMS LLC	CLEANING	Female	N	0	14-282	
Department	N0401	DHS - CALV	N00P0604	S	\$4,836.88	CLOS	N	****399847	A PERSONAL ANSWERING SERV	TELEPHON	Female	N	0	11-093	
Department	N0701	DHS - CECII	N00P1601	CSE	\$681.00	CLOS	N	****490159	PROMOTIONS UNLIMITED INC	COZY CLIP	Female	N	0	90-599	
Department	N0701	DHS - CECII	N00P1601	CSE	\$267.78	CLOS	N	****439761	RUDOLPHS OFFICE & COMPUTE	PROMOTIC	Female	N	0	94-126	
Department	N0701	DHS - CECII	N00P1602	CSE	\$2,811.00	CLOS	N	****490159	PROMOTIONS UNLIMITED INC	PROMO ITI	Female	N	0	90-599	
Department	N0701	DHS - CECII	N00P1602	CSE	\$6,646.50	CLOS	N	****490159	PROMOTIONS UNLIMITED INC	PROMO ITI	Female	N	0	90-599	
Department	N0701	DHS - CECII	N00P1602	CSE	\$2,862.00	CLOS	N	****490159	PROMOTIONS UNLIMITED INC	PROMO ITI	Female	N	0	90-599	
Department	N0701	DHS - CECII	N00P1602	CSE	\$1,765.00	CLOS	N	****490159	PROMOTIONS UNLIMITED INC	PROMO ITI	Female	N	0	90-599	
Department	N0701	DHS - CECII	N00P1602	CSE	\$2,017.50	CLOS	N	****490159	PROMOTIONS UNLIMITED INC	PROMO ITI	Female	N	0	90-599	
Department	N1201	DHS - HARF	N00P1600	CSE	\$2,225.00	CLOS	N	****399847	A PERSONAL ANSWERING SERV	ANSWERIN	Female	N	0	11-093	
Department	N1608	PRINCE GE	N00P1601	ITE	\$885.00	CLOS	N	****341809	APPLIED TECHNOLOGY SERVIC	COMPUTE	Female	N	0	02-507	
Department	N1608	PRINCE GE	N00P1601	ITE	\$416.25	CLOS	N	****341809	APPLIED TECHNOLOGY SERVIC	SUPPLYS	Female	N	0	02-507	
Department	N1801	DHS - ST. IV	N00P1601	CSE	\$40.50	CLOS	N	****439761	RUDOLPHS OFFICE & COMPUTE	DISINFECTI	Female	N	0	94-126	
Department	N1801	DHS - ST. IV	N00P1601	CSE	\$161.27	CLOS	N	****439761	RUDOLPHS OFFICE & COMPUTE	DISINFECTI	Female	N	0	94-126	
Department	N1801	DHS - ST. IV	N00P1601	CSE	\$165.98	CLOS	N	****439761	RUDOLPHS OFFICE & COMPUTE	DISPOSAL	Female	N	0	94-126	
Department	N1801	DHS - ST. IV	N00P1602	CSE	\$5,436.00	CLOS	N	****621585	ALL-PRO PLACEMENT SERVICE	TEMP STAF	Female	N	0	03-205	
Department	N2101	DHS - WASH	N00P1600	S	\$1,989.21	CLOS	N	****943948	MCENROE VOICE & DATA	IRECORD E	Female	N	0	89-609	
Department	N2101	DHS - WASH	N00P1602	CSE	\$6,800.00	CLOS	N	****439761	RUDOLPHS OFFICE & COMPUTE	AIR PURIFI	Female	N	0	94-126	
Department	N2101	DHS - WASH	N00P1602	CSE	\$3,250.00	CLOS	N	****439761	RUDOLPHS OFFICE & COMPUTE	AIR PURIFI	Female	N	0	94-126	
Department	N2201	DHS - WICC	N00P1601	CSE	\$8,671.95	CLOS	N	****439761	RUDOLPHS OFFICE & COMPUTE	OFFICE SUF	Female	N	0	94-126	
Department	N2201	DHS - WICC	N00P1602	CSE	\$5,687.25	CLOS	N	****439761	RUDOLPHS OFFICE & COMPUTE	OFFICE FIL	Female	N	0	94-126	

Departmen N2401	DHS - BALT N00P1600C CSE	\$4,554.01	CLOS	N	****490159	PROMOTIONS UNLIMITED INC	PROMOTIC Female	N	0 90-599
Departmen N2401	DHS - BALT N00P1600C CSE	\$391.78	CLOS	N	****439761	RUDOLPHS OFFICE & COMPUTE	6 PART CLP Female	N	0 94-126
Departmen N2401	DHS - BALT N00P1600C CSE	\$749.25	CLOS	N	****439761	RUDOLPHS OFFICE & COMPUTE	HAND SAN Female	N	0 94-126
Departmen N2401	DHS - BALT N00P1600C CSE	\$749.25	CLOS	N	****439761	RUDOLPHS OFFICE & COMPUTE	HAND SAN Female	N	0 94-126
Departmen N2401	DHS - BALT N00P1600C CSE	\$33.82	CLOS	N	****439761	RUDOLPHS OFFICE & COMPUTE	EXECUTIVE Female	N	0 94-126
Departmen N2401	DHS - BALT N00P1600C CSE	\$2,384.91	CLOS	N	****439761	RUDOLPHS OFFICE & COMPUTE	DISINFECT/ Female	N	0 94-126
Departmen N2401	DHS - BALT N00P1600C CSE	\$293.83	CLOS	N	****439761	RUDOLPHS OFFICE & COMPUTE	ALPHABET Female	N	0 94-126
Departmen N2401	DHS - BALT N00P1600C CSE	\$8,329.62	CLOS	N	****490159	PROMOTIONS UNLIMITED INC	PROMOTIC Female	N	0 90-599
Departmen N2401	DHS - BALT N00P1600C CSE	\$2,475.00	CLOS	N	****439761	RUDOLPHS OFFICE & COMPUTE	SAFETY DU Female	N	0 94-126
Departmen N2401	DHS - BALT N00P1600C CSE	\$699.75	CLOS	N	****130516	VIKING CHEMICALS INC	DISINFECTI Female	N	0 92-016
Departmen N2401	DHS - BALT N00P1600C CSE	\$782.00	CLOS	N	****490159	PROMOTIONS UNLIMITED INC	1 OZ. HANI Female	N	0 90-599
Departmen N2401	DHS - BALT N00P1600C CSE	\$476.08	CLOS	N	****130516	VIKING CHEMICALS INC	COVID DISI Female	N	0 92-016
Departmen N2401	DHS - BALT N00P1600C CSE	\$782.00	CLOS	N	****490159	PROMOTIONS UNLIMITED INC	1 OZ HAND Female	N	0 90-599
Departmen N2401	DHS - BALT N00P1600C CSE	\$999.50	CLOS	N	****130516	VIKING CHEMICALS INC	DISINFECT/ Female	N	0 92-016
Departmen N2401	DHS - BALT N00P1600C CSE	\$970.10	CLOS	N	****130516	VIKING CHEMICALS INC	NITRILE GL Female	N	0 92-016
Departmen N2401	DHS - BALT N00P1600C CSE	\$7,115.80	PVCH	N	****130516	VIKING CHEMICALS INC	NITRILE GL Female	N	0 92-016
Departmen N2401	DHS - BALT N00P1601C CSE	\$16,651.44	CLOS	N	****439761	RUDOLPHS OFFICE & COMPUTE	BLACK ANC Female	N	0 94-126
Departmen N2401	DHS - BALT N00P1601C CSE	\$976.00	CLOS	N	****439761	RUDOLPHS OFFICE & COMPUTE	RUBBER B/ Female	N	0 94-126
Departmen N2401	DHS - BALT N00P1601C CSE	\$1,980.00	CLOS	N	****526648	HCGI HARTFORD INC	AC POWER Female	N	0 13-322
Departmen N2401	DHS - BALT N00P1601C CSE	\$3,711.50	CLOS	N	****850819	PORTERS SUPPLY CO INC	TOILET SEA Female	N	0 17-245
Departmen N2401	DHS - BALT N00P1601C CSE	\$839.70	CLOS	N	****130516	VIKING CHEMICALS INC	X-LARGE G Female	N	0 92-016
Departmen N2401	DHS - BALT N00P1602C CSE	\$7,268.00	CLOS	N	****439761	RUDOLPHS OFFICE & COMPUTE	CORRECTIC Female	N	0 94-126
Departmen N2401	DHS - BALT N00P1602C CSE	\$2,537.00	CLOS	N	****490159	PROMOTIONS UNLIMITED INC	PROMOTIC Female	N	0 90-599
Departmen N2401	DHS - BALT N00P1602C CSE	\$2,523.00	CLOS	N	****490159	PROMOTIONS UNLIMITED INC	PROMOTIC Female	N	0 90-599
Departmen N2401	DHS - BALT N00P1602C CSE	\$1,159.60	CLOS	N	****490159	PROMOTIONS UNLIMITED INC	JUMBO M/ Female	N	0 90-599
Departmen N0012	DHS - ADM N00P1601C S	\$504.00	POST	N	****070571	D&D INSTALLATIONS LLC	OFFICE SUF Female / African American	N	0 16-320
Departmen N0201	DHS - ANNI N00P1600C S	\$14,520.00	PVCH	N	****624122	L&G EXCLUSIVE CLEANING SE	JANITORIAL Female / African American	N	0 13-450
Departmen N0201	DHS - ANNI N00P1600C S	\$64,040.00	CLOS	N	****624122	L&G EXCLUSIVE CLEANING SE	HIGH TOUC Female / African American	N	0 13-450
Departmen N0201	DHS - ANNI N00P1602C S	\$9,360.00	POST	N	****423934	DEVINE PROFESSIONAL CONSU	VISITATION Female / African American	N	0 21-064
Departmen N0301	DHS - BALT N00P1600C S	\$11,578.25	PVCH	N	****994191	TRUSTWORTHY STAFFING SOLU	RESPITE CA Female / African American	N	0 07-018
Departmen N0801	DHS - CHAF N00P1601C S	\$4,850.00	CLOS	N	****435718	CROWNHILLS ENTERPRISES IN	PURCHASE Female / African American	N	0 09-304
Departmen N0801	DHS - CHAF N00P1601C S	\$2,125.00	CLOS	N	****435718	CROWNHILLS ENTERPRISES IN	PROJECT H Female / African American	N	0 09-304
Departmen N1301	DHS - HOW N00P1600C S	\$4,816.00	PVCH	N	****711493	BRIAR PATCH SHREDDING & R	SHREDDING Female / African American	N	0 16-627
Departmen N1301	DHS - HOW N00P1600C S	\$3,000.00	PVCH	N	****435718	CROWNHILLS ENTERPRISES IN	LICENSED F Female / African American	N	0 09-304
Departmen N1601	DHS - PRIN N00P1601C S	\$16,857.99	CLOS	N	****736698	EMERGENCY 911 SECURITY	LOCKSMITH Female / African American	N	0 14-115
Departmen N1801	DHS - ST. IV N00P1602C CSE	\$425.00	CLOS	N	****064217	PRINTING EXPRESS & DESIGN	PROMOTIC Female / African American	N	0 07-026
Departmen N1801	DHS - ST. IV N00P1602C CSE	\$3,470.80	CLOS	N	****064217	PRINTING EXPRESS & DESIGN	PROMOTIC Female / African American	N	0 07-026
Departmen N1901	DHS - SOM N00B1600C S	\$46,368.00	CLOS	N	****634035	PROSECURITY & PRIVATE INV	UNARMED Female / African American	N	0 19-073
Departmen N1901	DHS - SOM N00B1600C S	\$46,368.00	CLOS	N	****634035	PROSECURITY & PRIVATE INV	UNARMED Female / African American	N	0 19-073
Departmen N2401	DHS - BALT N00P1600C CSE	\$6,500.00	CLOS	N	****070571	D&D INSTALLATIONS LLC	RELOCATIC Female / African American	N	0 16-320
Departmen N0015	DHS - INSPI N00P1602C CSE	\$6,967.65	POST	N	****614963	AJ STATIONERS	OFFICE SUF Female / Asian American	N	0 94-330
Departmen N0401	DHS - CALV N00P0604C S	\$4,151.00	CLOS	N	****337032	TEN LLC	FY21 RELE/ Female / Hispanic	N	0 15-079
Departmen N1301	DHS - HOW N00P1600C S	\$5,000.00	CLOS	N	****337032	TEN LLC	CARWASH Female / Hispanic	N	0 15-079
Departmen N1301	DHS - HOW N00P1600C S	\$5,000.00	PVCH	N	****337032	TEN LLC	CARWASH Female / Hispanic	N	0 15-079
Departmen N0020	DHS - CON/ N00P1602C CSE	\$907.00	CLOS	N	****011240	DIGITIZED LOGOS INC	PROMOTIC Female / Sub-Continent Asian American	N	0 12-123
Departmen N0020	DHS - CON/ N00P1602C CSE	\$2,090.50	POST	N	****011240	DIGITIZED LOGOS INC	N Female / Sub-Continent Asian American	N	0 12-123
Departmen N0020	DHS - CON/ N00P1602C CSE	\$2,190.50	CLOS	N	****011240	DIGITIZED LOGOS INC	PROMOTIC Female / Sub-Continent Asian American	N	0 12-123
Departmen N0020	DHS - CON/ N00P1602C CSE	\$1,826.58	POST	N	****011240	DIGITIZED LOGOS INC	PROMOTIC Female / Sub-Continent Asian American	N	0 12-123
Departmen N0020	DHS - CON/ N00P1602C CSE	\$3,192.01	CLOS	N	****011240	DIGITIZED LOGOS INC	PROMOTION Female / Sub-Continent Asian American	N	0 12-123
Departmen N0008	DHS - CHILI N00P1602C S	\$14,460.00	POST	N	****220997	TOTAL CONTRACTING INC	INSTALLATI Hispanic	N	0 04-497
Departmen N0012	DHS - ADM N00P1600C S	\$2,750.00	CLOS	N	****262833	COLOSSAL CONTRACTORS INC	SERVICES Hispanic	N	0 02-401
Departmen N0012	DHS - ADM N00P1600C S	\$1,200.00	CLOS	N	****262833	COLOSSAL CONTRACTORS INC	SECOND FL Hispanic	N	0 02-401
Departmen N0012	DHS - ADM N00P1600C S	\$750.00	POST	N	****262833	COLOSSAL CONTRACTORS INC	SERVICES Hispanic	N	0 02-401
Departmen N0012	DHS - ADM N00P1600C S	\$1,100.00	CLOS	N	****220997	TOTAL CONTRACTING INC	SERVICES Hispanic	N	0 04-497
Departmen N0012	DHS - ADM N00P1601C S	\$11,800.00	CLOS	N	****220997	TOTAL CONTRACTING INC	SERVICES Hispanic	N	0 04-497

Department N0012	DHS - ADM N00P1601f S	\$11,285.00	CLOS	N	****262833	COLOSSAL CONTRACTORS INC	SERVICES	Hispanic	N	0 02-401
Department N0012	DHS - ADM N00P1602i S	\$975.00	CLOS	N	****262833	COLOSSAL CONTRACTORS INC	SERVICES	Hispanic	N	0 02-401
Department N0012	DHS - ADM N00P1602j S	\$300.00	CLOS	N	****220997	TOTAL CONTRACTING INC	LABOR 9TH	Hispanic	N	0 04-497
Department N0012	DHS - ADM N00P1602k S	\$450.00	CLOS	N	****220997	TOTAL CONTRACTING INC	LABOR	Hispanic	N	0 04-497
Department N0012	DHS - ADM N00P1602l S	\$690.00	POST	N	****262833	COLOSSAL CONTRACTORS INC	SERVICES	Hispanic	N	0 02-401
Department N0012	DHS - ADM N00P1602m S	\$2,500.00	CLOS	N	****262833	COLOSSAL CONTRACTORS INC	SERVICES	Hispanic	N	0 02-401
Department N0006	DHS - SYSTI N00P1600f ITW	\$2,438.40	CLOS	N	****352200	MVS INC	SOFTWARE	Sub-Continent Asian American	N	0 03-198
Department N0006	DHS - SYSTI N00P1601f ITE	\$3,684.12	CLOS	N	****352200	MVS INC	MODULE	Sub-Continent Asian American	N	0 03-198
Department N0011	DHS - PERS N00P1601j ITE	\$1,033.90	PVCH	N	****352200	MVS INC	COMPUTER	Sub-Continent Asian American	N	0 03-198
Department N0201	DHS - ANNI N00P1600j S	\$12,000.00	CLOS	N	****354991	SUN TECHNICAL SERVICES I	COURIER S	Sub-Continent Asian American	N	0 99-149
Department N2401	DHS - BALT N00P1600k CSE	\$11,990.00	CLOS	N	****352200	MVS INC	SPLASH GU	Sub-Continent Asian American	N	0 03-198
Department N2401	DHS - BALT N00P1600l CSE	\$5,792.00	PVCH	N	****354991	SUN TECHNICAL SERVICES I	DAILY COU	Sub-Continent Asian American	N	0 99-149

Dept	Department	MBE Code	MBE Description	Subcontractor No	Subcontractor Name	Work Category	Subgoal	Primary Vendor	Subcontract Amount	Invoice Date
N0006	DHS - SYSTI	002	AFRICAN AMERICAN	****827526	BITHGROUP TECHNOLOGIES I	ITS		****526369	\$1,802,337.20	3/15/2021
N0006	DHS - SYSTI	002	AFRICAN AMERICAN	****827526	BITHGROUP TECHNOLOGIES I	ITS		****526369	\$1,802,337.20	6/15/2021
N0009	DHS - FAMI	002	AFRICAN AMERICAN	****369559	SQN SYSTEMS CORP	HCS		****553376	\$99,716.50	7/8/2020
N0009	DHS - FAMI	002	AFRICAN AMERICAN	****369559	SQN SYSTEMS CORP	HCS		****553376	\$99,716.50	7/8/2020
N0009	DHS - FAMI	002	AFRICAN AMERICAN	****369559	SQN SYSTEMS CORP	HCS		****553376	\$99,716.50	9/28/2020
N0009	DHS - FAMI	002	AFRICAN AMERICAN	****369559	SQN SYSTEMS CORP	HCS		****553376	\$99,716.50	3/25/2021
N0009	DHS - FAMI	002	AFRICAN AMERICAN	****369559	SQN SYSTEMS CORP	HCS		****553376	\$99,716.50	3/25/2021
N0009	DHS - FAMI	002	AFRICAN AMERICAN	****369559	SQN SYSTEMS CORP	HCS		****553376	\$99,716.50	3/25/2021
N0006	DHS - SYSTI	001	FEMALE	****341809	APPLIED TECHNOLOGY SERVIC	ITS		****553376	\$1,268,840.15	7/15/2020
N0009	DHS - FAMI	001	FEMALE	****616169	ATHENA CONSULTING	HCS		****553376	\$1,453,991.00	7/8/2020
N0009	DHS - FAMI	001	FEMALE	****616169	ATHENA CONSULTING	HCS		****553376	\$1,453,991.00	8/7/2020
N0009	DHS - FAMI	001	FEMALE	****616169	ATHENA CONSULTING	HCS		****553376	\$1,453,991.00	9/8/2020
N0009	DHS - FAMI	001	FEMALE	****616169	ATHENA CONSULTING	HCS		****553376	\$1,453,991.00	12/7/2020
N0009	DHS - FAMI	001	FEMALE	****616169	ATHENA CONSULTING	HCS		****553376	\$1,453,991.00	1/7/2021
N0009	DHS - FAMI	001	FEMALE	****616169	ATHENA CONSULTING	HCS		****553376	\$1,453,991.00	2/4/2021
N0009	DHS - FAMI	001	FEMALE	****616169	ATHENA CONSULTING	HCS		****553376	\$1,453,991.00	3/5/2021
N1301	DHS - HOW	001	FEMALE	****176942	BEACON STAFFING ALTERNATI	HCS		****361822	\$120,612.50	7/31/2020
N1301	DHS - HOW	001	FEMALE	****176942	BEACON STAFFING ALTERNATI	HCS		****361822	\$120,612.50	7/31/2020
N1301	DHS - HOW	001	FEMALE	****176942	BEACON STAFFING ALTERNATI	HCS		****361822	\$120,612.50	7/31/2020
N1301	DHS - HOW	001	FEMALE	****176942	BEACON STAFFING ALTERNATI	HCS		****361822	\$120,612.50	9/30/2020
N1301	DHS - HOW	001	FEMALE	****176942	BEACON STAFFING ALTERNATI	HCS		****361822	\$120,612.50	9/30/2020
N1301	DHS - HOW	001	FEMALE	****176942	BEACON STAFFING ALTERNATI	HCS		****361822	\$120,612.50	12/31/2020
N1301	DHS - HOW	001	FEMALE	****176942	BEACON STAFFING ALTERNATI	HCS		****361822	\$120,612.50	12/31/2020
N1301	DHS - HOW	001	FEMALE	****176942	BEACON STAFFING ALTERNATI	HCS		****361822	\$120,612.50	12/31/2020
N1301	DHS - HOW	001	FEMALE	****176942	BEACON STAFFING ALTERNATI	HCS		****361822	\$120,612.50	12/31/2020
N1301	DHS - HOW	001	FEMALE	****176942	BEACON STAFFING ALTERNATI	HCS		****361822	\$120,612.50	12/31/2020
N1301	DHS - HOW	001	FEMALE	****176942	BEACON STAFFING ALTERNATI	HCS		****361822	\$120,612.50	12/31/2020
N1301	DHS - HOW	001	FEMALE	****176942	BEACON STAFFING ALTERNATI	HCS		****361822	\$120,612.50	12/31/2020
N1301	DHS - HOW	001	FEMALE	****176942	BEACON STAFFING ALTERNATI	HCS		****361822	\$120,612.50	12/31/2020
N1301	DHS - HOW	001	FEMALE	****176942	BEACON STAFFING ALTERNATI	HCS		****361822	\$120,612.50	12/31/2020
N1301	DHS - HOW	001	FEMALE	****176942	BEACON STAFFING ALTERNATI	HCS		****361822	\$120,612.50	12/31/2020
N1301	DHS - HOW	001	FEMALE	****176942	BEACON STAFFING ALTERNATI	HCS		****361822	\$120,612.50	5/25/2021
N1301	DHS - HOW	001	FEMALE	****176942	BEACON STAFFING ALTERNATI	HCS		****361822	\$120,612.50	5/25/2021
N1301	DHS - HOW	001	FEMALE	****176942	BEACON STAFFING ALTERNATI	HCS		****361822	\$120,612.50	6/21/2021
N1301	DHS - HOW	001	FEMALE	****176942	BEACON STAFFING ALTERNATI	HCS		****361822	\$120,612.50	6/21/2021
N0002	DHS - SOCI	001	FEMALE	****439761	RUDOLPHS OFFICE & COMPUTE	HCS		****591538	\$18,597.00	8/1/2020
N0002	DHS - SOCI	001	FEMALE	****439761	RUDOLPHS OFFICE & COMPUTE	HCS		****591538	\$18,597.00	9/1/2020
N0002	DHS - SOCI	001	FEMALE	****439761	RUDOLPHS OFFICE & COMPUTE	HCS		****591538	\$18,597.00	10/1/2020
N0002	DHS - SOCI	001	FEMALE	****439761	RUDOLPHS OFFICE & COMPUTE	HCS		****591538	\$18,597.00	11/1/2020
N0002	DHS - SOCI	001	FEMALE	****439761	RUDOLPHS OFFICE & COMPUTE	HCS		****591538	\$18,597.00	12/1/2020
N0002	DHS - SOCI	001	FEMALE	****313815	THE FITCH DUSTDOWN COMPAN	HCS		****591538	\$42,153.00	7/1/2020
N0002	DHS - SOCI	001	FEMALE	****313815	THE FITCH DUSTDOWN COMPAN	HCS		****591538	\$42,153.00	9/1/2020
N0002	DHS - SOCI	001	FEMALE	****313815	THE FITCH DUSTDOWN COMPAN	HCS		****591538	\$42,153.00	10/1/2020





N0006	DHS - SYSTI009	SUB-CONTINENT ASIAN AME ****503449	N-3 TECHNOLOGIES INC	ITS	****815781	\$1,070,279.15	10/15/2020
N0006	DHS - SYSTI009	SUB-CONTINENT ASIAN AME ****503449	N-3 TECHNOLOGIES INC	ITS	****815781	\$1,070,279.15	11/15/2020
N0006	DHS - SYSTI009	SUB-CONTINENT ASIAN AME ****503449	N-3 TECHNOLOGIES INC	ITS	****815781	\$1,070,279.15	12/15/2020
N0006	DHS - SYSTI009	SUB-CONTINENT ASIAN AME ****503449	N-3 TECHNOLOGIES INC	ITS	****815781	\$1,070,279.15	1/15/2021
N0006	DHS - SYSTI009	SUB-CONTINENT ASIAN AME ****503449	N-3 TECHNOLOGIES INC	ITS	****815781	\$1,070,279.15	3/15/2021
N0006	DHS - SYSTI009	SUB-CONTINENT ASIAN AME ****503449	N-3 TECHNOLOGIES INC	ITS	****815781	\$1,070,279.15	4/15/2021
N0006	DHS - SYSTI009	SUB-CONTINENT ASIAN AME ****503449	N-3 TECHNOLOGIES INC	ITS	****815781	\$1,070,279.15	5/15/2021
N0006	DHS - SYSTI009	SUB-CONTINENT ASIAN AME ****503449	N-3 TECHNOLOGIES INC	ITS	****815781	\$1,070,279.15	6/15/2021