

The MARYLAND
HEALTH SERVICES COST REVIEW COMMISSION



REPORT TO THE GOVERNOR

FISCAL YEAR 2012

MARTIN O'MALLEY

GOVERNOR

**STATE OF MARYLAND
HEALTH SERVICES COST REVIEW COMMISSION**

Commissioners as of June 30, 2012

| | <u>Appointed</u> | <u>Term Expires</u> |
|----------------------------|---|--------------------------------|
| John M. Colmers | July 11, 2011 (Replaced Chairman Frederick W. Puddester) | June 30, 2013 |
| Joseph Antos, Ph.D. | July 1, 2004 July 1, 2008* | June 30, 2008 June 30, 2012 |
| George H. Bone, M.D. | July 1, 2010 | June 30, 2014 |
| Jack C. Keane | July 1, 2011 | June 30, 2015 |
| Bernadette C. Loftus, M.D. | July 1, 2011 | June 30, 2015 |
| Thomas R. Mullen | July 1, 2011 | June 30, 2015 |
| Herbert S. Wong, Ph.D. | March 25, 2008** | June 30, 2009 |
| Vice-Chairman*** | July 1, 2009* | June 30, 2013 |

* Reappointed

** Effective March 25, 2008, Herbert S. Wong, Ph.D. replaced William Munn, Commissioner.

*** Effective August 11, 2011, Herbert S. Wong was appointed Vice Chairman

STATE OF MARYLAND
HEALTH SERVICES COST REVIEW COMMISSION
ANNUAL REPORT TO THE GOVERNOR

TABLE OF CONTENTS

| | | | |
|------|---|---|----|
| I. | OVERVIEW | 1 | |
| | A. | Maryland Hospital Cost Performance | 1 |
| | B. | Uncompensated Care | 2 |
| | C. | Averted Bad Debt | 4 |
| | D. | Financial Condition of Maryland Hospitals | 6 |
| | E. | Medicare Waiver | 7 |
| | F. | FY 2012 Budget | 7 |
| | G. | Quality Initiative | 8 |
| | H. | Patient Safety | 12 |
| | I. | Community Benefit Report | 13 |
| II. | REVIEW OF RATE REGULATION ACTIVITIES | 14 | |
| | A. | Closed Docket Proceedings | 14 |
| | B. | Annual Unit Rate and Charge Per Case Target Updates | 16 |
| | C. | Full Rate Reviews | 17 |
| | D. | Spend Down Hospitals | 17 |
| III. | SYSTEM REFINEMENTS AND CHANGES IN METHODOLOGY | 18 | |
| | A. | Outpatient Charge Per Visit Methodology | 18 |
| | B. | Uncompensated Care Policy and Charity Care | 19 |
| | C. | One Day Stays | 21 |

| | |
|---|----|
| D. Hospital Reports of Graduate Medical Education | 22 |
| E. Nurse Support Programs (NSPI and II) | 23 |
| F. Hospital Discharge Data | 25 |
| 1. Inpatient Discharge Data | 25 |
| 2. Outpatient Data | 26 |
| 3. Financial – Discharge Data Reconciliation | 26 |
| IV. AUDITING AND COMPLIANCE ACTIVITIES | 27 |
| A. Auditing Activities | 27 |
| B. Monitoring Activities | 27 |
| V. ACTIVITIES AFFECTING THE HEALTH SERVICES COST REVIEW COMMISSION REGULATIONS | 28 |
| VI. LEGISLATION AFFECTING THE HEALTH SERVICES COST REVIEW COMMISSION’S ENABLING ACT | 30 |
| VII. STATUS OF LITIGATION INVOLVING THE HEALTH SERVICES COST REVIEW COMMISSION | 32 |
| VIII. ACTIVITIES ASSOCIATED WITH IMPLEMENTATION OF HEALTH SERVICES COST REVIEW COMMISSION ALTERNATIVE METHODS OF RATE DETERMINATION | 32 |
| FORMER COMMISSIONERS | 33 |
| DECEMBER 2012 ANNUAL DISCLOSURE REPORT | |

This Governor's Report focuses on activities of the Health Services Cost Review Commission ("HSCRC," or "Commission") for the Fiscal Year (FY) 2012. Audited hospital data throughout the report, however, are for the most recent fiscal year available, which in most cases is FY 2011.

I. OVERVIEW

Continuing to build on the significant change that began in FY 2000 with the redesign of the hospital rate setting system that had been in place for 35 years, the HSCRC further refined changes to the system in FY 2012. The redesigned system has demonstrated its effectiveness in achieving the founding principles of the Maryland system - they are the principles of access, cost containment, equity, public accountability, and solvency. In recent years, the HSCRC has also devoted considerable resources toward improving the overall quality of hospital care.

A. Maryland Hospital Cost Performance

The HSCRC's FY 2011 Disclosure Statement reported that the average amount paid for a hospital admission in Maryland rose from \$10,983 in FY 2010 to \$ 11,692 in FY 2011 – a 6.5% increase. The rate setting system has retained many unique benefits, such as keeping the mark-up, i.e., the difference between hospital costs and charges, in Maryland hospitals the lowest in the nation at 27%, compared to the average mark-up of 212% for hospitals nationally, according to the most recent data from the American Hospital Association (AHA). In Maryland, the payment systems builds the cost of uncompensated care into the rates, and all payers in Maryland pay the same rates for hospital care (For details, please see section entitled "Uncompensated Care" below). In the absence of rate setting, hospitals outside of Maryland must artificially mark up their charges by over 200 percent in an effort to compensate for shortfalls in uncompensated

care, discounts to large managed care organizations (e.g., HMOs), and low reimbursement from Medicare and Medicaid. These marked-up charges make payment especially difficult for “self-pay” patients and other third-party payers not granted discounts and present a serious dilemma in healthcare today.

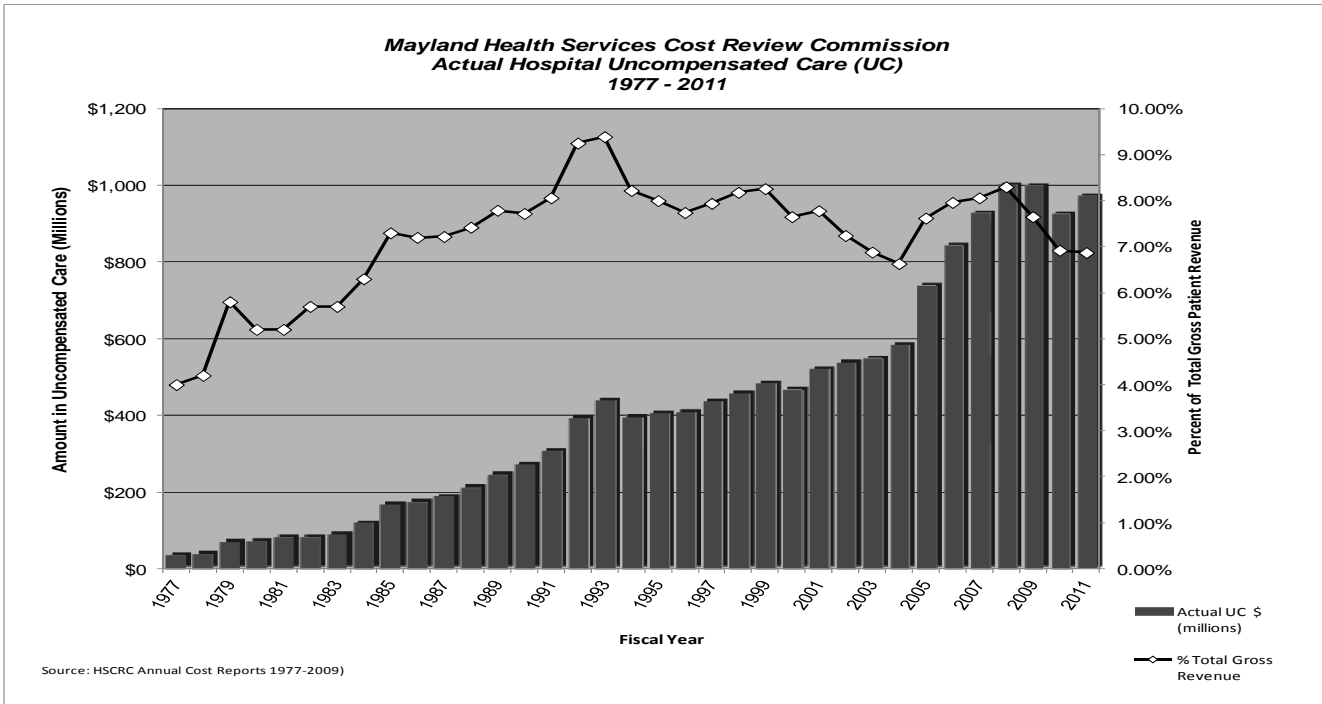
In FY 1976, the cost per adjusted admission to a Maryland hospital was 26 percent above the national average. In FY 2010, the year for which the most recent data are available from AHA, the average cost per adjusted admission in Maryland was at the national average. From 1977 through 2010, Maryland hospitals experienced the lowest cumulative growth in cost per adjusted admission of any state in the nation.

During FY 2011, analysis of hospital costs (i.e., what hospitals expend to provide their services) shows that the average cost per admission at Maryland hospitals increased by 5 percent during FY 2011.

B. Uncompensated Care

The Commission’s annual Disclosure Report showed that the uncompensated care financed through the rate setting system increased from \$926 million in FY 2010 to \$971 million in FY2011 (**see chart below**).

Since its inception, the HSCRC has recognized reasonable levels of bad debt and charity care (uncompensated care) in hospital rates as a means to enhance access to services for those citizens who cannot pay for care. As hospital uncompensated care (UC) has increased in both relative and absolute terms, the General Assembly and the HSCRC have been actively involved



in efforts to modify and improve the UC funding mechanism. In FY 2009, the Commission moved to a more equitable method to finance UC in the rate setting system.

Prior to FY 2009, UC was funded through a “partial” pooling approach where a UC fund or pool was created from an assessment of 0.75% on each hospital. This fund was then reallocated to the subset of hospitals with the highest levels of UC in their rates. Those “high” UC hospitals then would finance their UC burdens in part through their rate structure (UC provisions in their rates up to some pre-determined threshold level) and in part from payments from the UC pool. The Commission moved to “full” or 100% pooling of all hospital UC in FY 2009. This funding mechanism incorporates the State-wide average level of hospital UC into the rate structures of all facilities. Hospitals with approved UC provisions that are less than the State-wide average level of UC will remit funds to the UC pool equal to the difference between their approved UC provision and the State-wide average UC. Conversely, hospitals with

approved UC provisions in excess of the State-wide average level of UC would receive payment from the UC fund equal to the difference between their approved provisions and the State-wide average UC.

In addition to the move to 100% pooling in FY 2009, the Commission approved the inclusion of The University of Maryland Shock Trauma Center's UC in the existing UC pool.

C. Averted Bad Debt

Chapter 7 of the 2007 Special Session enacted the "Working Families and Small Business Health Coverage Act," which 1) expands access to health care for parents and caretaker relatives with household income up to 116 percent of the federal poverty level (FPL); 2) expands Primary Adult Care (PAC) program benefits over three years to childless adults with household income up to 116 percent FPL; and 3) establishes a Small Employer Health Insurance Premium Subsidy Program, funded with \$15 million in fiscal 2009.

Special funds, including savings from averted uncompensated care and matching federal funds, will cover a portion of the costs of the expansion. Chapters 244/245 from 2008 require the Commission to implement a uniform assessment on hospital rates to reflect the aggregate reduction in hospital uncompensated care from the expansion of health care coverage under Chapter 7. The assessment is to be broad-based, prospective, and uniform and will reflect averted uncompensated care realized from the expansion of the Medicaid Program under Chapter 7. The legislation authorizes the Commission to implement the assessment provided that it does not exceed the actual averted uncompensated care.

During FY 2008, the Medicaid Program and HSCRC estimated the total FY 2009 Medicaid expenditures for the expansion population to be \$95.2 million. This amount was then

adjusted to account for the percentage of expenditures that will be spent in-state, the Medicaid discount, the percentage of expenditures that would go to hospitals, the estimated share of the spending that went to individuals who had coverage previously (known as “crowd out”), and the lower use rate of the uninsured. Using these adjustments, the original estimated hospital averted bad debt from Medicaid expansion in FY 2009 was calculated to be \$34.3 million.

The FY 2010 assessment was based on an anticipated average enrollment of 55,000 and a per-member/per-month cost of \$539. The total expected Medicaid expenditures for this population is \$324.4 million. After making the same adjustments made for FY 2009, the total expected hospital averted bad debt in FY 2010 was \$103.4 million, and the uniform assessment for FY 2010 was \$90 million. An additional \$25.2 million was added to the uniform assessment to cover the expansion of the Primary Adult Care (PAC) and the underestimation for FY2009, bringing the total assessment amount for the combined Medicaid/PAC expansion in FY 2010 to \$115.3 million.

The FY 2011 assessment was based on an anticipated average enrollment of 69,800 and a per-member/per-month cost of \$547. The total expected expenditures for this population was \$457.6 million. The total expected hospital averted bad debt in FY2011 for the parent/caretaker expansion was \$128.6 million, after making adjustments for crowd-out (28%), lower-use rate (82%), in-state expenditures (6%), and the percentage of expenditures for hospital services (50%). Hospital rates were reduced further by an additional \$26.8 million for the PAC expansion. The total assessment amount for the combined Medicaid/PAC expansion for FY2011 was \$146.1 million.

Changes to the State statute locked the amount of revenue allocated for the Medicaid expansion at 1.25 percent of projected regulated net patient revenue for each hospital beginning in FY2012. The total assessment amount for the combined Medicaid/PAC expansion for FY2012 was \$157.7 million. However, the Commission determined that hospitals overpaid Medicaid in FY 2010 by \$10.9 million. That amount was applied to reduce the FY 2012 assessments.

D. Financial Condition of Maryland Hospitals

In addition to its other statutory obligations, the Commission concerns itself with the financial performance of Maryland hospitals.

Over the years, the Commission and the hospital industry have monitored performance relative to certain targets as a means of assessing the overall financial condition of the Maryland hospital industry. In utilizing these targets, however, the Commission and the industry note that no one target, financial or operating, should be viewed as dominant. All targets should be evaluated in conjunction with each other before conclusions can be drawn as to the financial condition of the industry. As the Commission and Maryland hospitals continue the work to attain and balance these targeted levels, it is expected that improved levels of industry financial health will be realized.

In FY 2011, Maryland general acute hospitals' profits on regulated activities rose from 6.2% in FY 2010 to 7.4% in FY 2011. Profits on regulated and unregulated operations increased slightly from 2.6% in FY 2010 to 3.5% in FY 2011. Total excess profits (which include profits and losses from regulated and unregulated operating and non-operating activities) increased significantly from 3.8% in FY 2010 to 6.3% in FY 2011.

E. Medicare Waiver

Federal statute grants Maryland a waiver authorizing the State to set hospital rates for all payers, including Medicare and Medicaid, with the provision that Maryland continues to meet certain federal criteria. The “waiver test” compares the national Medicare growth in the payment per admission to the growth in Maryland Medicare payment per discharge from January 1981 through the current period.

The most recent waiver test information indicates that payment per admission for Medicare patients nationally increased 362 percent from January 1, 1981, through June 30, 2011 compared to a 343 percent increase in Maryland over the same time period. The waiver cushion (the relative difference between the growth in Maryland and nationally) is approximately 4.46 percent. Commission staff monitors the waiver cushion on a quarterly basis and works closely with staff at CMS to ensure the accuracy of the comparison. If the cushion drops below 6 percent, it is Commission policy to take the appropriate steps necessary to assure continuation of Maryland's all-payer system. The Commission has adopted various measures to improve the projected waiver cushion trend, and is continuing deliberations with stakeholders and federal officials about alternatives to the existing test that appropriately reflect the realities of health care financing today such as CMS's Triple Aim, the provisions of the Affordable Care Act, and bundled payment strategies.

F. FY 2012 Budget

The HSCRC is supported by a non-lapsing Special Fund which is derived from user fees that are added to the rates of Maryland hospitals. Due to the technical nature of the work of the

Commission, expenses are driven primarily by personnel costs and contracts. In FY 2012, the Commission employed 29 full-time staff.

In a November 2000 preliminary sunset evaluation of the HSCRC conducted under the Maryland Program Evaluation Act, the Department of Legislative Services (DLS) recommended that the Commission maintain a fund balance of 10% of its annual budget. The Commission has strived to reach this level, but the Commission's reliance on personnel and contracts has created challenges from year to year. State imposed hiring freezes and the targeted recruitment of specialized personnel frequently result in longer than expected recruitment periods which, in turn, produce unanticipated surpluses at the end of the year.

The total user fee assessment in FY 2012 was \$6,331,979. Due to prudent spending and vacancies that occurred during the last quarter of the fiscal year, the fund balance at the end of fiscal year 2012 was \$1,592,699 (or 25.1% of expenditures). FY 2013 user fee assessments were reduced to bring the fund balance back to the targeted 10% level. User fees will continue to be adjusted throughout the year as necessary to achieve a reasonable reserve threshold.

G. Quality Initiative

The considerable attention paid to hospital quality measurement nationally in recent years has identified quality-related measures in use or on the horizon, which can serve as the basis for the development of financial incentives to dramatically improve the overall quality of Maryland hospital care. Pay for performance (P4P) and value-based purchasing (VBP) are interchangeable terms for a payment system that links providers' payment to their performance on selected quality of care measures and that uses financial incentives to encourage providers to meet defined quality, efficiency, or other targets (Agency of Healthcare Research and Quality 2008).

The overall mission of the HSCRC Quality Initiatives is to help create a health care environment where Maryland hospitals provide high quality patient care in an efficient manner. The overarching goals of the HSCRC Quality Initiatives are to:

1. Work with Maryland hospitals to enhance the quality of patient care by providing financial support and rewards/incentives consistent with evidence-based health services research and improved patient outcomes;
2. Utilize a broad set of quality measures that appropriately reflect the delivery of quality health care services provided at Maryland hospitals;
3. Collect data that will support the generation of accurate and reliable quality measures;
4. Better understand the relationship between quality and cost; and
5. Become a model for enhancing health care quality in the hospital setting while remaining consistent with broader quality initiatives.

HSCRC's Quality Initiatives work includes designing, implementing and managing statewide, all-payer hospital reimbursement adjustments based upon hospital performance on a comprehensive set of quality metrics. To date, HSCRC has engaged in a three-pronged approach with focus on core Centers for Medicare and Services/Joint Commission process of care measures for the Quality Based Reimbursement (QBR) initiative, patient experience related Hospital Consumer Assessment of Healthcare Providers and Systems (HCAHPS) measures, hospital complication rates not present upon patient admission for the Maryland Hospital Acquired Conditions (MHAC) program, and readmissions. Updates for each initiative area are provided below.

Quality Based Reimbursement (QBR) Initiative - Implemented in July 2008, performance is measured and reported on a set of effectiveness/process of care measures for heart failure, heart attack, pneumonia and surgical care improvement; patient experience of care measures was added for measurement year CY 2010 with results applied to hospital rates for FY 2012. Performance on all measures is improved from 2008 to 2010 and, most importantly, variation between hospitals decreased quite substantially in almost all measures as well. The average percentage point increase in performance in the state-wide average of all measures is 2.9%. For FY 2012, 0.5% of total inpatient revenue was scaled in hospital payment rate updates based on performance on this initiative, with lowest performing hospitals receiving a decrease of up to 0.5% in their rates.

Maryland Hospital Acquired Conditions (MHAC) Initiative - Implemented in July 2009, actual versus expected rates of performance are measured on a broad set of 49 risk/severity adjusted potentially preventable complications are measured. The summary of the results of the MHAC program which controls for changes in patient mix over the years is provided below.

- Complication rates declined by 20% in the first two years of the program.
- Of the 49 PPCs used in the MHAC program:
 - 37 PPCs decreased in both years (75%);
 - 3 had declines in FY 2010 with an average of 16%, and small increases in FY 2011 (average increase was 6%);
 - 6 PPCs increased in FY2010 (average increase was 5%) and declined in FY2011 (average decrease was 8%); and
 - 3 PPCs showed increases in both years with an average annual increase of 11%.

- Estimated total cost savings due to reductions in complication rates in the initial two years were \$105.4 million.

For FY 2012, 2% of total inpatient revenue was set as maximum reduction for the lowest performing hospital in MHAC scaling.

The Admission-Readmission Revenue (“ARR”) Hospital Payment Constraint Program:

The Admission-Readmission Revenue (“ARR”) episode payment structure, approved to move forward in January 2011, is designed to provide incentives for hospitals to improve overall care coordination and substantially reduce readmission rates. The ARR Program also encompasses policy framework for the evaluation and approval of an ARR pilot for any hospital that agrees to adhere to a set of prescribed conditions and responsibilities.

Some key features include:

- Hospital participation in the pilot program is voluntary beginning in July 2011- to date, 31 of the State’s acute care hospitals participated in the program in FY2012;
- Participating hospitals have agreed to a three year pilot term;
- 30-day all-cause readmission is used for determining Charge per Episode (CPE) payment rates; and
- HSCRC provided seed funding of up to 0.5% of a hospital’s total annual revenue for the first year to support the set up of care transitions infrastructure, e.g., readmission risk assessment screening for patients early in the admission, enhanced care coordination services to ensure follow up care of at risk patients after discharge, etc.

Thus, the ARR initiative represents an important and urgently needed step in the Commission’s attempt to utilize its current regulatory authority to better rationalize Maryland’s hospital payment and delivery system. To provide baseline numbers before the ARR program was put in place, the table below illustrates the statewide readmission rates for FY 2011. HSCRC will monitor readmission rate trends and provide them in subsequent years’ reports.

Same Hospital Readmission Rates-FY2011

| | All-Payer | |
|---------------------------------|------------------------------------|------------------------|
| | % Readmissions in Total Discharges | Number of Readmissions |
| Overall Readmission Rate | 9.67% | 70,594 |
| 0-1 Day Stays Excluded | 8.92% | 53,411 |
| ARR Program Rate | 8.81% | 51,358 |

Note: ARR program excludes 0-1 day stays, oncology and other excluded cases from the rates

Source: HSCRC Inpatient Discharge Abstract

H. Patient Safety

During the 2001 Legislative Session, the General Assembly passed the “Patients’ Safety Act of 2001” charging the Maryland Health Care Commission, in consultation with the Department of Health and Mental Hygiene, with studying the feasibility of developing a system for reducing incidences of preventable adverse medical events in Maryland. In 2004, the MHCC selected the Maryland Hospital Association (MHA) and the Delmarva Foundation for Medical Care (Delmarva) to operate a Maryland Patient Safety Center in Maryland. The MPSC is now a 501(C)(3) not for profit organization.

Each year since its inception, the Commission, in recognition of the potential for improved quality and safety resulting in reduced costs related to adverse events, approved recommendations that, in effect, increase rates to payers to cover a portion of the reasonable

budgeted costs of the Center. For FY 2012, the seventh year of such funding, \$1.31million has been included in the rates of certain hospitals for this purpose.

I. Community Benefit Report

In June 2011, the Commission released the FY2011 Maryland Hospital Community Benefit Report. Each year, the Health Services Cost Review Commission collects community benefit information from individual, acute care hospitals, to compile into a publicly-available statewide report. Fiscal Year 2011 represents the eighth year of reporting on community benefits provided by Maryland hospitals.

In total, Maryland hospitals provided approximately \$1.2 billion dollars in community benefit activities. This total is comprised of over \$82.9 million in community health services, \$348.1 million in health professions education, \$285.3 million in mission driven health services, \$6.2 million in research activities, over \$14 million in financial contributions, \$28.3 million in community building activities, \$6.4 million in community benefit operations, \$2.7 million in foundation funded initiatives, and just over \$395 million in charity care was provided to the patients of Maryland hospitals. Charity Care, Nurse Support Program I and Direct Medical Education costs are reported as community benefit costs but are included in hospital rates. When offsetting these amounts from the reported amount of community benefits:

- A total of \$580.4 million was provided in net community benefits for FY 2011; and
- The average percentage of operating expenses dedicated to community benefits is reduced from 9.23% (with charity care) to 4.45% (net of charity care).

The national community benefit landscape continues to evolve, especially with the related provisions of the Affordable Care Act (ACA). Each year the HSCRC reviews and refines

its reporting requirements and takes into account state and federal law and regulatory changes related to community benefits. To this end, an advisory group continues to meet to recommend changes to the next year's Community Benefits Reporting Guidelines and Standard Definitions as well as to the Community Benefits Narrative Reporting Instructions and related Evaluation. The HSCRC will continue this process of refining the reporting requirements and improving its evaluation method to provide appropriate feedback to the hospitals on their activities.

II. REVIEW OF RATE REGULATION ACTIVITIES

A. Closed Docket Proceedings

Disposition of those applications acted upon by the Commission in Fiscal Year 2012 is summarized below. Copies of the applications, staff recommendations, as well as the complete file in these proceedings may be obtained by contacting the Commission's offices.

| CATEGORY OF RATE APPLICATION | NUMBER OF APPLICATIONS | DESCRIPTION OF TYPE OF APPLICATION |
|-------------------------------------|-------------------------------|--|
| Full Rate Applications | 0 | Approved: 0 |
| Partial Rate Applications | 10 | |
| | 7 | seven requests for approval of a rate for a new service Approved:7 |
| | 1 | One request for a request for approval to replace a rebundled rate with a rate for a service provided by the hospital to both inpatients and |

| | | |
|---|----|---|
| | | outpatients. Approved:1 |
| | 3 | Three requests for approval of Free Standing Medical Facility. Approved:3 |
| Applications for Alternative Method of Rate Determination* | 35 | |
| | 29 | Twenty-nine requests for approval to participate in global fixed price alternative payment arrangements** Approved: 29 |
| | 6 | Six requests for approval to participate in capitation alternative payments arrangements *** Approved: 6 |

***Alternative Method of Rate Determination - COMAR 10.37.10.06**

Under its law, Health-General Article, §19-219, the Commission may promote and approve alternative payment methodologies that are consistent with the fundamental principles inherent in its legislative mandate. This regulation effectuates the statutory authority granted and sets forth the process, reporting requirements, and penalties associated with alternative rate setting.

** Global Fixed Price Arrangement - is an arrangement that fixes a price to be charged to a payer for the combined physician and hospital services for patients who receive a specific service, e. g. transplants or cardiology services.

*** Capitation Arrangement - is an arrangement in which a fixed monthly payment is made by a payer to cover the costs of all or a specific segment of the health care services for a designated population.

B. Annual Unit Rate and Charge per Case Target Updates

During Fiscal Year 2012, thirty (30) of the forty-five (45) acute care hospitals and one chronic hospital participated in the Charge per Episode (“CPE”) rate setting methodology, and five (5) acute care hospitals participated in the Charge per Case Target (“CPC”) rate setting methodology. Effective July 1, 2011, an update factor of 1.56% was applied, on average, to Charge Targets, 100% inpatient unit rates, and ancillary unit rates of each hospital.

Ten acute care hospitals participated in the Total Patient Revenue System (“TPR”) rate setting methodology during FY 2012. The TPR is a revenue constraint system developed by the Maryland Health Services Cost Review Commission in lieu of the CPC or CPE rate setting methodology. A revenue constraint or cap is calculated for each hospital when it is approved for this methodology, and this revenue cap was increased by the same update factor, 1.56%, as the targets and unit rates of the CPC and CPE hospitals. The TPR methodology, consistent with all Commission rate setting methodologies, incentivizes hospitals to provide the highest quality of care possible to the community’s patient service area.

The TPR is available to sole community provider hospitals and hospitals operating in regions of the State characterized by an absence of densely overlapping services areas. The HSCRC staff reserves the right to exclude any hospital from eligibility for the TPR if it determines that that hospital’s service area characteristics are not conducive to successful implementation and operation of the TPR.

The basic concept embodied in the TPR is the assurance of a certain amount of revenue each year, independent of the number of patients treated and the amount of services provided to these patients as all cost are considered 100% fixed. This methodology provides each hospital

with strong incentives to reduce length of stay, ancillary testing, and unnecessary admissions and readmissions, as well as improve efficiency in the provision of services while treating patients in a manner consistent with appropriate, high quality medical care.

C. Full Rate Reviews

A full rate review is an extensive analysis of a hospital's costs as compared to the average cost structure of its peer group. A hospital may file an application for a full review, or the Commission may initiate the review. These are highly complex, technical reviews which incorporate multiple Commission policies, and must be completed in the specific time frame established by regulation. Typically, a hospital files a full rate application to increase its revenue structure. The hospital must submit a detailed description of its request with supporting calculations documenting its efficiency relative to its peer group. Additionally, for example, the hospital requesting the full rate review may attempt to demonstrate why the annual update factor is insufficient to meet its individual financial requirements. During fiscal year 2012, no hospitals filed a full rate review application, and the HSCRC staff did not initiate any full rate reviews.

D. Spend Down Hospitals

All acute care hospitals are subject to the results of the annual Reasonableness of Charges "ROC" calculations through the scaling of the annual update factor. Additionally, a determination is made of each hospital's position relative to its peer group average. Any hospital with charges exceeding its peer group average by a pre-determined percentage is identified as a high cost hospital and must negotiate a Spend Down Agreement with the Commission. These hospital specific agreements detail the reductions the identified hospital must achieve over a specified time period, usually two years.

A provision of the staff's modified recommendation on "The Transition to APR-DRGs and Related Methodology Changes", unanimously adopted by the Commission at its June 1, 2005 public meeting included a moratorium on the ROC calculation and any resultant spend downs for the next two years, subsequently extended for another three years. During rate year 2010, a work group was established to review the ROC methodology. This group proposed revisions to some of the highly technical methodologies which measure ROC performance. Additionally, the group proposed issuing the ROC annually with no hospital being identified as high cost for 2010. This approach was continued in 2012; therefore, no hospitals were placed on a Spend Down in fiscal year 2012.

III. SYSTEM REFINEMENTS AND CHANGES IN METHODOLOGY

The Research and Methodology Division of the HSCRC is responsible for research, policy development, and information systems activities of the Commission. The staff devotes considerable time to developing, analyzing, and implementing policy changes to the existing payment system; coordinating activities related to policy development; developing and analyzing alternative methods of rate determination; developing data reporting requirements to ensure that the information needed for policy development and research are available; and conducting research that has policy implications for the Commission and is of general interest to the health services research community. Recent changes, refinements, and reviews are described in the following sections.

A. Outpatient Charge Per Visit Methodology

In FY 2008, the Commission approved the Charge per Visit (CPV) methodology for implementation in FY 2009 as a means to limit the rate of increase in the revenue per outpatient visit at each Maryland hospital. The limit was adjusted for outpatient rate increases, for an

intensity allowance to allow for changes in technology, and for changes in case-mix intensity. This methodology uses the Enhanced Ambulatory Patient Groups (EAPGs), developed by 3M, to measure outpatient case-mix. Due to inconsistencies in the reporting and coding in the outpatient discharge data across hospitals, the HSCRC did not fully implement the CPV policy until FY 2011, with targets using FY 2010 data as the base year.

Despite HSCRC staff best efforts to refine the CPV methodologies during FY 2011 and FY 2012, HSCRC staff determined in FY 2012 that the methodology was not constraining outpatient revenue and volume growth as the policy intended. Coupled with the difficulty experienced by hospitals in managing to the CPV targets, and based on HSCRC staff recommendations, the Commission retracted the CPV policy in March 2012. The Commission directed HSCRC staff to analyze outpatient revenue growth and develop a short-term revenue constraint system for implementation in FY 2013 and also longer-term strategies for constraining outpatient revenue and volume growth.

B. Uncompensated Care Policy and Charity Care

The HSCRC's provision for uncompensated care in hospital rates is one of the unique system features. By recognizing reasonable levels of UCC in hospital rates, the system enhances access to hospital care for those citizens who cannot pay for care. The UCC provision in rates is applied prospectively and is meant to be predictive of actual uncompensated care costs in a given year.

The HSCRC uses a blend of actual and regression-based methodology as a vehicle to predict uncompensated care costs in a given year. The uncompensated care methodology has undergone substantial changes over the years since it was initially established. The

uncompensated care regression estimates the relationship between a set of explanatory variables and the rate of uncompensated care observed at each hospital as a percentage of gross patient revenue. The most recent version of the policy was adopted by the Commission on September 1, 2010.

Uncompensated care includes both bad debt and charity care. Charity care is defined as care for which hospitals do not seek reimbursement, often due to a patient's income. In recent years, public news reports raised the issue of whether Maryland hospitals provide sufficient levels of charity care, given that the UCC policy provides uncompensated care in rates.

Provisions included in 2009 legislation (Chapters 310 and 311) required the Commission to study and make recommendations on incentives for hospitals to provide free and reduced-cost care to patients without the means to pay their hospital bills. The legislation also established a minimum statewide hospital financial assistance threshold (of 150 percent of FPL, later increased by the Commission to 200 percent of FPL), and other requirements relating to hospital debt collection.

The Commission first adopted the Charity Care Adjustment as part of the UCC on October 14, 2009 to incentivize Maryland hospitals to provide appropriate charity care to eligible patients by adjusting UCC percentages to favor charity care over bad debt. Due to a lack of data, the HSCRC delayed implementation of this adjustment, implementing the Charity Care Adjustment effective July 1, 2011 (for rate year 2012). During FY 2012, HSCRC refined the methodologies for attributing charity care in the UCC calculation.

C. One Day Stays

One Day Stay (ODS) are cases admitted to an acute inpatient unit and have either a zero or one-day length of stay. ODS cases have recently been a focus of the national Medicare Recovery Audit Contractor (RAC) initiative currently authorized by federal law to identify areas of both overpayment and underpayment to acute care hospitals by the Medicare program.

During calendar year 2009, several private payers (likely in reaction to the focus on one-day stays by Medicare nationally) contacted the HSCRC staff regarding the wide variation in the use of outpatient observation services by Maryland hospitals. These private payers believed that Maryland hospital practices were leading to an overuse of inpatient levels of care for patients that could be treated as outpatient observation cases. Overuse of inpatient services for cases that could be treated on an outpatient observation basis results in excess medical cost and potential additional clinical risks for patients (exposure to generally higher rates of complications for inpatient cases than for outpatient cases). ODS cases also can be surgical cases that are admitted, and the surgery is performed on an inpatient basis (instead of being performed on an ambulatory basis).

The overuse of inpatient services for medical and surgical cases inflates the overall cost of hospital care in Maryland. There is also evidence that suggests that there may be negative quality of care related implications associated with excessive inpatient treatment. These considerations, along with the factors noted above, caused the HSCRC to analyze Maryland hospital performance on ODS cases, both over time and relative to hospitals in other states.

HSCRC staff review found that Maryland hospitals, relative to national standards, have admitted a much higher percentage of ODS (both medical and surgical) cases as a proportion of

total inpatient admission. Maryland admits 6 percent more one-day stays overall and 4 percent more Medicare one-day stay cases than hospitals in the rest of the US.

At its May 5, 2010 Public Meeting, the Commission approved a number of recommendations to incentivize hospitals to move ODS cases into outpatient observation. Most prominently, the Commission excluded ODS cases from hospitals' inpatient Charge per Case targets treating the cases as a separate category for compliance and other rate regulatory purposes.

When removing the ODS cases from the Charge per Case targets, the Commission did not remove rate capacity associated with these short stay cases, thereby leaving excess revenue in the rate setting system. Over FY 2012, as the ODS cases have moved from inpatient into outpatient care, HSCRC staff has identified the retained rate capacity as one driver of the rapidly increasing dollars for each discharge.

D. Hospital Reporting of Graduate Medical Education

During FY 2012, the Commission changed a number of reporting and data collection requirements for hospitals reporting of graduate medical education. Since its inception, Maryland's all payer system has accounted for the social costs associated with the training of physicians by building costs for medical education into hospital rates. The Commission makes adjustments for medical education costs in its methodologies in order to assess the adequacy of hospital rates relative to peer institutions through the reasonableness of charges (ROC) and the inter-hospital cost comparison (ICC) methodologies. Many of the reporting changes aligned HSCRC's data collection processes with Medicare's collection of graduate medical education data.

E. Nurse Support Programs (NSP I and NSP II)

To facilitate and encourage the implementation of hospital-based initiatives designed to increase the number of nursing professionals providing patient care in the State, the HSCRC initiated the first five-year Nurse Support Program I (NSP I) cycle in 2001. In 2007, the HSCRC approved NSP I funding for another five year cycle. Hospitals are eligible to receive up to 0.1% of their gross patient revenue per year, to be provided through hospital rate adjustments for approved projects that address the individual needs of the hospitals as they relate to nurse recruitment and retention. During the June 6, 2012 meeting, the Commission unanimously approved staff's recommendation to renew the program for FY 2013-2018, with modifications. The staff recommendations included:

1. Supporting projects aimed at increasing the number of advanced degree nurses; collecting data that can demonstrate the link between nursing competency and patient outcomes; and supporting activities that advance the practice of nursing;
2. Improving the application process;
3. Revising the annual report to include 5-10 focused and well defined metrics;
4. Improving the oversight and monitoring of the NSPI program through routine site visits and budget audits.

Over the last 5 years, approximately \$67 million has been provided to 50 acute care and specialty hospitals in Maryland for NSP I projects.

The NSP I program exposed the inability of nursing programs to accept large numbers of new nursing students because of limited capacity due to nursing faculty shortages. In May 2005, the HSCRC created the Nurse Support Program II (NSP II) and approved funding of up to 0.1%

of regulated patient revenue each year for 10 years for use in expanding the pool of nurses in the State by 1) increasing the capacity of Maryland nursing programs, 2) developing more nursing faculty, and 3) creating a pipeline for future nursing faculty. Under the NSP II Program, funding is available to support two types of initiatives: Competitive Institutional Grants and Statewide Initiatives. Institutions seeking Competitive Institutional Grants are encouraged to collaborate with the Statewide Initiatives which provide scholarships and living expenses grants to graduate nursing faculty and provide grants for new nursing faculty.

During the March 7, 2012 meeting, the Commission voted unanimously to approve the staff's recommendations to modify NSPII statewide initiatives, including:

1. Modifying the graduate nursing scholarship to increasing the annual maximum award from \$13,000 to the amount of tuition and fees at the applicable institution; remove the time limitations on how many years a scholarship can be awarded (to accommodate students pursuing Doctoral degrees); and authorize the NSP II program to award Graduate Scholarships to graduate students pursuing nursing education certificates;
2. Encouraging the Maryland Higher Education Commission to rebalance the Living Expenses Grant component of NSPII by first awarding tuition dollars and then subsequently awarding the Living Expenses Grants;
3. Removing references to loan repayment assistance from NSPII recommendations;
4. Authorize support for doctoral dissertation under NSPII.

In addition, staff recommended that the Graduate Nursing Faculty Scholarships be named “The Hal and Jo Cohen Graduate Nursing Faculty Scholarship Program” to commemorate Dr. Hal Cohen’s ardent support of the nurse support programs in Maryland.

During the last 6 years of NSP II, the Commission has approved nearly \$52 million in funding for 67 Competitive Institutional Grant awards. The projects involve 78 hospital and higher education institution partners and consortium members. An additional \$14.8 million was awarded for Statewide Initiatives in the last 5 years, for a total of over \$66 million in awards for the NSP II.

F. Hospital Discharge Data

1. Inpatient Discharge Data

The HSCRC Inpatient Discharge Database is considered to be one of the most accurate, complete, and timely statewide hospital discharge data sets in the country. Regulations require Maryland hospitals to submit inpatient discharge data to the HSCRC within 50 days following the close of each quarter. The data include demographic, clinical, and charge information on all inpatients discharged from Maryland general acute hospitals. The database is used extensively for hospital rate setting purposes by other state agencies for health planning, program development, and evaluation functions, and is also used by individuals throughout the State and the country for various research projects. Acute hospitals report chronic care discharges under separate reporting structures. Likewise, psychiatric hospitals report discharges separate from the acute care facilities.

2. Outpatient Discharge Data

Since October 1987, the Commission has collected patient level ambulatory surgery data from hospitals. The ambulatory surgery database includes demographic, clinical, and charge information for all patients that receive hospital-based outpatient surgery services. The Ambulatory Care Data Reporting Regulations, effective April 1, 1997, allow the Commission to collect demographic, clinical, and charge information on hospital-based clinic and emergency department services. The Outpatient Database Reporting Regulations, effective June 4, 2007, allowed for the consolidating of the Commission's current ambulatory surgery and ambulatory care data set into one uniform outpatient hospital data set. Hospitals submit outpatient care data to the HSCRC within 50 days following the close of a quarter, on the same schedule as the inpatient discharge dataset.

3. Financial-Discharge Data Reconciliation

Hospital reporting of charges and units by rate center in the Inpatient and Outpatient discharge data submissions should match the same information reported in the hospital's financial data. As the Commission implemented the CPV, HSCRC staff found it necessary to ensure reconciliation between the discharge and financial data at the rate center level. To allow for this reconciliation, at its February 4, 2009 Public Meeting, the Commission voted unanimously to adopt amended regulations requiring hospitals to include units of measure, consistent with the financial data base, for all charges in the Inpatient and Outpatient Discharge data. During FY 2011, HSCRC and hospital staff worked to develop a reconciliation template and process. HSCRC staff now review reconciliations submitted by hospitals with each quarterly data submission.

IV. AUDITING AND COMPLIANCE ACTIVITIES

A. Auditing Activities

A set of specific audit procedures prescribed by the Commission, known as the “Special Audit,” is performed annually at each hospital by an independent certified public accounting firm. The Special Audit tests the various data submitted by the hospitals to the Commission in their Annual Reports of Revenue, Expenses and Volumes, Annual Wage and Salary Survey, Statement of Changes in Building and Equipment Fund Balances, Monthly Reports of Achieved Volumes, and Quarterly Uniform Hospital Discharge Abstract Data Set. The Special Audit is designed to assure the Commission that the data are being reported in a uniform and consistent format, and that the reports are accurate.

B. Monitoring Activities

During Fiscal Year 2011, the Commission staff continued to use the Monthly Report of Rate Compliance (Schedule CS) as its primary tool for monitoring hospital charging compliance. An expanded Quarterly Financial Statement Summary (Schedule FS) and the hospitals’ audited financial statements continue to be used to monitor hospital solvency. The Commission continued the policy of reviewing the performance of the Maryland hospital industry on an ongoing basis.

In addition, significant transactions between hospitals and related entities continue to be reported to the Commission on an annual basis. Both the policy of reviewing the financial performance of the Maryland hospital industry and the reporting of transactions between hospitals and related entities were adopted in response to recommendations made by a joint

Commission and Maryland Hospital Association committee established to study the financial condition of Maryland hospitals.

V. ACTIVITIES AFFECTING HEALTH SERVICES COST REVIEW COMMISSION'S REGULATIONS

Over the past fiscal year, the Commission proposed and adopted amendments to a number of existing regulations.

COMAR 10.37.01

This regulation concerns the Commission's *Uniform Accounting and Reporting System for Hospitals*. On June 6, 2012, the Commission adopted amendments to Regulation .02, which were proposed for adoption on April 20, 2012. The purpose of this action is to update the Commission's manual entitled, "Accounting and Budget Manual for Fiscal and Operating Management (August, 1987)," which has been incorporated by reference.

COMAR 10.37.07

This new chapter concerns the Commission's *Health Information Exchange Data*. On April 15, 2011, the Commission proposed for adoption new Regulations .01- .07. The purpose of this action is to enable the Commission to fully measure and compare hospital-specific performance on readmissions and to use the data to further enhance and strengthen the financial incentives linked with performance. Additionally, the proposed regulations further the Commission's policy of reducing potentially avoidable readmissions to hospitals.

COMAR 10.37.10

This new chapter concerns the Commission's *Health Information Exchange Data*. On August 11, 2011, the Commission adopted new Regulations .01- .07, which were proposed for adoption on June 3, 2011. The purpose of this action is to enable the Commission to fully measure and compare hospital-specific performance on readmissions and to use the data to further enhance and strengthen the financial incentives linked with performance. Additionally, the proposed regulations further the Commission's policy of reducing potentially avoidable readmissions to hospitals.

COMAR 10.37.10

This regulation concerns the Commission's *Rate Application and Approval Procedures*. During the past fiscal year, the Commission proposed and adopted a couple of amendments to this chapter.

On April 11, 2012, the Commission adopted amendments to Regulation .07-1 under COMAR 10.37.10, which were proposed for adoption on January 27, 2012. The purpose of this action is to require hospitals to file their request for a determination on the regulated or unregulated status of outpatient services at least 60 days before certain contemplated action.

On April 11, 2012, the Commission proposed amendments to Regulation .26, concerning "Patient Rights and Obligations; Hospital Credit and Collection, and Financial Assistance Policies." The purpose of this action is to notify hospital inpatients and outpatients of the potential for separate bills for hospital and physician services provided at the hospital.

VI. LEGISLATION AFFECTING THE HEALTH SERVICES COST REVIEW COMMISSION'S ENABLING ACT

A number of bills of interest to the Commission were introduced during the 2012 regular session of the General Assembly:

Senate Bill 238/House Bill 443

This bill, entitled *Maryland Health Benefit Exchange act of 2012*, would require the Board of Trustees of the Maryland Health Benefit Exchange, subject to a specified waiver, to submit specified regulations to specified legislative committees under specified circumstances; require the Maryland Health Benefit Exchange to make specified qualified dental plans and qualified vision plans available to specified individuals and employers; and require the Exchange to establish and implement specified navigator programs. (*Became Law; Chapter 152*)

Senate Bill 749/House Bill 1140

This bill, companion to SB 749, entitled *Physicians-Sharing of Information with Maryland Health Care Commission*, would add the MHCC to the list of entities to which the HSCRC may disclose physician information; require the State Board of Physicians to disclose information contained in a record to the MHCC; and add the MHCC to the list of entities that must adopt regulations for the transfer in a record. (*Became Law; Chapter 295/296*)

Senate Bill 953/House Bill 1341

This bill, companion to SB 953, entitled *Medicaid Sustainability Commission*, would create a Medicaid Sustainability Commission to study and make recommendations on current Medicaid funding sources; short-term and long-term funding needs of Medicaid; short-term and

long-term options to reduce the growth in Medicaid costs; short-term and long-term options for sustainable revenue sources for Medicaid, including revenue measures that will negatively impact the Medicare Waiver of federal provider tax. The bill also would require that the recommendations of the new Commission have the impact of increasing State general funds for Medicaid by at least the amount of the Medicaid Deficit Assessment. *(Did not Pass)*

House Bill 234

This Administration bill, entitled “the Maryland Health Improvement and Disparities Reduction Act of 2012”, establishes a process for designation of “Health Enterprise Zones” (HEZs) to target State resources to reduce health disparities, improve health outcomes, and reduce health costs and hospital admissions and readmissions in specific areas of the State. The bill authorizes specified incentives for “Health Enterprise Zone practitioners” who practice in an HEZ, including tax credits against the State income tax. The bill also establishes a Health Enterprise Zone Reserve Fund.

As it relates to the HSCRC, the bill requires hospitals to submit with their annual community benefit report a description of a hospital’s efforts to track and reduce health disparities in the community that the hospital serves.

In addition, the HSCRC and MHCC are required to study the feasibility of including racial and ethnic performance data tracking in quality incentive programs, and to report data by race and ethnicity in quality incentive programs, where feasible, to the General Assembly by January 1, 2013. *(Became Law, Chapter 3)*

VII. STATUS OF LITIGATION INVOLVING THE HEALTH SERVICES COST REVIEW COMMISSION

Over the past fiscal year, the Commission and hospitals were able to resolve all disagreements within the administrative process.

VIII. ACTIVITIES ASSOCIATED WITH IMPLEMENTATION OF HEALTH SERVICES COST REVIEW COMMISSION ALTERNATIVE METHODS OF RATE DETERMINATION

During the past fiscal year, the Commission had the opportunity to consider proposals from hospitals seeking alternative methods of rate determination, pursuant to the provisions of Health-General Article, §19-219, Annotated Code of Maryland and COMAR 10.37.10.06. Under its law, the Commission may promote and approve experimental payment methodologies that are consistent with the fundamental principles inherent in the Commission's legislative mandate. The applications for alternative methods of rate determination fell into one of four general categories: 1) ambulatory surgery procedure-based pricing; 2) global pricing or case rate arrangements for selected inpatient procedures; 3) partial capitation or risk sharing arrangements; and 4) full capitation.

FORMER COMMISSIONERS

| <u>Former Commissioners</u> | <u>Appointed</u> | <u>Term Expired</u> |
|------------------------------------|-------------------|--------------------------|
| John A. Whitney, Esq. | July 19, 1971 | June 30, 1972 |
| Sidney A. Green | July 19, 1971 | June 30, 1978 (Resigned) |
| George J. Weems M.D. | July 19, 1971 | June 30, 1978 (Resigned) |
| Mancur Olson, Ph.D. | July 19, 1971 | June 30, 1977 |
| Bernard Kapiloff, M.D. | July 19, 1971 | June 30, 1977 |
| P. Mitchell Coale ¹ | March 31, 1976 | June 30, 1978 (Resigned) |
| W. Orville Wright | January 25, 1972 | June 30, 1979 |
| Alvin M. Powers | July 19, 1971 | June 30, 1979 |
| Natalie Bouquet | October 31, 1972 | June 30, 1980 |
| Gary W. Grove | June 29, 1979 | June 30, 1983 |
| John T. Parran ² | July 8, 1977 | June 30, 1982 |
| Stephen W. McNierney ³ | February 8, 1983 | June 30, 1986 (Resigned) |
| Carville M. Akehurst ⁴ | June 29, 1979 | June 30, 1983 |
| David P. Scheffenacker | September 6, 1977 | June 30, 1985 |
| Roland T. Smoot, M.D. ⁵ | July 12, 1978 | June 30, 1986 |
| Carl J. Schramm, Esq. ⁶ | July 8, 1977 | June 30, 1985 |
| Richard M. Woodfin ⁷ | August 28, 1983 | June 30, 1986 |
| Don S. Hillier ⁸ | February 24, 1982 | June 30, 1987 |

¹ Appointed to fill unexpired term of Sidney Green, resigned.

² Appointed to fill unexpired term of George J. Weems, M.D., resigned.

³ Appointed to replace John T. Parran, who continued to serve beyond his appointment.

⁴ Carville M. Akehurst was appointed by the Governor to Chair the Maryland Health Resources Planning Commission and by law had to leave the Health Services Cost Review Commission.

⁵ Appointed to fill the unexpired term of P. Mitchell Coale.

⁶ Carl J. Schramm, Esq. continued to serve as Acting Chairman beyond his appointment.

⁷ Appointed to fill the unexpired term of Stephen W. McNierney.

⁸ Appointed to fill the unexpired term of Gary W. Grove.

| <u>Former Commissioners</u> | <u>Appointed</u> | <u>Term Expired</u> |
|--------------------------------------|-------------------|--------------------------|
| Earl J. Smith ⁹ | August 29, 1983 | June 30, 1987 |
| Virginia Layfield | June 30, 1980 | June 30, 1988 |
| Walter Sondheim, Jr. | July 1, 1987 | June 30, 1991 (Resigned) |
| Ernest Crofoot | September 6, 1985 | June 30, 1989 |
| Richard G. Frank, Ph.D. | October 6, 1989 | June 30, 1995 (Resigned) |
| Barry Kuhne | July 1, 1987 | June 30, 1994 |
| William B. Russell, M.D. | July 3, 1986 | June 30, 1994 |
| James R. Wood | July 1, 1987 | June 30, 1995 |
| Susan R. Guarnieri, M.D. | March 16, 1988 | June 30, 1996 |
| Charles O. Fisher, Sr. | April 28, 1986 | June 30, 1997 |
| C. James Lowthers | July 16, 1990 | June 30, 2001 |
| Willarda V. Edwards, M.D. | July 1, 1994 | June 30, 2002 |
| Dean Farley, Ph.D. ¹⁰ | July 1, 1994 | June 30, 2003 |
| Philip B. Down | July 1, 1995 | June 30, 2003 |
| Don S. Hillier | July 1, 1996 | June 30, 2004 |
| Dale O. Troll | July 1, 1994 | June 30, 2003 |
| Larry L. Grosser | July 1, 2001 | June 30, 2005 |
| Samuel Lin, M.D., Ph.D. | July 1, 1997 | June 30, 2005 |
| Irvin W. Kues | July 1, 2005 | June 30, 2007 |
| William Munn | July 1, 2005 | Dec. 31, 2007 (Resigned) |
| Michael J. Eusebio | July 1, 2003 | June 30, 2007 |
| Raymond J. Brusca | July 1, 2005 | June 30, 2005 |
| Donald A. Young, M.D. ¹¹ | July 1, 2007 | June 30, 2010 |
| Trudy R. Hall, M.D., P.A. | July 1, 2002 | June 30, 2010 |
| Steven B. Larsen | August 1, 2009 | May 10, 2010 (Resigned) |
| Frederick W. Puddester ¹² | July 1, 2010 | June 30, 2011 (Resigned) |
| C. James Lowthers | July 1, 2007 | June 30, 2011 |
| Kevin J. Sexton | July 1, 2003 | June 30, 2011 |
| Joseph R. Antos, Ph.D. | July 1, 2004 | June 30, 2012 |

⁹ Appointed to fill the unexpired term of Carville M. Akehurst.

¹⁰ Dean Farley, Ph.D., continued to serve as Vice Chairman beyond his appointment.

¹¹ Donald A. Young, M.D., appointed by the Governor to replace Chairman Irvin W. Kues.

¹² Frederick W. Puddester, appointed by the Governor to replace Chairman Donald A. Young, M.D.

**DISCLOSURE OF HOSPITAL FINANCIAL AND
STATISTICAL INFORMATION
FOR HOSPITALS WITH FISCAL YEARS ENDING
June 30, 2011, August 31, 2011
and December 31, 2011**

By:

HEALTH SERVICES COST REVIEW COMMISSION

December 5, 2012

Introduction

Historically, the Commission has published an annual comparison of Maryland hospitals' regulated cost per adjusted admission with the national average cost per adjusted admission in the Executive Summary of its Disclosure of Financial and Statistical Data (Report). In the past, the Commission believed that cost per adjusted admission represented the best measure of hospital costs affected by rate regulation and within a hospital's control. Beginning with the 2003 report, the Commission shifted its primary attention from cost per adjusted admission to net revenue per adjusted admission. The Commission did so because net revenue per adjusted admission better indicates what Maryland citizens pay for hospital care.

The Commission will continue to use cost per adjusted admission as a secondary measure of hospital performance in the Report. Because of the importance of per capita costs in determining health care premiums and taxes, the Commission will explore estimates of this measure, which involve the use of migration, case mix, and population data.

In 2004, the Commission made several additional changes to the Report. The first major change was the expansion of the Report to include both regulated and unregulated operating data. Also, the chronology of the data presented in the Report was changed to include all annual data for the fiscal year ended in that calendar year, e.g., data from hospitals with fiscal years that end December 31, 2010 are included with data from hospitals with June 30 and August 31, 2010 fiscal year ends. The Commission implemented these changes so that Maryland hospitals' data would be consistent with the manner in which national hospital data are published by the American Hospital Association.

In 2009, the Commission standardized the reporting of non-operating revenue and expenses to conform to the generally accepted accounting principles utilized in the preparation of hospital audited financial statements. Non-operating revenue and expenses reported include but are not limited to: unrestricted contributions, interest and investment income, realized investment gains and losses, unrealized investment gains and losses, and realized swap agreements' gains and losses.

Contents of Report

Under its mandate to cause the public disclosure of the financial operations of all hospitals, the Commission has prepared comparative statements from information made available by the respective hospitals.

Gross Patient Revenue, Net Patient Revenue, Other Operating Revenue, Net Operating Revenue, % Uncollectible Accounts, Total Operating Costs, Operating Profit / Loss, Non-Operating Income and Expense, and Excess Profit / Loss, as itemized in this Report, were derived from the Annual Report of Revenue, Expenses and Volumes (Annual Report) submitted to the Commission. The Annual Report is reconciled with audited financial statements of the respective institutions.

This year's Disclosure Statement also includes the following seven Exhibits:

Exhibit I - Change in Cost per EIPA (Regulated Operations)

Exhibit II - Change in Revenue per Admission (Regulated Operations)

Exhibit III - Change in Uncompensated Care (Regulated Operations)

Exhibit IV - Change in Net Patient Revenue per EIPA (Regulated Operations)

Exhibit V - Change in Net Operating Revenue (Regulated Operations)

Exhibit VI - Change in Total Operating Profit / Loss (Regulated and Unregulated Operations)

Exhibit VII – Change in Excess Profit/Loss (Operating and Non-operating Activities)

The following explanations are submitted in order to facilitate the reader's understanding of this report:

Gross Patient Revenue means all regulated and unregulated patient care revenue and should be accounted for at established rates, regardless of whether the hospital expects to collect the full amount. Such revenues should also be reported on an accrual basis in the period during which service is provided; other accounting methods, such as the discharge method, are not acceptable. For historical consistency, uncollectible accounts (bad debts) and charity care are included in gross patient revenue.

Net Patient Revenue means all regulated and unregulated patient care revenue realized by the hospital. Net patient revenue is arrived at by reducing gross patient revenue by contractual allowances, charity care, bad debts, and payer denials. Such revenues should be reported on an accrual basis in the period in which the service is provided.

Other Operating Revenue includes regulated and unregulated revenue associated with normal day-to-day operations from services other than health care provided to patients. These include sales and services to non-patients, revenue from miscellaneous sources, e.g., rental of hospital space, sale of cafeteria meals, gift shop sales, research, Part B physician services, etc. Such revenue is common in the regular operations of a hospital, but should be accounted for separately from regulated patient revenue.

Net Operating Revenue is the total of net patient revenue and other operating revenue.

Uncompensated Care is composed of charity and bad debts. This is the percentage difference between billings at established rates and the amount collected from charity patients and patients who pay less than their total bill, if at all. For historical consistency, uncollectible accounts are treated as a reduction in revenue.

Total Operating Expenses equal the costs of Commission regulated and unregulated inpatient and outpatient care, plus costs associated with Other Operating Revenue. Operating expenses are presented in the Report in accordance with generally accepted accounting principles with the exception of bad debts. For historical consistency, bad debts are treated as a reduction in gross patient revenue.

Equivalent Admission (EIPA) is a statistic formulated by the Commission which equals admissions plus a conversion of outpatient visits into equivalent admissions calculated as follows:

$$\text{EIPAs} = \text{Admissions} \quad \times \quad \frac{\text{Total Gross Patient Care Revenues}}{\text{Gross Inpatient Care Revenues}}$$

Average Cost per EIPA is operating costs divided by EIPAs.

Operating Profit / Loss is the profit or loss from ordinary, normal recurring regulated and unregulated operations of the entity during the period. Operating Profit / Loss also includes restricted donations for specific operating purposes if such funds were expended for the purpose intended by the donor during the fiscal year being reported upon (i.e., June 30, 2011 and December 31, 2011).

Non-Operating Profit / Loss includes investment income, extraordinary gains, and other non-operating gains and losses.

Excess Profit / Loss represents the bottom line figure from the Audited Financial Statement of the institution. It is the total of the Operating Profit / Loss and Non-Operating Profit / Loss. (Provisions for income tax are excluded from the calculation of profit or loss for proprietary hospitals.)

Financial information contained in the Report provides only an overview of the total financial status of the institutions. Additional information concerning the hospitals, in the form of Audited Financial Statements and reports filed pursuant to the regulations of the Health Services Cost Review Commission, is available at the Commission's offices for public inspection between the hours of 8:30 a.m. and 4:30 p.m. and in PDF under Financial Data Reports/Financial Disclosure on the HSCRC website at [HTTP://www.hscrc.state.md.us](http://www.hscrc.state.md.us).

Notes to the Financial and Statistical Data

1. Admissions include infants transferred to Neo-Natal Intensive Care units in the hospital in which they were born.
2. Revenues and expenses applicable to physician Part B professional services are only included in regulated hospital data in hospitals which had Commission approved physician rates on June 30, 1985 and that have not subsequently requested that those rates be abolished so that the physicians may bill fee-for-service.
3. The Specialty Hospitals in this Report are: Adventist Behavioral Health Care-Rockville, Adventist Rehabilitation Hospital of Maryland, Brook Lane Health Services, Adventist Behavioral Health-Eastern Shore, Brook Lane Psychiatric Center, Levindale Hospital, Mt. Washington Pediatric Hospital, Sheppard Pratt Hospital, St. Luke Institute, and University Specialty Hospital.

4. Effective November 19, 2009, the Western Maryland Health System closed Braddock Hospital and Memorial Hospital of Cumberland and opened Western Maryland Regional Medical Center.
5. In accordance with Health-General Article, Section 19-3A-07, three free-standing medical facilities, Queen Anne's Freestanding Medical Center, Germantown Emergency Center, and Bowie Health Center fall under the rate-setting jurisdiction of the Health Services Cost Review Commission. The Commission set rates for all payers for emergency services provided at Queen Anne's Freestanding Medical Center effective October 1, 2010, and at Germantown Emergency Center and Bowie Health Center effective July 1, 2011. Partial year data for Queen Anne's Freestanding Medical Center and Germantown Emergency Center are included in the FY 2011 Disclosure.

**HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEARS 2011 - 2009**

All Acute Hospitals

| FISCAL YEAR ENDING | <u>Year 2011</u> | <u>Year 2010</u> | <u>Year 2009</u> |
|--|-------------------------|-------------------------|-------------------------|
| Gross Patient Revenue: | | | |
| Regulated Services | 14,120,316,777 | 13,386,874,793 | 13,053,765,718 |
| Unregulated Services | 1,537,916,142 | 1,465,864,371 | 1,351,841,962 |
| Total | 15,658,232,919 | 14,852,739,164 | 14,405,607,680 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 11,922,902,382 | 11,378,307,015 | 11,171,235,693 |
| Unregulated Services | 743,643,359 | 729,924,431 | 688,135,797 |
| Total | 12,666,545,741 | 12,108,231,446 | 11,859,371,490 |
| Other Operating Revenue: | | | |
| Regulated Services | 133,023,987 | 121,582,218 | 124,576,383 |
| Unregulated Services | 384,295,744 | 375,591,936 | 341,341,500 |
| Total | 517,319,731 | 497,174,154 | 465,917,883 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 12,055,926,369 | 11,499,889,233 | 11,295,812,076 |
| Unregulated Services | 1,127,939,103 | 1,105,516,367 | 1,029,477,296 |
| Total | 13,183,865,472 | 12,605,405,600 | 12,325,289,372 |
| Total Operating Expenses: | | | |
| Regulated Services | 11,158,496,980 | 10,784,939,280 | 10,627,077,625 |
| Total | 12,719,503,353 | 12,277,293,119 | 12,005,981,091 |
| Equivalent Inpatient ADMs (EIPA) : | | | |
| Regulated Services | 1,018,057 | 1,036,000 | 1,037,501 |
| Total | 1,093,112 | 1,123,111 | 1,109,990 |
| NPR per EIPA | | | |
| Regulated Services | 11,711.43 | 10,982.92 | 10,767.45 |
| Total | 11,587.60 | 10,780.97 | 10,684.21 |
| NOR per EIPA | | | |
| Regulated Services | 11,842.09 | 11,100.28 | 10,877.52 |
| Total | 12,060.86 | 11,223.65 | 11,103.96 |
| Operating Expenses per EIPA | | | |
| Regulated Services | 10,960.58 | 10,410.17 | 10,242.96 |
| Total | 11,636.05 | 10,931.50 | 10,816.30 |
| Net Operating Profit (Loss): | | | |
| Regulated Services | 897,429,389 | 714,949,953 | 668,734,451 |
| Unregulated Services | (433,067,249) | (386,837,472) | (349,426,169) |
| Total | 464,362,140 | 328,112,481 | 319,308,282 |
| Total Non-Operating Profit (Loss): | | | |
| Non-Operating Revenue | 382,241,866 | 153,034,059 | (321,089,660) |
| Non-Operating Expense | 396,002,108 | 173,932,166 | (165,193,706) |
| Total | 13,760,242 | 20,898,107 | 155,895,954 |
| Total Excess Profit | 846,604,006 | 481,146,540 | (1,781,378) |
| % Change in NPR per EIPA - Regulated | 6.63 | 2.00 | 3.11 |
| % Change in NOR per EIPA - Regulated | 6.68 | 2.05 | 2.75 |
| % Change in Operating Expense per EIPA - Regulated | 5.29 | 1.63 | 2.11 |
| % Change in Net Operating Profit - Regulated | 25.52 | 6.91 | 19.19 |
| % Net Operating Profit of Regulated NOR | 7.44 | 6.22 | 5.92 |
| % Change in Net Operating Profit- Total | 41.53 | 2.76 | 17.91 |
| % Net Total Operating Profit of Total NOR | 3.52 | 2.60 | 2.59 |
| % Change in Total Excess Profit | 75.96 | 27,109.79 | (101.13) |
| % Total Excess Profit of Total Revenue | 6.23 | 3.77 | (0.01) |

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

=====

Anne Arundel Medical Center

| FISCAL YEAR ENDING | June 2011 | June 2010 | June 2009 |
|---|-------------|-------------|-------------|
| | ----- | ----- | ----- |
| Gross Patient Revenue: | | | |
| Regulated Services | 461,358,800 | 415,890,500 | 392,507,100 |
| Unregulated Services | 10,369,513 | 32,748,267 | 27,404,887 |
| TOTAL | 471,728,313 | 448,638,767 | 419,911,987 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 395,773,822 | 358,018,187 | 344,010,185 |
| Unregulated Services | 8,856,470 | 14,836,859 | 12,013,871 |
| TOTAL | 404,630,292 | 372,855,046 | 356,024,056 |
| Other Operating Revenue: | | | |
| Regulated Services | 3,407,524 | 2,812,000 | 5,114,600 |
| Unregulated Services | 16,450,675 | 15,834,823 | 15,905,882 |
| TOTAL | 19,858,199 | 18,646,823 | 21,020,482 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 399,181,346 | 360,830,187 | 349,124,785 |
| Unregulated Services | 25,307,145 | 30,671,682 | 27,919,753 |
| Total | 424,488,491 | 391,501,869 | 377,044,538 |
| Total Operating Expenses: | | | |
| Regulated Services | 371,871,480 | 338,052,332 | 323,481,921 |
| Total | 404,474,303 | 374,073,300 | 360,110,000 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | 41,134 | 38,222 | 37,124 |
| Total | 41,651 | 38,942 | 37,466 |
| NPR per EIPA : | | | |
| Regulated Services | 9,621.57 | 9,366.81 | 9,266.41 |
| Total | 9,714.83 | 9,574.70 | 9,502.58 |
| NOR per EIPA : | | | |
| Regulated Services | 9,704.41 | 9,440.38 | 9,404.18 |
| Total | 10,191.61 | 10,053.54 | 10,063.63 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | 9,040.48 | 8,844.44 | 8,713.45 |
| Total | 9,711.08 | 9,605.98 | 9,611.63 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | 27,309,866 | 22,777,855 | 25,642,864 |
| Unregulated Services | -7,295,678 | -5,349,286 | -8,708,326 |
| Total | 20,014,188 | 17,428,569 | 16,934,538 |
| Total Non-Operating Profit(Loss): | 41,077,000 | 17,237,000 | -38,573,000 |
| Non-Operating Revenue | 41,077,000 | 17,237,000 | -38,573,000 |
| Non-Operating Expenses | 0 | 0 | 0 |
| Total Excess Profit | 61,091,188 | 34,665,569 | -21,638,462 |
| % Change in NPR per EIPA - Regulated | 2.72 | 1.08 | 1.37 |
| % Change in NOR per EIPA - Regulated | 2.80 | 0.38 | 0.54 |
| % Change in Oper. Expense per EIPA- Regulated | 2.22 | 1.50 | 3.20 |
| % Change in Net Operating Profit- Regulated | 19.90 | -11.17 | -20.03 |
| % Net Operating Profit of Regulated NOR | 6.84 | 6.31 | 7.34 |
| % Change in Net Operating Profit- Total | 14.84 | 2.92 | -22.95 |
| % Net Total Operating Profit of Total NOR | 4.71 | 4.45 | 4.49 |
| % Change in Total Excess Profit | 76.23 | 260.20 | -266.14 |
| % Total Excess Profit of Total Revenue | 13.12 | 8.48 | -6.39 |

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

Atlantic General Hospital

| FISCAL YEAR ENDING | June 2011 | June 2010 | June 2009 |
|---|-------------|------------|------------|
| | ----- | ----- | ----- |
| Gross Patient Revenue: | | | |
| Regulated Services | 88,149,000 | 84,190,900 | 76,484,900 |
| Unregulated Services | 15,969,652 | 14,410,425 | 11,979,655 |
| TOTAL | 104,118,652 | 98,601,325 | 88,464,555 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 73,273,700 | 70,677,900 | 66,120,200 |
| Unregulated Services | 9,080,852 | 8,931,325 | 7,817,255 |
| TOTAL | 82,354,552 | 79,609,225 | 73,937,455 |
| Other Operating Revenue: | | | |
| Regulated Services | 169,279 | 315,091 | 45,500 |
| Unregulated Services | 702,293 | 629,004 | 395,800 |
| TOTAL | 871,572 | 944,095 | 441,300 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 73,442,979 | 70,992,991 | 66,165,700 |
| Unregulated Services | 9,783,145 | 9,560,329 | 8,213,055 |
| Total | 83,226,124 | 80,553,320 | 74,378,755 |
| Total Operating Expenses: | | | |
| Regulated Services | 65,558,492 | 63,446,909 | 59,338,561 |
| Total | 82,971,576 | 79,689,022 | 74,135,459 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | 8,602 | 8,251 | 7,631 |
| Total | 10,161 | 9,664 | 8,826 |
| NPR per EIPA : | | | |
| Regulated Services | 8,517.96 | 8,565.63 | 8,665.10 |
| Total | 8,105.21 | 8,237.99 | 8,377.42 |
| NOR per EIPA : | | | |
| Regulated Services | 8,537.64 | 8,603.82 | 8,671.07 |
| Total | 8,190.99 | 8,335.69 | 8,427.43 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | 7,621.08 | 7,689.29 | 7,776.37 |
| Total | 8,165.93 | 8,246.25 | 8,399.86 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | 7,884,487 | 7,546,082 | 6,827,139 |
| Unregulated Services | -7,629,939 | -6,681,784 | -6,583,843 |
| Total | 254,548 | 864,298 | 243,296 |
| Total Non-Operating Profit(Loss): | 1,532,896 | 1,262,244 | 1,019,098 |
| Non-Operating Revenue | 1,532,896 | 1,262,244 | 1,186,645 |
| Non-Operating Expenses | 0 | 0 | 167,547 |
| Total Excess Profit | 1,787,444 | 2,126,542 | 1,262,394 |
| % Change in NPR per EIPA - Regulated | -0.56 | -1.15 | -1.86 |
| % Change in NOR per EIPA - Regulated | -0.77 | -0.78 | -1.90 |
| % Change in Oper. Expense per EIPA- Regulated | -0.89 | -1.12 | 3.65 |
| % Change in Net Operating Profit- Regulated | 4.48 | 10.53 | -29.66 |
| % Net Operating Profit of Regulated NOR | 10.74 | 10.63 | 10.32 |
| % Change in Net Operating Profit- Total | -70.55 | 255.25 | -94.05 |
| % Net Total Operating Profit of Total NOR | 0.31 | 1.07 | 0.33 |
| % Change in Total Excess Profit | -15.95 | 68.45 | -76.15 |
| % Total Excess Profit of Total Revenue | 2.11 | 2.60 | 1.67 |

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

Baltimore Washington Medical Center

| FISCAL YEAR ENDING | June 2011 | June 2010 | June 2009 |
|---|-------------|-------------|-------------|
| | ----- | ----- | ----- |
| Gross Patient Revenue: | | | |
| Regulated Services | 353,767,500 | 332,045,200 | 309,341,800 |
| Unregulated Services | 9,157,167 | 0 | 10,732,909 |
| TOTAL | 362,924,667 | 332,045,200 | 320,074,709 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 295,750,514 | 281,900,262 | 262,470,466 |
| Unregulated Services | 9,157,167 | 0 | 10,732,909 |
| TOTAL | 304,907,681 | 281,900,262 | 273,203,375 |
| Other Operating Revenue: | | | |
| Regulated Services | 1,565,762 | 1,474,613 | 831,225 |
| Unregulated Services | 1,587,190 | 9,809,146 | 1,465,079 |
| TOTAL | 3,152,953 | 11,283,759 | 2,296,304 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 297,316,277 | 283,374,875 | 263,301,691 |
| Unregulated Services | 10,744,357 | 9,809,146 | 12,197,989 |
| Total | 308,060,634 | 293,184,021 | 275,499,679 |
| Total Operating Expenses: | | | |
| Regulated Services | 281,461,913 | 275,681,538 | 263,483,958 |
| Total | 293,156,534 | 286,190,528 | 277,354,241 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | 29,727 | 31,830 | 29,941 |
| Total | 30,496 | 31,830 | 30,979 |
| NPR per EIPA : | | | |
| Regulated Services | 9,949.04 | 8,856.55 | 8,766.37 |
| Total | 9,998.28 | 8,856.55 | 8,818.86 |
| NOR per EIPA : | | | |
| Regulated Services | 10,001.71 | 8,902.88 | 8,794.13 |
| Total | 10,101.67 | 9,211.06 | 8,892.98 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | 9,468.37 | 8,661.18 | 8,800.22 |
| Total | 9,612.95 | 8,991.34 | 8,952.85 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | 15,854,364 | 7,693,337 | -182,268 |
| Unregulated Services | -950,265 | -699,844 | -1,672,295 |
| Total | 14,904,099 | 6,993,493 | -1,854,562 |
| Total Non-Operating Profit(Loss): | | | |
| Non-Operating Revenue | 4,246,000 | 1,598,400 | -5,815,556 |
| Non-Operating Expenses | 0 | 0 | 0 |
| Total Excess Profit | 19,150,099 | 8,591,893 | -7,670,118 |
| % Change in NPR per EIPA - Regulated | 12.34 | 1.03 | 6.14 |
| % Change in NOR per EIPA - Regulated | 12.34 | 1.24 | 6.18 |
| % Change in Oper. Expense per EIPA- Regulated | 9.32 | -1.58 | 10.79 |
| % Change in Net Operating Profit- Regulated | 106.08 | 4,320.90 | -101.83 |
| % Net Operating Profit of Regulated NOR | 5.33 | 2.71 | -0.07 |
| % Change in Net Operating Profit- Total | 113.11 | 477.10 | -123.53 |
| % Net Total Operating Profit of Total NOR | 4.84 | 2.39 | -0.67 |
| % Change in Total Excess Profit | 122.89 | 212.02 | -187.10 |
| % Total Excess Profit of Total Revenue | 6.13 | 2.91 | -2.84 |

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

Bon Secours Hospital

| FISCAL YEAR ENDING | August 2011 | August 2010 | August 2009 |
|---|-------------|-------------|-------------|
| | ----- | ----- | ----- |
| Gross Patient Revenue: | | | |
| Regulated Services | 128,847,200 | 121,320,200 | 122,144,200 |
| Unregulated Services | 25,492,096 | 22,737,655 | 16,537,773 |
| TOTAL | 154,339,296 | 144,057,855 | 138,681,973 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 106,009,629 | 97,905,389 | 93,446,808 |
| Unregulated Services | 14,585,230 | 12,960,820 | 8,221,786 |
| TOTAL | 120,594,859 | 110,866,209 | 101,668,594 |
| Other Operating Revenue: | | | |
| Regulated Services | 470,471 | 4,780,567 | 357,463 |
| Unregulated Services | 3,771,169 | 5,635,538 | 9,026,292 |
| TOTAL | 4,241,640 | 10,416,105 | 9,383,755 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 106,480,100 | 102,685,956 | 93,804,271 |
| Unregulated Services | 18,356,399 | 18,596,358 | 17,248,078 |
| Total | 124,836,499 | 121,282,314 | 111,052,349 |
| Total Operating Expenses: | | | |
| Regulated Services | 92,723,485 | 88,260,009 | 87,326,019 |
| Total | 125,678,956 | 119,964,912 | 120,940,412 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | 10,810 | 10,732 | 10,932 |
| Total | 12,949 | 12,744 | 10,319 |
| NPR per EIPA : | | | |
| Regulated Services | 9,806.23 | 9,122.63 | 8,548.15 |
| Total | 9,312.88 | 8,699.79 | 9,852.69 |
| NOR per EIPA : | | | |
| Regulated Services | 9,849.75 | 9,568.07 | 8,580.85 |
| Total | 9,640.44 | 9,517.15 | 10,762.07 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | 8,577.22 | 8,223.89 | 7,988.24 |
| Total | 9,705.50 | 9,413.78 | 11,720.32 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | 13,756,615 | 14,425,947 | 6,478,252 |
| Unregulated Services | -14,599,072 | -13,108,545 | -16,366,315 |
| Total | -842,457 | 1,317,402 | -9,888,063 |
| Total Non-Operating Profit(Loss): | 1,072,053 | 548,184 | -1,379,146 |
| Non-Operating Revenue | 1,221,528 | 684,932 | -1,334,281 |
| Non-Operating Expenses | 149,475 | 136,748 | 44,865 |
| Total Excess Profit | 229,596 | 1,865,586 | -11,267,209 |
| % Change in NPR per EIPA - Regulated | 7.49 | 6.72 | 2.20 |
| % Change in NOR per EIPA - Regulated | 2.94 | 11.50 | 2.31 |
| % Change in Oper. Expense per EIPA- Regulated | 4.30 | 2.95 | -8.88 |
| % Change in Net Operating Profit- Regulated | -4.64 | 122.68 | 278.90 |
| % Net Operating Profit of Regulated NOR | 12.92 | 14.05 | 6.91 |
| % Change in Net Operating Profit- Total | -163.95 | 113.32 | 53.10 |
| % Net Total Operating Profit of Total NOR | -0.67 | 1.09 | -8.90 |
| % Change in Total Excess Profit | -87.69 | 116.56 | 49.20 |
| % Total Excess Profit of Total Revenue | 0.18 | 1.53 | -10.27 |

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

Braddock Hospital

| FISCAL YEAR ENDING | ----- | June 2010 | June 2009 |
|---|-------|-----------|-------------|
| | ----- | ----- | ----- |
| Gross Patient Revenue: | | | |
| Regulated Services | 0 | . | 166,869,000 |
| Unregulated Services | 0 | . | 20,069,100 |
| TOTAL | 0 | . | 186,938,100 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 0 | . | 142,005,200 |
| Unregulated Services | 0 | . | 15,873,900 |
| TOTAL | 0 | . | 157,879,100 |
| Other Operating Revenue: | | | |
| Regulated Services | 0 | . | 0 |
| Unregulated Services | 0 | . | 1,136,700 |
| TOTAL | 0 | . | 1,136,700 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 0 | . | 142,005,200 |
| Unregulated Services | 0 | . | 17,010,600 |
| Total | 0 | . | 159,015,800 |
| Total Operating Expenses: | | | |
| Regulated Services | 0 | . | 132,631,877 |
| Total | 0 | . | 155,559,300 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | 0 | . | 17,988 |
| Total | 0 | . | 19,033 |
| NPR per EIPA : | | | |
| Regulated Services | 0.00 | . | 7,894.52 |
| Total | 0.00 | . | 8,295.08 |
| NOR per EIPA : | | | |
| Regulated Services | 0.00 | . | 7,894.52 |
| Total | 0.00 | . | 8,354.80 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | 0.00 | . | 7,373.43 |
| Total | 0.00 | . | 8,173.19 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | 0 | . | 9,373,323 |
| Unregulated Services | 0 | . | -5,916,823 |
| Total | 0 | . | 3,456,500 |
| Total Non-Operating Profit(Loss): | 0 | . | 1,304,200 |
| Non-Operating Revenue | 0 | . | 1,304,200 |
| Non-Operating Expenses | 0 | . | 0 |
| Total Excess Profit | 0 | . | 4,760,700 |
| % Change in NPR per EIPA - Regulated | . | . | 5.62 |
| % Change in NOR per EIPA - Regulated | . | . | 5.62 |
| % Change in Oper. Expense per EIPA- Regulated | . | . | 4.88 |
| % Change in Net Operating Profit- Regulated | . | . | 19.17 |
| % Net Operating Profit of Regulated NOR | 0.00 | . | 6.60 |
| % Change in Net Operating Profit- Total | . | . | 96.50 |
| % Net Total Operating Profit of Total NOR | 0.00 | . | 2.17 |
| % Change in Total Excess Profit | . | . | 33.00 |
| % Total Excess Profit of Total Revenue | 0.00 | . | 2.97 |

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

Calvert Memorial Hospital

| FISCAL YEAR ENDING | June 2011 | June 2010 | June 2009 |
|---|-------------|-------------|-------------|
| | ----- | ----- | ----- |
| Gross Patient Revenue: | | | |
| Regulated Services | 129,181,700 | 120,112,700 | 111,417,900 |
| Unregulated Services | 16,303,597 | 14,236,128 | 17,563,082 |
| TOTAL | 145,485,297 | 134,348,828 | 128,980,982 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 107,446,910 | 102,380,283 | 97,651,503 |
| Unregulated Services | 12,099,706 | 8,307,640 | 11,124,424 |
| TOTAL | 119,546,616 | 110,687,922 | 108,775,927 |
| Other Operating Revenue: | | | |
| Regulated Services | 4,551,830 | 2,327,176 | 1,261,725 |
| Unregulated Services | 1,031,658 | 1,559,025 | 2,154,803 |
| TOTAL | 5,583,488 | 3,886,201 | 3,416,528 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 111,998,740 | 104,707,459 | 98,913,228 |
| Unregulated Services | 13,131,364 | 9,866,664 | 13,279,227 |
| Total | 125,130,104 | 114,574,123 | 112,192,455 |
| Total Operating Expenses: | | | |
| Regulated Services | 101,658,343 | 97,660,195 | 90,842,718 |
| Total | 124,478,541 | 117,305,602 | 110,705,329 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | 14,469 | 15,490 | 14,749 |
| Total | 16,231 | 17,305 | 16,908 |
| NPR per EIPA : | | | |
| Regulated Services | 7,426.11 | 6,609.59 | 6,620.81 |
| Total | 7,365.24 | 6,396.25 | 6,433.23 |
| NOR per EIPA : | | | |
| Regulated Services | 7,740.71 | 6,759.83 | 6,706.36 |
| Total | 7,709.24 | 6,620.82 | 6,635.29 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | 7,026.04 | 6,304.87 | 6,159.18 |
| Total | 7,669.10 | 6,778.66 | 6,547.34 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | 10,340,397 | 7,047,263 | 8,070,510 |
| Unregulated Services | -9,688,834 | -9,778,742 | -6,583,384 |
| Total | 651,563 | -2,731,479 | 1,487,126 |
| Total Non-Operating Profit(Loss): | | | |
| Non-Operating Revenue | 606,246 | 465,701 | 706,857 |
| Non-Operating Expenses | -420,271 | 146,827 | 15,009 |
| Total Excess Profit | 1,257,809 | -2,265,778 | 2,193,983 |
| % Change in NPR per EIPA - Regulated | 12.35 | -0.17 | 0.48 |
| % Change in NOR per EIPA - Regulated | 14.51 | 0.80 | -0.43 |
| % Change in Oper. Expense per EIPA- Regulated | 11.44 | 2.37 | -2.09 |
| % Change in Net Operating Profit- Regulated | 46.73 | -12.68 | 33.98 |
| % Net Operating Profit of Regulated NOR | 9.23 | 6.73 | 8.16 |
| % Change in Net Operating Profit- Total | 123.85 | -283.68 | 29.55 |
| % Net Total Operating Profit of Total NOR | 0.52 | -2.38 | 1.33 |
| % Change in Total Excess Profit | 155.51 | -203.27 | -33.41 |
| % Total Excess Profit of Total Revenue | 1.00 | -1.97 | 1.94 |

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

Carroll County General Hospital

| FISCAL YEAR ENDING | June 2011 | June 2010 | June 2009 |
|---|-------------|-------------|-------------|
| | ----- | ----- | ----- |
| Gross Patient Revenue: | | | |
| Regulated Services | 214,427,800 | 202,238,000 | 196,154,700 |
| Unregulated Services | 99,094,532 | 50,764,598 | 54,410,406 |
| TOTAL | 313,522,332 | 253,002,598 | 250,565,106 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 182,174,860 | 176,005,258 | 172,583,312 |
| Unregulated Services | 44,532,619 | 44,035,380 | 45,711,404 |
| TOTAL | 226,707,479 | 220,040,638 | 218,294,716 |
| Other Operating Revenue: | | | |
| Regulated Services | 1,112,911 | 1,313,148 | 1,172,241 |
| Unregulated Services | 16,994,099 | 15,632,319 | 15,577,658 |
| TOTAL | 18,107,010 | 16,945,467 | 16,749,899 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 183,287,771 | 177,318,406 | 173,755,553 |
| Unregulated Services | 61,526,718 | 59,667,699 | 61,289,062 |
| Total | 244,814,489 | 236,986,105 | 235,044,615 |
| Total Operating Expenses: | | | |
| Regulated Services | 161,836,399 | 167,347,659 | 161,702,356 |
| Total | 235,383,186 | 238,281,978 | 230,915,503 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | 20,643 | 22,366 | 21,787 |
| Total | 30,183 | 27,981 | 27,830 |
| NPR per EIPA : | | | |
| Regulated Services | 8,824.85 | 7,869.19 | 7,921.56 |
| Total | 7,510.99 | 7,864.03 | 7,843.92 |
| NOR per EIPA : | | | |
| Regulated Services | 8,878.76 | 7,927.90 | 7,975.36 |
| Total | 8,110.89 | 8,469.65 | 8,445.79 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | 7,839.62 | 7,482.11 | 7,422.12 |
| Total | 7,798.43 | 8,515.96 | 8,297.42 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | 21,451,372 | 9,970,747 | 12,053,197 |
| Unregulated Services | -12,020,069 | -11,266,620 | -7,924,085 |
| Total | 9,431,303 | -1,295,873 | 4,129,112 |
| Total Non-Operating Profit(Loss): | | | |
| Non-Operating Revenue | 11,164,536 | 7,332,943 | 2,059,874 |
| Non-Operating Expenses | 471,339 | 9,777,977 | 8,749,631 |
| Total Excess Profit | 20,124,500 | -3,740,907 | -2,560,645 |
| % Change in NPR per EIPA - Regulated | 12.14 | -0.66 | 3.71 |
| % Change in NOR per EIPA - Regulated | 11.99 | -0.60 | 3.40 |
| % Change in Oper. Expense per EIPA- Regulated | 4.78 | 0.81 | 6.59 |
| % Change in Net Operating Profit- Regulated | 115.14 | -17.28 | -24.94 |
| % Net Operating Profit of Regulated NOR | 11.70 | 5.62 | 6.94 |
| % Change in Net Operating Profit- Total | 827.80 | -131.38 | -60.84 |
| % Net Total Operating Profit of Total NOR | 3.85 | -0.55 | 1.76 |
| % Change in Total Excess Profit | 637.96 | -46.09 | -122.00 |
| % Total Excess Profit of Total Revenue | 7.86 | -1.53 | -1.08 |

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

Chester River Hospital

| FISCAL YEAR ENDING | June 2011 ----- | June 2010 ----- | June 2009 ----- |
|---|--------------------|--------------------|--------------------|
| Gross Patient Revenue: | | | |
| Regulated Services | 62,310,300 | 59,939,400 | 60,914,200 |
| Unregulated Services | 2,877,368 | 2,871,574 | 2,283,120 |
| TOTAL | 65,187,668 | 62,810,974 | 63,197,320 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 51,340,374 | 50,998,039 | 50,049,509 |
| Unregulated Services | 1,704,749 | 971,935 | 2,082,791 |
| TOTAL | 53,045,123 | 51,969,974 | 52,132,300 |
| Other Operating Revenue: | | | |
| Regulated Services | 208,861 | 273,456 | 399,053 |
| Unregulated Services | 289,153 | 294,571 | 343,206 |
| TOTAL | 498,014 | 568,026 | 742,259 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 51,549,234 | 51,271,495 | 50,448,562 |
| Unregulated Services | 1,993,902 | 1,266,505 | 2,425,998 |
| Total | 53,543,137 | 52,538,000 | 52,874,559 |
| Total Operating Expenses: | | | |
| Regulated Services | 49,886,918 | 51,116,572 | 51,011,116 |
| Total | 53,012,104 | 54,212,000 | 52,758,252 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | 5,495 | 6,386 | 6,595 |
| Total | 5,631 | 6,692 | 6,842 |
| NPR per EIPA : | | | |
| Regulated Services | 9,343.83 | 7,986.27 | 7,588.70 |
| Total | 9,420.48 | 7,766.41 | 7,618.93 |
| NOR per EIPA : | | | |
| Regulated Services | 9,381.84 | 8,029.10 | 7,649.20 |
| Total | 9,508.92 | 7,851.29 | 7,727.41 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | 9,079.30 | 8,004.84 | 7,734.50 |
| Total | 9,414.61 | 8,101.46 | 7,710.41 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | 1,662,317 | 154,923 | -562,554 |
| Unregulated Services | -1,131,284 | -1,828,923 | 678,862 |
| Total | 531,033 | -1,674,000 | 116,308 |
| Total Non-Operating Profit(Loss): | | | |
| Non-Operating Revenue | 1,561,894 | 646,000 | -44,000 |
| Non-Operating Expenses | 1,618,790 | 646,000 | 411,000 |
| | 56,896 | 0 | 455,000 |
| Total Excess Profit | 2,092,927 | -1,028,000 | 72,308 |
| % Change in NPR per EIPA - Regulated | 17.00 | 5.24 | 4.21 |
| % Change in NOR per EIPA - Regulated | 16.85 | 4.97 | -3.19 |
| % Change in Oper. Expense per EIPA- Regulated | 13.42 | 3.50 | -7.18 |
| % Change in Net Operating Profit- Regulated | 973.00 | 127.54 | 78.80 |
| % Net Operating Profit of Regulated NOR | 3.22 | 0.30 | -1.12 |
| % Change in Net Operating Profit- Total | 131.72 | -1,539.29 | 106.50 |
| % Net Total Operating Profit of Total NOR | 0.99 | -3.19 | 0.22 |
| % Change in Total Excess Profit | 303.59 | -1,521.71 | -84.06 |
| % Total Excess Profit of Total Revenue | 3.79 | -1.93 | 0.14 |

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

Civista Medical Center

| FISCAL YEAR ENDING | June 2011 ----- | June 2010 ----- | June 2009 ----- |
|--|--------------------|--------------------|--------------------|
| Gross Patient Revenue: | | | |
| Regulated Services | 115,504,200 | 111,481,500 | 103,621,000 |
| Unregulated Services | 760,000 | 1,664,800 | 4,069,300 |
| TOTAL | 116,264,200 | 113,146,300 | 107,690,300 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 95,590,668 | 94,973,916 | 88,273,027 |
| Unregulated Services | 284,800 | 863,000 | 1,646,300 |
| TOTAL | 95,875,468 | 95,836,916 | 89,919,327 |
| Other Operating Revenue: | | | |
| Regulated Services | 147,457 | 48,768 | 440,991 |
| Unregulated Services | 487,058 | 472,398 | 435,384 |
| TOTAL | 634,515 | 521,166 | 876,375 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 95,738,125 | 95,022,684 | 88,714,018 |
| Unregulated Services | 771,858 | 1,335,398 | 2,081,684 |
| Total | 96,509,983 | 96,358,082 | 90,795,702 |
| Total Operating Expenses: | | | |
| Regulated Services | 92,856,943 | 93,008,782 | 88,810,903 |
| Total | 93,575,970 | 94,675,625 | 93,320,390 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | 12,619 | 12,436 | 11,783 |
| Total | 12,679 | 12,599 | 12,227 |
| NPR per EIPA : | | | |
| Regulated Services | 7,574.99 | 7,636.95 | 7,491.26 |
| Total | 7,561.51 | 7,607.00 | 7,354.18 |
| NOR per EIPA : | | | |
| Regulated Services | 7,586.68 | 7,640.88 | 7,528.69 |
| Total | 7,611.56 | 7,648.37 | 7,425.85 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | 7,358.36 | 7,478.94 | 7,536.91 |
| Total | 7,380.16 | 7,514.83 | 7,632.34 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | 2,881,182 | 2,013,901 | -96,885 |
| Unregulated Services | 52,831 | -331,444 | -2,427,803 |
| Total | 2,934,013 | 1,682,457 | -2,524,688 |
| Total Non-Operating Profit(Loss): | | | |
| Non-Operating Revenue | 1,659,487 | 178,645 | 1,037,391 |
| Non-Operating Expenses | 0 | 0 | 0 |
| Total Excess Profit | 4,593,499 | 1,861,102 | -1,487,298 |
| % Change in NPR per EIPA - Regulated | | | |
| | -0.81 | 1.94 | 2.31 |
| % Change in NOR per EIPA - Regulated | | | |
| | -0.71 | 1.49 | 2.46 |
| % Change in Oper. Expense per EIPA- Regulated | | | |
| | -1.61 | -0.77 | -4.50 |
| % Change in Net Operating Profit- Regulated | | | |
| | 43.06 | 2,178.65 | 98.44 |
| % Net Operating Profit of Regulated NOR | | | |
| | 3.01 | 2.12 | -0.11 |
| % Change in Net Operating Profit- Total | | | |
| | 74.39 | 166.64 | 61.02 |
| % Net Total Operating Profit of Total NOR | | | |
| | 3.04 | 1.75 | -2.78 |
| % Change in Total Excess Profit | | | |
| | 146.82 | 225.13 | 72.69 |
| % Total Excess Profit of Total Revenue | | | |
| | 4.68 | 1.93 | -1.62 |

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

Doctors Community Hospital

| FISCAL YEAR ENDING | June 2011 | June 2010 | June 2009 |
|---|-------------|-------------|-------------|
| | ----- | ----- | ----- |
| Gross Patient Revenue: | | | |
| Regulated Services | 213,054,400 | 196,074,400 | 188,720,500 |
| Unregulated Services | 11,917,625 | 8,367,242 | 5,567,940 |
| TOTAL | 224,972,025 | 204,441,642 | 194,288,440 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 181,899,812 | 167,544,370 | 156,598,647 |
| Unregulated Services | 11,872,391 | 8,128,977 | 5,398,926 |
| TOTAL | 193,772,203 | 175,673,347 | 161,997,573 |
| Other Operating Revenue: | | | |
| Regulated Services | 352,448 | 150,612 | 1,375,772 |
| Unregulated Services | 5,283,785 | 8,124,007 | 6,459,268 |
| TOTAL | 5,636,233 | 8,274,619 | 7,835,040 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 182,252,260 | 167,694,982 | 157,974,419 |
| Unregulated Services | 17,156,176 | 16,252,984 | 11,858,194 |
| Total | 199,408,436 | 183,947,966 | 169,832,613 |
| Total Operating Expenses: | | | |
| Regulated Services | 174,216,209 | 162,992,683 | 153,617,218 |
| Total | 195,357,324 | 180,489,970 | 164,614,961 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | 20,349 | 19,629 | 19,714 |
| Total | 21,487 | 20,467 | 20,295 |
| NPR per EIPA : | | | |
| Regulated Services | 8,939.06 | 8,535.37 | 7,943.69 |
| Total | 9,018.06 | 8,583.21 | 7,982.06 |
| NOR per EIPA : | | | |
| Regulated Services | 8,956.38 | 8,543.04 | 8,013.48 |
| Total | 9,280.37 | 8,987.50 | 8,368.11 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | 8,561.47 | 8,303.49 | 7,792.45 |
| Total | 9,091.83 | 8,818.55 | 8,111.02 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | 8,036,051 | 4,702,299 | 4,357,201 |
| Unregulated Services | -3,984,940 | -1,244,303 | 860,450 |
| Total | 4,051,112 | 3,457,996 | 5,217,652 |
| Total Non-Operating Profit(Loss): | | | |
| Non-Operating Revenue | 31,861,714 | -5,095,951 | -17,579,863 |
| Non-Operating Expenses | 18,712,916 | 1,872,492 | 0 |
| Total Excess Profit | 17,199,910 | -3,510,447 | -12,362,211 |
| % Change in NPR per EIPA - Regulated | 4.73 | 7.45 | 5.73 |
| % Change in NOR per EIPA - Regulated | 4.84 | 6.61 | 3.65 |
| % Change in Oper. Expense per EIPA- Regulated | 3.11 | 6.56 | 4.32 |
| % Change in Net Operating Profit- Regulated | 70.90 | 7.92 | -13.49 |
| % Net Operating Profit of Regulated NOR | 4.41 | 2.80 | 2.76 |
| % Change in Net Operating Profit- Total | 17.15 | -33.73 | -14.27 |
| % Net Total Operating Profit of Total NOR | 2.03 | 1.88 | 3.07 |
| % Change in Total Excess Profit | 589.96 | 71.60 | -162.83 |
| % Total Excess Profit of Total Revenue | 7.44 | -1.96 | -8.12 |

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

Dorchester General Hospital

| FISCAL YEAR ENDING | June 2011 | June 2010 | June 2009 |
|---|------------|------------|------------|
| | ----- | ----- | ----- |
| Gross Patient Revenue: | | | |
| Regulated Services | 56,094,100 | 51,961,600 | 52,734,300 |
| Unregulated Services | 1,587,378 | 1,576,649 | 1,757,285 |
| TOTAL | 57,681,478 | 53,538,249 | 54,491,585 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 47,446,616 | 44,769,075 | 44,424,176 |
| Unregulated Services | 613,466 | 605,883 | 1,332,557 |
| TOTAL | 48,060,082 | 45,374,958 | 45,756,733 |
| Other Operating Revenue: | | | |
| Regulated Services | 371,076 | 701,585 | 646,148 |
| Unregulated Services | 301,145 | 304,606 | 313,983 |
| TOTAL | 672,221 | 1,006,191 | 960,131 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 47,817,692 | 45,470,660 | 45,070,325 |
| Unregulated Services | 914,611 | 910,489 | 1,646,540 |
| Total | 48,732,303 | 46,381,149 | 46,716,865 |
| Total Operating Expenses: | | | |
| Regulated Services | 41,944,947 | 42,143,033 | 43,095,616 |
| Total | 44,051,259 | 44,752,116 | 45,815,146 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | 6,169 | 6,229 | 6,344 |
| Total | 6,344 | 6,418 | 6,555 |
| NPR per EIPA : | | | |
| Regulated Services | 7,691.07 | 7,187.21 | 7,002.74 |
| Total | 7,576.12 | 7,069.96 | 6,980.19 |
| NOR per EIPA : | | | |
| Regulated Services | 7,751.22 | 7,299.85 | 7,104.60 |
| Total | 7,682.09 | 7,226.74 | 7,126.66 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | 6,799.25 | 6,765.63 | 6,793.32 |
| Total | 6,944.17 | 6,972.91 | 6,989.11 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | 5,872,745 | 3,327,627 | 1,974,709 |
| Unregulated Services | -1,191,701 | -1,698,594 | -1,072,990 |
| Total | 4,681,044 | 1,629,033 | 901,718 |
| Total Non-Operating Profit(Loss): | 671,304 | 52,994 | 11,709 |
| Non-Operating Revenue | 671,304 | 52,994 | 11,709 |
| Non-Operating Expenses | 0 | 0 | 0 |
| Total Excess Profit | 5,352,348 | 1,682,027 | 913,427 |
| % Change in NPR per EIPA - Regulated | 7.01 | 2.63 | 6.06 |
| % Change in NOR per EIPA - Regulated | 6.18 | 2.75 | 6.08 |
| % Change in Oper. Expense per EIPA- Regulated | 0.50 | -0.41 | 6.45 |
| % Change in Net Operating Profit- Regulated | 76.48 | 68.51 | 0.55 |
| % Net Operating Profit of Regulated NOR | 12.28 | 7.32 | 4.38 |
| % Change in Net Operating Profit- Total | 187.35 | 80.66 | 27.20 |
| % Net Total Operating Profit of Total NOR | 9.61 | 3.51 | 1.93 |
| % Change in Total Excess Profit | 218.21 | 84.14 | 28.82 |
| % Total Excess Profit of Total Revenue | 10.83 | 3.62 | 1.95 |

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

Fort Washington medical Center

| FISCAL YEAR ENDING | December 2011 ----- | December 2010 ----- | December 2009 ----- |
|---|------------------------|------------------------|------------------------|
| Gross Patient Revenue: | | | |
| Regulated Services | 47,165,008 | 44,747,960 | 47,242,143 |
| Unregulated Services | 781,339 | 751,514 | 758,007 |
| TOTAL | 47,946,347 | 45,499,474 | 48,000,150 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 38,192,640 | 36,812,178 | 38,272,727 |
| Unregulated Services | 781,339 | 751,514 | 758,007 |
| TOTAL | 38,973,979 | 37,563,692 | 39,030,734 |
| Other Operating Revenue: | | | |
| Regulated Services | 450,760 | 513,382 | 415,065 |
| Unregulated Services | 31,244 | 31,783 | 36,615 |
| TOTAL | 482,004 | 545,165 | 451,680 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 38,643,400 | 37,325,560 | 38,687,792 |
| Unregulated Services | 812,583 | 783,297 | 794,622 |
| Total | 39,455,983 | 38,108,857 | 39,482,414 |
| Total Operating Expenses: | | | |
| Regulated Services | 37,259,013 | 36,523,900 | 36,925,172 |
| Total | 38,485,209 | 37,712,300 | 38,123,376 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | 5,298 | 5,963 | 6,295 |
| Total | 5,338 | 6,023 | 6,243 |
| NPR per EIPA : | | | |
| Regulated Services | 7,209.27 | 6,173.78 | 6,079.89 |
| Total | 7,300.74 | 6,236.27 | 6,251.60 |
| NOR per EIPA : | | | |
| Regulated Services | 7,294.36 | 6,259.88 | 6,145.82 |
| Total | 7,391.03 | 6,326.78 | 6,323.95 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | 7,033.04 | 6,125.43 | 5,865.82 |
| Total | 7,209.18 | 6,260.94 | 6,106.27 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | 1,384,387 | 801,660 | 1,762,620 |
| Unregulated Services | -413,612 | -405,102 | -403,582 |
| Total | 970,774 | 396,557 | 1,359,038 |
| Total Non-Operating Profit(Loss): | | | |
| Non-Operating Revenue | 4,260 | 5,495 | 5,716 |
| Non-Operating Expenses | 0 | 0 | 0 |
| Total Excess Profit | 975,034 | 402,052 | 1,364,754 |
| % Change in NPR per EIPA - Regulated | 16.77 | 1.54 | -5.35 |
| % Change in NOR per EIPA - Regulated | 16.53 | 1.86 | -5.18 |
| % Change in Oper. Expense per EIPA- Regulated | 14.82 | 4.43 | -5.78 |
| % Change in Net Operating Profit- Regulated | 72.69 | -54.52 | 16.00 |
| % Net Operating Profit of Regulated NOR | 3.58 | 2.15 | 4.56 |
| % Change in Net Operating Profit- Total | 144.80 | -70.82 | -0.55 |
| % Net Total Operating Profit of Total NOR | 2.46 | 1.04 | 3.44 |
| % Change in Total Excess Profit | 142.51 | -70.54 | -0.88 |
| % Total Excess Profit of Total Revenue | 2.47 | 1.05 | 3.46 |

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

Franklin Square Hospital Center

| FISCAL YEAR ENDING | June 2011 | June 2010 | June 2009 |
|---|-------------|-------------|-------------|
| | ----- | ----- | ----- |
| Gross Patient Revenue: | | | |
| Regulated Services | 439,004,200 | 422,965,000 | 414,987,900 |
| Unregulated Services | 111,702,558 | 102,350,792 | 97,498,639 |
| TOTAL | 550,706,758 | 525,315,792 | 512,486,539 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 376,513,275 | 363,651,606 | 355,664,346 |
| Unregulated Services | 43,181,867 | 39,566,212 | 37,669,552 |
| TOTAL | 419,695,142 | 403,217,818 | 393,333,898 |
| Other Operating Revenue: | | | |
| Regulated Services | 3,180,665 | 2,401,832 | 2,231,048 |
| Unregulated Services | 4,454,235 | 4,968,176 | 5,061,555 |
| TOTAL | 7,634,900 | 7,370,008 | 7,292,603 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 379,693,940 | 366,053,438 | 357,895,394 |
| Unregulated Services | 47,636,102 | 44,534,388 | 42,731,107 |
| Total | 427,330,042 | 410,587,826 | 400,626,501 |
| Total Operating Expenses: | | | |
| Regulated Services | 340,668,797 | 321,032,279 | 322,365,732 |
| Total | 410,262,595 | 383,921,437 | 382,897,946 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | 34,758 | 40,072 | 39,391 |
| Total | 31,080 | 44,476 | 43,667 |
| NPR per EIPA : | | | |
| Regulated Services | 10,832.30 | 9,074.89 | 9,029.09 |
| Total | 13,503.79 | 9,066.06 | 9,007.55 |
| NOR per EIPA : | | | |
| Regulated Services | 10,923.81 | 9,134.82 | 9,085.73 |
| Total | 13,749.45 | 9,231.77 | 9,174.56 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | 9,801.06 | 8,011.33 | 8,183.76 |
| Total | 13,200.30 | 8,632.20 | 8,768.56 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | 39,025,143 | 45,021,159 | 35,529,662 |
| Unregulated Services | -21,957,696 | -18,354,770 | -17,801,107 |
| Total | 17,067,447 | 26,666,389 | 17,728,555 |
| Total Non-Operating Profit(Loss): | 376,560 | 393,168 | 240,780 |
| Non-Operating Revenue | 376,560 | 447,480 | 240,780 |
| Non-Operating Expenses | 0 | 54,312 | 0 |
| Total Excess Profit | 17,444,007 | 27,059,557 | 17,969,335 |
| % Change in NPR per EIPA - Regulated | 19.37 | 0.51 | 3.08 |
| % Change in NOR per EIPA - Regulated | 19.58 | 0.54 | 2.96 |
| % Change in Oper. Expense per EIPA- Regulated | 22.34 | -2.11 | 3.30 |
| % Change in Net Operating Profit- Regulated | -13.32 | 26.71 | 1.85 |
| % Net Operating Profit of Regulated NOR | 10.28 | 12.30 | 9.93 |
| % Change in Net Operating Profit- Total | -36.00 | 50.41 | -13.59 |
| % Net Total Operating Profit of Total NOR | 3.99 | 6.49 | 4.43 |
| % Change in Total Excess Profit | -35.53 | 50.59 | -13.71 |
| % Total Excess Profit of Total Revenue | 4.08 | 6.58 | 4.48 |

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

Frederick Memorial Hospital

| FISCAL YEAR ENDING | June 2011 | June 2010 | June 2009 |
|---|-------------|-------------|-------------|
| | ----- | ----- | ----- |
| Gross Patient Revenue: | | | |
| Regulated Services | 323,934,900 | 282,475,300 | 266,844,200 |
| Unregulated Services | 96,349,770 | 90,235,157 | 87,196,916 |
| TOTAL | 420,284,670 | 372,710,457 | 354,041,116 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 272,142,214 | 243,069,472 | 228,268,395 |
| Unregulated Services | 55,641,683 | 48,895,604 | 47,844,372 |
| TOTAL | 327,783,897 | 291,965,076 | 276,112,767 |
| Other Operating Revenue: | | | |
| Regulated Services | 7,620,747 | 5,462,472 | 5,702,489 |
| Unregulated Services | 4,872,253 | 5,589,579 | 6,073,112 |
| TOTAL | 12,493,000 | 11,052,051 | 11,775,601 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 279,762,961 | 248,531,944 | 233,970,884 |
| Unregulated Services | 60,513,936 | 54,485,183 | 53,917,484 |
| Total | 340,276,897 | 303,017,127 | 287,888,368 |
| Total Operating Expenses: | | | |
| Regulated Services | 249,564,558 | 232,289,402 | 221,636,962 |
| Total | 325,809,052 | 298,461,962 | 285,945,276 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | 31,149 | 29,886 | 27,652 |
| Total | 40,414 | 40,713 | 37,979 |
| NPR per EIPA : | | | |
| Regulated Services | 8,736.71 | 8,133.35 | 8,255.02 |
| Total | 8,110.61 | 7,171.36 | 7,270.11 |
| NOR per EIPA : | | | |
| Regulated Services | 8,981.36 | 8,316.13 | 8,461.24 |
| Total | 8,419.74 | 7,442.82 | 7,580.17 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | 8,011.89 | 7,772.63 | 8,015.20 |
| Total | 8,061.75 | 7,330.94 | 7,529.00 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | 30,198,403 | 16,242,542 | 12,333,922 |
| Unregulated Services | -15,730,558 | -11,687,377 | -10,390,830 |
| Total | 14,467,845 | 4,555,165 | 1,943,092 |
| Total Non-Operating Profit(Loss): | | | |
| Non-Operating Revenue | 11,282,000 | 3,699,000 | -14,517,624 |
| Non-Operating Expenses | 0 | 0 | 0 |
| Total Excess Profit | 25,749,845 | 8,254,165 | -12,574,532 |
| % Change in NPR per EIPA - Regulated | 7.42 | -1.47 | 4.16 |
| % Change in NOR per EIPA - Regulated | 8.00 | -1.72 | 5.09 |
| % Change in Oper. Expense per EIPA- Regulated | 3.08 | -3.03 | 4.61 |
| % Change in Net Operating Profit- Regulated | 85.92 | 31.69 | 18.19 |
| % Net Operating Profit of Regulated NOR | 10.79 | 6.54 | 5.27 |
| % Change in Net Operating Profit- Total | 217.61 | 134.43 | 13.94 |
| % Net Total Operating Profit of Total NOR | 4.25 | 1.50 | 0.67 |
| % Change in Total Excess Profit | 211.96 | 165.64 | -64.26 |
| % Total Excess Profit of Total Revenue | 7.32 | 2.69 | -4.60 |

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

Garrett County Memorial Hospital

| FISCAL YEAR ENDING | June 2011 | June 2010 | June 2009 |
|---|------------|------------|------------|
| | ----- | ----- | ----- |
| Gross Patient Revenue: | | | |
| Regulated Services | 40,536,700 | 39,731,000 | 36,812,400 |
| Unregulated Services | 7,680,248 | 8,363,635 | 8,470,855 |
| TOTAL | 48,216,948 | 48,094,635 | 45,283,255 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 32,414,248 | 32,709,321 | 31,258,085 |
| Unregulated Services | 4,792,388 | 5,782,327 | 5,788,328 |
| TOTAL | 37,206,636 | 38,491,648 | 37,046,414 |
| Other Operating Revenue: | | | |
| Regulated Services | 116,971 | 211,887 | 110,915 |
| Unregulated Services | 622,209 | 381,134 | 381,695 |
| TOTAL | 739,180 | 593,021 | 492,610 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 32,531,219 | 32,921,208 | 31,369,000 |
| Unregulated Services | 5,414,597 | 6,163,461 | 6,170,023 |
| Total | 37,945,816 | 39,084,669 | 37,539,024 |
| Total Operating Expenses: | | | |
| Regulated Services | 30,293,633 | 29,121,065 | 29,787,595 |
| Total | 36,053,685 | 34,610,116 | 35,627,406 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | 4,705 | 4,882 | 4,936 |
| Total | 5,610 | 5,835 | 6,009 |
| NPR per EIPA : | | | |
| Regulated Services | 6,889.14 | 6,700.27 | 6,332.68 |
| Total | 6,632.23 | 6,597.16 | 6,165.51 |
| NOR per EIPA : | | | |
| Regulated Services | 6,914.00 | 6,743.67 | 6,355.15 |
| Total | 6,763.99 | 6,698.80 | 6,247.50 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | 6,438.43 | 5,965.24 | 6,034.77 |
| Total | 6,426.71 | 5,931.89 | 5,929.35 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | 2,237,587 | 3,800,143 | 1,581,406 |
| Unregulated Services | -345,456 | 674,411 | 330,212 |
| Total | 1,892,131 | 4,474,553 | 1,911,618 |
| Total Non-Operating Profit(Loss): | 923,010 | 498,404 | -268,839 |
| Non-Operating Revenue | 886,106 | 613,504 | 140,662 |
| Non-Operating Expenses | -36,904 | 115,100 | 409,501 |
| Total Excess Profit | 2,815,141 | 4,972,957 | 1,642,779 |
| % Change in NPR per EIPA - Regulated | 2.82 | 5.80 | 11.17 |
| % Change in NOR per EIPA - Regulated | 2.53 | 6.11 | 9.64 |
| % Change in Oper. Expense per EIPA- Regulated | 7.93 | -1.15 | 2.70 |
| % Change in Net Operating Profit- Regulated | -41.12 | 140.30 | 512.23 |
| % Net Operating Profit of Regulated NOR | 6.88 | 11.54 | 5.04 |
| % Change in Net Operating Profit- Total | -57.71 | 134.07 | 465.35 |
| % Net Total Operating Profit of Total NOR | 4.99 | 11.45 | 5.09 |
| % Change in Total Excess Profit | -43.39 | 202.72 | 186.44 |
| % Total Excess Profit of Total Revenue | 7.25 | 12.53 | 4.36 |

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

Good Samaritan Hospital

| FISCAL YEAR ENDING | June 2011 | June 2010 | June 2009 |
|---|-------------|-------------|-------------|
| | ----- | ----- | ----- |
| Gross Patient Revenue: | | | |
| Regulated Services | 304,134,300 | 294,819,900 | 286,296,100 |
| Unregulated Services | 129,542,085 | 123,302,881 | 116,863,438 |
| TOTAL | 433,676,385 | 418,122,781 | 403,159,538 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 259,358,444 | 246,725,068 | 245,593,552 |
| Unregulated Services | 43,305,707 | 48,148,513 | 48,493,772 |
| TOTAL | 302,664,151 | 294,873,581 | 294,087,324 |
| Other Operating Revenue: | | | |
| Regulated Services | 2,523,080 | 2,699,822 | 2,253,136 |
| Unregulated Services | 1,375,499 | 1,017,267 | 1,347,200 |
| TOTAL | 3,898,579 | 3,717,089 | 3,600,336 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 261,881,525 | 249,424,890 | 247,846,688 |
| Unregulated Services | 44,681,205 | 49,165,780 | 49,840,972 |
| Total | 306,562,730 | 298,590,670 | 297,687,660 |
| Total Operating Expenses: | | | |
| Regulated Services | 235,303,147 | 230,578,507 | 227,853,252 |
| Total | 300,253,364 | 294,051,048 | 289,772,684 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | 22,357 | 24,188 | 23,949 |
| Total | 26,986 | 29,947 | 28,831 |
| NPR per EIPA : | | | |
| Regulated Services | 11,601.00 | 10,200.43 | 10,254.89 |
| Total | 11,215.41 | 9,846.47 | 10,200.56 |
| NOR per EIPA : | | | |
| Regulated Services | 11,713.86 | 10,312.05 | 10,348.97 |
| Total | 11,359.87 | 9,970.59 | 10,325.44 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | 10,525.02 | 9,532.88 | 9,514.13 |
| Total | 11,126.08 | 9,819.00 | 10,050.91 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | 26,578,377 | 18,846,383 | 19,993,436 |
| Unregulated Services | -20,269,011 | -14,306,761 | -12,078,459 |
| Total | 6,309,366 | 4,539,622 | 7,914,976 |
| Total Non-Operating Profit(Loss): | 836,158 | 2,566,200 | 1,381,738 |
| Non-Operating Revenue | 836,158 | 2,566,200 | 1,381,738 |
| Non-Operating Expenses | 0 | 0 | 0 |
| Total Excess Profit | 7,145,524 | 7,105,822 | 9,296,714 |
| % Change in NPR per EIPA - Regulated | 13.73 | -0.53 | 3.61 |
| % Change in NOR per EIPA - Regulated | 13.59 | -0.36 | 3.60 |
| % Change in Oper. Expense per EIPA- Regulated | 10.41 | 0.20 | 1.17 |
| % Change in Net Operating Profit- Regulated | 41.03 | -5.74 | 51.01 |
| % Net Operating Profit of Regulated NOR | 10.15 | 7.56 | 8.07 |
| % Change in Net Operating Profit- Total | 38.98 | -42.65 | 75.15 |
| % Net Total Operating Profit of Total NOR | 2.06 | 1.52 | 2.66 |
| % Change in Total Excess Profit | 0.56 | -23.57 | 19.76 |
| % Total Excess Profit of Total Revenue | 2.32 | 2.36 | 3.11 |

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

Greater Baltimore Medical Center

| FISCAL YEAR ENDING | June 2011 | June 2010 | June 2009 |
|---|-------------|-------------|-------------|
| | ----- | ----- | ----- |
| Gross Patient Revenue: | | | |
| Regulated Services | 427,052,500 | 412,551,300 | 393,162,100 |
| Unregulated Services | 41,854,997 | 33,189,606 | 28,222,151 |
| TOTAL | 468,907,497 | 445,740,906 | 421,384,251 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 366,631,415 | 359,160,116 | 351,006,608 |
| Unregulated Services | 21,670,921 | 17,622,366 | 16,603,476 |
| TOTAL | 388,302,336 | 376,782,482 | 367,610,084 |
| Other Operating Revenue: | | | |
| Regulated Services | 4,534,388 | 3,350,717 | 4,545,895 |
| Unregulated Services | 9,811,444 | 7,496,660 | 7,615,507 |
| TOTAL | 14,345,832 | 10,847,377 | 12,161,402 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 371,165,803 | 362,510,833 | 355,552,503 |
| Unregulated Services | 31,482,365 | 25,119,026 | 24,218,983 |
| Total | 402,648,168 | 387,629,859 | 379,771,486 |
| Total Operating Expenses: | | | |
| Regulated Services | 336,781,695 | 334,819,819 | 325,771,985 |
| Total | 383,916,507 | 372,915,674 | 361,315,422 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | 35,457 | 36,297 | 36,623 |
| Total | 36,232 | 36,439 | 36,990 |
| NPR per EIPA : | | | |
| Regulated Services | 10,340.03 | 9,895.04 | 9,584.44 |
| Total | 10,717.01 | 10,340.20 | 9,938.11 |
| NOR per EIPA : | | | |
| Regulated Services | 10,467.92 | 9,987.35 | 9,708.57 |
| Total | 11,112.95 | 10,637.88 | 10,266.88 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | 9,498.19 | 9,224.45 | 8,895.40 |
| Total | 10,595.96 | 10,234.08 | 9,767.93 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | 34,384,108 | 27,691,014 | 29,780,518 |
| Unregulated Services | -15,652,447 | -12,976,829 | -11,324,454 |
| Total | 18,731,661 | 14,714,185 | 18,456,064 |
| Total Non-Operating Profit(Loss): | 6,204,084 | 9,037 | -1,831,394 |
| Non-Operating Revenue | 7,100,813 | 2,438,826 | 947,777 |
| Non-Operating Expenses | 896,729 | 2,429,789 | 2,779,171 |
| Total Excess Profit | 24,935,745 | 14,723,222 | 16,624,670 |
| % Change in NPR per EIPA - Regulated | 4.50 | 3.24 | 8.70 |
| % Change in NOR per EIPA - Regulated | 4.81 | 2.87 | 8.71 |
| % Change in Oper. Expense per EIPA- Regulated | 2.97 | 3.70 | 4.51 |
| % Change in Net Operating Profit- Regulated | 24.17 | -7.02 | 91.14 |
| % Net Operating Profit of Regulated NOR | 9.26 | 7.64 | 8.38 |
| % Change in Net Operating Profit- Total | 27.30 | -20.27 | 594.35 |
| % Net Total Operating Profit of Total NOR | 4.65 | 3.80 | 4.86 |
| % Change in Total Excess Profit | 69.36 | -11.44 | 282.23 |
| % Total Excess Profit of Total Revenue | 6.09 | 3.77 | 4.37 |

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

Harbor Hospital Center

| FISCAL YEAR ENDING | June 2011 | June 2010 | June 2009 |
|---|-------------|-------------|-------------|
| | ----- | ----- | ----- |
| Gross Patient Revenue: | | | |
| Regulated Services | 200,717,500 | 197,161,200 | 200,915,200 |
| Unregulated Services | 36,785,890 | 37,703,996 | 36,590,738 |
| TOTAL | 237,503,390 | 234,865,196 | 237,505,938 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 165,509,687 | 164,310,074 | 169,691,122 |
| Unregulated Services | 15,245,494 | 15,375,573 | 14,811,677 |
| TOTAL | 180,755,181 | 179,685,647 | 184,502,799 |
| Other Operating Revenue: | | | |
| Regulated Services | 3,295,795 | 2,207,599 | 2,672,013 |
| Unregulated Services | 7,445,500 | 8,090,569 | 7,116,396 |
| TOTAL | 10,741,295 | 10,298,168 | 9,788,409 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 168,805,482 | 166,517,673 | 172,363,135 |
| Unregulated Services | 22,690,994 | 23,466,142 | 21,928,073 |
| Total | 191,496,476 | 189,983,815 | 194,291,208 |
| Total Operating Expenses: | | | |
| Regulated Services | 156,221,586 | 156,405,328 | 165,072,123 |
| Total | 183,840,512 | 183,721,998 | 188,476,023 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | 15,536 | 17,511 | 18,443 |
| Total | 16,210 | 18,358 | 19,382 |
| NPR per EIPA : | | | |
| Regulated Services | 10,653.05 | 9,383.37 | 9,200.93 |
| Total | 11,150.63 | 9,787.72 | 9,519.50 |
| NOR per EIPA : | | | |
| Regulated Services | 10,865.19 | 9,509.44 | 9,345.81 |
| Total | 11,813.26 | 10,348.68 | 10,024.53 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | 10,055.22 | 8,931.94 | 8,950.48 |
| Total | 11,340.97 | 10,007.59 | 9,724.50 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | 12,583,896 | 10,112,345 | 7,291,012 |
| Unregulated Services | -4,927,932 | -3,850,528 | -1,475,827 |
| Total | 7,655,964 | 6,261,817 | 5,815,185 |
| Total Non-Operating Profit(Loss): | 157,915 | 121,052 | 174,456 |
| Non-Operating Revenue | 157,915 | 121,052 | 174,456 |
| Non-Operating Expenses | 0 | 0 | 0 |
| Total Excess Profit | 7,813,879 | 6,382,869 | 5,989,641 |
| % Change in NPR per EIPA - Regulated | 13.53 | 1.98 | 3.88 |
| % Change in NOR per EIPA - Regulated | 14.26 | 1.75 | 4.45 |
| % Change in Oper. Expense per EIPA- Regulated | 12.58 | -0.21 | 3.75 |
| % Change in Net Operating Profit- Regulated | 24.44 | 38.70 | 25.00 |
| % Net Operating Profit of Regulated NOR | 7.45 | 6.07 | 4.23 |
| % Change in Net Operating Profit- Total | 22.26 | 7.68 | -12.67 |
| % Net Total Operating Profit of Total NOR | 4.00 | 3.30 | 2.99 |
| % Change in Total Excess Profit | 22.42 | 6.57 | -14.79 |
| % Total Excess Profit of Total Revenue | 4.08 | 3.36 | 3.08 |

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

Harford Memorial Hospital

| FISCAL YEAR ENDING | December 2011 ----- | December 2010 ----- | December 2009 ----- |
|--|------------------------|------------------------|------------------------|
| Gross Patient Revenue: | | | |
| Regulated Services | 100,465,500 | 100,141,200 | 96,235,600 |
| Unregulated Services | 221,600 | 94,100 | 177,100 |
| TOTAL | 100,687,100 | 100,235,300 | 96,412,700 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 80,367,789 | 81,680,300 | 78,372,221 |
| Unregulated Services | 151,800 | 37,700 | 120,700 |
| TOTAL | 80,519,589 | 81,718,000 | 78,492,921 |
| Other Operating Revenue: | | | |
| Regulated Services | 1,091,500 | 763,700 | 710,400 |
| Unregulated Services | 488,500 | 476,300 | 470,700 |
| TOTAL | 1,580,000 | 1,240,000 | 1,181,100 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 81,459,289 | 82,444,000 | 79,082,621 |
| Unregulated Services | 640,300 | 514,000 | 591,400 |
| Total | 82,099,589 | 82,958,000 | 79,674,021 |
| Total Operating Expenses: | | | |
| Regulated Services | 77,961,016 | 76,898,545 | 75,803,751 |
| Total | 80,374,000 | 79,662,900 | 77,244,100 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | 10,041 | 11,255 | 11,686 |
| Total | 10,063 | 11,265 | 11,707 |
| NPR per EIPA : | | | |
| Regulated Services | 8,003.72 | 7,257.39 | 6,706.72 |
| Total | 8,001.19 | 7,253.92 | 6,704.71 |
| NOR per EIPA : | | | |
| Regulated Services | 8,112.42 | 7,325.25 | 6,767.51 |
| Total | 8,158.20 | 7,364.00 | 6,805.60 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | 7,764.04 | 6,832.53 | 6,486.92 |
| Total | 7,986.73 | 7,071.50 | 6,598.04 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | 3,498,273 | 5,545,455 | 3,278,870 |
| Unregulated Services | -1,772,684 | -2,250,355 | -848,949 |
| Total | 1,725,589 | 3,295,100 | 2,429,921 |
| Total Non-Operating Profit(Loss): | | | |
| Non-Operating Revenue | 0 | 5,190,000 | 7,479,400 |
| Non-Operating Expenses | 621,000 | 0 | 218,600 |
| Total Excess Profit | 1,104,589 | 8,485,100 | 9,690,721 |
| % Change in NPR per EIPA - Regulated | | | |
| | 10.28 | 8.21 | 6.81 |
| % Change in NOR per EIPA - Regulated | | | |
| | 10.75 | 8.24 | 7.60 |
| % Change in Oper. Expense per EIPA- Regulated | | | |
| | 13.63 | 5.33 | 9.40 |
| % Change in Net Operating Profit- Regulated | | | |
| | -36.92 | 69.13 | -28.08 |
| % Net Operating Profit of Regulated NOR | | | |
| | 4.29 | 6.73 | 4.15 |
| % Change in Net Operating Profit- Total | | | |
| | -47.63 | 35.61 | -37.98 |
| % Net Total Operating Profit of Total NOR | | | |
| | 2.10 | 3.97 | 3.05 |
| % Change in Total Excess Profit | | | |
| | -86.98 | -12.44 | 165.29 |
| % Total Excess Profit of Total Revenue | | | |
| | 1.35 | 9.63 | 11.12 |

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

Holy Cross Hospital

| FISCAL YEAR ENDING | June 2011 | June 2010 | June 2009 |
|---|-------------|-------------|-------------|
| | ----- | ----- | ----- |
| Gross Patient Revenue: | | | |
| Regulated Services | 437,749,300 | 411,325,700 | 394,466,500 |
| Unregulated Services | 32,444,200 | 35,005,000 | 33,989,800 |
| TOTAL | 470,193,500 | 446,330,700 | 428,456,300 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 361,064,200 | 341,997,483 | 332,740,684 |
| Unregulated Services | 19,951,900 | 21,223,300 | 21,529,500 |
| TOTAL | 381,016,100 | 363,220,783 | 354,270,184 |
| Other Operating Revenue: | | | |
| Regulated Services | 3,857,791 | 1,396,700 | 2,420,600 |
| Unregulated Services | 11,406,409 | 11,161,300 | 11,330,300 |
| TOTAL | 15,264,200 | 12,558,000 | 13,750,900 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 364,921,991 | 343,394,183 | 335,161,284 |
| Unregulated Services | 31,358,309 | 32,384,600 | 32,859,800 |
| Total | 396,280,300 | 375,778,783 | 368,021,084 |
| Total Operating Expenses: | | | |
| Regulated Services | 326,261,891 | 311,789,082 | 309,458,016 |
| Total | 369,945,500 | 353,793,200 | 349,019,900 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | 39,880 | 38,770 | 38,000 |
| Total | 42,836 | 42,070 | 41,216 |
| NPR per EIPA : | | | |
| Regulated Services | 9,053.69 | 8,821.08 | 8,756.24 |
| Total | 8,894.74 | 8,633.78 | 8,595.40 |
| NOR per EIPA : | | | |
| Regulated Services | 9,150.42 | 8,857.10 | 8,819.94 |
| Total | 9,251.08 | 8,932.28 | 8,929.03 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | 8,181.02 | 8,041.92 | 8,143.55 |
| Total | 8,636.30 | 8,409.68 | 8,468.02 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | 38,660,100 | 31,605,101 | 25,703,268 |
| Unregulated Services | -12,325,300 | -9,619,518 | -6,702,084 |
| Total | 26,334,800 | 21,985,583 | 19,001,184 |
| Total Non-Operating Profit(Loss): | | | |
| Non-Operating Revenue | 17,357,300 | 9,766,800 | -18,839,400 |
| Non-Operating Expenses | 0 | 0 | 0 |
| Total Excess Profit | 43,692,100 | 31,752,383 | 161,784 |
| % Change in NPR per EIPA - Regulated | 2.64 | 0.74 | -3.79 |
| % Change in NOR per EIPA - Regulated | 3.31 | 0.42 | -3.64 |
| % Change in Oper. Expense per EIPA- Regulated | 1.73 | -1.25 | -0.42 |
| % Change in Net Operating Profit- Regulated | 22.32 | 22.96 | -26.57 |
| % Net Operating Profit of Regulated NOR | 10.59 | 9.20 | 7.67 |
| % Change in Net Operating Profit- Total | 19.78 | 15.71 | -19.32 |
| % Net Total Operating Profit of Total NOR | 6.65 | 5.85 | 5.16 |
| % Change in Total Excess Profit | 37.60 | 19,526.40 | -99.21 |
| % Total Excess Profit of Total Revenue | 10.56 | 8.24 | 0.05 |

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

Howard County General Hospital

| FISCAL YEAR ENDING | June 2011 | June 2010 | June 2009 |
|---|-------------|-------------|-------------|
| | ----- | ----- | ----- |
| Gross Patient Revenue: | | | |
| Regulated Services | 255,470,400 | 244,838,400 | 230,685,500 |
| Unregulated Services | 0 | 20,581,565 | 19,115,758 |
| TOTAL | 255,470,400 | 265,419,965 | 249,801,258 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 219,286,242 | 211,253,743 | 202,845,676 |
| Unregulated Services | 0 | 11,661,033 | 10,365,793 |
| TOTAL | 219,286,242 | 222,914,776 | 213,211,469 |
| Other Operating Revenue: | | | |
| Regulated Services | 54,362 | 43,685 | 52,447 |
| Unregulated Services | 2,237,797 | 2,736,258 | 2,413,954 |
| TOTAL | 2,292,159 | 2,779,943 | 2,466,401 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 219,340,604 | 211,297,428 | 202,898,123 |
| Unregulated Services | 2,237,797 | 14,397,291 | 12,779,747 |
| Total | 221,578,401 | 225,694,719 | 215,677,870 |
| Total Operating Expenses: | | | |
| Regulated Services | 205,527,459 | 201,837,199 | 187,698,057 |
| Total | 216,227,019 | 223,727,115 | 207,211,827 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | 24,924 | 23,760 | 22,589 |
| Total | 24,924 | 22,852 | 21,689 |
| NPR per EIPA : | | | |
| Regulated Services | 8,798.34 | 8,890.97 | 8,979.76 |
| Total | 8,798.34 | 9,754.61 | 9,830.21 |
| NOR per EIPA : | | | |
| Regulated Services | 8,800.52 | 8,892.80 | 8,982.08 |
| Total | 8,890.31 | 9,876.25 | 9,943.92 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | 8,246.30 | 8,494.65 | 8,309.19 |
| Total | 8,675.60 | 9,790.15 | 9,553.59 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | 13,813,145 | 9,460,229 | 15,200,066 |
| Unregulated Services | -8,461,763 | -7,492,625 | -6,734,024 |
| Total | 5,351,382 | 1,967,604 | 8,466,043 |
| Total Non-Operating Profit(Loss): | 3,847,185 | -6,200,840 | -3,464,586 |
| Non-Operating Revenue | 669,164 | 809,508 | 1,467,414 |
| Non-Operating Expenses | -3,178,021 | 7,010,348 | 4,932,000 |
| Total Excess Profit | 9,198,567 | -4,233,236 | 5,001,457 |
| % Change in NPR per EIPA - Regulated | -1.04 | -0.99 | -0.39 |
| % Change in NOR per EIPA - Regulated | -1.04 | -0.99 | -0.40 |
| % Change in Oper. Expense per EIPA- Regulated | -2.92 | 2.23 | -3.04 |
| % Change in Net Operating Profit- Regulated | 46.01 | -37.76 | 61.83 |
| % Net Operating Profit of Regulated NOR | 6.30 | 4.48 | 7.49 |
| % Change in Net Operating Profit- Total | 171.97 | -76.76 | 65.33 |
| % Net Total Operating Profit of Total NOR | 2.42 | 0.87 | 3.93 |
| % Change in Total Excess Profit | 317.29 | -184.64 | 42.90 |
| % Total Excess Profit of Total Revenue | 4.14 | -1.87 | 2.30 |

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

James Lawrence Kernan Hospital

| FISCAL YEAR ENDING | June 2011 ----- | June 2010 ----- | June 2009 ----- |
|---|--------------------|--------------------|--------------------|
| Gross Patient Revenue: | | | |
| Regulated Services | 103,574,600 | 101,537,800 | 105,778,700 |
| Unregulated Services | 1,928,233 | 0 | 3,679,257 |
| TOTAL | 105,502,833 | 101,537,800 | 109,457,957 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 88,207,600 | 87,319,800 | 93,226,825 |
| Unregulated Services | 1,143,233 | -1,353,000 | 1,681,665 |
| TOTAL | 89,350,833 | 85,966,800 | 94,908,490 |
| Other Operating Revenue: | | | |
| Regulated Services | 618,529 | 597,071 | 886,935 |
| Unregulated Services | 1,955,016 | 4,866,129 | 1,610,065 |
| TOTAL | 2,573,545 | 5,463,200 | 2,497,000 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 88,826,129 | 87,916,871 | 94,113,760 |
| Unregulated Services | 3,098,248 | 3,513,129 | 3,291,730 |
| Total | 91,924,378 | 91,430,000 | 97,405,490 |
| Total Operating Expenses: | | | |
| Regulated Services | 87,246,523 | 87,012,906 | 91,630,182 |
| Total | 90,594,000 | 91,563,920 | 95,194,646 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | 5,250 | 4,997 | 5,087 |
| Total | 5,348 | 4,997 | 5,264 |
| NPR per EIPA : | | | |
| Regulated Services | 16,799.86 | 17,473.40 | 18,326.10 |
| Total | 16,706.57 | 17,202.65 | 18,029.56 |
| NOR per EIPA : | | | |
| Regulated Services | 16,917.66 | 17,592.88 | 18,500.45 |
| Total | 17,187.77 | 18,295.88 | 18,503.91 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | 16,616.81 | 17,411.99 | 18,012.24 |
| Total | 16,939.02 | 18,322.68 | 18,083.92 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | 1,579,606 | 903,964 | 2,483,578 |
| Unregulated Services | -249,229 | -1,037,884 | -272,734 |
| Total | 1,330,378 | -133,920 | 2,210,844 |
| Total Non-Operating Profit(Loss): | 1,932,000 | 1,309,000 | -1,421,199 |
| Non-Operating Revenue | 1,932,000 | 1,309,000 | 397,501 |
| Non-Operating Expenses | 0 | 0 | 1,818,700 |
| Total Excess Profit | 3,262,378 | 1,175,080 | 789,645 |
| % Change in NPR per EIPA - Regulated | -3.85 | -4.65 | 6.83 |
| % Change in NOR per EIPA - Regulated | -3.84 | -4.91 | 2.36 |
| % Change in Oper. Expense per EIPA- Regulated | -4.57 | -3.33 | 3.48 |
| % Change in Net Operating Profit- Regulated | 74.74 | -63.60 | -26.61 |
| % Net Operating Profit of Regulated NOR | 1.78 | 1.03 | 2.64 |
| % Change in Net Operating Profit- Total | 1,093.41 | -106.06 | 22.38 |
| % Net Total Operating Profit of Total NOR | 1.45 | -0.15 | 2.27 |
| % Change in Total Excess Profit | 177.63 | 48.81 | -69.05 |
| % Total Excess Profit of Total Revenue | 3.48 | 1.27 | 0.81 |

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

Johns Hopkins Bayview Medical Center

| FISCAL YEAR ENDING | June 2011 | June 2010 | June 2009 |
|---|-------------|-------------|-------------|
| | ----- | ----- | ----- |
| Gross Patient Revenue: | | | |
| Regulated Services | 530,152,100 | 518,108,900 | 513,495,600 |
| Unregulated Services | 9,081,800 | 9,797,300 | 9,715,700 |
| TOTAL | 539,233,900 | 527,906,200 | 523,211,300 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 436,873,400 | 430,968,800 | 431,873,500 |
| Unregulated Services | 8,526,800 | 9,381,300 | 9,028,700 |
| TOTAL | 445,400,200 | 440,350,100 | 440,902,200 |
| Other Operating Revenue: | | | |
| Regulated Services | 7,822,600 | 7,030,600 | 9,289,900 |
| Unregulated Services | 41,217,000 | 37,923,500 | 41,450,300 |
| TOTAL | 49,039,600 | 44,954,100 | 50,740,200 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 444,696,000 | 437,999,400 | 441,163,400 |
| Unregulated Services | 49,743,800 | 47,304,800 | 50,479,000 |
| Total | 494,439,800 | 485,304,200 | 491,642,400 |
| Total Operating Expenses: | | | |
| Regulated Services | 428,009,429 | 427,728,068 | 427,307,515 |
| Total | 489,673,000 | 484,383,800 | 490,071,966 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | 34,562 | 33,626 | 33,167 |
| Total | 35,274 | 34,271 | 33,623 |
| NPR per EIPA : | | | |
| Regulated Services | 12,640.17 | 12,816.61 | 13,021.25 |
| Total | 12,626.75 | 12,849.16 | 13,112.95 |
| NOR per EIPA : | | | |
| Regulated Services | 12,866.50 | 13,025.69 | 13,301.35 |
| Total | 14,016.98 | 14,160.90 | 14,622.03 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | 12,383.71 | 12,720.23 | 12,883.58 |
| Total | 13,881.85 | 14,134.04 | 14,575.32 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | 16,686,571 | 10,271,332 | 13,855,885 |
| Unregulated Services | -11,919,771 | -9,350,932 | -12,285,451 |
| Total | 4,766,800 | 920,400 | 1,570,434 |
| Total Non-Operating Profit(Loss): | 1,430,200 | 1,424,600 | -6,894,800 |
| Non-Operating Revenue | 1,430,200 | 1,424,600 | -6,894,800 |
| Non-Operating Expenses | 0 | 0 | 0 |
| Total Excess Profit | 6,197,000 | 2,345,000 | -5,324,366 |
| % Change in NPR per EIPA - Regulated | -1.38 | -1.57 | 3.66 |
| % Change in NOR per EIPA - Regulated | -1.22 | -2.07 | 3.79 |
| % Change in Oper. Expense per EIPA- Regulated | -2.65 | -1.27 | 2.88 |
| % Change in Net Operating Profit- Regulated | 62.46 | -25.87 | 43.39 |
| % Net Operating Profit of Regulated NOR | 3.75 | 2.35 | 3.14 |
| % Change in Net Operating Profit- Total | 417.91 | -41.39 | -66.01 |
| % Net Total Operating Profit of Total NOR | 0.96 | 0.19 | 0.32 |
| % Change in Total Excess Profit | 164.26 | 144.04 | -473.80 |
| % Total Excess Profit of Total Revenue | 1.25 | 0.48 | -1.10 |

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

Johns Hopkins Hospital

| FISCAL YEAR ENDING | June 2011 | June 2010 | June 2009 |
|---|---------------|---------------|---------------|
| | ----- | ----- | ----- |
| Gross Patient Revenue: | | | |
| Regulated Services | 1,772,066,300 | 1,709,103,100 | 1,620,280,400 |
| Unregulated Services | 7,944,657 | 5,651,044 | 5,439,920 |
| TOTAL | 1,780,010,957 | 1,714,754,144 | 1,625,720,320 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 1,526,449,134 | 1,480,465,000 | 1,412,843,376 |
| Unregulated Services | 6,972,290 | 4,780,844 | 5,242,157 |
| TOTAL | 1,533,421,424 | 1,485,245,844 | 1,418,085,533 |
| Other Operating Revenue: | | | |
| Regulated Services | 13,482,919 | 12,978,862 | 12,601,700 |
| Unregulated Services | 121,610,341 | 112,518,817 | 102,060,174 |
| TOTAL | 135,093,260 | 125,497,679 | 114,661,874 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 1,539,932,053 | 1,493,443,862 | 1,425,445,076 |
| Unregulated Services | 128,582,631 | 117,299,661 | 107,302,331 |
| Total | 1,668,514,684 | 1,610,743,523 | 1,532,747,407 |
| Total Operating Expenses: | | | |
| Regulated Services | 1,477,115,734 | 1,425,987,171 | 1,359,674,406 |
| Total | 1,610,358,429 | 1,551,076,600 | 1,470,612,081 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | 70,010 | 70,234 | 69,843 |
| Total | 70,607 | 70,947 | 70,526 |
| NPR per EIPA : | | | |
| Regulated Services | 21,803.16 | 21,078.89 | 20,228.93 |
| Total | 21,717.55 | 20,934.49 | 20,107.21 |
| NOR per EIPA : | | | |
| Regulated Services | 21,995.74 | 21,263.68 | 20,409.36 |
| Total | 23,630.85 | 22,703.37 | 21,733.02 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | 21,098.50 | 20,303.23 | 19,467.66 |
| Total | 22,807.20 | 21,862.37 | 20,852.00 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | 62,816,319 | 67,456,691 | 65,770,670 |
| Unregulated Services | -4,660,064 | -7,789,768 | -3,635,344 |
| Total | 58,156,255 | 59,666,923 | 62,135,326 |
| Total Non-Operating Profit(Loss): | 23,520,276 | 20,587,163 | -55,201,263 |
| Non-Operating Revenue | 23,520,276 | 20,587,163 | 21,156,737 |
| Non-Operating Expenses | 0 | 0 | 76,358,000 |
| Total Excess Profit | 81,676,531 | 80,254,086 | 6,934,063 |
| % Change in NPR per EIPA - Regulated | 3.44 | 4.20 | 3.13 |
| % Change in NOR per EIPA - Regulated | 3.44 | 4.19 | 3.09 |
| % Change in Oper. Expense per EIPA- Regulated | 3.92 | 4.29 | 1.23 |
| % Change in Net Operating Profit- Regulated | -6.88 | 2.56 | 71.55 |
| % Net Operating Profit of Regulated NOR | 4.08 | 4.52 | 4.61 |
| % Change in Net Operating Profit- Total | -2.53 | -3.97 | 46.91 |
| % Net Total Operating Profit of Total NOR | 3.49 | 3.70 | 4.05 |
| % Change in Total Excess Profit | 1.77 | 1,057.39 | -90.04 |
| % Total Excess Profit of Total Revenue | 4.83 | 4.92 | 0.45 |

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

Laurel Regional Hospital

| FISCAL YEAR ENDING | June 2011 ----- | June 2010 ----- | June 2009 ----- |
|--|--------------------|--------------------|--------------------|
| Gross Patient Revenue: | | | |
| Regulated Services | 103,068,600 | 102,846,900 | 91,640,000 |
| Unregulated Services | 4,033,188 | 4,249,425 | 4,540,332 |
| TOTAL | 107,101,788 | 107,096,325 | 96,180,332 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 84,354,149 | 85,075,631 | 76,473,729 |
| Unregulated Services | 1,324,486 | 1,232,334 | 1,295,259 |
| TOTAL | 85,678,636 | 86,307,965 | 77,768,988 |
| Other Operating Revenue: | | | |
| Regulated Services | 625,721 | 430,579 | 751,054 |
| Unregulated Services | 191,582 | 0 | 0 |
| TOTAL | 817,303 | 430,579 | 751,054 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 84,979,870 | 85,506,210 | 77,224,783 |
| Unregulated Services | 1,516,069 | 1,232,334 | 1,295,259 |
| Total | 86,495,939 | 86,738,544 | 78,520,042 |
| Total Operating Expenses: | | | |
| Regulated Services | 87,305,281 | 85,563,681 | 83,281,501 |
| Total | 94,179,139 | 92,314,140 | 90,274,361 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | 9,477 | 9,669 | 10,045 |
| Total | 9,847 | 9,459 | 9,825 |
| NPR per EIPA : | | | |
| Regulated Services | 8,901.30 | 8,798.81 | 7,612.76 |
| Total | 8,700.60 | 9,124.70 | 7,915.10 |
| NOR per EIPA : | | | |
| Regulated Services | 8,967.33 | 8,843.34 | 7,687.53 |
| Total | 8,783.60 | 9,170.22 | 7,991.54 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | 9,212.72 | 8,849.29 | 8,290.46 |
| Total | 9,563.82 | 9,759.69 | 9,187.86 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | -2,325,411 | -57,471 | -6,056,718 |
| Unregulated Services | -5,357,789 | -5,518,125 | -5,697,601 |
| Total | -7,683,200 | -5,575,596 | -11,754,319 |
| Total Non-Operating Profit(Loss): | | | |
| Non-Operating Revenue | 8,601,136 | 6,056,896 | 63,350 |
| Non-Operating Expenses | 0 | 0 | 0 |
| Total Excess Profit | 917,936 | 481,300 | -11,690,969 |
| % Change in NPR per EIPA - Regulated | | | |
| | 1.16 | 15.58 | -3.99 |
| % Change in NOR per EIPA - Regulated | | | |
| | 1.40 | 15.03 | -3.66 |
| % Change in Oper. Expense per EIPA- Regulated | | | |
| | 4.11 | 6.74 | 1.41 |
| % Change in Net Operating Profit- Regulated | | | |
| | -3,946.23 | 99.05 | -216.56 |
| % Net Operating Profit of Regulated NOR | | | |
| | -2.74 | -0.07 | -7.84 |
| % Change in Net Operating Profit- Total | | | |
| | -37.80 | 52.57 | -68.66 |
| % Net Total Operating Profit of Total NOR | | | |
| | -8.88 | -6.43 | -14.97 |
| % Change in Total Excess Profit | | | |
| | 90.72 | 104.12 | -74.44 |
| % Total Excess Profit of Total Revenue | | | |
| | 0.97 | 0.52 | -14.88 |

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

Maryland General Hospital

| FISCAL YEAR ENDING | June 2011 | June 2010 | June 2009 |
|---|-------------|-------------|-------------|
| | ----- | ----- | ----- |
| Gross Patient Revenue: | | | |
| Regulated Services | 183,154,500 | 178,831,900 | 181,868,000 |
| Unregulated Services | 8,412,068 | 8,126,907 | 8,435,023 |
| TOTAL | 191,566,568 | 186,958,807 | 190,303,023 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 155,116,834 | 153,660,657 | 156,919,437 |
| Unregulated Services | 8,339,749 | 8,003,532 | 8,315,856 |
| TOTAL | 163,456,583 | 161,664,189 | 165,235,293 |
| Other Operating Revenue: | | | |
| Regulated Services | 132,329 | 281,654 | 1,174,660 |
| Unregulated Services | 1,203,226 | 1,312,747 | 1,054,110 |
| TOTAL | 1,335,555 | 1,594,401 | 2,228,770 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 155,249,163 | 153,942,311 | 158,094,097 |
| Unregulated Services | 9,542,975 | 9,316,279 | 9,369,966 |
| Total | 164,792,138 | 163,258,590 | 167,464,063 |
| Total Operating Expenses: | | | |
| Regulated Services | 136,759,389 | 136,446,598 | 142,361,768 |
| Total | 160,525,000 | 160,331,953 | 166,541,201 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | 13,553 | 14,282 | 14,862 |
| Total | 14,175 | 14,931 | 15,551 |
| NPR per EIPA : | | | |
| Regulated Services | 11,445.47 | 10,758.77 | 10,558.79 |
| Total | 11,531.21 | 10,827.11 | 10,625.53 |
| NOR per EIPA : | | | |
| Regulated Services | 11,455.23 | 10,778.49 | 10,637.83 |
| Total | 11,625.43 | 10,933.89 | 10,768.86 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | 10,090.94 | 9,553.50 | 9,579.23 |
| Total | 11,324.40 | 10,737.89 | 10,709.51 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | 18,489,775 | 17,495,713 | 15,732,329 |
| Unregulated Services | -14,222,636 | -14,569,076 | -14,809,467 |
| Total | 4,267,138 | 2,926,637 | 922,862 |
| Total Non-Operating Profit(Loss): | -108,000 | 828,000 | -2,334,200 |
| Non-Operating Revenue | -108,000 | 828,000 | -2,334,200 |
| Non-Operating Expenses | 0 | 0 | 0 |
| Total Excess Profit | 4,159,138 | 3,754,637 | -1,411,338 |
| % Change in NPR per EIPA - Regulated | 6.38 | 1.89 | 4.42 |
| % Change in NOR per EIPA - Regulated | 6.28 | 1.32 | 4.98 |
| % Change in Oper. Expense per EIPA- Regulated | 5.63 | -0.27 | 6.24 |
| % Change in Net Operating Profit- Regulated | 5.68 | 11.21 | -6.28 |
| % Net Operating Profit of Regulated NOR | 11.91 | 11.37 | 9.95 |
| % Change in Net Operating Profit- Total | 45.80 | 217.13 | -67.15 |
| % Net Total Operating Profit of Total NOR | 2.59 | 1.79 | 0.55 |
| % Change in Total Excess Profit | 10.77 | 366.03 | -138.16 |
| % Total Excess Profit of Total Revenue | 2.53 | 2.29 | -0.85 |

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

McCready Hospital

| FISCAL YEAR ENDING | June 2011 ----- | June 2010 ----- | June 2009 ----- |
|---|--------------------|--------------------|--------------------|
| Gross Patient Revenue: | | | |
| Regulated Services | 18,235,900 | 18,681,464 | 16,819,985 |
| Unregulated Services | 2,226,830 | 2,680,395 | 2,727,918 |
| TOTAL | 20,462,730 | 21,361,859 | 19,547,903 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 13,751,431 | 14,374,135 | 13,674,977 |
| Unregulated Services | 1,109,237 | 1,717,361 | 1,467,279 |
| TOTAL | 14,860,668 | 16,091,496 | 15,142,256 |
| Other Operating Revenue: | | | |
| Regulated Services | 158,425 | 12,958 | 13,924 |
| Unregulated Services | 0 | 0 | 10,999 |
| TOTAL | 158,425 | 12,958 | 24,923 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 13,909,856 | 14,387,093 | 13,688,901 |
| Unregulated Services | 1,109,237 | 1,717,361 | 1,478,278 |
| Total | 15,019,093 | 16,104,454 | 15,167,179 |
| Total Operating Expenses: | | | |
| Regulated Services | 12,842,513 | 11,413,281 | 9,891,535 |
| Total | 15,551,313 | 14,764,389 | 13,651,014 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | 1,542 | 1,736 | 1,801 |
| Total | 1,733 | 2,009 | 1,992 |
| NPR per EIPA : | | | |
| Regulated Services | 8,919.72 | 8,278.00 | 7,592.14 |
| Total | 8,573.76 | 8,011.51 | 7,602.77 |
| NOR per EIPA : | | | |
| Regulated Services | 9,022.48 | 8,285.46 | 7,599.87 |
| Total | 8,665.17 | 8,017.96 | 7,615.29 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | 8,330.16 | 6,572.86 | 5,491.63 |
| Total | 8,972.23 | 7,350.78 | 6,854.04 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | 1,067,343 | 2,973,812 | 3,797,366 |
| Unregulated Services | -1,599,563 | -1,633,747 | -2,281,201 |
| Total | -532,220 | 1,340,065 | 1,516,165 |
| Total Non-Operating Profit(Loss): | | | |
| Non-Operating Revenue | 116,254 | 176,915 | 202,998 |
| Non-Operating Expenses | 0 | 0 | 0 |
| Total Excess Profit | -415,966 | 1,516,980 | 1,719,163 |
| % Change in NPR per EIPA - Regulated | 7.75 | 9.03 | 27.78 |
| % Change in NOR per EIPA - Regulated | 8.90 | 9.02 | 27.58 |
| % Change in Oper. Expense per EIPA- Regulated | 26.74 | 19.69 | 11.17 |
| % Change in Net Operating Profit- Regulated | -64.11 | -21.69 | 60.98 |
| % Net Operating Profit of Regulated NOR | 7.67 | 20.67 | 27.74 |
| % Change in Net Operating Profit- Total | -139.72 | -11.61 | -12.58 |
| % Net Total Operating Profit of Total NOR | -3.54 | 8.32 | 10.00 |
| % Change in Total Excess Profit | -127.42 | -11.76 | -12.09 |
| % Total Excess Profit of Total Revenue | -2.75 | 9.32 | 11.19 |

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

Memorial Hosp and Med Ctr of Cumberland

| FISCAL YEAR ENDING | ----- | June 2010 | June 2009 |
|---|-------|-----------|-------------|
| ----- | ----- | ----- | ----- |
| Gross Patient Revenue: | | | |
| Regulated Services | 0 | . | 106,194,800 |
| Unregulated Services | 0 | . | 23,681,300 |
| TOTAL | 0 | . | 129,876,100 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 0 | . | 88,316,900 |
| Unregulated Services | 0 | . | 15,029,900 |
| TOTAL | 0 | . | 103,346,800 |
| Other Operating Revenue: | | | |
| Regulated Services | 0 | . | 416,900 |
| Unregulated Services | 0 | . | 1,470,500 |
| TOTAL | 0 | . | 1,887,400 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 0 | . | 88,733,800 |
| Unregulated Services | 0 | . | 16,500,400 |
| Total | 0 | . | 105,234,200 |
| Total Operating Expenses: | | | |
| Regulated Services | 0 | . | 83,282,630 |
| Total | 0 | . | 100,317,300 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | 0 | . | 11,167 |
| Total | 0 | . | 13,657 |
| NPR per EIPA : | | | |
| Regulated Services | 0.00 | . | 7,908.74 |
| Total | 0.00 | . | 7,567.19 |
| NOR per EIPA : | | | |
| Regulated Services | 0.00 | . | 7,946.07 |
| Total | 0.00 | . | 7,705.39 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | 0.00 | . | 7,457.92 |
| Total | 0.00 | . | 7,345.37 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | 0 | . | 5,451,170 |
| Unregulated Services | 0 | . | -534,270 |
| Total | 0 | . | 4,916,900 |
| Total Non-Operating Profit(Loss): | 0 | . | 1,339,400 |
| Non-Operating Revenue | 0 | . | 1,467,500 |
| Non-Operating Expenses | 0 | . | 128,100 |
| Total Excess Profit | 0 | . | 6,256,300 |
| % Change in NPR per EIPA - Regulated | . | . | 8.75 |
| % Change in NOR per EIPA - Regulated | . | . | 9.18 |
| % Change in Oper. Expense per EIPA- Regulated | . | . | 4.91 |
| % Change in Net Operating Profit- Regulated | . | . | 177.21 |
| % Net Operating Profit of Regulated NOR | 0.00 | . | 6.14 |
| % Change in Net Operating Profit- Total | . | . | 99.53 |
| % Net Total Operating Profit of Total NOR | 0.00 | . | 4.67 |
| % Change in Total Excess Profit | . | . | 25.61 |
| % Total Excess Profit of Total Revenue | 0.00 | . | 5.86 |

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

Memorial Hospital at Easton

| FISCAL YEAR ENDING | June 2011 | June 2010 | June 2009 |
|---|-------------|-------------|-------------|
| | ----- | ----- | ----- |
| Gross Patient Revenue: | | | |
| Regulated Services | 173,171,500 | 160,769,200 | 160,032,300 |
| Unregulated Services | 33,489,644 | 31,648,639 | 32,948,771 |
| TOTAL | 206,661,144 | 192,417,839 | 192,981,071 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 145,233,736 | 137,414,364 | 139,245,218 |
| Unregulated Services | 13,110,959 | 12,376,870 | 13,312,423 |
| TOTAL | 158,344,695 | 149,791,234 | 152,557,641 |
| Other Operating Revenue: | | | |
| Regulated Services | 4,036,480 | 1,806,811 | 1,770,296 |
| Unregulated Services | 1,421,491 | 1,472,209 | 1,451,188 |
| TOTAL | 5,457,971 | 3,279,020 | 3,221,484 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 149,270,216 | 139,221,175 | 141,015,514 |
| Unregulated Services | 14,532,450 | 13,849,079 | 14,763,611 |
| Total | 163,802,666 | 153,070,254 | 155,779,125 |
| Total Operating Expenses: | | | |
| Regulated Services | 140,221,608 | 133,188,248 | 134,106,845 |
| Total | 154,561,476 | 147,698,367 | 147,694,022 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | 16,228 | 16,433 | 16,349 |
| Total | 19,366 | 19,668 | 19,715 |
| NPR per EIPA : | | | |
| Regulated Services | 8,949.77 | 8,362.00 | 8,517.27 |
| Total | 8,176.46 | 7,615.91 | 7,738.32 |
| NOR per EIPA : | | | |
| Regulated Services | 9,198.51 | 8,471.95 | 8,625.55 |
| Total | 8,458.30 | 7,782.63 | 7,901.73 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | 8,640.91 | 8,104.83 | 8,202.96 |
| Total | 7,981.11 | 7,509.51 | 7,491.62 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | 9,048,607 | 6,032,927 | 6,908,669 |
| Unregulated Services | 192,582 | -661,040 | 1,176,434 |
| Total | 9,241,189 | 5,371,887 | 8,085,103 |
| Total Non-Operating Profit(Loss): | | | |
| Non-Operating Revenue | 9,777,820 | 4,540,080 | -6,152,200 |
| Non-Operating Expenses | 0 | 0 | 0 |
| Total Excess Profit | 19,019,010 | 9,911,967 | 1,932,904 |
| % Change in NPR per EIPA - Regulated | 7.03 | -1.82 | 9.96 |
| % Change in NOR per EIPA - Regulated | 8.58 | -1.78 | 9.33 |
| % Change in Oper. Expense per EIPA- Regulated | 6.61 | -1.20 | 5.54 |
| % Change in Net Operating Profit- Regulated | 49.99 | -12.68 | 266.12 |
| % Net Operating Profit of Regulated NOR | 6.06 | 4.33 | 4.90 |
| % Change in Net Operating Profit- Total | 72.03 | -33.56 | 163.75 |
| % Net Total Operating Profit of Total NOR | 5.64 | 3.51 | 5.19 |
| % Change in Total Excess Profit | 91.88 | 412.80 | -21.29 |
| % Total Excess Profit of Total Revenue | 10.96 | 6.29 | 1.29 |

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

Mercy Medical Center

| FISCAL YEAR ENDING | June 2011 | June 2010 | June 2009 |
|---|-------------|-------------|-------------|
| | ----- | ----- | ----- |
| Gross Patient Revenue: | | | |
| Regulated Services | 420,066,700 | 388,727,200 | 382,169,900 |
| Unregulated Services | 4,647,983 | 4,801,123 | 5,560,503 |
| TOTAL | 424,714,683 | 393,528,323 | 387,730,403 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 356,258,595 | 335,374,561 | 334,232,485 |
| Unregulated Services | 4,647,983 | 4,801,123 | 5,560,503 |
| TOTAL | 360,906,578 | 340,175,684 | 339,792,988 |
| Other Operating Revenue: | | | |
| Regulated Services | 6,126,028 | 3,857,230 | 3,761,737 |
| Unregulated Services | 12,019,196 | 11,283,344 | 12,033,663 |
| TOTAL | 18,145,224 | 15,140,574 | 15,795,400 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 362,384,623 | 339,231,791 | 337,994,222 |
| Unregulated Services | 16,667,179 | 16,084,467 | 17,594,166 |
| Total | 379,051,802 | 355,316,258 | 355,588,388 |
| Total Operating Expenses: | | | |
| Regulated Services | 341,721,164 | 307,650,947 | 304,063,622 |
| Total | 366,190,164 | 330,084,298 | 324,261,908 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | 33,407 | 33,527 | 33,604 |
| Total | 33,776 | 33,941 | 34,093 |
| NPR per EIPA : | | | |
| Regulated Services | 10,664.29 | 10,003.21 | 9,946.08 |
| Total | 10,685.19 | 10,022.63 | 9,966.54 |
| NOR per EIPA : | | | |
| Regulated Services | 10,847.66 | 10,118.26 | 10,058.02 |
| Total | 11,222.41 | 10,468.71 | 10,429.83 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | 10,229.12 | 9,176.30 | 9,048.31 |
| Total | 10,841.62 | 9,725.30 | 9,510.99 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | 20,663,459 | 31,580,844 | 33,930,600 |
| Unregulated Services | -7,801,821 | -6,348,884 | -2,604,120 |
| Total | 12,861,638 | 25,231,960 | 31,326,480 |
| Total Non-Operating Profit(Loss): | | | |
| Non-Operating Revenue | 3,303,248 | 6,644,117 | 967,824 |
| Non-Operating Expenses | -19,254,559 | 629,252 | 35,316,888 |
| Total Excess Profit | 35,419,445 | 31,246,825 | -3,022,584 |
| % Change in NPR per EIPA - Regulated | 6.61 | 0.57 | 4.54 |
| % Change in NOR per EIPA - Regulated | 7.21 | 0.60 | 4.15 |
| % Change in Oper. Expense per EIPA- Regulated | 11.47 | 1.41 | 3.09 |
| % Change in Net Operating Profit- Regulated | -34.57 | -6.93 | 18.07 |
| % Net Operating Profit of Regulated NOR | 5.70 | 9.31 | 10.04 |
| % Change in Net Operating Profit- Total | -49.03 | -19.45 | 16.14 |
| % Net Total Operating Profit of Total NOR | 3.39 | 7.10 | 8.81 |
| % Change in Total Excess Profit | 13.35 | 1,133.78 | -115.05 |
| % Total Excess Profit of Total Revenue | 9.26 | 8.63 | -0.85 |

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

Meritus Medical Center

| FISCAL YEAR ENDING | June 2011 | June 2010 | June 2009 |
|---|-------------|-------------|-------------|
| | ----- | ----- | ----- |
| Gross Patient Revenue: | | | |
| Regulated Services | 275,699,700 | 250,295,900 | 243,018,300 |
| Unregulated Services | 48,028,200 | 47,062,500 | 41,566,400 |
| TOTAL | 323,727,900 | 297,358,400 | 284,584,700 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 232,040,400 | 209,148,200 | 203,634,400 |
| Unregulated Services | 28,878,200 | 28,307,500 | 27,231,200 |
| TOTAL | 260,918,600 | 237,455,700 | 230,865,600 |
| Other Operating Revenue: | | | |
| Regulated Services | 5,263,297 | 4,129,800 | 1,961,400 |
| Unregulated Services | 2,771,903 | 1,983,200 | 2,252,200 |
| TOTAL | 8,035,200 | 6,113,000 | 4,213,600 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 237,303,697 | 213,278,000 | 205,595,800 |
| Unregulated Services | 31,650,103 | 30,290,700 | 29,483,400 |
| Total | 268,953,800 | 243,568,700 | 235,079,200 |
| Total Operating Expenses: | | | |
| Regulated Services | 228,333,405 | 211,006,835 | 200,960,847 |
| Total | 261,819,900 | 243,735,000 | 231,305,500 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | 25,377 | 24,861 | 24,851 |
| Total | 29,796 | 29,535 | 29,102 |
| NPR per EIPA : | | | |
| Regulated Services | 9,143.74 | 8,412.85 | 8,194.10 |
| Total | 8,756.81 | 8,039.79 | 7,932.99 |
| NOR per EIPA : | | | |
| Regulated Services | 9,351.14 | 8,578.96 | 8,273.02 |
| Total | 9,026.48 | 8,246.77 | 8,077.77 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | 8,997.66 | 8,487.61 | 8,086.52 |
| Total | 8,787.06 | 8,252.40 | 7,948.10 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | 8,970,292 | 2,271,165 | 4,634,953 |
| Unregulated Services | -1,836,392 | -2,437,465 | -861,253 |
| Total | 7,133,900 | -166,300 | 3,773,700 |
| Total Non-Operating Profit(Loss): | | | |
| Non-Operating Revenue | 5,176,800 | 3,183,300 | -4,587,500 |
| Non-Operating Expenses | 5,254,300 | 3,353,900 | -4,440,000 |
| | 77,500 | 170,600 | 147,500 |
| Total Excess Profit | 12,310,700 | 3,017,000 | -813,800 |
| % Change in NPR per EIPA - Regulated | 8.69 | 2.67 | 1.65 |
| % Change in NOR per EIPA - Regulated | 9.00 | 3.70 | 2.18 |
| % Change in Oper. Expense per EIPA- Regulated | 6.01 | 4.96 | 4.93 |
| % Change in Net Operating Profit- Regulated | 294.96 | -51.00 | -50.72 |
| % Net Operating Profit of Regulated NOR | 3.78 | 1.06 | 2.25 |
| % Change in Net Operating Profit- Total | 4,389.78 | -104.41 | -50.65 |
| % Net Total Operating Profit of Total NOR | 2.65 | -0.07 | 1.61 |
| % Change in Total Excess Profit | 308.04 | 470.73 | -109.44 |
| % Total Excess Profit of Total Revenue | 4.49 | 1.22 | -0.35 |

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

Montgomery General Hospital

| FISCAL YEAR ENDING | June 2011 | June 2010 | June 2009 |
|---|-------------|-------------|-------------|
| | ----- | ----- | ----- |
| Gross Patient Revenue: | | | |
| Regulated Services | 156,795,100 | 149,773,600 | 140,619,400 |
| Unregulated Services | 7,676,300 | 6,599,491 | 4,110,000 |
| TOTAL | 164,471,400 | 156,373,091 | 144,729,400 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 135,596,229 | 124,219,621 | 121,977,000 |
| Unregulated Services | 3,782,893 | 3,503,857 | 2,341,200 |
| TOTAL | 139,379,122 | 127,723,478 | 124,318,200 |
| Other Operating Revenue: | | | |
| Regulated Services | 1,303,300 | 1,517,012 | 1,157,800 |
| Unregulated Services | 764,900 | 624,241 | 439,300 |
| TOTAL | 2,068,200 | 2,141,253 | 1,597,100 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 136,899,529 | 125,736,633 | 123,134,800 |
| Unregulated Services | 4,547,793 | 4,128,098 | 2,780,500 |
| Total | 141,447,322 | 129,864,731 | 125,915,300 |
| Total Operating Expenses: | | | |
| Regulated Services | 119,548,593 | 115,963,398 | 115,736,158 |
| Total | 133,009,716 | 125,528,572 | 122,776,400 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | 15,450 | 14,228 | 14,591 |
| Total | 15,061 | 14,855 | 14,803 |
| NPR per EIPA : | | | |
| Regulated Services | 8,776.38 | 8,730.61 | 8,359.68 |
| Total | 9,254.38 | 8,598.02 | 8,397.91 |
| NOR per EIPA : | | | |
| Regulated Services | 8,860.73 | 8,837.23 | 8,439.03 |
| Total | 9,391.70 | 8,742.16 | 8,505.80 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | 7,737.70 | 8,150.33 | 7,931.97 |
| Total | 8,831.47 | 8,450.26 | 8,293.76 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | 17,350,936 | 9,773,235 | 7,398,642 |
| Unregulated Services | -8,913,309 | -5,437,076 | -4,259,742 |
| Total | 8,437,627 | 4,336,159 | 3,138,900 |
| Total Non-Operating Profit(Loss): | 988,687 | 2,791,019 | -2,837,200 |
| Non-Operating Revenue | 988,687 | 2,791,019 | -2,837,200 |
| Non-Operating Expenses | 0 | 0 | 0 |
| Total Excess Profit | 9,426,314 | 7,127,178 | 301,700 |
| % Change in NPR per EIPA - Regulated | 0.52 | 4.44 | 0.65 |
| % Change in NOR per EIPA - Regulated | 0.27 | 4.72 | 0.39 |
| % Change in Oper. Expense per EIPA- Regulated | -5.06 | 2.75 | 1.27 |
| % Change in Net Operating Profit- Regulated | 77.54 | 32.09 | -8.31 |
| % Net Operating Profit of Regulated NOR | 12.67 | 7.77 | 6.01 |
| % Change in Net Operating Profit- Total | 94.59 | 38.14 | -30.08 |
| % Net Total Operating Profit of Total NOR | 5.97 | 3.34 | 2.49 |
| % Change in Total Excess Profit | 32.26 | 2,262.34 | -13.33 |
| % Total Excess Profit of Total Revenue | 6.62 | 5.37 | 0.25 |

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

Northwest Hospital Center

| FISCAL YEAR ENDING | June 2011 | June 2010 | June 2009 |
|---|-------------|-------------|-------------|
| | ----- | ----- | ----- |
| Gross Patient Revenue: | | | |
| Regulated Services | 227,677,300 | 214,481,500 | 211,714,700 |
| Unregulated Services | 27,427,434 | 23,294,426 | 22,261,476 |
| TOTAL | 255,104,734 | 237,775,926 | 233,976,176 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 187,938,400 | 178,377,100 | 178,142,957 |
| Unregulated Services | 11,408,249 | 9,727,678 | 8,944,551 |
| TOTAL | 199,346,649 | 188,104,778 | 187,087,508 |
| Other Operating Revenue: | | | |
| Regulated Services | 1,139,100 | 1,023,180 | 1,223,600 |
| Unregulated Services | 1,395,685 | 1,225,936 | 1,095,281 |
| TOTAL | 2,534,785 | 2,249,116 | 2,318,881 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 189,077,500 | 179,400,280 | 179,366,557 |
| Unregulated Services | 12,803,934 | 10,953,614 | 10,039,832 |
| Total | 201,881,434 | 190,353,894 | 189,406,389 |
| Total Operating Expenses: | | | |
| Regulated Services | 170,174,366 | 161,514,213 | 159,137,100 |
| Total | 190,792,966 | 180,774,513 | 176,972,000 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | 21,539 | 21,733 | 20,971 |
| Total | 21,538 | 23,180 | 22,427 |
| NPR per EIPA : | | | |
| Regulated Services | 8,725.59 | 8,207.81 | 8,494.63 |
| Total | 9,255.67 | 8,114.99 | 8,342.18 |
| NOR per EIPA : | | | |
| Regulated Services | 8,778.47 | 8,254.90 | 8,552.98 |
| Total | 9,373.36 | 8,212.02 | 8,445.57 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | 7,900.84 | 7,431.89 | 7,588.35 |
| Total | 8,858.52 | 7,798.76 | 7,891.13 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | 18,903,134 | 17,886,067 | 20,229,457 |
| Unregulated Services | -7,814,666 | -8,306,686 | -7,795,068 |
| Total | 11,088,468 | 9,579,381 | 12,434,389 |
| Total Non-Operating Profit(Loss): | | | |
| Non-Operating Revenue | 12,763,168 | 7,322,217 | -8,766,031 |
| Non-Operating Expenses | 0 | 0 | 0 |
| Total Excess Profit | 23,851,636 | 16,901,598 | 3,668,358 |
| % Change in NPR per EIPA - Regulated | 6.31 | -3.38 | 6.80 |
| % Change in NOR per EIPA - Regulated | 6.34 | -3.49 | 6.33 |
| % Change in Oper. Expense per EIPA- Regulated | 6.31 | -2.06 | 5.86 |
| % Change in Net Operating Profit- Regulated | 5.69 | -11.58 | 7.50 |
| % Net Operating Profit of Regulated NOR | 10.00 | 9.97 | 11.28 |
| % Change in Net Operating Profit- Total | 15.75 | -22.96 | -0.71 |
| % Net Total Operating Profit of Total NOR | 5.49 | 5.03 | 6.56 |
| % Change in Total Excess Profit | 41.12 | 360.74 | -43.98 |
| % Total Excess Profit of Total Revenue | 11.11 | 8.55 | 2.03 |

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

Peninsula Regional Hospital

| FISCAL YEAR ENDING | June 2011 | June 2010 | June 2009 |
|---|-------------|-------------|-------------|
| | ----- | ----- | ----- |
| Gross Patient Revenue: | | | |
| Regulated Services | 406,379,600 | 394,310,100 | 385,277,000 |
| Unregulated Services | 50,655,400 | 32,271,900 | 33,201,200 |
| TOTAL | 457,035,000 | 426,582,000 | 418,478,200 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 339,681,900 | 332,910,100 | 331,729,600 |
| Unregulated Services | 22,959,100 | 17,521,900 | 18,785,400 |
| TOTAL | 362,641,000 | 350,432,000 | 350,515,000 |
| Other Operating Revenue: | | | |
| Regulated Services | 1,131,600 | 908,800 | 872,900 |
| Unregulated Services | 1,252,900 | 1,172,500 | 1,123,300 |
| TOTAL | 2,384,500 | 2,081,300 | 1,996,200 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 340,813,500 | 333,818,900 | 332,602,500 |
| Unregulated Services | 24,212,000 | 18,694,400 | 19,908,700 |
| Total | 365,025,500 | 352,513,300 | 352,511,200 |
| Total Operating Expenses: | | | |
| Regulated Services | 304,199,081 | 304,760,053 | 303,144,053 |
| Total | 347,492,600 | 345,483,300 | 340,475,200 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | 31,681 | 31,730 | 31,193 |
| Total | 36,028 | 34,641 | 34,206 |
| NPR per EIPA : | | | |
| Regulated Services | 10,721.88 | 10,492.03 | 10,634.91 |
| Total | 10,065.65 | 10,116.20 | 10,247.26 |
| NOR per EIPA : | | | |
| Regulated Services | 10,757.59 | 10,520.67 | 10,662.89 |
| Total | 10,131.83 | 10,176.28 | 10,305.62 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | 9,601.88 | 9,604.85 | 9,718.48 |
| Total | 9,645.18 | 9,973.34 | 9,953.75 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | 36,614,419 | 29,058,847 | 29,458,447 |
| Unregulated Services | -19,081,519 | -22,028,847 | -17,422,447 |
| Total | 17,532,900 | 7,030,000 | 12,036,000 |
| Total Non-Operating Profit(Loss): | | | |
| Non-Operating Revenue | 13,306,100 | 12,057,000 | -17,877,000 |
| Non-Operating Expenses | 15,292,000 | 12,057,000 | -17,877,000 |
| | 1,985,900 | 0 | 0 |
| Total Excess Profit | 30,839,000 | 19,087,000 | -5,841,000 |
| % Change in NPR per EIPA - Regulated | 2.19 | -1.34 | 0.56 |
| % Change in NOR per EIPA - Regulated | 2.25 | -1.33 | 0.84 |
| % Change in Oper. Expense per EIPA- Regulated | -0.03 | -1.17 | 4.75 |
| % Change in Net Operating Profit- Regulated | 26.00 | -1.36 | -24.49 |
| % Net Operating Profit of Regulated NOR | 10.74 | 8.70 | 8.86 |
| % Change in Net Operating Profit- Total | 149.40 | -41.59 | -57.32 |
| % Net Total Operating Profit of Total NOR | 4.80 | 1.99 | 3.41 |
| % Change in Total Excess Profit | 61.57 | 426.78 | -115.25 |
| % Total Excess Profit of Total Revenue | 8.11 | 5.24 | -1.75 |

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

Prince Georges' Hospital Center

| FISCAL YEAR ENDING | June 2011 | June 2010 | June 2009 |
|---|-------------|-------------|-------------|
| | ----- | ----- | ----- |
| Gross Patient Revenue: | | | |
| Regulated Services | 263,104,300 | 251,597,300 | 260,576,400 |
| Unregulated Services | 33,038,345 | 37,676,835 | 34,623,914 |
| TOTAL | 296,142,645 | 289,274,135 | 295,200,314 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 214,749,210 | 204,287,834 | 210,964,197 |
| Unregulated Services | 13,179,800 | 16,938,796 | 15,513,731 |
| TOTAL | 227,929,011 | 221,226,630 | 226,477,928 |
| Other Operating Revenue: | | | |
| Regulated Services | 1,308,349 | 1,779,830 | 884,971 |
| Unregulated Services | 1,604,648 | 2,048,133 | 1,907,144 |
| TOTAL | 2,912,997 | 3,827,963 | 2,792,115 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 216,057,559 | 206,067,664 | 211,849,168 |
| Unregulated Services | 14,784,448 | 18,986,929 | 17,420,875 |
| Total | 230,842,008 | 225,054,593 | 229,270,043 |
| Total Operating Expenses: | | | |
| Regulated Services | 212,877,166 | 209,892,050 | 212,101,859 |
| Total | 242,965,897 | 245,390,149 | 244,485,919 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | 16,957 | 17,809 | 18,250 |
| Total | 17,802 | 18,604 | 19,008 |
| NPR per EIPA : | | | |
| Regulated Services | 12,664.27 | 11,471.11 | 11,559.98 |
| Total | 12,803.91 | 11,891.59 | 11,914.57 |
| NOR per EIPA : | | | |
| Regulated Services | 12,741.43 | 11,571.06 | 11,608.47 |
| Total | 12,967.55 | 12,097.36 | 12,061.45 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | 12,553.88 | 11,785.80 | 11,622.32 |
| Total | 13,648.61 | 13,190.46 | 12,861.93 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | 3,180,393 | -3,824,386 | -252,691 |
| Unregulated Services | -15,304,283 | -16,511,170 | -14,963,185 |
| Total | -12,123,890 | -20,335,556 | -15,215,876 |
| Total Non-Operating Profit(Loss): | | | |
| Non-Operating Revenue | 18,769,249 | 16,718,235 | 26,693,589 |
| Non-Operating Expenses | 22,714,349 | 16,718,235 | 26,693,589 |
| | 3,945,100 | 0 | 0 |
| Total Excess Profit | 6,645,359 | -3,617,321 | 11,477,713 |
| % Change in NPR per EIPA - Regulated | 10.40 | -0.77 | 1.75 |
| % Change in NOR per EIPA - Regulated | 10.11 | -0.32 | 1.41 |
| % Change in Oper. Expense per EIPA- Regulated | 6.52 | 1.41 | 1.90 |
| % Change in Net Operating Profit- Regulated | 183.16 | -1,413.46 | -135.47 |
| % Net Operating Profit of Regulated NOR | 1.47 | -1.86 | -0.12 |
| % Change in Net Operating Profit- Total | 40.38 | -33.65 | -3.74 |
| % Net Total Operating Profit of Total NOR | -5.25 | -9.04 | -6.64 |
| % Change in Total Excess Profit | 283.71 | -131.52 | 257.35 |
| % Total Excess Profit of Total Revenue | 2.62 | -1.50 | 4.48 |

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

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Saint Agnes Hospital

| FISCAL YEAR ENDING | June 2011 | June 2010 | June 2009 |
|---|-------------|-------------|-------------|
| | ----- | ----- | ----- |
| Gross Patient Revenue: | | | |
| Regulated Services | 376,582,900 | 357,504,800 | 358,890,700 |
| Unregulated Services | 139,902,712 | 125,464,523 | 112,470,503 |
| TOTAL | 516,485,612 | 482,969,323 | 471,361,203 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 318,111,245 | 307,715,930 | 307,252,556 |
| Unregulated Services | 57,182,251 | 51,769,365 | 47,001,651 |
| TOTAL | 375,293,496 | 359,485,295 | 354,254,207 |
| Other Operating Revenue: | | | |
| Regulated Services | 2,843,020 | 1,952,195 | 3,590,078 |
| Unregulated Services | 4,257,915 | 3,810,672 | 3,261,559 |
| TOTAL | 7,100,935 | 5,762,867 | 6,851,637 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 320,954,265 | 309,668,125 | 310,842,634 |
| Unregulated Services | 61,440,166 | 55,580,037 | 50,263,210 |
| Total | 382,394,431 | 365,248,162 | 361,105,844 |
| Total Operating Expenses: | | | |
| Regulated Services | 278,581,383 | 275,390,240 | 275,685,027 |
| Total | 363,256,557 | 349,799,377 | 343,421,097 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | 28,884 | 30,735 | 30,686 |
| Total | 35,929 | 38,014 | 37,473 |
| NPR per EIPA : | | | |
| Regulated Services | 11,013.44 | 10,011.87 | 10,012.70 |
| Total | 10,445.46 | 9,456.66 | 9,453.59 |
| NOR per EIPA : | | | |
| Regulated Services | 11,111.87 | 10,075.39 | 10,129.69 |
| Total | 10,643.10 | 9,608.26 | 9,636.43 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | 9,644.86 | 8,960.12 | 8,983.98 |
| Total | 10,110.44 | 9,201.86 | 9,164.50 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | 42,372,882 | 34,277,885 | 35,157,607 |
| Unregulated Services | -23,235,008 | -18,829,100 | -17,472,860 |
| Total | 19,137,874 | 15,448,785 | 17,684,747 |
| Total Non-Operating Profit(Loss): | 34,402,050 | 27,374,372 | -37,124,996 |
| Non-Operating Revenue | 34,402,050 | 24,968,464 | -37,124,996 |
| Non-Operating Expenses | 0 | -2,405,908 | 0 |
| Total Excess Profit | 53,539,924 | 42,823,157 | -19,440,249 |
| % Change in NPR per EIPA - Regulated | 10.00 | -0.01 | 0.27 |
| % Change in NOR per EIPA - Regulated | 10.29 | -0.54 | 0.39 |
| % Change in Oper. Expense per EIPA- Regulated | 7.64 | -0.27 | -1.80 |
| % Change in Net Operating Profit- Regulated | 23.62 | -2.50 | 31.25 |
| % Net Operating Profit of Regulated NOR | 13.20 | 11.07 | 11.31 |
| % Change in Net Operating Profit- Total | 23.88 | -12.64 | 55.85 |
| % Net Total Operating Profit of Total NOR | 5.00 | 4.23 | 4.90 |
| % Change in Total Excess Profit | 25.03 | 320.28 | -253.95 |
| % Total Excess Profit of Total Revenue | 12.85 | 10.97 | -6.00 |

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

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Saint Josephs Medical Center

| FISCAL YEAR ENDING | June 2011 | June 2010 | June 2009 |
|---|-------------|-------------|-------------|
| | ----- | ----- | ----- |
| Gross Patient Revenue: | | | |
| Regulated Services | 362,195,000 | 375,076,400 | 398,844,400 |
| Unregulated Services | 47,028,886 | 40,398,697 | 47,008,578 |
| TOTAL | 409,223,886 | 415,475,097 | 445,852,978 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 293,912,806 | 307,247,166 | 339,694,906 |
| Unregulated Services | 23,093,568 | 19,135,082 | 21,683,700 |
| TOTAL | 317,006,374 | 326,382,248 | 361,378,606 |
| Other Operating Revenue: | | | |
| Regulated Services | 490,972 | 141,335 | 1,079,638 |
| Unregulated Services | 5,721,239 | 5,937,588 | 5,248,578 |
| TOTAL | 6,212,211 | 6,078,923 | 6,328,216 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 294,403,778 | 307,388,501 | 340,774,543 |
| Unregulated Services | 28,814,807 | 25,072,670 | 26,932,278 |
| Total | 323,218,585 | 332,461,171 | 367,706,822 |
| Total Operating Expenses: | | | |
| Regulated Services | 293,587,390 | 299,994,287 | 322,090,976 |
| Total | 347,676,334 | 350,177,336 | 372,532,167 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | 26,720 | 28,322 | 31,752 |
| Total | 30,190 | 31,372 | 35,486 |
| NPR per EIPA : | | | |
| Regulated Services | 10,999.57 | 10,848.17 | 10,698.23 |
| Total | 10,500.42 | 10,403.73 | 10,183.83 |
| NOR per EIPA : | | | |
| Regulated Services | 11,017.95 | 10,853.16 | 10,732.23 |
| Total | 10,706.19 | 10,597.50 | 10,362.16 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | 10,987.39 | 10,592.09 | 10,143.82 |
| Total | 11,516.32 | 11,162.22 | 10,498.14 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | 816,389 | 7,394,214 | 18,683,567 |
| Unregulated Services | -25,274,138 | -25,110,379 | -23,508,912 |
| Total | -24,457,749 | -17,716,165 | -4,825,345 |
| Total Non-Operating Profit(Loss): | | | |
| Non-Operating Revenue | 8,418,345 | 5,443,008 | -9,452,618 |
| Non-Operating Expenses | 0 | 0 | 22,000,000 |
| Total Excess Profit | -16,039,404 | -12,273,157 | -14,277,963 |
| % Change in NPR per EIPA - Regulated | 1.40 | 1.40 | 1.17 |
| % Change in NOR per EIPA - Regulated | 1.52 | 1.13 | 1.25 |
| % Change in Oper. Expense per EIPA- Regulated | 3.73 | 4.42 | -4.20 |
| % Change in Net Operating Profit- Regulated | -88.96 | -60.42 | 5,529.66 |
| % Net Operating Profit of Regulated NOR | 0.28 | 2.41 | 5.48 |
| % Change in Net Operating Profit- Total | -38.05 | -267.15 | 73.20 |
| % Net Total Operating Profit of Total NOR | -7.57 | -5.33 | -1.31 |
| % Change in Total Excess Profit | -30.69 | 14.04 | -21.67 |
| % Total Excess Profit of Total Revenue | -4.84 | -3.63 | -3.75 |

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

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Saint Mary's Hospital

| FISCAL YEAR ENDING | June 2011 | June 2010 | June 2009 |
|---|-------------|-------------|-------------|
| | ----- | ----- | ----- |
| Gross Patient Revenue: | | | |
| Regulated Services | 134,162,900 | 125,978,346 | 124,100,600 |
| Unregulated Services | 9,278,303 | 7,961,116 | 7,978,916 |
| TOTAL | 143,441,203 | 133,939,462 | 132,079,516 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 110,583,185 | 102,454,852 | 105,768,160 |
| Unregulated Services | 5,806,361 | 6,614,620 | 3,029,183 |
| TOTAL | 116,389,545 | 109,069,471 | 108,797,343 |
| Other Operating Revenue: | | | |
| Regulated Services | 273,700 | 2,259,219 | 1,440,400 |
| Unregulated Services | 1,397,344 | 457,444 | 0 |
| TOTAL | 1,671,044 | 2,716,663 | 1,440,400 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 110,856,885 | 104,714,071 | 107,208,560 |
| Unregulated Services | 7,203,705 | 7,072,064 | 3,029,183 |
| Total | 118,060,590 | 111,786,134 | 110,237,743 |
| Total Operating Expenses: | | | |
| Regulated Services | 96,751,142 | 93,942,446 | 97,770,605 |
| Total | 112,047,407 | 107,501,875 | 108,436,642 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | 16,151 | 17,586 | 17,592 |
| Total | 15,119 | 18,361 | 18,509 |
| NPR per EIPA : | | | |
| Regulated Services | 6,846.82 | 5,826.00 | 6,012.37 |
| Total | 7,698.38 | 5,940.20 | 5,878.11 |
| NOR per EIPA : | | | |
| Regulated Services | 6,863.77 | 5,954.47 | 6,094.25 |
| Total | 7,808.91 | 6,088.16 | 5,955.93 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | 5,990.40 | 5,341.95 | 5,557.75 |
| Total | 7,411.18 | 5,854.83 | 5,858.62 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | 14,105,743 | 10,771,624 | 9,437,955 |
| Unregulated Services | -8,092,560 | -6,487,365 | -7,636,854 |
| Total | 6,013,183 | 4,284,259 | 1,801,101 |
| Total Non-Operating Profit(Loss): | 1,437,820 | -1,876,534 | -182,542 |
| Non-Operating Revenue | 1,437,820 | 133,176 | 1,846,900 |
| Non-Operating Expenses | 0 | 2,009,710 | 2,029,442 |
| Total Excess Profit | 7,451,003 | 2,407,725 | 1,618,559 |
| % Change in NPR per EIPA - Regulated | 17.52 | -3.10 | 1.59 |
| % Change in NOR per EIPA - Regulated | 15.27 | -2.29 | 1.75 |
| % Change in Oper. Expense per EIPA- Regulated | 12.14 | -3.88 | 2.28 |
| % Change in Net Operating Profit- Regulated | 30.95 | 14.13 | 4.14 |
| % Net Operating Profit of Regulated NOR | 12.72 | 10.29 | 8.80 |
| % Change in Net Operating Profit- Total | 40.36 | 137.87 | -73.14 |
| % Net Total Operating Profit of Total NOR | 5.09 | 3.83 | 1.63 |
| % Change in Total Excess Profit | 209.46 | 48.76 | -78.71 |
| % Total Excess Profit of Total Revenue | 6.24 | 2.15 | 1.44 |

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

Shady Grove Adventist Hospital

| FISCAL YEAR ENDING | December 2011 ----- | December 2010 ----- | December 2009 ----- |
|---|------------------------|------------------------|------------------------|
| Gross Patient Revenue: | | | |
| Regulated Services | 358,655,535 | 335,364,985 | 331,274,906 |
| Unregulated Services | 21,556,507 | 34,336,169 | 35,853,773 |
| TOTAL | 380,212,042 | 369,701,154 | 367,128,679 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 306,195,153 | 292,739,292 | 283,847,908 |
| Unregulated Services | 7,200,472 | 17,005,256 | 16,613,631 |
| TOTAL | 313,395,625 | 309,744,548 | 300,461,539 |
| Other Operating Revenue: | | | |
| Regulated Services | 2,944,664 | 3,405,948 | 2,643,215 |
| Unregulated Services | 4,388,402 | 4,829,756 | 4,557,361 |
| TOTAL | 7,333,066 | 8,235,704 | 7,200,576 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 309,139,817 | 296,145,240 | 286,491,123 |
| Unregulated Services | 11,588,874 | 21,835,012 | 21,170,992 |
| Total | 320,728,691 | 317,980,252 | 307,662,115 |
| Total Operating Expenses: | | | |
| Regulated Services | 282,132,916 | 270,989,498 | 270,417,774 |
| Total | 296,255,894 | 295,731,330 | 292,748,994 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | 31,475 | 32,832 | 33,450 |
| Total | 33,367 | 36,035 | 36,701 |
| NPR per EIPA : | | | |
| Regulated Services | 9,728.20 | 8,916.27 | 8,485.78 |
| Total | 9,392.47 | 8,595.55 | 8,186.77 |
| NOR per EIPA : | | | |
| Regulated Services | 9,821.76 | 9,020.01 | 8,564.80 |
| Total | 9,612.24 | 8,824.09 | 8,382.96 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | 8,963.71 | 8,253.81 | 8,084.28 |
| Total | 8,878.79 | 8,206.68 | 7,976.62 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | 27,006,901 | 25,155,742 | 16,073,349 |
| Unregulated Services | -2,534,103 | -2,906,821 | -1,160,228 |
| Total | 24,472,797 | 22,248,922 | 14,913,121 |
| Total Non-Operating Profit(Loss): | 1,197,213 | 2,342,788 | -1,255,294 |
| Non-Operating Revenue | 1,197,213 | 2,342,788 | -1,255,294 |
| Non-Operating Expenses | 0 | 0 | 0 |
| Total Excess Profit | 25,670,010 | 24,591,710 | 13,657,827 |
| % Change in NPR per EIPA - Regulated | 9.11 | 5.07 | 0.75 |
| % Change in NOR per EIPA - Regulated | 8.89 | 5.31 | 0.97 |
| % Change in Oper. Expense per EIPA- Regulated | 8.60 | 2.10 | -2.07 |
| % Change in Net Operating Profit- Regulated | 7.36 | 56.51 | 127.24 |
| % Net Operating Profit of Regulated NOR | 8.74 | 8.49 | 5.61 |
| % Change in Net Operating Profit- Total | 10.00 | 49.19 | 121.53 |
| % Net Total Operating Profit of Total NOR | 7.63 | 7.00 | 4.85 |
| % Change in Total Excess Profit | 4.38 | 80.06 | 461.16 |
| % Total Excess Profit of Total Revenue | 7.97 | 7.68 | 4.46 |

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

Sinai Hospital of Baltimore

| FISCAL YEAR ENDING | June 2011 | June 2010 | June 2009 |
|---|-------------|-------------|-------------|
| | ----- | ----- | ----- |
| Gross Patient Revenue: | | | |
| Regulated Services | 636,490,900 | 619,723,100 | 627,278,200 |
| Unregulated Services | 146,550,900 | 158,468,000 | 109,781,389 |
| TOTAL | 783,041,800 | 778,191,100 | 737,059,589 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 549,875,500 | 534,915,500 | 536,920,130 |
| Unregulated Services | 66,297,500 | 63,138,400 | 40,437,732 |
| TOTAL | 616,173,000 | 598,053,900 | 577,357,862 |
| Other Operating Revenue: | | | |
| Regulated Services | 11,172,500 | 8,486,500 | 10,224,011 |
| Unregulated Services | 27,165,276 | 26,835,600 | 15,441,747 |
| TOTAL | 38,337,776 | 35,322,100 | 25,665,758 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 561,048,000 | 543,402,000 | 547,144,141 |
| Unregulated Services | 93,462,776 | 89,974,000 | 55,879,479 |
| Total | 654,510,776 | 633,376,000 | 603,023,620 |
| Total Operating Expenses: | | | |
| Regulated Services | 498,388,230 | 497,428,352 | 500,512,326 |
| Total | 630,868,676 | 623,937,000 | 591,050,256 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | 39,610 | 39,398 | 39,792 |
| Total | 48,731 | 49,472 | 41,063 |
| NPR per EIPA : | | | |
| Regulated Services | 13,882.08 | 13,577.23 | 13,493.11 |
| Total | 12,644.46 | 12,088.65 | 14,060.30 |
| NOR per EIPA : | | | |
| Regulated Services | 14,164.14 | 13,792.63 | 13,750.04 |
| Total | 13,431.18 | 12,802.62 | 14,685.33 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | 12,582.24 | 12,625.73 | 12,578.16 |
| Total | 12,946.02 | 12,611.83 | 14,393.74 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | 62,659,770 | 45,973,648 | 46,631,815 |
| Unregulated Services | -39,017,670 | -36,534,648 | -34,658,451 |
| Total | 23,642,100 | 9,439,000 | 11,973,364 |
| Total Non-Operating Profit(Loss): | | | |
| Non-Operating Revenue | 20,566,000 | 9,624,000 | -15,055,000 |
| Non-Operating Expenses | 0 | -1,420,000 | 0 |
| Total Excess Profit | 44,208,100 | 19,063,000 | -3,081,636 |
| % Change in NPR per EIPA - Regulated | 2.25 | 0.62 | 6.16 |
| % Change in NOR per EIPA - Regulated | 2.69 | 0.31 | 4.76 |
| % Change in Oper. Expense per EIPA- Regulated | -0.34 | 0.38 | 4.56 |
| % Change in Net Operating Profit- Regulated | 36.29 | -1.41 | 5.51 |
| % Net Operating Profit of Regulated NOR | 11.17 | 8.46 | 8.52 |
| % Change in Net Operating Profit- Total | 150.47 | -21.17 | 124.64 |
| % Net Total Operating Profit of Total NOR | 3.61 | 1.49 | 1.99 |
| % Change in Total Excess Profit | 131.91 | 718.60 | 79.33 |
| % Total Excess Profit of Total Revenue | 6.55 | 2.97 | -0.52 |

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

Southern Maryland Hospital Center

| FISCAL YEAR ENDING | December 2011 ----- | December 2010 ----- | December 2009 ----- |
|--|------------------------|------------------------|------------------------|
| Gross Patient Revenue: | | | |
| Regulated Services | 249,258,400 | 223,251,200 | 224,831,800 |
| Unregulated Services | 34,892,573 | 48,968,865 | 46,561,967 |
| TOTAL | 284,150,973 | 272,220,065 | 271,393,767 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 208,612,308 | 186,636,112 | 188,617,305 |
| Unregulated Services | 13,438,473 | 19,793,385 | 18,201,765 |
| TOTAL | 222,050,781 | 206,429,497 | 206,819,070 |
| Other Operating Revenue: | | | |
| Regulated Services | 421,075 | 459,704 | 227,547 |
| Unregulated Services | 492,728 | 483,404 | 490,439 |
| TOTAL | 913,803 | 943,108 | 717,986 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 209,033,383 | 187,095,816 | 188,844,852 |
| Unregulated Services | 13,931,201 | 20,276,789 | 18,692,204 |
| Total | 222,964,584 | 207,372,605 | 207,537,056 |
| Total Operating Expenses: | | | |
| Regulated Services | 198,573,862 | 178,386,000 | 179,924,946 |
| Total | 217,183,662 | 204,101,900 | 204,868,146 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | 24,068 | 23,770 | 23,928 |
| Total | 27,310 | 28,739 | 28,636 |
| NPR per EIPA : | | | |
| Regulated Services | 8,667.45 | 7,851.91 | 7,882.80 |
| Total | 8,130.86 | 7,182.91 | 7,222.32 |
| NOR per EIPA : | | | |
| Regulated Services | 8,684.94 | 7,871.25 | 7,892.31 |
| Total | 8,164.32 | 7,215.72 | 7,247.40 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | 8,250.37 | 7,504.82 | 7,519.52 |
| Total | 7,952.64 | 7,101.92 | 7,154.20 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | 10,459,521 | 8,709,816 | 8,919,906 |
| Unregulated Services | -4,678,599 | -5,439,111 | -6,250,996 |
| Total | 5,780,922 | 3,270,705 | 2,668,910 |
| Total Non-Operating Profit(Loss): | | | |
| Non-Operating Revenue | 27,600 | 121,913 | 50,554 |
| Non-Operating Expenses | 0 | 0 | 0 |
| Total Excess Profit | 5,808,522 | 3,392,618 | 2,719,464 |
| % Change in NPR per EIPA - Regulated | | | |
| | 10.39 | -0.39 | 11.17 |
| % Change in NOR per EIPA - Regulated | | | |
| | 10.34 | -0.27 | 11.09 |
| % Change in Oper. Expense per EIPA- Regulated | | | |
| | 9.93 | -0.20 | 14.03 |
| % Change in Net Operating Profit- Regulated | | | |
| | 20.09 | -2.36 | -32.57 |
| % Net Operating Profit of Regulated NOR | | | |
| | 5.00 | 4.66 | 4.72 |
| % Change in Net Operating Profit- Total | | | |
| | 76.75 | 22.55 | -35.33 |
| % Net Total Operating Profit of Total NOR | | | |
| | 2.59 | 1.58 | 1.29 |
| % Change in Total Excess Profit | | | |
| | 71.21 | 24.75 | -43.06 |
| % Total Excess Profit of Total Revenue | | | |
| | 2.60 | 1.64 | 1.31 |

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

Suburban Hospital

| FISCAL YEAR ENDING | June 2011 | June 2010 | June 2009 |
|---|-------------|-------------|-------------|
| | ----- | ----- | ----- |
| Gross Patient Revenue: | | | |
| Regulated Services | 253,166,900 | 234,114,100 | 228,243,300 |
| Unregulated Services | 17,329,554 | 21,518,772 | 24,730,400 |
| TOTAL | 270,496,454 | 255,632,872 | 252,973,700 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 217,988,385 | 201,587,614 | 199,185,500 |
| Unregulated Services | 14,264,942 | 16,006,327 | 17,259,100 |
| TOTAL | 232,253,327 | 217,593,940 | 216,444,600 |
| Other Operating Revenue: | | | |
| Regulated Services | 4,587,637 | 6,466,197 | 5,055,700 |
| Unregulated Services | 9,160,414 | 7,087,503 | 7,350,800 |
| TOTAL | 13,748,051 | 13,553,700 | 12,406,500 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 222,576,022 | 208,053,811 | 204,241,200 |
| Unregulated Services | 23,425,356 | 23,093,830 | 24,609,900 |
| Total | 246,001,378 | 231,147,640 | 228,851,100 |
| Total Operating Expenses: | | | |
| Regulated Services | 208,508,731 | 198,393,041 | 195,403,393 |
| Total | 230,275,371 | 222,027,498 | 221,079,100 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | 20,516 | 19,302 | 19,929 |
| Total | 21,921 | 21,076 | 22,088 |
| NPR per EIPA : | | | |
| Regulated Services | 10,625.20 | 10,443.99 | 9,994.98 |
| Total | 10,595.24 | 10,324.29 | 9,799.33 |
| NOR per EIPA : | | | |
| Regulated Services | 10,848.81 | 10,778.99 | 10,248.67 |
| Total | 11,222.42 | 10,967.38 | 10,361.03 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | 10,163.14 | 10,278.48 | 9,805.19 |
| Total | 10,505.01 | 10,534.65 | 10,009.16 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | 14,067,291 | 9,660,770 | 8,837,807 |
| Unregulated Services | 1,658,716 | -540,627 | -1,065,807 |
| Total | 15,726,007 | 9,120,142 | 7,772,000 |
| Total Non-Operating Profit(Loss): | | | |
| Non-Operating Revenue | 5,903,537 | -211,160 | -3,531,300 |
| Non-Operating Expenses | 0 | -40 | 0 |
| Total Excess Profit | 21,629,544 | 8,908,982 | 4,240,700 |
| % Change in NPR per EIPA - Regulated | 1.74 | 4.49 | 2.95 |
| % Change in NOR per EIPA - Regulated | 0.65 | 5.17 | 1.91 |
| % Change in Oper. Expense per EIPA- Regulated | -1.12 | 4.83 | 4.15 |
| % Change in Net Operating Profit- Regulated | 45.61 | 9.31 | -30.58 |
| % Net Operating Profit of Regulated NOR | 6.32 | 4.64 | 4.33 |
| % Change in Net Operating Profit- Total | 72.43 | 17.35 | -44.83 |
| % Net Total Operating Profit of Total NOR | 6.39 | 3.95 | 3.40 |
| % Change in Total Excess Profit | 142.78 | 110.08 | -70.45 |
| % Total Excess Profit of Total Revenue | 8.59 | 3.86 | 1.88 |

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

Union Hospital of Cecil County

| FISCAL YEAR ENDING | June 2011 | June 2010 | June 2009 |
|---|-------------|-------------|-------------|
| | ----- | ----- | ----- |
| Gross Patient Revenue: | | | |
| Regulated Services | 137,717,900 | 126,899,200 | 126,780,200 |
| Unregulated Services | 33,392,400 | 28,374,200 | 16,181,600 |
| TOTAL | 171,110,300 | 155,273,400 | 142,961,800 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 113,936,800 | 104,653,300 | 105,285,300 |
| Unregulated Services | 13,922,700 | 11,797,800 | 7,702,100 |
| TOTAL | 127,859,500 | 116,451,100 | 112,987,400 |
| Other Operating Revenue: | | | |
| Regulated Services | 829,400 | 1,432,600 | 1,209,500 |
| Unregulated Services | 1,882,900 | 1,890,700 | 1,862,300 |
| TOTAL | 2,712,300 | 3,323,300 | 3,071,800 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 114,766,200 | 106,085,900 | 106,494,800 |
| Unregulated Services | 15,805,600 | 13,688,500 | 9,564,400 |
| Total | 130,571,800 | 119,774,400 | 116,059,200 |
| Total Operating Expenses: | | | |
| Regulated Services | 102,914,000 | 102,497,000 | 99,599,700 |
| Total | 126,141,700 | 121,769,100 | 113,610,800 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | 13,899 | 15,251 | 15,761 |
| Total | 17,267 | 18,659 | 17,769 |
| NPR per EIPA : | | | |
| Regulated Services | 8,197.34 | 6,862.04 | 6,680.09 |
| Total | 7,404.65 | 6,241.05 | 6,358.53 |
| NOR per EIPA : | | | |
| Regulated Services | 8,257.01 | 6,955.97 | 6,756.83 |
| Total | 7,561.73 | 6,419.16 | 6,531.40 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | 7,404.29 | 6,720.65 | 6,319.36 |
| Total | 7,305.17 | 6,526.07 | 6,393.61 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | 11,852,200 | 3,588,900 | 6,895,100 |
| Unregulated Services | -7,422,100 | -5,583,600 | -4,446,700 |
| Total | 4,430,100 | -1,994,700 | 2,448,400 |
| Total Non-Operating Profit(Loss): | | | |
| Non-Operating Revenue | 6,581,100 | 5,193,800 | -7,965,700 |
| Non-Operating Expenses | 6,766,700 | 5,509,700 | -7,639,700 |
| | 185,600 | 315,900 | 326,000 |
| Total Excess Profit | 11,011,200 | 3,199,100 | -5,517,300 |
| % Change in NPR per EIPA - Regulated | 19.46 | 2.72 | 7.66 |
| % Change in NOR per EIPA - Regulated | 18.70 | 2.95 | 6.87 |
| % Change in Oper. Expense per EIPA- Regulated | 10.17 | 6.35 | 7.23 |
| % Change in Net Operating Profit- Regulated | 230.25 | -47.95 | 1.12 |
| % Net Operating Profit of Regulated NOR | 10.33 | 3.38 | 6.47 |
| % Change in Net Operating Profit- Total | 322.09 | -181.47 | -45.15 |
| % Net Total Operating Profit of Total NOR | 3.39 | -1.67 | 2.11 |
| % Change in Total Excess Profit | 244.20 | 157.98 | -146.84 |
| % Total Excess Profit of Total Revenue | 8.02 | 2.55 | -5.09 |

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

Union Memorial Hospital

| FISCAL YEAR ENDING | June 2011 | June 2010 | June 2009 |
|---|-------------|-------------|-------------|
| | ----- | ----- | ----- |
| Gross Patient Revenue: | | | |
| Regulated Services | 400,597,100 | 399,909,200 | 413,847,100 |
| Unregulated Services | 131,627,547 | 116,827,466 | 96,248,880 |
| TOTAL | 532,224,647 | 516,736,666 | 510,095,980 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 337,555,155 | 336,918,166 | 353,456,109 |
| Unregulated Services | 47,056,844 | 42,816,999 | 36,271,722 |
| TOTAL | 384,611,999 | 379,735,165 | 389,727,831 |
| Other Operating Revenue: | | | |
| Regulated Services | 3,836,700 | 3,827,360 | 3,918,613 |
| Unregulated Services | 8,589,352 | 8,689,334 | 8,763,934 |
| TOTAL | 12,426,052 | 12,516,694 | 12,682,547 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 341,391,855 | 340,745,526 | 357,374,722 |
| Unregulated Services | 55,646,196 | 51,506,333 | 45,035,656 |
| Total | 397,038,051 | 392,251,859 | 402,410,378 |
| Total Operating Expenses: | | | |
| Regulated Services | 302,554,958 | 311,343,631 | 326,289,867 |
| Total | 384,090,530 | 384,174,898 | 392,085,514 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | 23,625 | 26,044 | 27,166 |
| Total | 26,942 | 29,813 | 30,615 |
| NPR per EIPA : | | | |
| Regulated Services | 14,287.85 | 12,936.47 | 13,011.09 |
| Total | 14,275.36 | 12,737.19 | 12,730.10 |
| NOR per EIPA : | | | |
| Regulated Services | 14,450.25 | 13,083.43 | 13,155.34 |
| Total | 14,736.57 | 13,157.03 | 13,144.36 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | 12,806.38 | 11,954.50 | 12,011.07 |
| Total | 14,256.01 | 12,886.11 | 12,807.11 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | 38,836,897 | 29,401,895 | 31,084,855 |
| Unregulated Services | -25,889,376 | -21,324,934 | -20,759,991 |
| Total | 12,947,521 | 8,076,961 | 10,324,864 |
| Total Non-Operating Profit(Loss): | | | |
| Non-Operating Revenue | 8,426,792 | 6,635,897 | -3,504,021 |
| Non-Operating Expenses | 0 | 0 | 0 |
| Total Excess Profit | 21,374,313 | 14,712,858 | 6,820,843 |
| % Change in NPR per EIPA - Regulated | 10.45 | -0.57 | 1.12 |
| % Change in NOR per EIPA - Regulated | 10.45 | -0.55 | 1.17 |
| % Change in Oper. Expense per EIPA- Regulated | 7.13 | -0.47 | 3.65 |
| % Change in Net Operating Profit- Regulated | 32.09 | -5.41 | -19.96 |
| % Net Operating Profit of Regulated NOR | 11.38 | 8.63 | 8.70 |
| % Change in Net Operating Profit- Total | 60.30 | -21.77 | -55.48 |
| % Net Total Operating Profit of Total NOR | 3.26 | 2.06 | 2.57 |
| % Change in Total Excess Profit | 45.28 | 115.70 | -68.66 |
| % Total Excess Profit of Total Revenue | 5.27 | 3.69 | 1.71 |

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

University MIEMSS

| FISCAL YEAR ENDING | June 2011 | June 2010 | June 2009 |
|---|-------------|-------------|-------------|
| | ----- | ----- | ----- |
| Gross Patient Revenue: | | | |
| Regulated Services | 180,648,800 | 164,471,100 | 154,824,600 |
| Unregulated Services | 3,453,000 | 1,852,000 | 1,363,135 |
| TOTAL | 184,101,800 | 166,323,100 | 156,187,735 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 153,261,047 | 139,630,090 | 125,289,009 |
| Unregulated Services | 3,453,000 | 1,852,000 | 1,363,135 |
| TOTAL | 156,714,047 | 141,482,090 | 126,652,144 |
| Other Operating Revenue: | | | |
| Regulated Services | 3,201,000 | 3,174,900 | 2,910,834 |
| Unregulated Services | 0 | 0 | 0 |
| TOTAL | 3,201,000 | 3,174,900 | 2,910,834 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 156,462,047 | 142,804,990 | 128,199,844 |
| Unregulated Services | 3,453,000 | 1,852,000 | 1,363,135 |
| Total | 159,915,047 | 144,656,990 | 129,562,979 |
| Total Operating Expenses: | | | |
| Regulated Services | 138,690,000 | 138,860,132 | 140,611,809 |
| Total | 144,828,400 | 144,925,632 | 145,996,709 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | 8,516 | 8,185 | 7,614 |
| Total | 8,679 | 8,277 | 7,681 |
| NPR per EIPA : | | | |
| Regulated Services | 17,996.07 | 17,059.64 | 16,455.03 |
| Total | 18,056.39 | 17,093.43 | 16,488.89 |
| NOR per EIPA : | | | |
| Regulated Services | 18,371.94 | 17,447.54 | 16,837.33 |
| Total | 18,425.21 | 17,477.02 | 16,867.85 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | 16,285.13 | 16,965.57 | 18,467.48 |
| Total | 16,686.94 | 17,509.47 | 19,007.36 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | 17,772,047 | 3,944,858 | -12,411,966 |
| Unregulated Services | -2,685,400 | -4,213,500 | -4,021,765 |
| Total | 15,086,647 | -268,642 | -16,433,731 |
| Total Non-Operating Profit(Loss): | 1,966,000 | 1,966,000 | -2,167,000 |
| Non-Operating Revenue | 1,966,000 | 1,966,000 | -2,167,000 |
| Non-Operating Expenses | 0 | 0 | 0 |
| Total Excess Profit | 17,052,647 | 1,697,358 | -18,600,731 |
| % Change in NPR per EIPA - Regulated | 5.49 | 3.67 | 2.05 |
| % Change in NOR per EIPA - Regulated | 5.30 | 3.62 | -0.91 |
| % Change in Oper. Expense per EIPA- Regulated | -4.01 | -8.13 | 11.76 |
| % Change in Net Operating Profit- Regulated | 350.51 | 131.78 | -439.89 |
| % Net Operating Profit of Regulated NOR | 11.36 | 2.76 | -9.68 |
| % Change in Net Operating Profit- Total | 5,715.90 | 98.37 | -3,335.40 |
| % Net Total Operating Profit of Total NOR | 9.43 | -0.19 | -12.68 |
| % Change in Total Excess Profit | 904.66 | 109.13 | -1,350.35 |
| % Total Excess Profit of Total Revenue | 10.53 | 1.16 | -14.60 |

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

University UMCC

| FISCAL YEAR ENDING | June 2011 | June 2010 | June 2009 |
|---|-------------|-------------|-------------|
| | ----- | ----- | ----- |
| Gross Patient Revenue: | | | |
| Regulated Services | 50,120,400 | 55,208,300 | 52,896,400 |
| Unregulated Services | 0 | 9,771,000 | 5,610,495 |
| TOTAL | 50,120,400 | 64,979,300 | 58,506,895 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 44,600,287 | 41,627,000 | 41,266,652 |
| Unregulated Services | 0 | 9,771,000 | 5,610,495 |
| TOTAL | 44,600,287 | 51,398,000 | 46,877,147 |
| Other Operating Revenue: | | | |
| Regulated Services | 105,000 | 179,000 | 103,515 |
| Unregulated Services | 0 | 0 | 0 |
| TOTAL | 105,000 | 179,000 | 103,515 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 44,705,287 | 41,806,000 | 41,370,168 |
| Unregulated Services | 0 | 9,771,000 | 5,610,495 |
| Total | 44,705,287 | 51,577,000 | 46,980,663 |
| Total Operating Expenses: | | | |
| Regulated Services | 55,014,937 | 60,541,351 | 66,041,802 |
| Total | 56,140,037 | 64,165,651 | 71,438,652 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | 3,236 | 2,369 | 2,583 |
| Total | 3,236 | 2,788 | 2,857 |
| NPR per EIPA : | | | |
| Regulated Services | 13,782.68 | 17,571.68 | 15,978.33 |
| Total | 13,782.68 | 18,433.75 | 16,410.15 |
| NOR per EIPA : | | | |
| Regulated Services | 13,815.13 | 17,647.24 | 16,018.41 |
| Total | 13,815.13 | 18,497.95 | 16,446.38 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | 17,001.09 | 25,555.84 | 25,571.20 |
| Total | 17,348.78 | 23,012.83 | 25,008.32 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | -10,309,650 | -18,735,351 | -24,671,635 |
| Unregulated Services | -1,125,100 | 6,146,700 | 213,645 |
| Total | -11,434,750 | -12,588,651 | -24,457,990 |
| Total Non-Operating Profit(Loss): | 138,758 | 806,000 | -887,000 |
| Non-Operating Revenue | 806,000 | 806,000 | -887,000 |
| Non-Operating Expenses | 667,242 | 0 | 0 |
| Total Excess Profit | -11,295,992 | -11,782,651 | -25,344,990 |
| % Change in NPR per EIPA - Regulated | -21.56 | 9.97 | -5.04 |
| % Change in NOR per EIPA - Regulated | -21.72 | 10.17 | -4.87 |
| % Change in Oper. Expense per EIPA- Regulated | -33.47 | -0.06 | 40.93 |
| % Change in Net Operating Profit- Regulated | 44.97 | 24.06 | -560.01 |
| % Net Operating Profit of Regulated NOR | -23.06 | -44.81 | -59.64 |
| % Change in Net Operating Profit- Total | 9.17 | 48.53 | -546.55 |
| % Net Total Operating Profit of Total NOR | -25.58 | -24.41 | -52.06 |
| % Change in Total Excess Profit | 4.13 | 53.51 | -752.56 |
| % Total Excess Profit of Total Revenue | -24.82 | -22.49 | -54.99 |

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

University of Maryland Medical Center

| FISCAL YEAR ENDING | June 2011 | June 2010 | June 2009 |
|---|---------------|---------------|-------------|
| | ----- | ----- | ----- |
| Gross Patient Revenue: | | | |
| Regulated Services | 1,113,137,000 | 1,013,735,200 | 940,100,100 |
| Unregulated Services | 10,663,168 | 12,184,643 | 13,652,812 |
| TOTAL | 1,123,800,168 | 1,025,919,843 | 953,752,912 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 961,486,655 | 873,940,200 | 819,239,930 |
| Unregulated Services | 10,011,558 | 12,184,643 | 12,636,812 |
| TOTAL | 971,498,213 | 886,124,843 | 831,876,742 |
| Other Operating Revenue: | | | |
| Regulated Services | 13,823,963 | 15,132,348 | 19,191,128 |
| Unregulated Services | 36,846,037 | 31,308,809 | 26,293,982 |
| TOTAL | 50,670,000 | 46,441,157 | 45,485,110 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 975,310,618 | 889,072,548 | 838,431,058 |
| Unregulated Services | 46,857,596 | 43,493,452 | 38,930,794 |
| Total | 1,022,168,213 | 932,566,000 | 877,361,852 |
| Total Operating Expenses: | | | |
| Regulated Services | 883,383,327 | 798,890,900 | 760,178,731 |
| Total | 946,953,900 | 860,378,007 | 813,799,400 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | 39,823 | 37,747 | 35,291 |
| Total | 40,204 | 38,201 | 35,803 |
| NPR per EIPA : | | | |
| Regulated Services | 24,144.00 | 23,152.48 | 23,213.99 |
| Total | 24,163.92 | 23,196.47 | 23,234.64 |
| NOR per EIPA : | | | |
| Regulated Services | 24,491.13 | 23,553.37 | 23,757.79 |
| Total | 25,424.23 | 24,412.18 | 24,505.05 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | 22,182.73 | 21,164.27 | 21,540.43 |
| Total | 23,553.43 | 22,522.48 | 22,729.73 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | 91,927,290 | 90,181,648 | 78,252,327 |
| Unregulated Services | -16,712,977 | -17,993,655 | -14,689,875 |
| Total | 75,214,313 | 72,187,993 | 63,562,452 |
| Total Non-Operating Profit(Loss): | | | |
| Non-Operating Revenue | 61,751,700 | -23,281,000 | -55,439,000 |
| Non-Operating Expenses | 58,857,000 | -23,281,000 | -55,439,000 |
| | -2,894,700 | 0 | 0 |
| Total Excess Profit | 136,966,013 | 48,906,993 | 8,123,452 |
| % Change in NPR per EIPA - Regulated | 4.28 | -0.26 | 2.29 |
| % Change in NOR per EIPA - Regulated | 3.98 | -0.86 | 1.66 |
| % Change in Oper. Expense per EIPA- Regulated | 4.81 | -1.75 | -6.27 |
| % Change in Net Operating Profit- Regulated | 1.94 | 15.24 | 496.48 |
| % Net Operating Profit of Regulated NOR | 9.43 | 10.14 | 9.33 |
| % Change in Net Operating Profit- Total | 4.19 | 13.57 | 1,941.46 |
| % Net Total Operating Profit of Total NOR | 7.36 | 7.74 | 7.24 |
| % Change in Total Excess Profit | 180.05 | 502.05 | 114.45 |
| % Total Excess Profit of Total Revenue | 12.67 | 5.38 | 0.99 |

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

Upper Chesapeake Medical Center

| FISCAL YEAR ENDING | December 2011 ----- | December 2010 ----- | December 2009 ----- |
|--|------------------------|------------------------|------------------------|
| Gross Patient Revenue: | | | |
| Regulated Services | 259,833,100 | 226,352,700 | 219,562,700 |
| Unregulated Services | 273,900 | 182,400 | 118,800 |
| TOTAL | 260,107,000 | 226,535,100 | 219,681,500 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 215,725,606 | 188,744,950 | 187,017,300 |
| Unregulated Services | 182,900 | 133,100 | 107,000 |
| TOTAL | 215,908,506 | 188,878,050 | 187,124,300 |
| Other Operating Revenue: | | | |
| Regulated Services | 1,336,000 | 922,400 | 888,100 |
| Unregulated Services | 2,403,000 | 2,356,600 | 2,368,200 |
| TOTAL | 3,739,000 | 3,279,000 | 3,256,300 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 217,061,606 | 189,667,350 | 187,905,400 |
| Unregulated Services | 2,585,900 | 2,489,700 | 2,475,200 |
| Total | 219,647,506 | 192,157,050 | 190,380,600 |
| Total Operating Expenses: | | | |
| Regulated Services | 190,492,953 | 174,081,113 | 171,205,099 |
| Total | 198,755,260 | 181,321,000 | 177,257,000 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | 23,305 | 23,493 | 24,221 |
| Total | 23,330 | 24,537 | 24,234 |
| NPR per EIPA : | | | |
| Regulated Services | 9,256.60 | 8,034.16 | 7,721.19 |
| Total | 9,254.69 | 7,697.80 | 7,721.43 |
| NOR per EIPA : | | | |
| Regulated Services | 9,313.93 | 8,073.43 | 7,757.86 |
| Total | 9,414.96 | 7,831.44 | 7,855.80 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | 8,173.89 | 7,409.98 | 7,068.37 |
| Total | 8,519.44 | 7,389.81 | 7,314.27 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | 26,568,653 | 15,586,237 | 16,700,301 |
| Unregulated Services | -5,676,407 | -4,750,187 | -3,576,701 |
| Total | 20,892,246 | 10,836,050 | 13,123,600 |
| Total Non-Operating Profit(Loss): | | | |
| Non-Operating Revenue | 0 | 80,000 | 23,477,000 |
| Non-Operating Expenses | 11,775,000 | 55,000 | 0 |
| Total Excess Profit | 9,117,246 | 10,861,050 | 36,600,600 |
| % Change in NPR per EIPA - Regulated | | | |
| | 15.22 | 4.05 | 7.78 |
| % Change in NOR per EIPA - Regulated | | | |
| | 15.37 | 4.07 | 8.09 |
| % Change in Oper. Expense per EIPA- Regulated | | | |
| | 10.31 | 4.83 | 1.94 |
| % Change in Net Operating Profit- Regulated | | | |
| | 70.46 | -6.67 | 188.38 |
| % Net Operating Profit of Regulated NOR | | | |
| | 12.24 | 8.22 | 8.89 |
| % Change in Net Operating Profit- Total | | | |
| | 92.80 | -17.43 | 270.85 |
| % Net Total Operating Profit of Total NOR | | | |
| | 9.51 | 5.64 | 6.89 |
| % Change in Total Excess Profit | | | |
| | -16.06 | -70.33 | 179.23 |
| % Total Excess Profit of Total Revenue | | | |
| | 4.15 | 5.65 | 17.11 |

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

Washington Adventist Hospital

| FISCAL YEAR ENDING | December 2011 ----- | December 2010 ----- | December 2009 ----- |
|--|------------------------|------------------------|------------------------|
| Gross Patient Revenue: | | | |
| Regulated Services | 270,695,934 | 265,356,838 | 284,247,984 |
| Unregulated Services | 574,096 | 707,851 | 530,141 |
| TOTAL | 271,270,030 | 266,064,689 | 284,778,125 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 219,464,572 | 225,153,003 | 233,793,878 |
| Unregulated Services | 569,563 | 704,397 | 526,645 |
| TOTAL | 220,034,135 | 225,857,400 | 234,320,523 |
| Other Operating Revenue: | | | |
| Regulated Services | 2,648,701 | 2,644,614 | 2,567,600 |
| Unregulated Services | 2,316,834 | 2,195,607 | 2,683,287 |
| TOTAL | 4,965,535 | 4,840,221 | 5,250,887 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 222,113,273 | 227,797,617 | 236,361,478 |
| Unregulated Services | 2,886,397 | 2,900,004 | 3,209,932 |
| Total | 224,999,670 | 230,697,621 | 239,571,410 |
| Total Operating Expenses: | | | |
| Regulated Services | 218,674,356 | 222,235,425 | 236,950,644 |
| Total | 222,513,029 | 226,640,112 | 241,160,143 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | 19,309 | 20,602 | 23,034 |
| Total | 19,321 | 20,628 | 23,040 |
| NPR per EIPA : | | | |
| Regulated Services | 11,365.70 | 10,928.84 | 10,149.91 |
| Total | 11,388.47 | 10,949.24 | 10,169.95 |
| NOR per EIPA : | | | |
| Regulated Services | 11,502.87 | 11,057.21 | 10,261.38 |
| Total | 11,645.48 | 11,183.88 | 10,397.85 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | 11,324.77 | 10,787.22 | 10,286.96 |
| Total | 11,516.78 | 10,987.18 | 10,466.80 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | 3,438,917 | 5,562,192 | -589,166 |
| Unregulated Services | -952,276 | -1,504,684 | -999,567 |
| Total | 2,486,641 | 4,057,509 | -1,588,733 |
| Total Non-Operating Profit(Loss): | | | |
| Non-Operating Revenue | -427,994 | 485,679 | -71,203 |
| Non-Operating Expenses | 0 | 0 | 0 |
| Total Excess Profit | 2,058,647 | 4,543,188 | -1,659,936 |
| % Change in NPR per EIPA - Regulated | | | |
| | 4.00 | 7.67 | 0.73 |
| % Change in NOR per EIPA - Regulated | | | |
| | 4.03 | 7.76 | 0.87 |
| % Change in Oper. Expense per EIPA- Regulated | | | |
| | 4.98 | 4.86 | 0.99 |
| % Change in Net Operating Profit- Regulated | | | |
| | -38.17 | 1,044.08 | -96.90 |
| % Net Operating Profit of Regulated NOR | | | |
| | 1.55 | 2.44 | -0.25 |
| % Change in Net Operating Profit- Total | | | |
| | -38.72 | 355.39 | -75.71 |
| % Net Total Operating Profit of Total NOR | | | |
| | 1.11 | 1.76 | -0.66 |
| % Change in Total Excess Profit | | | |
| | -54.69 | 373.70 | 31.71 |
| % Total Excess Profit of Total Revenue | | | |
| | 0.92 | 1.97 | -0.69 |

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

Western Maryland Regional M. C.

| FISCAL YEAR ENDING | June 2011 | June 2010 | June 2009 |
|---|-------------|-------------|-----------|
| | ----- | ----- | ----- |
| Gross Patient Revenue: | | | |
| Regulated Services | 304,982,500 | 278,853,100 | . |
| Unregulated Services | 51,910,900 | 44,033,100 | . |
| TOTAL | 356,893,400 | 322,886,200 | . |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 247,155,600 | 234,206,000 | . |
| Unregulated Services | 38,269,700 | 31,556,000 | . |
| TOTAL | 285,425,300 | 265,762,000 | . |
| Other Operating Revenue: | | | |
| Regulated Services | 2,277,300 | 1,494,700 | . |
| Unregulated Services | 2,623,100 | 3,033,700 | . |
| TOTAL | 4,900,400 | 4,528,400 | . |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 249,432,900 | 235,700,700 | . |
| Unregulated Services | 40,892,800 | 34,589,700 | . |
| Total | 290,325,700 | 270,290,400 | . |
| Total Operating Expenses: | | | |
| Regulated Services | 234,036,619 | 232,833,577 | . |
| Total | 287,495,800 | 275,300,600 | . |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | 25,965 | 26,550 | . |
| Total | 29,329 | 29,499 | . |
| NPR per EIPA : | | | |
| Regulated Services | 9,518.94 | 8,821.26 | . |
| Total | 9,731.76 | 9,009.28 | . |
| NOR per EIPA : | | | |
| Regulated Services | 9,606.65 | 8,877.56 | . |
| Total | 9,898.84 | 9,162.79 | . |
| Operating Expenses per EIPA : | | | |
| Regulated Services | 9,013.68 | 8,769.57 | . |
| Total | 9,802.36 | 9,332.64 | . |
| Net Operating Profit(Loss): | | | |
| Regulated Services | 15,396,281 | 2,867,123 | . |
| Unregulated Services | -12,566,381 | -7,877,323 | . |
| Total | 2,829,900 | -5,010,200 | . |
| Total Non-Operating Profit(Loss): | | | |
| Non-Operating Revenue | 8,160,100 | 6,751,000 | . |
| Non-Operating Expenses | 0 | 0 | . |
| Total Excess Profit | 10,990,000 | 1,740,800 | . |
| % Change in NPR per EIPA - Regulated | 7.91 | . | . |
| % Change in NOR per EIPA - Regulated | 8.21 | . | . |
| % Change in Oper. Expense per EIPA- Regulated | 2.78 | . | . |
| % Change in Net Operating Profit- Regulated | 436.99 | . | . |
| % Net Operating Profit of Regulated NOR | 6.17 | 1.22 | . |
| % Change in Net Operating Profit- Total | 156.48 | . | . |
| % Net Total Operating Profit of Total NOR | 0.97 | -1.85 | . |
| % Change in Total Excess Profit | 531.32 | . | . |
| % Total Excess Profit of Total Revenue | 3.68 | 0.63 | . |

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

=====

Germantown Emergency Center

| FISCAL YEAR ENDING | June 2011 | | |
|---|------------|-------|-------|
| | ----- | ----- | ----- |
| Gross Patient Revenue: | | | |
| Regulated Services | 6,672,043 | 0 | 0 |
| Unregulated Services | 7,518,602 | 0 | 0 |
| TOTAL | 14,190,645 | 0 | 0 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 5,041,441 | 0 | 0 |
| Unregulated Services | 5,285,409 | 0 | 0 |
| TOTAL | 10,326,850 | 0 | 0 |
| Other Operating Revenue: | | | |
| Regulated Services | 139,408 | 0 | 0 |
| Unregulated Services | 399,559 | 0 | 0 |
| TOTAL | 538,967 | 0 | 0 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 5,180,849 | 0 | 0 |
| Unregulated Services | 5,684,968 | 0 | 0 |
| Total | 10,865,817 | 0 | 0 |
| Total Operating Expenses: | | | |
| Regulated Services | 5,408,998 | 0 | 0 |
| Total | 11,209,023 | 0 | 0 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | . | 0 | 0 |
| Total | . | 0 | 0 |
| NPR per EIPA : | | | |
| Regulated Services | . | 0.00 | 0.00 |
| Total | . | 0.00 | 0.00 |
| NOR per EIPA : | | | |
| Regulated Services | . | 0.00 | 0.00 |
| Total | . | 0.00 | 0.00 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | . | 0.00 | 0.00 |
| Total | . | 0.00 | 0.00 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | -228,149 | 0 | 0 |
| Unregulated Services | -115,057 | 0 | 0 |
| Total | -343,206 | 0 | 0 |
| Total Non-Operating Profit(Loss): | -266,355 | 0 | 0 |
| Non-Operating Revenue | -266,355 | 0 | 0 |
| Non-Operating Expenses | 0 | 0 | 0 |
| Total Excess Profit | -609,561 | 0 | 0 |
| % Change in NPR per EIPA - Regulated | . | . | . |
| % Change in NOR per EIPA - Regulated | . | . | . |
| % Change in Oper. Expense per EIPA- Regulated | . | . | . |
| % Change in Net Operating Profit- Regulated | . | . | . |
| % Net Operating Profit of Regulated NOR | -4.40 | 0.00 | 0.00 |
| % Change in Net Operating Profit- Total | . | . | . |
| % Net Total Operating Profit of Total NOR | -3.16 | 0.00 | 0.00 |
| % Change in Total Excess Profit | . | . | . |
| % Total Excess Profit of Total Revenue | -5.75 | 0.00 | 0.00 |

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2009 TO 2011

Queen Anne Emergency Center

| FISCAL YEAR ENDING | June 2011 | | |
|---|------------|-------|-------|
| | ----- | ----- | ----- |
| Gross Patient Revenue: | | | |
| Regulated Services | 3,118,500 | 0 | 0 |
| Unregulated Services | 0 | 0 | 0 |
| TOTAL | 3,118,500 | 0 | 0 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 2,863,559 | 0 | 0 |
| Unregulated Services | 0 | 0 | 0 |
| TOTAL | 2,863,559 | 0 | 0 |
| Other Operating Revenue: | | | |
| Regulated Services | 0 | 0 | 0 |
| Unregulated Services | 0 | 0 | 0 |
| TOTAL | 0 | 0 | 0 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 2,863,559 | 0 | 0 |
| Unregulated Services | 0 | 0 | 0 |
| Total | 2,863,559 | 0 | 0 |
| Total Operating Expenses: | | | |
| Regulated Services | 5,051,791 | 0 | 0 |
| Total | 5,051,791 | 0 | 0 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | . | 0 | 0 |
| Total | . | 0 | 0 |
| NPR per EIPA : | | | |
| Regulated Services | . | 0.00 | 0.00 |
| Total | . | 0.00 | 0.00 |
| NOR per EIPA : | | | |
| Regulated Services | . | 0.00 | 0.00 |
| Total | . | 0.00 | 0.00 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | . | 0.00 | 0.00 |
| Total | . | 0.00 | 0.00 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | -2,188,232 | 0 | 0 |
| Unregulated Services | 0 | 0 | 0 |
| Total | -2,188,232 | 0 | 0 |
| Total Non-Operating Profit(Loss): | 0 | 0 | 0 |
| Non-Operating Revenue | 0 | 0 | 0 |
| Non-Operating Expenses | 0 | 0 | 0 |
| Total Excess Profit | -2,188,232 | 0 | 0 |
| % Change in NPR per EIPA - Regulated | . | . | . |
| % Change in NOR per EIPA - Regulated | . | . | . |
| % Change in Oper. Expense per EIPA- Regulated | . | . | . |
| % Change in Net Operating Profit- Regulated | . | . | . |
| % Net Operating Profit of Regulated NOR | -76.42 | 0.00 | 0.00 |
| % Change in Net Operating Profit- Total | . | . | . |
| % Net Total Operating Profit of Total NOR | -76.42 | 0.00 | 0.00 |
| % Change in Total Excess Profit | . | . | . |
| % Total Excess Profit of Total Revenue | -76.42 | 0.00 | 0.00 |

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2011-2009

ALL SPECIALTY HOSPITALS

| FISCAL YEAR ENDING | YEAR 2011 | YEAR 2010 | YEAR 2009 |
|---|-------------|-------------|-------------|
| Gross Patient Revenue | 361,591,178 | 390,881,594 | 373,612,874 |
| Net Patient Revenue (NPR) | 312,426,693 | 307,941,409 | 302,717,702 |
| Other Operating Revenue | 2,783,217 | 1,745,054 | 2,659,047 |
| Net Operating Revenue (NOR) | 315,209,910 | 309,686,463 | 305,376,749 |
| Operating Expenses | 309,571,662 | 305,951,473 | 301,656,643 |
| Inpatient Admissions (IPAs) | 17,040 | 17,203 | 16,669 |
| Equivalent Inpatient Admissions (EIPAs) | 18,741 | 18,627 | 18,072 |
| NPR per EIPA | 16,670.76 | 16,532.19 | 16,750.66 |
| Operating Expenses per EIPA | 16,518.42 | 16,425.35 | 16,691.95 |
| Net Operating Profit (Loss) | 5,638,447 | 3,734,990 | 3,720,106 |
| Total Non-Operating Profit (Loss) | 6,684,143 | 2,064,311 | (8,322,930) |
| Total Excess Profits (Loss) | 12,322,590 | 5,799,301 | (4,602,824) |
| | | | |
| % Change in NPR per EIPA | 0.84 | (1.30) | (0.48) |
| % Change in Cost per EIPA | 0.57 | (1.60) | 1.09 |

Adventist Behavioral Health-Rockville

| FISCAL YEAR ENDING | YEAR 2011 | YEAR 2010 | YEAR 2009 |
|---|-------------|-------------|-------------|
| Gross Patient Revenue | 2,694,020 | 26,626,700 | 26,353,500 |
| Net Patient Revenue (NPR) | 20,674,928 | 18,801,800 | 20,491,700 |
| Other Operating Revenue | 441,800 | 216,300 | 139,100 |
| Net Operating Revenue (NOR) | 21,116,728 | 19,018,100 | 20,630,800 |
| Operating Expenses | 21,607,012 | 21,168,800 | 20,369,500 |
| Inpatient Admissions (IPAs) | 2,515 | 2,825 | 2,873 |
| Equivalent Inpatient Admissions (EIPAs) | 2,833 | 3,021 | 3,005 |
| NPR per EIPA | 7,297.89 | 6,223.70 | 6,819.23 |
| Operating Expenses per EIPA | 7,626.90 | 7,007.22 | 6,778.57 |
| Net Operating Profit (Loss) | (490,284) | (2,150,700) | 261,300 |
| Total Non-Operating Profit (Loss) | (3,285,688) | (2,292,000) | (2,698,500) |
| Total Excess Profits (Loss) | (3,775,972) | (4,442,700) | (2,437,200) |
| | | | |
| % Change in NPR per EIPA | 17.26 | (8.73) | 0.26 |
| % Change in Cost per EIPA | 8.84 | 3.37 | (8.37) |

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2011-2009

Adventist Rehab Hospital of MD.

| FISCAL YEAR ENDING | YEAR 2011 | YEAR 2010 | YEAR 2009 |
|---|------------|-------------|-------------|
| Gross Patient Revenue | 46,328,071 | 43,607,400 | 39,847,200 |
| Net Patient Revenue (NPR) | 27,408,865 | 24,850,800 | 19,718,500 |
| Other Operating Revenue | 251,896 | 130,100 | 159,900 |
| Net Operating Revenue (NOR) | 27,660,761 | 24,980,900 | 19,878,400 |
| Operating Expenses | 27,960,206 | 26,033,300 | 25,366,100 |
| Inpatient Admissions (IPAs) | 1,597 | 1,631 | 1,642 |
| Equivalent Inpatient Admissions (EIPAs) | 1,619 | 1,631 | 1,642 |
| NPR per EIPA | 16,929.50 | 15,236.54 | 12,008.83 |
| Operating Expenses per EIPA | 17,270.05 | 15,961.56 | 15,448.29 |
| Net Operating Profit (Loss) | (299,445) | (1,052,400) | (5,487,700) |
| Total Non-Operating Profit (Loss) | 2,834,829 | 3,267,800 | 6,041,700 |
| Total Excess Profits (Loss) | 2,535,384 | 2,215,400 | 554,000 |
| | | | |
| % Change in NPR per EIPA | 11.11 | 26.88 | (1.25) |
| % Change in Cost per EIPA | 8.20 | 3.32 | 6.45 |

Brook Lane Health Services

| FISCAL YEAR ENDING | YEAR 2011 | YEAR 2010 | YEAR 2009 |
|---|-------------|-------------|-------------|
| Gross Patient Revenue | 12,241,600 | 11,633,300 | 10,468,100 |
| Net Patient Revenue (NPR) | 9,771,500 | 9,286,000 | 8,536,900 |
| Other Operating Revenue | 143,300 | 142,100 | 125,300 |
| Net Operating Revenue (NOR) | 9,914,800 | 9,428,100 | 8,662,200 |
| Operating Expenses | 11,091,700 | 10,708,100 | 10,415,300 |
| Inpatient Admissions (IPAs) | 1,694 | 1,664 | 1,458 |
| Equivalent Inpatient Admissions (EIPAs) | 1,805 | 1,772 | 1,577 |
| NPR per EIPA | 5,413.57 | 5,239.94 | 5,413.38 |
| Operating Expenses per EIPA | 6,144.99 | 6,042.41 | 6,604.50 |
| Net Operating Profit (Loss) | (1,176,900) | (1,280,000) | (1,753,100) |
| Total Non-Operating Profit (Loss) | 2,591,000 | 1,913,000 | 2,008,800 |
| Total Excess Profits (Loss) | 1,414,100 | 633,000 | 255,700 |
| | (47) | 19 | |
| % Change in NPR per EIPA | 3.31 | (3.20) | (2.15) |
| % Change in Cost per EIPA | 1.70 | (8.51) | (9.32) |
| | 0 | 0 | |
| | 0 | 0 | |

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2011-2009

Adventist Behavioral Health - Eastern Shore

| FISCAL YEAR ENDING | YEAR 2011 | YEAR 2010 | YEAR 2009 |
|---|-----------|-----------|-----------|
| Gross Patient Revenue | 2,498,500 | 2,608,700 | 3,026,700 |
| Net Patient Revenue (NPR) | 2,241,665 | 2,316,166 | 2,535,056 |
| Other Operating Revenue | 0 | 0 | 0 |
| Net Operating Revenue (NOR) | 2,241,665 | 2,316,166 | 2,535,056 |
| Operating Expenses | 905,530 | 808,787 | 1,066,731 |
| Inpatient Admissions (IPAs) | 342 | 300 | 309 |
| Equivalent Inpatient Admissions (EIPAs) | 342 | 300 | 309 |
| NPR per EIPA | 6,554.58 | 7,720.55 | 8,204.06 |
| Operating Expenses per EIPA | 2,647.75 | 2,695.96 | 3,452.20 |
| Net Operating Profit (Loss) | 1,336,135 | 1,507,379 | 1,468,325 |
| Total Non-Operating Profit (Loss) | 0 | 0 | 0 |
| Total Excess Profits (Loss) | 1,336,135 | 1,507,379 | 1,468,325 |
| % Change in NPR per EIPA | (15.10) | (5.89) | (8.44) |
| % Change in Cost per EIPA | (1.79) | (21.91) | (20.03) |

Levindale Hospital

| FISCAL YEAR ENDING | YEAR 2011 | YEAR 2010 | YEAR 2009 |
|---|------------|-------------|-------------|
| Gross Patient Revenue | 57,501,400 | 64,879,000 | 67,857,200 |
| Net Patient Revenue (NPR) | 47,973,225 | 55,675,331 | 59,584,000 |
| Other Operating Revenue | 1,415,500 | 861,100 | 959,900 |
| Net Operating Revenue (NOR) | 49,388,725 | 56,536,431 | 60,543,900 |
| Operating Expenses | 47,759,942 | 52,289,889 | 51,485,600 |
| Inpatient Admissions (IPAs) | 893 | 688 | 749 |
| Equivalent Inpatient Admissions (EIPAs) | 949 | 721 | 774 |
| NPR per EIPA | 50,551.34 | 77,261.13 | 76,981.91 |
| Operating Expenses per EIPA | 50,326.60 | 72,563.12 | 66,518.86 |
| Net Operating Profit (Loss) | 1,628,783 | 4,246,542 | 9,058,300 |
| Total Non-Operating Profit (Loss) | (320,823) | (3,669,778) | (9,677,900) |
| Total Excess Profits (Loss) | 1,307,960 | 576,764 | (619,600) |
| % Change in NPR per EIPA | (34.57) | 0.36 | (6.82) |
| % Change in Cost per EIPA | (30.64) | 9.09 | (1.24) |

* NOTE: FY 2005 Regulated Service Only

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2011-2009

Mt. Washington Pediatric Hospital

| FISCAL YEAR ENDING | YEAR 2011 | YEAR 2010 | YEAR 2009 |
|---|------------|------------|-------------|
| Gross Patient Revenue | 49,553,000 | 50,283,400 | 47,388,100 |
| Net Patient Revenue (NPR) | 47,647,556 | 45,298,185 | 42,414,800 |
| Other Operating Revenue | 291,981 | 76,487 | 178,000 |
| Net Operating Revenue (NOR) | 47,939,537 | 45,374,671 | 42,592,800 |
| Operating Expenses | 40,908,322 | 40,274,313 | 37,697,600 |
| Inpatient Admissions (IPAs) | 727 | 737 | 705 |
| Equivalent Inpatient Admissions (EIPAs) | 912 | 863 | 863 |
| NPR per EIPA | 52,245.13 | 52,489.21 | 49,148.09 |
| Operating Expenses per EIPA | 44,855.62 | 46,667.80 | 43,682.04 |
| Net Operating Profit (Loss) | 7,031,414 | 5,100,358 | 4,895,200 |
| Total Non-Operating Profit (Loss) | 2,662,067 | (537,249) | (3,290,600) |
| Total Excess Profits (Loss) | 9,693,481 | 4,563,109 | 1,604,600 |
| | | | |
| % Change in NPR per EIPA | (0.47) | 6.80 | 22.05 |
| % Change in Cost per EIPA | (3.88) | 6.84 | 19.15 |

Sheppard Pratt Hospital

| FISCAL YEAR ENDING | YEAR 2011 | YEAR 2010 | YEAR 2009 |
|---|-------------|-------------|-------------|
| Gross Patient Revenue | 126,921,400 | 126,018,300 | 110,846,600 |
| Net Patient Revenue (NPR) | 103,073,206 | 97,548,922 | 92,702,000 |
| Other Operating Revenue | 195,481 | 89,612 | 1,025,700 |
| Net Operating Revenue (NOR) | 103,268,687 | 97,638,534 | 93,727,700 |
| Operating Expenses | 101,940,810 | 96,959,410 | 93,897,000 |
| Inpatient Admissions (IPAs) | 8,294 | 8,397 | 7,953 |
| Equivalent Inpatient Admissions (EIPAs) | 9,151 | 9,267 | 8,812 |
| NPR per EIPA | 11,263.60 | 10,526.01 | 10,519.97 |
| Operating Expenses per EIPA | 11,139.85 | 10,462.40 | 10,655.58 |
| Net Operating Profit (Loss) | 1,327,877 | 679,124 | (169,300) |
| Total Non-Operating Profit (Loss) | 4,432,073 | 4,403,502 | (1,704,900) |
| Total Excess Profits (Loss) | 5,759,950 | 5,082,626 | (1,874,200) |
| | | | |
| % Change in NPR per EIPA | 7.01 | 0.06 | 5.52 |
| % Change in Cost per EIPA | 6.48 | (1.81) | 6.48 |

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2011-2009

St. Luke Institute

| FISCAL YEAR ENDING | YEAR 2011 | YEAR 2010 | YEAR 2009 |
|---|-------------|-------------|-----------|
| Gross Patient Revenue | 6,066,087 | 5,707,394 | 6,416,974 |
| Net Patient Revenue (NPR) | 5,486,648 | 5,345,816 | 6,103,446 |
| Other Operating Revenue | 57,729 | 110,458 | 141,647 |
| Net Operating Revenue (NOR) | 5,544,377 | 5,456,274 | 6,245,093 |
| Operating Expenses | 7,075,807 | 7,177,979 | 6,900,012 |
| Inpatient Admissions (IPAs) | 68 | 70 | 80 |
| Equivalent Inpatient Admissions (EIPAs) | 72 | 74 | 102 |
| NPR per EIPA | 76,203.44 | 72,240.76 | 59,837.71 |
| Operating Expenses per EIPA | 98,275.10 | 96,999.72 | 67,647.18 |
| Net Operating Profit (Loss) | (1,531,430) | (1,721,705) | (654,919) |
| Total Non-Operating Profit (Loss) | (1,197,018) | (1,197,018) | 2,445,670 |
| Total Excess Profits (Loss) | (2,728,448) | (2,918,723) | 1,790,751 |
| | | | |
| % Change in NPR per EIPA | 5.49 | 20.73 | (5.29) |
| % Change in Cost per EIPA | 1.31 | 43.39 | (7.23) |

University Specialty Hospital

| FISCAL YEAR ENDING | YEAR 2011 | YEAR 2010 | YEAR 2009 |
|---|-------------|-------------|-------------|
| Gross Patient Revenue | 57,787,100 | 59,517,400 | 61,408,500 |
| Net Patient Revenue (NPR) | 48,149,100 | 48,818,390 | 50,631,300 |
| Other Operating Revenue | (14,470) | 118,898 | (70,500) |
| Net Operating Revenue (NOR) | 48,134,630 | 48,937,287 | 50,560,800 |
| Operating Expenses | 50,322,333 | 50,530,895 | 54,458,800 |
| Inpatient Admissions (IPAs) | 910 | 891 | 900 |
| Equivalent Inpatient Admissions (EIPAs) | 1,058 | 978 | 988 |
| NPR per EIPA | 45,509.55 | 49,937.17 | 51,246.26 |
| Operating Expenses per EIPA | 47,563.64 | 51,688.92 | 55,120.24 |
| Net Operating Profit (Loss) | (2,187,703) | (1,593,607) | (3,898,000) |
| Total Non-Operating Profit (Loss) | (1,032,297) | 176,054 | (1,447,200) |
| Total Excess Profits (Loss) | (3,220,000) | (1,417,554) | (5,345,200) |
| | | | |
| % Change in NPR per EIPA | (8.87) | (2.55) | (0.19) |
| % Change in Cost per EIPA | (7.98) | (6.23) | 4.54 |

CHANGE IN COST PER EQUIVALANT ADMISSION(EIPA): EXHIBIT I-a
 REGULATED OPERATIONS
 Listed by Alphabetical Order

| Hospital | 2010 | | | | 2011 | | | | %(\$) Change |
|--------------------------------------|-----------------|-----------|-----------------------|---------------------|-----------------|-----------|-----------------------|---------------------|-----------------|
| | Admis- sions | EIPAs | Operating Expenses | Expense per EIPA | Admis- sions | EIPAs | Operating Expenses | Expense per EIPA | |
| All Acute Hospitals | 693,284 | 1,036,000 | 10,784,939,280 | 10,410.18 | 662,386 | 1,018,057 | 11,158,496,980 | 10,960.58 | 5.29% |
| Anne Arundel Medical Center | 24,309 | 38,222 | 338,052,332 | 8,844.44 | 25,266 | 41,134 | 371,871,480 | 9,040.48 | 2.22% |
| Atlantic General Hospital | 3,964 | 8,251 | 63,446,909 | 7,689.29 | 4,011 | 8,602 | 65,558,492 | 7,621.08 | (0.89%) |
| Baltimore Washington Medical Center | 20,556 | 31,830 | 275,681,538 | 8,661.18 | 18,608 | 29,727 | 281,461,913 | 9,468.37 | 9.32% |
| Bon Secours Hospital | 7,450 | 10,732 | 88,260,009 | 8,223.89 | 7,203 | 10,810 | 92,723,485 | 8,577.22 | 4.30% |
| Calvert Memorial Hospital | 7,929 | 15,490 | 97,660,195 | 6,304.87 | 7,555 | 14,469 | 101,658,343 | 7,026.04 | 11.44% |
| Carroll County General Hospital | 16,139 | 22,366 | 167,347,659 | 7,482.11 | 14,339 | 20,643 | 161,836,399 | 7,839.62 | 4.78% |
| Chester River Hospital | 3,286 | 6,386 | 51,116,572 | 8,004.84 | 2,787 | 5,495 | 49,886,918 | 9,079.30 | 13.42% |
| Civista Medical Center | 8,305 | 12,436 | 93,008,782 | 7,478.94 | 7,835 | 12,619 | 92,856,943 | 7,358.36 | (1.61%) |
| Doctors Community Hospital | 12,393 | 19,629 | 162,992,683 | 8,303.49 | 13,147 | 20,349 | 174,216,209 | 8,561.47 | 3.11% |
| Dorchester General Hospital | 3,549 | 6,229 | 42,143,033 | 6,765.63 | 3,454 | 6,169 | 41,944,947 | 6,799.25 | 0.50% |
| Fort Washington medical Center | 3,094 | 5,963 | 36,523,900 | 6,125.43 | 2,393 | 5,298 | 37,259,013 | 7,033.04 | 14.82% |
| Franklin Square Hospital Center | 27,770 | 40,072 | 321,032,279 | 8,011.33 | 21,950 | 34,758 | 340,668,797 | 9,801.06 | 22.34% |
| Frederick Memorial Hospital | 18,910 | 29,886 | 232,289,402 | 7,772.63 | 19,738 | 31,149 | 249,564,558 | 8,011.89 | 3.08% |
| Garrett County Memorial Hospital | 2,572 | 4,882 | 29,121,065 | 5,965.24 | 2,449 | 4,705 | 30,293,633 | 6,438.43 | 7.93% |
| Good Samaritan Hospital | 17,046 | 24,188 | 230,578,507 | 9,532.88 | 15,310 | 22,357 | 235,303,147 | 10,525.02 | 10.41% |
| Greater Baltimore Medical Center | 20,379 | 36,297 | 334,819,819 | 9,224.45 | 19,629 | 35,457 | 336,781,695 | 9,498.19 | 2.97% |
| Harbor Hospital Center | 12,897 | 17,511 | 156,405,328 | 8,931.94 | 10,677 | 15,536 | 156,221,586 | 10,055.22 | 12.58% |
| Harford Memorial Hospital | 6,720 | 11,255 | 76,898,545 | 6,832.53 | 5,566 | 10,041 | 77,961,016 | 7,764.04 | 13.63% |
| Holy Cross Hospital | 28,480 | 38,770 | 311,789,082 | 8,041.92 | 29,042 | 39,880 | 326,261,891 | 8,181.02 | 1.73% |
| Howard County General Hospital | 15,548 | 23,760 | 201,837,199 | 8,494.65 | 16,083 | 24,924 | 205,527,459 | 8,246.30 | (2.92%) |
| James Lawrence Kernan Hospital | 3,248 | 4,997 | 87,012,906 | 17,411.99 | 3,286 | 5,250 | 87,246,523 | 16,616.81 | (4.57%) |
| Johns Hopkins Bayview Medical Center | 21,961 | 33,626 | 427,728,068 | 12,720.23 | 22,234 | 34,562 | 428,009,429 | 12,383.71 | (2.65%) |
| Johns Hopkins Hospital | 46,599 | 70,234 | 1,425,987,171 | 20,303.23 | 46,459 | 70,010 | 1,477,115,734 | 21,098.50 | 3.92% |
| Laurel Regional Hospital | 6,197 | 9,669 | 85,563,681 | 8,849.29 | 5,663 | 9,477 | 87,305,281 | 9,212.72 | 4.11% |
| Maryland General Hospital | 10,923 | 14,282 | 136,446,598 | 9,553.50 | 9,700 | 13,553 | 136,759,389 | 10,090.94 | 5.63% |
| McCready Hospital | 616 | 1,736 | 11,413,281 | 6,572.86 | 540 | 1,542 | 12,842,513 | 8,330.16 | 26.74% |
| Memorial Hospital at Easton | 9,739 | 16,433 | 133,188,248 | 8,104.83 | 9,436 | 16,228 | 140,221,608 | 8,640.91 | 6.61% |
| Mercy Medical Center | 18,447 | 33,527 | 307,650,947 | 9,176.30 | 17,637 | 33,407 | 341,721,164 | 10,229.12 | 11.47% |
| Meritus Medical Center | 16,192 | 24,861 | 211,006,835 | 8,487.61 | 16,219 | 25,377 | 228,333,405 | 8,997.66 | 6.01% |
| Montgomery General Hospital | 9,764 | 14,228 | 115,963,398 | 8,150.33 | 9,936 | 15,450 | 119,548,593 | 7,737.70 | (5.06%) |
| Northwest Hospital Center | 13,292 | 21,733 | 161,514,213 | 7,431.89 | 13,385 | 21,539 | 170,174,366 | 7,900.84 | 6.31% |
| Peninsula Regional Hospital | 21,789 | 31,730 | 304,760,053 | 9,604.85 | 21,217 | 31,681 | 304,199,081 | 9,601.88 | (0.03%) |
| Prince Georges' Hospital Center | 13,724 | 17,809 | 209,892,050 | 11,785.80 | 13,040 | 16,957 | 212,877,166 | 12,553.88 | 6.52% |
| Saint Agnes Hospital | 21,720 | 30,735 | 275,390,240 | 8,960.12 | 19,599 | 28,884 | 278,581,383 | 9,644.86 | 7.64% |
| Saint Josephs Medical Center | 18,931 | 28,322 | 299,994,287 | 10,592.09 | 16,822 | 26,720 | 293,587,390 | 10,987.39 | 3.73% |
| Saint Mary's Hospital | 9,102 | 17,586 | 93,942,446 | 5,341.95 | 7,857 | 16,151 | 96,751,142 | 5,990.40 | 12.14% |
| Shady Grove Adventist Hospital | 21,940 | 32,832 | 270,989,498 | 8,253.81 | 21,096 | 31,475 | 282,132,916 | 8,963.71 | 8.60% |

CHANGE IN COST PER EQUIVALANT ADMISSION(EIPA): EXHIBIT I-a
 REGULATED OPERATIONS
 Listed by Alphabetical Order

| Hospital | 2010 | | | | 2011 | | | | %(\$) Change |
|---------------------------------------|-----------------|--------|-----------------------|---------------------|-----------------|--------|-----------------------|---------------------|-----------------|
| | Admis- sions | EIPAs | Operating Expenses | Expense per EIPA | Admis- sions | EIPAs | Operating Expenses | Expense per EIPA | |
| Sinai Hospital of Baltimore | 26,001 | 39,398 | 497,428,352 | 12,625.73 | 26,157 | 39,610 | 498,388,230 | 12,582.24 | (0.34%) |
| Southern Maryland Hospital Center | 17,156 | 23,770 | 178,386,000 | 7,504.82 | 17,010 | 24,068 | 198,573,862 | 8,250.37 | 9.93% |
| Suburban Hospital | 13,693 | 19,302 | 198,393,041 | 10,278.48 | 14,217 | 20,516 | 208,508,731 | 10,163.14 | (1.12%) |
| Union Hospital of Cecil County | 7,986 | 15,251 | 102,497,000 | 6,720.65 | 7,032 | 13,899 | 102,914,000 | 7,404.29 | 10.17% |
| Union Memorial Hospital | 19,226 | 26,044 | 311,343,631 | 11,954.50 | 14,980 | 23,625 | 302,554,958 | 12,806.38 | 7.13% |
| University MIEMSS | 7,701 | 8,185 | 138,860,132 | 16,965.57 | 7,902 | 8,516 | 138,690,000 | 16,285.13 | (4.01%) |
| University UMCC | 1,227 | 2,369 | 60,541,351 | 25,555.84 | 1,397 | 3,236 | 55,014,937 | 17,001.09 | (33.47%) |
| University of Maryland Medical Center | 28,263 | 37,747 | 798,890,900 | 21,164.27 | 29,188 | 39,823 | 883,383,327 | 22,182.73 | 4.81% |
| Upper Chesapeake Medical Center | 14,223 | 23,493 | 174,081,113 | 7,409.98 | 13,486 | 23,305 | 190,492,953 | 8,173.89 | 10.31% |
| Washington Adventist Hospital | 15,983 | 20,602 | 222,235,425 | 10,787.22 | 14,328 | 19,309 | 218,674,356 | 11,324.77 | 4.98% |
| Western Maryland Regional M. C. | 16,345 | 26,550 | 232,833,577 | 8,769.57 | 15,521 | 25,965 | 234,036,619 | 9,013.68 | 2.78% |

CHANGE IN COST PER EQUIVALANT ADMISSION(EIPA): EXHIBIT I-b
 REGULATED OPERATIONS
 Listed by Percentage Change of Cost per EIPA

| Hospital | 2010 | | | | 2011 | | | | %(\$) Change |
|---------------------------------------|-----------------|-----------|-----------------------|---------------------|-----------------|-----------|-----------------------|---------------------|-----------------|
| | Admis- sions | EIPAs | Operating Expenses | Expense per EIPA | Admis- sions | EIPAs | Operating Expenses | Expense per EIPA | |
| McCready Hospital | 616 | 1,736 | 11,413,281 | 6,572.86 | 540 | 1,542 | 12,842,513 | 8,330.16 | 26.74% |
| Franklin Square Hospital Center | 27,770 | 40,072 | 321,032,279 | 8,011.33 | 21,950 | 34,758 | 340,668,797 | 9,801.06 | 22.34% |
| Fort Washington medical Center | 3,094 | 5,963 | 36,523,900 | 6,125.43 | 2,393 | 5,298 | 37,259,013 | 7,033.04 | 14.82% |
| Harford Memorial Hospital | 6,720 | 11,255 | 76,898,545 | 6,832.53 | 5,566 | 10,041 | 77,961,016 | 7,764.04 | 13.63% |
| Chester River Hospital | 3,286 | 6,386 | 51,116,572 | 8,004.84 | 2,787 | 5,495 | 49,886,918 | 9,079.30 | 13.42% |
| Harbor Hospital Center | 12,897 | 17,511 | 156,405,328 | 8,931.94 | 10,677 | 15,536 | 156,221,586 | 10,055.22 | 12.58% |
| Saint Mary's Hospital | 9,102 | 17,586 | 93,942,446 | 5,341.95 | 7,857 | 16,151 | 96,751,142 | 5,990.40 | 12.14% |
| Mercy Medical Center | 18,447 | 33,527 | 307,650,947 | 9,176.30 | 17,637 | 33,407 | 341,721,164 | 10,229.12 | 11.47% |
| Calvert Memorial Hospital | 7,929 | 15,490 | 97,660,195 | 6,304.87 | 7,555 | 14,469 | 101,658,343 | 7,026.04 | 11.44% |
| Good Samaritan Hospital | 17,046 | 24,188 | 230,578,507 | 9,532.88 | 15,310 | 22,357 | 235,303,147 | 10,525.02 | 10.41% |
| Upper Chesapeake Medical Center | 14,223 | 23,493 | 174,081,113 | 7,409.98 | 13,486 | 23,305 | 190,492,953 | 8,173.89 | 10.31% |
| Union Hospital of Cecil County | 7,986 | 15,251 | 102,497,000 | 6,720.65 | 7,032 | 13,899 | 102,914,000 | 7,404.29 | 10.17% |
| Southern Maryland Hospital Center | 17,156 | 23,770 | 178,386,000 | 7,504.82 | 17,010 | 24,068 | 198,573,862 | 8,250.37 | 9.93% |
| Baltimore Washington Medical Center | 20,556 | 31,830 | 275,681,538 | 8,661.18 | 18,608 | 29,727 | 281,461,913 | 9,468.37 | 9.32% |
| Shady Grove Adventist Hospital | 21,940 | 32,832 | 270,989,498 | 8,253.81 | 21,096 | 31,475 | 282,132,916 | 8,963.71 | 8.60% |
| Garrett County Memorial Hospital | 2,572 | 4,882 | 29,121,065 | 5,965.24 | 2,449 | 4,705 | 30,293,633 | 6,438.43 | 7.93% |
| Saint Agnes Hospital | 21,720 | 30,735 | 275,390,240 | 8,960.12 | 19,599 | 28,884 | 278,581,383 | 9,644.86 | 7.64% |
| Union Memorial Hospital | 19,226 | 26,044 | 311,343,631 | 11,954.50 | 14,980 | 23,625 | 302,554,958 | 12,806.38 | 7.13% |
| Memorial Hospital at Easton | 9,739 | 16,433 | 133,188,248 | 8,104.83 | 9,436 | 16,228 | 140,221,608 | 8,640.91 | 6.61% |
| Prince Georges' Hospital Center | 13,724 | 17,809 | 209,892,050 | 11,785.80 | 13,040 | 16,957 | 212,877,166 | 12,553.88 | 6.52% |
| Northwest Hospital Center | 13,292 | 21,733 | 161,514,213 | 7,431.89 | 13,385 | 21,539 | 170,174,366 | 7,900.84 | 6.31% |
| Meritus Medical Center | 16,192 | 24,861 | 211,006,835 | 8,487.61 | 16,219 | 25,377 | 228,333,405 | 8,997.66 | 6.01% |
| Maryland General Hospital | 10,923 | 14,282 | 136,446,598 | 9,553.50 | 9,700 | 13,553 | 136,759,389 | 10,090.94 | 5.63% |
| All Acute Hospitals | 693,284 | 1,036,000 | 10,784,939,280 | 10,410.18 | 662,386 | 1,018,057 | 11,158,496,980 | 10,960.58 | 5.29% |
| Washington Adventist Hospital | 15,983 | 20,602 | 222,235,425 | 10,787.22 | 14,328 | 19,309 | 218,674,356 | 11,324.77 | 4.98% |
| University of Maryland Medical Center | 28,263 | 37,747 | 798,890,900 | 21,164.27 | 29,188 | 39,823 | 883,383,327 | 22,182.73 | 4.81% |
| Carroll County General Hospital | 16,139 | 22,366 | 167,347,659 | 7,482.11 | 14,339 | 20,643 | 161,836,399 | 7,839.62 | 4.78% |
| Bon Secours Hospital | 7,450 | 10,732 | 88,260,009 | 8,223.89 | 7,203 | 10,810 | 92,723,485 | 8,577.22 | 4.30% |
| Laurel Regional Hospital | 6,197 | 9,669 | 85,563,681 | 8,849.29 | 5,663 | 9,477 | 87,305,281 | 9,212.72 | 4.11% |
| Johns Hopkins Hospital | 46,599 | 70,234 | 1,425,987,171 | 20,303.23 | 46,459 | 70,010 | 1,477,115,734 | 21,098.50 | 3.92% |
| Saint Josephs Medical Center | 18,931 | 28,322 | 299,994,287 | 10,592.09 | 16,822 | 26,720 | 293,587,390 | 10,987.39 | 3.73% |
| Frederick Memorial Hospital | 18,910 | 29,886 | 232,289,402 | 7,772.63 | 19,738 | 31,149 | 249,564,558 | 8,011.89 | 3.08% |
| Doctors Community Hospital | 12,393 | 19,629 | 162,992,683 | 8,303.49 | 13,147 | 20,349 | 174,216,209 | 8,561.47 | 3.11% |
| Greater Baltimore Medical Center | 20,379 | 36,297 | 334,819,819 | 9,224.45 | 19,629 | 35,457 | 336,781,695 | 9,498.19 | 2.97% |

CHANGE IN COST PER EQUIVALANT ADMISSION(EIPA): EXHIBIT I-b
 REGULATED OPERATIONS
 Listed by Percentage Change of Cost per EIPA

| Hospital | 2010 | | | | 2011 | | | | %(\$) Change |
|--------------------------------------|-----------------|--------|-----------------------|---------------------|-----------------|--------|-----------------------|---------------------|-----------------|
| | Admis- sions | EIPAs | Operating Expenses | Expense per EIPA | Admis- sions | EIPAs | Operating Expenses | Expense per EIPA | |
| Western Maryland Regional M. C. | 16,345 | 26,550 | 232,833,577 | 8,769.57 | 15,521 | 25,965 | 234,036,619 | 9,013.68 | 2.78% |
| Anne Arundel Medical Center | 24,309 | 38,222 | 338,052,332 | 8,844.44 | 25,266 | 41,134 | 371,871,480 | 9,040.48 | 2.22% |
| Holy Cross Hospital | 28,480 | 38,770 | 311,789,082 | 8,041.92 | 29,042 | 39,880 | 326,261,891 | 8,181.02 | 1.73% |
| Dorchester General Hospital | 3,549 | 6,229 | 42,143,033 | 6,765.63 | 3,454 | 6,169 | 41,944,947 | 6,799.25 | 0.50% |
| Peninsula Regional Hospital | 21,789 | 31,730 | 304,760,053 | 9,604.85 | 21,217 | 31,681 | 304,199,081 | 9,601.88 | (0.03%) |
| Sinai Hospital of Baltimore | 26,001 | 39,398 | 497,428,352 | 12,625.73 | 26,157 | 39,610 | 498,388,230 | 12,582.24 | (0.34%) |
| Atlantic General Hospital | 3,964 | 8,251 | 63,446,909 | 7,689.29 | 4,011 | 8,602 | 65,558,492 | 7,621.08 | (0.89%) |
| Suburban Hospital | 13,693 | 19,302 | 198,393,041 | 10,278.48 | 14,217 | 20,516 | 208,508,731 | 10,163.14 | (1.12%) |
| Civista Medical Center | 8,305 | 12,436 | 93,008,782 | 7,478.94 | 7,835 | 12,619 | 92,856,943 | 7,358.36 | (1.61%) |
| Johns Hopkins Bayview Medical Center | 21,961 | 33,626 | 427,728,068 | 12,720.23 | 22,234 | 34,562 | 428,009,429 | 12,383.71 | (2.65%) |
| Howard County General Hospital | 15,548 | 23,760 | 201,837,199 | 8,494.65 | 16,083 | 24,924 | 205,527,459 | 8,246.30 | (2.92%) |
| University MIEMSS | 7,701 | 8,185 | 138,860,132 | 16,965.57 | 7,902 | 8,516 | 138,690,000 | 16,285.13 | (4.01%) |
| James Lawrence Kernan Hospital | 3,248 | 4,997 | 87,012,906 | 17,411.99 | 3,286 | 5,250 | 87,246,523 | 16,616.81 | (4.57%) |
| Montgomery General Hospital | 9,764 | 14,228 | 115,963,398 | 8,150.33 | 9,936 | 15,450 | 119,548,593 | 7,737.70 | (5.06%) |
| University UMCC | 1,227 | 2,369 | 60,541,351 | 25,555.84 | 1,397 | 3,236 | 55,014,937 | 17,001.09 | (33.47%) |

CHANGE IN REVENUE PER ADMISSION: EXHIBIT II-a
 REGULATED OPERATIONS
 Listed by Alphabetical Order

| Hospital | 2010 | | | 2011 | | | Volume % Change | Revenue % Change |
|--------------------------------------|-----------------|-------------------------|--------------------------|-----------------|-------------------------|--------------------------|--------------------|---------------------|
| | Admis- sions | Inpatient Revenue \$ | Revenue Per Admission | Admis- sions | Inpatient Revenue \$ | Revenue Per Admission | | |
| Anne Arundel Medical Center | 24,309 | 264,504,200 | 10,880.92 | 25,266 | 283,383,200 | 11,215.99 | 3.94% | 3.08% |
| Atlantic General Hospital | 3,964 | 40,445,900 | 10,203.30 | 4,011 | 41,101,500 | 10,247.20 | 1.19% | 0.43% |
| Baltimore Washington Medical Center | 20,556 | 214,439,600 | 10,431.97 | 18,608 | 221,448,700 | 11,900.73 | (9.48%) | 14.08% |
| Bon Secours Hospital | 7,450 | 84,217,600 | 11,304.38 | 7,203 | 85,851,000 | 11,918.78 | (3.32%) | 5.44% |
| Calvert Memorial Hospital | 7,929 | 61,484,500 | 7,754.38 | 7,555 | 67,453,300 | 8,928.30 | (4.72%) | 15.14% |
| Carroll County General Hospital | 16,139 | 145,929,800 | 9,042.06 | 14,339 | 148,942,600 | 10,387.24 | (11.15%) | 14.88% |
| Chester River Hospital | 3,286 | 30,844,000 | 9,386.49 | 2,787 | 31,605,500 | 11,340.33 | (15.19%) | 20.82% |
| Civista Medical Center | 8,305 | 74,448,900 | 8,964.35 | 7,835 | 71,713,900 | 9,153.02 | (5.66%) | 2.10% |
| Doctors Community Hospital | 12,393 | 123,791,200 | 9,988.80 | 13,147 | 137,650,200 | 10,470.08 | 6.08% | 4.82% |
| Dorchester General Hospital | 3,549 | 29,605,400 | 8,341.90 | 3,454 | 31,406,600 | 9,092.82 | (2.68%) | 9.00% |
| Fort Washington medical Center | 3,094 | 23,219,508 | 7,504.69 | 2,393 | 21,304,639 | 8,902.90 | (22.66%) | 18.63% |
| Franklin Square Hospital Center | 27,770 | 293,113,600 | 10,555.05 | 21,950 | 277,232,200 | 12,630.17 | (20.96%) | 19.66% |
| Frederick Memorial Hospital | 18,910 | 178,735,500 | 9,451.90 | 19,738 | 205,264,000 | 10,399.43 | 4.38% | 10.02% |
| Garrett County Memorial Hospital | 2,572 | 20,932,500 | 8,138.61 | 2,449 | 21,099,200 | 8,615.43 | (4.78%) | 5.86% |
| Good Samaritan Hospital | 17,046 | 207,770,800 | 12,188.83 | 15,310 | 208,274,300 | 13,603.81 | (10.18%) | 11.61% |
| Greater Baltimore Medical Center | 20,379 | 231,627,600 | 11,365.99 | 19,629 | 236,413,200 | 12,044.08 | (3.68%) | 5.97% |
| Harbor Hospital Center | 12,897 | 145,212,700 | 11,259.42 | 10,677 | 137,938,400 | 12,919.21 | (17.21%) | 14.74% |
| Harford Memorial Hospital | 6,720 | 59,792,300 | 8,897.66 | 5,566 | 55,689,100 | 10,005.23 | (17.17%) | 12.45% |
| Holy Cross Hospital | 28,480 | 302,151,400 | 10,609.25 | 29,042 | 318,781,400 | 10,976.56 | 1.97% | 3.46% |
| Howard County General Hospital | 15,548 | 160,213,300 | 10,304.43 | 16,083 | 164,853,100 | 10,250.15 | 3.44% | (0.53%) |
| James Lawrence Kernan Hospital | 3,248 | 65,994,600 | 20,318.53 | 3,286 | 64,821,700 | 19,726.63 | 1.17% | (2.91%) |
| Johns Hopkins Bayview Medical Center | 21,961 | 338,376,700 | 15,408.07 | 22,234 | 341,047,900 | 15,339.03 | 1.24% | (0.45%) |
| Johns Hopkins Hospital | 46,599 | 1,133,951,400 | 24,334.24 | 46,459 | 1,175,944,600 | 25,311.45 | (0.30%) | 4.02% |
| Laurel Regional Hospital | 6,197 | 65,916,100 | 10,636.78 | 5,663 | 61,591,400 | 10,876.11 | (8.62%) | 2.25% |
| Maryland General Hospital | 10,923 | 136,768,700 | 12,521.17 | 9,700 | 131,088,300 | 13,514.26 | (11.20%) | 7.93% |
| McCready Hospital | 616 | 6,627,281 | 10,758.57 | 540 | 6,387,400 | 11,828.52 | (12.34%) | 9.95% |
| Memorial Hospital at Easton | 9,739 | 95,278,600 | 9,783.20 | 9,436 | 100,695,200 | 10,671.39 | (3.11%) | 9.08% |
| Mercy Medical Center | 18,447 | 213,884,800 | 11,594.56 | 17,637 | 221,773,400 | 12,574.33 | (4.39%) | 8.45% |
| Meritus Medical Center | 16,192 | 163,020,800 | 10,067.98 | 16,219 | 176,205,900 | 10,864.17 | 0.17% | 7.91% |
| Montgomery General Hospital | 9,764 | 102,782,100 | 10,526.64 | 9,936 | 100,835,100 | 10,148.46 | 1.76% | (3.59%) |
| Northwest Hospital Center | 13,292 | 131,180,300 | 9,869.12 | 13,385 | 141,487,200 | 10,570.58 | 0.70% | 7.11% |
| Peninsula Regional Hospital | 21,789 | 270,774,400 | 12,427.11 | 21,217 | 272,153,700 | 12,827.15 | (2.63%) | 3.22% |
| Prince Georges' Hospital Center | 13,724 | 193,887,500 | 14,127.62 | 13,040 | 202,327,200 | 15,515.89 | (4.98%) | 9.83% |
| Saint Agnes Hospital | 21,720 | 252,642,900 | 11,631.81 | 19,599 | 255,527,900 | 13,037.80 | (9.77%) | 12.09% |
| Saint Josephs Medical Center | 18,931 | 250,704,300 | 13,243.06 | 16,822 | 228,022,300 | 13,555.01 | (11.14%) | 2.36% |
| Saint Mary's Hospital | 9,102 | 65,203,431 | 7,163.64 | 7,857 | 65,266,300 | 8,306.77 | (13.68%) | 15.96% |
| Shady Grove Adventist Hospital | 21,940 | 224,107,548 | 10,214.56 | 21,096 | 240,387,482 | 11,394.93 | (3.85%) | 11.56% |

CHANGE IN REVENUE PER ADMISSION: EXHIBIT II-a
 REGULATED OPERATIONS
 Listed by Alphabetical Order

| Hospital | 2010 | | | 2011 | | | Volume % Change | Revenue % Change |
|---------------------------------------|-----------------|-------------------------|--------------------------|-----------------|-------------------------|--------------------------|--------------------|---------------------|
| | Admis- sions | Inpatient Revenue \$ | Revenue Per Admission | Admis- sions | Inpatient Revenue \$ | Revenue Per Admission | | |
| Sinai Hospital of Baltimore | 26,001 | 408,990,900 | 15,729.81 | 26,157 | 420,310,600 | 16,068.76 | 0.60% | 2.15% |
| Southern Maryland Hospital Center | 17,156 | 161,134,900 | 9,392.34 | 17,010 | 176,159,200 | 10,356.21 | (0.85%) | 10.26% |
| Suburban Hospital | 13,693 | 166,084,300 | 12,129.14 | 14,217 | 175,435,900 | 12,339.87 | 3.83% | 1.74% |
| Union Hospital of Cecil County | 7,986 | 66,449,000 | 8,320.69 | 7,032 | 69,675,200 | 9,908.30 | (11.95%) | 19.08% |
| Union Memorial Hospital | 19,226 | 295,217,300 | 15,355.11 | 14,980 | 254,004,700 | 16,956.26 | (22.08%) | 10.43% |
| University MIEMSS | 7,701 | 154,748,900 | 20,094.65 | 7,902 | 167,617,000 | 21,211.97 | 2.61% | 5.56% |
| University UMCC | 1,227 | 28,594,800 | 23,304.65 | 1,397 | 21,637,500 | 15,488.55 | 13.85% | (33.54%) |
| University of Maryland Medical Center | 28,263 | 759,029,500 | 26,855.94 | 29,188 | 815,866,000 | 27,952.10 | 3.27% | 4.08% |
| Upper Chesapeake Medical Center | 14,223 | 137,038,400 | 9,634.99 | 13,486 | 150,358,300 | 11,149.21 | (5.18%) | 15.72% |
| Washington Adventist Hospital | 15,983 | 205,866,110 | 12,880.32 | 14,328 | 200,862,570 | 14,018.88 | (10.35%) | 8.84% |
| Western Maryland Regional M. C. | 16,345 | 171,669,500 | 10,502.88 | 15,521 | 182,311,000 | 11,746.09 | (5.04%) | 11.84% |
| ===== | ===== | ===== | ===== | ===== | ===== | ===== | ===== | ===== |
| | 693,284 | 8,958,405,378 | 12,921.70 | 662,386 | 9,187,206,991 | 13,869.87 | (4.46%) | 7.34% |

CHANGE IN REVENUE PER ADMISSION: EXHIBIT II-b
REGULATED OPERATIONS
Listed by Percentage Change of Revenue per Admission

| Hospital | 2010 | | | 2011 | | | Volume % Change | Revenue % Change |
|---------------------------------------|-----------------|-------------------------|--------------------------|-----------------|-------------------------|--------------------------|--------------------|---------------------|
| | Admis- sions | Inpatient Revenue \$ | Revenue Per Admission | Admis- sions | Inpatient Revenue \$ | Revenue Per Admission | | |
| Chester River Hospital | 3,286 | 30,844,000 | 9,386.49 | 2,787 | 31,605,500 | 11,340.33 | (15.19%) | 20.82% |
| Franklin Square Hospital Center | 27,770 | 293,113,600 | 10,555.05 | 21,950 | 277,232,200 | 12,630.17 | (20.96%) | 19.66% |
| Union Hospital of Cecil County | 7,986 | 66,449,000 | 8,320.69 | 7,032 | 69,675,200 | 9,908.30 | (11.95%) | 19.08% |
| Fort Washington medical Center | 3,094 | 23,219,508 | 7,504.69 | 2,393 | 21,304,639 | 8,902.90 | (22.66%) | 18.63% |
| Saint Mary's Hospital | 9,102 | 65,203,431 | 7,163.64 | 7,857 | 65,266,300 | 8,306.77 | (13.68%) | 15.96% |
| Upper Chesapeake Medical Center | 14,223 | 137,038,400 | 9,634.99 | 13,486 | 150,358,300 | 11,149.21 | (5.18%) | 15.72% |
| Calvert Memorial Hospital | 7,929 | 61,484,500 | 7,754.38 | 7,555 | 67,453,300 | 8,928.30 | (4.72%) | 15.14% |
| Carroll County General Hospital | 16,139 | 145,929,800 | 9,042.06 | 14,339 | 148,942,600 | 10,387.24 | (11.15%) | 14.88% |
| Harbor Hospital Center | 12,897 | 145,212,700 | 11,259.42 | 10,677 | 137,938,400 | 12,919.21 | (17.21%) | 14.74% |
| Baltimore Washington Medical Center | 20,556 | 214,439,600 | 10,431.97 | 18,608 | 221,448,700 | 11,900.73 | (9.48%) | 14.08% |
| Harford Memorial Hospital | 6,720 | 59,792,300 | 8,897.66 | 5,566 | 55,689,100 | 10,005.23 | (17.17%) | 12.45% |
| Saint Agnes Hospital | 21,720 | 252,642,900 | 11,631.81 | 19,599 | 255,527,900 | 13,037.80 | (9.77%) | 12.09% |
| Western Maryland Regional M. C. | 16,345 | 171,669,500 | 10,502.88 | 15,521 | 182,311,000 | 11,746.09 | (5.04%) | 11.84% |
| Good Samaritan Hospital | 17,046 | 207,770,800 | 12,188.83 | 15,310 | 208,274,300 | 13,603.81 | (10.18%) | 11.61% |
| Shady Grove Adventist Hospital | 21,940 | 224,107,548 | 10,214.56 | 21,096 | 240,387,482 | 11,394.93 | (3.85%) | 11.56% |
| Union Memorial Hospital | 19,226 | 295,217,300 | 15,355.11 | 14,980 | 254,004,700 | 16,956.26 | (22.08%) | 10.43% |
| Southern Maryland Hospital Center | 17,156 | 161,134,900 | 9,392.34 | 17,010 | 176,159,200 | 10,356.21 | (0.85%) | 10.26% |
| Frederick Memorial Hospital | 18,910 | 178,735,500 | 9,451.90 | 19,738 | 205,264,000 | 10,399.43 | 4.38% | 10.02% |
| McCready Hospital | 616 | 6,627,281 | 10,758.57 | 540 | 6,387,400 | 11,828.52 | (12.34%) | 9.95% |
| Prince Georges' Hospital Center | 13,724 | 193,887,500 | 14,127.62 | 13,040 | 202,327,200 | 15,515.89 | (4.98%) | 9.83% |
| Memorial Hospital at Easton | 9,739 | 95,278,600 | 9,783.20 | 9,436 | 100,695,200 | 10,671.39 | (3.11%) | 9.08% |
| Dorchester General Hospital | 3,549 | 29,605,400 | 8,341.90 | 3,454 | 31,406,600 | 9,092.82 | (2.68%) | 9.00% |
| Washington Adventist Hospital | 15,983 | 205,866,110 | 12,880.32 | 14,328 | 200,862,570 | 14,018.88 | (10.35%) | 8.84% |
| Mercy Medical Center | 18,447 | 213,884,800 | 11,594.56 | 17,637 | 221,773,400 | 12,574.33 | (4.39%) | 8.45% |
| Maryland General Hospital | 10,923 | 136,768,700 | 12,521.17 | 9,700 | 131,088,300 | 13,514.26 | (11.20%) | 7.93% |
| Meritus Medical Center | 16,192 | 163,020,800 | 10,067.98 | 16,219 | 176,205,900 | 10,864.17 | 0.17% | 7.91% |
| Northwest Hospital Center | 13,292 | 131,180,300 | 9,869.12 | 13,385 | 141,487,200 | 10,570.58 | 0.70% | 7.11% |
| Greater Baltimore Medical Center | 20,379 | 231,627,600 | 11,365.99 | 19,629 | 236,413,200 | 12,044.08 | (3.68%) | 5.97% |
| Garrett County Memorial Hospital | 2,572 | 20,932,500 | 8,138.61 | 2,449 | 21,099,200 | 8,615.43 | (4.78%) | 5.86% |
| University MIEMSS | 7,701 | 154,748,900 | 20,094.65 | 7,902 | 167,617,000 | 21,211.97 | 2.61% | 5.56% |
| Bon Secours Hospital | 7,450 | 84,217,600 | 11,304.38 | 7,203 | 85,851,000 | 11,918.78 | (3.32%) | 5.44% |
| Doctors Community Hospital | 12,393 | 123,791,200 | 9,988.80 | 13,147 | 137,650,200 | 10,470.08 | 6.08% | 4.82% |
| University of Maryland Medical Center | 28,263 | 759,029,500 | 26,855.94 | 29,188 | 815,866,000 | 27,952.10 | 3.27% | 4.08% |
| Johns Hopkins Hospital | 46,599 | 1,133,951,400 | 24,334.24 | 46,459 | 1,175,944,600 | 25,311.45 | (0.30%) | 4.02% |

CHANGE IN REVENUE PER ADMISSION: EXHIBIT II-b
 REGULATED OPERATIONS
 Listed by Percentage Change of Revenue per Admission

| Hospital | 2010 | | | 2011 | | | Volume % Change | Revenue % Change |
|--------------------------------------|-----------------|-------------------------|--------------------------|-----------------|-------------------------|--------------------------|--------------------|---------------------|
| | Admis- sions | Inpatient Revenue \$ | Revenue Per Admission | Admis- sions | Inpatient Revenue \$ | Revenue Per Admission | | |
| Holy Cross Hospital | 28,480 | 302,151,400 | 10,609.25 | 29,042 | 318,781,400 | 10,976.56 | 1.97% | 3.46% |
| Peninsula Regional Hospital | 21,789 | 270,774,400 | 12,427.11 | 21,217 | 272,153,700 | 12,827.15 | (2.63%) | 3.22% |
| Anne Arundel Medical Center | 24,309 | 264,504,200 | 10,880.92 | 25,266 | 283,383,200 | 11,215.99 | 3.94% | 3.08% |
| Saint Josephs Medical Center | 18,931 | 250,704,300 | 13,243.06 | 16,822 | 228,022,300 | 13,555.01 | (11.14%) | 2.36% |
| Laurel Regional Hospital | 6,197 | 65,916,100 | 10,636.78 | 5,663 | 61,591,400 | 10,876.11 | (8.62%) | 2.25% |
| Sinai Hospital of Baltimore | 26,001 | 408,990,900 | 15,729.81 | 26,157 | 420,310,600 | 16,068.76 | 0.60% | 2.15% |
| Civista Medical Center | 8,305 | 74,448,900 | 8,964.35 | 7,835 | 71,713,900 | 9,153.02 | (5.66%) | 2.10% |
| Suburban Hospital | 13,693 | 166,084,300 | 12,129.14 | 14,217 | 175,435,900 | 12,339.87 | 3.83% | 1.74% |
| Atlantic General Hospital | 3,964 | 40,445,900 | 10,203.30 | 4,011 | 41,101,500 | 10,247.20 | 1.19% | 0.43% |
| Johns Hopkins Bayview Medical Center | 21,961 | 338,376,700 | 15,408.07 | 22,234 | 341,047,900 | 15,339.03 | 1.24% | (0.45%) |
| Howard County General Hospital | 15,548 | 160,213,300 | 10,304.43 | 16,083 | 164,853,100 | 10,250.15 | 3.44% | (0.53%) |
| James Lawrence Kernan Hospital | 3,248 | 65,994,600 | 20,318.53 | 3,286 | 64,821,700 | 19,726.63 | 1.17% | (2.91%) |
| Montgomery General Hospital | 9,764 | 102,782,100 | 10,526.64 | 9,936 | 100,835,100 | 10,148.46 | 1.76% | (3.59%) |
| University UMCC | 1,227 | 28,594,800 | 23,304.65 | 1,397 | 21,637,500 | 15,488.55 | 13.85% | (33.54%) |
| | ===== | ===== | ===== | ===== | ===== | ===== | ===== | ===== |
| | 693,284 | 8,958,405,378 | 12,921.70 | 662,386 | 9,187,206,991 | 13,869.87 | (4.46%) | 7.34% |

CHANGE IN UNCOMPENSATED CARE (UCC) : EXHIBIT III-a
 REGULATED OPERATIONS
 Listed in Alphabetical Order by Region

| Hospital Area | Hospital | 2010 | | | 2011 | | | % Change UCC Amount |
|---------------|--------------------------------------|-----------------------|---------------------|-------|-----------------------|---------------------|-------|---------------------|
| | | Gross Patient Revenue | Charity & Bad Debts | % UCC | Gross Patient Revenue | Charity & Bad Debts | % UCC | |
| M E T R O | Anne Arundel Medical Center | 415,890,500 | 19,615,913 | 4.72 | 461,358,800 | 20,849,176 | 4.52 | 6.29 |
| | Baltimore Washington Medical Center | 332,045,200 | 25,355,718 | 7.64 | 353,767,500 | 31,392,741 | 8.87 | 23.81 |
| | Bon Secours Hospital | 121,320,200 | 21,647,660 | 17.84 | 128,847,200 | 19,786,192 | 15.36 | -8.60 |
| | Doctors Community Hospital | 196,074,400 | 16,244,341 | 8.28 | 213,054,400 | 16,551,270 | 7.77 | 1.89 |
| | Fort Washington medical Center | 44,747,960 | 5,866,412 | 13.11 | 47,165,008 | 6,265,306 | 13.28 | 6.80 |
| | Franklin Square Hospital Center | 422,965,000 | 25,280,517 | 5.98 | 439,004,200 | 27,407,203 | 6.24 | 8.41 |
| | Good Samaritan Hospital | 294,819,900 | 17,250,100 | 5.85 | 304,134,300 | 17,243,726 | 5.67 | -0.04 |
| | Greater Baltimore Medical Center | 412,551,300 | 12,894,171 | 3.13 | 427,052,500 | 13,164,700 | 3.08 | 2.10 |
| | Harbor Hospital Center | 197,161,200 | 14,756,299 | 7.48 | 200,717,500 | 16,894,461 | 8.42 | 14.49 |
| | Holy Cross Hospital | 411,325,700 | 32,258,317 | 7.84 | 437,749,300 | 36,570,000 | 8.35 | 13.37 |
| | Howard County General Hospital | 244,838,400 | 14,324,394 | 5.85 | 255,470,400 | 14,923,776 | 5.84 | 4.18 |
| | James Lawrence Kernan Hospital | 101,537,800 | 7,874,000 | 7.75 | 103,574,600 | 7,306,000 | 7.05 | -7.21 |
| | Johns Hopkins Bayview Medical Center | 518,108,900 | 40,544,200 | 7.83 | 530,152,100 | 36,033,600 | 6.80 | -11.13 |
| | Johns Hopkins Hospital | 1,709,103,100 | 69,493,300 | 4.07 | 1,772,066,300 | 67,989,700 | 3.84 | -2.16 |
| | Laurel Regional Hospital | 102,846,900 | 12,572,241 | 12.22 | 103,068,600 | 12,886,938 | 12.50 | 2.50 |
| | Maryland General Hospital | 178,831,900 | 18,183,454 | 10.17 | 183,154,500 | 21,680,061 | 11.84 | 19.23 |
| | Mercy Medical Center | 388,727,200 | 31,845,360 | 8.19 | 420,066,700 | 32,227,827 | 7.67 | 1.20 |
| | Montgomery General Hospital | 149,773,600 | 10,553,957 | 7.05 | 156,795,100 | 9,166,406 | 5.85 | -13.15 |
| | Northwest Hospital Center | 214,481,500 | 18,018,500 | 8.40 | 227,677,300 | 16,944,200 | 7.44 | -5.96 |
| | Prince Georges' Hospital Center | 251,597,300 | 37,489,810 | 14.90 | 263,104,300 | 37,622,680 | 14.30 | 0.35 |
| | Saint Agnes Hospital | 357,504,800 | 22,936,406 | 6.42 | 376,582,900 | 25,974,975 | 6.90 | 13.25 |
| | Saint Josephs Medical Center | 375,076,400 | 19,033,699 | 5.07 | 362,195,000 | 16,376,133 | 4.52 | -13.96 |
| | Shady Grove Adventist Hospital | 335,364,985 | 21,197,920 | 6.32 | 358,655,535 | 20,446,028 | 5.70 | -3.55 |
| | Sinai Hospital of Baltimore | 619,723,100 | 34,503,000 | 5.57 | 636,490,900 | 30,647,100 | 4.82 | -11.18 |
| | Southern Maryland Hospital Center | 223,251,200 | 18,915,433 | 8.47 | 249,258,400 | 18,327,926 | 7.35 | -3.11 |
| | Suburban Hospital | 234,114,100 | 11,285,000 | 4.82 | 253,166,900 | 12,447,406 | 4.92 | 10.30 |
| | Union Memorial Hospital | 399,909,200 | 20,485,036 | 5.12 | 400,597,100 | 25,082,501 | 6.26 | 22.44 |
| | University MIEMSS | 164,471,100 | 38,977,010 | 23.70 | 180,648,800 | 40,569,853 | 22.46 | 4.09 |
| | University UMCC | 55,208,300 | 7,041,000 | 12.75 | 50,120,400 | 5,077,113 | 10.13 | -27.89 |
| | University of Maryland Medical Cente | 1,013,735,200 | 83,094,000 | 8.20 | 1,113,137,000 | 87,042,155 | 7.82 | 4.75 |
| | Upper Chesapeake Medical Center | 226,352,700 | 15,245,150 | 6.74 | 259,833,100 | 17,871,076 | 6.88 | 17.22 |
| | Washington Adventist Hospital | 265,356,838 | 24,778,718 | 9.34 | 270,695,934 | 30,716,246 | 11.35 | 23.96 |
| ===== | | ===== | ===== | ===== | ===== | ===== | ===== | ===== |
| M E T R O | | 10,978,815,883 | 769,561,036 | 7.01 | 11,539,362,577 | 793,484,476 | 6.88 | 3.11 |

CHANGE IN UNCOMPENSATED CARE (UCC) : EXHIBIT III-a
 REGULATED OPERATIONS
 Listed in Alphabetical Order by Region

| Hospital Area | Hospital | 2010 | | | 2011 | | | % Change UCC Amount |
|---------------|----------------------------------|-----------------------|---------------------|-------|-----------------------|---------------------|-------|---------------------|
| | | Gross Patient Revenue | Charity & Bad Debts | % UCC | Gross Patient Revenue | Charity & Bad Debts | % UCC | |
| R U R A L | Atlantic General Hospital | 84,190,900 | 5,635,600 | 6.69 | 88,149,000 | 5,959,000 | 6.76 | 5.74 |
| | Calvert Memorial Hospital | 120,112,700 | 7,215,131 | 6.01 | 129,181,700 | 7,436,588 | 5.76 | 3.07 |
| | Carroll County General Hospital | 202,238,000 | 8,885,880 | 4.39 | 214,427,800 | 11,264,251 | 5.25 | 26.77 |
| | Chester River Hospital | 59,939,400 | 5,539,678 | 9.24 | 62,310,300 | 6,058,366 | 9.72 | 9.36 |
| | Civista Medical Center | 111,481,500 | 7,152,500 | 6.42 | 115,504,200 | 8,897,300 | 7.70 | 24.39 |
| | Dorchester General Hospital | 51,961,600 | 2,531,934 | 4.87 | 56,094,100 | 3,916,137 | 6.98 | 54.67 |
| | Frederick Memorial Hospital | 282,475,300 | 16,012,032 | 5.67 | 323,934,900 | 20,807,079 | 6.42 | 29.95 |
| | Garrett County Memorial Hospital | 39,731,000 | 3,469,744 | 8.73 | 40,536,700 | 3,808,831 | 9.40 | 9.77 |
| | Harford Memorial Hospital | 100,141,200 | 10,596,400 | 10.58 | 100,465,500 | 12,466,311 | 12.41 | 17.65 |
| | McCready Hospital | 18,681,464 | 2,253,275 | 12.06 | 18,235,900 | 2,584,031 | 14.17 | 14.68 |
| | Memorial Hospital at Easton | 160,769,200 | 6,975,875 | 4.34 | 173,171,500 | 9,630,098 | 5.56 | 38.05 |
| | Meritus Medical Center | 250,295,900 | 20,774,200 | 8.30 | 275,699,700 | 21,290,800 | 7.72 | 2.49 |
| | Peninsula Regional Hospital | 394,310,100 | 25,144,200 | 6.38 | 406,379,600 | 26,798,600 | 6.59 | 6.58 |
| | Saint Mary's Hospital | 125,978,346 | 9,276,662 | 7.36 | 134,162,900 | 7,221,433 | 5.38 | -22.15 |
| | Union Hospital of Cecil County | 126,899,200 | 12,059,500 | 9.50 | 137,717,900 | 11,884,000 | 8.63 | -1.46 |
| | Western Maryland Regional M. C. | 278,853,100 | 13,080,000 | 4.69 | 304,982,500 | 17,069,100 | 5.60 | 30.50 |
| ===== | | ===== | ===== | ===== | ===== | ===== | ===== | ===== |
| R U R A L | | 2,408,058,910 | 156,602,612 | 6.50 | 2,580,954,200 | 177,091,925 | 6.86 | 13.08 |
| | | ===== | ===== | ===== | ===== | ===== | ===== | ===== |
| | | 13,386,874,793 | 926,163,648 | 6.92 | 14,120,316,777 | 970,576,401 | 6.87 | 4.80 |

CHANGE IN UNCOMPENSATED CARE (UCC) : EXHIBIT III-b
 REGULATED OPERATIONS
 Listed by Percentage of Uncompensated Care by Region

| Hospital Area | Hospital | 2010 | | | 2011 | | | % Change UCC Amount |
|---------------|--------------------------------------|----------------|---------------------|-------|----------------|---------------------|-------|---------------------|
| | | Gross Revenues | Charity & Bad Debts | UCC % | Gross Revenues | Charity & Bad Debts | UCC % | |
| M E T R O | University MIEMSS | 164,471,100 | 38,977,010 | 23.70 | 180,648,800 | 40,569,853 | 22.46 | 4.09 |
| | Bon Secours Hospital | 121,320,200 | 21,647,660 | 17.84 | 128,847,200 | 19,786,192 | 15.36 | -8.60 |
| | Prince Georges' Hospital Center | 251,597,300 | 37,489,810 | 14.90 | 263,104,300 | 37,622,680 | 14.30 | 0.35 |
| | Fort Washington medical Center | 44,747,960 | 5,866,412 | 13.11 | 47,165,008 | 6,265,306 | 13.28 | 6.80 |
| | Laurel Regional Hospital | 102,846,900 | 12,572,241 | 12.22 | 103,068,600 | 12,886,938 | 12.50 | 2.50 |
| | Maryland General Hospital | 178,831,900 | 18,183,454 | 10.17 | 183,154,500 | 21,680,061 | 11.84 | 19.23 |
| | Washington Adventist Hospital | 265,356,838 | 24,778,718 | 9.34 | 270,695,934 | 30,716,246 | 11.35 | 23.96 |
| | University UMCC | 55,208,300 | 7,041,000 | 12.75 | 50,120,400 | 5,077,113 | 10.13 | -27.89 |
| | Baltimore Washington Medical Center | 332,045,200 | 25,355,718 | 7.64 | 353,767,500 | 31,392,741 | 8.87 | 23.81 |
| | Harbor Hospital Center | 197,161,200 | 14,756,299 | 7.48 | 200,717,500 | 16,894,461 | 8.42 | 14.49 |
| | Holy Cross Hospital | 411,325,700 | 32,258,317 | 7.84 | 437,749,300 | 36,570,000 | 8.35 | 13.37 |
| | University of Maryland Medical Cente | 1,013,735,200 | 83,094,000 | 8.20 | 1,113,137,000 | 87,042,155 | 7.82 | 4.75 |
| | Doctors Community Hospital | 196,074,400 | 16,244,341 | 8.28 | 213,054,400 | 16,551,270 | 7.77 | 1.89 |
| | Mercy Medical Center | 388,727,200 | 31,845,360 | 8.19 | 420,066,700 | 32,227,827 | 7.67 | 1.20 |
| | Northwest Hospital Center | 214,481,500 | 18,018,500 | 8.40 | 227,677,300 | 16,944,200 | 7.44 | -5.96 |
| | Southern Maryland Hospital Center | 223,251,200 | 18,915,433 | 8.47 | 249,258,400 | 18,327,926 | 7.35 | -3.11 |
| | James Lawrence Kernan Hospital | 101,537,800 | 7,874,000 | 7.75 | 103,574,600 | 7,306,000 | 7.05 | -7.21 |
| | Saint Agnes Hospital | 357,504,800 | 22,936,406 | 6.42 | 376,582,900 | 25,974,975 | 6.90 | 13.25 |
| | Upper Chesapeake Medical Center | 226,352,700 | 15,245,150 | 6.74 | 259,833,100 | 17,871,076 | 6.88 | 17.22 |
| | Johns Hopkins Bayview Medical Center | 518,108,900 | 40,544,200 | 7.83 | 530,152,100 | 36,033,600 | 6.80 | -11.13 |
| | Union Memorial Hospital | 399,909,200 | 20,485,036 | 5.12 | 400,597,100 | 25,082,501 | 6.26 | 22.44 |
| | Franklin Square Hospital Center | 422,965,000 | 25,280,517 | 5.98 | 439,004,200 | 27,407,203 | 6.24 | 8.41 |
| | Montgomery General Hospital | 149,773,600 | 10,553,957 | 7.05 | 156,795,100 | 9,166,406 | 5.85 | -13.15 |
| | Howard County General Hospital | 244,838,400 | 14,324,394 | 5.85 | 255,470,400 | 14,923,776 | 5.84 | 4.18 |
| | Shady Grove Adventist Hospital | 335,364,985 | 21,197,920 | 6.32 | 358,655,535 | 20,446,028 | 5.70 | -3.55 |
| | Good Samaritan Hospital | 294,819,900 | 17,250,100 | 5.85 | 304,134,300 | 17,243,726 | 5.67 | -0.04 |
| | Suburban Hospital | 234,114,100 | 11,285,000 | 4.82 | 253,166,900 | 12,447,406 | 4.92 | 10.30 |
| | Sinai Hospital of Baltimore | 619,723,100 | 34,503,000 | 5.57 | 636,490,900 | 30,647,100 | 4.82 | -11.18 |
| | Saint Josephs Medical Center | 375,076,400 | 19,033,699 | 5.07 | 362,195,000 | 16,376,133 | 4.52 | -13.96 |
| | Anne Arundel Medical Center | 415,890,500 | 19,615,913 | 4.72 | 461,358,800 | 20,849,176 | 4.52 | 6.29 |
| | Johns Hopkins Hospital | 1,709,103,100 | 69,493,300 | 4.07 | 1,772,066,300 | 67,989,700 | 3.84 | -2.16 |
| | Greater Baltimore Medical Center | 412,551,300 | 12,894,171 | 3.13 | 427,052,500 | 13,164,700 | 3.08 | 2.10 |
| ===== | | ===== | ===== | ===== | ===== | ===== | ===== | ===== |
| M E T R O | | 10,978,815,883 | 769,561,036 | 7.01 | 11,539,362,577 | 793,484,476 | 6.88 | 3.11 |

CHANGE IN UNCOMPENSATED CARE (UCC) : EXHIBIT III-b
 REGULATED OPERATIONS
 Listed by Percentage of Uncompensated Care by Region

| Hospital Area | Hospital | 2010 | | | 2011 | | | % Change UCC Amount |
|---------------|---|----------------|---------------------|-------|----------------|---------------------|-------|---------------------|
| | | Gross Revenues | Charity & Bad Debts | UCC % | Gross Revenues | Charity & Bad Debts | UCC % | |
| R U R A L | McCready Hospital | 18,681,464 | 2,253,275 | 12.06 | 18,235,900 | 2,584,031 | 14.17 | 14.68 |
| | Harford Memorial Hospital | 100,141,200 | 10,596,400 | 10.58 | 100,465,500 | 12,466,311 | 12.41 | 17.65 |
| | Chester River Hospital | 59,939,400 | 5,539,678 | 9.24 | 62,310,300 | 6,058,366 | 9.72 | 9.36 |
| | Garrett County Memorial Hospital | 39,731,000 | 3,469,744 | 8.73 | 40,536,700 | 3,808,831 | 9.40 | 9.77 |
| | Union Hospital of Cecil County | 126,899,200 | 12,059,500 | 9.50 | 137,717,900 | 11,884,000 | 8.63 | -1.46 |
| | Meritus Medical Center | 250,295,900 | 20,774,200 | 8.30 | 275,699,700 | 21,290,800 | 7.72 | 2.49 |
| | Civista Medical Center | 111,481,500 | 7,152,500 | 6.42 | 115,504,200 | 8,897,300 | 7.70 | 24.39 |
| | Dorchester General Hospital | 51,961,600 | 2,531,934 | 4.87 | 56,094,100 | 3,916,137 | 6.98 | 54.67 |
| | Atlantic General Hospital | 84,190,900 | 5,635,600 | 6.69 | 88,149,000 | 5,959,000 | 6.76 | 5.74 |
| | Peninsula Regional Hospital | 394,310,100 | 25,144,200 | 6.38 | 406,379,600 | 26,798,600 | 6.59 | 6.58 |
| | Frederick Memorial Hospital | 282,475,300 | 16,012,032 | 5.67 | 323,934,900 | 20,807,079 | 6.42 | 29.95 |
| | Calvert Memorial Hospital | 120,112,700 | 7,215,131 | 6.01 | 129,181,700 | 7,436,588 | 5.76 | 3.07 |
| | Western Maryland Regional M. C. Memorial Hospital at Easton | 278,853,100 | 13,080,000 | 4.69 | 304,982,500 | 17,069,100 | 5.60 | 30.50 |
| | Memorial Hospital at Easton | 160,769,200 | 6,975,875 | 4.34 | 173,171,500 | 9,630,098 | 5.56 | 38.05 |
| | Saint Mary's Hospital | 125,978,346 | 9,276,662 | 7.36 | 134,162,900 | 7,221,433 | 5.38 | -22.15 |
| | Carroll County General Hospital | 202,238,000 | 8,885,880 | 4.39 | 214,427,800 | 11,264,251 | 5.25 | 26.77 |
| ===== | | ===== | ===== | ===== | ===== | ===== | ===== | ===== |
| R U R A L | | 2,408,058,910 | 156,602,612 | 6.50 | 2,580,954,200 | 177,091,925 | 6.86 | 13.08 |
| | | ===== | ===== | ===== | ===== | ===== | ===== | ===== |
| | | 13,386,874,793 | 926,163,648 | 6.92 | 14,120,316,777 | 970,576,401 | 6.87 | 4.80 |

CHANGE IN NET PATIENT REVENUE(NPR) PER EIPA: EXHIBIT IV-a
 REGULATED OPERATIONS
 Listed by Alphabetical Order

| Hospital | 2010 | | | 2011 | | | % Change NPR Per EIPA |
|--------------------------------------|------------------------|-----------|-----------------|------------------------|-----------|-----------------|-----------------------------|
| | Net Patient Revenue | EIPAs | NPR Per EIPA | Net Patient Revenue | EIPAs | NPR Per EIPA | |
| All Acute Hospitals | 11,378,307,015 | 1,036,000 | 10,982.92 | 11,922,902,382 | 1,018,057 | 11,711.43 | 6.63 |
| Anne Arundel Medical Center | 358,018,187 | 38,222 | 9,366.81 | 395,773,822 | 41,134 | 9,621.57 | 2.72 |
| Atlantic General Hospital | 70,677,900 | 8,251 | 8,565.63 | 73,273,700 | 8,602 | 8,517.96 | -0.56 |
| Baltimore Washington Medical Center | 281,900,262 | 31,830 | 8,856.55 | 295,750,514 | 29,727 | 9,949.04 | 12.34 |
| Bon Secours Hospital | 97,905,389 | 10,732 | 9,122.63 | 106,009,629 | 10,810 | 9,806.23 | 7.49 |
| Calvert Memorial Hospital | 102,380,283 | 15,490 | 6,609.59 | 107,446,910 | 14,469 | 7,426.11 | 12.35 |
| Carroll County General Hospital | 176,005,258 | 22,366 | 7,869.19 | 182,174,860 | 20,643 | 8,824.85 | 12.14 |
| Chester River Hospital | 50,998,039 | 6,386 | 7,986.27 | 51,340,374 | 5,495 | 9,343.83 | 17.00 |
| Civista Medical Center | 94,973,916 | 12,436 | 7,636.95 | 95,590,668 | 12,619 | 7,574.99 | -0.81 |
| Doctors Community Hospital | 167,544,370 | 19,629 | 8,535.37 | 181,899,812 | 20,349 | 8,939.06 | 4.73 |
| Dorchester General Hospital | 44,769,075 | 6,229 | 7,187.21 | 47,446,616 | 6,169 | 7,691.07 | 7.01 |
| Fort Washington medical Center | 36,812,178 | 5,963 | 6,173.78 | 38,192,640 | 5,298 | 7,209.27 | 16.77 |
| Franklin Square Hospital Center | 363,651,606 | 40,072 | 9,074.89 | 376,513,275 | 34,758 | 10,832.30 | 19.37 |
| Frederick Memorial Hospital | 243,069,472 | 29,886 | 8,133.35 | 272,142,214 | 31,149 | 8,736.71 | 7.42 |
| Garrett County Memorial Hospital | 32,709,321 | 4,882 | 6,700.27 | 32,414,248 | 4,705 | 6,889.14 | 2.82 |
| Good Samaritan Hospital | 246,725,068 | 24,188 | 10,200.43 | 259,358,444 | 22,357 | 11,601.00 | 13.73 |
| Greater Baltimore Medical Center | 359,160,116 | 36,297 | 9,895.04 | 366,631,415 | 35,457 | 10,340.03 | 4.50 |
| Harbor Hospital Center | 164,310,074 | 17,511 | 9,383.37 | 165,509,687 | 15,536 | 10,653.05 | 13.53 |
| Harford Memorial Hospital | 81,680,300 | 11,255 | 7,257.39 | 80,367,789 | 10,041 | 8,003.72 | 10.28 |
| Holy Cross Hospital | 341,997,483 | 38,770 | 8,821.08 | 361,064,200 | 39,880 | 9,053.69 | 2.64 |
| Howard County General Hospital | 211,253,743 | 23,760 | 8,890.97 | 219,286,242 | 24,924 | 8,798.34 | -1.04 |
| James Lawrence Kernan Hospital | 87,319,800 | 4,997 | 17,473.40 | 88,207,600 | 5,250 | 16,799.86 | -3.85 |
| Johns Hopkins Bayview Medical Center | 430,968,800 | 33,626 | 12,816.61 | 436,873,400 | 34,562 | 12,640.17 | -1.38 |
| Johns Hopkins Hospital | 1,480,465,000 | 70,234 | 21,078.89 | 1,526,449,134 | 70,010 | 21,803.16 | 3.44 |
| Laurel Regional Hospital | 85,075,631 | 9,669 | 8,798.81 | 84,354,149 | 9,477 | 8,901.30 | 1.16 |
| Maryland General Hospital | 153,660,657 | 14,282 | 10,758.77 | 155,116,834 | 13,553 | 11,445.47 | 6.38 |
| McCready Hospital | 14,374,135 | 1,736 | 8,278.00 | 13,751,431 | 1,542 | 8,919.72 | 7.75 |
| Memorial Hospital at Easton | 137,414,364 | 16,433 | 8,362.00 | 145,233,736 | 16,228 | 8,949.77 | 7.03 |
| Mercy Medical Center | 335,374,561 | 33,527 | 10,003.21 | 356,258,595 | 33,407 | 10,664.29 | 6.61 |
| Meritus Medical Center | 209,148,200 | 24,861 | 8,412.85 | 232,040,400 | 25,377 | 9,143.74 | 8.69 |
| Montgomery General Hospital | 124,219,621 | 14,228 | 8,730.61 | 135,596,229 | 15,450 | 8,776.38 | 0.52 |
| Northwest Hospital Center | 178,377,100 | 21,733 | 8,207.81 | 187,938,400 | 21,539 | 8,725.59 | 6.31 |
| Peninsula Regional Hospital | 332,910,100 | 31,730 | 10,492.03 | 339,681,900 | 31,681 | 10,721.88 | 2.19 |

CHANGE IN NET PATIENT REVENUE(NPR) PER EIPA: EXHIBIT IV-a
REGULATED OPERATIONS
Listed by Alphabetical Order

| Hospital | 2010 | | | 2011 | | | % Change NPR Per EIPA |
|---------------------------------------|------------------------|--------|-----------------|------------------------|--------|-----------------|-----------------------------|
| | Net Patient Revenue | EIPAs | NPR Per EIPA | Net Patient Revenue | EIPAs | NPR Per EIPA | |
| Prince Georges' Hospital Center | 204,287,834 | 17,809 | 11,471.11 | 214,749,210 | 16,957 | 12,664.27 | 10.40 |
| Saint Agnes Hospital | 307,715,930 | 30,735 | 10,011.87 | 318,111,245 | 28,884 | 11,013.44 | 10.00 |
| Saint Josephs Medical Center | 307,247,166 | 28,322 | 10,848.17 | 293,912,806 | 26,720 | 10,999.57 | 1.40 |
| Saint Mary's Hospital | 102,454,852 | 17,586 | 5,826.00 | 110,583,185 | 16,151 | 6,846.82 | 17.52 |
| Shady Grove Adventist Hospital | 292,739,292 | 32,832 | 8,916.27 | 306,195,153 | 31,475 | 9,728.20 | 9.11 |
| Sinai Hospital of Baltimore | 534,915,500 | 39,398 | 13,577.23 | 549,875,500 | 39,610 | 13,882.08 | 2.25 |
| Southern Maryland Hospital Center | 186,636,112 | 23,770 | 7,851.91 | 208,612,308 | 24,068 | 8,667.45 | 10.39 |
| Suburban Hospital | 201,587,614 | 19,302 | 10,443.99 | 217,988,385 | 20,516 | 10,625.20 | 1.74 |
| Union Hospital of Cecil County | 104,653,300 | 15,251 | 6,862.04 | 113,936,800 | 13,899 | 8,197.34 | 19.46 |
| Union Memorial Hospital | 336,918,166 | 26,044 | 12,936.47 | 337,555,155 | 23,625 | 14,287.85 | 10.45 |
| University MIEMSS | 139,630,090 | 8,185 | 17,059.64 | 153,261,047 | 8,516 | 17,996.07 | 5.49 |
| University UMCC | 41,627,000 | 2,369 | 17,571.68 | 44,600,287 | 3,236 | 13,782.68 | -21.56 |
| University of Maryland Medical Center | 873,940,200 | 37,747 | 23,152.48 | 961,486,655 | 39,823 | 24,144.00 | 4.28 |
| Upper Chesapeake Medical Center | 188,744,950 | 23,493 | 8,034.16 | 215,725,606 | 23,305 | 9,256.60 | 15.22 |
| Washington Adventist Hospital | 225,153,003 | 20,602 | 10,928.84 | 219,464,572 | 19,309 | 11,365.70 | 4.00 |
| Western Maryland Regional M. C. | 234,206,000 | 26,550 | 8,821.26 | 247,155,600 | 25,965 | 9,518.94 | 7.91 |

CHANGE IN NET PATIENT REVENUE(NPR) PER EIPA: EXHIBIT IV-b
Listed by Net Patient Revenues per EIPA

| Hospital | 2010 | | | 2011 | | | % Change NPR Per EIPA |
|---------------------------------------|------------------------|-----------|-----------------|------------------------|-----------|-----------------|-----------------------------|
| | Net Patient Revenue | EIPAs | NPR Per EIPA | Net Patient Revenue | EIPAs | NPR Per EIPA | |
| University of Maryland Medical Center | 873,940,200 | 37,747 | 23,152.48 | 961,486,655 | 39,823 | 24,144.00 | 4.28 |
| Johns Hopkins Hospital | 1,480,465,000 | 70,234 | 21,078.89 | 1,526,449,134 | 70,010 | 21,803.16 | 3.44 |
| University MIEMSS | 139,630,090 | 8,185 | 17,059.64 | 153,261,047 | 8,516 | 17,996.07 | 5.49 |
| James Lawrence Kernan Hospital | 87,319,800 | 4,997 | 17,473.40 | 88,207,600 | 5,250 | 16,799.86 | -3.85 |
| Union Memorial Hospital | 336,918,166 | 26,044 | 12,936.47 | 337,555,155 | 23,625 | 14,287.85 | 10.45 |
| Sinai Hospital of Baltimore | 534,915,500 | 39,398 | 13,577.23 | 549,875,500 | 39,610 | 13,882.08 | 2.25 |
| University UMCC | 41,627,000 | 2,369 | 17,571.68 | 44,600,287 | 3,236 | 13,782.68 | -21.56 |
| Prince Georges' Hospital Center | 204,287,834 | 17,809 | 11,471.11 | 214,749,210 | 16,957 | 12,664.27 | 10.40 |
| Johns Hopkins Bayview Medical Center | 430,968,800 | 33,626 | 12,816.61 | 436,873,400 | 34,562 | 12,640.17 | -1.38 |
| All Acute Hospitals | 11,378,307,015 | 1,036,000 | 10,982.92 | 11,922,902,382 | 1,018,057 | 11,711.43 | 6.63 |
| Good Samaritan Hospital | 246,725,068 | 24,188 | 10,200.43 | 259,358,444 | 22,357 | 11,601.00 | 13.73 |
| Maryland General Hospital | 153,660,657 | 14,282 | 10,758.77 | 155,116,834 | 13,553 | 11,445.47 | 6.38 |
| Washington Adventist Hospital | 225,153,003 | 20,602 | 10,928.84 | 219,464,572 | 19,309 | 11,365.70 | 4.00 |
| Saint Agnes Hospital | 307,715,930 | 30,735 | 10,011.87 | 318,111,245 | 28,884 | 11,013.44 | 10.00 |
| Saint Josephs Medical Center | 307,247,166 | 28,322 | 10,848.17 | 293,912,806 | 26,720 | 10,999.57 | 1.40 |
| Franklin Square Hospital Center | 363,651,606 | 40,072 | 9,074.89 | 376,513,275 | 34,758 | 10,832.30 | 19.37 |
| Peninsula Regional Hospital | 332,910,100 | 31,730 | 10,492.03 | 339,681,900 | 31,681 | 10,721.88 | 2.19 |
| Mercy Medical Center | 335,374,561 | 33,527 | 10,003.21 | 356,258,595 | 33,407 | 10,664.29 | 6.61 |
| Harbor Hospital Center | 164,310,074 | 17,511 | 9,383.37 | 165,509,687 | 15,536 | 10,653.05 | 13.53 |
| Suburban Hospital | 201,587,614 | 19,302 | 10,443.99 | 217,988,385 | 20,516 | 10,625.20 | 1.74 |
| Greater Baltimore Medical Center | 359,160,116 | 36,297 | 9,895.04 | 366,631,415 | 35,457 | 10,340.03 | 4.50 |
| Baltimore Washington Medical Center | 281,900,262 | 31,830 | 8,856.55 | 295,750,514 | 29,727 | 9,949.04 | 12.34 |
| Bon Secours Hospital | 97,905,389 | 10,732 | 9,122.63 | 106,009,629 | 10,810 | 9,806.23 | 7.49 |
| Shady Grove Adventist Hospital | 292,739,292 | 32,832 | 8,916.27 | 306,195,153 | 31,475 | 9,728.20 | 9.11 |
| Anne Arundel Medical Center | 358,018,187 | 38,222 | 9,366.81 | 395,773,822 | 41,134 | 9,621.57 | 2.72 |
| Western Maryland Regional M. C. | 234,206,000 | 26,550 | 8,821.26 | 247,155,600 | 25,965 | 9,518.94 | 7.91 |
| Chester River Hospital | 50,998,039 | 6,386 | 7,986.27 | 51,340,374 | 5,495 | 9,343.83 | 17.00 |
| Upper Chesapeake Medical Center | 188,744,950 | 23,493 | 8,034.16 | 215,725,606 | 23,305 | 9,256.60 | 15.22 |
| Meritus Medical Center | 209,148,200 | 24,861 | 8,412.85 | 232,040,400 | 25,377 | 9,143.74 | 8.69 |
| Holy Cross Hospital | 341,997,483 | 38,770 | 8,821.08 | 361,064,200 | 39,880 | 9,053.69 | 2.64 |
| Memorial Hospital at Easton | 137,414,364 | 16,433 | 8,362.00 | 145,233,736 | 16,228 | 8,949.77 | 7.03 |
| Doctors Community Hospital | 167,544,370 | 19,629 | 8,535.37 | 181,899,812 | 20,349 | 8,939.06 | 4.73 |
| McCready Hospital | 14,374,135 | 1,736 | 8,278.00 | 13,751,431 | 1,542 | 8,919.72 | 7.75 |
| Laurel Regional Hospital | 85,075,631 | 9,669 | 8,798.81 | 84,354,149 | 9,477 | 8,901.30 | 1.16 |
| Carroll County General Hospital | 176,005,258 | 22,366 | 7,869.19 | 182,174,860 | 20,643 | 8,824.85 | 12.14 |

CHANGE IN NET PATIENT REVENUE(NPR) PER EIPA: EXHIBIT IV-b
Listed by Net Patient Revenues per EIPA

| Hospital | 2010 | | | 2011 | | | % Change NPR Per EIPA |
|-----------------------------------|------------------------|--------|-----------------|------------------------|--------|-----------------|-----------------------------|
| | Net Patient Revenue | EIPAs | NPR Per EIPA | Net Patient Revenue | EIPAs | NPR Per EIPA | |
| Howard County General Hospital | 211,253,743 | 23,760 | 8,890.97 | 219,286,242 | 24,924 | 8,798.34 | -1.04 |
| Montgomery General Hospital | 124,219,621 | 14,228 | 8,730.61 | 135,596,229 | 15,450 | 8,776.38 | 0.52 |
| Frederick Memorial Hospital | 243,069,472 | 29,886 | 8,133.35 | 272,142,214 | 31,149 | 8,736.71 | 7.42 |
| Northwest Hospital Center | 178,377,100 | 21,733 | 8,207.81 | 187,938,400 | 21,539 | 8,725.59 | 6.31 |
| Southern Maryland Hospital Center | 186,636,112 | 23,770 | 7,851.91 | 208,612,308 | 24,068 | 8,667.45 | 10.39 |
| Atlantic General Hospital | 70,677,900 | 8,251 | 8,565.63 | 73,273,700 | 8,602 | 8,517.96 | -0.56 |
| Union Hospital of Cecil County | 104,653,300 | 15,251 | 6,862.04 | 113,936,800 | 13,899 | 8,197.34 | 19.46 |
| Harford Memorial Hospital | 81,680,300 | 11,255 | 7,257.39 | 80,367,789 | 10,041 | 8,003.72 | 10.28 |
| Dorchester General Hospital | 44,769,075 | 6,229 | 7,187.21 | 47,446,616 | 6,169 | 7,691.07 | 7.01 |
| Civista Medical Center | 94,973,916 | 12,436 | 7,636.95 | 95,590,668 | 12,619 | 7,574.99 | -0.81 |
| Calvert Memorial Hospital | 102,380,283 | 15,490 | 6,609.59 | 107,446,910 | 14,469 | 7,426.11 | 12.35 |
| Fort Washington medical Center | 36,812,178 | 5,963 | 6,173.78 | 38,192,640 | 5,298 | 7,209.27 | 16.77 |
| Garrett County Memorial Hospital | 32,709,321 | 4,882 | 6,700.27 | 32,414,248 | 4,705 | 6,889.14 | 2.82 |
| Saint Mary's Hospital | 102,454,852 | 17,586 | 5,826.00 | 110,583,185 | 16,151 | 6,846.82 | 17.52 |

CHANGE IN NET OPERATING REVENUE(NOR) PER EIPA: EXHIBIT V-a
REGULATED OPERATIONS
Listed by Alphabetical Order

| Hospital | 2010 | | | 2011 | | | % Change NOR Per EIPA |
|--------------------------------------|--------------------------|-----------|-----------------|--------------------------|-----------|-----------------|-----------------------------|
| | Net Operating Revenue | EIPAs | NOR Per EIPA | Net Operating Revenue | EIPAs | NOR Per EIPA | |
| All Acute Hospitals | 11,499,889,233 | 1,036,000 | 11,100.28 | 12,055,926,370 | 1,018,057 | 11,842.09 | 6.68 |
| Anne Arundel Medical Center | 360,830,187 | 38,222 | 9,440.38 | 399,181,346 | 41,134 | 9,704.41 | 2.80 |
| Atlantic General Hospital | 70,992,991 | 8,251 | 8,603.82 | 73,442,979 | 8,602 | 8,537.64 | -0.77 |
| Baltimore Washington Medical Center | 283,374,875 | 31,830 | 8,902.88 | 297,316,277 | 29,727 | 10,001.71 | 12.34 |
| Bon Secours Hospital | 102,685,956 | 10,732 | 9,568.07 | 106,480,100 | 10,810 | 9,849.75 | 2.94 |
| Calvert Memorial Hospital | 104,707,459 | 15,490 | 6,759.83 | 111,998,740 | 14,469 | 7,740.71 | 14.51 |
| Carroll County General Hospital | 177,318,406 | 22,366 | 7,927.90 | 183,287,771 | 20,643 | 8,878.76 | 11.99 |
| Chester River Hospital | 51,271,495 | 6,386 | 8,029.10 | 51,549,234 | 5,495 | 9,381.84 | 16.85 |
| Civista Medical Center | 95,022,684 | 12,436 | 7,640.88 | 95,738,125 | 12,619 | 7,586.68 | -0.71 |
| Doctors Community Hospital | 167,694,982 | 19,629 | 8,543.04 | 182,252,260 | 20,349 | 8,956.38 | 4.84 |
| Dorchester General Hospital | 45,470,660 | 6,229 | 7,299.85 | 47,817,692 | 6,169 | 7,751.22 | 6.18 |
| Fort Washington medical Center | 37,325,560 | 5,963 | 6,259.88 | 38,643,400 | 5,298 | 7,294.36 | 16.53 |
| Franklin Square Hospital Center | 366,053,438 | 40,072 | 9,134.82 | 379,693,940 | 34,758 | 10,923.81 | 19.58 |
| Frederick Memorial Hospital | 248,531,944 | 29,886 | 8,316.13 | 279,762,961 | 31,149 | 8,981.36 | 8.00 |
| Garrett County Memorial Hospital | 32,921,208 | 4,882 | 6,743.67 | 32,531,219 | 4,705 | 6,914.00 | 2.53 |
| Good Samaritan Hospital | 249,424,890 | 24,188 | 10,312.05 | 261,881,525 | 22,357 | 11,713.86 | 13.59 |
| Greater Baltimore Medical Center | 362,510,833 | 36,297 | 9,987.35 | 371,165,803 | 35,457 | 10,467.92 | 4.81 |
| Harbor Hospital Center | 166,517,673 | 17,511 | 9,509.44 | 168,805,482 | 15,536 | 10,865.19 | 14.26 |
| Harford Memorial Hospital | 82,444,000 | 11,255 | 7,325.25 | 81,459,289 | 10,041 | 8,112.42 | 10.75 |
| Holy Cross Hospital | 343,394,183 | 38,770 | 8,857.10 | 364,921,991 | 39,880 | 9,150.42 | 3.31 |
| Howard County General Hospital | 211,297,428 | 23,760 | 8,892.80 | 219,340,604 | 24,924 | 8,800.52 | -1.04 |
| James Lawrence Kernan Hospital | 87,916,871 | 4,997 | 17,592.88 | 88,826,129 | 5,250 | 16,917.66 | -3.84 |
| Johns Hopkins Bayview Medical Center | 437,999,400 | 33,626 | 13,025.69 | 444,696,000 | 34,562 | 12,866.50 | -1.22 |
| Johns Hopkins Hospital | 1,493,443,862 | 70,234 | 21,263.68 | 1,539,932,053 | 70,010 | 21,995.74 | 3.44 |
| Laurel Regional Hospital | 85,506,210 | 9,669 | 8,843.34 | 84,979,870 | 9,477 | 8,967.33 | 1.40 |
| Maryland General Hospital | 153,942,311 | 14,282 | 10,778.49 | 155,249,163 | 13,553 | 11,455.23 | 6.28 |
| McCready Hospital | 14,387,093 | 1,736 | 8,285.46 | 13,909,856 | 1,542 | 9,022.48 | 8.90 |
| Memorial Hospital at Easton | 139,221,175 | 16,433 | 8,471.95 | 149,270,216 | 16,228 | 9,198.51 | 8.58 |
| Mercy Medical Center | 339,231,791 | 33,527 | 10,118.26 | 362,384,623 | 33,407 | 10,847.66 | 7.21 |
| Meritus Medical Center | 213,278,000 | 24,861 | 8,578.96 | 237,303,697 | 25,377 | 9,351.14 | 9.00 |
| Montgomery General Hospital | 125,736,633 | 14,228 | 8,837.23 | 136,899,529 | 15,450 | 8,860.73 | 0.27 |
| Northwest Hospital Center | 179,400,280 | 21,733 | 8,254.90 | 189,077,500 | 21,539 | 8,778.47 | 6.34 |
| Peninsula Regional Hospital | 333,818,900 | 31,730 | 10,520.67 | 340,813,500 | 31,681 | 10,757.59 | 2.25 |

CHANGE IN NET OPERATING REVENUE(NOR) PER EIPA: EXHIBIT V-a
REGULATED OPERATIONS
Listed by Alphabetical Order

| Hospital | 2010 | | | 2011 | | | % Change NOR Per EIPA |
|---------------------------------------|--------------------------|--------|-----------------|--------------------------|--------|-----------------|-----------------------------|
| | Net Operating Revenue | EIPAs | NOR Per EIPA | Net Operating Revenue | EIPAs | NOR Per EIPA | |
| Prince Georges' Hospital Center | 206,067,664 | 17,809 | 11,571.06 | 216,057,559 | 16,957 | 12,741.43 | 10.11 |
| Saint Agnes Hospital | 309,668,125 | 30,735 | 10,075.39 | 320,954,265 | 28,884 | 11,111.87 | 10.29 |
| Saint Josephs Medical Center | 307,388,501 | 28,322 | 10,853.16 | 294,403,778 | 26,720 | 11,017.95 | 1.52 |
| Saint Mary's Hospital | 104,714,071 | 17,586 | 5,954.47 | 110,856,885 | 16,151 | 6,863.77 | 15.27 |
| Shady Grove Adventist Hospital | 296,145,240 | 32,832 | 9,020.01 | 309,139,817 | 31,475 | 9,821.76 | 8.89 |
| Sinai Hospital of Baltimore | 543,402,000 | 39,398 | 13,792.63 | 561,048,000 | 39,610 | 14,164.14 | 2.69 |
| Southern Maryland Hospital Center | 187,095,816 | 23,770 | 7,871.25 | 209,033,383 | 24,068 | 8,684.94 | 10.34 |
| Suburban Hospital | 208,053,811 | 19,302 | 10,778.99 | 222,576,022 | 20,516 | 10,848.81 | 0.65 |
| Union Hospital of Cecil County | 106,085,900 | 15,251 | 6,955.97 | 114,766,200 | 13,899 | 8,257.01 | 18.70 |
| Union Memorial Hospital | 340,745,526 | 26,044 | 13,083.43 | 341,391,855 | 23,625 | 14,450.25 | 10.45 |
| University MIEMSS | 142,804,990 | 8,185 | 17,447.54 | 156,462,047 | 8,516 | 18,371.94 | 5.30 |
| University UMCC | 41,806,000 | 2,369 | 17,647.24 | 44,705,287 | 3,236 | 13,815.13 | -21.72 |
| University of Maryland Medical Center | 889,072,548 | 37,747 | 23,553.37 | 975,310,618 | 39,823 | 24,491.13 | 3.98 |
| Upper Chesapeake Medical Center | 189,667,350 | 23,493 | 8,073.43 | 217,061,606 | 23,305 | 9,313.93 | 15.37 |
| Washington Adventist Hospital | 227,797,617 | 20,602 | 11,057.21 | 222,113,273 | 19,309 | 11,502.87 | 4.03 |
| Western Maryland Regional M. C. | 235,700,700 | 26,550 | 8,877.56 | 249,432,900 | 25,965 | 9,606.65 | 8.21 |

CHANGE IN NET OPERATING REVENUE(NOR) PER EIPA: EXHIBIT V-b
Listed by Net Operating Revenues per EIPA

| Hospital | 2010 | | | 2011 | | | % Change NOR Per EIPA |
|---------------------------------------|--------------------------|-----------|-----------------|--------------------------|-----------|-----------------|-----------------------------|
| | Net Operating Revenue | EIPAs | NOR Per EIPA | Net Operating Revenue | EIPAs | NOR Per EIPA | |
| University of Maryland Medical Center | 889,072,548 | 37,747 | 23,553.37 | 975,310,618 | 39,823 | 24,491.13 | 3.98 |
| Johns Hopkins Hospital | 1,493,443,862 | 70,234 | 21,263.68 | 1,539,932,053 | 70,010 | 21,995.74 | 3.44 |
| University MIEMSS | 142,804,990 | 8,185 | 17,447.54 | 156,462,047 | 8,516 | 18,371.94 | 5.30 |
| James Lawrence Kernan Hospital | 87,916,871 | 4,997 | 17,592.88 | 88,826,129 | 5,250 | 16,917.66 | -3.84 |
| Union Memorial Hospital | 340,745,526 | 26,044 | 13,083.43 | 341,391,855 | 23,625 | 14,450.25 | 10.45 |
| Sinai Hospital of Baltimore | 543,402,000 | 39,398 | 13,792.63 | 561,048,000 | 39,610 | 14,164.14 | 2.69 |
| University UMCC | 41,806,000 | 2,369 | 17,647.24 | 44,705,287 | 3,236 | 13,815.13 | -21.72 |
| Johns Hopkins Bayview Medical Center | 437,999,400 | 33,626 | 13,025.69 | 444,696,000 | 34,562 | 12,866.50 | -1.22 |
| Prince Georges' Hospital Center | 206,067,664 | 17,809 | 11,571.06 | 216,057,559 | 16,957 | 12,741.43 | 10.11 |
| All Acute Hospitals | 11,499,889,233 | 1,036,000 | 11,100.28 | 12,055,926,370 | 1,018,057 | 11,842.09 | 6.68 |
| Good Samaritan Hospital | 249,424,890 | 24,188 | 10,312.05 | 261,881,525 | 22,357 | 11,713.86 | 13.59 |
| Washington Adventist Hospital | 227,797,617 | 20,602 | 11,057.21 | 222,113,273 | 19,309 | 11,502.87 | 4.03 |
| Maryland General Hospital | 153,942,311 | 14,282 | 10,778.49 | 155,249,163 | 13,553 | 11,455.23 | 6.28 |
| Saint Agnes Hospital | 309,668,125 | 30,735 | 10,075.39 | 320,954,265 | 28,884 | 11,111.87 | 10.29 |
| Saint Josephs Medical Center | 307,388,501 | 28,322 | 10,853.16 | 294,403,778 | 26,720 | 11,017.95 | 1.52 |
| Franklin Square Hospital Center | 366,053,438 | 40,072 | 9,134.82 | 379,693,940 | 34,758 | 10,923.81 | 19.58 |
| Harbor Hospital Center | 166,517,673 | 17,511 | 9,509.44 | 168,805,482 | 15,536 | 10,865.19 | 14.26 |
| Suburban Hospital | 208,053,811 | 19,302 | 10,778.99 | 222,576,022 | 20,516 | 10,848.81 | 0.65 |
| Mercy Medical Center | 339,231,791 | 33,527 | 10,118.26 | 362,384,623 | 33,407 | 10,847.66 | 7.21 |
| Peninsula Regional Hospital | 333,818,900 | 31,730 | 10,520.67 | 340,813,500 | 31,681 | 10,757.59 | 2.25 |
| Greater Baltimore Medical Center | 362,510,833 | 36,297 | 9,987.35 | 371,165,803 | 35,457 | 10,467.92 | 4.81 |
| Baltimore Washington Medical Center | 283,374,875 | 31,830 | 8,902.88 | 297,316,277 | 29,727 | 10,001.71 | 12.34 |
| Bon Secours Hospital | 102,685,956 | 10,732 | 9,568.07 | 106,480,100 | 10,810 | 9,849.75 | 2.94 |
| Shady Grove Adventist Hospital | 296,145,240 | 32,832 | 9,020.01 | 309,139,817 | 31,475 | 9,821.76 | 8.89 |
| Anne Arundel Medical Center | 360,830,187 | 38,222 | 9,440.38 | 399,181,346 | 41,134 | 9,704.41 | 2.80 |
| Western Maryland Regional M. C. | 235,700,700 | 26,550 | 8,877.56 | 249,432,900 | 25,965 | 9,606.65 | 8.21 |
| Chester River Hospital | 51,271,495 | 6,386 | 8,029.10 | 51,549,234 | 5,495 | 9,381.84 | 16.85 |
| Meritus Medical Center | 213,278,000 | 24,861 | 8,578.96 | 237,303,697 | 25,377 | 9,351.14 | 9.00 |
| Upper Chesapeake Medical Center | 189,667,350 | 23,493 | 8,073.43 | 217,061,606 | 23,305 | 9,313.93 | 15.37 |
| Memorial Hospital at Easton | 139,221,175 | 16,433 | 8,471.95 | 149,270,216 | 16,228 | 9,198.51 | 8.58 |
| Holy Cross Hospital | 343,394,183 | 38,770 | 8,857.10 | 364,921,991 | 39,880 | 9,150.42 | 3.31 |
| McCready Hospital | 14,387,093 | 1,736 | 8,285.46 | 13,909,856 | 1,542 | 9,022.48 | 8.90 |
| Frederick Memorial Hospital | 248,531,944 | 29,886 | 8,316.13 | 279,762,961 | 31,149 | 8,981.36 | 8.00 |
| Laurel Regional Hospital | 85,506,210 | 9,669 | 8,843.34 | 84,979,870 | 9,477 | 8,967.33 | 1.40 |
| Doctors Community Hospital | 167,694,982 | 19,629 | 8,543.04 | 182,252,260 | 20,349 | 8,956.38 | 4.84 |

CHANGE IN NET OPERATING REVENUE(NOR) PER EIPA: EXHIBIT V-b
Listed by Net Operating Revenues per EIPA

| Hospital | 2010 | | | 2011 | | | % Change NOR Per EIPA |
|-----------------------------------|--------------------------|--------|-----------------|--------------------------|--------|-----------------|-----------------------------|
| | Net Operating Revenue | EIPAs | NOR Per EIPA | Net Operating Revenue | EIPAs | NOR Per EIPA | |
| Carroll County General Hospital | 177,318,406 | 22,366 | 7,927.90 | 183,287,771 | 20,643 | 8,878.76 | 11.99 |
| Montgomery General Hospital | 125,736,633 | 14,228 | 8,837.23 | 136,899,529 | 15,450 | 8,860.73 | 0.27 |
| Howard County General Hospital | 211,297,428 | 23,760 | 8,892.80 | 219,340,604 | 24,924 | 8,800.52 | -1.04 |
| Northwest Hospital Center | 179,400,280 | 21,733 | 8,254.90 | 189,077,500 | 21,539 | 8,778.47 | 6.34 |
| Southern Maryland Hospital Center | 187,095,816 | 23,770 | 7,871.25 | 209,033,383 | 24,068 | 8,684.94 | 10.34 |
| Atlantic General Hospital | 70,992,991 | 8,251 | 8,603.82 | 73,442,979 | 8,602 | 8,537.64 | -0.77 |
| Union Hospital of Cecil County | 106,085,900 | 15,251 | 6,955.97 | 114,766,200 | 13,899 | 8,257.01 | 18.70 |
| Harford Memorial Hospital | 82,444,000 | 11,255 | 7,325.25 | 81,459,289 | 10,041 | 8,112.42 | 10.75 |
| Dorchester General Hospital | 45,470,660 | 6,229 | 7,299.85 | 47,817,692 | 6,169 | 7,751.22 | 6.18 |
| Calvert Memorial Hospital | 104,707,459 | 15,490 | 6,759.83 | 111,998,740 | 14,469 | 7,740.71 | 14.51 |
| Civista Medical Center | 95,022,684 | 12,436 | 7,640.88 | 95,738,125 | 12,619 | 7,586.68 | -0.71 |
| Fort Washington medical Center | 37,325,560 | 5,963 | 6,259.88 | 38,643,400 | 5,298 | 7,294.36 | 16.53 |
| Garrett County Memorial Hospital | 32,921,208 | 4,882 | 6,743.67 | 32,531,219 | 4,705 | 6,914.00 | 2.53 |
| Saint Mary's Hospital | 104,714,071 | 17,586 | 5,954.47 | 110,856,885 | 16,151 | 6,863.77 | 15.27 |

CHANGE IN TOTAL OPERATING PROFIT/LOSS : EXHIBIT VI-a
REGULATED & UNREGULATED OPERATIONS
Listed by Alphabetical Order

| Hospital | 2010 | | | 2011 | | | % Change Reg. Operating Profit/Loss | % Change Total Net Profit/Loss |
|--------------------------------------|---------------------------------------|---|-----------------------------------|---------------------------------------|---|-----------------------------------|---|--------------------------------------|
| | Regulated Operating Profit/Loss | Unregulated Operating Profit/Loss | Total Operating Profit/Loss | Regulated Operating Profit/Loss | Unregulated Operating Profit/Loss | Total Operating Profit/Loss | | |
| All Acute Hospitals | 714,949,953 | -386,837,472 | 328,112,481 | 897,429,390 | -433,067,249 | 464,362,141 | 25.52 | 41.53 |
| Anne Arundel Medical Center | 22,777,855 | -5,349,286 | 17,428,569 | 27,309,866 | -7,295,678 | 20,014,188 | 19.90 | 14.84 |
| Atlantic General Hospital | 7,546,082 | -6,681,784 | 864,298 | 7,884,487 | -7,629,939 | 254,548 | 4.48 | -70.55 |
| Baltimore Washington Medical Center | 7,693,337 | -699,844 | 6,993,493 | 15,854,364 | -950,265 | 14,904,099 | 106.08 | 113.11 |
| Bon Secours Hospital | 14,425,947 | -13,108,545 | 1,317,402 | 13,756,615 | -14,599,072 | -842,457 | -4.64 | -163.95 |
| Calvert Memorial Hospital | 7,047,263 | -9,778,742 | -2,731,479 | 10,340,397 | -9,688,834 | 651,563 | 46.73 | 123.85 |
| Carroll County General Hospital | 9,970,747 | -11,266,620 | -1,295,873 | 21,451,372 | -12,020,069 | 9,431,303 | 115.14 | 827.80 |
| Chester River Hospital | 154,923 | -1,828,923 | -1,674,000 | 1,662,317 | -1,131,284 | 531,033 | 973.00 | 131.72 |
| Civista Medical Center | 2,013,901 | -331,444 | 1,682,457 | 2,881,182 | 52,831 | 2,934,013 | 43.06 | 74.39 |
| Doctors Community Hospital | 4,702,299 | -1,244,303 | 3,457,996 | 8,036,051 | -3,984,940 | 4,051,112 | 70.90 | 17.15 |
| Dorchester General Hospital | 3,327,627 | -1,698,594 | 1,629,033 | 5,872,745 | -1,191,701 | 4,681,044 | 76.48 | 187.35 |
| Fort Washington medical Center | 801,660 | -405,102 | 396,557 | 1,384,387 | -413,612 | 970,774 | 72.69 | 144.80 |
| Franklin Square Hospital Center | 45,021,159 | -18,354,770 | 26,666,389 | 39,025,143 | -21,957,696 | 17,067,447 | -13.32 | -36.00 |
| Frederick Memorial Hospital | 16,242,542 | -11,687,377 | 4,555,165 | 30,198,403 | -15,730,558 | 14,467,845 | 85.92 | 217.61 |
| Garrett County Memorial Hospital | 3,800,143 | 674,411 | 4,474,553 | 2,237,587 | -345,456 | 1,892,131 | -41.12 | -57.71 |
| Good Samaritan Hospital | 18,846,383 | -14,306,761 | 4,539,622 | 26,578,377 | -20,269,011 | 6,309,366 | 41.03 | 38.98 |
| Greater Baltimore Medical Center | 27,691,014 | -12,976,829 | 14,714,185 | 34,384,108 | -15,652,447 | 18,731,661 | 24.17 | 27.30 |
| Harbor Hospital Center | 10,112,345 | -3,850,528 | 6,261,817 | 12,583,896 | -4,927,932 | 7,655,964 | 24.44 | 22.26 |
| Harford Memorial Hospital | 5,545,455 | -2,250,355 | 3,295,100 | 3,498,273 | -1,772,684 | 1,725,589 | -36.92 | -47.63 |
| Holy Cross Hospital | 31,605,101 | -9,619,518 | 21,985,583 | 38,660,100 | -12,325,300 | 26,334,800 | 22.32 | 19.78 |
| Howard County General Hospital | 9,460,229 | -7,492,625 | 1,967,604 | 13,813,145 | -8,461,763 | 5,351,382 | 46.01 | 171.97 |
| James Lawrence Kernan Hospital | 903,964 | -1,037,884 | -133,920 | 1,579,606 | -249,229 | 1,330,378 | 74.74 | 1093.41 |
| Johns Hopkins Bayview Medical Center | 10,271,332 | -9,350,932 | 920,400 | 16,686,571 | -11,919,771 | 4,766,800 | 62.46 | 417.91 |
| Johns Hopkins Hospital | 67,456,691 | -7,789,768 | 59,666,923 | 62,816,319 | -4,660,064 | 58,156,255 | -6.88 | -2.53 |
| Laurel Regional Hospital | -57,471 | -5,518,125 | -5,575,596 | -2,325,411 | -5,357,789 | -7,683,200 | -3946.23 | -37.80 |
| Maryland General Hospital | 17,495,713 | -14,569,076 | 2,926,637 | 18,489,775 | -14,222,636 | 4,267,138 | 5.68 | 45.80 |
| McCready Hospital | 2,973,812 | -1,633,747 | 1,340,065 | 1,067,343 | -1,599,563 | -532,220 | -64.11 | -139.72 |
| Memorial Hospital at Easton | 6,032,927 | -661,040 | 5,371,887 | 9,048,607 | 192,582 | 9,241,189 | 49.99 | 72.03 |
| Mercy Medical Center | 31,580,844 | -6,348,884 | 25,231,960 | 20,663,459 | -7,801,821 | 12,861,638 | -34.57 | -49.03 |
| Meritus Medical Center | 2,271,165 | -2,437,465 | -166,300 | 8,970,292 | -1,836,392 | 7,133,900 | 294.96 | 4389.78 |
| Montgomery General Hospital | 9,773,235 | -5,437,076 | 4,336,159 | 17,350,936 | -8,913,309 | 8,437,627 | 77.54 | 94.59 |
| Northwest Hospital Center | 17,886,067 | -8,306,686 | 9,579,381 | 18,903,134 | -7,814,666 | 11,088,468 | 5.69 | 15.75 |

CHANGE IN TOTAL OPERATING PROFIT/LOSS : EXHIBIT VI-a
 REGULATED & UNREGULATED OPERATIONS
 Listed by Alphabetical Order

| Hospital | 2010 | | | 2011 | | | % Change Reg. Operating Profit/Loss | % Change Total Net Profit/Loss |
|---------------------------------------|---------------------------------------|---|-----------------------------------|---------------------------------------|---|-----------------------------------|---|--------------------------------------|
| | Regulated Operating Profit/Loss | Unregulated Operating Profit/Loss | Total Operating Profit/Loss | Regulated Operating Profit/Loss | Unregulated Operating Profit/Loss | Total Operating Profit/Loss | | |
| Peninsula Regional Hospital | 29,058,847 | -22,028,847 | 7,030,000 | 36,614,419 | -19,081,519 | 17,532,900 | 26.00 | 149.40 |
| Prince Georges' Hospital Center | -3,824,386 | -16,511,170 | -20,335,556 | 3,180,393 | -15,304,283 | -12,123,890 | 183.16 | 40.38 |
| Saint Agnes Hospital | 34,277,885 | -18,829,100 | 15,448,785 | 42,372,882 | -23,235,008 | 19,137,874 | 23.62 | 23.88 |
| Saint Josephs Medical Center | 7,394,214 | -25,110,379 | -17,716,165 | 816,389 | -25,274,138 | -24,457,749 | -88.96 | -38.05 |
| Saint Mary's Hospital | 10,771,624 | -6,487,365 | 4,284,259 | 14,105,743 | -8,092,560 | 6,013,183 | 30.95 | 40.36 |
| Shady Grove Adventist Hospital | 25,155,742 | -2,906,821 | 22,248,922 | 27,006,901 | -2,534,103 | 24,472,797 | 7.36 | 10.00 |
| Sinai Hospital of Baltimore | 45,973,648 | -36,534,648 | 9,439,000 | 62,659,770 | -39,017,670 | 23,642,100 | 36.29 | 150.47 |
| Southern Maryland Hospital Center | 8,709,816 | -5,439,111 | 3,270,705 | 10,459,521 | -4,678,599 | 5,780,922 | 20.09 | 76.75 |
| Suburban Hospital | 9,660,770 | -540,627 | 9,120,142 | 14,067,291 | 1,658,716 | 15,726,007 | 45.61 | 72.43 |
| Union Hospital of Cecil County | 3,588,900 | -5,583,600 | -1,994,700 | 11,852,200 | -7,422,100 | 4,430,100 | 230.25 | 322.09 |
| Union Memorial Hospital | 29,401,895 | -21,324,934 | 8,076,961 | 38,836,897 | -25,889,376 | 12,947,521 | 32.09 | 60.30 |
| University MIEMSS | 3,944,858 | -4,213,500 | -268,642 | 17,772,047 | -2,685,400 | 15,086,647 | 350.51 | 5715.90 |
| University UMCC | -18,735,351 | 6,146,700 | -12,588,651 | -10,309,650 | -1,125,100 | -11,434,750 | 44.97 | 9.17 |
| University of Maryland Medical Center | 90,181,648 | -17,993,655 | 72,187,993 | 91,927,290 | -16,712,977 | 75,214,313 | 1.94 | 4.19 |
| Upper Chesapeake Medical Center | 15,586,237 | -4,750,187 | 10,836,050 | 26,568,653 | -5,676,407 | 20,892,246 | 70.46 | 92.80 |
| Washington Adventist Hospital | 5,562,192 | -1,504,684 | 4,057,509 | 3,438,917 | -952,276 | 2,486,641 | -38.17 | -38.72 |
| Western Maryland Regional M. C. | 2,867,123 | -7,877,323 | -5,010,200 | 15,396,281 | -12,566,381 | 2,829,900 | 436.99 | 156.48 |

CHANGE IN TOTAL OPERATING PROFIT/LOSS : EXHIBIT VI-b
 REGULATED & UNREGULATED OPERATIONS
 Listed by Total Operating Profit

| Hospital | 2010 | | | 2011 | | | % Change Reg. Operating Profit/Loss | % Change Total Net Profit/Loss |
|---------------------------------------|---------------------------------------|---|-----------------------------------|---------------------------------------|---|-----------------------------------|---|--------------------------------------|
| | Regulated Operating Profit/Loss | Unregulated Operating Profit/Loss | Total Operating Profit/Loss | Regulated Operating Profit/Loss | Unregulated Operating Profit/Loss | Total Operating Profit/Loss | | |
| All Acute Hospitals | 714,949,953 | -386,837,472 | 328,112,481 | 897,429,390 | -433,067,249 | 464,362,141 | 25.52 | 41.53 |
| University of Maryland Medical Center | 90,181,648 | -17,993,655 | 72,187,993 | 91,927,290 | -16,712,977 | 75,214,313 | 1.94 | 4.19 |
| Johns Hopkins Hospital | 67,456,691 | -7,789,768 | 59,666,923 | 62,816,319 | -4,660,064 | 58,156,255 | -6.88 | -2.53 |
| Holy Cross Hospital | 31,605,101 | -9,619,518 | 21,985,583 | 38,660,100 | -12,325,300 | 26,334,800 | 22.32 | 19.78 |
| Shady Grove Adventist Hospital | 25,155,742 | -2,906,821 | 22,248,922 | 27,006,901 | -2,534,103 | 24,472,797 | 7.36 | 10.00 |
| Sinai Hospital of Baltimore | 45,973,648 | -36,534,648 | 9,439,000 | 62,659,770 | -39,017,670 | 23,642,100 | 36.29 | 150.47 |
| Upper Chesapeake Medical Center | 15,586,237 | -4,750,187 | 10,836,050 | 26,568,653 | -5,676,407 | 20,892,246 | 70.46 | 92.80 |
| Anne Arundel Medical Center | 22,777,855 | -5,349,286 | 17,428,569 | 27,309,866 | -7,295,678 | 20,014,188 | 19.90 | 14.84 |
| Saint Agnes Hospital | 34,277,885 | -18,829,100 | 15,448,785 | 42,372,882 | -23,235,008 | 19,137,874 | 23.62 | 23.88 |
| Greater Baltimore Medical Center | 27,691,014 | -12,976,829 | 14,714,185 | 34,384,108 | -15,652,447 | 18,731,661 | 24.17 | 27.30 |
| Peninsula Regional Hospital | 29,058,847 | -22,028,847 | 7,030,000 | 36,614,419 | -19,081,519 | 17,532,900 | 26.00 | 149.40 |
| Franklin Square Hospital Center | 45,021,159 | -18,354,770 | 26,666,389 | 39,025,143 | -21,957,696 | 17,067,447 | -13.32 | -36.00 |
| Suburban Hospital | 9,660,770 | -540,627 | 9,120,142 | 14,067,291 | 1,658,716 | 15,726,007 | 45.61 | 72.43 |
| University MIEMSS | 3,944,858 | -4,213,500 | -268,642 | 17,772,047 | -2,685,400 | 15,086,647 | 350.51 | 5715.90 |
| Baltimore Washington Medical Center | 7,693,337 | -699,844 | 6,993,493 | 15,854,364 | -950,265 | 14,904,099 | 106.08 | 113.11 |
| Frederick Memorial Hospital | 16,242,542 | -11,687,377 | 4,555,165 | 30,198,403 | -15,730,558 | 14,467,845 | 85.92 | 217.61 |
| Union Memorial Hospital | 29,401,895 | -21,324,934 | 8,076,961 | 38,836,897 | -25,889,376 | 12,947,521 | 32.09 | 60.30 |
| Mercy Medical Center | 31,580,844 | -6,348,884 | 25,231,960 | 20,663,459 | -7,801,821 | 12,861,638 | -34.57 | -49.03 |
| Northwest Hospital Center | 17,886,067 | -8,306,686 | 9,579,381 | 18,903,134 | -7,814,666 | 11,088,468 | 5.69 | 15.75 |
| Carroll County General Hospital | 9,970,747 | -11,266,620 | -1,295,873 | 21,451,372 | -12,020,069 | 9,431,303 | 115.14 | 827.80 |
| Memorial Hospital at Easton | 6,032,927 | -661,040 | 5,371,887 | 9,048,607 | 192,582 | 9,241,189 | 49.99 | 72.03 |
| Montgomery General Hospital | 9,773,235 | -5,437,076 | 4,336,159 | 17,350,936 | -8,913,309 | 8,437,627 | 77.54 | 94.59 |
| Harbor Hospital Center | 10,112,345 | -3,850,528 | 6,261,817 | 12,583,896 | -4,927,932 | 7,655,964 | 24.44 | 22.26 |
| Meritus Medical Center | 2,271,165 | -2,437,465 | -166,300 | 8,970,292 | -1,836,392 | 7,133,900 | 294.96 | 4389.78 |
| Good Samaritan Hospital | 18,846,383 | -14,306,761 | 4,539,622 | 26,578,377 | -20,269,011 | 6,309,366 | 41.03 | 38.98 |
| Saint Mary's Hospital | 10,771,624 | -6,487,365 | 4,284,259 | 14,105,743 | -8,092,560 | 6,013,183 | 30.95 | 40.36 |
| Southern Maryland Hospital Center | 8,709,816 | -5,439,111 | 3,270,705 | 10,459,521 | -4,678,599 | 5,780,922 | 20.09 | 76.75 |
| Howard County General Hospital | 9,460,229 | -7,492,625 | 1,967,604 | 13,813,145 | -8,461,763 | 5,351,382 | 46.01 | 171.97 |
| Johns Hopkins Bayview Medical Center | 10,271,332 | -9,350,932 | 920,400 | 16,686,571 | -11,919,771 | 4,766,800 | 62.46 | 417.91 |
| Dorchester General Hospital | 3,327,627 | -1,698,594 | 1,629,033 | 5,872,745 | -1,191,701 | 4,681,044 | 76.48 | 187.35 |
| Union Hospital of Cecil County | 3,588,900 | -5,583,600 | -1,994,700 | 11,852,200 | -7,422,100 | 4,430,100 | 230.25 | 322.09 |
| Maryland General Hospital | 17,495,713 | -14,569,076 | 2,926,637 | 18,489,775 | -14,222,636 | 4,267,138 | 5.68 | 45.80 |

CHANGE IN TOTAL OPERATING PROFIT/LOSS : EXHIBIT VI-b
REGULATED & UNREGULATED OPERATIONS
Listed by Total Operating Profit

| Hospital | 2010 | | | 2011 | | | % Change Reg. Operating Profit/Loss | % Change Total Net Profit/Loss |
|----------------------------------|---------------------------------------|---|-----------------------------------|---------------------------------------|---|-----------------------------------|---|--------------------------------------|
| | Regulated Operating Profit/Loss | Unregulated Operating Profit/Loss | Total Operating Profit/Loss | Regulated Operating Profit/Loss | Unregulated Operating Profit/Loss | Total Operating Profit/Loss | | |
| Doctors Community Hospital | 4,702,299 | -1,244,303 | 3,457,996 | 8,036,051 | -3,984,940 | 4,051,112 | 70.90 | 17.15 |
| Civista Medical Center | 2,013,901 | -331,444 | 1,682,457 | 2,881,182 | 52,831 | 2,934,013 | 43.06 | 74.39 |
| Western Maryland Regional M. C. | 2,867,123 | -7,877,323 | -5,010,200 | 15,396,281 | -12,566,381 | 2,829,900 | 436.99 | 156.48 |
| Washington Adventist Hospital | 5,562,192 | -1,504,684 | 4,057,509 | 3,438,917 | -952,276 | 2,486,641 | -38.17 | -38.72 |
| Garrett County Memorial Hospital | 3,800,143 | 674,411 | 4,474,553 | 2,237,587 | -345,456 | 1,892,131 | -41.12 | -57.71 |
| Harford Memorial Hospital | 5,545,455 | -2,250,355 | 3,295,100 | 3,498,273 | -1,772,684 | 1,725,589 | -36.92 | -47.63 |
| James Lawrence Kernan Hospital | 903,964 | -1,037,884 | -133,920 | 1,579,606 | -249,229 | 1,330,378 | 74.74 | 1093.41 |
| Fort Washington medical Center | 801,660 | -405,102 | 396,557 | 1,384,387 | -413,612 | 970,774 | 72.69 | 144.80 |
| Calvert Memorial Hospital | 7,047,263 | -9,778,742 | -2,731,479 | 10,340,397 | -9,688,834 | 651,563 | 46.73 | 123.85 |
| Chester River Hospital | 154,923 | -1,828,923 | -1,674,000 | 1,662,317 | -1,131,284 | 531,033 | 973.00 | 131.72 |
| Atlantic General Hospital | 7,546,082 | -6,681,784 | 864,298 | 7,884,487 | -7,629,939 | 254,548 | 4.48 | -70.55 |
| McCready Hospital | 2,973,812 | -1,633,747 | 1,340,065 | 1,067,343 | -1,599,563 | -532,220 | -64.11 | -139.72 |
| Bon Secours Hospital | 14,425,947 | -13,108,545 | 1,317,402 | 13,756,615 | -14,599,072 | -842,457 | -4.64 | -163.95 |
| Laurel Regional Hospital | -57,471 | -5,518,125 | -5,575,596 | -2,325,411 | -5,357,789 | -7,683,200 | -3946.23 | -37.80 |
| University UMCC | -18,735,351 | 6,146,700 | -12,588,651 | -10,309,650 | -1,125,100 | -11,434,750 | 44.97 | 9.17 |
| Prince Georges' Hospital Center | -3,824,386 | -16,511,170 | -20,335,556 | 3,180,393 | -15,304,283 | -12,123,890 | 183.16 | 40.38 |
| Saint Josephs Medical Center | 7,394,214 | -25,110,379 | -17,716,165 | 816,389 | -25,274,138 | -24,457,749 | -88.96 | -38.05 |

TOTAL EXCESS PROFIT/LOSS : EXHIBIT VII-a
Listed by Alphabetical Order

| Hospital | 2010 Excess Profit/Loss | 2011 Excess Profit/Loss | % Change in Excess Profit/Loss |
|--------------------------------------|-------------------------------|-------------------------------|--------------------------------------|
| All Acute Hospitals | 481,146,540 | 846,604,006 | 75.96 |
| Anne Arundel Medical Center | 34,665,569 | 61,091,188 | 76.23 |
| Atlantic General Hospital | 2,126,542 | 1,787,444 | -15.95 |
| Baltimore Washington Medical Center | 8,591,893 | 19,150,099 | 122.89 |
| Bon Secours Hospital | 1,865,586 | 229,596 | -87.69 |
| Calvert Memorial Hospital | -2,265,778 | 1,257,809 | 155.51 |
| Carroll County General Hospital | -3,740,907 | 20,124,500 | 637.96 |
| Chester River Hospital | -1,028,000 | 2,092,927 | 303.59 |
| Civista Medical Center | 1,861,102 | 4,593,499 | 146.82 |
| Doctors Community Hospital | -3,510,447 | 17,199,910 | 589.96 |
| Dorchester General Hospital | 1,682,027 | 5,352,348 | 218.21 |
| Fort Washington medical Center | 402,052 | 975,034 | 142.51 |
| Franklin Square Hospital Center | 27,059,557 | 17,444,007 | -35.53 |
| Frederick Memorial Hospital | 8,254,165 | 25,749,845 | 211.96 |
| Garrett County Memorial Hospital | 4,972,957 | 2,815,141 | -43.39 |
| Good Samaritan Hospital | 7,105,822 | 7,145,524 | 0.56 |
| Greater Baltimore Medical Center | 14,723,222 | 24,935,745 | 69.36 |
| Harbor Hospital Center | 6,382,869 | 7,813,879 | 22.42 |
| Harford Memorial Hospital | 8,485,100 | 1,104,589 | -86.98 |
| Holy Cross Hospital | 31,752,383 | 43,692,100 | 37.60 |
| Howard County General Hospital | -4,233,236 | 9,198,567 | 317.29 |
| James Lawrence Kernan Hospital | 1,175,080 | 3,262,378 | 177.63 |
| Johns Hopkins Bayview Medical Center | 2,345,000 | 6,197,000 | 164.26 |
| Johns Hopkins Hospital | 80,254,086 | 81,676,531 | 1.77 |
| Laurel Regional Hospital | 481,300 | 917,936 | 90.72 |
| Maryland General Hospital | 3,754,637 | 4,159,138 | 10.77 |
| McCready Hospital | 1,516,980 | -415,966 | -127.42 |
| Memorial Hospital at Easton | 9,911,967 | 19,019,010 | 91.88 |

TOTAL EXCESS PROFIT/LOSS : EXHIBIT VII-a
Listed by Alphabetical Order

| Hospital | ____ 2010 ____ Excess Profit/Loss | ____ 2011 ____ Excess Profit/Loss | % Change in Excess Profit/Loss |
|---------------------------------------|---|---|--------------------------------------|
| Mercy Medical Center | 31,246,825 | 35,419,445 | 13.35 |
| Meritus Medical Center | 3,017,000 | 12,310,700 | 308.04 |
| Montgomery General Hospital | 7,127,178 | 9,426,314 | 32.26 |
| Northwest Hospital Center | 16,901,598 | 23,851,636 | 41.12 |
| Peninsula Regional Hospital | 19,087,000 | 30,839,000 | 61.57 |
| Prince Georges' Hospital Center | -3,617,321 | 6,645,359 | 283.71 |
| Saint Agnes Hospital | 42,823,157 | 53,539,924 | 25.03 |
| Saint Josephs Medical Center | -12,273,157 | -16,039,404 | -30.69 |
| Saint Mary's Hospital | 2,407,725 | 7,451,003 | 209.46 |
| Shady Grove Adventist Hospital | 24,591,710 | 25,670,010 | 4.38 |
| Sinai Hospital of Baltimore | 19,063,000 | 44,208,100 | 131.91 |
| Southern Maryland Hospital Center | 3,392,618 | 5,808,522 | 71.21 |
| Suburban Hospital | 8,908,982 | 21,629,544 | 142.78 |
| Union Hospital of Cecil County | 3,199,100 | 11,011,200 | 244.20 |
| Union Memorial Hospital | 14,712,858 | 21,374,313 | 45.28 |
| University MIEMSS | 1,697,358 | 17,052,647 | 904.66 |
| University UMCC | -11,782,651 | -11,295,992 | 4.13 |
| University of Maryland Medical Center | 48,906,993 | 136,966,013 | 180.05 |
| Upper Chesapeake Medical Center | 10,861,050 | 9,117,246 | -16.06 |
| Washington Adventist Hospital | 4,543,188 | 2,058,647 | -54.69 |
| Western Maryland Regional M. C. | 1,740,800 | 10,990,000 | 531.32 |
| | ===== | ===== | ===== |

TOTAL EXCESS PROFIT/LOSS : EXHIBIT VII-b
Listed by Excess Profit/Loss

| Hospital | 2010 Excess Profit/Loss | 2011 Excess Profit/Loss | % Change in Excess Profit/Loss |
|---------------------------------------|-------------------------------|-------------------------------|--------------------------------------|
| All Acute Hospitals | 481,146,540 | 846,604,006 | 75.96 |
| University of Maryland Medical Center | 48,906,993 | 136,966,013 | 180.05 |
| Johns Hopkins Hospital | 80,254,086 | 81,676,531 | 1.77 |
| Anne Arundel Medical Center | 34,665,569 | 61,091,188 | 76.23 |
| Saint Agnes Hospital | 42,823,157 | 53,539,924 | 25.03 |
| Sinai Hospital of Baltimore | 19,063,000 | 44,208,100 | 131.91 |
| Holy Cross Hospital | 31,752,383 | 43,692,100 | 37.60 |
| Mercy Medical Center | 31,246,825 | 35,419,445 | 13.35 |
| Peninsula Regional Hospital | 19,087,000 | 30,839,000 | 61.57 |
| Frederick Memorial Hospital | 8,254,165 | 25,749,845 | 211.96 |
| Shady Grove Adventist Hospital | 24,591,710 | 25,670,010 | 4.38 |
| Greater Baltimore Medical Center | 14,723,222 | 24,935,745 | 69.36 |
| Northwest Hospital Center | 16,901,598 | 23,851,636 | 41.12 |
| Suburban Hospital | 8,908,982 | 21,629,544 | 142.78 |
| Union Memorial Hospital | 14,712,858 | 21,374,313 | 45.28 |
| Carroll County General Hospital | -3,740,907 | 20,124,500 | 637.96 |
| Baltimore Washington Medical Center | 8,591,893 | 19,150,099 | 122.89 |
| Memorial Hospital at Easton | 9,911,967 | 19,019,010 | 91.88 |
| Franklin Square Hospital Center | 27,059,557 | 17,444,007 | -35.53 |
| Doctors Community Hospital | -3,510,447 | 17,199,910 | 589.96 |
| University MIEMSS | 1,697,358 | 17,052,647 | 904.66 |
| Meritus Medical Center | 3,017,000 | 12,310,700 | 308.04 |
| Union Hospital of Cecil County | 3,199,100 | 11,011,200 | 244.20 |
| Western Maryland Regional M. C. | 1,740,800 | 10,990,000 | 531.32 |
| Montgomery General Hospital | 7,127,178 | 9,426,314 | 32.26 |
| Howard County General Hospital | -4,233,236 | 9,198,567 | 317.29 |
| Upper Chesapeake Medical Center | 10,861,050 | 9,117,246 | -16.06 |
| Harbor Hospital Center | 6,382,869 | 7,813,879 | 22.42 |
| Saint Mary's Hospital | 2,407,725 | 7,451,003 | 209.46 |

TOTAL EXCESS PROFIT/LOSS : EXHIBIT VII-b
Listed by Excess Profit/Loss

| Hospital | ____ 2010 ____ Excess Profit/Loss | ____ 2011 ____ Excess Profit/Loss | % Change in Excess Profit/Loss |
|--------------------------------------|---|---|--------------------------------------|
| Good Samaritan Hospital | 7,105,822 | 7,145,524 | 0.56 |
| Prince Georges' Hospital Center | -3,617,321 | 6,645,359 | 283.71 |
| Johns Hopkins Bayview Medical Center | 2,345,000 | 6,197,000 | 164.26 |
| Southern Maryland Hospital Center | 3,392,618 | 5,808,522 | 71.21 |
| Dorchester General Hospital | 1,682,027 | 5,352,348 | 218.21 |
| Civista Medical Center | 1,861,102 | 4,593,499 | 146.82 |
| Maryland General Hospital | 3,754,637 | 4,159,138 | 10.77 |
| James Lawrence Kernan Hospital | 1,175,080 | 3,262,378 | 177.63 |
| Garrett County Memorial Hospital | 4,972,957 | 2,815,141 | -43.39 |
| Chester River Hospital | -1,028,000 | 2,092,927 | 303.59 |
| Washington Adventist Hospital | 4,543,188 | 2,058,647 | -54.69 |
| Atlantic General Hospital | 2,126,542 | 1,787,444 | -15.95 |
| Calvert Memorial Hospital | -2,265,778 | 1,257,809 | 155.51 |
| Harford Memorial Hospital | 8,485,100 | 1,104,589 | -86.98 |
| Fort Washington medical Center | 402,052 | 975,034 | 142.51 |
| Laurel Regional Hospital | 481,300 | 917,936 | 90.72 |
| Bon Secours Hospital | 1,865,586 | 229,596 | -87.69 |
| McCready Hospital | 1,516,980 | -415,966 | -127.42 |
| University UMCC | -11,782,651 | -11,295,992 | 4.13 |
| Saint Josephs Medical Center | -12,273,157 | -16,039,404 | -30.69 |
| | ===== | ===== | ===== |