

The MARYLAND
HEALTH SERVICES COST REVIEW COMMISSION



REPORT TO THE GOVERNOR

FISCAL YEAR 2010

MARTIN O'MALLEY

GOVERNOR

**STATE OF MARYLAND
HEALTH SERVICES COST REVIEW COMMISSION**

Commissioners as of June 30, 2010

| | <u>Appointed</u> | <u>Term Expires</u> |
|-----------------------------------|--|--------------------------------|
| Donald A. Young, M.D. Chairman | July 1, 2007 (Replaced Chairman Irvin W. Kues) | June 30, 2010 |
| Joseph Antos, Ph.D. | July 1, 2004 July 1, 2008* | June 30, 2008 June 30, 2012 |
| Trudy R. Hall, M.D., P.A. | July 1, 2002 July 1, 2006* | June 30, 2006 June 30, 2010 |
| Steven B. Larsen, J.D. | June 15, 2009 (Resigned on May 6, 2010) | June 30, 2013 |
| C. James Lowthers | July 1, 2007 | June 30, 2011 |
| Kevin J. Sexton | July 1, 2003 (Appointed Vice Chairman October, 2005) July 1, 2007* | June 30, 2007 June 30, 2011 |
| Herbert S. Wong, Ph.D. | March 25, 2008** July 1, 2009* | June 30, 2009 June 30, 2013 |

*Reappointed

**Effective March 25, 2008, Herbert S. Wong, Ph.D., replaced William Munn, Commissioner.

STATE OF MARYLAND
HEALTH SERVICES COST REVIEW COMMISSION
ANNUAL REPORT TO THE GOVERNOR

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This Governor's Report focuses on activities of the Health Services Cost Review Commission ("HSCRC," or "Commission") for the Fiscal Year (FY) 2010. Audited hospital data throughout the report, however, are for the most recent fiscal year available, which in most cases is FY 2009.

I. OVERVIEW

Continuing to build on the significant change that began in FY 2000 with the redesign of the hospital rate setting system that had been place for 25 years, the HSCRC further refined changes to the system in FY 2010. The redesigned system has demonstrated its effectiveness in achieving the founding principles of the Maryland system - they are the principles of access, cost containment, equity, public accountability, and solvency. In recent years, the HSCRC has also devoted considerable resources toward improving the overall quality of hospital care.

A. Maryland Hospital Cost Performance

The HSCRC's FY 2009 Disclosure Statement reported that the average amount paid for a hospital admission in Maryland rose from \$10,443 in FY 2008 to \$10,767 in FY 2009. This 3% growth in Maryland is below the anticipated national average increase of 4.5 % for the same period.

The rate setting system has retained other unique benefits, such as keeping the mark-up, i.e., the difference between hospital costs and charges, in Maryland hospitals the lowest in the nation at 22%, compared to the average mark-up of 188% for hospitals nationally, according to the most recent data from the American Hospital Association (AHA). In Maryland, the payment systems builds the cost of uncompensated care into the rates, and all payers in Maryland pay the

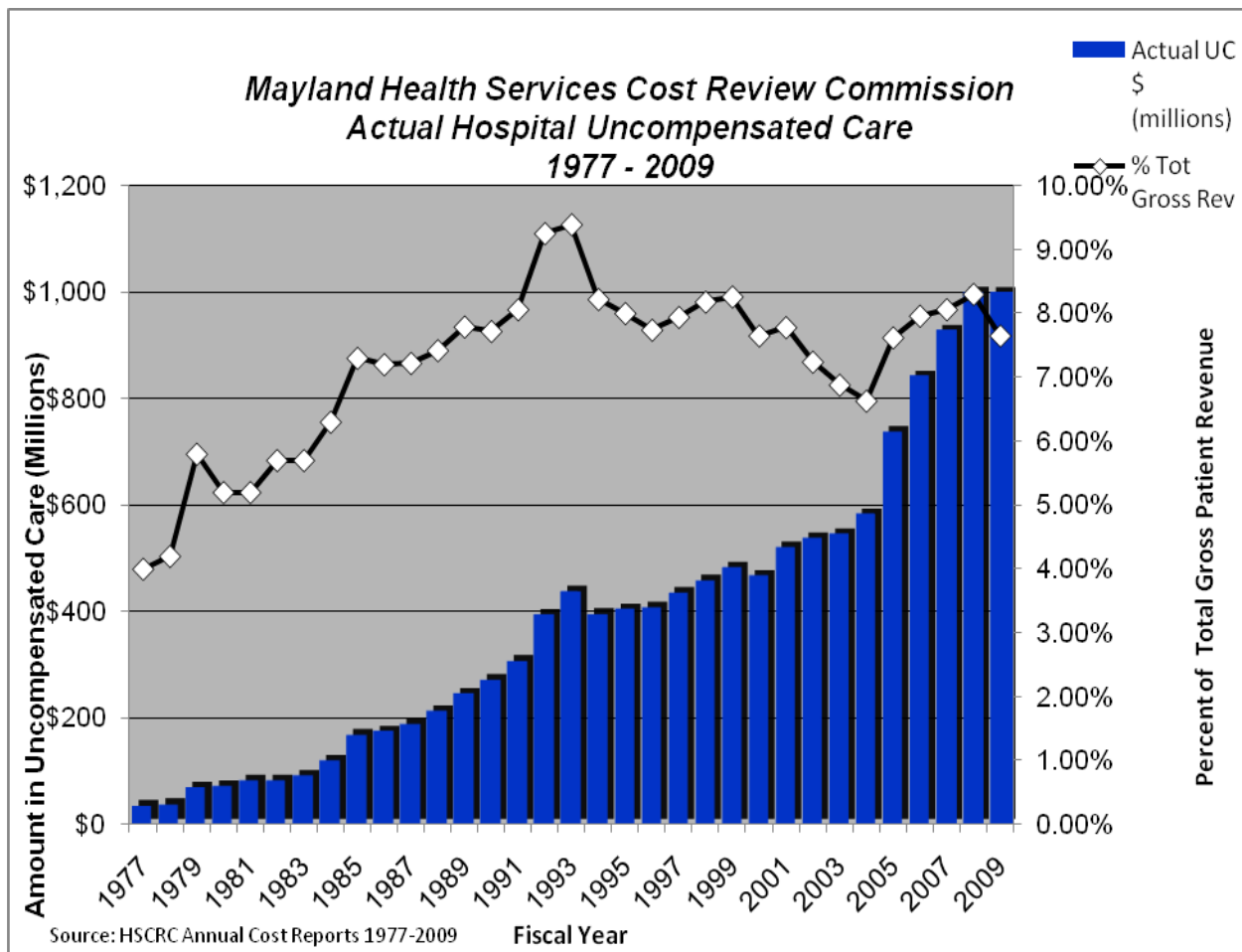
same rates for hospital care (For details, please see section entitled “Uncompensated Care” below). In the absence of rate setting, hospitals outside of Maryland must artificially mark up their charges by 100-200 percent in an effort to compensate for shortfalls in uncompensated care, discounts to large managed care organizations (e.g., HMOs), and low reimbursement from Medicare and Medicaid. These marked-up charges make payment especially difficult for “self-pay” patients and other third-party payers not granted discounts and present a serious dilemma in healthcare today.

In addition, an analysis of hospital costs (i.e., what hospitals expend to provide their services) shows that the average cost per admission at Maryland hospitals increased by only 2 percent compared to an estimated 4.5 percent increase for the rest of the nation for FY 2009. In FY 1976, the cost per adjusted admission to a Maryland hospital was 26 percent above the national average. In FY 2008, the year for which the most recent data are available from AHA, the average cost per adjusted admission in Maryland was at the national average. From 1977 through 2008, Maryland hospitals experienced the lowest cumulative growth in cost per adjusted admission of any state in the nation.

B. Uncompensated Care

The Commission’s annual Disclosure Report showed that the uncompensated care financed through the rate setting system decreased from \$1 billion in FY 2008 to \$999 million in FY 2009 (**see chart below**).

Since its inception, the HSCRC has recognized reasonable levels of bad debt and charity care (uncompensated care) in hospital rates as a means to enhance access to services for those citizens who cannot pay for care. As hospital uncompensated care (UC) has increased in both relative and absolute terms, the General Assembly and the HSCRC have been actively involved



in efforts to modify and improve the UC funding mechanism. In FY 2009, the Commission moved to a more equitable method to finance UC in the rate setting system.

Prior to FY 2009, UC was funded through a “partial” pooling approach where a UC fund or pool was created from an assessment of 0.75% on each hospital. This fund was then reallocated to the subset of hospitals with the highest levels of UC in their rates. Those “high” UC hospitals then would finance their UC burdens in part through their rate structure (UC provisions in their rates up to some pre-determined threshold level) and in part from payments from the UC pool. The Commission moved to “full” or 100% pooling of all hospital UC in FY 2009. This funding mechanism incorporates the State-wide average level of hospital UC into the rate structures of all facilities. Hospitals with approved UC provisions that are less than the

State-wide average level of UC will be remit funds to the UC pool equal to the difference between their approved UC provision and the State-wide average UC. Conversely, hospitals with approved UC provisions in excess of the State-wide average level of UC would receive payment from the UC fund equal to the difference between their approved provisions and the State-wide average UC.

In addition to the move to 100% pooling in FY 2009, the Commission approved the inclusion of The University of Maryland Shock Trauma Center's UC in the existing UC pool.

C. Averted Bad Debt

Chapter 7 of the 2007 Special Session enacted the "Working Families and Small Business Health Coverage Act," which expands access to health care in the following ways:

1. Expands Medicaid eligibility to parents and caretaker relatives with household income up to 116 percent of federal poverty level (FPL), which will be implemented in fiscal 2009;
2. Contingent on available funding, incrementally expands the Primary Adult Care program benefits over three years to childless adults with household income up to 116 percent FPL, which will phase in from fiscal 2010 through 2013; and
3. Establishes a Small Employer Health Insurance Premium Subsidy Program, which will be administered by the Maryland Health Care Commission (MHCC) and funded with \$15 million in fiscal 2009.

Special funds, including savings from averted uncompensated care and matching federal funds, will cover a portion of the costs of the expansion. Chapters 244/245 from 2008 requires the Commission to implement a uniform assessment on hospital rates to reflect the aggregate reduction in hospital uncompensated care from the expansion of health care coverage under Chapter 7. The assessment is to be broad-based, prospective, and uniform and will reflect averted uncompensated care realized from the expansion of the Medicaid Program under Chapter

7. The legislation authorizes the Commission to implement the assessment provided that it does not exceed the actual averted uncompensated care.

During FY 2008, the Medicaid Program and HSCRC estimated the total FY 2009 Medicaid expenditures for the expansion population to be \$95.2 million. This amount was then adjusted to account for the following:

- The percentage of expenditures that will be spent in-state, 94%, calculated using a three year average of Medicaid claims data;
- Medicaid pays 94% of charges;
- The percentage of expenditures that would go to hospitals (61%) calculated based on the Medicaid HealthChoice reimbursement process that breaks out payment rates into hospital, drug, and other components;
- The estimated share of the spending that went to individuals who had coverage previously (known as “crowd out”) was 28% based on available literature and confirmed by surveys issued through Medicaid; and
- The lower use rate of the uninsured, approximately 82%, based on the available literature.

Using these adjustments, the original estimated hospital averted bad debt from Medicaid expansion in FY 2009 was calculated to be \$34.3 million.

As reported by the Department of Health and Mental Hygiene (“DHMH”), the average enrollment in Medicaid as a result of Medicaid expansion and the per member per month costs in FY 2009 were higher than expected when the uniform assessment was originally calculated for FY 2009. Factoring in these increases and making adjustments based on experience, the amount of averted bad debt in FY 2009 was \$16.5 million greater than originally expected. This amount was included in the uniform assessment calculation for FY 2010.

The FY 2010 assessment was based on an anticipated average enrollment of 55,000 and a per member/per month cost of \$539. The total expected Medicaid expenditures for this

population is \$324.4 million. After making the same adjustments made for FY 2009, the total expected hospital averted bad debt in FY 2010 was \$103.4 million, and the uniform assessment for FY 2010 was \$90 million – providing a savings to purchasers of hospital care of about 7.4% or \$13 million.

The aforementioned \$16.5 million from the underestimation in FY 2009 was added to this amount, so that the total assessment amount for the parents/caretakers expansion in FY 2010 was \$106.5 million.

D. Financial Condition of Maryland Hospitals

In addition to its other statutory obligations, the Commission concerns itself with the financial performance of Maryland hospitals.

Over the years, the Commission and the hospital industry have monitored performance relative to certain targets as a means of assessing the overall financial condition of the Maryland hospital industry. In utilizing these targets, however, the Commission and the industry note that no one target, financial or operating, should be viewed as dominant. All targets should be evaluated in conjunction with each other before conclusions can be drawn as to the financial condition of the industry. As the Commission and Maryland hospitals continue the work to attain and balance these targeted levels, it is expected that improved levels of industry financial health will be realized.

In FY 2009, Maryland general acute hospitals' profits on regulated activities rose from 5.2% in FY 2008 to 5.9% in FY 2009. Profits on regulated and unregulated operations increased slightly from 2.3%% in FY 2008 to 2.6% in FY 2009. Total excess profits (which include profits and losses from regulated and unregulated operating and non-operating activities) decreased from

1.35% in FY 2008 to 0.65% in FY 2009, largely due to investment losses associated with debt financing obligations of hospitals.

E. Medicare Waiver

Although the State remains in no immediate danger of losing the waiver, we continue to closely monitor our performance on the waiver test and continue to provide both positive and negative incentives to hospitals to improve Medicare utilization. In November 1990, the State was successful in modifying the language of Section 1814(b) of the Social Security Act, which determines the ability of Maryland to continue its all-payer hospital reimbursement system. The change in the law allows for a more equitable comparison between Maryland's performance and that of the nation by taking into account savings that have been achieved since January 1, 1981. Language was also incorporated into the waiver test that would allow Maryland three years to come back into compliance with the test if, in the unlikely event, Maryland were ever to fail the rate of increase test.

The most recent waiver test information indicates that payment per admission for Medicare patients nationally increased 345% from January 1, 1981, through June 30, 2009, compared to a 306% increase in Maryland over the same time period. The Commission will continue to take whatever appropriate steps are necessary to assure continuation of our all-payer system.

F. FY 2010 Budget

The HSCRC is supported by a non-lapsing Special Fund which is derived from user fees that are added to the rates of Maryland hospitals. Due to the technical nature of the work of the Commission, expenses are driven primarily by personnel costs and contracts. In FY 2009, the Commission employed 31 full-time staff.

In a November 2000 preliminary sunset evaluation of the HSCRC conducted under the Maryland Program Evaluation Act, the Department of Legislative Services (DLS) recommended that the Commission maintain a fund balance of 10% of its annual budget. The Commission has strived to reach this level, but the Commission's reliance on personnel and contracts has created challenges from year to year. State imposed hiring freezes and the targeted recruitment of specialized personnel frequently result in longer than expected recruitment periods which, in turn, produce unanticipated surpluses at the end of the year.

After refunding a portion of user fee assessments in an attempt to attain an end-of-year reserve of 10%, the total user fee assessment in FY 2010 was \$4,755,799 million. Due to prudent spending and vacancies that occurred during the last quarter of the fiscal year, the fund balance at the end of fiscal year 2010 was \$838,562 (or 18% of expenditures). User fees will continue to be adjusted throughout the year as necessary to achieve a reasonable reserve threshold.

G. Quality Initiative

The considerable attention paid to hospital quality measurement nationally in recent years has identified quality-related measures in use or on the horizon, which can serve as the basis for the development of financial incentives to dramatically improve the overall quality of Maryland hospital care. Pay for performance (P4P) and value-based purchasing (VBP) are interchangeable terms for a payment system that links providers' payment to their performance on selected quality of care measures and that uses financial incentives to encourage providers to meet defined quality, efficiency, or other targets (Agency of Healthcare Research and Quality 2008).

HSCRC's Quality Initiatives work includes designing, implementing and managing statewide, all-payer hospital reimbursement adjustments based upon hospital performance on a

comprehensive set of quality metrics. To date, HSCRC has engaged in a three-pronged approach, including:

1. Quality Based Reimbursement (QBR) Initiative - Implemented in July 2008, performance is measured and reported on a set of effectiveness/process of care measures; patient experience of care measures will also be considered in the near term for addition to this initiative.
2. Maryland Hospital Acquired Conditions (MHAC) Initiative - Implemented in July 2009, actual versus expected rates of performance on a broad set of 49 risk/severity adjusted potentially preventable complications are measured. During fiscal year 2010, these hospital-based preventable complications were present in approximately 60,000 of the State's total 761,000 inpatient cases and represented approximately \$580 million in potentially preventable hospital payments.
3. Maryland Hospital Preventable Readmissions (MHPR) Initiative - Initiative initially entails measuring actual versus expected rates of performance, adjusted for specific hospital and patient characteristics, on potentially preventable readmissions within a specified time period(s), e.g., 30 days. In Maryland in 2009, there was approximately \$700M in associated charges for readmissions within 30 days. This initiative is currently under development and is expected to be implemented in early 2011. In addition, the planning discussions held with the industry for the MHPR initiative have spurred additional ideas around potential models to consider for bundling hospital payments that include initial admissions and readmissions. HSCRC will continue to pursue these discussions.

The overall mission of the HSCRC Quality Initiatives is to help create a health care environment where Maryland hospitals provide high quality patient care in an efficient manner. The overarching goals of the HSCRC Quality Initiatives are to:

1. Work with Maryland hospitals to enhance the quality of patient care by providing financial support and rewards/incentives consistent with evidence-based health services research and improved patient outcomes;
2. Utilize a broad set of quality measures that appropriately reflect the delivery of quality health care services provided at Maryland hospitals;
3. Collect data that will support the generation of accurate and reliable quality measures;
4. Better understand the relationship between quality and cost; and
5. Become a model for enhancing health care quality in the hospital setting while remaining consistent with broader quality initiatives.

H. Patient Safety

During the 2001 Legislative Session, the General Assembly passed the "Patients' Safety Act of 2001" charging the Maryland Health Care Commission, in consultation with the Department of Health and Mental Hygiene, with studying the feasibility of developing a system for reducing incidences of preventable adverse medical events in Maryland. In 2004, the MHCC selected the Maryland Hospital Association (MHA) and the Delmarva Foundation for Medical Care (Delmarva) to operate a Maryland Patient Safety Center in Maryland. The MPSC is now a 501(C)(3) not for profit organization.

Each year since its inception, the Commission, in recognition of the potential for improved quality and safety resulting in reduced costs related to adverse events, approved recommendations that, in effect, increase rates to payers to cover a portion of the reasonable budgeted costs of the Center. For FY 2010, the fifth year of such funding, \$1.64 million has been included in the rates of certain hospitals for this purpose.

I. Community Benefit Report

In June 2010, the Commission released its fifth annual report on hospital community benefit activities in Maryland. The process of collecting hospital community benefit information from individual hospitals to compile into a publicly available statewide report was introduced by the Maryland legislature in 2001. This year, the Commission began collecting both quantitative and qualitative information regarding their community benefit programs and community needs assessments.

Maryland hospitals provided approximately \$946 million in community benefit activities for FY 2009. The various categories of activities include community health services at \$67.4

million, health professions education at \$306 million, over \$209 million in mission driven health services, research activities of over \$3 million, financial contributions of \$17.4 million, community building activities of \$17.7 million, over \$5.2 million in community benefit operations, approximately \$8.5 million in foundation initiatives, and just over \$309 million in charity care was provided to the patients of Maryland hospitals.

Charity Care, Nurse Support Program I, and Direct Medical Education costs are reported as community benefit costs but are included in hospital rates. When offsetting these amounts from the amount of community benefits reported:

- A total of \$453 million in net community benefits was provided in FY 2009; and
- The average percentage of operating expenses dedicated to charity care drops from 7.22% to 3.64%.

The HSCRC has viewed the Community Benefit reporting requirement as an opportunity for each Maryland hospital to critically review and report its community benefit activities. The development of the process has been a collaborative effort among Maryland hospitals, the HSCRC, and many interested parties within Maryland. In an effort to continue providing a useful tool for reporting community benefit activities, the HSCRC will continue the process of refining the reporting requirements and improving its evaluation method to provide adequate feedback to the hospitals on their activities.

II. REVIEW OF RATE REGULATION ACTIVITIES

A. Closed Docket Proceedings

Disposition of those applications acted upon by the Commission in Fiscal Year 2010 is summarized below. Copies of the applications, staff recommendations, as well as the complete file in these proceedings may be obtained by contacting the Commission's offices.

| CATEGORY OF RATE APPLICATION | NUMBER OF APPLICATIONS | DESCRIPTION OF TYPE OF APPLICATION |
|----------------------------------|------------------------|---|
| Full Rate Applications | 1 | There was one request for approval of an increase to all rates Approved:1 |
| Partial Rate Applications | 12 | |
| | 4 | Four requests for approval of a rate for a new service Approved: 4 |
| | 6 | One request for a rebundled rate, i.e., a rate for a service furnished by an off-site provider only to hospital inpatients, and five requests for approval to replace a rebundled rate with a rate for a service provided by the hospital to both inpatients and outpatients. Approved:6 |
| | 2 | Two requests for approval to combine two rate centers in a revenue neutral fashion. Approved: 2 |

| | | |
|---|----|--|
| Applications for Alternative Method of Rate Determination* | 28 | |
| | 22 | Twenty-two requests for approval to participate in global fixed price alternative payment arrangements** Approved: 22 |
| | 6 | Six requests for approval to participate in capitation alternative payments arrangements*** Approved:6 |

*Alternative Method of Rate Determination - COMAR 10.37.10.06

Under its law, Health-General Article, §19-219, the Commission may promote and approve alternative payment methodologies that are consistent with the fundamental principles inherent in its legislative mandate. This regulation effectuates the statutory authority granted and sets forth the process, reporting requirements, and penalties associated with alternative rate setting.

** Global Fixed Price Arrangement - is an arrangement that fixes a price to be charged to a payer for the combined physician and hospital services for patients who receive a specific service, e. g. transplants or cardiology services.

*** Capitation Arrangement - is an arrangement in which a fixed monthly payment is made by a payer to cover the costs of all or a specific segment of the health care services for a designated population.

B. Annual Unit Rate and Charge per Case Target Updates

During Fiscal Year 2010, forty-four (44) acute care hospitals and one (1) chronic specialty hospital participated in the Charge per Case Target (“CPC”) rate setting methodology. On July 1, 2009, an update factor of 1.49% was applied to Charge per Case Targets, 100% inpatient unit rates, and ancillary unit rates of each hospital.

Currently, two hospitals, Garrett County Memorial Hospital, and Edward W. McCready Memorial Hospital do not participate in the Charge per Case rate setting methodology. These hospitals petitioned the Commission and obtained approval to participate in the Total Patient Revenue (“TPR”) unit rate setting methodology.

In order to qualify for the TPR methodology a hospital must be a sole community provider with a defined population service area, with little or no competition from other acute

care hospitals. The Hospital’s annual revenue budget is calculated and capped for the rate year, and its costs are considered 100% fixed. These hospitals also qualified for a 1.49% update factor.

C. Full Rate Reviews

A full rate review is an extensive analysis of a hospital’s unit rate structure, Charge per Case Target, and underlying costs as compared to the averages of its peer group. A hospital may file an application for a full review, or the Commission may initiate the review. These reviews are extremely technical, incorporating multiple Commission policies, and must be completed in the specific time frame established by law and regulation. Typically, a hospital files a full rate application to increase its revenue structure. The hospital must submit a detailed description of its request with supporting calculations documenting its efficiency relative to its peer group. Additionally, the hospital requesting the full rate review may attempt to demonstrate why the annual update factor is insufficient to meet its individual financial requirements.

During fiscal year 2010, one hospital filed and received a full rate review. The following table summarizes the result.

FULL RATE REVIEW - FISCAL YEAR 2010

| HOSPITAL | EFFECTIVE DATE | OVERALL RATE CHANGE |
|----------------------------------|-----------------------|----------------------------|
| Garrett County Memorial Hospital | July 1, 2009 | 5.28% |

D. Spend Down Hospitals

Every hospital’s volume and revenue by rate center are monitored monthly to ensure compliance with the currently approved rate order. Twice a year, all acute care hospitals are subject to the Reasonableness of Charges (“ROC”) calculation. Any hospital with charges

exceeding its peer group average by three percent (3%) or more is identified as a high cost hospital and must negotiate a Spend Down Agreement with the Commission. These hospital specific agreements detail the reductions the identified hospital must achieve over a specified time period, usually two years.

A provision of the staff's modified recommendation on "The Transition to APR-DRGs and Related Methodology Changes," unanimously adopted by the Commission at its June 1, 2005 public meeting, was a moratorium on the Reasonableness of Charges calculation and any resultant spend downs for the next two years, subsequently extended for two years. During rate year 2010, a work group was established to review the ROC methodology. This group proposed revisions to some of the highly technical methodologies that measure ROC performance. Additionally, the group proposed issuing the ROC annually, with no hospital being identified as high cost for 2010. Consequently, no hospitals were placed on a Spend Down in fiscal year 2010.

III. SYSTEM REFINEMENTS AND CHANGES IN METHODOLOGY

The Research and Methodology Division of the HSCRC is responsible for the research policy development and information systems activities of the Commission. The staff devotes considerable time to developing, analyzing, and implementing policy changes to the existing payment system; coordinating activities related to policy development; developing and analyzing alternative methods of rate determination; developing data reporting requirements to ensure that the information needed for policy development and research are available; and conducting research that has policy implications for the Commission and is of general interest to the health services research community. Recent changes, refinements, and reviews are described in the

following sections.

A. Changes to the ICC and ROC

The Inter-hospital Cost Comparison (ICC) methodology was developed as a tool for the Commission to assess the adequacy of a hospital's rates in the context of a full review of a hospital's rate structure. As the primary tool in a full rate review, the ICC begins by comparing the current CPC targets, adjusting for allowable cost differences across facilities. HSCRC staff compares the adjusted target to a group of peer hospitals to determine if a hospital is eligible for a rate increase during a full rate review. Hospitals with adjusted targets that are more than two percent below the group average are eligible for an increase to raise their rates to two percent below the group average. The subject hospital is also allowed to raise special issues unique to that facility.

Under the ICC methodology, outpatient rates are adjusted for differences in markup, profits, the two percent productivity deduction, and labor market differences before a standard is established for each center in a hospital's peer group. The standard is the median of the adjusted outpatient rates within each outpatient center.

The inpatient portion of the ICC has also been adopted as the tool for identifying hospitals with relatively high charges. Under this version of the ICC policy, charges – not costs – are the subject of the review. While the ICC removes profits from approved charges and imposes a two-percent efficiency standard for hospitals undergoing a full rate review, neither of these adjustments is made under the ROC comparison. Under this policy, hospitals that were three percent above their peer group average were identified as having high charges and targeted for a spend down agreement to reduce their charges relative to their peers.

The HSCRC refines the ICC/ROC methodology annually based on input from a workgroup comprised of representatives of the Maryland hospital industry. The ICC/ROC Workgroup met several times between October 2008 and January 2009 and agreed on the following revisions to the ICC/ROC methodology:

1. Blend the inpatient charge per case (CPC) target and outpatient charge per visit (CPV) target into a single comprehensive charge target (CCT) to be used as the starting point for the ICC/ROC adjustments.
2. Refine the regression based adjustment for costs associated with indirect medical education (IME) and include a regression based adjustment for disproportionate share (DSH) – additional resource use associated with treating a large share of poor patients).
3. Adjust for the direct costs of medical education programs by removing 100% of the compensation associated with residents and fellows (in the past, 75% of these costs were directly adjusted for in the ROC)
4. Adjust for capital costs based on 50% of the hospital's capital costs and 50% of the statewide standard (instead of a peer group standard).

In October 2003, the Commission modified its ICC policy to recognize the need for capital in Maryland's hospitals. The new policy permits hospitals to apply for additional capital costs on a Certificate of Need (CON) approved project through the partial rate application process. The partial rate application allows a study hospital with a reasonable rate structure rate relief associated exclusively with capital, but requires that staff run a modified ICC analysis (both inpatient and outpatient) to limit any additional rate relief to the study hospital. Hospitals that have high charges would likely not pass even a less rigorous ICC standard and, therefore, would not be eligible for this partial rate relief. The ICC standard is applied in the case of a partial rate review for capital but without the 2% productivity adjustment. This result generates rate relief for a hospital with low charges relative to its peers and/or hospitals that have not undergone a major capital project in a number of years. There is no Phase II ICC analysis

associated with this application because the analysis is not a full analysis of the hospital's rates. The subject hospital must request a full rate review under the standard ICC process to have such issues considered.

The HSCRC's methodology allows the subject hospital to project capital costs as reflected by the depreciation and interest associated with the CON approved project and the projected routine annual capital replacement over the project period. Additionally, the Commission requires that the hospital:

1. acquire an approved CON for the requested project expenditures;
2. keep its request limited to the regulated expenditures for which the CON was granted;
3. be provided a "ceiling amount" of rate relief that could be granted through the partial rate application; and
4. meet the HSCRC ROC criteria.

If the study hospital meets the above criteria, it would be able to receive 50% of its own capital costs and 50% of its peer group capital.

B. Outpatient Charge per Visit Methodology

In FY 2008, the Commission approved the Charge per Visit (CPV) methodology for implementation in FY 2009 as a means to limit the rate of increase in the revenue per outpatient visit at each Maryland hospital. The limit was adjusted for outpatient rate increases, for an intensity allowance to allow for changes in technology, and for changes in case-mix intensity. This methodology uses the Enhanced Ambulatory Patient Groups (EAPGs), developed by 3M, to measure outpatient case-mix.

In FY 2010, the Commission approved refinements to the CPV methodology that brought in 80% of the outpatient revenue under the CPV. The revisions included:

1. Exclusion of cycle-billed visits based on number of visits;
2. Continued exclusion of radiation therapy visits;
3. Inclusion of infusion therapy APGs based on the associated drug APGs;
4. Revision of the case mix methodology to reflect additional resources utilized in visits with multiple significant procedures;
5. Revision of the case mix methodology to include APGs and case mix weight for radiology procedures performed in the emergency room or clinic; and
6. Development of separate weights to reflect added resource use in visits that include Observation services.

A CPV target was established using FY 2009 data as the base year, and was used to set allowable revenue for an outpatient case in FY 2010. However, Commission staff recommended withholding CPV targets for the purpose of compliance for FY 2010 due to inconsistencies in the reporting and coding of outpatient discharge data across hospitals. Revenue for visits included under the CPV was calculated for the Reasonableness of Charges (ROC) methodology.

C. Uncompensated Care Regression and Policy

The principal objective of the HSCRC's uncompensated care (UCC) policy is to provide reasonable rates to hospitals to cover the cost of care for patients who cannot pay their bills. The UCC policy is the lynchpin of the system for providing access to care for all Maryland citizens.

In conformance with a specific methodology that takes into account both actual hospital UCC and expected levels of UCC based on hospital characteristics, the Commission sets a prospective amount to be built into hospital rates for the next fiscal year. The UCC policy in place for FY 2009 utilized a 50/50 blend of a hospital's three-year moving average of actual

UCC and a predicted UCC amount based on the following explanatory regression variables:

1. The proportion of a hospital's total charges from inpatient non-Medicare admissions through the emergency room;
2. The proportion of a hospital's total charges from outpatient Medicaid, self-pay, and charity visits to the emergency room;
3. The proportion of a hospital's total charges from outpatient Medicaid, self-pay, and charity visits to the emergency room; and
4. The proportion of a hospital's total charges that are outpatient charges.

In the last year, public news reports raised the issue of whether Maryland hospitals provide sufficient levels of charity care, given a regulatory policy that provides uncompensated care in rates. Commission staff has begun a review of the existing uncompensated care policy in terms of its equivalent treatment of bad debt and charity care and will develop a methodology that will adjust the amount of UCC in rates based on the amount of charity care provided by each hospital.

D. Nurse Support Programs (NSP I and NSP II)

To facilitate and encourage the implementation of hospital-based initiatives designed to increase the number of nursing professionals providing patient care in the State, the HSCRC initiated the five-year Nurse Support Program I (NSP I) effective July 1, 2001. Hospitals are eligible to receive up to 0.1% of their gross patient revenue per year, to be provided through hospital rate adjustments for approved projects that address the individual needs of the hospitals as they relate to nurse recruitment and retention.

On April 11, 2007 the HSCRC approved a new five-year NSP I funding cycle and several NSP I updates, including a streamlined application process, redefined categories of projects eligible for funding, and standardized annual reporting formats to improve accountability. Each

year an Evaluation Committee composed of nurse leaders, a payer, Maryland Hospital Association, Maryland Higher Education Commission (MHEC), and HSCRC staff met to review the applications. Over the past 4 years or the new funding cycle, funding has been provided to 50 acute care and specialty hospitals in Maryland for NSP I projects in the amount of:

- FY 07- approx. \$9.5 million;
- FY 2008 –approx \$9.7 million;
- FY 2009- approx \$10.8 million; and
- FY 2010- approx \$11.9 million.

This funding is used for creative projects in nursing retention and recruitment, educational attainment, and improvement of nursing practice environment, which are areas recommended by nurse experts as most valuable in increasing and retaining the supply of nurses.

The NSP I program exposed the inability of nursing programs to accept large numbers of new nursing students because of limited capacity due to nursing faculty shortages. The Maryland Board of Nursing estimated that approximately 1,900 qualified students were denied admission in academic year 2003-2004 due to insufficient nursing faculty. In May 2005, the HSCRC approved funding of 0.1% of regulated patient revenue for use in expanding the pool of nurses in the State by increasing the capacity of Maryland nursing programs, by developing more nursing faculty, and creating a pipeline for future nursing faculty. This funding represents an average of \$10 million devoted to the Nurse Support Program II (NSP II) on an annual basis over the next ten years. The HSCRC has contracted with the Maryland Higher Education Commission to administer NSP II. Under the NSP II Program, funding will support two types of initiatives: Competitive Institutional Grants and Statewide Initiatives. Institutions seeking Competitive

Institutional Grants are encouraged to coordinate their proposals with the Statewide Grants which provide: (1) Graduate Nursing Faculty Scholarships and Living Expenses Grants; (2) New Nursing Faculty Grants; and (3) State Nursing Scholarships and Living Expenses Grants.

During the first 4 years of NSP II, the HSCRC has issued 40 Competitive Institutional Grant awards. The projects receiving awards were deemed by the Commission's review panels to best address the multiple aspects of the nursing shortage by accelerating the number of associate degree in nursing (ADN) graduates, expanding the pipeline of ADN to Bachelor of Science in nursing (BSN) students, and creating pathways to nursing faculty positions through Master of Science in nursing (MSN) and doctoral programs. The 40 projects include an additional 60 hospital and higher education institution partners and consortium members.

The total funding over the lifetime of the 40 Competitive Institutional Grant projects is nearly \$35 million. An additional \$5.47 million was awarded for Statewide Initiatives in the first 4 years, for a total of \$40.5 million in awards for the NSP II.

E. Hospital Discharge Data

1. Inpatient Discharge Database:

The HSCRC Inpatient Discharge Database is considered to be one of the most accurate, complete, and timely statewide hospital discharge data sets in the country. Maryland hospitals are required to submit inpatient discharge data to the HSCRC within 45 days following the close of each quarter. The data include demographic, clinical, and charge information on all inpatients discharged from Maryland general acute hospitals. The database is used extensively for hospital rate setting purposes, by other state agencies for health planning, program development, and

evaluation functions, and is also used by individuals throughout the State and the country for various research projects.

2. Outpatient Database:

Since October 1987, the Commission has collected patient level ambulatory surgery data from hospitals. The ambulatory surgery database includes demographic, clinical, and charge information for all patients that receive hospital-based outpatient surgery services. The Ambulatory Care Data Reporting Regulations, effective April 1, 1997, allow the Commission to collect demographic, clinical, and charge information on hospital-based clinic and emergency department services. The collection of this data supports the HSCRC's development of an outpatient rate setting tool based on the clinical classification of data.

The Outpatient Database Reporting Regulations, effective June 4, 2007, allow for the consolidating of the Commission's current ambulatory surgery and ambulatory care data set into one uniform outpatient hospital data set. These new regulations will expand and refine the outpatient hospital data set to include collection of all hospital outpatient services, including emergency department visits, ambulatory surgery and referred ancillary services. The additional data will also enhance the Health Services Cost Review Commission's ability to analyze and monitor hospital based outpatient case-mix related issues, compare hospital outpatient service cost, and set case rates for hospital outpatient services. Hospitals submit outpatient care data to the HSCRC within 60 days following the close of a quarter.

3. Chronic Care Database:

The Chronic Care Data Reporting Regulations, effective January 1, 2003, allow the Commission to collect demographic, clinical, and charge information on hospital-based chronic

care services. Hospitals submit chronic care data to the HSCRC within 45 days following the close of a quarter. The HSCRC anticipates the development of a chronic care rate setting methodology based on the data collected in this database.

IV. AUDITING AND COMPLIANCE ACTIVITIES

A. Auditing Activities

A set of specific audit procedures prescribed by the Commission, known as the “Special Audit,” is performed annually at each hospital by an independent certified public accounting firm. The Special Audit tests the various data submitted by the hospitals to the Commission in their Annual Reports of Revenue, Expenses and Volumes, Annual Wage and Salary Survey, Statement of Changes in Building and Equipment Fund Balances, Monthly Reports of Achieved Volumes, and Quarterly Uniform Hospital Discharge Abstract Data Set. The Special Audit is designed to assure the Commission that the data are being reported in a uniform and consistent format, and that the reports are accurate.

B. Monitoring Activities

During Fiscal Year 2010, the Commission staff continued to use the Monthly Report of Rate Compliance (Schedule CS) as its primary tool for monitoring hospital charging compliance. An expanded Quarterly Financial Statement Summary (Schedule FS) and the hospitals’ audited financial statements continue to be used to monitor hospital solvency. The Commission continued the policy of reviewing the performance of the Maryland hospital industry on an ongoing basis.

In addition, significant transactions between hospitals and related entities continue to be

reported to the Commission on an annual basis. Both the policy of reviewing the financial performance of the Maryland hospital industry and the reporting of transactions between hospitals and related entities were adopted in response to recommendations made by a joint Commission and Maryland Hospital Association committee established to study the financial condition of Maryland hospitals.

V. ACTIVITIES AFFECTING HEALTH SERVICES COST REVIEW COMMISSION'S REGULATIONS

Over the past fiscal year, the Commission proposed and adopted amendments to a number of existing regulations.

COMAR 10.37.01

This regulation concerns the Commission's *Uniform Accounting and Reporting System for Hospitals*. During the past fiscal year, the Commission proposed and adopted several amendments to this chapter. First, on March 3, 2010, the Commission adopted an amendment to Regulation .02, which was proposed for adoption on October 14, 2009. The purpose of this amendment is to update the Commission's manual entitled "Accounting and Budget Manual for Fiscal and Operating Management" (August, 1987), which has been incorporated by reference.

On September 2, 2009, the Commission adopted amendments to Regulation .03, which were proposed for adoption on July 17, 2009. The purpose of this action is to require nonprofit hospitals to file with the Commission their most recent Form 990 filed with the Internal Revenue Service in compliance with recently enacted legislation.

Finally, on November 4, 2009, the Commission adopted amendments to Regulation .03, which were proposed for adoption on July 1, 2009. The purpose of this action is to correct

erroneous references to “quarterly” reporting requirements when, in fact, these requirements are, and have been, monthly in nature.

COMAR 10.37.10

This regulation concerns the Commission's *Rate Application and Approval Procedures*. During the past fiscal year, the Commission proposed and adopted several amendments to this chapter. First, on September 2, 2009, the Commission adopted amendments to Regulation .03, entitled “Uncompensated Care Policy—Medicaid Day Limits,” which were proposed for adoption on May 13, 2009. The purpose of this action is to assure that the State’s a ll-payer Medicare waiver is not jeopardized, and that any potential action taken by the Commission in response to the establishment of hospital day limits is in the public interest.

On September 2, 2009, the Commission adopted amendments to Regulations .26A and B, which were proposed for adoption on May 13, 2009. The purpose of this action is to comply with recently enacted legislation. These regulatory amendments change the interest or late payment charges that a hospital may add to its self-pay patients; set forth the minimum provisions required in hospital financial assistance policies; require hospitals to develop an information sheet; and set forth those requirements to be included in hospital credit and collection policies.

Later in the fiscal year, on March 3, 2010, the Commission adopted amendments to Regulation .26B (5), entitled “ Hospital Financial Assistance Responsibilities,” which were proposed for adoption on October 14, 2009. The purpose of this action is to raise the current income threshold for receiving free hospital care to patients with family income at or below 200% of the federal poverty level and establish a standard reduced cost care threshold between 200 and 300 % of the federal poverty level, unless the increase would yield undue financial

hardship to a given hospital.

Finally, on June 9, 2010, the Commission proposed for adoption additional amendments to Regulation .26. The purpose of this action is to alter the requirements for hospital financial assistance and debt collection policies and to make the requirements applicable to chronic hospitals that are subject to HSCRC rate-setting. These proposed amendments conform to recently enacted legislation (Chs. 60 and 61, Acts of 2010) and to Commission-approved recommendations for providing incentives to hospitals to provide free and reduced-cost care and certain protections to patients without means to pay their hospital bills.

VI. LEGISLATION AFFECTING THE HEALTH SERVICES COST REVIEW COMMISSION'S ENABLING ACT

A number of bills of interest to the Commission were introduced during the 2010 session of the General Assembly:

House Bill 147

This bill, companion to SB 314, entitled *Health Insurance - Assignment of Benefits and Reimbursement of Nonpreferred Providers*, would provide that an insured of certain health insurance carriers may not be liable to on-call physicians for specified services under certain circumstances; prohibit specified on-call physicians from taking certain actions against an insured under specified circumstances; authorize the on-call physicians to collect specified payments from an insured under given circumstances; etc. (*Failed*)

House Bill 525

This bill, companion to SB 279, entitled *Maryland False Health Claims Act of 2010*, would prohibit specified actions constituting false claims against a State health plan or a State health

program; provide penalties for making false claims against a State health plan or a State health program; authorize the State or a person on behalf of the State to file a civil action against a person who makes a false claim against a State health plan or a State health program under particular circumstances; provide for the procedures to be followed and remedies in a civil action; etc. (*Failed*)

House Bill 699

This bill, companion to SB 593, entitled *Health Facilities - Freestanding Medical Facilities – Rates*, would have certain emergency services include services provided at specified facilities for the purposes of hospital rate setting; require the Health Services Cost Review Commission to set rates for hospital services provided at certain freestanding medical facilities; and require specified payers to pay claims submitted by freestanding medical facilities at rates set by the Commission. (*Returned Passed*)

House Bill 929

This bill, companion to SB 855, entitled *Patient Centered Medical Home*, would require the MHCC to establish a Maryland Patient Centered Medical Home Program under certain circumstances; require particular health insurance carriers to participate in the Program; require the Department to ensure that participation in the Program of managed care organizations and specified enrollees will support certain standards; authorize the MHCC to authorize a health insurance carrier to implement a specified single carrier patient centered medical home program; etc. (*Became Law- Ch.6*)

House Bill 933

This bill, companion to SB 328, entitled *Hospitals - Financial Assistance and Debt Collection*, would require chronic care hospitals to develop a financial assistance policy for free and reduced-cost care to patients; require a hospital financial assistance policy to provide reduced-cost medically necessary care to patients who have a financial hardship; require a hospital to apply a reduction that is most favorable to a patient; establish requirements for continued eligibility for reduced-cost care due to a financial hardship; alter the requirements for a notice that a hospital must post; etc. (*Became Law- Ch.61*)

House Bill 1410

This bill, companion to SB 1005, entitled *Health Services Cost Review Commission - Podiatric Medical Examiners Residency Program*, would authorize an accredited hospital to apply to the Health Services Cost Review Commission for funding to establish a podiatric medical examiners residency program; require the Commission to select one accredited hospital that applied for funding and transfer funds sufficient for the accredited hospital to provide a residency program to a particular number of podiatric medical residents each year for a specific number of years; etc. (*Failed*)

Senate Bill 279

This bill, companion to HB 525, entitled *Maryland False Health Claims Act of 2010*, would prohibit actions constituting false claims against a State health plan or a State health program; provide penalties for making false claims against a State health plan or a State health program; require the court to consider and give special attention to factors in determining the

finer and penalties provided for in the Act; authorize the State or a person on behalf of the State to file a civil action against a person who makes a false claim against a State health plan or a State health program; etc. (*Became Law- Ch. 24*)

Senate Bill 314

This bill, companion to HB 147, entitled *Health Insurance - Assignment of Benefits and Reimbursement of Nonpreferred Providers*, would provide that the difference between specified coinsurance percentages may not be greater than 20 percentage points under certain circumstances; prohibit provisions in a preferred provider insurance policy from applying to specified on-call physicians or hospital-based physicians; provide that an insured of certain health insurers may not be liable to specified on-call physicians or hospital-based physicians for certain services under given circumstances; etc. (*Passed Enrolled*)

Senate Bill 328

This bill, companion to HB 933, entitled *Hospitals - Financial Assistance and Debt Collection*, would require chronic care hospitals to develop a financial assistance policy for free and reduced-cost care to patients; require a hospital financial assistance policy to provide reduced-cost medically necessary care to patients who have a financial hardship; require a hospital to apply a reduction that is most favorable to a patient; establish requirements for continued eligibility for reduced-cost care due to a financial hardship; alter the requirements for a notice that a hospital must post; etc. (*Became Law: Ch.60*)

Senate Bill 593

This bill, companion to HB 699, entitled *Health Facilities - Freestanding Medical Facilities – Rates*, would have emergency services include services provided at certain facilities for the purposes of hospital rate setting; require the Health Services Cost Review Commission to set rates for hospital services provided at specified freestanding medical facilities; and require payers to pay claims submitted by freestanding medical facilities at rates set by the Commission. *(Passed Enrolled)*

Senate Bill 855

This bill, companion to HB 929, entitled *Patient Centered Medical Home*, would require the MHCC to establish a Maryland Patient Centered Medical Home Program under particular circumstances; require health insurance carriers to participate in the Program; require the Department to ensure that participation in the Program by managed care organizations and specified enrollees will support certain standards; have the MHCC authorize a health insurance carrier to implement a single carrier patient centered medical home program; etc. *(Became Law-Ch.5)*

Senate Bill 1005

This bill, companion to HB 1410, entitled *Health Services Cost Review Commission - Podiatric Medical Examiners Residency Program*, would authorize an accredited hospital to apply to the HSCRC for funding to establish a podiatric medical examiners residency program; require the Commission to select one accredited hospital that applied for funding and transfer

funds sufficient for the accredited hospital to provide a residency program to a specified number of podiatric medical residents each year for a certain number of years; etc. *(No Action Taken)*

Senate Bill 1075

This bill, entitled *Health Services Cost Review Commission - Membership*, would increase the number of members on the Health Services Cost Review Commission; would have members of the Commission represent specified interests; require members of the Commission to devote full-time duties to the office; require the Governor, to the extent practicable, when making appointments to the Commission, to assure geographic balance and promote diversity in the Commission membership; authorize the Governor to remove a member under specific circumstances; etc. *(Failed)*

VII. STATUS OF LITIGATION INVOLVING THE HEALTH SERVICES COST REVIEW COMMISSION

Over the past fiscal year, the Commission and hospitals were able to resolve all disagreements within the administrative process.

VIII. ACTIVITIES ASSOCIATED WITH IMPLEMENTATION OF HEALTH SERVICES COST REVIEW COMMISSION ALTERNATIVE METHODS OF RATE DETERMINATION

During the past fiscal year, the Commission had the opportunity to consider proposals from hospitals seeking alternative methods of rate determination, pursuant to the provisions of Health-General Article, § 19-219, Annotated Code of Maryland and COMAR 10.37.10.06. Under its law, the Commission may promote and approve experimental payment methodologies that are consistent with the fundamental principles inherent in the Commission's legislative mandate. The applications for alternative methods of rate determination fell into one of four

general categories: 1) ambulatory surgery procedure-based pricing; 2) global pricing or case rate arrangements for selected inpatient procedures; 3) partial capitation or risk sharing arrangements; and 4) full capitation.

FORMER COMMISSIONERS

| <u>Former Commissioners</u> | <u>Appointed</u> | <u>Term Expired</u> |
|------------------------------------|-------------------|--------------------------|
| John A. Whitney, Esq. | July 19, 1971 | June 30, 1972 |
| Sidney A. Green | July 19, 1971 | June 30, 1978 (Resigned) |
| George J. Weems M.D. | July 19, 1971 | June 30, 1978 (Resigned) |
| Mancur Olson, Ph.D | July 19, 1971 | June 30, 1977 |
| Bernard Kapiloff, M.D. | July 19, 1971 | June 30, 1977 |
| P. Mitchell Coale ¹ | March 31, 1976 | June 30, 1978 (Resigned) |
| W. Orville Wright | January 25, 1972 | June 30, 1979 |
| Alvin M. Powers | July 19, 1971 | June 30, 1979 |
| Natalie Bouquet | October 31, 1972 | June 30, 1980 |
| Gary W. Grove | June 29, 1979 | June 30, 1983 |
| John T. Parran ² | July 8, 1977 | June 30, 1982 |
| Stephen W. McNierney ³ | February 8, 1983 | June 30, 1986 (Resigned) |
| Carville M. Akehurst ⁴ | June 29, 1979 | June 30, 1983 |
| David P. Scheffenacker | September 6, 1977 | June 30, 1985 |
| Roland T. Smoot, M.D. ⁵ | July 12, 1978 | June 30, 1986 |
| Carl J. Schramm, Esq. ⁶ | July 8, 1977 | June 30, 1985 |
| Richard M. Woodfin ⁷ | August 28, 1983 | June 30, 1986 |
| Don S. Hillier ⁸ | February 24, 1982 | June 30, 1987 |
| Earl J. Smith ⁹ | August 29, 1983 | June 30, 1987 |
| Virginia Layfield | June 30, 1980 | June 30, 1988 |
| Walter Sondheim, Jr. | July 1, 1987 | June 30, 1991 (Resigned) |

¹ Appointed to fill unexpired term of Sidney Green, resigned.

² Appointed to fill unexpired term of George J. Weems, M.D., resigned.

³ Appointed to replace John T. Parran, who continued to serve beyond his appointment.

⁴ Carville M. Akehurst was appointed by the Governor to Chair the Maryland Health Resources Planning Commission and by law had to leave the Health Services Cost Review Commission.

⁵ Appointed to fill the unexpired term of P. Mitchell Coale.

⁶ Carl J. Schramm, Esq. continued to serve as Acting Chairman beyond his appointment.

⁷ Appointed to fill the unexpired term of Stephen W. McNierney.

⁸ Appointed to fill the unexpired term of Gary W. Grove.

⁹ Appointed to fill the unexpired term of Carville M. Akehurst.

| | | |
|-------------------------------------|-------------------|------------------------------|
| Ernest Crofoot | September 6, 1985 | June 30, 1989 |
| Richard G. Frank, Ph.D. | October 6, 1989 | June 30, 1995 (Resigned) |
| Barry Kuhne | July 1, 1987 | June 30, 1994 |
| William B. Russell, M.D. | July 3, 1986 | June 30, 1994 |
| James R. Wood | July 1, 1987 | June 30, 1995 |
| Susan R. Guarnieri, M.D. | March 16, 1988 | June 30, 1996 |
| Charles O. Fisher, Sr. | April 28, 1986 | June 30, 1997 |
| C. James Lowthers | July 16, 1990 | June 30, 2001 |
| Willarda V. Edwards, M.D. | July 1, 1994 | June 30, 2002 |
| Dean Farley, Ph.D. ¹⁰ | July 1, 1994 | June 30, 2003 |
| Philip B. Down | July 1, 1995 | June 30, 2003 |
| Don S. Hillier | July 1, 1996 | June 30, 2004 |
| Dale O. Troll | July 1, 1994 | June 30, 2003 |
| Larry L. Grosser | July 1, 2001 | June 30, 2005 |
| Samuel Lin, M.D., Ph.D. | July 1, 1997 | June 30, 2005 |
| Irvin W. Kues | July 1, 2005 | June 30, 2007 |
| William Munn | July 1, 2005 | December 31, 2007 (Resigned) |
| Michael J. Eusebio | July 1, 2003 | June 30, 2007 |
| Raymond J. Brusca | July 1, 2005 | June 30, 2005 |
| Donald A. Young, M.D. ¹¹ | July 1, 2007 | June 30, 2010 |
| Trudy R. Hall, M.D., P.A. | July 1, 2002 | June 30, 2010 |
| Steven B. Larsen | August 1, 2009 | May 10, 2010 (Resigned) |

¹⁰ Dean Farley, Ph.D., continued to serve as Vice Chairman beyond his appointment.

¹¹ Donald A. Young, M.D., appointed by the Governor to replace Chairman Irvin W. Kues

STATE OF MARYLAND
DEPARTMENT OF HEALTH AND MENTAL HYGIENE

Frederick W. Puddester
Chairman

Kevin J. Sexton
Vice Chairman

Joseph R. Antos, Ph.D.

George H. Bone, M.D.

C. James Lowthers

Herbert S. Wong, Ph.D.



Robert Murray
Executive Director

Stephen Ports
Principal Deputy Director
Policy & Operations

Gerard J. Schmith
Deputy Director
Hospital Rate Setting

HEALTH SERVICES COST REVIEW COMMISSION

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For further information call:
Robert B. Murray
410-764-2605

For release 1:30 p.m. EST
November 3, 2010

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DISCLOSURE OF

HOSPITAL FINANCIAL AND STATISTICAL DATA

The average amount paid for a hospital stay in Maryland rose below the national level of increase in Fiscal Year (FY) 2009. According to figures released today by the Health Services Cost Review Commission (HSCRC), patients at Maryland's hospitals paid, on average, \$10,767 for a hospital admission in FY 2009, up 3% from the \$10,443 paid in FY 2008. The average amount paid by a patient nationally for a hospital stay was estimated to have risen by 4.5%, based on data from the Colorado Data Bank, a survey tool utilized by the hospital industry nation-wide to assess overall hospital performance. Maryland's rate of growth is also below the Consumer Price Index for Hospital and Related Services of 6.5 percent nationally.

Also, the mark-up in Maryland hospitals, the difference between hospital costs and what hospitals ultimately charge patients, remained the lowest in the nation at 22 percent compared with the average mark-up of 188 percent for hospitals nationally, according to the most recent data from the American Hospital Association (AHA). In the absence of rate setting, non-Maryland hospitals must artificially mark-up their charges by over 180 percent in order to cover shortfalls due to uncompensated care, discounts to large HMOs, and low payments from Medicare and Medicaid.

In Maryland, the payment system builds the cost of uncompensated care into the rates, and all payers pay the same rates for hospital care.

In addition, an analysis of hospital costs shows that the average cost per admission in Maryland hospitals increased by 2 percent during FY 2009. In FY 1976, the cost per adjusted admission to a Maryland hospital was 26 percent above the national average. In FY 2008, the year for which the most recent data are available from AHA, the average cost per adjusted admission in Maryland was at the national average. From 1977 through 2008, Maryland experienced the lowest cumulative growth in cost per adjusted admission of any state in the nation.

The HSCRC, established to regulate rates for all those who purchase hospital care, is this country's pioneer hospital rate review agency.

The HSCRC began regulating hospital rates in 1974 and has assisted Maryland hospitals for the majority of the intervening years in remaining well below the national rate of hospital cost increases.

Equivalent Inpatient Admissions (EIPAs) is a statistic that equals inpatient admissions plus a conversion of outpatient visits into equivalent admissions.

The new financial disclosure shows that for Maryland acute hospitals in FY 2009:

- 1) The average *charge* per admission for regulated activities increased 3 percent to \$12,582 in FY 2009 from \$12,221 in FY 2008.
- 2) The average *cost* per EIPA for regulated activities increased 2 percent to \$10,243 in FY 2009 from \$10,031 in FY 2008.
- 3) The average *payment* received by Maryland hospitals per EIPA for regulated activities increased by 3 percent to \$10,767 in FY 2009 from \$10,443 in FY 2008.
- 4) Profits on regulated activities increased in FY 2009, from \$561 million (5.2 percent of regulated net operating revenue) in FY 2008 to \$669 million (or 5.9 percent of regulated net operating revenue).
- 5) Profits on operations (which include profits and losses from regulated and *unregulated* day-to-day activities) increased from \$271 million (or 2.3 percent of total net operating revenue) in FY 2008 to \$319 million in FY 2009 (or 2.6 percent of total net operating revenue), largely due to increased losses sustained by hospitals for physician related-activity.
- 6) Total excess profits (which include profits and losses from regulated and unregulated operating and non-operating activities) decreased substantially from \$157 million in FY 2008 (or 1.4 percent of the total revenue) to \$79 million in FY 2009 (or 0.65 percent of the total revenue), largely due to investment losses, both realized and unrealized, and paper losses associated with debt financing obligations of hospitals.

- 7) Total regulated net patient revenue rose from approximately \$10.6 billion in FY 2008 to \$11.2 billion in FY 2009, an increase of 5.8 percent, due, in part, to a one percent increase in admissions.

Outpatient gross revenue was \$4.2 billion. This represented an increase of 9 percent in FY 2009 compared with an increase of 12.4 percent in FY 2008. As a percentage of total revenue, outpatient revenue remained at 32.21 percent in FY 2009.

Regulated hospital admissions increased from 695,602 in FY 2008 to 703,323 in FY 2009, or 1 percent. In addition, hospital emergency room and clinic visits increased from 4,104,908 in FY 2008 to 4,340,139 in FY 2009, or 5.7 percent.

A unique feature of the Maryland hospital rate system is its coverage of the reasonable cost of providing care to those who cannot pay -- i.e., uncompensated care. Maryland continues to be the only state in the nation that assures its citizens that they can receive care at any hospital regardless of their ability to pay. In Maryland alone, uncompensated care is financed by all payers, including Medicare and Medicaid. As a result, there are no charity hospitals in Maryland; patients who are unable to pay are not transferred into hospitals of "last resort." In 2009, Maryland hospitals incurred \$999 million of uncompensated care, approximately eight cents of uncompensated care cost for every dollar of gross patient revenue; approximately 84 percent of the statewide uncompensated care expenditure originated in the State's metropolitan areas.

The HSCRC was established by the General Assembly in 1971. It is an independent Commission functioning within the Department of Health and Mental Hygiene. It consists of seven members who are appointed by the Governor. The Commission's rate review authority includes assuring the public that: (a) a hospital's

total costs are reasonable; (b) a hospital's aggregate rates are reasonably related to its aggregate costs; and (c) rates are set equitably among all purchasers of care without undue discrimination or preference.

**DISCLOSURE OF HOSPITAL FINANCIAL AND
STATISTICAL INFORMATION
FOR HOSPITALS WITH FISCAL YEARS ENDING
June 30, 2009, August 31, 2009
and December 31, 2009**

By:

HEALTH SERVICES COST REVIEW COMMISSION

October 13, 2010

Introduction

Historically, the Commission has published an annual comparison of Maryland hospitals' regulated cost per adjusted admission with the national average cost per adjusted admission in the Executive Summary of its Disclosure of Financial and Statistical Data (Report). In the past, the Commission believed that cost per adjusted admission represented the best measure of hospital costs affected by rate regulation and within a hospital's control. Beginning with the 2003 report, the Commission shifted its primary attention from cost per adjusted admission to net revenue per adjusted admission. The Commission did so because net revenue per adjusted admission better indicates what Maryland citizens pay for hospital care.

In 2004, the Commission made several additional changes to the Report. The first major change was the expansion of the Report to include both regulated and unregulated operating data. Also, the chronology of the data presented in the Report was changed to include all annual data for the fiscal year ended in that calendar year, e.g., data from hospitals with fiscal years that end December 31, 2009 are included with data from hospitals with June 30 and August 31, 2009 fiscal year ends. The Commission implemented these changes so that Maryland hospitals' data would be consistent with the manner in which national hospital data are published by the American Hospital Association.

The Commission will continue to use cost per adjusted admission as a secondary measure of hospital performance in the Report. Because of the importance of per capita costs in determining health care premiums and taxes, the Commission will explore estimates of this measure, which involve the use of migration, case mix, and population data.

Contents of Report

Under its mandate to “cause the public disclosure of the financial operations of all hospitals” the Commission has prepared comparative statements from information made available by the respective hospitals.

Gross Patient Revenue, Net Patient Revenue, Other Operating Revenue, Net Operating Revenue, % Uncollectible Accounts, Total Operating Costs, Operating Profit / Loss, Non-Operating Income and Expense, and Excess Profit / Loss, as itemized in this Report, were derived from the Annual Report of Revenue, Expenses and Volumes (Annual Report) submitted to the Commission. The Annual Report is reconciled with audited financial statements of the respective institutions.

This year’s Disclosure Statement also includes the following seven Exhibits:

Exhibit I - Change in Cost per EIPA (Regulated Operations)

Exhibit II - Change in Revenue per Admission (Regulated Operations)

Exhibit III - Change in Uncompensated Care (Regulated Operations)

Exhibit IV - Change in Net Patient Revenue per EIPA (Regulated Operations)

Exhibit V - Change in Net Operating Revenue (Regulated Operations)

Exhibit VI - Change in Total Operating Profit / Loss (Regulated and Unregulated Operations)

The following explanations are submitted in order to facilitate the reader’s understanding of this report:

Gross Patient Revenue means all regulated and unregulated patient care revenue and should be accounted for at established rates, regardless of whether the hospital expects to collect the full amount. Such revenues should also be reported on an accrual basis in the period during

which service is provided; other accounting methods, such as the “discharge method” are not acceptable. For historical consistency, uncollectible accounts (bad debts) and charity care are included in gross patient revenue.

Net Patient Revenue means all regulated and unregulated patient care revenue realized by the hospital. Net patient revenue is arrived at by reducing gross patient revenue by contractual allowances, charity care, bad debts, and payer denials. Such revenues should be reported on an accrual basis in the period in which the service is provided.

Other Operating Revenue includes regulated and unregulated revenue associated with normal day-to-day operations from services other than health care provided to patients. These include sales and services to non-patients, revenue from miscellaneous sources, e.g., rental of hospital space, sale of cafeteria meals, gift shop sales, research, Part B physician services, etc. Such revenue is common in the regular operations of a hospital, but should be accounted for separately from regulated patient revenue.

Net Operating Revenue is the total of net patient revenue and other operating revenue.

Uncompensated Care is composed of charity and bad debts. This is the percentage difference between billings at established rates and the amount collected from charity patients and patients who pay less than their total bill, if at all. For historical consistency, uncollectible accounts are treated as a reduction in revenue.

Total Operating Expenses equal the costs of Commission regulated and unregulated inpatient and outpatient care, plus costs associated with Other Operating Revenue. Operating expenses are presented in the Report in accordance with generally accepted accounting principles with the exception of bad debts. For historical consistency, bad debts are treated as a reduction in gross patient revenue.

Equivalent Admission (EIPA) is a statistic formulated by the Commission which equals admissions plus a conversion of outpatient visits into equivalent admissions calculated as follows:

$$\text{EIPAs} = \text{Admissions} \quad \times \quad \frac{\text{Total Gross Patient Care Revenues}}{\text{Gross Inpatient Care Revenues}}$$

Average Cost per EIPA is operating costs divided by EIPAs.

Operating Profit / Loss is the profit or loss from ordinary, normal recurring regulated and unregulated operations of the entity during the period. Operating Profit / Loss also includes restricted donations for specific operating purposes if such funds were expended for the purpose intended by the donor during the fiscal year being reported upon (i.e., June 30, 2007 and December 31, 2007).

Non-Operating Profit / Loss includes investment income, extraordinary gains, and other non-operating gains and losses.

Excess Profit / Loss represents the bottom line figure from the Audited Financial Statement of the institution. It is the total of the Operating Profit / Loss and Non-Operating Profit / Loss. (Provisions for income tax are excluded from the calculation of profit or loss for proprietary hospitals.)

Financial information contained in the Report provides only an overview of the total financial status of the institutions. Additional information concerning the hospitals, in the form of Audited Financial Statements and reports filed pursuant to the regulations of the Health Services Cost Review Commission, is available at the Commission's offices for public inspection between the hours of 8:30 a.m. and 4:30 p.m. and in PDF on the HSCRC website at www.hscrc.state.md.us, under HSCRC Policy Documents and Reports/Annual Reports.

Notes to the Financial and Statistical Data

1. Admissions include infants transferred to Neo-Natal Intensive Care units in the hospital in which they were born.
2. Revenues and expenses applicable to physician Part B professional services are only included in regulated hospital data in hospitals which had Commission approved physician rates on June 30, 1985 and that have not subsequently requested that those rates be abolished so that the physicians may bill fee-for-service.
3. The Specialty Hospitals in this Report are: Adventist Behavioral Health Care-Rockville, Adventist Rehabilitation Hospital of Maryland, Brook Lane Health Services, Adventist Behavioral Health-Eastern Shore, Brook Lane Psychiatric Center, Levindale Hospital, Mt. Washington Pediatric Hospital, Sheppard Pratt Hospital, St. Luke Institute, and University Specialty Hospital.
4. Effective February 1, 2007, Sacred Heart Hospital changed its name to Braddock Hospital.

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEARS 2009 - 2007

ACUTE HOSPITALS TOTAL:

| FISCAL YEAR ENDING | Year 2009 | Year 2008 | Year 2007 |
|--|----------------|----------------|----------------|
| Gross Patient Revenue: | | | |
| Regulated Services | 13,053,765,718 | 12,357,637,229 | 11,502,492,521 |
| Unregulated Services | 1,351,841,962 | 1,293,587,454 | 1,170,603,808 |
| Total | 14,405,607,680 | 13,651,224,683 | 12,673,096,329 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 11,171,235,695 | 10,559,199,171 | 9,833,602,955 |
| Unregulated Services | 688,135,796 | 665,302,388 | 625,938,528 |
| Total | 11,859,371,491 | 11,224,501,559 | 10,459,541,483 |
| Other Operating Revenue: | | | |
| Regulated Services | 124,576,383 | 145,139,226 | 149,298,510 |
| Unregulated Services | 341,341,500 | 300,642,001 | 305,458,831 |
| Total | 465,917,883 | 445,781,227 | 454,757,341 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 11,295,812,078 | 10,704,338,397 | 9,982,901,465 |
| Unregulated Services | 1,029,477,296 | 965,944,389 | 931,397,459 |
| Total | 12,325,289,374 | 11,670,282,786 | 10,914,298,924 |
| Total Operating Expenses: | | | |
| Regulated Services | 10,627,077,598 | 10,143,272,472 | 9,446,725,486 |
| Total | 12,005,981,064 | 11,399,480,954 | 10,585,191,368 |
| Equivalent Inpatient ADMs (EIPA) : | | | |
| Regulated Services | 1,037,501 | 1,011,171 | 979,544 |
| Total | 1,109,990 | 1,083,395 | 1,050,037 |
| NPR per EIPA | | | |
| Regulated Services | 10,767.45 | 10,442.55 | 10,038.96 |
| Total | 10,684.21 | 10,360.49 | 9,961.12 |
| NOR per EIPA | | | |
| Regulated Services | 10,877.52 | 10,586.08 | 10,191.38 |
| Total | 11,103.96 | 10,771.96 | 10,394.20 |
| Operating Expenses per EIPA | | | |
| Regulated Services | 10,242.96 | 10,031.21 | 9,644.00 |
| Total | 10,816.30 | 10,522.00 | 10,080.78 |
| Net Operating Profit (Loss): | | | |
| Regulated Services | 668,734,480 | 561,065,925 | 536,175,979 |
| Unregulated Services | (349,426,169) | (290,264,092) | (207,068,523) |
| Total | 319,308,311 | 270,801,833 | 329,107,456 |
| Total Non-Operating Profit (Loss): | (240,541,204) | (113,346,967) | 253,382,927 |
| Non-Operating Revenue | (158,723,050) | 11,087,375 | 274,824,675 |
| Non-Operating Expense | 81,818,154 | 124,434,342 | 21,441,748 |
| Total Excess Profit | 78,767,107 | 157,454,866 | 582,490,383 |
| % Change in NPR per EIPA - Regulated | 3.11 | 4.02 | 6.34 |
| % Change in NOR per EIPA - Regulated | 2.75 | 3.87 | 6.59 |
| % Change in Operating Expense per EIPA - Regulated | 2.11 | 4.02 | 6.19 |
| % Change in Net Operating Profit - Regulated | 19.19 | 4.64 | 16.18 |
| % Net Operating Profit of Regulated NOR | 5.92 | 5.24 | 5.37 |
| % Change in Net Operating Profit- Total | 17.91 | (17.72) | 20.39 |
| % Net Total Operating Profit of Total NOR | 2.59 | 2.32 | 3.02 |
| % Change in Total Excess Profit | (49.97) | (72.97) | 25.71 |
| % Total Excess Profit of Total Revenue | 0.65 | 1.35 | 5.21 |

CHANGE IN COST PER EQUIVALANT ADMISSION(EIPA): EXHIBIT I-a
 REGULATED OPERATIONS
 Listed by Alphabetical Order

| Hospital | 2008 | | | | 2009 | | | | % Change |
|---------------------------------------|-----------------|-----------|-----------------------|---------------------|-----------------|-----------|-----------------------|---------------------|----------|
| | Admis- sions | EIPAs | Operating Expenses | Expense per EIPA | Admis- sions | EIPAs | Operating Expenses | Expense per EIPA | |
| All Acute Hospitals | 695,602 | 1,011,171 | 10,143,272,472 | 10,031.22 | 703,323 | 1,037,501 | 10,627,077,598 | 10,242.95 | 2.11% |
| Anne Arundel Medical Center | 23,192 | 35,227 | 297,433,067 | 8,443.26 | 24,545 | 37,124 | 323,481,921 | 8,713.45 | 3.20% |
| Atlantic General Hospital | 3,724 | 7,259 | 54,458,617 | 7,502.22 | 3,781 | 7,631 | 59,338,561 | 7,776.37 | 3.65% |
| Baltimore Washington Medical Center | 19,020 | 29,258 | 232,400,584 | 7,943.12 | 19,662 | 29,941 | 263,483,958 | 8,800.22 | 10.79% |
| Bon Secours Hospital | 6,522 | 9,539 | 83,627,741 | 8,766.98 | 7,297 | 10,932 | 87,326,019 | 7,988.24 | (8.88%) |
| Braddock Hospital | 9,329 | 17,703 | 124,455,861 | 7,030.02 | 9,407 | 17,988 | 132,631,877 | 7,373.43 | 4.88% |
| Calvert Memorial Hospital | 8,013 | 13,562 | 85,314,807 | 6,290.91 | 8,333 | 14,749 | 90,842,718 | 6,159.18 | (2.09%) |
| Carroll Hospital Center | 16,036 | 21,413 | 149,106,455 | 6,963.34 | 16,178 | 21,787 | 161,702,356 | 7,422.12 | 6.59% |
| Chester River Hospital Center | 3,604 | 6,141 | 51,171,682 | 8,332.98 | 3,446 | 6,595 | 51,011,116 | 7,734.50 | (7.18%) |
| Civista Medical Center | 7,691 | 11,375 | 89,777,024 | 7,892.33 | 7,776 | 11,783 | 88,810,903 | 7,536.91 | (4.50%) |
| Doctors' Community Hospital | 11,698 | 19,267 | 143,922,416 | 7,469.82 | 11,932 | 19,714 | 153,617,218 | 7,792.45 | 4.32% |
| Dorchester General Hospital | 3,542 | 6,220 | 39,694,261 | 6,381.51 | 3,686 | 6,344 | 43,095,616 | 6,793.32 | 6.45% |
| Edward McCready Memorial Hospital | 740 | 2,319 | 11,456,983 | 4,940.02 | 668 | 1,801 | 9,891,535 | 5,491.63 | 11.17% |
| Fort Washington Medical Center | 3,015 | 5,928 | 36,903,906 | 6,225.47 | 3,140 | 6,295 | 36,925,172 | 5,865.82 | (5.78%) |
| Franklin Square Hospital Center | 27,643 | 38,639 | 306,094,837 | 7,921.97 | 28,001 | 39,391 | 322,365,732 | 8,183.76 | 3.30% |
| Frederick Memorial Hospital | 17,720 | 26,773 | 205,133,756 | 7,662.01 | 17,503 | 27,652 | 221,636,962 | 8,015.20 | 4.61% |
| Garrett County Memorial Hospital | 2,733 | 4,830 | 28,380,547 | 5,875.94 | 2,597 | 4,936 | 29,787,595 | 6,034.77 | 2.70% |
| Good Samaritan Hospital | 17,122 | 22,601 | 212,539,046 | 9,403.86 | 17,381 | 23,949 | 227,853,252 | 9,514.13 | 1.17% |
| Greater Baltimore Medical Center | 21,388 | 37,150 | 316,188,935 | 8,511.22 | 21,550 | 36,623 | 325,771,985 | 8,895.40 | 4.51% |
| Harbor Hospital | 13,781 | 18,190 | 156,929,854 | 8,627.32 | 13,776 | 18,443 | 165,072,123 | 8,950.48 | 3.75% |
| Harford Memorial Hospital | 7,989 | 12,664 | 75,087,925 | 5,929.42 | 7,235 | 11,686 | 75,803,751 | 6,486.92 | 9.40% |
| Holy Cross Hospital | 26,865 | 35,896 | 293,545,246 | 8,177.58 | 27,980 | 38,000 | 309,458,016 | 8,143.55 | (0.42%) |
| Howard County General Hospital | 13,638 | 20,922 | 179,292,066 | 8,569.43 | 14,354 | 22,589 | 187,698,057 | 8,309.19 | (3.04%) |
| James Lawrence Kernan Hospital | 3,366 | 5,063 | 88,121,888 | 17,405.71 | 3,316 | 5,087 | 91,630,182 | 18,012.24 | 3.48% |
| Johns Hopkins Bayview Medical Center | 21,976 | 32,999 | 413,255,263 | 12,523.12 | 21,959 | 33,167 | 427,307,515 | 12,883.58 | 2.88% |
| Johns Hopkins Hospital | 46,297 | 67,513 | 1,298,299,098 | 19,230.44 | 46,887 | 69,843 | 1,359,674,406 | 19,467.66 | 1.23% |
| Laurel Regional Medical Center | 6,637 | 9,766 | 79,839,494 | 8,175.18 | 6,450 | 10,045 | 83,281,501 | 8,290.46 | 1.41% |
| Maryland General Hospital | 11,648 | 15,031 | 135,532,597 | 9,016.82 | 11,363 | 14,862 | 142,361,768 | 9,579.23 | 6.24% |
| Memorial Hosp and Med Ctr of Cumberla | 7,817 | 11,634 | 82,700,644 | 7,108.75 | 7,660 | 11,167 | 83,282,630 | 7,457.92 | 4.91% |
| Memorial Hospital at Easton | 9,750 | 16,140 | 125,451,524 | 7,772.60 | 10,015 | 16,349 | 134,106,845 | 8,202.96 | 5.54% |
| Mercy Medical Center | 17,777 | 32,666 | 286,723,944 | 8,777.35 | 18,437 | 33,604 | 304,063,622 | 9,048.31 | 3.09% |
| Montgomery General Hospital | 10,225 | 14,058 | 110,107,267 | 7,832.14 | 10,263 | 14,591 | 115,736,158 | 7,931.97 | 1.27% |
| Northwest Hospital Center | 12,901 | 21,496 | 154,091,772 | 7,168.56 | 12,782 | 20,971 | 159,137,100 | 7,588.35 | 5.86% |
| Peninsula Regional Medical Center | 21,022 | 30,094 | 279,212,502 | 9,278.07 | 21,266 | 31,193 | 303,144,053 | 9,718.48 | 4.75% |

CHANGE IN COST PER EQUIVALANT ADMISSION(EIPA): EXHIBIT I-a
REGULATED OPERATIONS
Listed by Alphabetical Order

| Hospital | 2008 | | | | 2009 | | | | % Change |
|---------------------------------------|-----------------|--------|-----------------------|---------------------|-----------------|--------|-----------------------|---------------------|----------|
| | Admis- sions | EIPAs | Operating Expenses | Expense per EIPA | Admis- sions | EIPAs | Operating Expenses | Expense per EIPA | |
| Prince George's Hospital Center | 13,980 | 17,385 | 198,288,498 | 11,405.58 | 14,355 | 18,250 | 212,101,859 | 11,622.32 | 1.90% |
| Saint Agnes Hospital | 19,687 | 28,454 | 260,314,417 | 9,148.54 | 21,596 | 30,686 | 275,685,027 | 8,983.98 | (1.80%) |
| Saint Joseph Medical Center | 23,361 | 30,498 | 322,940,196 | 10,588.95 | 23,448 | 31,752 | 322,090,976 | 10,143.82 | (4.20%) |
| Saint Mary's Hospital | 9,694 | 16,309 | 88,622,956 | 5,433.96 | 9,861 | 17,592 | 97,770,605 | 5,557.75 | 2.28% |
| Shady Grove Adventist Hospital | 21,170 | 31,064 | 256,440,113 | 8,255.10 | 22,102 | 33,450 | 270,417,774 | 8,084.28 | (2.07%) |
| Sinai Hospital of Baltimore | 26,491 | 40,344 | 485,322,263 | 12,029.54 | 26,119 | 39,792 | 500,512,326 | 12,578.16 | 4.56% |
| Southern Maryland Hospital Center | 17,726 | 25,911 | 170,857,254 | 6,594.10 | 17,095 | 23,928 | 179,924,919 | 7,519.40 | 14.03% |
| Suburban Hospital | 14,786 | 19,822 | 186,617,041 | 9,414.49 | 14,602 | 19,929 | 195,403,393 | 9,805.19 | 4.15% |
| Union Hospital of Cecil County | 8,605 | 15,891 | 93,647,500 | 5,893.19 | 8,521 | 15,761 | 99,599,700 | 6,319.36 | 7.23% |
| Union Memorial Hospital | 20,746 | 27,433 | 317,897,600 | 11,588.12 | 20,587 | 27,166 | 326,289,867 | 12,011.07 | 3.65% |
| University MIEMSS | 7,507 | 7,801 | 128,907,439 | 16,523.96 | 7,315 | 7,614 | 140,611,809 | 18,467.48 | 11.76% |
| University UMCC | 1,292 | 2,862 | 51,929,971 | 18,144.31 | 1,270 | 2,583 | 66,041,802 | 25,571.20 | 40.93% |
| University of Maryland Medical Center | 25,599 | 33,724 | 774,992,564 | 22,980.39 | 26,629 | 35,291 | 760,178,731 | 21,540.43 | (6.27%) |
| Upper Chesapeake Medical Center | 16,739 | 23,768 | 164,803,083 | 6,933.74 | 15,407 | 24,221 | 171,205,099 | 7,068.37 | 1.94% |
| Washington Adventist Hospital | 17,316 | 22,570 | 229,896,023 | 10,185.76 | 17,570 | 23,034 | 236,950,644 | 10,286.96 | 0.99% |
| Washington County Hospital | 16,482 | 24,077 | 185,543,944 | 7,706.25 | 16,220 | 24,851 | 200,960,847 | 8,086.52 | 4.93% |

CHANGE IN COST PER EQUIVALANT ADMISSION(EIPA): EXHIBIT I-b
 REGULATED OPERATIONS
 Listed by Percentage Change of Cost per EIPA

| Hospital | 2008 | | | | 2009 | | | | % Change |
|---------------------------------------|-----------------|-----------|-----------------------|---------------------|-----------------|-----------|-----------------------|---------------------|----------|
| | Admis- sions | EIPAs | Operating Expenses | Expense per EIPA | Admis- sions | EIPAs | Operating Expenses | Expense per EIPA | |
| University UMCC | 1,292 | 2,862 | 51,929,971 | 18,144.31 | 1,270 | 2,583 | 66,041,802 | 25,571.20 | 40.93% |
| Southern Maryland Hospital Center | 17,726 | 25,911 | 170,857,254 | 6,594.10 | 17,095 | 23,928 | 179,924,919 | 7,519.40 | 14.03% |
| University MIEMSS | 7,507 | 7,801 | 128,907,439 | 16,523.96 | 7,315 | 7,614 | 140,611,809 | 18,467.48 | 11.76% |
| Edward McCready Memorial Hospital | 740 | 2,319 | 11,456,983 | 4,940.02 | 668 | 1,801 | 9,891,535 | 5,491.63 | 11.17% |
| Baltimore Washington Medical Center | 19,020 | 29,258 | 232,400,584 | 7,943.12 | 19,662 | 29,941 | 263,483,958 | 8,800.22 | 10.79% |
| Harford Memorial Hospital | 7,989 | 12,664 | 75,087,925 | 5,929.42 | 7,235 | 11,686 | 75,803,751 | 6,486.92 | 9.40% |
| Union Hospital of Cecil County | 8,605 | 15,891 | 93,647,500 | 5,893.19 | 8,521 | 15,761 | 99,599,700 | 6,319.36 | 7.23% |
| Carroll Hospital Center | 16,036 | 21,413 | 149,106,455 | 6,963.34 | 16,178 | 21,787 | 161,702,356 | 7,422.12 | 6.59% |
| Dorchester General Hospital | 3,542 | 6,220 | 39,694,261 | 6,381.51 | 3,686 | 6,344 | 43,095,616 | 6,793.32 | 6.45% |
| Maryland General Hospital | 11,648 | 15,031 | 135,532,597 | 9,016.82 | 11,363 | 14,862 | 142,361,768 | 9,579.23 | 6.24% |
| Northwest Hospital Center | 12,901 | 21,496 | 154,091,772 | 7,168.56 | 12,782 | 20,971 | 159,137,100 | 7,588.35 | 5.86% |
| Memorial Hospital at Easton | 9,750 | 16,140 | 125,451,524 | 7,772.60 | 10,015 | 16,349 | 134,106,845 | 8,202.96 | 5.54% |
| Washington County Hospital | 16,482 | 24,077 | 185,543,944 | 7,706.25 | 16,220 | 24,851 | 200,960,847 | 8,086.52 | 4.93% |
| Memorial Hosp and Med Ctr of Cumberla | 7,817 | 11,634 | 82,700,644 | 7,108.75 | 7,660 | 11,167 | 83,282,630 | 7,457.92 | 4.91% |
| Braddock Hospital | 9,329 | 17,703 | 124,455,861 | 7,030.02 | 9,407 | 17,988 | 132,631,877 | 7,373.43 | 4.88% |
| Peninsula Regional Medical Center | 21,022 | 30,094 | 279,212,502 | 9,278.07 | 21,266 | 31,193 | 303,144,053 | 9,718.48 | 4.75% |
| Frederick Memorial Hospital | 17,720 | 26,773 | 205,133,756 | 7,662.01 | 17,503 | 27,652 | 221,636,962 | 8,015.20 | 4.61% |
| Sinai Hospital of Baltimore | 26,491 | 40,344 | 485,322,263 | 12,029.54 | 26,119 | 39,792 | 500,512,326 | 12,578.16 | 4.56% |
| Greater Baltimore Medical Center | 21,388 | 37,150 | 316,188,935 | 8,511.22 | 21,550 | 36,623 | 325,771,985 | 8,895.40 | 4.51% |
| Doctors' Community Hospital | 11,698 | 19,267 | 143,922,416 | 7,469.82 | 11,932 | 19,714 | 153,617,218 | 7,792.45 | 4.32% |
| Suburban Hospital | 14,786 | 19,822 | 186,617,041 | 9,414.49 | 14,602 | 19,929 | 195,403,393 | 9,805.19 | 4.15% |
| Harbor Hospital | 13,781 | 18,190 | 156,929,854 | 8,627.32 | 13,776 | 18,443 | 165,072,123 | 8,950.48 | 3.75% |
| Atlantic General Hospital | 3,724 | 7,259 | 54,458,617 | 7,502.22 | 3,781 | 7,631 | 59,338,561 | 7,776.37 | 3.65% |
| Union Memorial Hospital | 20,746 | 27,433 | 317,897,600 | 11,588.12 | 20,587 | 27,166 | 326,289,867 | 12,011.07 | 3.65% |
| James Lawrence Kernan Hospital | 3,366 | 5,063 | 88,121,888 | 17,405.71 | 3,316 | 5,087 | 91,630,182 | 18,012.24 | 3.48% |
| Franklin Square Hospital Center | 27,643 | 38,639 | 306,094,837 | 7,921.97 | 28,001 | 39,391 | 322,365,732 | 8,183.76 | 3.30% |
| Anne Arundel Medical Center | 23,192 | 35,227 | 297,433,067 | 8,443.26 | 24,545 | 37,124 | 323,481,921 | 8,713.45 | 3.20% |
| Mercy Medical Center | 17,777 | 32,666 | 286,723,944 | 8,777.35 | 18,437 | 33,604 | 304,063,622 | 9,048.31 | 3.09% |
| Johns Hopkins Bayview Medical Center | 21,976 | 32,999 | 413,255,263 | 12,523.12 | 21,959 | 33,167 | 427,307,515 | 12,883.58 | 2.88% |
| Garrett County Memorial Hospital | 2,733 | 4,830 | 28,380,547 | 5,875.94 | 2,597 | 4,936 | 29,787,595 | 6,034.77 | 2.70% |
| Saint Mary's Hospital | 9,694 | 16,309 | 88,622,956 | 5,433.96 | 9,861 | 17,592 | 97,770,605 | 5,557.75 | 2.28% |
| All Acute Hospitals | 695,602 | 1,011,171 | 10,143,272,472 | 10,031.22 | 703,323 | 1,037,501 | 10,627,077,598 | 10,242.95 | 2.11% |
| Upper Chesapeake Medical Center | 16,739 | 23,768 | 164,803,083 | 6,933.74 | 15,407 | 24,221 | 171,205,099 | 7,068.37 | 1.94% |
| Prince George's Hospital Center | 13,980 | 17,385 | 198,288,498 | 11,405.58 | 14,355 | 18,250 | 212,101,859 | 11,622.32 | 1.90% |

CHANGE IN COST PER EQUIVALANT ADMISSION(EIPA): EXHIBIT I-b
 REGULATED OPERATIONS
 Listed by Percentage Change of Cost per EIPA

| Hospital | 2008 | | | | 2009 | | | | % Change |
|---------------------------------------|-----------------|--------|-----------------------|---------------------|-----------------|--------|-----------------------|---------------------|----------|
| | Admis- sions | EIPAs | Operating Expenses | Expense per EIPA | Admis- sions | EIPAs | Operating Expenses | Expense per EIPA | |
| Laurel Regional Medical Center | 6,637 | 9,766 | 79,839,494 | 8,175.18 | 6,450 | 10,045 | 83,281,501 | 8,290.46 | 1.41% |
| Montgomery General Hospital | 10,225 | 14,058 | 110,107,267 | 7,832.14 | 10,263 | 14,591 | 115,736,158 | 7,931.97 | 1.27% |
| Johns Hopkins Hospital | 46,297 | 67,513 | 1,298,299,098 | 19,230.44 | 46,887 | 69,843 | 1,359,674,406 | 19,467.66 | 1.23% |
| Good Samaritan Hospital | 17,122 | 22,601 | 212,539,046 | 9,403.86 | 17,381 | 23,949 | 227,853,252 | 9,514.13 | 1.17% |
| Washington Adventist Hospital | 17,316 | 22,570 | 229,896,023 | 10,185.76 | 17,570 | 23,034 | 236,950,644 | 10,286.96 | 0.99% |
| Holy Cross Hospital | 26,865 | 35,896 | 293,545,246 | 8,177.58 | 27,980 | 38,000 | 309,458,016 | 8,143.55 | (0.42%) |
| Saint Agnes Hospital | 19,687 | 28,454 | 260,314,417 | 9,148.54 | 21,596 | 30,686 | 275,685,027 | 8,983.98 | (1.80%) |
| Shady Grove Adventist Hospital | 21,170 | 31,064 | 256,440,113 | 8,255.10 | 22,102 | 33,450 | 270,417,774 | 8,084.28 | (2.07%) |
| Calvert Memorial Hospital | 8,013 | 13,562 | 85,314,807 | 6,290.91 | 8,333 | 14,749 | 90,842,718 | 6,159.18 | (2.09%) |
| Howard County General Hospital | 13,638 | 20,922 | 179,292,066 | 8,569.43 | 14,354 | 22,589 | 187,698,057 | 8,309.19 | (3.04%) |
| Saint Joseph Medical Center | 23,361 | 30,498 | 322,940,196 | 10,588.95 | 23,448 | 31,752 | 322,090,976 | 10,143.82 | (4.20%) |
| Civista Medical Center | 7,691 | 11,375 | 89,777,024 | 7,892.33 | 7,776 | 11,783 | 88,810,903 | 7,536.91 | (4.50%) |
| Fort Washington Medical Center | 3,015 | 5,928 | 36,903,906 | 6,225.47 | 3,140 | 6,295 | 36,925,172 | 5,865.82 | (5.78%) |
| University of Maryland Medical Center | 25,599 | 33,724 | 774,992,564 | 22,980.39 | 26,629 | 35,291 | 760,178,731 | 21,540.43 | (6.27%) |
| Chester River Hospital Center | 3,604 | 6,141 | 51,171,682 | 8,332.98 | 3,446 | 6,595 | 51,011,116 | 7,734.50 | (7.18%) |
| Bon Secours Hospital | 6,522 | 9,539 | 83,627,741 | 8,766.98 | 7,297 | 10,932 | 87,326,019 | 7,988.24 | (8.88%) |

CHANGE IN REVENUE PER ADMISSION: EXHIBIT II-a
REGULATED OPERATIONS
Listed by Alphabetical Order

| Hospital | 2008 | | | 2009 | | | Volume % Change | Revenue % Change |
|---------------------------------------|-----------------|-------------------------|--------------------------|-----------------|-------------------------|--------------------------|--------------------|---------------------|
| | Admis- sions | Inpatient Revenue \$ | Revenue Per Admission | Admis- sions | Inpatient Revenue \$ | Revenue Per Admission | | |
| Anne Arundel Medical Center | 23,192 | 237,889,800 | 10,257.41 | 24,545 | 259,508,000 | 10,572.74 | 5.83% | 3.07% |
| Atlantic General Hospital | 3,724 | 37,673,500 | 10,116.41 | 3,781 | 37,898,500 | 10,023.41 | 1.53% | (0.92%) |
| Baltimore Washington Medical Center | 19,020 | 184,778,200 | 9,714.94 | 19,662 | 203,144,700 | 10,331.84 | 3.38% | 6.35% |
| Bon Secours Hospital | 6,522 | 69,861,800 | 10,711.71 | 7,297 | 81,531,400 | 11,173.28 | 11.88% | 4.31% |
| Braddock Hospital | 9,329 | 81,123,100 | 8,695.80 | 9,407 | 87,266,700 | 9,276.78 | 0.84% | 6.68% |
| Calvert Memorial Hospital | 8,013 | 60,472,200 | 7,546.76 | 8,333 | 62,949,000 | 7,554.18 | 3.99% | 0.10% |
| Carroll Hospital Center | 16,036 | 139,490,000 | 8,698.55 | 16,178 | 145,658,300 | 9,003.48 | 0.89% | 3.51% |
| Chester River Hospital Center | 3,604 | 32,537,200 | 9,028.08 | 3,446 | 31,827,400 | 9,236.04 | (4.38%) | 2.30% |
| Civista Medical Center | 7,691 | 67,655,500 | 8,796.71 | 7,776 | 68,380,300 | 8,793.76 | 1.11% | (0.03%) |
| Doctors' Community Hospital | 11,698 | 105,930,700 | 9,055.45 | 11,932 | 114,226,400 | 9,573.11 | 2.00% | 5.72% |
| Dorchester General Hospital | 3,542 | 27,330,800 | 7,716.21 | 3,686 | 30,640,600 | 8,312.70 | 4.07% | 7.73% |
| Edward McCready Memorial Hospital | 740 | 5,451,953 | 7,367.50 | 668 | 6,237,916 | 9,338.20 | (9.73%) | 26.75% |
| Fort Washington Medical Center | 3,015 | 24,202,246 | 8,027.28 | 3,140 | 23,564,891 | 7,504.74 | 4.15% | (6.51%) |
| Franklin Square Hospital Center | 27,643 | 287,363,400 | 10,395.52 | 28,001 | 294,993,700 | 10,535.11 | 1.30% | 1.34% |
| Frederick Memorial Hospital | 17,720 | 162,036,600 | 9,144.28 | 17,503 | 168,905,000 | 9,650.06 | (1.22%) | 5.53% |
| Garrett County Memorial Hospital | 2,733 | 18,590,100 | 6,802.09 | 2,597 | 19,368,300 | 7,457.95 | (4.98%) | 9.64% |
| Good Samaritan Hospital | 17,122 | 201,067,400 | 11,743.22 | 17,381 | 207,780,200 | 11,954.44 | 1.51% | 1.80% |
| Greater Baltimore Medical Center | 21,388 | 206,753,700 | 9,666.81 | 21,550 | 231,350,500 | 10,735.52 | 0.76% | 11.06% |
| Harbor Hospital | 13,781 | 146,993,400 | 10,666.38 | 13,776 | 150,075,100 | 10,893.95 | (0.04%) | 2.13% |
| Harford Memorial Hospital | 7,989 | 62,006,900 | 7,761.53 | 7,235 | 59,583,000 | 8,235.38 | (9.44%) | 6.11% |
| Holy Cross Hospital | 26,865 | 286,746,400 | 10,673.61 | 27,980 | 290,448,900 | 10,380.59 | 4.15% | (2.75%) |
| Howard County General Hospital | 13,638 | 138,385,200 | 10,147.03 | 14,354 | 146,585,900 | 10,212.20 | 5.25% | 0.64% |
| James Lawrence Kernan Hospital | 3,366 | 64,685,400 | 19,217.29 | 3,316 | 68,951,200 | 20,793.49 | (1.49%) | 8.20% |
| Johns Hopkins Bayview Medical Center | 21,976 | 328,222,100 | 14,935.48 | 21,959 | 339,973,800 | 15,482.21 | (0.08%) | 3.66% |
| Johns Hopkins Hospital | 46,297 | 1,050,930,100 | 22,699.75 | 46,887 | 1,087,731,000 | 23,198.99 | 1.27% | 2.20% |
| Laurel Regional Medical Center | 6,637 | 63,304,800 | 9,538.16 | 6,450 | 58,840,300 | 9,122.53 | (2.82%) | (4.36%) |
| Maryland General Hospital | 11,648 | 139,976,800 | 12,017.24 | 11,363 | 139,055,000 | 12,237.53 | (2.45%) | 1.83% |
| Memorial Hosp and Med Ctr of Cumberla | 7,817 | 67,989,600 | 8,697.66 | 7,660 | 72,844,300 | 9,509.70 | (2.01%) | 9.34% |
| Memorial Hospital at Easton | 9,750 | 87,055,600 | 8,928.78 | 10,015 | 98,034,400 | 9,788.76 | 2.72% | 9.63% |
| Mercy Medical Center | 17,777 | 192,233,000 | 10,813.58 | 18,437 | 209,676,600 | 11,372.60 | 3.71% | 5.17% |
| Montgomery General Hospital | 10,225 | 98,291,000 | 9,612.81 | 10,263 | 98,908,000 | 9,637.34 | 0.37% | 0.26% |
| Northwest Hospital Center | 12,901 | 120,758,100 | 9,360.37 | 12,782 | 129,040,400 | 10,095.48 | (0.92%) | 7.85% |
| Peninsula Regional Medical Center | 21,022 | 256,345,800 | 12,194.17 | 21,266 | 262,668,700 | 12,351.58 | 1.16% | 1.29% |
| Prince George's Hospital Center | 13,980 | 194,542,400 | 13,915.77 | 14,355 | 204,968,200 | 14,278.52 | 2.68% | 2.61% |
| Saint Agnes Hospital | 19,687 | 230,781,400 | 11,722.53 | 21,596 | 252,575,400 | 11,695.47 | 9.70% | (0.23%) |
| Saint Joseph Medical Center | 23,361 | 278,674,600 | 11,929.05 | 23,448 | 294,531,800 | 12,561.06 | 0.37% | 5.30% |
| Saint Mary's Hospital | 9,694 | 68,148,400 | 7,029.96 | 9,861 | 69,564,200 | 7,054.48 | 1.72% | 0.35% |

CHANGE IN REVENUE PER ADMISSION: EXHIBIT II-a
 REGULATED OPERATIONS
 Listed by Alphabetical Order

| Hospital | 2008 | | | 2009 | | | Volume % Change | Revenue % Change |
|---------------------------------------|-----------------|-------------------------|--------------------------|-----------------|-------------------------|--------------------------|--------------------|---------------------|
| | Admis- sions | Inpatient Revenue \$ | Revenue Per Admission | Admis- sions | Inpatient Revenue \$ | Revenue Per Admission | | |
| Shady Grove Adventist Hospital | 21,170 | 207,410,990 | 9,797.40 | 22,102 | 218,890,107 | 9,903.63 | 4.40% | 1.08% |
| Sinai Hospital of Baltimore | 26,491 | 395,509,500 | 14,929.96 | 26,119 | 411,736,200 | 15,763.86 | (1.40%) | 5.59% |
| Southern Maryland Hospital Center | 17,726 | 155,004,300 | 8,744.46 | 17,095 | 160,627,000 | 9,396.14 | (3.56%) | 7.45% |
| Suburban Hospital | 14,786 | 164,832,900 | 11,147.90 | 14,602 | 167,237,800 | 11,453.07 | (1.24%) | 2.74% |
| Union Hospital of Cecil County | 8,605 | 63,052,200 | 7,327.39 | 8,521 | 68,542,000 | 8,043.89 | (0.98%) | 9.78% |
| Union Memorial Hospital | 20,746 | 312,625,300 | 15,069.18 | 20,587 | 313,625,300 | 15,234.14 | (0.77%) | 1.09% |
| University MIEMSS | 7,507 | 172,807,900 | 23,019.57 | 7,315 | 148,744,200 | 20,334.14 | (2.56%) | (11.67%) |
| University UMCC | 1,292 | 27,186,800 | 21,042.41 | 1,270 | 26,011,300 | 20,481.34 | (1.70%) | (2.67%) |
| University of Maryland Medical Center | 25,599 | 665,929,600 | 26,013.89 | 26,629 | 709,361,500 | 26,638.68 | 4.02% | 2.40% |
| Upper Chesapeake Medical Center | 16,739 | 138,667,700 | 8,284.11 | 15,407 | 139,662,300 | 9,064.86 | (7.96%) | 9.42% |
| Washington Adventist Hospital | 17,316 | 214,370,568 | 12,379.91 | 17,570 | 216,819,418 | 12,340.32 | 1.47% | (0.32%) |
| Washington County Hospital | 16,482 | 157,356,800 | 9,547.19 | 16,220 | 158,613,400 | 9,778.88 | (1.59%) | 2.43% |
| | ===== | ===== | ===== | ===== | ===== | ===== | ===== | ===== |
| | 695,602 | 8,501,033,757 | 12,221.12 | 703,323 | 8,849,158,532 | 12,581.93 | 1.11% | 2.95% |

CHANGE IN REVENUE PER ADMISSION: EXHIBIT II-b
REGULATED OPERATIONS

Listed by Percentage Change of Revenue per Admission

| Hospital | 2008 | | | 2009 | | | Volume % Change | Revenue % Change |
|---------------------------------------|-----------------|-------------------------|--------------------------|-----------------|-------------------------|--------------------------|--------------------|---------------------|
| | Admis- sions | Inpatient Revenue \$ | Revenue Per Admission | Admis- sions | Inpatient Revenue \$ | Revenue Per Admission | | |
| Edward McCready Memorial Hospital | 740 | 5,451,953 | 7,367.50 | 668 | 6,237,916 | 9,338.20 | (9.73%) | 26.75% |
| Greater Baltimore Medical Center | 21,388 | 206,753,700 | 9,666.81 | 21,550 | 231,350,500 | 10,735.52 | 0.76% | 11.06% |
| Union Hospital of Cecil County | 8,605 | 63,052,200 | 7,327.39 | 8,521 | 68,542,000 | 8,043.89 | (0.98%) | 9.78% |
| Garrett County Memorial Hospital | 2,733 | 18,590,100 | 6,802.09 | 2,597 | 19,368,300 | 7,457.95 | (4.98%) | 9.64% |
| Memorial Hospital at Easton | 9,750 | 87,055,600 | 8,928.78 | 10,015 | 98,034,400 | 9,788.76 | 2.72% | 9.63% |
| Upper Chesapeake Medical Center | 16,739 | 138,667,700 | 8,284.11 | 15,407 | 139,662,300 | 9,064.86 | (7.96%) | 9.42% |
| Memorial Hosp and Med Ctr of Cumberla | 7,817 | 67,989,600 | 8,697.66 | 7,660 | 72,844,300 | 9,509.70 | (2.01%) | 9.34% |
| James Lawrence Kernan Hospital | 3,366 | 64,685,400 | 19,217.29 | 3,316 | 68,951,200 | 20,793.49 | (1.49%) | 8.20% |
| Northwest Hospital Center | 12,901 | 120,758,100 | 9,360.37 | 12,782 | 129,040,400 | 10,095.48 | (0.92%) | 7.85% |
| Dorchester General Hospital | 3,542 | 27,330,800 | 7,716.21 | 3,686 | 30,640,600 | 8,312.70 | 4.07% | 7.73% |
| Southern Maryland Hospital Center | 17,726 | 155,004,300 | 8,744.46 | 17,095 | 160,627,000 | 9,396.14 | (3.56%) | 7.45% |
| Braddock Hospital | 9,329 | 81,123,100 | 8,695.80 | 9,407 | 87,266,700 | 9,276.78 | 0.84% | 6.68% |
| Baltimore Washington Medical Center | 19,020 | 184,778,200 | 9,714.94 | 19,662 | 203,144,700 | 10,331.84 | 3.38% | 6.35% |
| Harford Memorial Hospital | 7,989 | 62,006,900 | 7,761.53 | 7,235 | 59,583,000 | 8,235.38 | (9.44%) | 6.11% |
| Doctors' Community Hospital | 11,698 | 105,930,700 | 9,055.45 | 11,932 | 114,226,400 | 9,573.11 | 2.00% | 5.72% |
| Sinai Hospital of Baltimore | 26,491 | 395,509,500 | 14,929.96 | 26,119 | 411,736,200 | 15,763.86 | (1.40%) | 5.59% |
| Frederick Memorial Hospital | 17,720 | 162,036,600 | 9,144.28 | 17,503 | 168,905,000 | 9,650.06 | (1.22%) | 5.53% |
| Saint Joseph Medical Center | 23,361 | 278,674,600 | 11,929.05 | 23,448 | 294,531,800 | 12,561.06 | 0.37% | 5.30% |
| Mercy Medical Center | 17,777 | 192,233,000 | 10,813.58 | 18,437 | 209,676,600 | 11,372.60 | 3.71% | 5.17% |
| Bon Secours Hospital | 6,522 | 69,861,800 | 10,711.71 | 7,297 | 81,531,400 | 11,173.28 | 11.88% | 4.31% |
| Johns Hopkins Bayview Medical Center | 21,976 | 328,222,100 | 14,935.48 | 21,959 | 339,973,800 | 15,482.21 | (0.08%) | 3.66% |
| Carroll Hospital Center | 16,036 | 139,490,000 | 8,698.55 | 16,178 | 145,658,300 | 9,003.48 | 0.89% | 3.51% |
| Anne Arundel Medical Center | 23,192 | 237,889,800 | 10,257.41 | 24,545 | 259,508,000 | 10,572.74 | 5.83% | 3.07% |
| Suburban Hospital | 14,786 | 164,832,900 | 11,147.90 | 14,602 | 167,237,800 | 11,453.07 | (1.24%) | 2.74% |
| Prince George's Hospital Center | 13,980 | 194,542,400 | 13,915.77 | 14,355 | 204,968,200 | 14,278.52 | 2.68% | 2.61% |
| Washington County Hospital | 16,482 | 157,356,800 | 9,547.19 | 16,220 | 158,613,400 | 9,778.88 | (1.59%) | 2.43% |
| University of Maryland Medical Center | 25,599 | 665,929,600 | 26,013.89 | 26,629 | 709,361,500 | 26,638.68 | 4.02% | 2.40% |
| Chester River Hospital Center | 3,604 | 32,537,200 | 9,028.08 | 3,446 | 31,827,400 | 9,236.04 | (4.38%) | 2.30% |
| Johns Hopkins Hospital | 46,297 | 1,050,930,100 | 22,699.75 | 46,887 | 1,087,731,000 | 23,198.99 | 1.27% | 2.20% |
| Harbor Hospital | 13,781 | 146,993,400 | 10,666.38 | 13,776 | 150,075,100 | 10,893.95 | (0.04%) | 2.13% |
| Maryland General Hospital | 11,648 | 139,976,800 | 12,017.24 | 11,363 | 139,055,000 | 12,237.53 | (2.45%) | 1.83% |
| Good Samaritan Hospital | 17,122 | 201,067,400 | 11,743.22 | 17,381 | 207,780,200 | 11,954.44 | 1.51% | 1.80% |
| Franklin Square Hospital Center | 27,643 | 287,363,400 | 10,395.52 | 28,001 | 294,993,700 | 10,535.11 | 1.30% | 1.34% |
| Peninsula Regional Medical Center | 21,022 | 256,345,800 | 12,194.17 | 21,266 | 262,668,700 | 12,351.58 | 1.16% | 1.29% |

CHANGE IN REVENUE PER ADMISSION: EXHIBIT II-b
 REGULATED OPERATIONS
 Listed by Percentage Change of Revenue per Admission

| Hospital | 2008 | | | 2009 | | | Volume % Change | Revenue % Change |
|--------------------------------|-----------------|-------------------------|--------------------------|-----------------|-------------------------|--------------------------|--------------------|---------------------|
| | Admis- sions | Inpatient Revenue \$ | Revenue Per Admission | Admis- sions | Inpatient Revenue \$ | Revenue Per Admission | | |
| Union Memorial Hospital | 20,746 | 312,625,300 | 15,069.18 | 20,587 | 313,625,300 | 15,234.14 | (0.77%) | 1.09% |
| Shady Grove Adventist Hospital | 21,170 | 207,410,990 | 9,797.40 | 22,102 | 218,890,107 | 9,903.63 | 4.40% | 1.08% |
| Howard County General Hospital | 13,638 | 138,385,200 | 10,147.03 | 14,354 | 146,585,900 | 10,212.20 | 5.25% | 0.64% |
| Saint Mary's Hospital | 9,694 | 68,148,400 | 7,029.96 | 9,861 | 69,564,200 | 7,054.48 | 1.72% | 0.35% |
| Montgomery General Hospital | 10,225 | 98,291,000 | 9,612.81 | 10,263 | 98,908,000 | 9,637.34 | 0.37% | 0.26% |
| Calvert Memorial Hospital | 8,013 | 60,472,200 | 7,546.76 | 8,333 | 62,949,000 | 7,554.18 | 3.99% | 0.10% |
| Civista Medical Center | 7,691 | 67,655,500 | 8,796.71 | 7,776 | 68,380,300 | 8,793.76 | 1.11% | (0.03%) |
| Saint Agnes Hospital | 19,687 | 230,781,400 | 11,722.53 | 21,596 | 252,575,400 | 11,695.47 | 9.70% | (0.23%) |
| Washington Adventist Hospital | 17,316 | 214,370,568 | 12,379.91 | 17,570 | 216,819,418 | 12,340.32 | 1.47% | (0.32%) |
| Atlantic General Hospital | 3,724 | 37,673,500 | 10,116.41 | 3,781 | 37,898,500 | 10,023.41 | 1.53% | (0.92%) |
| University UMCC | 1,292 | 27,186,800 | 21,042.41 | 1,270 | 26,011,300 | 20,481.34 | (1.70%) | (2.67%) |
| Holy Cross Hospital | 26,865 | 286,746,400 | 10,673.61 | 27,980 | 290,448,900 | 10,380.59 | 4.15% | (2.75%) |
| Laurel Regional Medical Center | 6,637 | 63,304,800 | 9,538.16 | 6,450 | 58,840,300 | 9,122.53 | (2.82%) | (4.36%) |
| Fort Washington Medical Center | 3,015 | 24,202,246 | 8,027.28 | 3,140 | 23,564,891 | 7,504.74 | 4.15% | (6.51%) |
| University MIEMSS | 7,507 | 172,807,900 | 23,019.57 | 7,315 | 148,744,200 | 20,334.14 | (2.56%) | (11.67%) |
| | ===== | ===== | ===== | ===== | ===== | ===== | ===== | ===== |
| | 695,602 | 8,501,033,757 | 12,221.12 | 703,323 | 8,849,158,532 | 12,581.93 | 1.11% | 2.95% |

CHANGE IN UNCOMPENSATED CARE (UCC) : EXHIBIT III-a
 REGULATED OPERATIONS
 Listed in Alphabetical Order by Region

| Hospital Area | Hospital | 2008 | | | 2009 | | | % Change UCC Amount |
|---------------|--------------------------------------|-----------------------|---------------------|-------|-----------------------|---------------------|-------|---------------------|
| | | Gross Patient Revenue | Charity & Bad Debts | % UCC | Gross Patient Revenue | Charity & Bad Debts | % UCC | |
| M E T R O | Anne Arundel Medical Center | 361,340,400 | 17,663,190 | 4.89 | 392,507,100 | 16,811,415 | 4.28 | -4.82 |
| | Baltimore Washington Medical Center | 284,240,600 | 23,278,800 | 8.19 | 309,341,800 | 24,774,236 | 8.01 | 6.42 |
| | Bon Secours Hospital | 102,178,500 | 19,048,251 | 18.64 | 122,144,200 | 21,903,253 | 17.93 | 14.99 |
| | Doctors' Community Hospital | 174,473,200 | 19,450,982 | 11.15 | 188,720,500 | 18,127,922 | 9.61 | -6.80 |
| | Fort Washington Medical Center | 47,584,845 | 6,926,051 | 14.56 | 47,242,143 | 6,935,582 | 14.68 | 0.14 |
| | Franklin Square Hospital Center | 401,669,900 | 34,048,723 | 8.48 | 414,987,900 | 30,124,835 | 7.26 | -11.52 |
| | Good Samaritan Hospital | 265,411,400 | 17,966,002 | 6.77 | 286,296,100 | 15,172,695 | 5.30 | -15.55 |
| | Greater Baltimore Medical Center | 359,118,800 | 10,189,402 | 2.84 | 393,162,100 | 11,296,260 | 2.87 | 10.86 |
| | Harbor Hospital | 194,020,200 | 19,248,174 | 9.92 | 200,915,200 | 17,234,100 | 8.58 | -10.46 |
| | Holy Cross Hospital | 383,143,400 | 30,563,338 | 7.98 | 394,466,500 | 29,871,516 | 7.57 | -2.26 |
| | Howard County General Hospital | 212,299,000 | 11,857,943 | 5.59 | 230,685,500 | 13,151,663 | 5.70 | 10.91 |
| | James Lawrence Kernan Hospital | 97,293,600 | 6,049,283 | 6.22 | 105,778,700 | 7,976,879 | 7.54 | 31.86 |
| | Johns Hopkins Bayview Medical Center | 492,861,500 | 53,714,000 | 10.90 | 513,495,600 | 53,870,000 | 10.49 | 0.29 |
| | Johns Hopkins Hospital | 1,532,521,600 | 105,318,900 | 6.87 | 1,620,280,400 | 106,940,061 | 6.60 | 1.54 |
| | Laurel Regional Medical Center | 93,150,500 | 12,708,453 | 13.64 | 91,640,000 | 10,567,812 | 11.53 | -16.84 |
| | Maryland General Hospital | 180,632,100 | 26,702,289 | 14.78 | 181,868,000 | 23,902,302 | 13.14 | -10.49 |
| | Mercy Medical Center | 353,240,000 | 27,129,611 | 7.68 | 382,169,900 | 30,487,033 | 7.98 | 12.38 |
| | Montgomery General Hospital | 135,140,700 | 8,174,200 | 6.05 | 140,619,400 | 8,463,900 | 6.02 | 3.54 |
| | Northwest Hospital Center | 201,205,800 | 16,645,700 | 8.27 | 211,714,700 | 17,538,800 | 8.28 | 5.37 |
| | Prince George's Hospital Center | 241,928,700 | 40,506,188 | 16.74 | 260,576,400 | 40,695,557 | 15.62 | 0.47 |
| | Saint Agnes Hospital | 333,555,200 | 22,892,619 | 6.86 | 358,890,700 | 22,549,287 | 6.28 | -1.50 |
| | Saint Joseph Medical Center | 363,810,300 | 13,761,953 | 3.78 | 398,844,400 | 16,297,867 | 4.09 | 18.43 |
| | Shady Grove Adventist Hospital | 304,350,850 | 21,358,565 | 7.02 | 331,274,906 | 22,940,583 | 6.92 | 7.41 |
| | Sinai Hospital of Baltimore | 602,337,500 | 50,857,400 | 8.44 | 627,278,200 | 48,565,300 | 7.74 | -4.51 |
| | Southern Maryland Hospital Center | 226,574,600 | 22,233,546 | 9.81 | 224,831,800 | 18,092,278 | 8.05 | -18.63 |
| | Suburban Hospital | 220,977,300 | 11,722,500 | 5.30 | 228,243,300 | 11,622,100 | 5.09 | -0.86 |
| | Union Memorial Hospital | 413,393,800 | 31,470,920 | 7.61 | 413,847,100 | 25,786,533 | 6.23 | -18.06 |
| | University MIEMSS | 179,581,300 | 48,600,055 | 27.06 | 154,824,600 | 38,156,591 | 24.65 | -21.49 |
| | University UMCC | 60,224,500 | 8,889,610 | 14.76 | 52,896,400 | 7,735,748 | 14.62 | -12.98 |
| | University of Maryland Medical Cente | 877,294,500 | 90,996,290 | 10.37 | 940,100,100 | 86,346,170 | 9.18 | -5.11 |
| | Upper Chesapeake Medical Center | 196,899,000 | 11,690,712 | 5.94 | 219,562,700 | 15,294,900 | 6.97 | 30.83 |
| | Washington Adventist Hospital | 279,418,776 | 29,425,021 | 10.53 | 284,247,984 | 24,567,884 | 8.64 | -16.51 |
| ===== | | ===== | ===== | ===== | ===== | ===== | ===== | ===== |
| M E T R O | | 10,171,872,371 | 871,088,672 | 8.56 | 10,723,454,333 | 843,801,062 | 7.87 | -3.13 |

CHANGE IN UNCOMPENSATED CARE (UCC) : EXHIBIT III-a

REGULATED OPERATIONS

Listed in Alphabetical Order by Region

| Hospital Area | Hospital | 2008 | | | 2009 | | | % Change UCC Amount |
|---------------|--------------------------------------|-----------------------|---------------------|-------|-----------------------|---------------------|-------|---------------------|
| | | Gross Patient Revenue | Charity & Bad Debts | % UCC | Gross Patient Revenue | Charity & Bad Debts | % UCC | |
| R U R A L | Atlantic General Hospital | 73,435,000 | 4,259,100 | 5.80 | 76,484,900 | 4,750,100 | 6.21 | 11.53 |
| | Braddock Hospital | 153,946,000 | 7,712,000 | 5.01 | 166,869,000 | 8,389,000 | 5.03 | 8.78 |
| | Calvert Memorial Hospital | 102,346,100 | 6,076,193 | 5.94 | 111,417,900 | 6,528,075 | 5.86 | 7.44 |
| | Carroll Hospital Center | 186,262,700 | 10,942,073 | 5.87 | 196,154,700 | 8,748,590 | 4.46 | -20.05 |
| | Chester River Hospital Center | 55,440,200 | 6,617,380 | 11.94 | 60,914,200 | 6,454,293 | 10.60 | -2.46 |
| | Civista Medical Center | 100,064,600 | 8,309,900 | 8.30 | 103,621,000 | 6,237,400 | 6.02 | -24.94 |
| | Dorchester General Hospital | 47,996,300 | 3,275,480 | 6.82 | 52,734,300 | 4,365,261 | 8.28 | 33.27 |
| | Edward McCready Memorial Hospital | 17,086,858 | 1,794,825 | 10.50 | 16,819,985 | 1,747,845 | 10.39 | -2.62 |
| | Frederick Memorial Hospital | 244,818,200 | 14,261,162 | 5.83 | 266,844,200 | 15,403,081 | 5.77 | 8.01 |
| | Garrett County Memorial Hospital | 32,853,800 | 3,070,080 | 9.34 | 36,812,400 | 3,364,672 | 9.14 | 9.60 |
| | Harford Memorial Hospital | 98,289,100 | 11,829,416 | 12.04 | 96,235,600 | 11,314,200 | 11.76 | -4.36 |
| | Memorial Hosp and Med Ctr of Cumberl | 101,185,500 | 5,635,500 | 5.57 | 106,194,800 | 4,831,300 | 4.55 | -14.27 |
| | Memorial Hospital at Easton | 144,112,600 | 8,592,699 | 5.96 | 160,032,300 | 7,928,623 | 4.95 | -7.73 |
| | Peninsula Regional Medical Center | 366,969,200 | 24,880,100 | 6.78 | 385,277,000 | 24,844,400 | 6.45 | -0.14 |
| | Saint Mary's Hospital | 114,652,300 | 7,555,971 | 6.59 | 124,100,600 | 6,718,040 | 5.41 | -11.09 |
| | Union Hospital of Cecil County | 116,438,100 | 9,882,300 | 8.49 | 126,780,200 | 12,808,400 | 10.10 | 29.61 |
| | Washington County Hospital | 229,868,300 | 19,187,400 | 8.35 | 243,018,300 | 20,694,200 | 8.52 | 7.85 |
| ===== | | ===== | ===== | ===== | ===== | ===== | ===== | ===== |
| R U R A L | | 2,185,764,858 | 153,881,579 | 7.04 | 2,330,311,385 | 155,127,480 | 6.66 | 0.81 |
| | | ===== | ===== | ===== | ===== | ===== | ===== | ===== |
| | | 12,357,637,229 | 1,024,970,251 | 8.29 | 13,053,765,718 | 998,928,542 | 7.65 | -2.54 |

CHANGE IN UNCOMPENSATED CARE (UCC) : EXHIBIT III-b
 REGULATED OPERATIONS
 Listed by Percentage of Uncompensated Care by Region

| Hospital Area | Hospital | 2008 | | | 2009 | | | % Change UCC Amount |
|---------------|--------------------------------------|----------------|---------------------|-------|----------------|---------------------|-------|---------------------|
| | | Gross Revenues | Charity & Bad Debts | UCC % | Gross Revenues | Charity & Bad Debts | UCC % | |
| M E T R O | University MIEMSS | 179,581,300 | 48,600,055 | 27.06 | 154,824,600 | 38,156,591 | 24.65 | -21.49 |
| | Bon Secours Hospital | 102,178,500 | 19,048,251 | 18.64 | 122,144,200 | 21,903,253 | 17.93 | 14.99 |
| | Prince George's Hospital Center | 241,928,700 | 40,506,188 | 16.74 | 260,576,400 | 40,695,557 | 15.62 | 0.47 |
| | Fort Washington Medical Center | 47,584,845 | 6,926,051 | 14.56 | 47,242,143 | 6,935,582 | 14.68 | 0.14 |
| | University UMCC | 60,224,500 | 8,889,610 | 14.76 | 52,896,400 | 7,735,748 | 14.62 | -12.98 |
| | Maryland General Hospital | 180,632,100 | 26,702,289 | 14.78 | 181,868,000 | 23,902,302 | 13.14 | -10.49 |
| | Laurel Regional Medical Center | 93,150,500 | 12,708,453 | 13.64 | 91,640,000 | 10,567,812 | 11.53 | -16.84 |
| | Johns Hopkins Bayview Medical Center | 492,861,500 | 53,714,000 | 10.90 | 513,495,600 | 53,870,000 | 10.49 | 0.29 |
| | Doctors' Community Hospital | 174,473,200 | 19,450,982 | 11.15 | 188,720,500 | 18,127,922 | 9.61 | -6.80 |
| | University of Maryland Medical Cente | 877,294,500 | 90,996,290 | 10.37 | 940,100,100 | 86,346,170 | 9.18 | -5.11 |
| | Washington Adventist Hospital | 279,418,776 | 29,425,021 | 10.53 | 284,247,984 | 24,567,884 | 8.64 | -16.51 |
| | Harbor Hospital | 194,020,200 | 19,248,174 | 9.92 | 200,915,200 | 17,234,100 | 8.58 | -10.46 |
| | Northwest Hospital Center | 201,205,800 | 16,645,700 | 8.27 | 211,714,700 | 17,538,800 | 8.28 | 5.37 |
| | Southern Maryland Hospital Center | 226,574,600 | 22,233,546 | 9.81 | 224,831,800 | 18,092,278 | 8.05 | -18.63 |
| | Baltimore Washington Medical Center | 284,240,600 | 23,278,800 | 8.19 | 309,341,800 | 24,774,236 | 8.01 | 6.42 |
| | Mercy Medical Center | 353,240,000 | 27,129,611 | 7.68 | 382,169,900 | 30,487,033 | 7.98 | 12.38 |
| | Sinai Hospital of Baltimore | 602,337,500 | 50,857,400 | 8.44 | 627,278,200 | 48,565,300 | 7.74 | -4.51 |
| | Holy Cross Hospital | 383,143,400 | 30,563,338 | 7.98 | 394,466,500 | 29,871,516 | 7.57 | -2.26 |
| | James Lawrence Kernan Hospital | 97,293,600 | 6,049,283 | 6.22 | 105,778,700 | 7,976,879 | 7.54 | 31.86 |
| | Franklin Square Hospital Center | 401,669,900 | 34,048,723 | 8.48 | 414,987,900 | 30,124,835 | 7.26 | -11.52 |
| | Upper Chesapeake Medical Center | 196,899,000 | 11,690,712 | 5.94 | 219,562,700 | 15,294,900 | 6.97 | 30.83 |
| | Shady Grove Adventist Hospital | 304,350,850 | 21,358,565 | 7.02 | 331,274,906 | 22,940,583 | 6.92 | 7.41 |
| | Johns Hopkins Hospital | 1,532,521,600 | 105,318,900 | 6.87 | 1,620,280,400 | 106,940,061 | 6.60 | 1.54 |
| | Saint Agnes Hospital | 333,555,200 | 22,892,619 | 6.86 | 358,890,700 | 22,549,287 | 6.28 | -1.50 |
| | Union Memorial Hospital | 413,393,800 | 31,470,920 | 7.61 | 413,847,100 | 25,786,533 | 6.23 | -18.06 |
| | Montgomery General Hospital | 135,140,700 | 8,174,200 | 6.05 | 140,619,400 | 8,463,900 | 6.02 | 3.54 |
| | Howard County General Hospital | 212,299,000 | 11,857,943 | 5.59 | 230,685,500 | 13,151,663 | 5.70 | 10.91 |
| | Good Samaritan Hospital | 265,411,400 | 17,966,002 | 6.77 | 286,296,100 | 15,172,695 | 5.30 | -15.55 |
| | Suburban Hospital | 220,977,300 | 11,722,500 | 5.30 | 228,243,300 | 11,622,100 | 5.09 | -0.86 |
| | Anne Arundel Medical Center | 361,340,400 | 17,663,190 | 4.89 | 392,507,100 | 16,811,415 | 4.28 | -4.82 |
| | Saint Joseph Medical Center | 363,810,300 | 13,761,953 | 3.78 | 398,844,400 | 16,297,867 | 4.09 | 18.43 |
| | Greater Baltimore Medical Center | 359,118,800 | 10,189,402 | 2.84 | 393,162,100 | 11,296,260 | 2.87 | 10.86 |
| ===== | | ===== | ===== | ===== | ===== | ===== | ===== | ===== |
| M E T R O | | 10,171,872,371 | 871,088,672 | 8.56 | 10,723,454,333 | 843,801,062 | 7.87 | -3.13 |

CHANGE IN UNCOMPENSATED CARE (UCC) : EXHIBIT III-b
 REGULATED OPERATIONS
 Listed by Percentage of Uncompensated Care by Region

| Hospital Area | Hospital | 2008 | | | 2009 | | | % Change UCC Amount |
|---------------|--------------------------------------|----------------|---------------------|-------|----------------|---------------------|-------|---------------------|
| | | Gross Revenues | Charity & Bad Debts | UCC % | Gross Revenues | Charity & Bad Debts | UCC % | |
| R U R A L | Harford Memorial Hospital | 98,289,100 | 11,829,416 | 12.04 | 96,235,600 | 11,314,200 | 11.76 | -4.36 |
| | Chester River Hospital Center | 55,440,200 | 6,617,380 | 11.94 | 60,914,200 | 6,454,293 | 10.60 | -2.46 |
| | Edward McCready Memorial Hospital | 17,086,858 | 1,794,825 | 10.50 | 16,819,985 | 1,747,845 | 10.39 | -2.62 |
| | Union Hospital of Cecil County | 116,438,100 | 9,882,300 | 8.49 | 126,780,200 | 12,808,400 | 10.10 | 29.61 |
| | Garrett County Memorial Hospital | 32,853,800 | 3,070,080 | 9.34 | 36,812,400 | 3,364,672 | 9.14 | 9.60 |
| | Washington County Hospital | 229,868,300 | 19,187,400 | 8.35 | 243,018,300 | 20,694,200 | 8.52 | 7.85 |
| | Dorchester General Hospital | 47,996,300 | 3,275,480 | 6.82 | 52,734,300 | 4,365,261 | 8.28 | 33.27 |
| | Peninsula Regional Medical Center | 366,969,200 | 24,880,100 | 6.78 | 385,277,000 | 24,844,400 | 6.45 | -0.14 |
| | Atlantic General Hospital | 73,435,000 | 4,259,100 | 5.80 | 76,484,900 | 4,750,100 | 6.21 | 11.53 |
| | Civista Medical Center | 100,064,600 | 8,309,900 | 8.30 | 103,621,000 | 6,237,400 | 6.02 | -24.94 |
| | Calvert Memorial Hospital | 102,346,100 | 6,076,193 | 5.94 | 111,417,900 | 6,528,075 | 5.86 | 7.44 |
| | Frederick Memorial Hospital | 244,818,200 | 14,261,162 | 5.83 | 266,844,200 | 15,403,081 | 5.77 | 8.01 |
| | Saint Mary's Hospital | 114,652,300 | 7,555,971 | 6.59 | 124,100,600 | 6,718,040 | 5.41 | -11.09 |
| | Braddock Hospital | 153,946,000 | 7,712,000 | 5.01 | 166,869,000 | 8,389,000 | 5.03 | 8.78 |
| | Memorial Hospital at Easton | 144,112,600 | 8,592,699 | 5.96 | 160,032,300 | 7,928,623 | 4.95 | -7.73 |
| | Memorial Hosp and Med Ctr of Cumberl | 101,185,500 | 5,635,500 | 5.57 | 106,194,800 | 4,831,300 | 4.55 | -14.27 |
| | Carroll Hospital Center | 186,262,700 | 10,942,073 | 5.87 | 196,154,700 | 8,748,590 | 4.46 | -20.05 |
| ===== | | ===== | ===== | ===== | ===== | ===== | ===== | ===== |
| R U R A L | | 2,185,764,858 | 153,881,579 | 7.04 | 2,330,311,385 | 155,127,480 | 6.66 | 0.81 |
| | | ===== | ===== | ===== | ===== | ===== | ===== | ===== |
| | | 12,357,637,229 | 1,024,970,251 | 8.29 | 13,053,765,718 | 998,928,542 | 7.65 | -2.54 |

CHANGE IN NET PATIENT REVENUE(NPR) PER EIPA: EXHIBIT IV-a
 REGULATED OPERATIONS
 Listed by Alphabetical Order

| Hospital | 2008 | | | 2009 | | | % Change NPR Per EIPA |
|---------------------------------------|------------------------|-----------|-----------------|------------------------|-----------|-----------------|-----------------------------|
| | Net Patient Revenue | EIPAs | NPR Per EIPA | Net Patient Revenue | EIPAs | NPR Per EIPA | |
| All Acute Hospitals | 10,559,199,171 | 1,011,171 | 10,442.55 | 11,171,235,695 | 1,037,501 | 10,767.44 | 3.11 |
| Anne Arundel Medical Center | 322,026,051 | 35,227 | 9,141.39 | 344,010,185 | 37,124 | 9,266.41 | 1.37 |
| Atlantic General Hospital | 64,089,800 | 7,259 | 8,829.01 | 66,120,200 | 7,631 | 8,665.10 | -1.86 |
| Baltimore Washington Medical Center | 241,660,282 | 29,258 | 8,259.61 | 262,470,466 | 29,941 | 8,766.37 | 6.14 |
| Bon Secours Hospital | 79,785,576 | 9,539 | 8,364.19 | 93,446,808 | 10,932 | 8,548.15 | 2.20 |
| Braddock Hospital | 132,321,300 | 17,703 | 7,474.30 | 142,005,200 | 17,988 | 7,894.52 | 5.62 |
| Calvert Memorial Hospital | 89,356,335 | 13,562 | 6,588.93 | 97,651,503 | 14,749 | 6,620.81 | 0.48 |
| Carroll Hospital Center | 163,557,665 | 21,413 | 7,638.22 | 172,583,312 | 21,787 | 7,921.56 | 3.71 |
| Chester River Hospital Center | 44,720,120 | 6,141 | 7,282.38 | 50,049,509 | 6,595 | 7,588.70 | 4.21 |
| Civista Medical Center | 83,291,229 | 11,375 | 7,322.16 | 88,273,027 | 11,783 | 7,491.26 | 2.31 |
| Doctors' Community Hospital | 144,755,979 | 19,267 | 7,513.08 | 156,598,647 | 19,714 | 7,943.69 | 5.73 |
| Dorchester General Hospital | 41,070,915 | 6,220 | 6,602.83 | 44,424,176 | 6,344 | 7,002.74 | 6.06 |
| Edward McCready Memorial Hospital | 13,780,080 | 2,319 | 5,941.69 | 13,674,977 | 1,801 | 7,592.14 | 27.78 |
| Fort Washington Medical Center | 38,076,625 | 5,928 | 6,423.30 | 38,272,727 | 6,295 | 6,079.89 | -5.35 |
| Franklin Square Hospital Center | 338,447,374 | 38,639 | 8,759.27 | 355,664,346 | 39,391 | 9,029.09 | 3.08 |
| Frederick Memorial Hospital | 212,190,095 | 26,773 | 7,925.58 | 228,268,395 | 27,652 | 8,255.02 | 4.16 |
| Garrett County Memorial Hospital | 27,513,600 | 4,830 | 5,696.44 | 31,258,085 | 4,936 | 6,332.68 | 11.17 |
| Good Samaritan Hospital | 223,688,794 | 22,601 | 9,897.19 | 245,593,552 | 23,949 | 10,254.89 | 3.61 |
| Greater Baltimore Medical Center | 327,568,381 | 37,150 | 8,817.53 | 351,006,608 | 36,623 | 9,584.44 | 8.70 |
| Harbor Hospital | 161,116,541 | 18,190 | 8,857.48 | 169,691,122 | 18,443 | 9,200.93 | 3.88 |
| Harford Memorial Hospital | 79,516,660 | 12,664 | 6,279.14 | 78,372,221 | 11,686 | 6,706.72 | 6.81 |
| Holy Cross Hospital | 326,703,070 | 35,896 | 9,101.29 | 332,740,684 | 38,000 | 8,756.24 | -3.79 |
| Howard County General Hospital | 188,616,540 | 20,922 | 9,015.10 | 202,845,676 | 22,589 | 8,979.76 | -0.39 |
| James Lawrence Kernan Hospital | 86,853,388 | 5,063 | 17,155.16 | 93,226,825 | 5,087 | 18,326.10 | 6.83 |
| Johns Hopkins Bayview Medical Center | 414,509,200 | 32,999 | 12,561.12 | 431,873,500 | 33,167 | 13,021.25 | 3.66 |
| Johns Hopkins Hospital | 1,324,205,233 | 67,513 | 19,614.16 | 1,412,843,376 | 69,843 | 20,228.93 | 3.13 |
| Laurel Regional Medical Center | 77,436,743 | 9,766 | 7,929.15 | 76,473,729 | 10,045 | 7,612.76 | -3.99 |
| Maryland General Hospital | 151,988,277 | 15,031 | 10,111.60 | 156,919,437 | 14,862 | 10,558.79 | 4.42 |
| Memorial Hosp and Med Ctr of Cumberla | 84,603,800 | 11,634 | 7,272.34 | 88,316,900 | 11,167 | 7,908.74 | 8.75 |
| Memorial Hospital at Easton | 125,016,601 | 16,140 | 7,745.65 | 139,245,218 | 16,349 | 8,517.27 | 9.96 |
| Mercy Medical Center | 310,781,321 | 32,666 | 9,513.81 | 334,232,485 | 33,604 | 9,946.08 | 4.54 |
| Montgomery General Hospital | 116,767,100 | 14,058 | 8,305.86 | 121,977,000 | 14,591 | 8,359.68 | 0.65 |
| Northwest Hospital Center | 170,962,500 | 21,496 | 7,953.41 | 178,142,957 | 20,971 | 8,494.63 | 6.80 |

CHANGE IN NET PATIENT REVENUE(NPR) PER EIPA: EXHIBIT IV-a
REGULATED OPERATIONS
Listed by Alphabetical Order

| Hospital | 2008 | | | 2009 | | | % Change NPR Per EIPA |
|---------------------------------------|------------------------|--------|-----------------|------------------------|--------|-----------------|-----------------------------|
| | Net Patient Revenue | EIPAs | NPR Per EIPA | Net Patient Revenue | EIPAs | NPR Per EIPA | |
| Peninsula Regional Medical Center | 318,253,000 | 30,094 | 10,575.36 | 331,729,600 | 31,193 | 10,634.91 | 0.56 |
| Prince George's Hospital Center | 197,518,266 | 17,385 | 11,361.27 | 210,964,197 | 18,250 | 11,559.98 | 1.75 |
| Saint Agnes Hospital | 284,136,736 | 28,454 | 9,985.76 | 307,252,556 | 30,686 | 10,012.70 | 0.27 |
| Saint Joseph Medical Center | 322,493,187 | 30,498 | 10,574.30 | 339,694,906 | 31,752 | 10,698.23 | 1.17 |
| Saint Mary's Hospital | 96,521,141 | 16,309 | 5,918.24 | 105,768,160 | 17,592 | 6,012.37 | 1.59 |
| Shady Grove Adventist Hospital | 261,642,638 | 31,064 | 8,422.58 | 283,847,908 | 33,450 | 8,485.78 | 0.75 |
| Sinai Hospital of Baltimore | 512,803,742 | 40,344 | 12,710.71 | 536,920,130 | 39,792 | 13,493.11 | 6.16 |
| Southern Maryland Hospital Center | 183,726,110 | 25,911 | 7,090.76 | 188,617,307 | 23,928 | 7,882.67 | 11.17 |
| Suburban Hospital | 192,441,500 | 19,822 | 9,708.32 | 199,185,500 | 19,929 | 9,994.98 | 2.95 |
| Union Hospital of Cecil County | 98,597,600 | 15,891 | 6,204.70 | 105,285,300 | 15,761 | 6,680.09 | 7.66 |
| Union Memorial Hospital | 352,995,022 | 27,433 | 12,867.51 | 353,456,109 | 27,166 | 13,011.09 | 1.12 |
| University MIEMSS | 125,795,245 | 7,801 | 16,125.02 | 125,289,009 | 7,614 | 16,455.03 | 2.05 |
| University UMCC | 48,156,890 | 2,862 | 16,826.00 | 41,266,652 | 2,583 | 15,978.33 | -5.04 |
| University of Maryland Medical Center | 765,351,210 | 33,724 | 22,694.50 | 819,239,930 | 35,291 | 23,213.99 | 2.29 |
| Upper Chesapeake Medical Center | 170,264,950 | 23,768 | 7,163.54 | 187,017,300 | 24,221 | 7,721.19 | 7.78 |
| Washington Adventist Hospital | 227,431,160 | 22,570 | 10,076.55 | 233,793,878 | 23,034 | 10,149.91 | 0.73 |
| Washington County Hospital | 194,093,600 | 24,077 | 8,061.35 | 203,634,400 | 24,851 | 8,194.10 | 1.65 |

CHANGE IN NET PATIENT REVENUE(NPR) PER EIPA: EXHIBIT IV-b
Listed by Net Patient Revenues per EIPA

| Hospital | 2008 | | | 2009 | | | % Change NPR Per EIPA |
|---------------------------------------|------------------------|-----------|-----------------|------------------------|-----------|-----------------|-----------------------------|
| | Net Patient Revenue | EIPAs | NPR Per EIPA | Net Patient Revenue | EIPAs | NPR Per EIPA | |
| University of Maryland Medical Center | 765,351,210 | 33,724 | 22,694.50 | 819,239,930 | 35,291 | 23,213.99 | 2.29 |
| Johns Hopkins Hospital | 1,324,205,233 | 67,513 | 19,614.16 | 1,412,843,376 | 69,843 | 20,228.93 | 3.13 |
| James Lawrence Kernan Hospital | 86,853,388 | 5,063 | 17,155.16 | 93,226,825 | 5,087 | 18,326.10 | 6.83 |
| University MIEMSS | 125,795,245 | 7,801 | 16,125.02 | 125,289,009 | 7,614 | 16,455.03 | 2.05 |
| University UMCC | 48,156,890 | 2,862 | 16,826.00 | 41,266,652 | 2,583 | 15,978.33 | -5.04 |
| Sinai Hospital of Baltimore | 512,803,742 | 40,344 | 12,710.71 | 536,920,130 | 39,792 | 13,493.11 | 6.16 |
| Johns Hopkins Bayview Medical Center | 414,509,200 | 32,999 | 12,561.12 | 431,873,500 | 33,167 | 13,021.25 | 3.66 |
| Union Memorial Hospital | 352,995,022 | 27,433 | 12,867.51 | 353,456,109 | 27,166 | 13,011.09 | 1.12 |
| Prince George's Hospital Center | 197,518,266 | 17,385 | 11,361.27 | 210,964,197 | 18,250 | 11,559.98 | 1.75 |
| All Acute Hospitals | 10,559,199,171 | 1,011,171 | 10,442.55 | 11,171,235,695 | 1,037,501 | 10,767.44 | 3.11 |
| Saint Joseph Medical Center | 322,493,187 | 30,498 | 10,574.30 | 339,694,906 | 31,752 | 10,698.23 | 1.17 |
| Peninsula Regional Medical Center | 318,253,000 | 30,094 | 10,575.36 | 331,729,600 | 31,193 | 10,634.91 | 0.56 |
| Maryland General Hospital | 151,988,277 | 15,031 | 10,111.60 | 156,919,437 | 14,862 | 10,558.79 | 4.42 |
| Good Samaritan Hospital | 223,688,794 | 22,601 | 9,897.19 | 245,593,552 | 23,949 | 10,254.89 | 3.61 |
| Washington Adventist Hospital | 227,431,160 | 22,570 | 10,076.55 | 233,793,878 | 23,034 | 10,149.91 | 0.73 |
| Saint Agnes Hospital | 284,136,736 | 28,454 | 9,985.76 | 307,252,556 | 30,686 | 10,012.70 | 0.27 |
| Suburban Hospital | 192,441,500 | 19,822 | 9,708.32 | 199,185,500 | 19,929 | 9,994.98 | 2.95 |
| Mercy Medical Center | 310,781,321 | 32,666 | 9,513.81 | 334,232,485 | 33,604 | 9,946.08 | 4.54 |
| Greater Baltimore Medical Center | 327,568,381 | 37,150 | 8,817.53 | 351,006,608 | 36,623 | 9,584.44 | 8.70 |
| Anne Arundel Medical Center | 322,026,051 | 35,227 | 9,141.39 | 344,010,185 | 37,124 | 9,266.41 | 1.37 |
| Harbor Hospital | 161,116,541 | 18,190 | 8,857.48 | 169,691,122 | 18,443 | 9,200.93 | 3.88 |
| Franklin Square Hospital Center | 338,447,374 | 38,639 | 8,759.27 | 355,664,346 | 39,391 | 9,029.09 | 3.08 |
| Howard County General Hospital | 188,616,540 | 20,922 | 9,015.10 | 202,845,676 | 22,589 | 8,979.76 | -0.39 |
| Baltimore Washington Medical Center | 241,660,282 | 29,258 | 8,259.61 | 262,470,466 | 29,941 | 8,766.37 | 6.14 |
| Holy Cross Hospital | 326,703,070 | 35,896 | 9,101.29 | 332,740,684 | 38,000 | 8,756.24 | -3.79 |
| Atlantic General Hospital | 64,089,800 | 7,259 | 8,829.01 | 66,120,200 | 7,631 | 8,665.10 | -1.86 |
| Bon Secours Hospital | 79,785,576 | 9,539 | 8,364.19 | 93,446,808 | 10,932 | 8,548.15 | 2.20 |
| Memorial Hospital at Easton | 125,016,601 | 16,140 | 7,745.65 | 139,245,218 | 16,349 | 8,517.27 | 9.96 |
| Northwest Hospital Center | 170,962,500 | 21,496 | 7,953.41 | 178,142,957 | 20,971 | 8,494.63 | 6.80 |
| Shady Grove Adventist Hospital | 261,642,638 | 31,064 | 8,422.58 | 283,847,908 | 33,450 | 8,485.78 | 0.75 |
| Montgomery General Hospital | 116,767,100 | 14,058 | 8,305.86 | 121,977,000 | 14,591 | 8,359.68 | 0.65 |
| Frederick Memorial Hospital | 212,190,095 | 26,773 | 7,925.58 | 228,268,395 | 27,652 | 8,255.02 | 4.16 |
| Washington County Hospital | 194,093,600 | 24,077 | 8,061.35 | 203,634,400 | 24,851 | 8,194.10 | 1.65 |
| Doctors' Community Hospital | 144,755,979 | 19,267 | 7,513.08 | 156,598,647 | 19,714 | 7,943.69 | 5.73 |
| Carroll Hospital Center | 163,557,665 | 21,413 | 7,638.22 | 172,583,312 | 21,787 | 7,921.56 | 3.71 |

CHANGE IN NET PATIENT REVENUE(NPR) PER EIPA: EXHIBIT IV-b
Listed by Net Patient Revenues per EIPA

| Hospital | 2008 | | | 2009 | | | % Change NPR Per EIPA |
|---------------------------------------|------------------------|--------|-----------------|------------------------|--------|-----------------|-----------------------------|
| | Net Patient Revenue | EIPAs | NPR Per EIPA | Net Patient Revenue | EIPAs | NPR Per EIPA | |
| Memorial Hosp and Med Ctr of Cumberla | 84,603,800 | 11,634 | 7,272.34 | 88,316,900 | 11,167 | 7,908.74 | 8.75 |
| Braddock Hospital | 132,321,300 | 17,703 | 7,474.30 | 142,005,200 | 17,988 | 7,894.52 | 5.62 |
| Southern Maryland Hospital Center | 183,726,110 | 25,911 | 7,090.76 | 188,617,307 | 23,928 | 7,882.67 | 11.17 |
| Upper Chesapeake Medical Center | 170,264,950 | 23,768 | 7,163.54 | 187,017,300 | 24,221 | 7,721.19 | 7.78 |
| Laurel Regional Medical Center | 77,436,743 | 9,766 | 7,929.15 | 76,473,729 | 10,045 | 7,612.76 | -3.99 |
| Edward McCready Memorial Hospital | 13,780,080 | 2,319 | 5,941.69 | 13,674,977 | 1,801 | 7,592.14 | 27.78 |
| Chester River Hospital Center | 44,720,120 | 6,141 | 7,282.38 | 50,049,509 | 6,595 | 7,588.70 | 4.21 |
| Civista Medical Center | 83,291,229 | 11,375 | 7,322.16 | 88,273,027 | 11,783 | 7,491.26 | 2.31 |
| Dorchester General Hospital | 41,070,915 | 6,220 | 6,602.83 | 44,424,176 | 6,344 | 7,002.74 | 6.06 |
| Harford Memorial Hospital | 79,516,660 | 12,664 | 6,279.14 | 78,372,221 | 11,686 | 6,706.72 | 6.81 |
| Union Hospital of Cecil County | 98,597,600 | 15,891 | 6,204.70 | 105,285,300 | 15,761 | 6,680.09 | 7.66 |
| Calvert Memorial Hospital | 89,356,335 | 13,562 | 6,588.93 | 97,651,503 | 14,749 | 6,620.81 | 0.48 |
| Garrett County Memorial Hospital | 27,513,600 | 4,830 | 5,696.44 | 31,258,085 | 4,936 | 6,332.68 | 11.17 |
| Fort Washington Medical Center | 38,076,625 | 5,928 | 6,423.30 | 38,272,727 | 6,295 | 6,079.89 | -5.35 |
| Saint Mary's Hospital | 96,521,141 | 16,309 | 5,918.24 | 105,768,160 | 17,592 | 6,012.37 | 1.59 |

CHANGE IN NET OPERATING REVENUE(NOR) PER EIPA: EXHIBIT V-a
REGULATED OPERATIONS
Listed by Alphabetical Order

| Hospital | 2008 | | | 2009 | | | % Change NOR Per EIPA |
|---------------------------------------|--------------------------|-----------|-----------------|--------------------------|-----------|-----------------|-----------------------------|
| | Net Operating Revenue | EIPAs | NOR Per EIPA | Net Operating Revenue | EIPAs | NOR Per EIPA | |
| All Acute Hospitals | 10,704,338,397 | 1,011,171 | 10,586.08 | 11,295,812,078 | 1,037,501 | 10,887.52 | 2.85 |
| Anne Arundel Medical Center | 329,497,859 | 35,227 | 9,353.49 | 349,124,785 | 37,124 | 9,404.18 | 0.54 |
| Atlantic General Hospital | 64,164,500 | 7,259 | 8,839.30 | 66,165,700 | 7,631 | 8,671.07 | -1.90 |
| Baltimore Washington Medical Center | 242,333,905 | 29,258 | 8,282.63 | 263,301,691 | 29,941 | 8,794.13 | 6.18 |
| Bon Secours Hospital | 80,006,668 | 9,539 | 8,387.37 | 93,804,271 | 10,932 | 8,580.85 | 2.31 |
| Braddock Hospital | 132,321,400 | 17,703 | 7,474.31 | 142,005,200 | 17,988 | 7,894.52 | 5.62 |
| Calvert Memorial Hospital | 91,338,385 | 13,562 | 6,735.08 | 98,913,228 | 14,749 | 6,706.36 | -0.43 |
| Carroll Hospital Center | 165,163,581 | 21,413 | 7,713.21 | 173,755,553 | 21,787 | 7,975.36 | 3.40 |
| Chester River Hospital Center | 48,518,284 | 6,141 | 7,900.89 | 50,448,562 | 6,595 | 7,649.20 | -3.19 |
| Civista Medical Center | 83,585,480 | 11,375 | 7,348.03 | 88,714,018 | 11,783 | 7,528.69 | 2.46 |
| Doctors' Community Hospital | 148,958,890 | 19,267 | 7,731.22 | 157,974,419 | 19,714 | 8,013.48 | 3.65 |
| Dorchester General Hospital | 41,658,157 | 6,220 | 6,697.24 | 45,070,325 | 6,344 | 7,104.60 | 6.08 |
| Edward McCready Memorial Hospital | 13,815,825 | 2,319 | 5,957.10 | 13,688,901 | 1,801 | 7,599.87 | 27.58 |
| Fort Washington Medical Center | 38,423,441 | 5,928 | 6,481.80 | 38,687,792 | 6,295 | 6,145.82 | -5.18 |
| Franklin Square Hospital Center | 340,977,840 | 38,639 | 8,824.76 | 357,895,394 | 39,391 | 9,085.73 | 2.96 |
| Frederick Memorial Hospital | 215,569,301 | 26,773 | 8,051.79 | 233,970,884 | 27,652 | 8,461.24 | 5.09 |
| Garrett County Memorial Hospital | 27,996,929 | 4,830 | 5,796.51 | 31,369,000 | 4,936 | 6,355.15 | 9.64 |
| Good Samaritan Hospital | 225,778,715 | 22,601 | 9,989.66 | 247,846,688 | 23,949 | 10,348.97 | 3.60 |
| Greater Baltimore Medical Center | 331,769,778 | 37,150 | 8,930.62 | 355,552,503 | 36,623 | 9,708.57 | 8.71 |
| Harbor Hospital | 162,762,700 | 18,190 | 8,947.98 | 172,363,135 | 18,443 | 9,345.81 | 4.45 |
| Harford Memorial Hospital | 79,647,060 | 12,664 | 6,289.44 | 79,082,621 | 11,686 | 6,767.51 | 7.60 |
| Holy Cross Hospital | 328,548,714 | 35,896 | 9,152.71 | 335,161,284 | 38,000 | 8,819.94 | -3.64 |
| Howard County General Hospital | 188,684,571 | 20,922 | 9,018.36 | 202,898,123 | 22,589 | 8,982.08 | -0.40 |
| James Lawrence Kernan Hospital | 91,505,893 | 5,063 | 18,074.11 | 94,113,760 | 5,087 | 18,500.45 | 2.36 |
| Johns Hopkins Bayview Medical Center | 422,918,500 | 32,999 | 12,815.95 | 441,163,400 | 33,167 | 13,301.35 | 3.79 |
| Johns Hopkins Hospital | 1,336,639,058 | 67,513 | 19,798.33 | 1,425,445,076 | 69,843 | 20,409.36 | 3.09 |
| Laurel Regional Medical Center | 77,926,214 | 9,766 | 7,979.27 | 77,224,783 | 10,045 | 7,687.53 | -3.66 |
| Maryland General Hospital | 152,319,113 | 15,031 | 10,133.61 | 158,094,097 | 14,862 | 10,637.83 | 4.98 |
| Memorial Hosp and Med Ctr of Cumberla | 84,667,100 | 11,634 | 7,277.78 | 88,733,800 | 11,167 | 7,946.07 | 9.18 |
| Memorial Hospital at Easton | 127,338,515 | 16,140 | 7,889.51 | 141,015,514 | 16,349 | 8,625.55 | 9.33 |
| Mercy Medical Center | 315,462,821 | 32,666 | 9,657.12 | 337,994,222 | 33,604 | 10,058.02 | 4.15 |
| Montgomery General Hospital | 118,176,400 | 14,058 | 8,406.11 | 123,134,800 | 14,591 | 8,439.03 | 0.39 |
| Northwest Hospital Center | 172,909,500 | 21,496 | 8,043.99 | 179,366,557 | 20,971 | 8,552.98 | 6.33 |

CHANGE IN NET OPERATING REVENUE(NOR) PER EIPA: EXHIBIT V-a
 REGULATED OPERATIONS
 Listed by Alphabetical Order

| Hospital | 2008 | | | 2009 | | | % Change NOR Per EIPA |
|---------------------------------------|--------------------------|--------|-----------------|--------------------------|--------|-----------------|-----------------------------|
| | Net Operating Revenue | EIPAs | NOR Per EIPA | Net Operating Revenue | EIPAs | NOR Per EIPA | |
| Peninsula Regional Medical Center | 318,224,500 | 30,094 | 10,574.41 | 332,602,500 | 31,193 | 10,662.89 | 0.84 |
| Prince George's Hospital Center | 199,000,845 | 17,385 | 11,446.55 | 211,849,168 | 18,250 | 11,608.47 | 1.41 |
| Saint Agnes Hospital | 287,101,949 | 28,454 | 10,089.97 | 310,842,634 | 30,686 | 10,129.69 | 0.39 |
| Saint Joseph Medical Center | 323,272,073 | 30,498 | 10,599.84 | 340,774,543 | 31,752 | 10,732.23 | 1.25 |
| Saint Mary's Hospital | 97,685,347 | 16,309 | 5,989.62 | 107,208,560 | 17,592 | 6,094.25 | 1.75 |
| Shady Grove Adventist Hospital | 263,513,488 | 31,064 | 8,482.80 | 286,491,123 | 33,450 | 8,564.80 | 0.97 |
| Sinai Hospital of Baltimore | 529,518,483 | 40,344 | 13,125.01 | 547,144,141 | 39,792 | 13,750.04 | 4.76 |
| Southern Maryland Hospital Center | 184,084,845 | 25,911 | 7,104.60 | 188,844,854 | 23,928 | 7,892.18 | 11.09 |
| Suburban Hospital | 199,348,300 | 19,822 | 10,056.76 | 204,241,200 | 19,929 | 10,248.67 | 1.91 |
| Union Hospital of Cecil County | 100,465,900 | 15,891 | 6,322.27 | 106,494,800 | 15,761 | 6,756.83 | 6.87 |
| Union Memorial Hospital | 357,309,722 | 27,433 | 13,024.79 | 357,374,722 | 27,166 | 13,155.34 | 1.00 |
| University MIEMSS | 132,559,245 | 7,801 | 16,992.06 | 128,199,844 | 7,614 | 16,837.33 | -0.91 |
| University UMCC | 48,191,890 | 2,862 | 16,838.23 | 41,370,168 | 2,583 | 16,018.41 | -4.87 |
| University of Maryland Medical Center | 788,111,505 | 33,724 | 23,369.40 | 838,431,058 | 35,291 | 23,757.79 | 1.66 |
| Upper Chesapeake Medical Center | 170,594,201 | 23,768 | 7,177.39 | 187,905,400 | 24,221 | 7,757.86 | 8.09 |
| Washington Adventist Hospital | 229,596,810 | 22,570 | 10,172.50 | 236,361,478 | 23,034 | 10,261.38 | 0.87 |
| Washington County Hospital | 194,949,500 | 24,077 | 8,096.90 | 205,595,800 | 24,851 | 8,273.02 | 2.18 |

CHANGE IN NET OPERATING REVENUE(NOR) PER EIPA: EXHIBIT V-b
Listed by Net Operating Revenues per EIPA

| Hospital | 2008 | | | 2009 | | | % Change NOR Per EIPA |
|---------------------------------------|--------------------------|-----------|-----------------|--------------------------|-----------|-----------------|-----------------------------|
| | Net Operating Revenue | EIPAs | NOR Per EIPA | Net Operating Revenue | EIPAs | NOR Per EIPA | |
| University of Maryland Medical Center | 788,111,505 | 33,724 | 23,369.40 | 838,431,058 | 35,291 | 23,757.79 | 1.66 |
| Johns Hopkins Hospital | 1,336,639,058 | 67,513 | 19,798.33 | 1,425,445,076 | 69,843 | 20,409.36 | 3.09 |
| James Lawrence Kernan Hospital | 91,505,893 | 5,063 | 18,074.11 | 94,113,760 | 5,087 | 18,500.45 | 2.36 |
| University MIEMSS | 132,559,245 | 7,801 | 16,992.06 | 128,199,844 | 7,614 | 16,837.33 | -0.91 |
| University UMCC | 48,191,890 | 2,862 | 16,838.23 | 41,370,168 | 2,583 | 16,018.41 | -4.87 |
| Sinai Hospital of Baltimore | 529,518,483 | 40,344 | 13,125.01 | 547,144,141 | 39,792 | 13,750.04 | 4.76 |
| Johns Hopkins Bayview Medical Center | 422,918,500 | 32,999 | 12,815.95 | 441,163,400 | 33,167 | 13,301.35 | 3.79 |
| Union Memorial Hospital | 357,309,722 | 27,433 | 13,024.79 | 357,374,722 | 27,166 | 13,155.34 | 1.00 |
| Prince George's Hospital Center | 199,000,845 | 17,385 | 11,446.55 | 211,849,168 | 18,250 | 11,608.47 | 1.41 |
| All Acute Hospitals | 10,704,338,397 | 1,011,171 | 10,586.08 | 11,295,812,078 | 1,037,501 | 10,887.52 | 2.85 |
| Saint Joseph Medical Center | 323,272,073 | 30,498 | 10,599.84 | 340,774,543 | 31,752 | 10,732.23 | 1.25 |
| Peninsula Regional Medical Center | 318,224,500 | 30,094 | 10,574.41 | 332,602,500 | 31,193 | 10,662.89 | 0.84 |
| Maryland General Hospital | 152,319,113 | 15,031 | 10,133.61 | 158,094,097 | 14,862 | 10,637.83 | 4.98 |
| Good Samaritan Hospital | 225,778,715 | 22,601 | 9,989.66 | 247,846,688 | 23,949 | 10,348.97 | 3.60 |
| Washington Adventist Hospital | 229,596,810 | 22,570 | 10,172.50 | 236,361,478 | 23,034 | 10,261.38 | 0.87 |
| Suburban Hospital | 199,348,300 | 19,822 | 10,056.76 | 204,241,200 | 19,929 | 10,248.67 | 1.91 |
| Saint Agnes Hospital | 287,101,949 | 28,454 | 10,089.97 | 310,842,634 | 30,686 | 10,129.69 | 0.39 |
| Mercy Medical Center | 315,462,821 | 32,666 | 9,657.12 | 337,994,222 | 33,604 | 10,058.02 | 4.15 |
| Greater Baltimore Medical Center | 331,769,778 | 37,150 | 8,930.62 | 355,552,503 | 36,623 | 9,708.57 | 8.71 |
| Anne Arundel Medical Center | 329,497,859 | 35,227 | 9,353.49 | 349,124,785 | 37,124 | 9,404.18 | 0.54 |
| Harbor Hospital | 162,762,700 | 18,190 | 8,947.98 | 172,363,135 | 18,443 | 9,345.81 | 4.45 |
| Franklin Square Hospital Center | 340,977,840 | 38,639 | 8,824.76 | 357,895,394 | 39,391 | 9,085.73 | 2.96 |
| Howard County General Hospital | 188,684,571 | 20,922 | 9,018.36 | 202,898,123 | 22,589 | 8,982.08 | -0.40 |
| Holy Cross Hospital | 328,548,714 | 35,896 | 9,152.71 | 335,161,284 | 38,000 | 8,819.94 | -3.64 |
| Baltimore Washington Medical Center | 242,333,905 | 29,258 | 8,282.63 | 263,301,691 | 29,941 | 8,794.13 | 6.18 |
| Atlantic General Hospital | 64,164,500 | 7,259 | 8,839.30 | 66,165,700 | 7,631 | 8,671.07 | -1.90 |
| Memorial Hospital at Easton | 127,338,515 | 16,140 | 7,889.51 | 141,015,514 | 16,349 | 8,625.55 | 9.33 |
| Bon Secours Hospital | 80,006,668 | 9,539 | 8,387.37 | 93,804,271 | 10,932 | 8,580.85 | 2.31 |
| Shady Grove Adventist Hospital | 263,513,488 | 31,064 | 8,482.80 | 286,491,123 | 33,450 | 8,564.80 | 0.97 |
| Northwest Hospital Center | 172,909,500 | 21,496 | 8,043.99 | 179,366,557 | 20,971 | 8,552.98 | 6.33 |
| Frederick Memorial Hospital | 215,569,301 | 26,773 | 8,051.79 | 233,970,884 | 27,652 | 8,461.24 | 5.09 |
| Montgomery General Hospital | 118,176,400 | 14,058 | 8,406.11 | 123,134,800 | 14,591 | 8,439.03 | 0.39 |
| Washington County Hospital | 194,949,500 | 24,077 | 8,096.90 | 205,595,800 | 24,851 | 8,273.02 | 2.18 |
| Doctors' Community Hospital | 148,958,890 | 19,267 | 7,731.22 | 157,974,419 | 19,714 | 8,013.48 | 3.65 |
| Carroll Hospital Center | 165,163,581 | 21,413 | 7,713.21 | 173,755,553 | 21,787 | 7,975.36 | 3.40 |

CHANGE IN NET OPERATING REVENUE(NOR) PER EIPA: EXHIBIT V-b
Listed by Net Operating Revenues per EIPA

| Hospital | 2008 | | | 2009 | | | % Change NOR Per EIPA |
|---------------------------------------|--------------------------|--------|-----------------|--------------------------|--------|-----------------|-----------------------------|
| | Net Operating Revenue | EIPAs | NOR Per EIPA | Net Operating Revenue | EIPAs | NOR Per EIPA | |
| Memorial Hosp and Med Ctr of Cumberla | 84,667,100 | 11,634 | 7,277.78 | 88,733,800 | 11,167 | 7,946.07 | 9.18 |
| Braddock Hospital | 132,321,400 | 17,703 | 7,474.31 | 142,005,200 | 17,988 | 7,894.52 | 5.62 |
| Southern Maryland Hospital Center | 184,084,845 | 25,911 | 7,104.60 | 188,844,854 | 23,928 | 7,892.18 | 11.09 |
| Upper Chesapeake Medical Center | 170,594,201 | 23,768 | 7,177.39 | 187,905,400 | 24,221 | 7,757.86 | 8.09 |
| Laurel Regional Medical Center | 77,926,214 | 9,766 | 7,979.27 | 77,224,783 | 10,045 | 7,687.53 | -3.66 |
| Chester River Hospital Center | 48,518,284 | 6,141 | 7,900.89 | 50,448,562 | 6,595 | 7,649.20 | -3.19 |
| Edward McCready Memorial Hospital | 13,815,825 | 2,319 | 5,957.10 | 13,688,901 | 1,801 | 7,599.87 | 27.58 |
| Civista Medical Center | 83,585,480 | 11,375 | 7,348.03 | 88,714,018 | 11,783 | 7,528.69 | 2.46 |
| Dorchester General Hospital | 41,658,157 | 6,220 | 6,697.24 | 45,070,325 | 6,344 | 7,104.60 | 6.08 |
| Harford Memorial Hospital | 79,647,060 | 12,664 | 6,289.44 | 79,082,621 | 11,686 | 6,767.51 | 7.60 |
| Union Hospital of Cecil County | 100,465,900 | 15,891 | 6,322.27 | 106,494,800 | 15,761 | 6,756.83 | 6.87 |
| Calvert Memorial Hospital | 91,338,385 | 13,562 | 6,735.08 | 98,913,228 | 14,749 | 6,706.36 | -0.43 |
| Garrett County Memorial Hospital | 27,996,929 | 4,830 | 5,796.51 | 31,369,000 | 4,936 | 6,355.15 | 9.64 |
| Fort Washington Medical Center | 38,423,441 | 5,928 | 6,481.80 | 38,687,792 | 6,295 | 6,145.82 | -5.18 |
| Saint Mary's Hospital | 97,685,347 | 16,309 | 5,989.62 | 107,208,560 | 17,592 | 6,094.25 | 1.75 |

CHANGE IN TOTAL OPERATING PROFIT/LOSS : EXHIBIT VI-a
REGULATED & UNREGULATED OPERATIONS
Listed by Alphabetical Order

| Hospital | 2008 | | | 2009 | | | % Change Reg. Operating Profit/Loss | % Change Total Net Profit/Loss |
|---------------------------------------|---------------------------------------|---|-----------------------------------|---------------------------------------|---|-----------------------------------|---|--------------------------------------|
| | Regulated Operating Profit/Loss | Unregulated Operating Profit/Loss | Total Operating Profit/Loss | Regulated Operating Profit/Loss | Unregulated Operating Profit/Loss | Total Operating Profit/Loss | | |
| All Acute Hospitals | 561,065,925 | -290,264,092 | 270,801,833 | 668,734,480 | -349,426,169 | 319,308,311 | 19.19 | 17.91 |
| Anne Arundel Medical Center | 32,064,792 | -10,086,827 | 21,977,965 | 25,642,864 | -8,708,326 | 16,934,538 | -20.03 | -22.95 |
| Atlantic General Hospital | 9,705,883 | -5,616,604 | 4,089,280 | 6,827,139 | -6,583,843 | 243,296 | -29.66 | -94.05 |
| Baltimore Washington Medical Center | 9,933,321 | -2,051,168 | 7,882,152 | -182,268 | -1,672,295 | -1,854,562 | -101.83 | -123.53 |
| Bon Secours Hospital | -3,621,073 | -17,460,147 | -21,081,220 | 6,478,252 | -16,366,315 | -9,888,063 | 278.90 | 53.10 |
| Braddock Hospital | 7,865,539 | -6,106,539 | 1,759,000 | 9,373,323 | -5,916,823 | 3,456,500 | 19.17 | 96.50 |
| Calvert Memorial Hospital | 6,023,578 | -4,875,653 | 1,147,925 | 8,070,510 | -6,583,384 | 1,487,126 | 33.98 | 29.55 |
| Carroll Hospital Center | 16,057,126 | -5,511,855 | 10,545,271 | 12,053,197 | -7,924,085 | 4,129,112 | -24.94 | -60.84 |
| Chester River Hospital Center | -2,653,398 | 864,407 | -1,788,991 | -562,554 | 678,862 | 116,308 | 78.80 | 106.50 |
| Civista Medical Center | -6,191,544 | -284,942 | -6,476,486 | -96,885 | -2,427,803 | -2,524,688 | 98.44 | 61.02 |
| Doctors' Community Hospital | 5,036,473 | 1,049,818 | 6,086,292 | 4,357,201 | 860,450 | 5,217,652 | -13.49 | -14.27 |
| Dorchester General Hospital | 1,963,896 | -1,254,994 | 708,902 | 1,974,709 | -1,072,990 | 901,718 | 0.55 | 27.20 |
| Edward McCready Memorial Hospital | 2,358,842 | -624,579 | 1,734,263 | 3,797,366 | -2,281,201 | 1,516,165 | 60.98 | -12.58 |
| Fort Washington Medical Center | 1,519,535 | -152,990 | 1,366,545 | 1,762,620 | -403,582 | 1,359,038 | 16.00 | -0.55 |
| Franklin Square Hospital Center | 34,883,003 | -14,365,974 | 20,517,029 | 35,529,662 | -17,801,107 | 17,728,555 | 1.85 | -13.59 |
| Frederick Memorial Hospital | 10,435,545 | -8,730,188 | 1,705,357 | 12,333,922 | -10,390,830 | 1,943,092 | 18.19 | 13.94 |
| Garrett County Memorial Hospital | -383,618 | -139,617 | -523,235 | 1,581,406 | 330,212 | 1,911,618 | 512.23 | 465.35 |
| Good Samaritan Hospital | 13,239,669 | -8,720,642 | 4,519,027 | 19,993,436 | -12,078,459 | 7,914,976 | 51.01 | 75.15 |
| Greater Baltimore Medical Center | 15,580,843 | -12,922,805 | 2,658,038 | 29,780,518 | -11,324,454 | 18,456,064 | 91.14 | 594.35 |
| Harbor Hospital | 5,832,846 | 826,012 | 6,658,858 | 7,291,012 | -1,475,827 | 5,815,185 | 25.00 | -12.67 |
| Harford Memorial Hospital | 4,559,135 | -641,380 | 3,917,755 | 3,278,870 | -848,949 | 2,429,921 | -28.08 | -37.98 |
| Holy Cross Hospital | 35,003,468 | -11,451,228 | 23,552,240 | 25,703,268 | -6,702,084 | 19,001,184 | -26.57 | -19.32 |
| Howard County General Hospital | 9,392,505 | -4,271,660 | 5,120,845 | 15,200,066 | -6,734,024 | 8,466,043 | 61.83 | 65.33 |
| James Lawrence Kernan Hospital | 3,384,005 | -1,577,475 | 1,806,530 | 2,483,578 | -272,734 | 2,210,844 | -26.61 | 22.38 |
| Johns Hopkins Bayview Medical Center | 9,663,237 | -5,042,837 | 4,620,400 | 13,855,885 | -12,285,451 | 1,570,434 | 43.39 | -66.01 |
| Johns Hopkins Hospital | 38,339,960 | 3,955,650 | 42,295,610 | 65,770,670 | -3,635,344 | 62,135,326 | 71.55 | 46.91 |
| Laurel Regional Medical Center | -1,913,281 | -5,055,983 | -6,969,263 | -6,056,718 | -5,697,601 | -11,754,319 | -216.56 | -68.66 |
| Maryland General Hospital | 16,786,516 | -13,977,516 | 2,809,000 | 15,732,329 | -14,809,467 | 922,862 | -6.28 | -67.15 |
| Memorial Hosp and Med Ctr of Cumberla | 1,966,456 | 497,744 | 2,464,200 | 5,451,170 | -534,270 | 4,916,900 | 177.21 | 99.53 |
| Memorial Hospital at Easton | 1,886,991 | 1,178,469 | 3,065,460 | 6,908,669 | 1,176,434 | 8,085,103 | 266.12 | 163.75 |
| Mercy Medical Center | 28,738,877 | -1,764,823 | 26,974,054 | 33,930,600 | -2,604,120 | 31,326,480 | 18.07 | 16.14 |
| Montgomery General Hospital | 8,069,133 | -3,579,633 | 4,489,500 | 7,398,642 | -4,259,742 | 3,138,900 | -8.31 | -30.08 |

CHANGE IN TOTAL OPERATING PROFIT/LOSS : EXHIBIT VI-a
 REGULATED & UNREGULATED OPERATIONS
 Listed by Alphabetical Order

| Hospital | 2008 | | | 2009 | | | % Change Reg. Operating Profit/Loss | % Change Total Net Profit/Loss |
|---------------------------------------|---------------------------------------|---|-----------------------------------|---------------------------------------|---|-----------------------------------|---|--------------------------------------|
| | Regulated Operating Profit/Loss | Unregulated Operating Profit/Loss | Total Operating Profit/Loss | Regulated Operating Profit/Loss | Unregulated Operating Profit/Loss | Total Operating Profit/Loss | | |
| Northwest Hospital Center | 18,817,728 | -6,294,532 | 12,523,196 | 20,229,457 | -7,795,068 | 12,434,389 | 7.50 | -0.71 |
| Peninsula Regional Medical Center | 39,011,998 | -10,811,998 | 28,200,000 | 29,458,447 | -17,422,447 | 12,036,000 | -24.49 | -57.32 |
| Prince George's Hospital Center | 712,347 | -15,379,867 | -14,667,521 | -252,691 | -14,963,185 | -15,215,876 | -135.47 | -3.74 |
| Saint Agnes Hospital | 26,787,532 | -15,439,962 | 11,347,570 | 35,157,607 | -17,472,860 | 17,684,747 | 31.25 | 55.85 |
| Saint Joseph Medical Center | 331,877 | -18,335,994 | -18,004,117 | 18,683,567 | -23,508,912 | -4,825,345 | 5529.66 | 73.20 |
| Saint Mary's Hospital | 9,062,391 | -2,357,926 | 6,704,465 | 9,437,955 | -7,636,854 | 1,801,101 | 4.14 | -73.14 |
| Shady Grove Adventist Hospital | 7,073,375 | -341,612 | 6,731,763 | 16,073,349 | -1,160,228 | 14,913,121 | 127.24 | 121.53 |
| Sinai Hospital of Baltimore | 44,196,220 | -38,866,260 | 5,329,960 | 46,631,815 | -34,658,451 | 11,973,364 | 5.51 | 124.64 |
| Southern Maryland Hospital Center | 13,227,591 | -9,100,468 | 4,127,123 | 8,919,935 | -6,250,996 | 2,668,939 | -32.57 | -35.33 |
| Suburban Hospital | 12,731,259 | 1,356,841 | 14,088,100 | 8,837,807 | -1,065,807 | 7,772,000 | -30.58 | -44.83 |
| Union Hospital of Cecil County | 6,818,400 | -2,354,300 | 4,464,100 | 6,895,100 | -4,446,700 | 2,448,400 | 1.12 | -45.15 |
| Union Memorial Hospital | 38,836,906 | -15,645,132 | 23,191,774 | 31,084,855 | -20,759,991 | 10,324,864 | -19.96 | -55.48 |
| University MIEMSS | 3,651,806 | -4,130,170 | -478,364 | -12,411,966 | -4,021,765 | -16,433,731 | -439.89 | -3335.40 |
| University UMCC | -3,738,082 | -44,744 | -3,782,826 | -24,671,635 | 213,645 | -24,457,990 | -560.01 | -546.55 |
| University of Maryland Medical Center | 13,118,941 | -10,005,363 | 3,113,578 | 78,252,327 | -14,689,875 | 63,562,452 | 496.48 | 1941.46 |
| Upper Chesapeake Medical Center | 5,791,118 | -2,252,313 | 3,538,805 | 16,700,301 | -3,576,701 | 13,123,600 | 188.38 | 270.85 |
| Washington Adventist Hospital | -299,213 | -604,963 | -904,176 | -589,166 | -999,567 | -1,588,733 | -96.90 | -75.71 |
| Washington County Hospital | 9,405,556 | -1,759,456 | 7,646,100 | 4,634,953 | -861,253 | 3,773,700 | -50.72 | -50.65 |

CHANGE IN TOTAL OPERATING PROFIT/LOSS : EXHIBIT VI-b
REGULATED & UNREGULATED OPERATIONS
Listed by Total Operating Profit

| Hospital | 2008 | | | 2009 | | | % Change Reg. Operating Profit/Loss | % Change Total Net Profit/Loss |
|---------------------------------------|---------------------------------------|---|-----------------------------------|---------------------------------------|---|-----------------------------------|---|--------------------------------------|
| | Regulated Operating Profit/Loss | Unregulated Operating Profit/Loss | Total Operating Profit/Loss | Regulated Operating Profit/Loss | Unregulated Operating Profit/Loss | Total Operating Profit/Loss | | |
| All Acute Hospitals | 561,065,925 | -290,264,092 | 270,801,833 | 668,734,480 | -349,426,169 | 319,308,311 | 19.19 | 17.91 |
| University of Maryland Medical Center | 13,118,941 | -10,005,363 | 3,113,578 | 78,252,327 | -14,689,875 | 63,562,452 | 496.48 | 1941.46 |
| Johns Hopkins Hospital | 38,339,960 | 3,955,650 | 42,295,610 | 65,770,670 | -3,635,344 | 62,135,326 | 71.55 | 46.91 |
| Mercy Medical Center | 28,738,877 | -1,764,823 | 26,974,054 | 33,930,600 | -2,604,120 | 31,326,480 | 18.07 | 16.14 |
| Holy Cross Hospital | 35,003,468 | -11,451,228 | 23,552,240 | 25,703,268 | -6,702,084 | 19,001,184 | -26.57 | -19.32 |
| Greater Baltimore Medical Center | 15,580,843 | -12,922,805 | 2,658,038 | 29,780,518 | -11,324,454 | 18,456,064 | 91.14 | 594.35 |
| Franklin Square Hospital Center | 34,883,003 | -14,365,974 | 20,517,029 | 35,529,662 | -17,801,107 | 17,728,555 | 1.85 | -13.59 |
| Saint Agnes Hospital | 26,787,532 | -15,439,962 | 11,347,570 | 35,157,607 | -17,472,860 | 17,684,747 | 31.25 | 55.85 |
| Anne Arundel Medical Center | 32,064,792 | -10,086,827 | 21,977,965 | 25,642,864 | -8,708,326 | 16,934,538 | -20.03 | -22.95 |
| Shady Grove Adventist Hospital | 7,073,375 | -341,612 | 6,731,763 | 16,073,349 | -1,160,228 | 14,913,121 | 127.24 | 121.53 |
| Upper Chesapeake Medical Center | 5,791,118 | -2,252,313 | 3,538,805 | 16,700,301 | -3,576,701 | 13,123,600 | 188.38 | 270.85 |
| Northwest Hospital Center | 18,817,728 | -6,294,532 | 12,523,196 | 20,229,457 | -7,795,068 | 12,434,389 | 7.50 | -0.71 |
| Peninsula Regional Medical Center | 39,011,998 | -10,811,998 | 28,200,000 | 29,458,447 | -17,422,447 | 12,036,000 | -24.49 | -57.32 |
| Sinai Hospital of Baltimore | 44,196,220 | -38,866,260 | 5,329,960 | 46,631,815 | -34,658,451 | 11,973,364 | 5.51 | 124.64 |
| Union Memorial Hospital | 38,836,906 | -15,645,132 | 23,191,774 | 31,084,855 | -20,759,991 | 10,324,864 | -19.96 | -55.48 |
| Howard County General Hospital | 9,392,505 | -4,271,660 | 5,120,845 | 15,200,066 | -6,734,024 | 8,466,043 | 61.83 | 65.33 |
| Memorial Hospital at Easton | 1,886,991 | 1,178,469 | 3,065,460 | 6,908,669 | 1,176,434 | 8,085,103 | 266.12 | 163.75 |
| Good Samaritan Hospital | 13,239,669 | -8,720,642 | 4,519,027 | 19,993,436 | -12,078,459 | 7,914,976 | 51.01 | 75.15 |
| Suburban Hospital | 12,731,259 | 1,356,841 | 14,088,100 | 8,837,807 | -1,065,807 | 7,772,000 | -30.58 | -44.83 |
| Harbor Hospital | 5,832,846 | 826,012 | 6,658,858 | 7,291,012 | -1,475,827 | 5,815,185 | 25.00 | -12.67 |
| Doctors' Community Hospital | 5,036,473 | 1,049,818 | 6,086,292 | 4,357,201 | 860,450 | 5,217,652 | -13.49 | -14.27 |
| Memorial Hosp and Med Ctr of Cumberla | 1,966,456 | 497,744 | 2,464,200 | 5,451,170 | -534,270 | 4,916,900 | 177.21 | 99.53 |
| Carroll Hospital Center | 16,057,126 | -5,511,855 | 10,545,271 | 12,053,197 | -7,924,085 | 4,129,112 | -24.94 | -60.84 |
| Washington County Hospital | 9,405,556 | -1,759,456 | 7,646,100 | 4,634,953 | -861,253 | 3,773,700 | -50.72 | -50.65 |
| Braddock Hospital | 7,865,539 | -6,106,539 | 1,759,000 | 9,373,323 | -5,916,823 | 3,456,500 | 19.17 | 96.50 |
| Montgomery General Hospital | 8,069,133 | -3,579,633 | 4,489,500 | 7,398,642 | -4,259,742 | 3,138,900 | -8.31 | -30.08 |
| Southern Maryland Hospital Center | 13,227,591 | -9,100,468 | 4,127,123 | 8,919,935 | -6,250,996 | 2,668,939 | -32.57 | -35.33 |
| Union Hospital of Cecil County | 6,818,400 | -2,354,300 | 4,464,100 | 6,895,100 | -4,446,700 | 2,448,400 | 1.12 | -45.15 |
| Harford Memorial Hospital | 4,559,135 | -641,380 | 3,917,755 | 3,278,870 | -848,949 | 2,429,921 | -28.08 | -37.98 |
| James Lawrence Kernan Hospital | 3,384,005 | -1,577,475 | 1,806,530 | 2,483,578 | -272,734 | 2,210,844 | -26.61 | 22.38 |
| Frederick Memorial Hospital | 10,435,545 | -8,730,188 | 1,705,357 | 12,333,922 | -10,390,830 | 1,943,092 | 18.19 | 13.94 |
| Garrett County Memorial Hospital | -383,618 | -139,617 | -523,235 | 1,581,406 | 330,212 | 1,911,618 | 512.23 | 465.35 |

CHANGE IN TOTAL OPERATING PROFIT/LOSS : EXHIBIT VI-b
REGULATED & UNREGULATED OPERATIONS
Listed by Total Operating Profit

| Hospital | 2008 | | | 2009 | | | % Change Reg. Operating Profit/Loss | % Change Total Net Profit/Loss |
|--------------------------------------|---------------------------------------|---|-----------------------------------|---------------------------------------|---|-----------------------------------|---|--------------------------------------|
| | Regulated Operating Profit/Loss | Unregulated Operating Profit/Loss | Total Operating Profit/Loss | Regulated Operating Profit/Loss | Unregulated Operating Profit/Loss | Total Operating Profit/Loss | | |
| Saint Mary's Hospital | 9,062,391 | -2,357,926 | 6,704,465 | 9,437,955 | -7,636,854 | 1,801,101 | 4.14 | -73.14 |
| Johns Hopkins Bayview Medical Center | 9,663,237 | -5,042,837 | 4,620,400 | 13,855,885 | -12,285,451 | 1,570,434 | 43.39 | -66.01 |
| Edward McCready Memorial Hospital | 2,358,842 | -624,579 | 1,734,263 | 3,797,366 | -2,281,201 | 1,516,165 | 60.98 | -12.58 |
| Calvert Memorial Hospital | 6,023,578 | -4,875,653 | 1,147,925 | 8,070,510 | -6,583,384 | 1,487,126 | 33.98 | 29.55 |
| Fort Washington Medical Center | 1,519,535 | -152,990 | 1,366,545 | 1,762,620 | -403,582 | 1,359,038 | 16.00 | -0.55 |
| Maryland General Hospital | 16,786,516 | -13,977,516 | 2,809,000 | 15,732,329 | -14,809,467 | 922,862 | -6.28 | -67.15 |
| Dorchester General Hospital | 1,963,896 | -1,254,994 | 708,902 | 1,974,709 | -1,072,990 | 901,718 | 0.55 | 27.20 |
| Atlantic General Hospital | 9,705,883 | -5,616,604 | 4,089,280 | 6,827,139 | -6,583,843 | 243,296 | -29.66 | -94.05 |
| Chester River Hospital Center | -2,653,398 | 864,407 | -1,788,991 | -562,554 | 678,862 | 116,308 | 78.80 | 106.50 |
| Washington Adventist Hospital | -299,213 | -604,963 | -904,176 | -589,166 | -999,567 | -1,588,733 | -96.90 | -75.71 |
| Baltimore Washington Medical Center | 9,933,321 | -2,051,168 | 7,882,152 | -182,268 | -1,672,295 | -1,854,562 | -101.83 | -123.53 |
| Civista Medical Center | -6,191,544 | -284,942 | -6,476,486 | -96,885 | -2,427,803 | -2,524,688 | 98.44 | 61.02 |
| Saint Joseph Medical Center | 331,877 | -18,335,994 | -18,004,117 | 18,683,567 | -23,508,912 | -4,825,345 | 5529.66 | 73.20 |
| Bon Secours Hospital | -3,621,073 | -17,460,147 | -21,081,220 | 6,478,252 | -16,366,315 | -9,888,063 | 278.90 | 53.10 |
| Laurel Regional Medical Center | -1,913,281 | -5,055,983 | -6,969,263 | -6,056,718 | -5,697,601 | -11,754,319 | -216.56 | -68.66 |
| Prince George's Hospital Center | 712,347 | -15,379,867 | -14,667,521 | -252,691 | -14,963,185 | -15,215,876 | -135.47 | -3.74 |
| University MIEMSS | 3,651,806 | -4,130,170 | -478,364 | -12,411,966 | -4,021,765 | -16,433,731 | -439.89 | -3335.40 |
| University UMCC | -3,738,082 | -44,744 | -3,782,826 | -24,671,635 | 213,645 | -24,457,990 | -560.01 | -546.55 |

TOTAL EXCESS PROFIT/LOSS : EXHIBIT VII-a
Listed by Alphabetical Order

| Hospital | 2008 Excess Profit/Loss | 2009 Excess Profit/Loss | % Change in Excess Profit/Loss |
|--------------------------------------|-------------------------------|-------------------------------|--------------------------------------|
| All Acute Hospitals | 157,454,866 | 78,767,078 | -49.97 |
| Anne Arundel Medical Center | 13,023,965 | -21,638,462 | -266.14 |
| Atlantic General Hospital | 5,294,040 | 1,262,394 | -76.15 |
| Baltimore Washington Medical Center | 8,806,152 | -11,088,062 | -225.91 |
| Bon Secours Hospital | -22,177,999 | -11,267,209 | 49.20 |
| Braddock Hospital | 3,579,600 | 4,760,700 | 33.00 |
| Calvert Memorial Hospital | 3,294,916 | 2,193,983 | -33.41 |
| Carroll Hospital Center | 11,640,271 | -2,560,645 | -122.00 |
| Chester River Hospital Center | 453,503 | 72,308 | -84.06 |
| Civista Medical Center | -5,445,711 | -1,487,298 | 72.69 |
| Doctors' Community Hospital | -4,703,484 | -12,362,211 | -162.83 |
| Dorchester General Hospital | 709,059 | 913,427 | 28.82 |
| Edward McCready Memorial Hospital | 1,955,581 | 1,719,163 | -12.09 |
| Fort Washington Medical Center | 1,376,900 | 1,364,754 | -0.88 |
| Franklin Square Hospital Center | 20,823,842 | 17,969,335 | -13.71 |
| Frederick Memorial Hospital | -7,655,432 | -12,574,532 | -64.26 |
| Garrett County Memorial Hospital | 573,525 | 1,642,779 | 186.44 |
| Good Samaritan Hospital | 7,762,782 | 9,296,714 | 19.76 |
| Greater Baltimore Medical Center | 4,349,371 | 16,624,670 | 282.23 |
| Harbor Hospital | 7,029,486 | 5,989,641 | -14.79 |
| Harford Memorial Hospital | -14,843,245 | 9,690,721 | 165.29 |
| Holy Cross Hospital | 20,591,015 | 161,784 | -99.21 |
| Howard County General Hospital | 3,500,003 | 5,001,457 | 42.90 |
| James Lawrence Kernan Hospital | 2,551,530 | 787,445 | -69.14 |
| Johns Hopkins Bayview Medical Center | 1,424,400 | 3,331,634 | 133.90 |
| Johns Hopkins Hospital | 69,647,886 | 83,292,063 | 19.59 |
| Laurel Regional Medical Center | -6,702,002 | -11,690,969 | -74.44 |
| Maryland General Hospital | 3,698,000 | -1,364,838 | -136.91 |

TOTAL EXCESS PROFIT/LOSS : EXHIBIT VII-a
Listed by Alphabetical Order

| Hospital | 2008 Excess Profit/Loss | 2009 Excess Profit/Loss | % Change in Excess Profit/Loss |
|---------------------------------------|-------------------------------|-------------------------------|--------------------------------------|
| Memorial Hosp and Med Ctr of Cumberla | 4,980,800 | 6,384,400 | 28.18 |
| Memorial Hospital at Easton | 2,455,633 | 1,932,904 | -21.29 |
| Mercy Medical Center | 20,083,054 | -3,022,584 | -115.05 |
| Montgomery General Hospital | 348,100 | 301,700 | -13.33 |
| Northwest Hospital Center | 6,548,196 | 3,668,358 | -43.98 |
| Peninsula Regional Medical Center | 38,306,000 | -5,841,000 | -115.25 |
| Prince George's Hospital Center | 3,211,919 | 11,477,713 | 257.35 |
| Saint Agnes Hospital | 12,628,017 | -19,440,249 | -253.95 |
| Saint Joseph Medical Center | -11,734,613 | -14,277,963 | -21.67 |
| Saint Mary's Hospital | 7,600,949 | 398,559 | -94.76 |
| Shady Grove Adventist Hospital | 2,433,859 | 13,657,827 | 461.16 |
| Sinai Hospital of Baltimore | -14,912,040 | -3,081,636 | 79.33 |
| Southern Maryland Hospital Center | 4,776,075 | 2,719,464 | -43.06 |
| Suburban Hospital | 14,352,000 | 4,240,700 | -70.45 |
| Union Hospital of Cecil County | 11,778,700 | -5,517,300 | -146.84 |
| Union Memorial Hospital | 21,767,075 | 6,820,843 | -68.66 |
| University MIEMSS | 1,487,636 | -18,600,731 | -1350.35 |
| University UMCC | -2,972,826 | -25,344,990 | -752.56 |
| University of Maryland Medical Center | -56,231,422 | 8,123,452 | 114.45 |
| Upper Chesapeake Medical Center | -46,197,195 | 36,600,600 | 179.23 |
| Washington Adventist Hospital | -2,430,705 | -1,659,936 | 31.71 |
| Washington County Hospital | 8,617,700 | -813,800 | -109.44 |
| | ===== | ===== | ===== |

TOTAL EXCESS PROFIT/LOSS : EXHIBIT VII-b
Listed by Excess Profit/Loss

| Hospital | 2008 Excess Profit/Loss | 2009 Excess Profit/Loss | % Change in Excess Profit/Loss |
|--|-------------------------------|-------------------------------|--------------------------------------|
| Johns Hopkins Hospital | 69,647,886 | 83,292,063 | 19.59 |
| All Acute Hospitals | 157,454,866 | 78,767,078 | -49.97 |
| Upper Chesapeake Medical Center | -46,197,195 | 36,600,600 | 179.23 |
| Franklin Square Hospital Center | 20,823,842 | 17,969,335 | -13.71 |
| Greater Baltimore Medical Center | 4,349,371 | 16,624,670 | 282.23 |
| Shady Grove Adventist Hospital | 2,433,859 | 13,657,827 | 461.16 |
| Prince George's Hospital Center | 3,211,919 | 11,477,713 | 257.35 |
| Harford Memorial Hospital | -14,843,245 | 9,690,721 | 165.29 |
| Good Samaritan Hospital | 7,762,782 | 9,296,714 | 19.76 |
| University of Maryland Medical Center | -56,231,422 | 8,123,452 | 114.45 |
| Union Memorial Hospital | 21,767,075 | 6,820,843 | -68.66 |
| Memorial Hosp and Med Ctr of Cumberla Harbor Hospital | 4,980,800 | 6,384,400 | 28.18 |
| Howard County General Hospital | 7,029,486 | 5,989,641 | -14.79 |
| Braddock Hospital | 3,500,003 | 5,001,457 | 42.90 |
| Suburban Hospital | 3,579,600 | 4,760,700 | 33.00 |
| Northwest Hospital Center | 14,352,000 | 4,240,700 | -70.45 |
| Johns Hopkins Bayview Medical Center | 6,548,196 | 3,668,358 | -43.98 |
| Southern Maryland Hospital Center | 1,424,400 | 3,331,634 | 133.90 |
| Calvert Memorial Hospital | 4,776,075 | 2,719,464 | -43.06 |
| Memorial Hospital at Easton | 3,294,916 | 2,193,983 | -33.41 |
| Edward McCready Memorial Hospital | 2,455,633 | 1,932,904 | -21.29 |
| Garrett County Memorial Hospital | 1,955,581 | 1,719,163 | -12.09 |
| Fort Washington Medical Center | 573,525 | 1,642,779 | 186.44 |
| Atlantic General Hospital | 1,376,900 | 1,364,754 | -0.88 |
| Dorchester General Hospital | 5,294,040 | 1,262,394 | -76.15 |
| James Lawrence Kernan Hospital | 709,059 | 913,427 | 28.82 |
| Saint Mary's Hospital | 2,551,530 | 787,445 | -69.14 |
| Montgomery General Hospital | 7,600,949 | 398,559 | -94.76 |
| | 348,100 | 301,700 | -13.33 |

TOTAL EXCESS PROFIT/LOSS : EXHIBIT VII-b
Listed by Excess Profit/Loss

| Hospital | 2008 Excess Profit/Loss | 2009 Excess Profit/Loss | % Change in Excess Profit/Loss |
|-------------------------------------|-------------------------------|-------------------------------|--------------------------------------|
| Holy Cross Hospital | 20,591,015 | 161,784 | -99.21 |
| Chester River Hospital Center | 453,503 | 72,308 | -84.06 |
| Washington County Hospital | 8,617,700 | -813,800 | -109.44 |
| Maryland General Hospital | 3,698,000 | -1,364,838 | -136.91 |
| Civista Medical Center | -5,445,711 | -1,487,298 | 72.69 |
| Washington Adventist Hospital | -2,430,705 | -1,659,936 | 31.71 |
| Carroll Hospital Center | 11,640,271 | -2,560,645 | -122.00 |
| Mercy Medical Center | 20,083,054 | -3,022,584 | -115.05 |
| Sinai Hospital of Baltimore | -14,912,040 | -3,081,636 | 79.33 |
| Union Hospital of Cecil County | 11,778,700 | -5,517,300 | -146.84 |
| Peninsula Regional Medical Center | 38,306,000 | -5,841,000 | -115.25 |
| Baltimore Washington Medical Center | 8,806,152 | -11,088,062 | -225.91 |
| Bon Secours Hospital | -22,177,999 | -11,267,209 | 49.20 |
| Laurel Regional Medical Center | -6,702,002 | -11,690,969 | -74.44 |
| Doctors' Community Hospital | -4,703,484 | -12,362,211 | -162.83 |
| Frederick Memorial Hospital | -7,655,432 | -12,574,532 | -64.26 |
| Saint Joseph Medical Center | -11,734,613 | -14,277,963 | -21.67 |
| University MIEMSS | 1,487,636 | -18,600,731 | -1350.35 |
| Saint Agnes Hospital | 12,628,017 | -19,440,249 | -253.95 |
| Anne Arundel Medical Center | 13,023,965 | -21,638,462 | -266.14 |
| University UMCC | -2,972,826 | -25,344,990 | -752.56 |
| | ===== | ===== | ===== |

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2007 TO 2009

=====

Anne Arundel Medical Center

| FISCAL YEAR ENDING | June 2009 | June 2008 | June 2007 |
|---|-------------|-------------|-------------|
| | ----- | ----- | ----- |
| Gross Patient Revenue: | | | |
| Regulated Services | 392,507,100 | 361,340,400 | 325,941,900 |
| Unregulated Services | 27,404,887 | 23,114,909 | 18,499,513 |
| TOTAL | 419,911,987 | 384,455,309 | 344,441,413 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 344,010,185 | 322,026,051 | 291,589,361 |
| Unregulated Services | 12,013,871 | 9,627,116 | 9,033,987 |
| TOTAL | 356,024,056 | 331,653,167 | 300,623,348 |
| Other Operating Revenue: | | | |
| Regulated Services | 5,114,600 | 7,471,808 | 8,749,790 |
| Unregulated Services | 15,905,882 | 14,516,990 | 13,716,810 |
| TOTAL | 21,020,482 | 21,988,798 | 22,466,600 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 349,124,785 | 329,497,859 | 300,339,151 |
| Unregulated Services | 27,919,753 | 24,144,106 | 22,750,797 |
| Total | 377,044,538 | 353,641,965 | 323,089,948 |
| Total Operating Expenses: | | | |
| Regulated Services | 323,481,921 | 297,433,067 | 272,430,922 |
| Total | 360,110,000 | 331,664,000 | 303,889,040 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | 37,124 | 35,227 | 34,558 |
| Total | 37,466 | 35,910 | 34,803 |
| NPR per EIPA : | | | |
| Regulated Services | 9,266.41 | 9,141.39 | 8,437.68 |
| Total | 9,502.58 | 9,235.55 | 8,637.78 |
| NOR per EIPA : | | | |
| Regulated Services | 9,404.18 | 9,353.49 | 8,690.87 |
| Total | 10,063.63 | 9,847.88 | 9,283.31 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | 8,713.45 | 8,443.26 | 7,883.30 |
| Total | 9,611.63 | 9,235.86 | 8,731.61 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | 25,642,864 | 32,064,792 | 27,908,229 |
| Unregulated Services | -8,708,326 | -10,086,827 | -8,707,321 |
| Total | 16,934,538 | 21,977,965 | 19,200,908 |
| Total Non-Operating Profit(Loss): | -38,573,000 | -8,954,000 | 21,557,000 |
| Non-Operating Revenue | -38,573,000 | -8,954,000 | 21,557,000 |
| Non-Operating Expenses | 0 | 0 | 0 |
| Total Excess Profit | -21,638,462 | 13,023,965 | 40,757,908 |
| % Change in NPR per EIPA - Regulated | 1.37 | 8.34 | 7.62 |
| % Change in NOR per EIPA - Regulated | 0.54 | 7.62 | 8.86 |
| % Change in Oper. Expense per EIPA- Regulated | 3.20 | 7.10 | 7.70 |
| % Change in Net Operating Profit- Regulated | -20.03 | 14.89 | 24.56 |
| % Net Operating Profit of Regulated NOR | 7.34 | 9.73 | 9.29 |
| % Change in Net Operating Profit- Total | -22.95 | 14.46 | 47.91 |
| % Net Total Operating Profit of Total NOR | 4.49 | 6.21 | 5.94 |
| % Change in Total Excess Profit | -266.14 | -68.05 | 64.64 |
| % Total Excess Profit of Total Revenue | -6.39 | 3.78 | 11.83 |

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2007 TO 2009

Page 2

Atlantic General Hospital

| FISCAL YEAR ENDING | June 2009 | June 2008 | June 2007 |
|---|------------|------------|------------|
| | ----- | ----- | ----- |
| Gross Patient Revenue: | | | |
| Regulated Services | 76,484,900 | 73,435,000 | 63,648,000 |
| Unregulated Services | 11,979,655 | 11,391,230 | 10,911,875 |
| TOTAL | 88,464,555 | 84,826,230 | 74,559,875 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 66,120,200 | 64,089,800 | 55,389,500 |
| Unregulated Services | 7,817,255 | 7,381,030 | 6,811,675 |
| TOTAL | 73,937,455 | 71,470,830 | 62,201,175 |
| Other Operating Revenue: | | | |
| Regulated Services | 45,500 | 74,700 | 26,600 |
| Unregulated Services | 395,800 | 383,500 | 322,000 |
| TOTAL | 441,300 | 458,200 | 348,600 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 66,165,700 | 64,164,500 | 55,416,100 |
| Unregulated Services | 8,213,055 | 7,764,530 | 7,133,675 |
| Total | 74,378,755 | 71,929,030 | 62,549,775 |
| Total Operating Expenses: | | | |
| Regulated Services | 59,338,561 | 54,458,617 | 48,706,258 |
| Total | 74,135,459 | 67,839,750 | 61,073,979 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | 7,631 | 7,259 | 7,390 |
| Total | 8,826 | 8,385 | 8,657 |
| NPR per EIPA : | | | |
| Regulated Services | 8,665.10 | 8,829.01 | 7,494.87 |
| Total | 8,377.42 | 8,523.64 | 7,184.80 |
| NOR per EIPA : | | | |
| Regulated Services | 8,671.07 | 8,839.30 | 7,498.47 |
| Total | 8,427.43 | 8,578.28 | 7,225.07 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | 7,776.37 | 7,502.22 | 6,590.55 |
| Total | 8,399.86 | 8,090.59 | 7,054.60 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | 6,827,139 | 9,705,883 | 6,709,842 |
| Unregulated Services | -6,583,843 | -5,616,604 | -5,234,045 |
| Total | 243,296 | 4,089,280 | 1,475,796 |
| Total Non-Operating Profit(Loss): | 1,019,098 | 1,204,760 | 1,270,702 |
| Non-Operating Revenue | 1,186,645 | 1,269,914 | 1,331,977 |
| Non-Operating Expenses | 167,547 | 65,154 | 61,275 |
| Total Excess Profit | 1,262,394 | 5,294,040 | 2,746,498 |
| % Change in NPR per EIPA - Regulated | -1.86 | 17.80 | 4.16 |
| % Change in NOR per EIPA - Regulated | -1.90 | 17.88 | 4.15 |
| % Change in Oper. Expense per EIPA- Regulated | 3.65 | 13.83 | -1.83 |
| % Change in Net Operating Profit- Regulated | -29.66 | 44.65 | 108.53 |
| % Net Operating Profit of Regulated NOR | 10.32 | 15.13 | 12.11 |
| % Change in Net Operating Profit- Total | -94.05 | 177.09 | 264.88 |
| % Net Total Operating Profit of Total NOR | 0.33 | 5.69 | 2.36 |
| % Change in Total Excess Profit | -76.15 | 92.76 | 174.46 |
| % Total Excess Profit of Total Revenue | 1.67 | 7.23 | 4.30 |

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2007 TO 2009

Page 3

Baltimore Washington Medical Center

| FISCAL YEAR ENDING | June 2009 | June 2008 | June 2007 |
|---|-------------|-------------|-------------|
| | ----- | ----- | ----- |
| Gross Patient Revenue: | | | |
| Regulated Services | 309,341,800 | 284,240,600 | 265,318,900 |
| Unregulated Services | 10,732,909 | 24,259,477 | 6,500,878 |
| TOTAL | 320,074,709 | 308,500,077 | 271,819,778 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 262,470,466 | 241,660,282 | 226,959,100 |
| Unregulated Services | 10,732,909 | 8,363,092 | 6,500,878 |
| TOTAL | 273,203,375 | 250,023,374 | 233,459,978 |
| Other Operating Revenue: | | | |
| Regulated Services | 831,225 | 673,623 | 1,076,186 |
| Unregulated Services | 1,465,079 | 1,606,411 | 1,603,814 |
| TOTAL | 2,296,304 | 2,280,034 | 2,680,000 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 263,301,691 | 242,333,905 | 228,035,286 |
| Unregulated Services | 12,197,989 | 9,969,503 | 8,104,692 |
| Total | 275,499,679 | 252,303,408 | 236,139,978 |
| Total Operating Expenses: | | | |
| Regulated Services | 263,483,958 | 232,400,584 | 217,084,601 |
| Total | 277,354,241 | 244,421,256 | 228,107,400 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | 29,941 | 29,258 | 27,740 |
| Total | 30,979 | 31,755 | 28,419 |
| NPR per EIPA : | | | |
| Regulated Services | 8,766.37 | 8,259.61 | 8,181.71 |
| Total | 8,818.86 | 7,873.46 | 8,214.79 |
| NOR per EIPA : | | | |
| Regulated Services | 8,794.13 | 8,282.63 | 8,220.51 |
| Total | 8,892.98 | 7,945.26 | 8,309.09 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | 8,800.22 | 7,943.12 | 7,825.75 |
| Total | 8,952.85 | 7,697.04 | 8,026.45 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | -182,268 | 9,933,321 | 10,950,685 |
| Unregulated Services | -1,672,295 | -2,051,168 | -2,918,107 |
| Total | -1,854,562 | 7,882,152 | 8,032,578 |
| Total Non-Operating Profit(Loss): | -9,233,500 | 924,000 | 3,133,000 |
| Non-Operating Revenue | -9,233,500 | 924,000 | 3,133,000 |
| Non-Operating Expenses | 0 | 0 | 0 |
| Total Excess Profit | -11,088,062 | 8,806,152 | 11,165,578 |
| % Change in NPR per EIPA - Regulated | 6.14 | 0.95 | 6.14 |
| % Change in NOR per EIPA - Regulated | 6.18 | 0.76 | 6.20 |
| % Change in Oper. Expense per EIPA- Regulated | 10.79 | 1.50 | 7.38 |
| % Change in Net Operating Profit- Regulated | -101.83 | -9.29 | -10.44 |
| % Net Operating Profit of Regulated NOR | -0.07 | 4.10 | 4.80 |
| % Change in Net Operating Profit- Total | -123.53 | -1.87 | -14.29 |
| % Net Total Operating Profit of Total NOR | -0.67 | 3.12 | 3.40 |
| % Change in Total Excess Profit | -225.91 | -21.13 | 16.05 |
| % Total Excess Profit of Total Revenue | -4.16 | 3.48 | 4.67 |

HEALTH SERVICES COST REVIEW COMMISSION
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FISCAL YEAR 2007 TO 2009

Bon Secours Hospital

| FISCAL YEAR ENDING | August 2009 | August 2008 | August 2007 |
|---|-------------|-------------|-------------|
| | ----- | ----- | ----- |
| Gross Patient Revenue: | | | |
| Regulated Services | 122,144,200 | 102,178,500 | 100,364,100 |
| Unregulated Services | 16,537,773 | 26,780,231 | 27,340,096 |
| TOTAL | 138,681,973 | 128,958,731 | 127,704,196 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 93,446,808 | 79,785,576 | 77,777,341 |
| Unregulated Services | 8,221,786 | 8,028,169 | 9,851,849 |
| TOTAL | 101,668,594 | 87,813,745 | 87,629,190 |
| Other Operating Revenue: | | | |
| Regulated Services | 357,463 | 221,092 | 620,447 |
| Unregulated Services | 9,026,292 | 5,717,012 | 5,477,938 |
| TOTAL | 9,383,755 | 5,938,104 | 6,098,385 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 93,804,271 | 80,006,668 | 78,397,788 |
| Unregulated Services | 17,248,078 | 13,745,181 | 15,329,787 |
| Total | 111,052,349 | 93,751,849 | 93,727,574 |
| Total Operating Expenses: | | | |
| Regulated Services | 87,326,019 | 83,627,741 | 80,544,848 |
| Total | 120,940,412 | 114,833,069 | 109,079,748 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | 10,932 | 9,539 | 10,039 |
| Total | 10,319 | 12,021 | 12,525 |
| NPR per EIPA : | | | |
| Regulated Services | 8,548.15 | 8,364.19 | 7,747.18 |
| Total | 9,852.69 | 7,305.19 | 6,996.24 |
| NOR per EIPA : | | | |
| Regulated Services | 8,580.85 | 8,387.37 | 7,808.98 |
| Total | 10,762.07 | 7,799.18 | 7,483.13 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | 7,988.24 | 8,766.98 | 8,022.85 |
| Total | 11,720.32 | 9,552.92 | 8,708.83 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | 6,478,252 | -3,621,073 | -2,147,061 |
| Unregulated Services | -16,366,315 | -17,460,147 | -13,205,112 |
| Total | -9,888,063 | -21,081,220 | -15,352,173 |
| Total Non-Operating Profit(Loss): | -1,379,146 | -1,096,779 | 408,211 |
| Non-Operating Revenue | -1,334,281 | -822,868 | 408,211 |
| Non-Operating Expenses | 44,865 | 273,911 | 0 |
| Total Excess Profit | -11,267,209 | -22,177,999 | -14,943,962 |
| % Change in NPR per EIPA - Regulated | 2.20 | 7.96 | -2.47 |
| % Change in NOR per EIPA - Regulated | 2.31 | 7.41 | -1.43 |
| % Change in Oper. Expense per EIPA- Regulated | -8.88 | 9.28 | 3.21 |
| % Change in Net Operating Profit- Regulated | 278.90 | -68.65 | -247.60 |
| % Net Operating Profit of Regulated NOR | 6.91 | -4.53 | -2.74 |
| % Change in Net Operating Profit- Total | 53.10 | -37.32 | -760.02 |
| % Net Total Operating Profit of Total NOR | -8.90 | -22.49 | -16.38 |
| % Change in Total Excess Profit | 49.20 | -48.41 | -1,856.02 |
| % Total Excess Profit of Total Revenue | -10.27 | -23.87 | -15.87 |

HEALTH SERVICES COST REVIEW COMMISSION
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FISCAL YEAR 2007 TO 2009

Braddock Hospital

| FISCAL YEAR ENDING | June 2009 ----- | June 2008 ----- | June 2007 ----- |
|--|--------------------|--------------------|--------------------|
| Gross Patient Revenue: | | | |
| Regulated Services | 166,869,000 | 153,946,000 | 144,555,000 |
| Unregulated Services | 20,069,100 | 17,439,100 | 17,203,200 |
| TOTAL | 186,938,100 | 171,385,100 | 161,758,200 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 142,005,200 | 132,321,300 | 126,118,600 |
| Unregulated Services | 15,873,900 | 13,344,200 | 12,853,700 |
| TOTAL | 157,879,100 | 145,665,500 | 138,972,300 |
| Other Operating Revenue: | | | |
| Regulated Services | 0 | 100 | 104,700 |
| Unregulated Services | 1,136,700 | 1,355,800 | 1,553,800 |
| TOTAL | 1,136,700 | 1,355,900 | 1,658,500 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 142,005,200 | 132,321,400 | 126,223,300 |
| Unregulated Services | 17,010,600 | 14,700,000 | 14,407,500 |
| Total | 159,015,800 | 147,021,400 | 140,630,800 |
| Total Operating Expenses: | | | |
| Regulated Services | 132,631,877 | 124,455,861 | 114,437,502 |
| Total | 155,559,300 | 145,262,400 | 133,769,600 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | 17,988 | 17,703 | 16,773 |
| Total | 19,033 | 18,257 | 17,942 |
| NPR per EIPA : | | | |
| Regulated Services | 7,894.52 | 7,474.30 | 7,519.24 |
| Total | 8,295.08 | 7,978.64 | 7,745.48 |
| NOR per EIPA : | | | |
| Regulated Services | 7,894.52 | 7,474.31 | 7,525.48 |
| Total | 8,354.80 | 8,052.91 | 7,837.92 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | 7,373.43 | 7,030.02 | 6,822.80 |
| Total | 8,173.19 | 7,956.56 | 7,455.51 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | 9,373,323 | 7,865,539 | 11,785,798 |
| Unregulated Services | -5,916,823 | -6,106,539 | -4,924,598 |
| Total | 3,456,500 | 1,759,000 | 6,861,200 |
| Total Non-Operating Profit(Loss): | | | |
| Non-Operating Revenue | 1,304,200 | 1,820,600 | 1,744,500 |
| Non-Operating Expenses | 0 | 0 | 0 |
| Total Excess Profit | 4,760,700 | 3,579,600 | 8,605,700 |
| % Change in NPR per EIPA - Regulated | | | |
| | 5.62 | -0.60 | 6.10 |
| % Change in NOR per EIPA - Regulated | | | |
| | 5.62 | -0.68 | 6.76 |
| % Change in Oper. Expense per EIPA- Regulated | | | |
| | 4.88 | 3.04 | 0.81 |
| % Change in Net Operating Profit- Regulated | | | |
| | 19.17 | -33.26 | 162.86 |
| % Net Operating Profit of Regulated NOR | | | |
| | 6.60 | 5.94 | 9.34 |
| % Change in Net Operating Profit- Total | | | |
| | 96.50 | -74.36 | 218.05 |
| % Net Total Operating Profit of Total NOR | | | |
| | 2.17 | 1.20 | 4.88 |
| % Change in Total Excess Profit | | | |
| | 33.00 | -58.40 | 83.79 |
| % Total Excess Profit of Total Revenue | | | |
| | 2.97 | 2.40 | 6.04 |

HEALTH SERVICES COST REVIEW COMMISSION
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FISCAL YEAR 2007 TO 2009

Page 6

Calvert Memorial Hospital

| FISCAL YEAR ENDING | June 2009 | June 2008 | June 2007 |
|---|-------------|-------------|-------------|
| | ----- | ----- | ----- |
| Gross Patient Revenue: | | | |
| Regulated Services | 111,417,900 | 102,346,100 | 94,108,300 |
| Unregulated Services | 17,563,082 | 17,422,425 | 17,580,475 |
| TOTAL | 128,980,982 | 119,768,525 | 111,688,775 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 97,651,503 | 89,356,335 | 81,903,286 |
| Unregulated Services | 11,124,424 | 11,493,515 | 12,151,767 |
| TOTAL | 108,775,927 | 100,849,850 | 94,055,053 |
| Other Operating Revenue: | | | |
| Regulated Services | 1,261,725 | 1,982,050 | 1,963,959 |
| Unregulated Services | 2,154,803 | 1,861,904 | 1,532,553 |
| TOTAL | 3,416,528 | 3,843,954 | 3,496,512 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 98,913,228 | 91,338,385 | 83,867,245 |
| Unregulated Services | 13,279,227 | 13,355,419 | 13,684,320 |
| Total | 112,192,455 | 104,693,804 | 97,551,565 |
| Total Operating Expenses: | | | |
| Regulated Services | 90,842,718 | 85,314,807 | 77,074,375 |
| Total | 110,705,329 | 103,545,879 | 93,946,509 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | 14,749 | 13,562 | 12,994 |
| Total | 16,908 | 15,652 | 15,263 |
| NPR per EIPA : | | | |
| Regulated Services | 6,620.81 | 6,588.93 | 6,303.13 |
| Total | 6,433.23 | 6,443.16 | 6,162.22 |
| NOR per EIPA : | | | |
| Regulated Services | 6,706.36 | 6,735.08 | 6,454.28 |
| Total | 6,635.29 | 6,688.75 | 6,391.30 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | 6,159.18 | 6,290.91 | 5,931.51 |
| Total | 6,547.34 | 6,615.41 | 6,155.11 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | 8,070,510 | 6,023,578 | 6,792,870 |
| Unregulated Services | -4,583,384 | -4,875,653 | -3,187,814 |
| Total | 1,487,126 | 1,147,925 | 3,605,056 |
| Total Non-Operating Profit(Loss): | 706,857 | 2,146,991 | 1,690,971 |
| Non-Operating Revenue | 721,866 | 2,146,991 | 1,952,071 |
| Non-Operating Expenses | 15,009 | 0 | 261,100 |
| Total Excess Profit | 2,193,983 | 3,294,916 | 5,296,027 |
| % Change in NPR per EIPA - Regulated | 0.48 | 4.53 | 3.58 |
| % Change in NOR per EIPA - Regulated | -0.43 | 4.35 | 4.51 |
| % Change in Oper. Expense per EIPA- Regulated | -2.09 | 6.06 | 4.36 |
| % Change in Net Operating Profit- Regulated | 33.98 | -11.32 | 9.25 |
| % Net Operating Profit of Regulated NOR | 8.16 | 6.59 | 8.10 |
| % Change in Net Operating Profit- Total | 29.55 | -68.16 | -25.25 |
| % Net Total Operating Profit of Total NOR | 1.33 | 1.10 | 3.70 |
| % Change in Total Excess Profit | -33.41 | -37.79 | -0.00 |
| % Total Excess Profit of Total Revenue | 1.94 | 3.08 | 5.32 |

HEALTH SERVICES COST REVIEW COMMISSION
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FISCAL YEAR 2007 TO 2009

Carroll Hospital Center

| FISCAL YEAR ENDING | June 2009 | June 2008 | June 2007 |
|---|-------------|-------------|-------------|
| | ----- | ----- | ----- |
| Gross Patient Revenue: | | | |
| Regulated Services | 196,154,700 | 186,262,700 | 169,471,500 |
| Unregulated Services | 54,410,406 | 51,808,089 | 69,425,600 |
| TOTAL | 250,565,106 | 238,070,789 | 238,897,100 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 172,583,312 | 163,557,665 | 149,708,066 |
| Unregulated Services | 45,711,404 | 43,060,055 | 39,345,821 |
| TOTAL | 218,294,716 | 206,617,720 | 189,053,887 |
| Other Operating Revenue: | | | |
| Regulated Services | 1,172,241 | 1,605,916 | 1,242,480 |
| Unregulated Services | 15,577,658 | 14,391,389 | 14,027,601 |
| TOTAL | 16,749,899 | 15,997,305 | 15,270,081 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 173,755,553 | 165,163,581 | 150,950,546 |
| Unregulated Services | 61,289,062 | 57,451,444 | 53,373,422 |
| Total | 235,044,615 | 222,615,025 | 204,323,968 |
| Total Operating Expenses: | | | |
| Regulated Services | 161,702,356 | 149,106,455 | 137,509,445 |
| Total | 230,915,503 | 212,069,754 | 194,131,676 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | 21,787 | 21,413 | 21,047 |
| Total | 27,830 | 27,369 | 29,669 |
| NPR per EIPA : | | | |
| Regulated Services | 7,921.56 | 7,638.22 | 7,113.09 |
| Total | 7,843.92 | 7,549.33 | 6,372.13 |
| NOR per EIPA : | | | |
| Regulated Services | 7,975.36 | 7,713.21 | 7,172.13 |
| Total | 8,445.79 | 8,133.84 | 6,886.82 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | 7,422.12 | 6,963.34 | 6,533.50 |
| Total | 8,297.42 | 7,748.54 | 6,543.28 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | 12,053,197 | 16,057,126 | 13,441,101 |
| Unregulated Services | -7,924,085 | -5,511,855 | -3,248,809 |
| Total | 4,129,112 | 10,545,271 | 10,192,292 |
| Total Non-Operating Profit(Loss): | -6,689,757 | 1,095,000 | 7,761,863 |
| Non-Operating Revenue | 2,059,874 | 6,469,800 | 11,987,863 |
| Non-Operating Expenses | 8,749,631 | 5,374,800 | 4,226,000 |
| Total Excess Profit | -2,560,645 | 11,640,271 | 17,954,155 |
| % Change in NPR per EIPA - Regulated | 3.71 | 7.38 | 3.86 |
| % Change in NOR per EIPA - Regulated | 3.40 | 7.54 | 3.92 |
| % Change in Oper. Expense per EIPA- Regulated | 6.59 | 6.58 | 2.60 |
| % Change in Net Operating Profit- Regulated | -24.94 | 19.46 | 27.31 |
| % Net Operating Profit of Regulated NOR | 6.94 | 9.72 | 8.90 |
| % Change in Net Operating Profit- Total | -60.84 | 3.46 | 47.84 |
| % Net Total Operating Profit of Total NOR | 1.76 | 4.74 | 4.99 |
| % Change in Total Excess Profit | -122.00 | -35.17 | 40.06 |
| % Total Excess Profit of Total Revenue | -1.08 | 5.08 | 8.30 |

HEALTH SERVICES COST REVIEW COMMISSION
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FISCAL YEAR 2007 TO 2009

Chester River Hospital Center

| FISCAL YEAR ENDING | June 2009 | June 2008 | June 2007 |
|---|------------|------------|------------|
| | ----- | ----- | ----- |
| Gross Patient Revenue: | | | |
| Regulated Services | 60,914,200 | 55,440,200 | 57,015,700 |
| Unregulated Services | 2,283,120 | 2,274,172 | 1,743,189 |
| TOTAL | 63,197,320 | 57,714,372 | 58,758,889 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 50,049,509 | 44,720,120 | 47,776,943 |
| Unregulated Services | 2,082,791 | 1,300,585 | 871,594 |
| TOTAL | 52,132,300 | 46,020,706 | 48,648,538 |
| Other Operating Revenue: | | | |
| Regulated Services | 399,053 | 3,798,163 | 455,981 |
| Unregulated Services | 343,206 | 470,247 | 385,394 |
| TOTAL | 742,259 | 4,268,410 | 841,375 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 50,448,562 | 48,518,284 | 48,232,924 |
| Unregulated Services | 2,425,998 | 1,770,832 | 1,256,988 |
| Total | 52,874,559 | 50,289,116 | 49,489,913 |
| Total Operating Expenses: | | | |
| Regulated Services | 51,011,116 | 51,171,682 | 49,518,932 |
| Total | 52,758,252 | 52,078,107 | 50,331,232 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | 6,595 | 6,141 | 7,716 |
| Total | 6,842 | 6,373 | 7,916 |
| NPR per EIPA : | | | |
| Regulated Services | 7,588.70 | 7,282.38 | 6,191.55 |
| Total | 7,618.93 | 7,221.57 | 6,145.48 |
| NOR per EIPA : | | | |
| Regulated Services | 7,649.20 | 7,900.89 | 6,250.64 |
| Total | 7,727.41 | 7,891.37 | 6,251.76 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | 7,734.50 | 8,332.98 | 6,417.30 |
| Total | 7,710.41 | 8,172.09 | 6,358.04 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | -562,554 | -2,653,398 | -1,286,008 |
| Unregulated Services | 678,862 | 864,407 | 444,689 |
| Total | 116,308 | -1,788,991 | -841,319 |
| Total Non-Operating Profit(Loss): | -44,000 | 2,242,494 | 356,337 |
| Non-Operating Revenue | 411,000 | 2,328,859 | 356,337 |
| Non-Operating Expenses | 455,000 | 86,365 | 0 |
| Total Excess Profit | 72,308 | 453,503 | -484,982 |
| % Change in NPR per EIPA - Regulated | 4.21 | 17.62 | -5.66 |
| % Change in NOR per EIPA - Regulated | -3.19 | 26.40 | -5.63 |
| % Change in Oper. Expense per EIPA- Regulated | -7.18 | 29.85 | -2.54 |
| % Change in Net Operating Profit- Regulated | 78.80 | -106.33 | -579.32 |
| % Net Operating Profit of Regulated NOR | -1.12 | -5.47 | -2.67 |
| % Change in Net Operating Profit- Total | 106.50 | -112.64 | -241.04 |
| % Net Total Operating Profit of Total NOR | 0.22 | -3.56 | -1.70 |
| % Change in Total Excess Profit | -84.06 | 193.51 | -150.41 |
| % Total Excess Profit of Total Revenue | 0.14 | 0.86 | -0.97 |

HEALTH SERVICES COST REVIEW COMMISSION
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FISCAL YEAR 2007 TO 2009

Civista Medical Center

| FISCAL YEAR ENDING | June 2009 | June 2008 | June 2007 |
|---|-------------|-------------|------------|
| | ----- | ----- | ----- |
| Gross Patient Revenue: | | | |
| Regulated Services | 103,621,000 | 100,064,600 | 91,365,800 |
| Unregulated Services | 4,069,300 | 1,526,100 | 1,403,000 |
| TOTAL | 107,690,300 | 101,590,700 | 92,768,800 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 88,273,027 | 83,291,229 | 79,869,087 |
| Unregulated Services | 1,646,300 | 937,900 | 1,001,100 |
| TOTAL | 89,919,327 | 84,229,129 | 80,870,187 |
| Other Operating Revenue: | | | |
| Regulated Services | 440,991 | 294,251 | 140,476 |
| Unregulated Services | 435,384 | 333,451 | 400,879 |
| TOTAL | 876,375 | 627,702 | 541,355 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 88,714,018 | 83,585,480 | 80,009,563 |
| Unregulated Services | 2,081,684 | 1,271,351 | 1,401,979 |
| Total | 90,795,702 | 84,856,831 | 81,411,542 |
| Total Operating Expenses: | | | |
| Regulated Services | 88,810,903 | 89,777,024 | 81,576,289 |
| Total | 93,320,390 | 91,333,317 | 83,435,451 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | 11,783 | 11,375 | 11,730 |
| Total | 12,227 | 11,531 | 11,890 |
| NPR per EIPA : | | | |
| Regulated Services | 7,491.26 | 7,322.16 | 6,808.83 |
| Total | 7,354.18 | 7,304.70 | 6,801.58 |
| NOR per EIPA : | | | |
| Regulated Services | 7,528.69 | 7,348.03 | 6,820.81 |
| Total | 7,425.85 | 7,359.13 | 6,847.11 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | 7,536.91 | 7,892.33 | 6,954.37 |
| Total | 7,632.34 | 7,920.80 | 7,017.33 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | -96,885 | -6,191,544 | -1,566,726 |
| Unregulated Services | -2,427,803 | -284,942 | -457,183 |
| Total | -2,524,688 | -6,476,486 | -2,023,908 |
| Total Non-Operating Profit(Loss): | 1,037,391 | 1,030,775 | 702,561 |
| Non-Operating Revenue | 1,037,391 | 1,030,775 | 702,561 |
| Non-Operating Expenses | 0 | 0 | 0 |
| Total Excess Profit | -1,487,298 | -5,445,711 | -1,321,347 |
| % Change in NPR per EIPA - Regulated | 2.31 | 7.54 | 12.12 |
| % Change in NOR per EIPA - Regulated | 2.46 | 7.73 | 11.90 |
| % Change in Oper. Expense per EIPA- Regulated | -4.50 | 13.49 | 14.74 |
| % Change in Net Operating Profit- Regulated | 98.44 | -295.19 | -497.20 |
| % Net Operating Profit of Regulated NOR | -0.11 | -7.41 | -1.96 |
| % Change in Net Operating Profit- Total | 61.02 | -220.00 | -840.15 |
| % Net Total Operating Profit of Total NOR | -2.78 | -7.63 | -2.49 |
| % Change in Total Excess Profit | 72.69 | -312.13 | -804.63 |
| % Total Excess Profit of Total Revenue | -1.62 | -6.34 | -1.61 |

HEALTH SERVICES COST REVIEW COMMISSION
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FISCAL YEAR 2007 TO 2009

Doctors' Community Hospital

| FISCAL YEAR ENDING | June 2009 | June 2008 | June 2007 |
|---|-------------|-------------|-------------|
| | ----- | ----- | ----- |
| Gross Patient Revenue: | | | |
| Regulated Services | 188,720,500 | 174,473,200 | 169,628,900 |
| Unregulated Services | 5,567,940 | 7,935,667 | 828,100 |
| TOTAL | 194,288,440 | 182,408,867 | 170,457,000 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 156,598,647 | 144,755,979 | 141,992,378 |
| Unregulated Services | 5,398,926 | 7,705,931 | 692,500 |
| TOTAL | 161,997,573 | 152,461,910 | 142,684,878 |
| Other Operating Revenue: | | | |
| Regulated Services | 1,375,772 | 4,202,911 | 4,372,211 |
| Unregulated Services | 6,459,268 | 2,373,446 | 3,616,455 |
| TOTAL | 7,835,040 | 6,576,357 | 7,988,666 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 157,974,419 | 148,958,890 | 146,364,589 |
| Unregulated Services | 11,858,194 | 10,079,377 | 4,308,955 |
| Total | 169,832,613 | 159,038,267 | 150,673,544 |
| Total Operating Expenses: | | | |
| Regulated Services | 153,617,218 | 143,922,416 | 138,656,988 |
| Total | 164,614,961 | 152,951,975 | 143,033,333 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | 19,714 | 19,267 | 17,568 |
| Total | 20,295 | 19,951 | 17,653 |
| NPR per EIPA : | | | |
| Regulated Services | 7,943.69 | 7,513.08 | 8,082.65 |
| Total | 7,982.06 | 7,641.98 | 8,082.62 |
| NOR per EIPA : | | | |
| Regulated Services | 8,013.48 | 7,731.22 | 8,331.53 |
| Total | 8,368.11 | 7,971.61 | 8,535.15 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | 7,792.45 | 7,469.82 | 7,892.79 |
| Total | 8,111.02 | 7,666.55 | 8,102.35 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | 4,357,201 | 5,036,473 | 7,707,601 |
| Unregulated Services | 860,450 | 1,049,818 | -67,390 |
| Total | 5,217,652 | 6,086,292 | 7,640,211 |
| Total Non-Operating Profit(Loss): | -17,579,863 | -10,789,776 | -2,805,401 |
| Non-Operating Revenue | -17,579,863 | -3,392,514 | 1,556,914 |
| Non-Operating Expenses | 0 | 7,397,262 | 4,362,315 |
| Total Excess Profit | -12,362,211 | -4,703,484 | 4,834,810 |
| % Change in NPR per EIPA - Regulated | 5.73 | -7.05 | 12.87 |
| % Change in NOR per EIPA - Regulated | 3.65 | -7.21 | 13.30 |
| % Change in Oper. Expense per EIPA- Regulated | 4.32 | -5.36 | 10.75 |
| % Change in Net Operating Profit- Regulated | -13.49 | -34.66 | 90.43 |
| % Net Operating Profit of Regulated NOR | 2.76 | 3.38 | 5.27 |
| % Change in Net Operating Profit- Total | -14.27 | -20.34 | 111.14 |
| % Net Total Operating Profit of Total NOR | 3.07 | 3.83 | 5.07 |
| % Change in Total Excess Profit | -162.83 | -197.28 | -34.51 |
| % Total Excess Profit of Total Revenue | -8.12 | -3.02 | 3.18 |

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2007 TO 2009

Dorchester General Hospital

| FISCAL YEAR ENDING | June 2009 | June 2008 | June 2007 |
|---|------------|------------|------------|
| | ----- | ----- | ----- |
| Gross Patient Revenue: | | | |
| Regulated Services | 52,734,300 | 47,996,300 | 43,008,008 |
| Unregulated Services | 1,757,285 | 2,040,182 | 2,139,351 |
| TOTAL | 54,491,585 | 50,036,482 | 45,147,359 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 44,424,176 | 41,070,915 | 36,917,306 |
| Unregulated Services | 1,332,557 | 1,247,054 | 1,351,103 |
| TOTAL | 45,756,733 | 42,317,969 | 38,268,409 |
| Other Operating Revenue: | | | |
| Regulated Services | 646,148 | 587,242 | 828,163 |
| Unregulated Services | 313,983 | 314,879 | 338,878 |
| TOTAL | 960,131 | 902,121 | 1,167,041 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 45,070,325 | 41,658,157 | 37,745,469 |
| Unregulated Services | 1,646,540 | 1,561,933 | 1,689,981 |
| Total | 46,716,865 | 43,220,090 | 39,435,450 |
| Total Operating Expenses: | | | |
| Regulated Services | 43,095,616 | 39,694,261 | 33,825,676 |
| Total | 45,815,146 | 42,511,188 | 36,904,064 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | 6,344 | 6,220 | 6,133 |
| Total | 6,555 | 6,485 | 6,356 |
| NPR per EIPA : | | | |
| Regulated Services | 7,002.74 | 6,602.83 | 6,019.29 |
| Total | 6,980.19 | 6,525.92 | 6,021.01 |
| NOR per EIPA : | | | |
| Regulated Services | 7,104.60 | 6,697.24 | 6,154.32 |
| Total | 7,126.66 | 6,665.04 | 6,204.63 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | 6,793.32 | 6,381.51 | 5,515.20 |
| Total | 6,989.11 | 6,555.72 | 5,806.35 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | 1,974,709 | 1,963,896 | 3,919,793 |
| Unregulated Services | -1,072,990 | -1,254,994 | -1,388,407 |
| Total | 901,718 | 708,902 | 2,531,386 |
| Total Non-Operating Profit(Loss): | 11,709 | 157 | 379,872 |
| Non-Operating Revenue | 11,709 | 157 | 379,872 |
| Non-Operating Expenses | 0 | 0 | 0 |
| Total Excess Profit | 913,427 | 709,059 | 2,911,258 |
| % Change in NPR per EIPA - Regulated | 6.06 | 9.69 | 13.66 |
| % Change in NOR per EIPA - Regulated | 6.08 | 8.82 | 15.43 |
| % Change in Oper. Expense per EIPA- Regulated | 6.45 | 15.71 | 10.30 |
| % Change in Net Operating Profit- Regulated | 0.55 | -49.90 | 85.53 |
| % Net Operating Profit of Regulated NOR | 4.38 | 4.71 | 10.38 |
| % Change in Net Operating Profit- Total | 27.20 | -72.00 | 237.88 |
| % Net Total Operating Profit of Total NOR | 1.93 | 1.64 | 6.42 |
| % Change in Total Excess Profit | 28.82 | -75.64 | 227.44 |
| % Total Excess Profit of Total Revenue | 1.95 | 1.64 | 7.31 |

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2007 TO 2009

Edward McCready Memorial Hospital

| FISCAL YEAR ENDING | June 2009 | June 2008 | June 2007 |
|---|------------|------------|------------|
| | ----- | ----- | ----- |
| Gross Patient Revenue: | | | |
| Regulated Services | 16,819,985 | 17,086,858 | 15,924,400 |
| Unregulated Services | 2,727,918 | 2,648,584 | 3,827,811 |
| TOTAL | 19,547,903 | 19,735,442 | 19,752,211 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 13,674,977 | 13,780,080 | 12,626,976 |
| Unregulated Services | 1,467,279 | 1,524,248 | 2,075,897 |
| TOTAL | 15,142,256 | 15,304,328 | 14,702,873 |
| Other Operating Revenue: | | | |
| Regulated Services | 13,924 | 35,745 | 17,286 |
| Unregulated Services | 10,999 | 12,464 | 0 |
| TOTAL | 24,923 | 48,209 | 17,286 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 13,688,901 | 13,815,825 | 12,644,262 |
| Unregulated Services | 1,478,278 | 1,536,712 | 2,075,897 |
| Total | 15,167,179 | 15,352,537 | 14,720,159 |
| Total Operating Expenses: | | | |
| Regulated Services | 9,891,535 | 11,456,983 | 11,583,263 |
| Total | 13,651,014 | 13,618,274 | 13,266,653 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | 1,801 | 2,319 | 2,125 |
| Total | 1,992 | 2,598 | 2,463 |
| NPR per EIPA : | | | |
| Regulated Services | 7,592.14 | 5,941.69 | 5,941.73 |
| Total | 7,602.77 | 5,890.44 | 5,968.31 |
| NOR per EIPA : | | | |
| Regulated Services | 7,599.87 | 5,957.10 | 5,949.87 |
| Total | 7,615.29 | 5,908.99 | 5,975.33 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | 5,491.63 | 4,940.02 | 5,450.60 |
| Total | 6,854.04 | 5,241.50 | 5,385.31 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | 3,797,366 | 2,358,842 | 1,060,999 |
| Unregulated Services | -2,281,201 | -624,579 | 392,507 |
| Total | 1,516,165 | 1,734,263 | 1,453,506 |
| Total Non-Operating Profit(Loss): | | | |
| Non-Operating Revenue | 202,998 | 221,318 | 120,960 |
| Non-Operating Expenses | 0 | 0 | 0 |
| Total Excess Profit | 1,719,163 | 1,955,581 | 1,574,466 |
| % Change in NPR per EIPA - Regulated | 27.78 | -0.00 | 8.87 |
| % Change in NOR per EIPA - Regulated | 27.58 | 0.12 | 9.28 |
| % Change in Oper. Expense per EIPA- Regulated | 11.17 | -9.37 | 3.25 |
| % Change in Net Operating Profit- Regulated | 60.98 | 122.32 | 213.35 |
| % Net Operating Profit of Regulated NOR | 27.74 | 17.07 | 8.39 |
| % Change in Net Operating Profit- Total | -12.58 | 19.32 | 196.51 |
| % Net Total Operating Profit of Total NOR | 10.00 | 11.30 | 9.87 |
| % Change in Total Excess Profit | -12.09 | 24.21 | 205.71 |
| % Total Excess Profit of Total Revenue | 11.19 | 12.56 | 10.61 |

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2007 TO 2009

Fort Washington Medical Center

| FISCAL YEAR ENDING | December 2009 ----- | December 2008 ----- | December 2007 ----- |
|---|------------------------|------------------------|------------------------|
| Gross Patient Revenue: | | | |
| Regulated Services | 47,242,143 | 47,584,845 | 43,852,242 |
| Unregulated Services | 758,007 | 714,633 | 637,959 |
| TOTAL | 48,000,150 | 48,299,478 | 44,490,201 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 38,272,727 | 38,076,625 | 35,940,940 |
| Unregulated Services | 758,007 | 714,633 | 637,959 |
| TOTAL | 39,030,734 | 38,791,258 | 36,578,899 |
| Other Operating Revenue: | | | |
| Regulated Services | 415,065 | 346,816 | 427,093 |
| Unregulated Services | 36,615 | 39,580 | 47,747 |
| TOTAL | 451,680 | 386,396 | 474,840 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 38,687,792 | 38,423,441 | 36,368,033 |
| Unregulated Services | 794,622 | 754,213 | 685,706 |
| Total | 39,482,414 | 39,177,654 | 37,053,739 |
| Total Operating Expenses: | | | |
| Regulated Services | 36,925,172 | 36,903,906 | 35,214,801 |
| Total | 38,123,376 | 37,811,109 | 36,315,671 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | 6,295 | 5,928 | 5,566 |
| Total | 6,243 | 5,883 | 5,525 |
| NPR per EIPA : | | | |
| Regulated Services | 6,079.89 | 6,423.30 | 6,457.43 |
| Total | 6,251.60 | 6,593.90 | 6,620.09 |
| NOR per EIPA : | | | |
| Regulated Services | 6,145.82 | 6,481.80 | 6,534.16 |
| Total | 6,323.95 | 6,659.58 | 6,706.02 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | 5,865.82 | 6,225.47 | 6,326.96 |
| Total | 6,106.27 | 6,427.29 | 6,572.45 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | 1,762,620 | 1,519,535 | 1,153,232 |
| Unregulated Services | -403,582 | -152,990 | -415,164 |
| Total | 1,359,038 | 1,366,545 | 738,068 |
| Total Non-Operating Profit(Loss): | | | |
| Non-Operating Revenue | 5,716 | 10,355 | 16,219 |
| Non-Operating Expenses | 0 | 0 | 0 |
| Total Excess Profit | 1,364,754 | 1,376,900 | 754,287 |
| | | | |
| % Change in NPR per EIPA - Regulated | -5.35 | -0.53 | 12.36 |
| % Change in NOR per EIPA - Regulated | -5.18 | -0.80 | 11.67 |
| % Change in Oper. Expense per EIPA- Regulated | -5.78 | -1.60 | 3.28 |
| % Change in Net Operating Profit- Regulated | 16.00 | 31.76 | 177.14 |
| | | | |
| % Net Operating Profit of Regulated NOR | 4.56 | 3.95 | 3.17 |
| % Change in Net Operating Profit- Total | -0.55 | 85.15 | 148.87 |
| % Net Total Operating Profit of Total NOR | 3.44 | 3.49 | 1.99 |
| % Change in Total Excess Profit | -0.88 | 82.54 | 150.53 |
| % Total Excess Profit of Total Revenue | 3.46 | 3.51 | 2.03 |

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2007 TO 2009

Franklin Square Hospital Center

| FISCAL YEAR ENDING | June 2009 | June 2008 | June 2007 |
|---|-------------|-------------|-------------|
| | ----- | ----- | ----- |
| Gross Patient Revenue: | | | |
| Regulated Services | 414,987,900 | 401,669,900 | 367,165,100 |
| Unregulated Services | 97,498,639 | 89,134,777 | 80,047,032 |
| TOTAL | 512,486,539 | 490,804,677 | 447,212,132 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 355,664,346 | 338,447,374 | 310,773,359 |
| Unregulated Services | 37,669,552 | 35,782,018 | 32,476,379 |
| TOTAL | 393,333,898 | 374,229,392 | 343,249,738 |
| Other Operating Revenue: | | | |
| Regulated Services | 2,231,048 | 2,530,466 | 2,908,400 |
| Unregulated Services | 5,061,555 | 4,448,034 | 4,521,245 |
| TOTAL | 7,292,603 | 6,978,500 | 7,429,645 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 357,895,394 | 340,977,840 | 313,681,759 |
| Unregulated Services | 42,731,107 | 40,230,052 | 36,997,624 |
| Total | 400,626,501 | 381,207,892 | 350,679,383 |
| Total Operating Expenses: | | | |
| Regulated Services | 322,365,732 | 306,094,837 | 291,018,915 |
| Total | 382,897,946 | 360,690,863 | 339,922,106 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | 39,391 | 38,639 | 36,098 |
| Total | 43,667 | 42,577 | 39,835 |
| NPR per EIPA : | | | |
| Regulated Services | 9,029.09 | 8,759.27 | 8,609.16 |
| Total | 9,007.55 | 8,789.47 | 8,616.82 |
| NOR per EIPA : | | | |
| Regulated Services | 9,085.73 | 8,824.76 | 8,689.73 |
| Total | 9,174.56 | 8,953.37 | 8,803.33 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | 8,183.76 | 7,921.97 | 8,061.92 |
| Total | 8,768.56 | 8,471.49 | 8,533.29 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | 35,529,662 | 34,883,003 | 22,662,844 |
| Unregulated Services | -17,801,107 | -14,365,974 | -11,905,567 |
| Total | 17,728,555 | 20,517,029 | 10,757,277 |
| Total Non-Operating Profit(Loss): | 240,780 | 306,813 | 181,760 |
| Non-Operating Revenue | 240,780 | 306,813 | 181,760 |
| Non-Operating Expenses | 0 | 0 | 0 |
| Total Excess Profit | 17,969,335 | 20,823,842 | 10,939,037 |
| % Change in NPR per EIPA - Regulated | 3.08 | 1.74 | 5.64 |
| % Change in NOR per EIPA - Regulated | 2.96 | 1.55 | 5.47 |
| % Change in Oper. Expense per EIPA- Regulated | 3.30 | -1.74 | 3.02 |
| % Change in Net Operating Profit- Regulated | 1.85 | 53.92 | 56.48 |
| % Net Operating Profit of Regulated NOR | 9.93 | 10.23 | 7.22 |
| % Change in Net Operating Profit- Total | -13.59 | 90.73 | 31.54 |
| % Net Total Operating Profit of Total NOR | 4.43 | 5.38 | 3.07 |
| % Change in Total Excess Profit | -13.71 | 90.36 | 27.01 |
| % Total Excess Profit of Total Revenue | 4.48 | 5.46 | 3.12 |

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2007 TO 2009

Frederick Memorial Hospital

| FISCAL YEAR ENDING | June 2009 | June 2008 | June 2007 |
|---|-------------|-------------|-------------|
| | ----- | ----- | ----- |
| Gross Patient Revenue: | | | |
| Regulated Services | 266,844,200 | 244,818,200 | 221,930,300 |
| Unregulated Services | 87,196,916 | 83,016,155 | 80,696,761 |
| TOTAL | 354,041,116 | 327,834,355 | 302,627,061 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 228,268,395 | 212,190,095 | 192,131,819 |
| Unregulated Services | 47,844,372 | 46,238,724 | 42,751,300 |
| TOTAL | 276,112,767 | 258,428,819 | 234,883,119 |
| Other Operating Revenue: | | | |
| Regulated Services | 5,702,489 | 3,379,206 | 3,135,394 |
| Unregulated Services | 6,073,112 | 9,035,813 | 7,274,662 |
| TOTAL | 11,775,601 | 12,415,019 | 10,410,056 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 233,970,884 | 215,569,301 | 195,267,213 |
| Unregulated Services | 53,917,484 | 55,274,537 | 50,025,962 |
| Total | 287,888,368 | 270,843,838 | 245,293,175 |
| Total Operating Expenses: | | | |
| Regulated Services | 221,636,962 | 205,133,756 | 186,842,579 |
| Total | 285,945,276 | 269,138,481 | 240,020,431 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | 27,652 | 26,773 | 25,543 |
| Total | 37,979 | 35,851 | 34,660 |
| NPR per EIPA : | | | |
| Regulated Services | 8,255.02 | 7,925.58 | 7,521.89 |
| Total | 7,270.11 | 7,208.35 | 6,776.77 |
| NOR per EIPA : | | | |
| Regulated Services | 8,461.24 | 8,051.79 | 7,644.64 |
| Total | 7,580.17 | 7,554.64 | 7,077.12 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | 8,015.20 | 7,662.01 | 7,314.82 |
| Total | 7,529.00 | 7,507.07 | 6,924.99 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | 12,333,922 | 10,435,545 | 8,424,634 |
| Unregulated Services | -10,390,830 | -8,730,188 | -3,151,890 |
| Total | 1,943,092 | 1,705,357 | 5,272,744 |
| Total Non-Operating Profit(Loss): | -14,517,624 | -9,360,789 | 8,997,421 |
| Non-Operating Revenue | -14,517,624 | 4,909,503 | 8,997,421 |
| Non-Operating Expenses | 0 | 14,270,292 | 0 |
| Total Excess Profit | -12,574,532 | -7,655,432 | 14,270,165 |
| % Change in NPR per EIPA - Regulated | 4.16 | 5.37 | 6.12 |
| % Change in NOR per EIPA - Regulated | 5.09 | 5.33 | 7.49 |
| % Change in Oper. Expense per EIPA- Regulated | 4.61 | 4.75 | 0.72 |
| % Change in Net Operating Profit- Regulated | 18.19 | 23.87 | 330.81 |
| % Net Operating Profit of Regulated NOR | 5.27 | 4.84 | 4.31 |
| % Change in Net Operating Profit- Total | 13.94 | -67.66 | 945.93 |
| % Net Total Operating Profit of Total NOR | 0.67 | 0.63 | 2.15 |
| % Change in Total Excess Profit | -64.26 | -153.65 | 2,116.72 |
| % Total Excess Profit of Total Revenue | -4.60 | -2.78 | 5.61 |

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2007 TO 2009

Garrett County Memorial Hospital

| FISCAL YEAR ENDING | June 2009 ----- | June 2008 ----- | June 2007 ----- |
|--|--------------------|--------------------|--------------------|
| Gross Patient Revenue: | | | |
| Regulated Services | 36,812,400 | 32,853,800 | 32,568,200 |
| Unregulated Services | 8,470,855 | 7,849,988 | 7,762,930 |
| TOTAL | 45,283,255 | 40,703,788 | 40,331,130 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 31,258,085 | 27,513,600 | 27,456,999 |
| Unregulated Services | 5,788,328 | 5,242,841 | 5,161,118 |
| TOTAL | 37,046,414 | 32,756,441 | 32,618,117 |
| Other Operating Revenue: | | | |
| Regulated Services | 110,915 | 483,329 | 477,211 |
| Unregulated Services | 381,695 | 229,564 | 12,455 |
| TOTAL | 492,610 | 712,893 | 489,666 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 31,369,000 | 27,996,929 | 27,934,210 |
| Unregulated Services | 6,170,023 | 5,472,405 | 5,173,573 |
| Total | 37,539,024 | 33,469,334 | 33,107,783 |
| Total Operating Expenses: | | | |
| Regulated Services | 29,787,595 | 28,380,547 | 27,036,299 |
| Total | 35,627,406 | 33,992,569 | 32,611,677 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | 4,936 | 4,830 | 4,746 |
| Total | 6,009 | 5,956 | 5,721 |
| NPR per EIPA : | | | |
| Regulated Services | 6,332.68 | 5,696.44 | 5,785.45 |
| Total | 6,165.51 | 5,499.85 | 5,701.38 |
| NOR per EIPA : | | | |
| Regulated Services | 6,355.15 | 5,796.51 | 5,886.01 |
| Total | 6,247.50 | 5,619.55 | 5,786.97 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | 6,034.77 | 5,875.94 | 5,696.81 |
| Total | 5,929.35 | 5,707.40 | 5,700.25 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | 1,581,406 | -383,618 | 897,911 |
| Unregulated Services | 330,212 | -139,617 | -401,805 |
| Total | 1,911,618 | -523,235 | 496,106 |
| Total Non-Operating Profit(Loss): | | | |
| Non-Operating Revenue | 140,662 | 1,096,760 | 394,549 |
| Non-Operating Expenses | 409,501 | 0 | 0 |
| Total Excess Profit | 1,642,779 | 573,525 | 890,655 |
| % Change in NPR per EIPA - Regulated | | | |
| | 11.17 | -1.54 | -0.76 |
| % Change in NOR per EIPA - Regulated | | | |
| | 9.64 | -1.52 | -3.08 |
| % Change in Oper. Expense per EIPA- Regulated | | | |
| | 2.70 | 3.14 | -0.61 |
| % Change in Net Operating Profit- Regulated | | | |
| | 512.23 | -142.72 | -40.93 |
| % Net Operating Profit of Regulated NOR | | | |
| | 5.04 | -1.37 | 3.21 |
| % Change in Net Operating Profit- Total | | | |
| | 465.35 | -205.47 | -67.31 |
| % Net Total Operating Profit of Total NOR | | | |
| | 5.09 | -1.56 | 1.50 |
| % Change in Total Excess Profit | | | |
| | 186.44 | -35.61 | -41.31 |
| % Total Excess Profit of Total Revenue | | | |
| | 4.36 | 1.66 | 2.66 |

HEALTH SERVICES COST REVIEW COMMISSION
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FISCAL YEAR 2007 TO 2009

Good Samaritan Hospital

| FISCAL YEAR ENDING | June 2009 | June 2008 | June 2007 |
|---|-------------|-------------|-------------|
| | ----- | ----- | ----- |
| Gross Patient Revenue: | | | |
| Regulated Services | 286,296,100 | 265,411,400 | 253,957,800 |
| Unregulated Services | 116,863,438 | 93,585,701 | 86,303,812 |
| TOTAL | 403,159,538 | 358,997,101 | 340,261,612 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 245,593,552 | 223,688,794 | 212,993,262 |
| Unregulated Services | 48,493,772 | 40,182,648 | 41,889,973 |
| TOTAL | 294,087,324 | 263,871,442 | 254,883,235 |
| Other Operating Revenue: | | | |
| Regulated Services | 2,253,136 | 2,089,921 | 2,514,600 |
| Unregulated Services | 1,347,200 | 1,155,664 | 797,361 |
| TOTAL | 3,600,336 | 3,245,585 | 3,311,961 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 247,846,688 | 225,778,715 | 215,507,862 |
| Unregulated Services | 49,840,972 | 41,338,312 | 42,687,334 |
| Total | 297,687,660 | 267,117,026 | 258,195,196 |
| Total Operating Expenses: | | | |
| Regulated Services | 227,853,252 | 212,539,046 | 205,816,864 |
| Total | 289,772,684 | 262,597,999 | 251,004,192 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | 23,949 | 22,601 | 21,876 |
| Total | 28,831 | 26,692 | 26,535 |
| NPR per EIPA : | | | |
| Regulated Services | 10,254.89 | 9,897.19 | 9,736.36 |
| Total | 10,200.56 | 9,885.78 | 9,605.40 |
| NOR per EIPA : | | | |
| Regulated Services | 10,348.97 | 9,989.66 | 9,851.30 |
| Total | 10,325.44 | 10,007.38 | 9,730.21 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | 9,514.13 | 9,403.86 | 9,408.31 |
| Total | 10,050.91 | 9,838.08 | 9,459.21 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | 19,993,436 | 13,239,669 | 9,690,998 |
| Unregulated Services | -12,078,459 | -8,720,642 | -2,499,994 |
| Total | 7,914,976 | 4,519,027 | 7,191,004 |
| Total Non-Operating Profit(Loss): | | | |
| Non-Operating Revenue | 1,381,738 | 3,243,755 | 2,727,322 |
| Non-Operating Expenses | 0 | 0 | 0 |
| Total Excess Profit | 9,296,714 | 7,762,782 | 9,918,326 |
| % Change in NPR per EIPA - Regulated | 3.61 | 1.65 | 10.16 |
| % Change in NOR per EIPA - Regulated | 3.60 | 1.40 | 9.68 |
| % Change in Oper. Expense per EIPA- Regulated | 1.17 | -0.05 | 8.27 |
| % Change in Net Operating Profit- Regulated | 51.01 | 36.62 | 49.48 |
| % Net Operating Profit of Regulated NOR | 8.07 | 5.86 | 4.50 |
| % Change in Net Operating Profit- Total | 75.15 | -37.16 | 49.37 |
| % Net Total Operating Profit of Total NOR | 2.66 | 1.69 | 2.79 |
| % Change in Total Excess Profit | 19.76 | -21.73 | 30.88 |
| % Total Excess Profit of Total Revenue | 3.11 | 2.87 | 3.80 |

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2007 TO 2009

Greater Baltimore Medical Center

| FISCAL YEAR ENDING | June 2009 | June 2008 | June 2007 |
|---|-------------|-------------|-------------|
| | ----- | ----- | ----- |
| Gross Patient Revenue: | | | |
| Regulated Services | 393,162,100 | 359,118,800 | 345,318,800 |
| Unregulated Services | 28,222,151 | 66,194,712 | 78,585,200 |
| TOTAL | 421,384,251 | 425,313,512 | 423,904,000 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 351,006,608 | 327,568,381 | 315,742,533 |
| Unregulated Services | 16,603,476 | 34,737,351 | 39,882,767 |
| TOTAL | 367,610,084 | 362,305,732 | 355,625,300 |
| Other Operating Revenue: | | | |
| Regulated Services | 4,545,895 | 4,201,397 | 4,536,000 |
| Unregulated Services | 7,615,507 | 9,217,406 | 11,936,800 |
| TOTAL | 12,161,402 | 13,418,803 | 16,472,800 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 355,552,503 | 331,769,778 | 320,278,533 |
| Unregulated Services | 24,218,983 | 43,954,757 | 51,819,567 |
| Total | 379,771,486 | 375,724,535 | 372,098,100 |
| Total Operating Expenses: | | | |
| Regulated Services | 325,771,985 | 316,188,935 | 292,355,886 |
| Total | 361,315,422 | 373,066,497 | 359,957,500 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | 36,623 | 37,150 | 38,288 |
| Total | 36,990 | 43,623 | 41,001 |
| NPR per EIPA : | | | |
| Regulated Services | 9,584.44 | 8,817.53 | 8,246.49 |
| Total | 9,938.11 | 8,305.38 | 8,673.64 |
| NOR per EIPA : | | | |
| Regulated Services | 9,708.57 | 8,930.62 | 8,364.96 |
| Total | 10,266.88 | 8,612.98 | 9,075.40 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | 8,895.40 | 8,511.22 | 7,635.68 |
| Total | 9,767.93 | 8,552.05 | 8,779.30 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | 29,780,518 | 15,580,843 | 27,922,647 |
| Unregulated Services | -11,324,454 | -12,922,805 | -15,782,047 |
| Total | 18,456,064 | 2,658,038 | 12,140,600 |
| Total Non-Operating Profit(Loss): | -1,831,394 | 1,691,333 | 4,912,900 |
| Non-Operating Revenue | 947,777 | 3,814,376 | 4,912,900 |
| Non-Operating Expenses | 2,779,171 | 2,123,043 | 0 |
| Total Excess Profit | 16,624,670 | 4,349,371 | 17,053,500 |
| % Change in NPR per EIPA - Regulated | 8.70 | 6.92 | 5.36 |
| % Change in NOR per EIPA - Regulated | 8.71 | 6.76 | 6.21 |
| % Change in Oper. Expense per EIPA- Regulated | 4.51 | 11.47 | 3.33 |
| % Change in Net Operating Profit- Regulated | 91.14 | -44.20 | 49.43 |
| % Net Operating Profit of Regulated NOR | 8.38 | 4.70 | 8.72 |
| % Change in Net Operating Profit- Total | 594.35 | -78.11 | 207.76 |
| % Net Total Operating Profit of Total NOR | 4.86 | 0.71 | 3.26 |
| % Change in Total Excess Profit | 282.23 | -74.50 | 58.70 |
| % Total Excess Profit of Total Revenue | 4.37 | 1.15 | 4.52 |

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2007 TO 2009

Harbor Hospital

| FISCAL YEAR ENDING | June 2009 | June 2008 | June 2007 |
|---|-------------|-------------|-------------|
| | ----- | ----- | ----- |
| Gross Patient Revenue: | | | |
| Regulated Services | 200,915,200 | 194,020,200 | 180,144,800 |
| Unregulated Services | 36,590,738 | 37,178,568 | 35,858,622 |
| TOTAL | 237,505,938 | 231,198,768 | 216,003,422 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 169,691,122 | 161,116,541 | 147,519,196 |
| Unregulated Services | 14,811,677 | 16,331,426 | 15,750,280 |
| TOTAL | 184,502,799 | 177,447,967 | 163,269,476 |
| Other Operating Revenue: | | | |
| Regulated Services | 2,672,013 | 1,646,159 | 1,534,637 |
| Unregulated Services | 7,116,396 | 7,255,612 | 6,689,445 |
| TOTAL | 9,788,409 | 8,901,771 | 8,224,082 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 172,363,135 | 162,762,700 | 149,053,833 |
| Unregulated Services | 21,928,073 | 23,587,038 | 22,439,725 |
| Total | 194,291,208 | 186,349,738 | 171,493,558 |
| Total Operating Expenses: | | | |
| Regulated Services | 165,072,123 | 156,929,854 | 146,508,393 |
| Total | 188,476,023 | 179,690,880 | 167,149,599 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | 18,443 | 18,190 | 17,288 |
| Total | 19,382 | 19,419 | 18,462 |
| NPR per EIPA : | | | |
| Regulated Services | 9,200.93 | 8,857.48 | 8,532.89 |
| Total | 9,519.50 | 9,137.91 | 8,843.71 |
| NOR per EIPA : | | | |
| Regulated Services | 9,345.81 | 8,947.98 | 8,621.65 |
| Total | 10,024.53 | 9,596.32 | 9,289.18 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | 8,950.48 | 8,627.32 | 8,474.42 |
| Total | 9,724.50 | 9,253.41 | 9,053.88 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | 7,291,012 | 5,832,846 | 2,545,440 |
| Unregulated Services | -1,475,827 | 826,012 | 1,798,519 |
| Total | 5,815,185 | 6,658,858 | 4,343,959 |
| Total Non-Operating Profit(Loss): | 174,456 | 370,628 | 651,861 |
| Non-Operating Revenue | 174,456 | 370,628 | 651,861 |
| Non-Operating Expenses | 0 | 0 | 0 |
| Total Excess Profit | 5,989,641 | 7,029,486 | 4,995,820 |
| % Change in NPR per EIPA - Regulated | 3.88 | 3.80 | 6.34 |
| % Change in NOR per EIPA - Regulated | 4.45 | 3.78 | 6.10 |
| % Change in Oper. Expense per EIPA- Regulated | 3.75 | 1.80 | 5.43 |
| % Change in Net Operating Profit- Regulated | 25.00 | 129.15 | 72.51 |
| % Net Operating Profit of Regulated NOR | 4.23 | 3.58 | 1.71 |
| % Change in Net Operating Profit- Total | -12.67 | 53.29 | 146.83 |
| % Net Total Operating Profit of Total NOR | 2.99 | 3.57 | 2.53 |
| % Change in Total Excess Profit | -14.79 | 40.71 | 68.17 |
| % Total Excess Profit of Total Revenue | 3.08 | 3.76 | 2.90 |

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2007 TO 2009

Harford Memorial Hospital

| FISCAL YEAR ENDING | December 2009 | December 2008 | December 2007 |
|---|---------------|---------------|---------------|
| | ----- | ----- | ----- |
| Gross Patient Revenue: | | | |
| Regulated Services | 96,235,600 | 98,289,100 | 80,215,100 |
| Unregulated Services | 177,100 | 1,349,700 | 2,666,900 |
| TOTAL | 96,412,700 | 99,638,800 | 82,882,000 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 78,372,221 | 79,516,660 | 65,834,200 |
| Unregulated Services | 120,700 | 815,900 | 1,971,900 |
| TOTAL | 78,492,921 | 80,332,560 | 67,806,100 |
| Other Operating Revenue: | | | |
| Regulated Services | 710,400 | 130,400 | 57,000 |
| Unregulated Services | 470,700 | 550,600 | 523,800 |
| TOTAL | 1,181,100 | 681,000 | 580,800 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 79,082,621 | 79,647,060 | 65,891,200 |
| Unregulated Services | 591,400 | 1,366,500 | 2,495,700 |
| Total | 79,674,021 | 81,013,560 | 68,386,900 |
| Total Operating Expenses: | | | |
| Regulated Services | 75,803,751 | 75,087,925 | 63,606,094 |
| Total | 77,244,100 | 77,095,805 | 67,578,400 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | 11,686 | 12,664 | 10,921 |
| Total | 11,707 | 12,833 | 11,252 |
| NPR per EIPA : | | | |
| Regulated Services | 6,706.72 | 6,279.14 | 6,028.19 |
| Total | 6,704.71 | 6,260.04 | 6,026.16 |
| NOR per EIPA : | | | |
| Regulated Services | 6,767.51 | 6,289.44 | 6,033.41 |
| Total | 6,805.60 | 6,313.11 | 6,077.78 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | 6,486.92 | 5,929.42 | 5,824.17 |
| Total | 6,598.04 | 6,007.82 | 6,005.92 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | 3,278,870 | 4,559,135 | 2,285,106 |
| Unregulated Services | -848,949 | -641,380 | -1,476,606 |
| Total | 2,429,921 | 3,917,755 | 808,500 |
| Total Non-Operating Profit(Loss): | 7,260,800 | -18,761,000 | 3,967,000 |
| Non-Operating Revenue | 9,885,500 | 0 | 4,703,000 |
| Non-Operating Expenses | 2,624,700 | 18,761,000 | 736,000 |
| Total Excess Profit | 9,690,721 | -14,843,245 | 4,775,500 |
| % Change in NPR per EIPA - Regulated | 6.81 | 4.16 | -4.68 |
| % Change in NOR per EIPA - Regulated | 7.60 | 4.24 | -4.62 |
| % Change in Oper. Expense per EIPA- Regulated | 9.40 | 1.81 | -6.80 |
| % Change in Net Operating Profit- Regulated | -28.08 | 99.52 | 228.53 |
| % Net Operating Profit of Regulated NOR | 4.15 | 5.72 | 3.47 |
| % Change in Net Operating Profit- Total | -37.98 | 384.57 | 168.00 |
| % Net Total Operating Profit of Total NOR | 3.05 | 4.84 | 1.18 |
| % Change in Total Excess Profit | 165.29 | -410.82 | 95.16 |
| % Total Excess Profit of Total Revenue | 10.82 | -18.32 | 6.53 |

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2007 TO 2009

Holy Cross Hospital

| FISCAL YEAR ENDING | June 2009 | June 2008 | June 2007 |
|---|-------------|-------------|-------------|
| | ----- | ----- | ----- |
| Gross Patient Revenue: | | | |
| Regulated Services | 394,466,500 | 383,143,400 | 351,996,600 |
| Unregulated Services | 33,989,800 | 29,409,187 | 28,692,621 |
| TOTAL | 428,456,300 | 412,552,587 | 380,689,221 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 332,740,684 | 326,703,070 | 291,978,698 |
| Unregulated Services | 21,529,500 | 17,763,050 | 27,324,504 |
| TOTAL | 354,270,184 | 344,466,120 | 319,303,202 |
| Other Operating Revenue: | | | |
| Regulated Services | 2,420,600 | 1,845,644 | 2,925,085 |
| Unregulated Services | 11,330,300 | 6,712,735 | 5,519,876 |
| TOTAL | 13,750,900 | 8,558,379 | 8,444,961 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 335,161,284 | 328,548,714 | 294,903,783 |
| Unregulated Services | 32,859,800 | 24,475,785 | 32,844,380 |
| Total | 368,021,084 | 353,024,499 | 327,748,164 |
| Total Operating Expenses: | | | |
| Regulated Services | 309,458,016 | 293,545,246 | 280,877,183 |
| Total | 349,019,900 | 329,472,259 | 311,645,831 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | 38,000 | 35,896 | 36,092 |
| Total | 41,216 | 38,234 | 39,034 |
| NPR per EIPA : | | | |
| Regulated Services | 8,756.24 | 9,101.29 | 8,089.81 |
| Total | 8,595.40 | 9,009.41 | 8,180.10 |
| NOR per EIPA : | | | |
| Regulated Services | 8,819.94 | 9,152.71 | 8,170.86 |
| Total | 8,929.03 | 9,233.25 | 8,396.45 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | 8,143.55 | 8,177.58 | 7,782.23 |
| Total | 8,468.02 | 8,617.25 | 7,983.93 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | 25,703,268 | 35,003,468 | 14,026,600 |
| Unregulated Services | -6,702,084 | -11,451,228 | 2,075,732 |
| Total | 19,001,184 | 23,552,240 | 16,102,333 |
| Total Non-Operating Profit(Loss): | -18,839,400 | -2,961,225 | 10,864,291 |
| Non-Operating Revenue | -18,839,400 | -4,846,225 | 10,864,291 |
| Non-Operating Expenses | 0 | -1,885,000 | 0 |
| Total Excess Profit | 161,784 | 20,591,015 | 26,966,624 |
| % Change in NPR per EIPA - Regulated | -3.79 | 12.50 | 2.06 |
| % Change in NOR per EIPA - Regulated | -3.64 | 12.02 | 2.04 |
| % Change in Oper. Expense per EIPA- Regulated | -0.42 | 5.08 | 6.71 |
| % Change in Net Operating Profit- Regulated | -26.57 | 149.55 | -45.40 |
| % Net Operating Profit of Regulated NOR | 7.67 | 10.65 | 4.76 |
| % Change in Net Operating Profit- Total | -19.32 | 46.27 | -15.35 |
| % Net Total Operating Profit of Total NOR | 5.16 | 6.67 | 4.91 |
| % Change in Total Excess Profit | -99.21 | -23.64 | 2.95 |
| % Total Excess Profit of Total Revenue | 0.05 | 5.91 | 7.96 |

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2007 TO 2009

Howard County General Hospital

| FISCAL YEAR ENDING | June 2009 ----- | June 2008 ----- | June 2007 ----- |
|--|--------------------|--------------------|--------------------|
| Gross Patient Revenue: | | | |
| Regulated Services | 230,685,500 | 212,299,000 | 190,324,800 |
| Unregulated Services | 19,115,758 | 16,523,387 | 14,287,854 |
| TOTAL | 249,801,258 | 228,822,387 | 204,612,654 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 202,845,676 | 188,616,540 | 168,689,270 |
| Unregulated Services | 10,365,793 | 8,787,404 | 8,224,967 |
| TOTAL | 213,211,469 | 197,403,944 | 176,914,237 |
| Other Operating Revenue: | | | |
| Regulated Services | 52,447 | 68,031 | 111,415 |
| Unregulated Services | 2,413,954 | 2,604,935 | 2,281,096 |
| TOTAL | 2,466,401 | 2,672,966 | 2,392,511 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 202,898,123 | 188,684,571 | 168,800,685 |
| Unregulated Services | 12,779,747 | 11,392,339 | 10,506,063 |
| Total | 215,677,870 | 200,076,910 | 179,306,748 |
| Total Operating Expenses: | | | |
| Regulated Services | 187,698,057 | 179,292,066 | 162,559,946 |
| Total | 207,211,827 | 194,956,065 | 174,794,643 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | 22,589 | 20,922 | 21,339 |
| Total | 21,689 | 20,198 | 21,573 |
| NPR per EIPA : | | | |
| Regulated Services | 8,979.76 | 9,015.10 | 7,905.34 |
| Total | 9,830.21 | 9,773.47 | 8,200.69 |
| NOR per EIPA : | | | |
| Regulated Services | 8,982.08 | 9,018.36 | 7,910.56 |
| Total | 9,943.92 | 9,905.81 | 8,311.60 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | 8,309.19 | 8,569.43 | 7,618.10 |
| Total | 9,553.59 | 9,652.27 | 8,102.44 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | 15,200,066 | 9,392,505 | 6,240,739 |
| Unregulated Services | -6,734,024 | -4,271,660 | -1,728,634 |
| Total | 8,466,043 | 5,120,845 | 4,512,105 |
| Total Non-Operating Profit(Loss): | | | |
| Non-Operating Revenue | 1,467,414 | -1,620,842 | 2,307,062 |
| Non-Operating Expenses | 4,932,000 | 0 | 0 |
| Total Excess Profit | 5,001,457 | 3,500,003 | 6,819,167 |
| % Change in NPR per EIPA - Regulated | | | |
| | -0.39 | 14.04 | 14.64 |
| % Change in NOR per EIPA - Regulated | | | |
| | -0.40 | 14.00 | 14.65 |
| % Change in Oper. Expense per EIPA- Regulated | | | |
| | -3.04 | 12.49 | 12.91 |
| % Change in Net Operating Profit- Regulated | | | |
| | 61.83 | 50.50 | 85.59 |
| % Net Operating Profit of Regulated NOR | | | |
| | 7.49 | 4.98 | 3.70 |
| % Change in Net Operating Profit- Total | | | |
| | 65.33 | 13.49 | 20.12 |
| % Net Total Operating Profit of Total NOR | | | |
| | 3.93 | 2.56 | 2.52 |
| % Change in Total Excess Profit | | | |
| | 42.90 | -48.67 | 47.43 |
| % Total Excess Profit of Total Revenue | | | |
| | 2.30 | 1.76 | 3.75 |

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2007 TO 2009

James Lawrence Kernan Hospital

| FISCAL YEAR ENDING | June 2009 | June 2008 | June 2007 |
|---|-------------|-------------|------------|
| | ----- | ----- | ----- |
| Gross Patient Revenue: | | | |
| Regulated Services | 105,778,700 | 97,293,600 | 89,323,102 |
| Unregulated Services | 3,679,257 | 3,550,930 | 4,513,000 |
| TOTAL | 109,457,957 | 100,844,530 | 93,836,102 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 93,226,825 | 86,853,388 | 80,074,718 |
| Unregulated Services | 1,681,665 | 1,656,142 | 2,250,838 |
| TOTAL | 94,908,490 | 88,509,530 | 82,325,556 |
| Other Operating Revenue: | | | |
| Regulated Services | 886,935 | 4,652,504 | 3,199,833 |
| Unregulated Services | 1,610,065 | 447,496 | 1,529,167 |
| TOTAL | 2,497,000 | 5,100,000 | 4,729,000 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 94,113,760 | 91,505,893 | 83,274,551 |
| Unregulated Services | 3,291,730 | 2,103,638 | 3,780,005 |
| Total | 97,405,490 | 93,609,530 | 87,054,556 |
| Total Operating Expenses: | | | |
| Regulated Services | 91,630,182 | 88,121,888 | 82,212,200 |
| Total | 95,194,646 | 91,803,000 | 86,244,379 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | 5,087 | 5,063 | 4,720 |
| Total | 5,264 | 5,248 | 4,959 |
| NPR per EIPA : | | | |
| Regulated Services | 18,326.10 | 17,155.16 | 16,963.28 |
| Total | 18,029.56 | 16,866.69 | 16,601.33 |
| NOR per EIPA : | | | |
| Regulated Services | 18,500.45 | 18,074.11 | 17,641.14 |
| Total | 18,503.91 | 17,838.56 | 17,554.95 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | 18,012.24 | 17,405.71 | 17,416.09 |
| Total | 18,083.92 | 17,494.30 | 17,391.58 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | 2,483,578 | 3,384,005 | 1,062,351 |
| Unregulated Services | -272,734 | -1,577,475 | -252,174 |
| Total | 2,210,844 | 1,806,530 | 810,177 |
| Total Non-Operating Profit(Loss): | -1,423,399 | 745,000 | 878,000 |
| Non-Operating Revenue | 397,501 | 745,000 | 984,000 |
| Non-Operating Expenses | 1,820,900 | 0 | 106,000 |
| Total Excess Profit | 787,445 | 2,551,530 | 1,688,177 |
| % Change in NPR per EIPA - Regulated | 6.83 | 1.13 | 15.77 |
| % Change in NOR per EIPA - Regulated | 2.36 | 2.45 | 14.92 |
| % Change in Oper. Expense per EIPA- Regulated | 3.48 | -0.06 | 15.75 |
| % Change in Net Operating Profit- Regulated | -26.61 | 218.54 | -26.21 |
| % Net Operating Profit of Regulated NOR | 2.64 | 3.70 | 1.28 |
| % Change in Net Operating Profit- Total | 22.38 | 122.98 | -16.03 |
| % Net Total Operating Profit of Total NOR | 2.27 | 1.93 | 0.93 |
| % Change in Total Excess Profit | -69.14 | 51.14 | 23.51 |
| % Total Excess Profit of Total Revenue | 0.81 | 2.70 | 1.92 |

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2007 TO 2009

Johns Hopkins Bayview Medical Center

| FISCAL YEAR ENDING | June 2009 | June 2008 | June 2007 |
|---|-------------|-------------|-------------|
| | ----- | ----- | ----- |
| Gross Patient Revenue: | | | |
| Regulated Services | 513,495,600 | 492,861,500 | 443,763,600 |
| Unregulated Services | 9,715,700 | 14,694,800 | 15,561,200 |
| TOTAL | 523,211,300 | 507,556,300 | 459,324,800 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 431,873,500 | 414,509,200 | 374,135,300 |
| Unregulated Services | 9,028,700 | 13,920,800 | 14,671,200 |
| TOTAL | 440,902,200 | 428,430,000 | 388,806,500 |
| Other Operating Revenue: | | | |
| Regulated Services | 9,289,900 | 8,409,300 | 9,171,000 |
| Unregulated Services | 41,450,300 | 43,878,100 | 44,587,900 |
| TOTAL | 50,740,200 | 52,287,400 | 53,758,900 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 441,163,400 | 422,918,500 | 383,306,300 |
| Unregulated Services | 50,479,000 | 57,798,900 | 59,259,100 |
| Total | 491,642,400 | 480,717,400 | 442,565,400 |
| Total Operating Expenses: | | | |
| Regulated Services | 427,307,515 | 413,255,263 | 375,808,189 |
| Total | 490,071,966 | 476,097,000 | 437,371,000 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | 33,167 | 32,999 | 33,468 |
| Total | 33,623 | 33,631 | 34,238 |
| NPR per EIPA : | | | |
| Regulated Services | 13,021.25 | 12,561.12 | 11,178.80 |
| Total | 13,112.95 | 12,739.09 | 11,355.89 |
| NOR per EIPA : | | | |
| Regulated Services | 13,301.35 | 12,815.95 | 11,452.83 |
| Total | 14,622.03 | 14,293.82 | 12,926.02 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | 12,883.58 | 12,523.12 | 11,228.79 |
| Total | 14,575.32 | 14,156.44 | 12,774.31 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | 13,855,885 | 9,663,237 | 7,498,111 |
| Unregulated Services | -12,285,451 | -5,042,837 | -2,303,711 |
| Total | 1,570,434 | 4,620,400 | 5,194,400 |
| Total Non-Operating Profit(Loss): | 1,761,200 | -3,196,000 | 2,041,000 |
| Non-Operating Revenue | 1,761,200 | -3,196,000 | 2,041,000 |
| Non-Operating Expenses | 0 | 0 | 0 |
| Total Excess Profit | 3,331,634 | 1,424,400 | 7,235,400 |
| % Change in NPR per EIPA - Regulated | 3.66 | 12.37 | 8.33 |
| % Change in NOR per EIPA - Regulated | 3.79 | 11.90 | 7.20 |
| % Change in Oper. Expense per EIPA- Regulated | 2.88 | 11.53 | 6.02 |
| % Change in Net Operating Profit- Regulated | 43.39 | 28.88 | 152.62 |
| % Net Operating Profit of Regulated NOR | 3.14 | 2.28 | 1.96 |
| % Change in Net Operating Profit- Total | -66.01 | -11.05 | 325.63 |
| % Net Total Operating Profit of Total NOR | 0.32 | 0.96 | 1.17 |
| % Change in Total Excess Profit | 133.90 | -80.31 | -31.83 |
| % Total Excess Profit of Total Revenue | 0.68 | 0.30 | 1.63 |

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2007 TO 2009

Johns Hopkins Hospital

| FISCAL YEAR ENDING | June 2009 | June 2008 | June 2007 |
|---|---------------|---------------|---------------|
| | ----- | ----- | ----- |
| Gross Patient Revenue: | | | |
| Regulated Services | 1,620,280,400 | 1,532,521,600 | 1,422,728,400 |
| Unregulated Services | 5,439,920 | 31,835,391 | 15,823,689 |
| TOTAL | 1,625,720,320 | 1,564,356,991 | 1,438,552,089 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 1,412,843,376 | 1,324,205,233 | 1,230,640,715 |
| Unregulated Services | 5,242,157 | 30,988,065 | 11,416,038 |
| TOTAL | 1,418,085,533 | 1,355,193,298 | 1,242,056,753 |
| Other Operating Revenue: | | | |
| Regulated Services | 12,601,700 | 12,433,825 | 11,275,060 |
| Unregulated Services | 102,060,174 | 67,611,814 | 75,246,027 |
| TOTAL | 114,661,874 | 80,045,639 | 86,521,087 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 1,425,445,076 | 1,336,639,058 | 1,241,915,775 |
| Unregulated Services | 107,302,331 | 98,599,879 | 86,662,065 |
| Total | 1,532,747,407 | 1,435,238,937 | 1,328,577,840 |
| Total Operating Expenses: | | | |
| Regulated Services | 1,359,674,406 | 1,298,299,098 | 1,213,792,687 |
| Total | 1,470,612,081 | 1,392,943,327 | 1,293,410,728 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | 69,843 | 67,513 | 66,077 |
| Total | 70,526 | 69,409 | 67,090 |
| NPR per EIPA : | | | |
| Regulated Services | 20,228.93 | 19,614.16 | 18,624.24 |
| Total | 20,107.21 | 19,524.77 | 18,513.29 |
| NOR per EIPA : | | | |
| Regulated Services | 20,409.36 | 19,798.33 | 18,794.88 |
| Total | 21,733.02 | 20,678.01 | 19,802.91 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | 19,467.66 | 19,230.44 | 18,369.27 |
| Total | 20,852.00 | 20,068.65 | 19,278.73 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | 65,770,670 | 38,339,960 | 28,123,088 |
| Unregulated Services | -3,635,344 | 3,955,650 | 7,044,024 |
| Total | 62,135,326 | 42,295,610 | 35,167,112 |
| Total Non-Operating Profit(Loss): | | | |
| Non-Operating Revenue | 21,156,737 | 27,352,276 | 25,451,583 |
| Non-Operating Expenses | 0 | 0 | 0 |
| Total Excess Profit | 83,292,063 | 69,647,886 | 60,618,695 |
| % Change in NPR per EIPA - Regulated | 3.13 | 5.32 | 6.33 |
| % Change in NOR per EIPA - Regulated | 3.09 | 5.34 | 6.29 |
| % Change in Oper. Expense per EIPA- Regulated | 1.23 | 4.69 | 6.77 |
| % Change in Net Operating Profit- Regulated | 71.55 | 36.33 | -10.15 |
| % Net Operating Profit of Regulated NOR | 4.61 | 2.87 | 2.26 |
| % Change in Net Operating Profit- Total | 46.91 | 20.27 | 15.76 |
| % Net Total Operating Profit of Total NOR | 4.05 | 2.95 | 2.65 |
| % Change in Total Excess Profit | 19.59 | 14.90 | 13.84 |
| % Total Excess Profit of Total Revenue | 5.36 | 4.76 | 4.48 |

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2007 TO 2009

Laurel Regional Medical Center

| FISCAL YEAR ENDING | June 2009 ----- | June 2008 ----- | June 2007 ----- |
|---|--------------------|--------------------|--------------------|
| Gross Patient Revenue: | | | |
| Regulated Services | 91,640,000 | 93,150,500 | 85,721,400 |
| Unregulated Services | 4,540,332 | 4,305,862 | 4,098,580 |
| TOTAL | 96,180,332 | 97,456,362 | 89,819,980 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 76,473,729 | 77,436,743 | 71,133,998 |
| Unregulated Services | 1,295,259 | 1,227,262 | 1,370,993 |
| TOTAL | 77,768,988 | 78,664,005 | 72,504,991 |
| Other Operating Revenue: | | | |
| Regulated Services | 751,054 | 489,471 | 864,724 |
| Unregulated Services | 0 | 0 | 25,600 |
| TOTAL | 751,054 | 489,471 | 890,324 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 77,224,783 | 77,926,214 | 71,998,722 |
| Unregulated Services | 1,295,259 | 1,227,262 | 1,396,593 |
| Total | 78,520,042 | 79,153,476 | 73,395,315 |
| Total Operating Expenses: | | | |
| Regulated Services | 83,281,501 | 79,839,494 | 75,326,230 |
| Total | 90,274,361 | 86,122,739 | 80,242,769 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | 10,045 | 9,766 | 9,478 |
| Total | 9,825 | 10,218 | 9,932 |
| NPR per EIPA : | | | |
| Regulated Services | 7,612.76 | 7,929.15 | 7,504.89 |
| Total | 7,915.10 | 7,698.94 | 7,300.48 |
| NOR per EIPA : | | | |
| Regulated Services | 7,687.53 | 7,979.27 | 7,596.12 |
| Total | 7,991.54 | 7,746.84 | 7,390.13 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | 8,290.46 | 8,175.18 | 7,947.19 |
| Total | 9,187.86 | 8,428.93 | 8,079.59 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | -6,056,718 | -1,913,281 | -3,327,509 |
| Unregulated Services | -5,697,601 | -5,055,983 | -3,519,946 |
| Total | -11,754,319 | -6,969,263 | -6,847,455 |
| Total Non-Operating Profit(Loss): | 63,350 | 267,261 | 985,719 |
| Non-Operating Revenue | 63,350 | 267,261 | 985,719 |
| Non-Operating Expenses | 0 | 0 | 0 |
| Total Excess Profit | -11,690,969 | -6,702,002 | -5,861,736 |
| % Change in NPR per EIPA - Regulated | -3.99 | 5.65 | 11.61 |
| % Change in NOR per EIPA - Regulated | -3.66 | 5.04 | 12.97 |
| % Change in Oper. Expense per EIPA- Regulated | 1.41 | 2.87 | 7.27 |
| % Change in Net Operating Profit- Regulated | -216.56 | 42.50 | 50.27 |
| % Net Operating Profit of Regulated NOR | -7.84 | -2.46 | -4.62 |
| % Change in Net Operating Profit- Total | -68.66 | -1.78 | 20.42 |
| % Net Total Operating Profit of Total NOR | -14.97 | -8.80 | -9.33 |
| % Change in Total Excess Profit | -74.44 | -14.33 | 19.82 |
| % Total Excess Profit of Total Revenue | -14.88 | -8.44 | -7.88 |

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2007 TO 2009

Maryland General Hospital

| FISCAL YEAR ENDING | June 2009 | June 2008 | June 2007 |
|---|-------------|-------------|-------------|
| | ----- | ----- | ----- |
| Gross Patient Revenue: | | | |
| Regulated Services | 181,868,000 | 180,632,100 | 170,567,000 |
| Unregulated Services | 8,435,023 | 981,764 | 1,137,872 |
| TOTAL | 190,303,023 | 181,613,864 | 171,704,872 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 156,919,437 | 151,988,277 | 142,357,835 |
| Unregulated Services | 8,315,856 | 682,533 | 1,063,788 |
| TOTAL | 165,235,293 | 152,670,810 | 143,421,622 |
| Other Operating Revenue: | | | |
| Regulated Services | 1,174,660 | 330,836 | -9,732,319 |
| Unregulated Services | 1,054,110 | 1,168,354 | 11,144,604 |
| TOTAL | 2,228,770 | 1,499,190 | 1,412,285 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 158,094,097 | 152,319,113 | 132,625,516 |
| Unregulated Services | 9,369,966 | 1,850,887 | 12,208,392 |
| Total | 167,464,063 | 154,170,000 | 144,833,907 |
| Total Operating Expenses: | | | |
| Regulated Services | 142,361,768 | 135,532,597 | 123,604,535 |
| Total | 166,541,201 | 151,361,000 | 144,666,055 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | 14,862 | 15,031 | 15,121 |
| Total | 15,551 | 15,113 | 15,222 |
| NPR per EIPA : | | | |
| Regulated Services | 10,558.79 | 10,111.60 | 9,414.39 |
| Total | 10,625.53 | 10,102.10 | 9,421.89 |
| NOR per EIPA : | | | |
| Regulated Services | 10,637.83 | 10,133.61 | 8,770.78 |
| Total | 10,768.86 | 10,201.30 | 9,514.67 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | 9,579.23 | 9,016.82 | 8,174.20 |
| Total | 10,709.51 | 10,015.43 | 9,503.64 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | 15,732,329 | 16,786,516 | 9,020,980 |
| Unregulated Services | -14,809,467 | -13,977,516 | -8,853,128 |
| Total | 922,862 | 2,809,000 | 167,852 |
| Total Non-Operating Profit(Loss): | -2,287,700 | 889,000 | 1,615,000 |
| Non-Operating Revenue | -2,287,700 | 889,000 | 1,615,000 |
| Non-Operating Expenses | 0 | 0 | 0 |
| Total Excess Profit | -1,364,838 | 3,698,000 | 1,782,852 |
| % Change in NPR per EIPA - Regulated | 4.42 | 7.41 | 5.18 |
| % Change in NOR per EIPA - Regulated | 4.98 | 15.54 | -2.42 |
| % Change in Oper. Expense per EIPA- Regulated | 6.24 | 10.31 | -1.73 |
| % Change in Net Operating Profit- Regulated | -6.28 | 86.08 | -11.67 |
| % Net Operating Profit of Regulated NOR | 9.95 | 11.02 | 6.80 |
| % Change in Net Operating Profit- Total | -67.15 | 1,573.49 | 107.23 |
| % Net Total Operating Profit of Total NOR | 0.55 | 1.82 | 0.12 |
| % Change in Total Excess Profit | -136.91 | 107.42 | 234.26 |
| % Total Excess Profit of Total Revenue | -0.83 | 2.38 | 1.22 |

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2007 TO 2009

Memorial Hosp and Med Ctr of Cumberland

| FISCAL YEAR ENDING | June 2009 ----- | June 2008 ----- | June 2007 ----- |
|---|--------------------|--------------------|--------------------|
| Gross Patient Revenue: | | | |
| Regulated Services | 106,194,800 | 101,185,500 | 97,696,500 |
| Unregulated Services | 23,681,300 | 22,385,900 | 19,970,400 |
| TOTAL | 129,876,100 | 123,571,400 | 117,666,900 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 88,316,900 | 84,603,800 | 81,425,000 |
| Unregulated Services | 15,029,900 | 15,262,600 | 13,647,200 |
| TOTAL | 103,346,800 | 99,866,400 | 95,072,200 |
| Other Operating Revenue: | | | |
| Regulated Services | 416,900 | 63,300 | 724,100 |
| Unregulated Services | 1,470,500 | 1,450,200 | 1,690,500 |
| TOTAL | 1,887,400 | 1,513,500 | 2,414,600 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 88,733,800 | 84,667,100 | 82,149,100 |
| Unregulated Services | 16,500,400 | 16,712,800 | 15,337,700 |
| Total | 105,234,200 | 101,379,900 | 97,486,800 |
| Total Operating Expenses: | | | |
| Regulated Services | 83,282,630 | 82,700,644 | 82,213,728 |
| Total | 100,317,300 | 98,915,700 | 97,519,900 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | 11,167 | 11,634 | 12,249 |
| Total | 13,657 | 14,207 | 14,753 |
| NPR per EIPA : | | | |
| Regulated Services | 7,908.74 | 7,272.34 | 6,647.35 |
| Total | 7,567.19 | 7,029.17 | 6,444.20 |
| NOR per EIPA : | | | |
| Regulated Services | 7,946.07 | 7,277.78 | 6,706.47 |
| Total | 7,705.39 | 7,135.69 | 6,607.87 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | 7,457.92 | 7,108.75 | 6,711.74 |
| Total | 7,345.37 | 6,962.25 | 6,610.11 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | 5,451,170 | 1,966,456 | -64,628 |
| Unregulated Services | -534,270 | 497,744 | 31,528 |
| Total | 4,916,900 | 2,464,200 | -33,100 |
| Total Non-Operating Profit(Loss): | | | |
| Non-Operating Revenue | 1,467,500 | 3,033,900 | 2,658,600 |
| Non-Operating Expenses | 0 | 517,300 | 112,200 |
| Total Excess Profit | 6,384,400 | 4,980,800 | 2,513,300 |
| % Change in NPR per EIPA - Regulated | 8.75 | 9.40 | 0.71 |
| % Change in NOR per EIPA - Regulated | 9.18 | 8.52 | 0.06 |
| % Change in Oper. Expense per EIPA- Regulated | 4.91 | 5.92 | 8.61 |
| % Change in Net Operating Profit- Regulated | 177.21 | 3,142.73 | -100.99 |
| % Net Operating Profit of Regulated NOR | 6.14 | 2.32 | -0.08 |
| % Change in Net Operating Profit- Total | 99.53 | 7,544.71 | -100.65 |
| % Net Total Operating Profit of Total NOR | 4.67 | 2.43 | -0.03 |
| % Change in Total Excess Profit | 28.18 | 98.18 | -70.20 |
| % Total Excess Profit of Total Revenue | 5.98 | 4.77 | 2.51 |

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2007 TO 2009

Memorial Hospital at Easton

| FISCAL YEAR ENDING | June 2009 | June 2008 | June 2007 |
|---|-------------|-------------|-------------|
| | ----- | ----- | ----- |
| Gross Patient Revenue: | | | |
| Regulated Services | 160,032,300 | 144,112,600 | 127,272,636 |
| Unregulated Services | 32,948,771 | 30,351,092 | 28,694,259 |
| TOTAL | 192,981,071 | 174,463,692 | 155,966,895 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 139,245,218 | 125,016,601 | 112,740,414 |
| Unregulated Services | 13,312,423 | 12,189,249 | 12,151,534 |
| TOTAL | 152,557,641 | 137,205,850 | 124,891,948 |
| Other Operating Revenue: | | | |
| Regulated Services | 1,770,296 | 2,321,914 | 1,832,292 |
| Unregulated Services | 1,451,188 | 1,509,780 | 1,446,288 |
| TOTAL | 3,221,484 | 3,831,694 | 3,278,580 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 141,015,514 | 127,338,515 | 114,572,706 |
| Unregulated Services | 14,763,611 | 13,699,029 | 13,597,822 |
| Total | 155,779,125 | 141,037,544 | 128,170,528 |
| Total Operating Expenses: | | | |
| Regulated Services | 134,106,845 | 125,451,524 | 109,557,554 |
| Total | 147,694,022 | 137,972,084 | 124,574,494 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | 16,349 | 16,140 | 14,682 |
| Total | 19,715 | 19,539 | 18,067 |
| NPR per EIPA : | | | |
| Regulated Services | 8,517.27 | 7,745.65 | 7,679.02 |
| Total | 7,738.32 | 7,021.98 | 6,912.54 |
| NOR per EIPA : | | | |
| Regulated Services | 8,625.55 | 7,889.51 | 7,803.82 |
| Total | 7,901.73 | 7,218.08 | 7,094.00 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | 8,202.96 | 7,772.60 | 7,462.22 |
| Total | 7,491.62 | 7,061.20 | 6,894.97 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | 6,908,669 | 1,886,991 | 5,015,152 |
| Unregulated Services | 1,176,434 | 1,178,469 | -1,419,118 |
| Total | 8,085,103 | 3,065,460 | 3,596,035 |
| Total Non-Operating Profit(Loss): | -6,152,200 | -609,827 | 4,611,126 |
| Non-Operating Revenue | -6,152,200 | -609,827 | 4,548,584 |
| Non-Operating Expenses | 0 | 0 | -62,542 |
| Total Excess Profit | 1,932,904 | 2,455,633 | 8,207,172 |
| % Change in NPR per EIPA - Regulated | 9.96 | 0.87 | 5.98 |
| % Change in NOR per EIPA - Regulated | 9.33 | 1.10 | 6.34 |
| % Change in Oper. Expense per EIPA- Regulated | 5.54 | 4.16 | 7.53 |
| % Change in Net Operating Profit- Regulated | 266.12 | -62.37 | -12.00 |
| % Net Operating Profit of Regulated NOR | 4.90 | 1.48 | 4.38 |
| % Change in Net Operating Profit- Total | 163.75 | -14.75 | 27.27 |
| % Net Total Operating Profit of Total NOR | 5.19 | 2.17 | 2.81 |
| % Change in Total Excess Profit | -21.29 | -70.08 | 64.59 |
| % Total Excess Profit of Total Revenue | 1.29 | 1.75 | 6.18 |

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2007 TO 2009

Mercy Medical Center

| FISCAL YEAR ENDING | June 2009 | June 2008 | June 2007 |
|---|-------------|-------------|-------------|
| | ----- | ----- | ----- |
| Gross Patient Revenue: | | | |
| Regulated Services | 382,169,900 | 353,240,000 | 325,029,000 |
| Unregulated Services | 5,560,503 | 5,922,547 | 4,359,128 |
| TOTAL | 387,730,403 | 359,162,547 | 329,388,128 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 334,232,485 | 310,781,321 | 285,178,259 |
| Unregulated Services | 5,560,503 | 5,922,547 | 4,359,128 |
| TOTAL | 339,792,988 | 316,703,868 | 289,537,387 |
| Other Operating Revenue: | | | |
| Regulated Services | 3,761,737 | 4,681,500 | 7,320,900 |
| Unregulated Services | 12,033,663 | 12,074,420 | 8,258,051 |
| TOTAL | 15,795,400 | 16,755,920 | 15,578,951 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 337,994,222 | 315,462,821 | 292,499,159 |
| Unregulated Services | 17,594,166 | 17,996,967 | 12,617,179 |
| Total | 355,588,388 | 333,459,788 | 305,116,338 |
| Total Operating Expenses: | | | |
| Regulated Services | 304,063,622 | 286,723,944 | 263,534,365 |
| Total | 324,261,908 | 306,485,734 | 278,902,000 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | 33,604 | 32,666 | 30,010 |
| Total | 34,093 | 33,214 | 30,412 |
| NPR per EIPA : | | | |
| Regulated Services | 9,946.08 | 9,513.81 | 9,502.79 |
| Total | 9,966.54 | 9,535.25 | 9,520.37 |
| NOR per EIPA : | | | |
| Regulated Services | 10,058.02 | 9,657.12 | 9,746.74 |
| Total | 10,429.83 | 10,039.73 | 10,032.62 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | 9,048.31 | 8,777.35 | 8,781.57 |
| Total | 9,510.99 | 9,227.60 | 9,170.66 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | 33,930,600 | 28,738,877 | 28,964,794 |
| Unregulated Services | -2,604,120 | -1,764,823 | -2,750,456 |
| Total | 31,326,480 | 26,974,054 | 26,214,338 |
| Total Non-Operating Profit(Loss): | -34,349,064 | -6,891,000 | 5,046,000 |
| Non-Operating Revenue | 967,824 | 12,110,000 | 9,797,000 |
| Non-Operating Expenses | 35,316,888 | 19,001,000 | 4,751,000 |
| Total Excess Profit | -3,022,584 | 20,083,054 | 31,260,338 |
| % Change in NPR per EIPA - Regulated | 4.54 | 0.12 | 10.03 |
| % Change in NOR per EIPA - Regulated | 4.15 | -0.92 | 11.44 |
| % Change in Oper. Expense per EIPA- Regulated | 3.09 | -0.05 | 8.61 |
| % Change in Net Operating Profit- Regulated | 18.07 | -0.78 | 47.26 |
| % Net Operating Profit of Regulated NOR | 10.04 | 9.11 | 9.90 |
| % Change in Net Operating Profit- Total | 16.14 | 2.90 | 35.88 |
| % Net Total Operating Profit of Total NOR | 8.81 | 8.09 | 8.59 |
| % Change in Total Excess Profit | -115.05 | -35.76 | 42.20 |
| % Total Excess Profit of Total Revenue | -0.85 | 5.81 | 9.93 |

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2007 TO 2009

Montgomery General Hospital

| FISCAL YEAR ENDING | June 2009 | June 2008 | June 2007 |
|---|-------------|-------------|-------------|
| | ----- | ----- | ----- |
| Gross Patient Revenue: | | | |
| Regulated Services | 140,619,400 | 135,140,700 | 121,270,200 |
| Unregulated Services | 4,110,000 | 681,200 | 1,017,800 |
| TOTAL | 144,729,400 | 135,821,900 | 122,288,000 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 121,977,000 | 116,767,100 | 105,525,100 |
| Unregulated Services | 2,341,200 | 677,300 | 832,800 |
| TOTAL | 124,318,200 | 117,444,400 | 106,357,900 |
| Other Operating Revenue: | | | |
| Regulated Services | 1,157,800 | 1,409,300 | 761,500 |
| Unregulated Services | 439,300 | 302,100 | 464,800 |
| TOTAL | 1,597,100 | 1,711,400 | 1,226,300 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 123,134,800 | 118,176,400 | 106,286,600 |
| Unregulated Services | 2,780,500 | 979,400 | 1,297,600 |
| Total | 125,915,300 | 119,155,800 | 107,584,200 |
| Total Operating Expenses: | | | |
| Regulated Services | 115,736,158 | 110,107,267 | 98,753,256 |
| Total | 122,776,400 | 114,666,300 | 102,648,200 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | 14,591 | 14,058 | 13,182 |
| Total | 14,803 | 14,129 | 13,292 |
| NPR per EIPA : | | | |
| Regulated Services | 8,359.68 | 8,305.86 | 8,005.05 |
| Total | 8,397.91 | 8,312.14 | 8,001.72 |
| NOR per EIPA : | | | |
| Regulated Services | 8,439.03 | 8,406.11 | 8,062.82 |
| Total | 8,505.80 | 8,433.27 | 8,093.98 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | 7,931.97 | 7,832.14 | 7,491.34 |
| Total | 8,293.76 | 8,115.52 | 7,722.63 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | 7,398,642 | 8,069,133 | 7,533,344 |
| Unregulated Services | -4,259,742 | -3,579,633 | -2,597,344 |
| Total | 3,138,900 | 4,489,500 | 4,936,000 |
| Total Non-Operating Profit(Loss): | -2,837,200 | -4,141,400 | 2,332,400 |
| Non-Operating Revenue | -2,837,200 | 2,941,200 | 2,332,400 |
| Non-Operating Expenses | 0 | 7,082,600 | 0 |
| Total Excess Profit | 301,700 | 348,100 | 7,268,400 |
| % Change in NPR per EIPA - Regulated | 0.65 | 3.76 | 9.86 |
| % Change in NOR per EIPA - Regulated | 0.39 | 4.26 | 9.72 |
| % Change in Oper. Expense per EIPA- Regulated | 1.27 | 4.55 | 3.11 |
| % Change in Net Operating Profit- Regulated | -8.31 | 7.11 | 609.82 |
| % Net Operating Profit of Regulated NOR | 6.01 | 6.83 | 7.09 |
| % Change in Net Operating Profit- Total | -30.08 | -9.05 | 506.12 |
| % Net Total Operating Profit of Total NOR | 2.49 | 3.77 | 4.59 |
| % Change in Total Excess Profit | -13.33 | -95.21 | 433.03 |
| % Total Excess Profit of Total Revenue | 0.25 | 0.29 | 6.61 |

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2007 TO 2009

Northwest Hospital Center

| FISCAL YEAR ENDING | June 2009 | June 2008 | June 2007 |
|---|-------------|-------------|-------------|
| | ----- | ----- | ----- |
| Gross Patient Revenue: | | | |
| Regulated Services | 211,714,700 | 201,205,800 | 191,845,500 |
| Unregulated Services | 22,261,476 | 19,510,259 | 17,966,559 |
| TOTAL | 233,976,176 | 220,716,059 | 209,812,059 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 178,142,957 | 170,962,500 | 163,196,500 |
| Unregulated Services | 8,944,551 | 8,106,696 | 6,885,449 |
| TOTAL | 187,087,508 | 179,069,196 | 170,081,949 |
| Other Operating Revenue: | | | |
| Regulated Services | 1,223,600 | 1,947,000 | 1,662,000 |
| Unregulated Services | 1,095,281 | 0 | 0 |
| TOTAL | 2,318,881 | 1,947,000 | 1,662,000 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 179,366,557 | 172,909,500 | 164,858,500 |
| Unregulated Services | 10,039,832 | 8,106,696 | 6,885,449 |
| Total | 189,406,389 | 181,016,196 | 171,743,949 |
| Total Operating Expenses: | | | |
| Regulated Services | 159,137,100 | 154,091,772 | 147,809,809 |
| Total | 176,972,000 | 168,493,000 | 160,991,000 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | 20,971 | 21,496 | 20,866 |
| Total | 22,427 | 22,547 | 21,711 |
| NPR per EIPA : | | | |
| Regulated Services | 8,494.63 | 7,953.41 | 7,821.16 |
| Total | 8,342.18 | 7,941.95 | 7,833.98 |
| NOR per EIPA : | | | |
| Regulated Services | 8,552.98 | 8,043.99 | 7,900.81 |
| Total | 8,445.57 | 8,028.30 | 7,910.54 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | 7,588.35 | 7,168.56 | 7,083.75 |
| Total | 7,891.13 | 7,472.88 | 7,415.25 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | 20,229,457 | 18,817,728 | 17,048,691 |
| Unregulated Services | -7,795,068 | -6,294,532 | -6,295,742 |
| Total | 12,434,389 | 12,523,196 | 10,752,949 |
| Total Non-Operating Profit(Loss): | | | |
| Non-Operating Revenue | -8,766,031 | -5,975,000 | 15,626,000 |
| Non-Operating Expenses | 0 | 0 | 0 |
| Total Excess Profit | 3,668,358 | 6,548,196 | 26,378,949 |
| % Change in NPR per EIPA - Regulated | 6.80 | 1.69 | 7.50 |
| % Change in NOR per EIPA - Regulated | 6.33 | 1.81 | 7.61 |
| % Change in Oper. Expense per EIPA- Regulated | 5.86 | 1.20 | 8.39 |
| % Change in Net Operating Profit- Regulated | 7.50 | 10.38 | 3.05 |
| % Net Operating Profit of Regulated NOR | 11.28 | 10.88 | 10.34 |
| % Change in Net Operating Profit- Total | -0.71 | 16.46 | -9.53 |
| % Net Total Operating Profit of Total NOR | 6.56 | 6.92 | 6.26 |
| % Change in Total Excess Profit | -43.98 | -75.18 | 56.98 |
| % Total Excess Profit of Total Revenue | 2.03 | 3.74 | 14.08 |

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2007 TO 2009

Peninsula Regional Medical Center

| FISCAL YEAR ENDING | June 2009 | June 2008 | June 2007 |
|---|-------------|-------------|-------------|
| | ----- | ----- | ----- |
| Gross Patient Revenue: | | | |
| Regulated Services | 385,277,000 | 366,969,200 | 335,381,200 |
| Unregulated Services | 33,201,200 | 32,979,400 | 26,556,300 |
| TOTAL | 418,478,200 | 399,948,600 | 361,937,500 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 331,729,600 | 318,253,000 | 291,084,100 |
| Unregulated Services | 18,785,400 | 18,728,400 | 13,928,800 |
| TOTAL | 350,515,000 | 336,981,400 | 305,012,900 |
| Other Operating Revenue: | | | |
| Regulated Services | 872,900 | -28,500 | 208,200 |
| Unregulated Services | 1,123,300 | 1,127,200 | 1,199,800 |
| TOTAL | 1,996,200 | 1,098,700 | 1,408,000 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 332,602,500 | 318,224,500 | 291,292,300 |
| Unregulated Services | 19,908,700 | 19,855,600 | 15,128,600 |
| Total | 352,511,200 | 338,080,100 | 306,420,900 |
| Total Operating Expenses: | | | |
| Regulated Services | 303,144,053 | 279,212,502 | 263,403,613 |
| Total | 340,475,200 | 309,880,100 | 284,866,900 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | 31,193 | 30,094 | 28,923 |
| Total | 34,206 | 33,058 | 31,388 |
| NPR per EIPA : | | | |
| Regulated Services | 10,634.91 | 10,575.36 | 10,064.00 |
| Total | 10,247.26 | 10,193.60 | 9,717.60 |
| NOR per EIPA : | | | |
| Regulated Services | 10,662.89 | 10,574.41 | 10,071.20 |
| Total | 10,305.62 | 10,226.83 | 9,762.46 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | 9,718.48 | 9,278.07 | 9,106.97 |
| Total | 9,953.75 | 9,373.79 | 9,075.75 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | 29,458,447 | 39,011,998 | 27,888,687 |
| Unregulated Services | -17,422,447 | -10,811,998 | -6,334,687 |
| Total | 12,036,000 | 28,200,000 | 21,554,000 |
| Total Non-Operating Profit(Loss): | -17,877,000 | 10,106,000 | 11,363,000 |
| Non-Operating Revenue | -17,877,000 | 10,106,000 | 11,363,000 |
| Non-Operating Expenses | 0 | 0 | 0 |
| Total Excess Profit | -5,841,000 | 38,306,000 | 32,917,000 |
| % Change in NPR per EIPA - Regulated | 0.56 | 5.08 | 7.27 |
| % Change in NOR per EIPA - Regulated | 0.84 | 5.00 | 6.98 |
| % Change in Oper. Expense per EIPA- Regulated | 4.75 | 1.88 | 3.10 |
| % Change in Net Operating Profit- Regulated | -24.49 | 39.88 | 67.66 |
| % Net Operating Profit of Regulated NOR | 8.86 | 12.26 | 9.57 |
| % Change in Net Operating Profit- Total | -57.32 | 30.83 | 63.98 |
| % Net Total Operating Profit of Total NOR | 3.41 | 8.34 | 7.03 |
| % Change in Total Excess Profit | -115.25 | 16.37 | 58.99 |
| % Total Excess Profit of Total Revenue | -1.75 | 11.00 | 10.36 |

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2007 TO 2009

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Prince George's Hospital Center

| FISCAL YEAR ENDING | June 2009 | June 2008 | June 2007 |
|---|-------------|-------------|-------------|
| | ----- | ----- | ----- |
| Gross Patient Revenue: | | | |
| Regulated Services | 260,576,400 | 241,928,700 | 239,828,800 |
| Unregulated Services | 34,623,914 | 33,660,372 | 37,824,681 |
| TOTAL | 295,200,314 | 275,589,072 | 277,653,481 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 210,964,197 | 197,518,266 | 196,440,112 |
| Unregulated Services | 15,513,731 | 13,910,441 | 15,807,972 |
| TOTAL | 226,477,928 | 211,428,706 | 212,248,084 |
| Other Operating Revenue: | | | |
| Regulated Services | 884,971 | 1,482,579 | 30,466,332 |
| Unregulated Services | 1,907,144 | 1,581,133 | 1,549,308 |
| TOTAL | 2,792,115 | 3,063,712 | 32,015,640 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 211,849,168 | 199,000,845 | 226,906,444 |
| Unregulated Services | 17,420,875 | 15,491,574 | 17,357,280 |
| Total | 229,270,043 | 214,492,418 | 244,263,724 |
| Total Operating Expenses: | | | |
| Regulated Services | 212,101,859 | 198,288,498 | 194,187,354 |
| Total | 244,485,919 | 229,159,939 | 225,483,531 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | 18,250 | 17,385 | 17,457 |
| Total | 19,008 | 18,116 | 19,686 |
| NPR per EIPA : | | | |
| Regulated Services | 11,559.98 | 11,361.27 | 11,253.00 |
| Total | 11,914.57 | 11,670.95 | 10,781.43 |
| NOR per EIPA : | | | |
| Regulated Services | 11,608.47 | 11,446.55 | 12,998.26 |
| Total | 12,061.45 | 11,840.07 | 12,407.70 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | 11,622.32 | 11,405.58 | 11,123.95 |
| Total | 12,861.93 | 12,649.72 | 11,453.74 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | -252,691 | 712,347 | 32,719,090 |
| Unregulated Services | -14,963,185 | -15,379,867 | -13,938,897 |
| Total | -15,215,876 | -14,667,521 | 18,780,193 |
| Total Non-Operating Profit(Loss): | | | |
| Non-Operating Revenue | 26,693,589 | 17,879,440 | 1,028,336 |
| Non-Operating Expenses | 0 | 0 | 0 |
| Total Excess Profit | 11,477,713 | 3,211,919 | 19,808,529 |
| % Change in NPR per EIPA - Regulated | 1.75 | 0.96 | 1.86 |
| % Change in NOR per EIPA - Regulated | 1.41 | -11.94 | 17.66 |
| % Change in Oper. Expense per EIPA- Regulated | 1.90 | 2.53 | 6.75 |
| % Change in Net Operating Profit- Regulated | -135.47 | -97.82 | 182.70 |
| % Net Operating Profit of Regulated NOR | -0.12 | 0.36 | 14.42 |
| % Change in Net Operating Profit- Total | -3.74 | -178.10 | 970.06 |
| % Net Total Operating Profit of Total NOR | -6.64 | -6.84 | 7.69 |
| % Change in Total Excess Profit | 257.35 | -83.79 | -18.55 |
| % Total Excess Profit of Total Revenue | 4.48 | 1.38 | 8.08 |

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2007 TO 2009

Saint Agnes Hospital

| FISCAL YEAR ENDING | June 2009 | June 2008 | June 2007 |
|---|-------------|-------------|-------------|
| | ----- | ----- | ----- |
| Gross Patient Revenue: | | | |
| Regulated Services | 358,890,700 | 333,555,200 | 323,356,800 |
| Unregulated Services | 112,470,503 | 90,608,898 | 61,139,285 |
| TOTAL | 471,361,203 | 424,164,098 | 384,496,085 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 307,252,556 | 284,136,736 | 277,220,735 |
| Unregulated Services | 47,001,651 | 38,653,468 | 35,734,436 |
| TOTAL | 354,254,207 | 322,790,204 | 312,955,171 |
| Other Operating Revenue: | | | |
| Regulated Services | 3,590,078 | 2,965,213 | 4,759,168 |
| Unregulated Services | 3,261,559 | 3,558,970 | 1,905,098 |
| TOTAL | 6,851,637 | 6,524,183 | 6,664,266 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 310,842,634 | 287,101,949 | 281,979,902 |
| Unregulated Services | 50,263,210 | 42,212,438 | 37,639,534 |
| Total | 361,105,844 | 329,314,387 | 319,619,437 |
| Total Operating Expenses: | | | |
| Regulated Services | 275,685,027 | 260,314,417 | 255,868,235 |
| Total | 343,421,097 | 317,966,817 | 301,489,739 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | 30,686 | 28,454 | 29,434 |
| Total | 37,473 | 33,668 | 33,346 |
| NPR per EIPA : | | | |
| Regulated Services | 10,012.70 | 9,985.76 | 9,418.52 |
| Total | 9,453.59 | 9,587.44 | 9,385.21 |
| NOR per EIPA : | | | |
| Regulated Services | 10,129.69 | 10,089.97 | 9,580.21 |
| Total | 9,636.43 | 9,781.22 | 9,585.06 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | 8,983.98 | 9,148.54 | 8,693.07 |
| Total | 9,164.50 | 9,444.18 | 9,041.37 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | 35,157,607 | 26,787,532 | 26,111,668 |
| Unregulated Services | -17,472,860 | -15,439,962 | -7,981,970 |
| Total | 17,684,747 | 11,347,570 | 18,129,697 |
| Total Non-Operating Profit(Loss): | -37,124,996 | 1,280,447 | 30,808,612 |
| Non-Operating Revenue | -37,124,996 | 1,280,447 | 30,808,612 |
| Non-Operating Expenses | 0 | 0 | 0 |
| Total Excess Profit | -19,440,249 | 12,628,017 | 48,938,310 |
| % Change in NPR per EIPA - Regulated | 0.27 | 6.02 | 9.29 |
| % Change in NOR per EIPA - Regulated | 0.39 | 5.32 | 9.54 |
| % Change in Oper. Expense per EIPA- Regulated | -1.80 | 5.24 | 9.01 |
| % Change in Net Operating Profit- Regulated | 31.25 | 2.59 | 9.72 |
| % Net Operating Profit of Regulated NOR | 11.31 | 9.33 | 9.26 |
| % Change in Net Operating Profit- Total | 55.85 | -37.41 | 24.69 |
| % Net Total Operating Profit of Total NOR | 4.90 | 3.45 | 5.67 |
| % Change in Total Excess Profit | -253.95 | -74.20 | 71.98 |
| % Total Excess Profit of Total Revenue | -6.00 | 3.82 | 13.97 |

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2007 TO 2009

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Saint Joseph Medical Center

| FISCAL YEAR ENDING | June 2009 | June 2008 | June 2007 |
|---|-------------|-------------|-------------|
| | ----- | ----- | ----- |
| Gross Patient Revenue: | | | |
| Regulated Services | 398,844,400 | 363,810,300 | 345,174,100 |
| Unregulated Services | 47,008,578 | 38,259,184 | 39,791,165 |
| TOTAL | 445,852,978 | 402,069,484 | 384,965,265 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 339,694,906 | 322,493,187 | 304,510,224 |
| Unregulated Services | 21,683,700 | 17,339,626 | 18,111,771 |
| TOTAL | 361,378,606 | 339,832,813 | 322,621,995 |
| Other Operating Revenue: | | | |
| Regulated Services | 1,079,638 | 778,886 | 1,595,568 |
| Unregulated Services | 5,248,578 | 4,959,932 | 5,905,639 |
| TOTAL | 6,328,216 | 5,738,818 | 7,501,207 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 340,774,543 | 323,272,073 | 306,105,791 |
| Unregulated Services | 26,932,278 | 22,299,558 | 24,017,410 |
| Total | 367,706,822 | 345,571,631 | 330,123,202 |
| Total Operating Expenses: | | | |
| Regulated Services | 322,090,976 | 322,940,196 | 293,507,383 |
| Total | 372,532,167 | 363,575,748 | 328,666,600 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | 31,752 | 30,498 | 29,441 |
| Total | 35,486 | 30,864 | 31,270 |
| NPR per EIPA : | | | |
| Regulated Services | 10,698.23 | 10,574.30 | 10,343.04 |
| Total | 10,183.83 | 11,010.54 | 10,317.29 |
| NOR per EIPA : | | | |
| Regulated Services | 10,732.23 | 10,599.84 | 10,397.24 |
| Total | 10,362.16 | 11,196.47 | 10,557.17 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | 10,143.82 | 10,588.95 | 9,969.32 |
| Total | 10,498.14 | 11,779.80 | 10,510.59 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | 18,683,567 | 331,877 | 12,598,408 |
| Unregulated Services | -23,508,912 | -18,335,994 | -11,141,806 |
| Total | -4,825,345 | -18,004,117 | 1,456,602 |
| Total Non-Operating Profit(Loss): | -9,452,618 | 6,269,504 | 8,692,793 |
| Non-Operating Revenue | 12,547,382 | 6,269,504 | 8,692,793 |
| Non-Operating Expenses | 22,000,000 | 0 | 0 |
| Total Excess Profit | -14,277,963 | -11,734,613 | 10,149,395 |
| % Change in NPR per EIPA - Regulated | 1.17 | 2.24 | 2.58 |
| % Change in NOR per EIPA - Regulated | 1.25 | 1.95 | 2.84 |
| % Change in Oper. Expense per EIPA- Regulated | -4.20 | 6.22 | 4.20 |
| % Change in Net Operating Profit- Regulated | 5,529.66 | -97.37 | -23.79 |
| % Net Operating Profit of Regulated NOR | 5.48 | 0.10 | 4.12 |
| % Change in Net Operating Profit- Total | 73.20 | -1,336.04 | -80.23 |
| % Net Total Operating Profit of Total NOR | -1.31 | -5.21 | 0.44 |
| % Change in Total Excess Profit | -21.67 | -215.62 | -43.02 |
| % Total Excess Profit of Total Revenue | -3.75 | -3.34 | 3.00 |

HEALTH SERVICES COST REVIEW COMMISSION
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Saint Mary's Hospital

| FISCAL YEAR ENDING | June 2009 | June 2008 | June 2007 |
|---|-------------|-------------|-------------|
| | ----- | ----- | ----- |
| Gross Patient Revenue: | | | |
| Regulated Services | 124,100,600 | 114,652,300 | 106,160,000 |
| Unregulated Services | 7,978,916 | 7,212,017 | 6,598,238 |
| TOTAL | 132,079,516 | 121,864,317 | 112,758,238 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 105,768,160 | 96,521,141 | 92,658,716 |
| Unregulated Services | 3,029,183 | 6,740,740 | 4,252,501 |
| TOTAL | 108,797,343 | 103,261,881 | 96,911,217 |
| Other Operating Revenue: | | | |
| Regulated Services | 1,440,400 | 1,164,206 | -2,994,600 |
| Unregulated Services | 0 | 680,720 | 4,399,200 |
| TOTAL | 1,440,400 | 1,844,926 | 1,404,600 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 107,208,560 | 97,685,347 | 89,664,116 |
| Unregulated Services | 3,029,183 | 7,421,460 | 8,651,701 |
| Total | 110,237,743 | 105,106,807 | 98,315,817 |
| Total Operating Expenses: | | | |
| Regulated Services | 97,770,605 | 88,622,956 | 82,860,617 |
| Total | 108,436,642 | 98,402,342 | 90,996,208 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | 17,592 | 16,309 | 16,036 |
| Total | 18,509 | 16,887 | 16,590 |
| NPR per EIPA : | | | |
| Regulated Services | 6,012.37 | 5,918.24 | 5,778.21 |
| Total | 5,878.11 | 6,114.85 | 5,841.45 |
| NOR per EIPA : | | | |
| Regulated Services | 6,094.25 | 5,989.62 | 5,591.47 |
| Total | 5,955.93 | 6,224.10 | 5,926.11 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | 5,557.75 | 5,433.96 | 5,167.20 |
| Total | 5,858.62 | 5,827.08 | 5,484.92 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | 9,437,955 | 9,062,391 | 6,803,498 |
| Unregulated Services | -7,636,854 | -2,357,926 | 516,111 |
| Total | 1,801,101 | 6,704,465 | 7,319,609 |
| Total Non-Operating Profit(Loss): | -1,402,542 | 896,484 | 1,777,402 |
| Non-Operating Revenue | 626,900 | 1,192,699 | 1,777,402 |
| Non-Operating Expenses | 2,029,442 | 296,215 | 0 |
| Total Excess Profit | 398,559 | 7,600,949 | 9,097,011 |
| % Change in NPR per EIPA - Regulated | 1.59 | 2.42 | 6.46 |
| % Change in NOR per EIPA - Regulated | 1.75 | 7.12 | 1.74 |
| % Change in Oper. Expense per EIPA- Regulated | 2.28 | 5.16 | 8.08 |
| % Change in Net Operating Profit- Regulated | 4.14 | 33.20 | -37.30 |
| % Net Operating Profit of Regulated NOR | 8.80 | 9.28 | 7.59 |
| % Change in Net Operating Profit- Total | -73.14 | -8.40 | -31.93 |
| % Net Total Operating Profit of Total NOR | 1.63 | 6.38 | 7.44 |
| % Change in Total Excess Profit | -94.76 | -16.45 | -22.16 |
| % Total Excess Profit of Total Revenue | 0.36 | 7.15 | 9.09 |

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2007 TO 2009

Shady Grove Adventist Hospital

| FISCAL YEAR ENDING | December 2009 | December 2008 | December 2007 |
|---|---------------|---------------|---------------|
| | ----- | ----- | ----- |
| Gross Patient Revenue: | | | |
| Regulated Services | 331,274,906 | 304,350,850 | 284,281,331 |
| Unregulated Services | 35,853,773 | 30,972,635 | 13,408,934 |
| TOTAL | 367,128,679 | 335,323,485 | 297,690,265 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 283,847,908 | 261,642,638 | 239,838,057 |
| Unregulated Services | 16,613,631 | 15,415,897 | 9,478,163 |
| TOTAL | 300,461,539 | 277,058,535 | 249,316,220 |
| Other Operating Revenue: | | | |
| Regulated Services | 2,643,215 | 1,870,850 | 1,532,323 |
| Unregulated Services | 4,557,361 | 3,749,785 | 3,304,815 |
| TOTAL | 7,200,576 | 5,620,635 | 4,837,138 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 286,491,123 | 263,513,488 | 241,370,380 |
| Unregulated Services | 21,170,992 | 19,165,682 | 12,782,978 |
| Total | 307,662,115 | 282,679,170 | 254,153,358 |
| Total Operating Expenses: | | | |
| Regulated Services | 270,417,774 | 256,440,113 | 232,476,082 |
| Total | 292,748,994 | 275,947,407 | 251,743,884 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | 33,450 | 31,064 | 29,503 |
| Total | 36,701 | 33,917 | 29,019 |
| NPR per EIPA : | | | |
| Regulated Services | 8,485.78 | 8,422.58 | 8,129.24 |
| Total | 8,186.77 | 8,168.62 | 8,591.55 |
| NOR per EIPA : | | | |
| Regulated Services | 8,564.80 | 8,482.80 | 8,181.18 |
| Total | 8,382.96 | 8,334.34 | 8,758.24 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | 8,084.28 | 8,255.10 | 7,879.71 |
| Total | 7,976.62 | 8,135.86 | 8,675.21 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | 16,073,349 | 7,073,375 | 8,894,298 |
| Unregulated Services | -1,160,228 | -341,612 | -6,484,825 |
| Total | 14,913,121 | 6,731,763 | 2,409,473 |
| Total Non-Operating Profit(Loss): | | | |
| Non-Operating Revenue | -1,255,294 | -4,297,904 | 2,479,474 |
| Non-Operating Expenses | 0 | 0 | 0 |
| Total Excess Profit | 13,657,827 | 2,433,859 | 4,888,947 |
| % Change in NPR per EIPA - Regulated | 0.75 | 3.61 | 4.47 |
| % Change in NOR per EIPA - Regulated | 0.97 | 3.69 | 4.79 |
| % Change in Oper. Expense per EIPA- Regulated | -2.07 | 4.76 | 2.62 |
| % Change in Net Operating Profit- Regulated | 127.24 | -20.47 | 144.53 |
| % Net Operating Profit of Regulated NOR | 5.61 | 2.68 | 3.68 |
| % Change in Net Operating Profit- Total | 121.53 | 179.39 | 138.50 |
| % Net Total Operating Profit of Total NOR | 4.85 | 2.38 | 0.95 |
| % Change in Total Excess Profit | 461.16 | -50.22 | 261.17 |
| % Total Excess Profit of Total Revenue | 4.46 | 0.87 | 1.91 |

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2007 TO 2009

Sinai Hospital of Baltimore

| FISCAL YEAR ENDING | June 2009 | June 2008 | June 2007 |
|---|-------------|-------------|-------------|
| | ----- | ----- | ----- |
| Gross Patient Revenue: | | | |
| Regulated Services | 627,278,200 | 602,337,500 | 567,654,000 |
| Unregulated Services | 109,781,389 | 104,877,517 | 95,328,813 |
| TOTAL | 737,059,589 | 707,215,017 | 662,982,813 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 536,920,130 | 512,803,742 | 483,991,284 |
| Unregulated Services | 40,437,732 | 38,662,795 | 35,218,209 |
| TOTAL | 577,357,862 | 551,466,537 | 519,209,493 |
| Other Operating Revenue: | | | |
| Regulated Services | 10,224,011 | 16,714,741 | 10,758,000 |
| Unregulated Services | 15,441,747 | 10,652,682 | 12,830,921 |
| TOTAL | 25,665,758 | 27,367,423 | 23,588,921 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 547,144,141 | 529,518,483 | 494,749,284 |
| Unregulated Services | 55,879,479 | 49,315,477 | 48,049,130 |
| Total | 603,023,620 | 578,833,960 | 542,798,414 |
| Total Operating Expenses: | | | |
| Regulated Services | 500,512,326 | 485,322,263 | 445,682,167 |
| Total | 591,050,256 | 573,504,000 | 525,872,401 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | 39,792 | 40,344 | 37,638 |
| Total | 41,063 | 41,629 | 39,159 |
| NPR per EIPA : | | | |
| Regulated Services | 13,493.11 | 12,710.71 | 12,859.14 |
| Total | 14,060.30 | 13,247.26 | 13,258.94 |
| NOR per EIPA : | | | |
| Regulated Services | 13,750.04 | 13,125.01 | 13,144.97 |
| Total | 14,685.33 | 13,904.68 | 13,861.33 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | 12,578.16 | 12,029.54 | 11,841.31 |
| Total | 14,393.74 | 13,776.64 | 13,429.09 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | 46,631,815 | 44,196,220 | 49,067,117 |
| Unregulated Services | -34,658,451 | -38,866,260 | -32,141,103 |
| Total | 11,973,364 | 5,329,960 | 16,926,013 |
| Total Non-Operating Profit(Loss): | -15,055,000 | -20,242,000 | 33,683,000 |
| Non-Operating Revenue | -15,055,000 | -20,242,000 | 33,683,000 |
| Non-Operating Expenses | 0 | 0 | 0 |
| Total Excess Profit | -3,081,636 | -14,912,040 | 50,609,013 |
| % Change in NPR per EIPA - Regulated | 6.16 | -1.15 | 7.14 |
| % Change in NOR per EIPA - Regulated | 4.76 | -0.15 | 6.97 |
| % Change in Oper. Expense per EIPA- Regulated | 4.56 | 1.59 | 7.38 |
| % Change in Net Operating Profit- Regulated | 5.51 | -9.93 | 6.94 |
| % Net Operating Profit of Regulated NOR | 8.52 | 8.35 | 9.92 |
| % Change in Net Operating Profit- Total | 124.64 | -68.51 | -15.84 |
| % Net Total Operating Profit of Total NOR | 1.99 | 0.92 | 3.12 |
| % Change in Total Excess Profit | 79.33 | -129.47 | 110.43 |
| % Total Excess Profit of Total Revenue | -0.52 | -2.67 | 8.78 |

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2007 TO 2009

Southern Maryland Hospital Center

| FISCAL YEAR ENDING | December 2009 | December 2008 | December 2007 |
|---|---------------|---------------|---------------|
| | ----- | ----- | ----- |
| Gross Patient Revenue: | | | |
| Regulated Services | 224,831,800 | 226,574,600 | 216,279,800 |
| Unregulated Services | 46,561,967 | 46,394,944 | 44,231,905 |
| TOTAL | 271,393,767 | 272,969,544 | 260,511,705 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 188,617,307 | 183,726,110 | 176,487,362 |
| Unregulated Services | 18,201,765 | 4,763,757 | 17,454,076 |
| TOTAL | 206,819,072 | 188,489,867 | 193,941,438 |
| Other Operating Revenue: | | | |
| Regulated Services | 227,547 | 358,735 | 372,144 |
| Unregulated Services | 490,439 | 13,797,779 | 500,495 |
| TOTAL | 717,986 | 14,156,514 | 872,639 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 188,844,854 | 184,084,845 | 176,859,506 |
| Unregulated Services | 18,692,204 | 18,561,536 | 17,954,571 |
| Total | 207,537,058 | 202,646,381 | 194,814,077 |
| Total Operating Expenses: | | | |
| Regulated Services | 179,924,919 | 170,857,254 | 165,625,980 |
| Total | 204,868,119 | 198,519,258 | 187,878,012 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | 23,928 | 25,911 | 23,670 |
| Total | 28,637 | 28,727 | 28,431 |
| NPR per EIPA : | | | |
| Regulated Services | 7,882.67 | 7,090.76 | 7,456.07 |
| Total | 7,222.21 | 6,561.32 | 6,821.45 |
| NOR per EIPA : | | | |
| Regulated Services | 7,892.18 | 7,104.60 | 7,471.79 |
| Total | 7,247.28 | 7,054.11 | 6,852.14 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | 7,519.40 | 6,594.10 | 6,997.20 |
| Total | 7,154.08 | 6,910.44 | 6,608.18 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | 8,919,935 | 13,227,591 | 11,233,526 |
| Unregulated Services | -6,250,996 | -9,100,468 | -4,297,461 |
| Total | 2,668,939 | 4,127,123 | 6,936,065 |
| Total Non-Operating Profit(Loss): | 50,554 | 648,952 | 1,146,376 |
| Non-Operating Revenue | 50,554 | 648,952 | 1,146,376 |
| Non-Operating Expenses | 0 | 0 | 0 |
| Total Excess Profit | 2,719,464 | 4,776,075 | 8,082,441 |
| % Change in NPR per EIPA - Regulated | 11.17 | -4.90 | 9.70 |
| % Change in NOR per EIPA - Regulated | 11.09 | -4.91 | 9.58 |
| % Change in Oper. Expense per EIPA- Regulated | 14.03 | -5.76 | 6.29 |
| % Change in Net Operating Profit- Regulated | -32.57 | 17.75 | 98.27 |
| % Net Operating Profit of Regulated NOR | 4.72 | 7.19 | 6.35 |
| % Change in Net Operating Profit- Total | -35.33 | -40.50 | 342.01 |
| % Net Total Operating Profit of Total NOR | 1.29 | 2.04 | 3.56 |
| % Change in Total Excess Profit | -43.06 | -40.91 | 210.12 |
| % Total Excess Profit of Total Revenue | 1.31 | 2.35 | 4.12 |

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2007 TO 2009

Suburban Hospital

| FISCAL YEAR ENDING | June 2009 | June 2008 | June 2007 |
|---|-------------|-------------|-------------|
| | ----- | ----- | ----- |
| Gross Patient Revenue: | | | |
| Regulated Services | 228,243,300 | 220,977,300 | 198,515,100 |
| Unregulated Services | 24,730,400 | 22,030,800 | 23,110,600 |
| TOTAL | 252,973,700 | 243,008,100 | 221,625,700 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 199,185,500 | 192,441,500 | 175,366,300 |
| Unregulated Services | 17,259,100 | 18,235,300 | 17,642,400 |
| TOTAL | 216,444,600 | 210,676,800 | 193,008,700 |
| Other Operating Revenue: | | | |
| Regulated Services | 5,055,700 | 6,906,800 | 5,267,000 |
| Unregulated Services | 7,350,800 | 6,309,800 | 6,568,500 |
| TOTAL | 12,406,500 | 13,216,600 | 11,835,500 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 204,241,200 | 199,348,300 | 180,633,300 |
| Unregulated Services | 24,609,900 | 24,545,100 | 24,210,900 |
| Total | 228,851,100 | 223,893,400 | 204,844,200 |
| Total Operating Expenses: | | | |
| Regulated Services | 195,403,393 | 186,617,041 | 175,082,281 |
| Total | 221,079,100 | 209,805,300 | 198,087,700 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | 19,929 | 19,822 | 18,797 |
| Total | 22,088 | 21,799 | 20,985 |
| NPR per EIPA : | | | |
| Regulated Services | 9,994.98 | 9,708.32 | 9,329.49 |
| Total | 9,799.33 | 9,664.72 | 9,197.33 |
| NOR per EIPA : | | | |
| Regulated Services | 10,248.67 | 10,056.76 | 9,609.69 |
| Total | 10,361.03 | 10,271.02 | 9,761.33 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | 9,805.19 | 9,414.49 | 9,314.38 |
| Total | 10,009.16 | 9,624.74 | 9,439.36 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | 8,837,807 | 12,731,259 | 5,551,019 |
| Unregulated Services | -1,065,807 | 1,356,841 | 1,205,481 |
| Total | 7,772,000 | 14,088,100 | 6,756,500 |
| Total Non-Operating Profit(Loss): | -3,531,300 | 263,900 | 936,000 |
| Non-Operating Revenue | -3,531,300 | 263,900 | 936,000 |
| Non-Operating Expenses | 0 | 0 | 0 |
| Total Excess Profit | 4,240,700 | 14,352,000 | 7,692,500 |
| % Change in NPR per EIPA - Regulated | 2.95 | 4.06 | 9.75 |
| % Change in NOR per EIPA - Regulated | 1.91 | 4.65 | 10.74 |
| % Change in Oper. Expense per EIPA- Regulated | 4.15 | 1.07 | 11.75 |
| % Change in Net Operating Profit- Regulated | -30.58 | 129.35 | -12.67 |
| % Net Operating Profit of Regulated NOR | 4.33 | 6.39 | 3.07 |
| % Change in Net Operating Profit- Total | -44.83 | 108.51 | -21.97 |
| % Net Total Operating Profit of Total NOR | 3.40 | 6.29 | 3.30 |
| % Change in Total Excess Profit | -70.45 | 86.57 | -37.66 |
| % Total Excess Profit of Total Revenue | 1.88 | 6.40 | 3.74 |

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2007 TO 2009

Union Hospital of Cecil County

| FISCAL YEAR ENDING | June 2009 | June 2008 | June 2007 |
|---|-------------|-------------|-------------|
| | ----- | ----- | ----- |
| Gross Patient Revenue: | | | |
| Regulated Services | 126,780,200 | 116,438,100 | 102,995,100 |
| Unregulated Services | 16,181,600 | 12,836,800 | 7,297,900 |
| TOTAL | 142,961,800 | 129,274,900 | 110,293,000 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 105,285,300 | 98,597,600 | 87,294,100 |
| Unregulated Services | 7,702,100 | 5,942,900 | 3,509,200 |
| TOTAL | 112,987,400 | 104,540,500 | 90,803,300 |
| Other Operating Revenue: | | | |
| Regulated Services | 1,209,500 | 1,868,300 | 607,500 |
| Unregulated Services | 1,862,300 | 1,989,100 | 1,790,700 |
| TOTAL | 3,071,800 | 3,857,400 | 2,398,200 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 106,494,800 | 100,465,900 | 87,901,600 |
| Unregulated Services | 9,564,400 | 7,932,000 | 5,299,900 |
| Total | 116,059,200 | 108,397,900 | 93,201,500 |
| Total Operating Expenses: | | | |
| Regulated Services | 99,599,700 | 93,647,500 | 87,195,400 |
| Total | 113,610,800 | 103,933,800 | 93,814,000 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | 15,761 | 15,891 | 13,534 |
| Total | 17,769 | 17,639 | 14,489 |
| NPR per EIPA : | | | |
| Regulated Services | 6,680.09 | 6,204.70 | 6,450.10 |
| Total | 6,358.53 | 5,926.74 | 6,267.24 |
| NOR per EIPA : | | | |
| Regulated Services | 6,756.83 | 6,322.27 | 6,494.98 |
| Total | 6,531.40 | 6,145.43 | 6,432.77 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | 6,319.36 | 5,893.19 | 6,442.80 |
| Total | 6,393.61 | 5,892.35 | 6,475.04 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | 6,895,100 | 6,818,400 | 706,200 |
| Unregulated Services | -4,446,700 | -2,354,300 | -1,318,700 |
| Total | 2,448,400 | 4,464,100 | -612,500 |
| Total Non-Operating Profit(Loss): | | | |
| Non-Operating Revenue | -7,965,700 | 7,314,600 | 4,878,400 |
| Non-Operating Expenses | -7,639,700 | 7,472,600 | 5,319,600 |
| Non-Operating Expenses | 326,000 | 158,000 | 441,200 |
| Total Excess Profit | -5,517,300 | 11,778,700 | 4,265,900 |
| % Change in NPR per EIPA - Regulated | 7.66 | -3.80 | 12.31 |
| % Change in NOR per EIPA - Regulated | 6.87 | -2.66 | 12.76 |
| % Change in Oper. Expense per EIPA- Regulated | 7.23 | -8.53 | 14.60 |
| % Change in Net Operating Profit- Regulated | 1.12 | 865.51 | -63.09 |
| % Net Operating Profit of Regulated NOR | 6.47 | 6.79 | 0.80 |
| % Change in Net Operating Profit- Total | -45.15 | 828.83 | -171.94 |
| % Net Total Operating Profit of Total NOR | 2.11 | 4.12 | -0.66 |
| % Change in Total Excess Profit | -146.84 | 176.11 | -26.63 |
| % Total Excess Profit of Total Revenue | -5.09 | 10.17 | 4.33 |

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2007 TO 2009

Union Memorial Hospital

| FISCAL YEAR ENDING | June 2009 | June 2008 | June 2007 |
|---|-------------|-------------|-------------|
| | ----- | ----- | ----- |
| Gross Patient Revenue: | | | |
| Regulated Services | 413,847,100 | 413,393,800 | 368,210,000 |
| Unregulated Services | 96,248,880 | 59,347,931 | 46,679,549 |
| TOTAL | 510,095,980 | 472,741,731 | 414,889,549 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 353,456,109 | 352,995,022 | 311,376,653 |
| Unregulated Services | 36,271,722 | 27,525,192 | 21,187,608 |
| TOTAL | 389,727,831 | 380,520,214 | 332,564,261 |
| Other Operating Revenue: | | | |
| Regulated Services | 3,918,613 | 3,739,400 | 3,695,600 |
| Unregulated Services | 8,763,934 | 8,548,658 | 7,714,737 |
| TOTAL | 12,682,547 | 12,288,058 | 11,410,337 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 357,374,722 | 356,734,422 | 315,072,253 |
| Unregulated Services | 45,035,656 | 36,073,850 | 28,902,345 |
| Total | 402,410,378 | 392,808,272 | 343,974,598 |
| Total Operating Expenses: | | | |
| Regulated Services | 326,289,867 | 317,897,600 | 295,851,912 |
| Total | 392,085,514 | 369,616,498 | 334,248,308 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | 27,166 | 27,433 | 26,196 |
| Total | 30,615 | 29,556 | 27,961 |
| NPR per EIPA : | | | |
| Regulated Services | 13,011.09 | 12,867.51 | 11,886.44 |
| Total | 12,730.10 | 12,874.51 | 11,893.94 |
| NOR per EIPA : | | | |
| Regulated Services | 13,155.34 | 13,003.82 | 12,027.51 |
| Total | 13,144.36 | 13,290.26 | 12,302.02 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | 12,011.07 | 11,588.12 | 11,293.80 |
| Total | 12,807.11 | 12,505.60 | 11,954.16 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | 31,084,855 | 38,836,906 | 19,220,341 |
| Unregulated Services | -20,759,991 | -15,645,132 | -9,494,052 |
| Total | 10,324,864 | 23,191,774 | 9,726,290 |
| Total Non-Operating Profit(Loss): | -3,504,021 | -1,424,699 | 14,290,723 |
| Non-Operating Revenue | -3,504,021 | -1,424,699 | 14,290,723 |
| Non-Operating Expenses | 0 | 0 | 0 |
| Total Excess Profit | 6,820,843 | 21,767,075 | 24,017,013 |
| % Change in NPR per EIPA - Regulated | 1.12 | 8.25 | 8.57 |
| % Change in NOR per EIPA - Regulated | 1.17 | 8.12 | 8.70 |
| % Change in Oper. Expense per EIPA- Regulated | 3.65 | 2.61 | 7.73 |
| % Change in Net Operating Profit- Regulated | -19.96 | 102.06 | 29.75 |
| % Net Operating Profit of Regulated NOR | 8.70 | 10.89 | 6.10 |
| % Change in Net Operating Profit- Total | -55.48 | 138.44 | 17.70 |
| % Net Total Operating Profit of Total NOR | 2.57 | 5.90 | 2.83 |
| % Change in Total Excess Profit | -68.66 | -9.37 | 61.32 |
| % Total Excess Profit of Total Revenue | 1.71 | 5.56 | 6.70 |

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2007 TO 2009

University MIEMSS

| FISCAL YEAR ENDING | June 2009 ----- | June 2008 ----- | June 2007 ----- |
|---|--------------------|--------------------|--------------------|
| Gross Patient Revenue: | | | |
| Regulated Services | 154,824,600 | 179,581,300 | 184,358,000 |
| Unregulated Services | 1,363,135 | 1,250,330 | 839,332 |
| TOTAL | 156,187,735 | 180,831,630 | 185,197,332 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 125,289,009 | 125,795,245 | 130,344,000 |
| Unregulated Services | 1,363,135 | 1,250,330 | 839,332 |
| TOTAL | 126,652,144 | 127,045,575 | 131,183,332 |
| Other Operating Revenue: | | | |
| Regulated Services | 2,910,834 | 6,764,000 | 6,700,000 |
| Unregulated Services | 0 | 0 | 0 |
| TOTAL | 2,910,834 | 6,764,000 | 6,700,000 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 128,199,844 | 132,559,245 | 137,044,000 |
| Unregulated Services | 1,363,135 | 1,250,330 | 839,332 |
| Total | 129,562,979 | 133,809,575 | 137,883,332 |
| Total Operating Expenses: | | | |
| Regulated Services | 140,611,809 | 128,907,439 | 129,403,496 |
| Total | 145,996,709 | 134,287,939 | 134,581,596 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | 7,614 | 7,801 | 7,839 |
| Total | 7,681 | 7,856 | 7,874 |
| NPR per EIPA : | | | |
| Regulated Services | 16,455.03 | 16,125.02 | 16,628.22 |
| Total | 16,488.89 | 16,172.69 | 16,659.45 |
| NOR per EIPA : | | | |
| Regulated Services | 16,837.33 | 16,992.06 | 17,482.95 |
| Total | 16,867.85 | 17,033.74 | 17,510.31 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | 18,467.48 | 16,523.96 | 16,508.24 |
| Total | 19,007.36 | 17,094.63 | 17,091.01 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | -12,411,966 | 3,651,806 | 7,640,504 |
| Unregulated Services | -4,021,765 | -4,130,170 | -4,338,768 |
| Total | -16,433,731 | -478,364 | 3,301,735 |
| Total Non-Operating Profit(Loss): | -2,167,000 | 1,966,000 | 1,966,000 |
| Non-Operating Revenue | -2,167,000 | 1,966,000 | 1,966,000 |
| Non-Operating Expenses | 0 | 0 | 0 |
| Total Excess Profit | -18,600,731 | 1,487,636 | 5,267,735 |
| % Change in NPR per EIPA - Regulated | 2.05 | -3.03 | 1.78 |
| % Change in NOR per EIPA - Regulated | -0.91 | -2.81 | 3.08 |
| % Change in Oper. Expense per EIPA- Regulated | 11.76 | 0.10 | 2.79 |
| % Change in Net Operating Profit- Regulated | -439.89 | -52.20 | 14.64 |
| % Net Operating Profit of Regulated NOR | -9.68 | 2.75 | 5.58 |
| % Change in Net Operating Profit- Total | -3,335.40 | -114.49 | -26.55 |
| % Net Total Operating Profit of Total NOR | -12.68 | -0.36 | 2.39 |
| % Change in Total Excess Profit | -1,350.35 | -71.76 | -11.53 |
| % Total Excess Profit of Total Revenue | -14.60 | 1.10 | 3.77 |

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2007 TO 2009

University UMCC

| FISCAL YEAR ENDING | June 2009 | June 2008 | June 2007 |
|---|-------------|------------|------------|
| | ----- | ----- | ----- |
| Gross Patient Revenue: | | | |
| Regulated Services | 52,896,400 | 60,224,500 | 61,862,800 |
| Unregulated Services | 5,610,495 | 5,353,788 | 5,027,954 |
| TOTAL | 58,506,895 | 65,578,288 | 66,890,754 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 41,266,652 | 48,156,890 | 49,887,000 |
| Unregulated Services | 5,610,495 | 5,353,788 | 5,027,954 |
| TOTAL | 46,877,147 | 53,510,678 | 54,914,954 |
| Other Operating Revenue: | | | |
| Regulated Services | 103,515 | 35,000 | 23,000 |
| Unregulated Services | 0 | 0 | 0 |
| TOTAL | 103,515 | 35,000 | 23,000 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 41,370,168 | 48,191,890 | 49,910,000 |
| Unregulated Services | 5,610,495 | 5,353,788 | 5,027,954 |
| Total | 46,980,663 | 53,545,678 | 54,937,954 |
| Total Operating Expenses: | | | |
| Regulated Services | 66,041,802 | 51,929,971 | 50,816,422 |
| Total | 71,438,652 | 57,328,504 | 55,706,848 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | 2,583 | 2,862 | 2,633 |
| Total | 2,857 | 3,116 | 2,847 |
| NPR per EIPA : | | | |
| Regulated Services | 15,978.33 | 16,826.00 | 18,950.02 |
| Total | 16,410.15 | 17,170.22 | 19,291.96 |
| NOR per EIPA : | | | |
| Regulated Services | 16,018.41 | 16,838.23 | 18,958.75 |
| Total | 16,446.38 | 17,181.45 | 19,300.04 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | 25,571.20 | 18,144.31 | 19,303.07 |
| Total | 25,008.32 | 18,395.27 | 19,570.16 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | -24,671,635 | -3,738,082 | -906,422 |
| Unregulated Services | 213,645 | -44,744 | 137,528 |
| Total | -24,457,990 | -3,782,826 | -768,894 |
| Total Non-Operating Profit(Loss): | -887,000 | 810,000 | 806,000 |
| Non-Operating Revenue | -887,000 | 810,000 | 806,000 |
| Non-Operating Expenses | 0 | 0 | 0 |
| Total Excess Profit | -25,344,990 | -2,972,826 | 37,106 |
| % Change in NPR per EIPA - Regulated | -5.04 | -11.21 | -10.13 |
| % Change in NOR per EIPA - Regulated | -4.87 | -11.18 | -10.13 |
| % Change in Oper. Expense per EIPA- Regulated | 40.93 | -6.00 | -4.58 |
| % Change in Net Operating Profit- Regulated | -560.01 | -312.40 | -143.52 |
| % Net Operating Profit of Regulated NOR | -59.64 | -7.76 | -1.82 |
| % Change in Net Operating Profit- Total | -546.55 | -391.98 | -144.05 |
| % Net Total Operating Profit of Total NOR | -52.06 | -7.06 | -1.40 |
| % Change in Total Excess Profit | -752.56 | -8,111.72 | -98.59 |
| % Total Excess Profit of Total Revenue | -54.99 | -5.47 | 0.07 |

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2007 TO 2009

University of Maryland Medical Center

| FISCAL YEAR ENDING | June 2009 | June 2008 | June 2007 |
|---|-------------|-------------|-------------|
| | ----- | ----- | ----- |
| Gross Patient Revenue: | | | |
| Regulated Services | 940,100,100 | 877,294,500 | 850,019,727 |
| Unregulated Services | 13,652,812 | 11,247,170 | 12,118,535 |
| TOTAL | 953,752,912 | 888,541,670 | 862,138,262 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 819,239,930 | 765,351,210 | 732,145,727 |
| Unregulated Services | 12,636,812 | 11,247,170 | 11,089,935 |
| TOTAL | 831,876,742 | 776,598,380 | 743,235,662 |
| Other Operating Revenue: | | | |
| Regulated Services | 19,191,128 | 22,760,295 | 17,125,479 |
| Unregulated Services | 26,293,982 | 22,910,504 | 22,865,520 |
| TOTAL | 45,485,110 | 45,670,799 | 39,990,999 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 838,431,058 | 788,111,505 | 749,271,206 |
| Unregulated Services | 38,930,794 | 34,157,674 | 33,955,455 |
| Total | 877,361,852 | 822,269,179 | 783,226,661 |
| Total Operating Expenses: | | | |
| Regulated Services | 760,178,731 | 774,992,564 | 707,064,558 |
| Total | 813,799,400 | 819,155,601 | 753,299,238 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | 35,291 | 33,724 | 34,164 |
| Total | 35,803 | 34,156 | 34,651 |
| NPR per EIPA : | | | |
| Regulated Services | 23,213.99 | 22,694.50 | 21,430.54 |
| Total | 23,234.64 | 22,736.52 | 21,449.35 |
| NOR per EIPA : | | | |
| Regulated Services | 23,757.79 | 23,369.40 | 21,931.82 |
| Total | 24,505.05 | 24,073.63 | 22,603.47 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | 21,540.43 | 22,980.39 | 20,696.39 |
| Total | 22,729.73 | 23,982.47 | 21,739.78 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | 78,252,327 | 13,118,941 | 42,206,648 |
| Unregulated Services | -14,689,875 | -10,005,363 | -12,279,225 |
| Total | 63,562,452 | 3,113,578 | 29,927,423 |
| Total Non-Operating Profit(Loss): | -55,439,000 | -59,345,000 | 9,060,000 |
| Non-Operating Revenue | -55,439,000 | -59,345,000 | 9,060,000 |
| Non-Operating Expenses | 0 | 0 | 0 |
| Total Excess Profit | 8,123,452 | -56,231,422 | 38,987,423 |
| % Change in NPR per EIPA - Regulated | 2.29 | 5.90 | 9.72 |
| % Change in NOR per EIPA - Regulated | 1.66 | 6.55 | 9.15 |
| % Change in Oper. Expense per EIPA- Regulated | -6.27 | 11.04 | 11.75 |
| % Change in Net Operating Profit- Regulated | 496.48 | -68.92 | -19.27 |
| % Net Operating Profit of Regulated NOR | 9.33 | 1.66 | 5.63 |
| % Change in Net Operating Profit- Total | 1,941.46 | -89.60 | -16.23 |
| % Net Total Operating Profit of Total NOR | 7.24 | 0.38 | 3.82 |
| % Change in Total Excess Profit | 114.45 | -244.23 | 18.58 |
| % Total Excess Profit of Total Revenue | 0.99 | -7.37 | 4.92 |

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2007 TO 2009

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Upper Chesapeake Medical Center

| FISCAL YEAR ENDING | December 2009 | December 2008 | December 2007 |
|---|---------------|---------------|---------------|
| | ----- | ----- | ----- |
| Gross Patient Revenue: | | | |
| Regulated Services | 219,562,700 | 196,899,000 | 169,024,300 |
| Unregulated Services | 118,800 | 97,400 | 96,000 |
| TOTAL | 219,681,500 | 196,996,400 | 169,120,300 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 187,017,300 | 170,264,950 | 146,891,259 |
| Unregulated Services | 107,000 | 85,400 | 72,800 |
| TOTAL | 187,124,300 | 170,350,350 | 146,964,059 |
| Other Operating Revenue: | | | |
| Regulated Services | 888,100 | 329,251 | 209,428 |
| Unregulated Services | 2,368,200 | 2,536,435 | 2,349,500 |
| TOTAL | 3,256,300 | 2,865,686 | 2,558,928 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 187,905,400 | 170,594,201 | 147,100,687 |
| Unregulated Services | 2,475,200 | 2,621,835 | 2,422,300 |
| Total | 190,380,600 | 173,216,036 | 149,522,987 |
| Total Operating Expenses: | | | |
| Regulated Services | 171,205,099 | 164,803,083 | 143,333,188 |
| Total | 177,257,000 | 169,677,231 | 145,021,377 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | 24,221 | 23,768 | 20,240 |
| Total | 24,234 | 23,780 | 20,252 |
| NPR per EIPA : | | | |
| Regulated Services | 7,721.19 | 7,163.54 | 7,257.31 |
| Total | 7,721.43 | 7,163.59 | 7,256.78 |
| NOR per EIPA : | | | |
| Regulated Services | 7,757.86 | 7,177.39 | 7,267.66 |
| Total | 7,855.80 | 7,284.10 | 7,383.14 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | 7,068.37 | 6,933.74 | 7,081.52 |
| Total | 7,314.27 | 7,135.28 | 7,160.86 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | 16,700,301 | 5,791,118 | 3,767,499 |
| Unregulated Services | -3,576,701 | -2,252,313 | 734,111 |
| Total | 13,123,600 | 3,538,805 | 4,501,610 |
| Total Non-Operating Profit(Loss): | 23,477,000 | -49,736,000 | -6,315,000 |
| Non-Operating Revenue | 23,477,000 | 1,036,000 | -214,000 |
| Non-Operating Expenses | 0 | 50,772,000 | 6,101,000 |
| Total Excess Profit | 36,600,600 | -46,197,195 | -1,813,390 |
| % Change in NPR per EIPA - Regulated | 7.78 | -1.29 | 3.35 |
| % Change in NOR per EIPA - Regulated | 8.09 | -1.24 | 1.30 |
| % Change in Oper. Expense per EIPA- Regulated | 1.94 | -2.09 | 5.34 |
| % Change in Net Operating Profit- Regulated | 188.38 | 53.71 | -57.03 |
| % Net Operating Profit of Regulated NOR | 8.89 | 3.39 | 2.56 |
| % Change in Net Operating Profit- Total | 270.85 | -21.39 | -52.41 |
| % Net Total Operating Profit of Total NOR | 6.89 | 2.04 | 3.01 |
| % Change in Total Excess Profit | 179.23 | -2,447.56 | -114.72 |
| % Total Excess Profit of Total Revenue | 17.11 | -26.51 | -1.21 |

HEALTH SERVICES COST REVIEW COMMISSION
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FISCAL YEAR 2007 TO 2009

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Washington Adventist Hospital

| FISCAL YEAR ENDING | December 2009 | December 2008 | December 2007 |
|---|---------------|---------------|---------------|
| | ----- | ----- | ----- |
| Gross Patient Revenue: | | | |
| Regulated Services | 284,247,984 | 279,418,776 | 259,383,175 |
| Unregulated Services | 530,141 | 553,548 | 433,051 |
| TOTAL | 284,778,125 | 279,972,324 | 259,816,226 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 233,793,878 | 227,431,160 | 218,752,469 |
| Unregulated Services | 526,645 | 549,800 | 428,985 |
| TOTAL | 234,320,523 | 227,980,960 | 219,181,454 |
| Other Operating Revenue: | | | |
| Regulated Services | 2,567,600 | 2,165,649 | 1,828,165 |
| Unregulated Services | 2,683,287 | 3,328,704 | 3,818,451 |
| TOTAL | 5,250,887 | 5,494,353 | 5,646,616 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 236,361,478 | 229,596,810 | 220,580,634 |
| Unregulated Services | 3,209,932 | 3,878,504 | 4,247,436 |
| Total | 239,571,410 | 233,475,314 | 224,828,070 |
| Total Operating Expenses: | | | |
| Regulated Services | 236,950,644 | 229,896,023 | 225,792,348 |
| Total | 241,160,143 | 234,379,490 | 231,640,767 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | 23,034 | 22,570 | 22,718 |
| Total | 23,040 | 22,573 | 22,711 |
| NPR per EIPA : | | | |
| Regulated Services | 10,149.91 | 10,076.55 | 9,629.08 |
| Total | 10,169.95 | 10,099.55 | 9,650.69 |
| NOR per EIPA : | | | |
| Regulated Services | 10,261.38 | 10,172.50 | 9,709.55 |
| Total | 10,397.85 | 10,342.95 | 9,899.31 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | 10,286.96 | 10,185.76 | 9,938.96 |
| Total | 10,466.80 | 10,383.01 | 10,199.28 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | -589,166 | -299,213 | -5,211,713 |
| Unregulated Services | -999,567 | -604,963 | -1,600,983 |
| Total | -1,588,733 | -904,176 | -6,812,697 |
| Total Non-Operating Profit(Loss): | -71,203 | -1,526,529 | 2,336,023 |
| Non-Operating Revenue | -71,203 | -1,526,529 | 2,336,023 |
| Non-Operating Expenses | 0 | 0 | 0 |
| Total Excess Profit | -1,659,936 | -2,430,705 | -4,476,674 |
| % Change in NPR per EIPA - Regulated | 0.73 | 4.65 | -1.15 |
| % Change in NOR per EIPA - Regulated | 0.87 | 4.77 | -1.03 |
| % Change in Oper. Expense per EIPA- Regulated | 0.99 | 2.48 | 3.06 |
| % Change in Net Operating Profit- Regulated | -96.90 | 94.26 | -241.60 |
| % Net Operating Profit of Regulated NOR | -0.25 | -0.13 | -2.36 |
| % Change in Net Operating Profit- Total | -75.71 | 86.73 | -387.39 |
| % Net Total Operating Profit of Total NOR | -0.66 | -0.39 | -3.03 |
| % Change in Total Excess Profit | 31.71 | 45.70 | -229.05 |
| % Total Excess Profit of Total Revenue | -0.69 | -1.05 | -1.97 |

HEALTH SERVICES COST REVIEW COMMISSION
DISCLOSURE OF HOSPITAL FINANCIAL AND STATISTICAL DATA
FISCAL YEAR 2007 TO 2009

Washington County Hospital

| FISCAL YEAR ENDING | June 2009 | June 2008 | June 2007 |
|---|-------------|-------------|-------------|
| | ----- | ----- | ----- |
| Gross Patient Revenue: | | | |
| Regulated Services | 243,018,300 | 229,868,300 | 206,966,700 |
| Unregulated Services | 41,566,400 | 48,088,000 | 44,036,300 |
| TOTAL | 284,584,700 | 277,956,300 | 251,003,000 |
| Net Patient Revenue(NPR): | | | |
| Regulated Services | 203,634,400 | 194,093,600 | 175,218,800 |
| Unregulated Services | 27,231,200 | 29,655,300 | 28,892,400 |
| TOTAL | 230,865,600 | 223,748,900 | 204,111,200 |
| Other Operating Revenue: | | | |
| Regulated Services | 1,961,400 | 855,900 | 1,841,000 |
| Unregulated Services | 2,252,200 | 1,880,900 | 1,782,600 |
| TOTAL | 4,213,600 | 2,736,800 | 3,623,600 |
| Net Operating Revenue(NOR) | | | |
| Regulated Services | 205,595,800 | 194,949,500 | 177,059,800 |
| Unregulated Services | 29,483,400 | 31,536,200 | 30,675,000 |
| Total | 235,079,200 | 226,485,700 | 207,734,800 |
| Total Operating Expenses: | | | |
| Regulated Services | 200,960,847 | 185,543,944 | 171,175,839 |
| Total | 231,305,500 | 218,839,600 | 203,255,000 |
| Equivalent Inpatient ADMs(EIPA): | | | |
| Regulated Services | 24,851 | 24,077 | 22,989 |
| Total | 29,102 | 29,114 | 27,880 |
| NPR per EIPA : | | | |
| Regulated Services | 8,194.10 | 8,061.35 | 7,621.96 |
| Total | 7,932.99 | 7,685.29 | 7,321.06 |
| NOR per EIPA : | | | |
| Regulated Services | 8,273.02 | 8,096.90 | 7,702.04 |
| Total | 8,077.77 | 7,779.29 | 7,451.04 |
| Operating Expenses per EIPA : | | | |
| Regulated Services | 8,086.52 | 7,706.25 | 7,446.09 |
| Total | 7,948.10 | 7,516.66 | 7,290.35 |
| Net Operating Profit(Loss): | | | |
| Regulated Services | 4,634,953 | 9,405,556 | 5,883,961 |
| Unregulated Services | -861,253 | -1,759,456 | -1,404,161 |
| Total | 3,773,700 | 7,646,100 | 4,479,800 |
| Total Non-Operating Profit(Loss): | | | |
| Non-Operating Revenue | -4,440,000 | 1,112,000 | 2,317,800 |
| Non-Operating Expenses | 147,500 | 140,400 | 346,200 |
| Total Excess Profit | -813,800 | 8,617,700 | 6,451,400 |
| % Change in NPR per EIPA - Regulated | 1.65 | 5.76 | 7.56 |
| % Change in NOR per EIPA - Regulated | 2.18 | 5.13 | 6.68 |
| % Change in Oper. Expense per EIPA- Regulated | 4.93 | 3.49 | 7.50 |
| % Change in Net Operating Profit- Regulated | -50.72 | 59.85 | -12.05 |
| % Net Operating Profit of Regulated NOR | 2.25 | 4.82 | 3.32 |
| % Change in Net Operating Profit- Total | -50.65 | 70.68 | -5.15 |
| % Net Total Operating Profit of Total NOR | 1.61 | 3.38 | 2.16 |
| % Change in Total Excess Profit | -109.44 | 33.58 | -0.15 |
| % Total Excess Profit of Total Revenue | -0.35 | 3.79 | 3.07 |

HEALTH SERVICES COST REVIEW COMMISSION
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FISCAL YEAR 2009-2007

ALL SPECIALTY HOSPITALS

| FISCAL YEAR ENDING | YEAR 2009 | YEAR 2008 | YEAR 2007 |
|---|--------------|-------------|-------------|
| Gross Patient Revenue | 372,903,294 | 362,312,774 | 341,654,608 |
| Net Patient Revenue (NPR) | 301,960,072 | 296,493,374 | 282,523,345 |
| Other Operating Revenue | 2,627,858 | 4,821,747 | 4,993,614 |
| Net Operating Revenue (NOR) | 304,587,930 | 301,315,121 | 287,516,959 |
| Operating Expenses | 301,934,610 | 290,868,527 | 282,938,600 |
| Inpatient Admissions (IPAs) | 16,659 | 16,212 | 16,568 |
| Equivalent Inpatient Admissions (EIPAs) | 18,044 | 17,616 | 18,063 |
| NPR per EIPA | 16,734.67 | 16,830.91 | 15,641.00 |
| Operating Expenses per EIPA | 16,733.25 | 16,511.61 | 15,663.99 |
| Net Operating Profit (Loss) | 2,653,320 | 10,446,594 | 4,578,359 |
| Total Non-Operating Profit (Loss) | (11,965,618) | (3,608,330) | 15,533,922 |
| Total Excess Profits (Loss) | (9,312,298) | 6,838,264 | 20,112,281 |
| | | | |
| % Change in NPR per EIPA | (0.57) | 7.61 | 4.07 |
| % Change in Cost per EIPA | 1.34 | 5.41 | 4.13 |

Adventist Behavioral Health-Rockville

| FISCAL YEAR ENDING | YEAR 2009 | YEAR 2008 | YEAR 2007 |
|---|-------------|-------------|------------|
| Gross Patient Revenue | 26,353,500 | 24,214,800 | 23,548,000 |
| Net Patient Revenue (NPR) | 20,491,700 | 17,174,100 | 16,944,200 |
| Other Operating Revenue | 139,100 | 861,900 | 764,000 |
| Net Operating Revenue (NOR) | 20,630,800 | 18,036,000 | 17,708,200 |
| Operating Expenses | 20,369,500 | 18,678,800 | 18,401,400 |
| Inpatient Admissions (IPAs) | 2,873 | 2,456 | 2,997 |
| Equivalent Inpatient Admissions (EIPAs) | 3,005 | 2,525 | 3,076 |
| NPR per EIPA | 6,819.23 | 6,801.62 | 5,508.52 |
| Operating Expenses per EIPA | 6,778.57 | 7,397.54 | 5,982.25 |
| Net Operating Profit (Loss) | 261,300 | (642,800) | (693,200) |
| Total Non-Operating Profit (Loss) | (2,698,500) | (3,061,300) | 169,200 |
| Total Excess Profits (Loss) | (2,437,200) | (3,704,100) | (524,000) |
| | | | |
| % Change in NPR per EIPA | 0.26 | 23.47 | 10.76 |
| % Change in Cost per EIPA | (8.37) | 23.66 | 12.64 |

HEALTH SERVICES COST REVIEW COMMISSION
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Adventist Rehab Hospital of MD.

| FISCAL YEAR ENDING | YEAR 2009 | YEAR 2008 | YEAR 2007 |
|---|-------------|-------------|-------------|
| Gross Patient Revenue | 39,847,200 | 32,000,100 | 23,898,800 |
| Net Patient Revenue (NPR) | 19,718,500 | 20,295,800 | 19,443,200 |
| Other Operating Revenue | 159,900 | 210,300 | 186,300 |
| Net Operating Revenue (NOR) | 19,878,400 | 20,506,100 | 19,629,500 |
| Operating Expenses | 25,366,100 | 24,220,600 | 21,824,600 |
| Inpatient Admissions (IPAs) | 1,642 | 1,669 | 1,571 |
| Equivalent Inpatient Admissions (EIPAs) | 1,642 | 1,669 | 1,571 |
| NPR per EIPA | 12,008.83 | 12,160.46 | 12,376.32 |
| Operating Expenses per EIPA | 15,448.29 | 14,512.04 | 13,892.17 |
| Net Operating Profit (Loss) | (5,487,700) | (3,714,500) | (2,195,100) |
| Total Non-Operating Profit (Loss) | 6,041,700 | 4,485,800 | 3,267,200 |
| Total Excess Profits (Loss) | 554,000 | 771,300 | 1,072,100 |
| | | | |
| % Change in NPR per EIPA | (1.25) | (1.74) | (11.76) |
| % Change in Cost per EIPA | 6.45 | 4.46 | (7.05) |

Brook Lane Health Services

| FISCAL YEAR ENDING | YEAR 2009 | YEAR 2008 | YEAR 2007 |
|---|-------------|-------------|-------------|
| Gross Patient Revenue | 10,468,100 | 9,586,000 | 9,288,400 |
| Net Patient Revenue (NPR) | 8,536,900 | 7,872,100 | 7,749,400 |
| Other Operating Revenue | 125,300 | 122,400 | 97,200 |
| Net Operating Revenue (NOR) | 8,662,200 | 7,994,500 | 7,846,600 |
| Operating Expenses | 10,415,300 | 10,363,600 | 10,153,200 |
| Inpatient Admissions (IPAs) | 1,458 | 1,307 | 1,322 |
| Equivalent Inpatient Admissions (EIPAs) | 1,577 | 1,423 | 1,429 |
| NPR per EIPA | 5,413.38 | 5,532.04 | 5,422.95 |
| Operating Expenses per EIPA | 6,604.50 | 7,282.92 | 7,105.11 |
| Net Operating Profit (Loss) | (1,753,100) | (2,369,100) | (2,306,600) |
| Total Non-Operating Profit (Loss) | 2,008,800 | 1,998,200 | 2,315,200 |
| Total Excess Profits (Loss) | 255,700 | (370,900) | 8,600 |
| | | | |
| % Change in NPR per EIPA | (2.15) | 2.01 | 0.42 |
| % Change in Cost per EIPA | (9.32) | 2.50 | 5.64 |

HEALTH SERVICES COST REVIEW COMMISSION
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FISCAL YEAR 2009-2007

Adventist Behavioral Health - Eastern Shore

| FISCAL YEAR ENDING | YEAR 2009 | YEAR 2008 | YEAR 2007 |
|---|-----------|-----------|-----------|
| Gross Patient Revenue | 3,026,700 | 3,148,300 | 2,842,250 |
| Net Patient Revenue (NPR) | 2,535,056 | 2,652,328 | 2,702,504 |
| Other Operating Revenue | 0 | 0 | 0 |
| Net Operating Revenue (NOR) | 2,535,056 | 2,652,328 | 2,702,504 |
| Operating Expenses | 1,066,731 | 1,277,815 | 3,521,872 |
| Inpatient Admissions (IPAs) | 309 | 296 | 260 |
| Equivalent Inpatient Admissions (EIPAs) | 309 | 296 | 286 |
| NPR per EIPA | 8,204.06 | 8,960.57 | 9,449.31 |
| Operating Expenses per EIPA | 3,452.20 | 4,316.94 | 12,314.24 |
| Net Operating Profit (Loss) | 1,468,325 | 1,374,513 | (819,368) |
| Total Non-Operating Profit (Loss) | 0 | 0 | 0 |
| Total Excess Profits (Loss) | 1,468,325 | 1,374,513 | (819,368) |
| % Change in NPR per EIPA | (8.44) | (5.17) | 21.69 |
| % Change in Cost per EIPA | (20.03) | (64.94) | 52.72 |

Levindale Hospital

| FISCAL YEAR ENDING | YEAR 2009 | YEAR 2008 | YEAR 2007 |
|---|-------------|-------------|------------|
| Gross Patient Revenue | 67,857,200 | 64,469,200 | 61,976,500 |
| Net Patient Revenue (NPR) | 59,584,000 | 61,303,200 | 55,701,100 |
| Other Operating Revenue | 959,900 | 1,557,500 | 1,895,100 |
| Net Operating Revenue (NOR) | 60,543,900 | 62,860,700 | 57,596,200 |
| Operating Expenses | 51,485,600 | 49,975,400 | 49,009,500 |
| Inpatient Admissions (IPAs) | 749 | 721 | 696 |
| Equivalent Inpatient Admissions (EIPAs) | 774 | 742 | 724 |
| NPR per EIPA | 76,981.91 | 82,618.87 | 76,935.22 |
| Operating Expenses per EIPA | 66,518.86 | 67,352.29 | 67,692.68 |
| Net Operating Profit (Loss) | 9,058,300 | 12,885,300 | 8,586,700 |
| Total Non-Operating Profit (Loss) | (9,677,900) | (6,797,600) | 497,000 |
| Total Excess Profits (Loss) | (619,600) | 6,087,700 | 9,083,700 |
| % Change in NPR per EIPA | (6.82) | 7.39 | 10.65 |
| % Change in Cost per EIPA | (1.24) | (0.50) | 10.06 |

* NOTE: FY 2005 Regulated Service Only

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Mt. Washington Pediatric Hospital

| FISCAL YEAR ENDING | YEAR 2009 | YEAR 2008 | YEAR 2007 |
|---|-------------|-------------|------------|
| Gross Patient Revenue | 47,388,100 | 42,926,300 | 41,326,500 |
| Net Patient Revenue (NPR) | 42,414,800 | 38,456,300 | 37,125,900 |
| Other Operating Revenue | 178,000 | 146,000 | 189,000 |
| Net Operating Revenue (NOR) | 42,592,800 | 38,602,300 | 37,314,900 |
| Operating Expenses | 37,697,600 | 35,011,100 | 34,743,700 |
| Inpatient Admissions (IPAs) | 705 | 766 | 674 |
| Equivalent Inpatient Admissions (EIPAs) | 863 | 955 | 815 |
| NPR per EIPA | 49,148.09 | 40,268.38 | 45,553.25 |
| Operating Expenses per EIPA | 43,682.04 | 36,660.84 | 42,630.31 |
| Net Operating Profit (Loss) | 4,895,200 | 3,591,200 | 2,571,200 |
| Total Non-Operating Profit (Loss) | (3,290,600) | (2,042,600) | (531,400) |
| Total Excess Profits (Loss) | 1,604,600 | 1,548,600 | 2,039,800 |
| | | | |
| % Change in NPR per EIPA | 22.05 | (11.60) | 28.73 |
| % Change in Cost per EIPA | 19.15 | (14.00) | 21.69 |

Sheppard Pratt Hospital

| FISCAL YEAR ENDING | YEAR 2009 | YEAR 2008 | YEAR 2007 |
|---|-------------|-------------|-------------|
| Gross Patient Revenue | 110,846,600 | 112,116,000 | 107,203,600 |
| Net Patient Revenue (NPR) | 92,702,000 | 88,163,000 | 83,124,000 |
| Other Operating Revenue | 1,025,700 | 1,458,900 | 1,223,400 |
| Net Operating Revenue (NOR) | 93,727,700 | 89,621,900 | 84,347,400 |
| Operating Expenses | 93,897,000 | 88,496,900 | 85,399,000 |
| Inpatient Admissions (IPAs) | 7,953 | 7,938 | 7,873 |
| Equivalent Inpatient Admissions (EIPAs) | 8,812 | 8,843 | 8,898 |
| NPR per EIPA | 10,519.97 | 9,969.81 | 9,341.87 |
| Operating Expenses per EIPA | 10,655.58 | 10,007.57 | 9,597.55 |
| Net Operating Profit (Loss) | (169,300) | 1,125,000 | (1,051,600) |
| Total Non-Operating Profit (Loss) | (1,704,900) | (534,800) | 6,529,100 |
| Total Excess Profits (Loss) | (1,874,200) | 590,200 | 5,477,500 |
| | | | |
| % Change in NPR per EIPA | 5.52 | 6.72 | 1.48 |
| % Change in Cost per EIPA | 6.48 | 4.27 | (1.20) |

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St. Luke Institute

| FISCAL YEAR ENDING | YEAR 2009 | YEAR 2008 | YEAR 2007 |
|---|-------------|-----------|-----------|
| Gross Patient Revenue | 5,707,394 | 6,416,974 | 6,030,458 |
| Net Patient Revenue (NPR) | 5,345,816 | 6,103,446 | 5,686,441 |
| Other Operating Revenue | 110,458 | 141,647 | 125,614 |
| Net Operating Revenue (NOR) | 5,456,274 | 6,245,093 | 5,812,055 |
| Operating Expenses | 7,177,979 | 6,900,012 | 6,562,628 |
| Inpatient Admissions (IPAs) | 70 | 80 | 81 |
| Equivalent Inpatient Admissions (EIPAs) | 74 | 102 | 90 |
| NPR per EIPA | 72,240.76 | 59,837.71 | 63,182.68 |
| Operating Expenses per EIPA | 96,999.72 | 67,647.18 | 72,918.09 |
| Net Operating Profit (Loss) | (1,721,705) | (654,919) | (750,573) |
| Total Non-Operating Profit (Loss) | (1,197,018) | 2,445,670 | 2,172,622 |
| Total Excess Profits (Loss) | (2,918,723) | 1,790,751 | 1,422,049 |
| | | | |
| % Change in NPR per EIPA | 20.73 | (5.29) | 15.84 |
| % Change in Cost per EIPA | 43.39 | (7.23) | 20.03 |

University Specialty Hospital

| FISCAL YEAR ENDING | YEAR 2009 | YEAR 2008 | YEAR 2007 |
|---|-------------|-------------|------------|
| Gross Patient Revenue | 61,408,500 | 67,435,100 | 65,540,100 |
| Net Patient Revenue (NPR) | 50,631,300 | 54,473,100 | 54,046,600 |
| Other Operating Revenue | (70,500) | 323,100 | 513,000 |
| Net Operating Revenue (NOR) | 50,560,800 | 54,796,200 | 54,559,600 |
| Operating Expenses | 54,458,800 | 55,944,300 | 53,322,700 |
| Inpatient Admissions (IPAs) | 900 | 979 | 1,094 |
| Equivalent Inpatient Admissions (EIPAs) | 988 | 1,061 | 1,174 |
| NPR per EIPA | 51,246.26 | 51,341.28 | 46,036.29 |
| Operating Expenses per EIPA | 55,120.24 | 52,727.90 | 45,419.68 |
| Net Operating Profit (Loss) | (3,898,000) | (1,148,100) | 1,236,900 |
| Total Non-Operating Profit (Loss) | (1,447,200) | (101,700) | 1,115,000 |
| Total Excess Profits (Loss) | (5,345,200) | (1,249,800) | 2,351,900 |
| | | | |
| % Change in NPR per EIPA | (0.19) | 11.52 | 8.73 |
| % Change in Cost per EIPA | 4.54 | 16.09 | 12.77 |