# MARYLAND 

DEPARTMENT OF
Budget \& MAnagement

| MARTIN O'MALLEY | T. ELOISE FOSTER |
| :--- | ---: |
| Governor | Secretary |
| ANTHONY BROWN | January 1,2012 |
| Lieutenant Governor | DAVID C. ROMANS |
|  | Deputy Secretary |

The Honorable Martin O'Malley<br>Governor<br>Executive Department<br>State House<br>Annapolis, MD 21401<br>The Honorable Thomas V. Mike Miller, Jr.<br>President of the Senate<br>H-107 State House<br>Annapolis, MD 21401-1991<br>The Honorable Michael E. Busch<br>Speaker of the House<br>H-101 State House<br>Annapolis, MD 21401-1991

January 1, 2012

Dear Governor O'Malley, President Miller and Speaker Busch:
Section 4-302 of the State Personnel and Pensions Article requires the Secretary of Budget and Management (DBM) to report to the General Assembly on or before January 1 of each year regarding personnel activity for the previous fiscal year. The enclosed Annual Personnel Report which was prepared by the DBM Office of Personnel Services and Benefits is submitted in compliance with that statutory requirement.

If there are any questions regarding the information provided in this report, please do not hesitate to contact me, or your staff may contact Ms. Cindy Kollner, Executive Director of the Office of Personnel Services and Benefits, at 410-767-4716.

Sincerely,

T. Eloise Foster
Secretary

Enclosure
Cc: Cindy Kollner, Executive Director, Office of Personnel Services and Benefits Rebecca Burner, Director, Government Relations

~Effective Resource Management ${ }^{\sim}$<br>45 Calvert Street • Annapolis, MD 21401-1907

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# MARYLAND 

# ANNUAL PERSONNEL REPORT FOR FISCAL YEAR 2011 

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## INTRODUCTION

This Annual Report provides information related to the State Personnel Management System and the Maryland Department of Transportation (except for the Maryland Transportation Authority and the union employees of the Maryland Transit Administration) as of June 30, 2011. This report does not include information for the University System of Maryland, Baltimore City Community College, the Injured Workers' Insurance Fund, or Legislative and Judiciary employees. This report does not contain personnel information for temporary employees.

## Highlights About State Employees

As of June 30, 2011
SPMSState Government at a Glance
FTEs ${ }^{1}$ Included in CollectiveBargaining Units26,744.323,723.00
FTEs Excluded from CollectiveBargaining Units
Total
$\frac{15,495.33}{\mathbf{4 2 , 2 3 9 . 6 5}} \quad \frac{2,268.50}{\mathbf{5 , 9 9 1 . 5 0}}$
Percentage of Employees working in . . .
Anne Arundel County ..... 13.4\% ..... 32.9\%
Baltimore City ..... 36.6\% ..... 30.3\%
Baltimore Metro Area ${ }^{2}$ ..... 18.1\% ..... 10.1\%10.2\%
Eastern Shore Area10.2\%
7.5\%
Southern Maryland Area 2.6\% ..... 2.6\%4.7\%
Washington Metro Area9.9\%
Western Maryland Area6.7\%
Employees ${ }^{3}$ Employed on a . . .
Full-Time Basis ..... 41,547 ..... 5,968
Part-Time Basis ..... 1,152 ..... 48
Total 42,699 ..... 6,016
The Average Employee Age is ..... 46 ..... 48
The Average Employee Length of Service in years is ..... 12 ..... 15
The Average Employee Earns . . . ..... \$47,934 ..... \$51,250
Note: ${ }^{1}$ The FTE counts do not include vacant positions.
${ }^{2}$ The Baltimore Metro Area includes: Baltimore, Carroll, Harford and Howard Counties. ${ }^{3}$ The employee count is actual employees, not full-time equivalents (FTEs).

## Summary of State Positions

As of June 30, 2011
PERMANENT FTEs BY STATUS
SPMS ..... MDOT
FTEs Included in Bargaining ..... 26,744.32 ..... 3,723.00
FTEs Excluded from Bargaining15,495.332,268.50
Agency Excluded by Statute 8,041.09 ..... 66.50
ConfidentialManagerial
Supervisory498.45276.00
2,254.40 ..... 754.00
Student ..... 0.00 ..... 1.00
4,665.391,167.00
Agency Head ..... 18.00 ..... 1.00
Board or Commission MemberTOTAL18.003.00
42,239.65 ..... 5,991.50
BY PERCENT EMPLOYED
Full-Time

| Filled positions | 41,547 | 5,968 |
| :--- | ---: | ---: |
| Vacant positions | 3,758 | 468 |
|  | $\mathbf{4 5 , 3 0 5}$ | $\mathbf{6 , 4 3 6}$ |

Part-Time ${ }^{1}$
Filled positions

| 1,152 |  |
| ---: | ---: |
| 176 |  |
|  | 48 |

Total Number of Filled Positions42,6996,016
Total Number of Vacant PositionsTOTAL NUMBER OF POSITIONS$\begin{array}{r}3,934 \\ \hline 46,633\end{array}$471
CONTRACTUAL EMPLOYMENT ${ }^{2}$
Total Number of Contracts 3,440 ..... 152
Total Number of FTEs ..... 2,088.49 ..... 77.30

[^0]
## History of Contractual Employees Moved to Regular Positions Personnel Management System and Maryland Department of Transportation Employees <br> FY '08 - FY'11

| Agency | FY08 <br> FTE's | FY09 <br> FTE's | FY10 <br> FTE's | FY11 <br> FTE's |
| :--- | ---: | ---: | ---: | ---: |
| Aging | 1 | 0 | 1 | 2 |
| Agriculture | 2.5 | 0 | 0 | 1 |
| Budget and Management | 3 | 2 | 1 | 1 |
| Business and Economic Development | 2 | 1 | 1 | 0 |
| Education (MSDE) | 32 | 21.5 | 23 | 37.5 |
| Environment | 10 | 6 | 5 | 9 |
| General Services | 3 | 4 | 1 | 3 |
| Health and Mental Hygiene | 226.29 | 168.6 | 111.24 | 159.67 |
| Housing and Community Development | 10 | 16 | 15.8 | 14 |
| Human Resources | 11 | 8.5 | 28 | 17 |
| Information and Technology | 0 | 0 | 0 | 0 |
| Juvenile Services | 68 | 188 | 31 | 53 |
| Labor, Licensing and Regulation | 55 | 45 | 64 | 60.8 |
| Natural Resources | 11 | 49.8 | 3.8 | 7 |
| Planning | 3 | 0 | 0 | 0 |
| Public Safety and Correctional Services | 29 | 19 | 14 | 10 |
| State Police | 2 | 0 | 0 | 1 |
| Transportation | 30 | 45 | 18 | 23 |
| Veterans Affairs | 0 | 0 | 0 | 0 |
| All Other Agencies | 62 | 22 | 13.5 | 40 |
| Total | 560.79 | 596.4 | 331.34 | 438.97 |

## Distribution of Full-Time Equivalent Positions for State Personnel Management System and Maryland Department of Transportation As of June 30, 2011

| Agency | Budgeted <br> FTE's | Vacant <br> FTE's |
| :--- | ---: | ---: |
| Aging ${ }^{1}$ | 130.45 | 0.00 |
| Agriculture | $401: 50$ | 41.90 |
| Budget and Management | 308.50 | 24.00 |
| Business and Economic Development | 227.00 | 12.00 |
| Education (MSDE) | $1,409.60$ | 97.00 |
| Environment | 940.00 | 42.00 |
| General Services | 582.00 | 53.50 |
| Health and Mental Hygiene | $9,636.04$ | $1,172.25$ |
| Housing and Community Development | 339.00 | 22.00 |
| Human Resources | $6,601.40$ | 435.25 |
| Information and Technology | 116.00 | 22.00 |
| Juvenile Services | $2,194.05$ | 203.00 |
| Labor, Licensing and Regulation | $1,776.34$ | 123.25 |
| Natural Resources | $1,272.00$ | 96.00 |
| Planning | 156.50 | 6.00 |
| Public Safety and Correctional Services | $11,183.50$ | 595.00 |
| State Police | $2,386.50$ | 186.00 |
| Transportation | $6,461.00$ | 469.50 |
| Veterans Affairs | 74.00 | 1.00 |
| All Other Agencies | $6,624.20$ | 739.00 |
| Total | $52,819.58$ | $4,340.65$ |

Note: Budgeted FTEs include vacant positions.
${ }^{1}$ These figures for Aging do not include 77.75 FTE Senior Citizen Aides.

Full-Time Equivalent Positions Included and Excluded from Collective Bargaining for State Personnel Management System and Maryland Department of Transportation

As of June 30, 2011

| Agency | Number of <br> Included <br> FTE's | Number of <br> Excluded <br> FTE's |
| :--- | ---: | ---: |
| Aging ${ }^{1}$ | 31.70 | 110.50 |
| Agriculture | 251.30 | 107.10 |
| Budget and Management | 50.80 | 232.10 |
| Business and Econornic Development | 25.00 | 189.80 |
| Education (MSDE) | 85.50 | $1,203.35$ |
| Environment | 555.00 | 339.00 |
| General Services | 366.50 | 160.00 |
| Health and Mental Hygiene | $6,109.39$ | $2,268.27$ |
| Housing and Community Development | 165.70 | 148.93 |
| Human Resources | $4,736.82$ | $1,387.85$ |
| Information and Technology | 48.50 | 44.00 |
| Juvenile Services | $1,590.85$ | 393.35 |
| Labor, Licensing and Regulation | 753.89 | 632.68 |
| Natural Resources | 31.50 | 414.30 |
| Planning | $8,568.20$ | $2,005.79$ |
| Public Safety and Correctional Services | $1,852.50$ | 348.00 |
| State Police | $3,723.00$ | $2,268.50$ |
| Transportation | 45.50 | 27.00 |
| Veterans Affairs | 460.10 | $5,364.31$ |
| All Other Agencies | $30,467.32$ | $17,763.83$ |
| Total |  |  |

Note: FTEs counts do not include vacant positions and are based on percent employed.
${ }^{1}$ These figures for Aging include 77.75 FTE Senior Citizen Aides.

## Geographic Locations of State Positions As of June 30, 2011

|  | Employees ${ }^{1}$ |  | Vacant Positions |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | SPMS | MDOT | SPMS | MDOT ${ }^{2}$ | SPMS | MDOT |
| Allegany | 2,021 | 159 | 92 |  | 2,113 | 159 |
| Anne Arundel | 5,746 | 1,980 | 595 |  | 6,341 | 1,980 |
| Baltimore City | 15,640 | 1,820 | 1,371 |  | 17,011 | 1,820 |
| Baltimore County | 3,785 | 376 | 294 |  | 4,079 | 376 |
| Calvert | 279 | 36 | 20 |  | 299 | 36 |
| Caroline | 232 | 32 | 32 |  | 264 | 32 |
| Carroll | 1,709 | 73 | 171 |  | 1,880 | 73 |
| Cecil | 400 | 63 | 59 |  | 459 | 63 |
| Charles | 485 | 87 | 58 |  | 543 | 87 |
| Dorchester | 438 | 26 | 30 |  | 468 | 26 |
| Frederick | 784 | 150 | 62 |  | 846 | 150 |
| Garrett | 370 | 40 | 44 |  | 414 | 40 |
| Harford | 549 | 81 | 90 |  | 639 | 81 |
| Howard | 1,709 | 80 | 180 |  | 1,889 | 80 |
| Kent | 219 | 59 | 21 |  | 240 | 59 |
| Montgomery | 643 | 234 | 61 |  | 704 | 234 |
| Prince George's | 1,393 | 357 | 117 |  | 1,510 | 357 |
| Queen Anne's | 346 | 54 | 35 |  | 381 | 54 |
| Somerset | 1,032 | 22 | 95 |  | 1,127 | 22 |
| St. Mary's | 355 | 32 | 25 |  | 380 | 32 |
| Talbot | 268 | 63 | 32 |  | 300 | 63 |
| Washington County | 2,830 | 56 | 128 |  | 2,958 | 56 |
| Wicomico | 1,133 | 96 | 108 |  | 1,241 | 96 |
| Worcester | 313 | 38 | 75 |  | 388 | 38 |
| Wash., D.C. | 5 | 2 | 0 |  | 5 | 2 |
| Out Of State | 10 | 0 | 2 |  | 12 | 0 |
| Other ${ }^{2}$ | 5 | 0 | 137 | 471 | 142 | 471 |
| Total | 42,699 | 6,016 | 3,934 | 471 | 46,633 | 6,487 |

Note: ${ }^{1}$ The employee count is actual employees.
${ }^{2}$ Positions that do not have location assignments, and for MDOT vacant positions without locations only the total is listed.

## Years of Service of State Employees As of June 30, 2011

| Years of Service | Number of Employees (\%) |  |  |  |
| :--- | :---: | :---: | :---: | :---: |
| SPMS |  | MDOT |  |  |
| Less than 1 year | 3,085 | $(7 \%)$ | 327 | $(5 \%)$ |
| $1-5$ years | 19,142 | $(45 \%)$ | 1,397 | $(23 \%)$ |
| $6-10$ years | 8,730 | $(20 \%)$ | 861 | $(14 \%)$ |
| $11-15$ years | 4,026 | $(9 \%)$ | 817 | $(14 \%)$ |
| $16-20$ years | 3,681 | $(9 \%)$ | 549 | $(9 \%)$ |
| $21-30$ years | 3,434 | $(8 \%)$ | 1,462 | $(24 \%)$ |
| over 30 years | 601 | $(1 \%)$ | 603 | $(10 \%)$ |
| Total | $\mathbf{4 2 , 6 9 9}$ |  | $\mathbf{6 , 0 1 6}$ |  |

Note: Employees are actual.

Years of Service of State Employees


Years of Service

因SPMS ■MDOT

# Personnel Activities for State Employees As of June 30, 2011 

SPMS ..... MDOT
TRANSACTIONS Appointments ..... 3,336 ..... 344
Reinstatements ..... 373 ..... 21
Transfers ..... 297
Promotions ..... 2,988 ..... 137
Reclassifications ..... 1,227 ..... 500
Demotions ..... 239
Total 8,460 ..... 14
107155
SEPARATIONS Deceased ..... 68
Failed to Report for Duty ..... 25
Layoffs ..... 6
Leave of Absence ${ }^{1}$ ..... 88
Resignations ..... 1,992 ..... 48
Retired ..... 2,214 ..... 378
Terminated ..... 244 ..... 17
Terminated on Probation ..... 128 ..... 15
Other ..... 0
Total 4,765 ..... 628
GRIEVANCES Resolved at DBM ..... 116
Forwarded to OAH ..... 71
Total ..... 187
DISCIPLINARY Resolved at DBM ..... 231
ACTION APPEALS Forwarded to OAH ..... 188
Total ..... 419
WHISTLEBLOWER Withdrawn/Settlement ..... 1
COMPLAINTS Pending ..... 0
Probable Cause ..... 0
No Probable Cause ..... 10
Total ..... 11
${ }^{1}$ Includes personal, medical, military and leave of absence without pay.

## Turnover for State <br> Employees As of June 30, 2011

SPMS ..... MDOT
Resigned1,992207
Retired ..... 2,214 ..... 378
Removals ${ }^{1}$ ..... 378 ..... 18
Deceased ..... 68 ..... 6
Military Leave 4 ..... 0
Total 4,656 ..... 609
Total Positions ..... 46,633 ..... 6,487
Turnover ${ }^{2}$ \% for FY 11 10\% ..... 9\%

Note: ${ }^{1}$ Removals include layoffs, terminations, terminations on probation and those who fail physicals.
${ }^{2}$ Turnover reflects the number of departures from State government divided by the total number of positions on the last day of the fiscal year for agencies.

## Distribution of State Positions by Salary Grade

 As of June 30, 2011
## Standard Salary Schedule

| Grade | Number of FTEs |  | \% |  |
| :---: | :---: | :---: | :---: | :---: |
|  | SPMS | MDOT | SPMS | MDOT |
| 5 | 532.30 | 7.0 | 1.40\% | 0.13\% |
| 6 | 393.10 | 136.0 | 1.03\% | 2.54\% |
| 7 | 1,143.60 | 23.0 | 3.00\% | 0.43\% |
| 8 | 1,106.02 | 263.5 | 2.90\% | 4.93\% |
| 9 | 1,638.10 | 26.0 | 4.30\% | 0.49\% |
| 10 | 1,529.10 | 1,054.0 | 4.01\% | 19.72\% |
| 11 | 2,870.97 | 96.5 | 7.53\% | 1.81\% |
| 12 | 3,110.62 | 569.0 | 8.16\% | 10.64\% |
| 13 | 6,550.25 | 130.5 | 17.19\% | 2.44\% |
| 14 | 3,716.80 | 303.0 | 9.75\% | 5.67\% |
| 15 | 2,498.35 | 305.5 | 6.56\% | 5.71\% |
| 16 | 4,439.94 | 444.0 | 11.65\% | 8.31\% |
| 17 | 2,652.21 | 375.0 | 6.96\% | 7.01\% |
| 18 | 1,674.83 | 484.0 | 4.40\% | 9.05\% |
| 19 | 1,124.80 | 328.0 | 2.95\% | 6.14\% |
| 20 | 796.50 | 246.0 | 2.09\% | 4.60\% |
| 21 | 728.78 | 222.0 | 1.91\% | 4.15\% |
| 22 | 811.38 | 159.0 | 2.13\% | 2.97\% |
| 23 | 301.30 | 70.0 | 0.79\% | 1.31\% |
| 24 | 320.55 | 70.0 | 0.84\% | 1.31\% |
| 25 | 83.60 | 22.0 | 0.22\% | 0.41\% |
| 26 | 79.00 | 12.0 | 0.21\% | 0.22\% |
| Total | 38,102.10 | 5,346.0 | 100.00\% | 100.00\% |
| Other Schedules | 4,170.00 | 645.5 |  |  |
|  |  |  |  |  |
| Total: | 42,272.10 | 5,991.5 |  |  |

State Positions by Salary Grades


■SPMS ■MDOT

# Distribution of State Positions by Salary Step As of June 30, 2011 

Step Levels of Standard Salary Schedule

| Step | Number of FTEs |  | $\%$ |  |
| ---: | ---: | ---: | ---: | ---: |
|  | SPMS | MDOT | SPMS | MDOT |
| Base | 2001.67 | 213.0 | $5.25 \%$ | $3.98 \%$ |
| 1 | 884.12 | 120.5 | $2.32 \%$ | $2.25 \%$ |
| 2 | 1061.47 | 101.5 | $2.79 \%$ | $1.90 \%$ |
| 3 | 2877.75 | 272.0 | $7.55 \%$ | $5.09 \%$ |
| 4 | 2032.39 | 195.0 | $5.33 \%$ | $3.65 \%$ |
| 5 | 2599.83 | 281.0 | $6.82 \%$ | $5.26 \%$ |
| 6 | 3168.27 | 242.0 | $8.32 \%$ | $4.53 \%$ |
| 7 | 1519.37 | 170.0 | $3.99 \%$ | $3.18 \%$ |
| 8 | 1672.47 | 237.5 | $4.39 \%$ | $4.44 \%$ |
| 9 | 2079.97 | 376.0 | $5.46 \%$ | $7.03 \%$ |
| 10 | 1352.14 | 325.0 | $3.55 \%$ | $6.08 \%$ |
| 11 | 1656.77 | 344.5 | $4.35 \%$ | $6.44 \%$ |
| 12 | 1609.95 | 416.5 | $4.23 \%$ | $7.79 \%$ |
| 13 | 1500.65 | 395.5 | $3.94 \%$ | $7.40 \%$ |
| 14 | 1505.10 | 194.0 | $3.95 \%$ | $3.63 \%$ |
| 15 | 2769.50 | 365.0 | $7.27 \%$ | $6.83 \%$ |
| 16 | 4933.10 | 593.5 | $12.95 \%$ | $11.10 \%$ |
| 17 | 1065.75 | 262.5 | $2.80 \%$ | $4.91 \%$ |
| 18 | 742.20 | 118.5 | $1.95 \%$ | $2.22 \%$ |
| 19 | 285.38 | 28.0 | $0.75 \%$ | $0.52 \%$ |
| 20 | 784.25 | 94.5 | $2.06 \%$ | $1.77 \%$ |
| Total | $\mathbf{3 8 , 1 0 2 . 1 0}$ | $5,346.0$ | $\mathbf{1 0 0 . 0 0 \%}$ | $\mathbf{1 0 0 . 0 0 \%}$ |
| Other Schedules | $4,170.00$ | 645.5 |  |  |
|  |  |  |  |  |
| Total: | $\mathbf{4 2 , 2 7 2 . 1 0}$ | $5,991.5$ |  |  |

State Positions by Salary Steps


# EMPLOYER'S COST OF BENEFITS FOR A TYPICAL STATE EMPLOYEE IN THE STATE PERSONNEL MANAGEMENT SYSTEM 

Fiscal Year 2011
Salary* ..... $\$ 48,912$
DIRECT COSTS
Social Security ..... \$3,991
Health Insurance** ..... \$8,426
Pension Retirement ..... \$6,099
Deferred Compensation Match ..... \$0
Workers Compensation ..... \$566
Unemployment Insurance ..... \$146
SUBTOTAL DIRECT COSTS ..... \$19,228
INDIRECT COSTS
Personal Leave ..... \$1,201
Holiday ..... \$2,401
Annual Leave ..... \$3,002
Sick Leave ..... \$1,001
SUBTOTAL INDIRECT COSTS ..... \$7,605
TOTAL COST OF BENEFITS ..... \$26,833
*Note: Salary provided includes $2 \%$ added to approximate non-reduced annual.
**Note: This amount is the average family health insurance contribution made by the State. Family costs include medical, dental, and prescription drug plan.

Distribution of Employee Performance by Category By Principal Department

As of June 30, 2011

| Department | Total Number of Employees ${ }^{1}$ To be Rated ${ }^{2}$ | Number of Employees Rated Outstanding | Number of Employees Rated Satisfactory | Number of Employees Rated Unsatisfactory | Total Number Employees Rated |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Aging ${ }^{3}$ | 44 | 20 | 22 | - | 42 |
| Agriculture | 348 | 76 | 173 | 2 | 251 |
| Budget and Management | 253 | 78 | 186 | 1 | 265 |
| Business and Economic Development | 190 | 34 | 76 | - | 110 |
| Disabilities | 21 | 9 | 7 | - | 16 |
| Education (MSDE) | 1,278 | 752 | 508 | 14 | 1,274 |
| Environment | 842 | 243 | 490 | 7 | 740 |
| General Services ${ }^{4}$ | 505 | 63 | 281 | 1 | 406 |
| Health and Mental Hygiene | 7,954 | 2,376 | 4,642 | 40 | 7,058 |
| Housing and Community Development | 268 | 26 | 45 | 2 | 73 |
| Human Resources | 5,818 | 785 | 3,590 | 31 | 4,406 |
| Information and Technology | 88 | 13 | 56 | 1 | 70 |
| Juvenile Services | 1,861 | 817 | 1,064 | 22 | 1,903 |
| Labor, Licensing, and Regulation | 1,484 | 200 | 541 | 16 | 958 |
| Natural Resources ${ }^{4}$ | 1,101 | 210 | 281 | 2 | 704 |
| Planning | 139 | 64 | 28 | - | 92 |
| Public Safety and Correctional Srves | 10,006 | 2,681 | 7,045 | 60 | 9,786 |
| State Police ${ }^{4}$ | 2,080 | 336 | 297 | 4 | 1,900 |
| Transportation ${ }^{4}$ | 6,052 | - | - | - | 5,188 |
| Veterans Affairs | 63 | 13 | 24 | 4 | 41 |
| All Other Agencies | 5,217 | 1,183 | 2,283 | 24 | 3,487 |
| Total | 45,612 | 9,979 | 21,639 | 231 | 38,770 |

${ }^{1}$ Actual Employees not FTEs
${ }^{2}$ Does not include some contractual, permanent and Executive Pay Plan employees who are rated using a different evaluation instrument.
${ }^{3}$ This data does not include the Sr. Citizen Aides employees.
${ }^{4}$ Total Number of Employees Rated includes employees rated with alternate evaluations systems.

## Distribution of Incentive and Innovative Awards

By Principal Department
As of June 30, 2011

| Department Number <br> of <br> Incentive <br> Awards Total <br> Award <br> Dollar <br> Amounts <br> Aging  Number <br> of <br> Innovative <br> AwardsTotal <br> Award <br> Dollar <br> Amounts |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
| Agriculture | 26 |  |  |  |
| Budget and Management |  |  |  |  |
| Business and Economic Development |  | 6 |  |  |
| Education (MSDE) |  |  |  |  |
| Environment |  |  |  |  |
| General Services |  |  |  |  |
| Health and Mental Hygiene |  |  |  |  |
| Housing and Community Development |  |  |  |  |
| Human Resources |  |  |  |  |
| Information and Technology |  |  |  |  |
| Juvenile Services |  |  |  |  |
| Labor, Licensing, and Regulation |  |  |  |  |
| Natural Resources |  |  |  |  |
| Planning |  |  |  |  |
| Public Safety and Correctional Srvcs |  |  |  |  |
| State Police |  |  |  |  |
| Transportation |  |  |  |  |
| Veterans Affairs |  |  |  |  |
| All Other Agencies |  |  |  |  |
| Total |  |  |  |  |

Note: Total Dollar Amounts include Administrative Leave time awarded based on the employee's rate of pay

## Leave Usage <br> For CY 2010

| Department | Total <br> Number of FTE's | Total Work <br> Hours Available ${ }^{1}$ | Hours of Annual Leave Taken | Hours of Comp Time Taken | Hours of <br> Sick <br> Leave <br> Taken | Hours of <br> Personal <br> Leave <br> Taken | Hours of Comp Time Lost | Hours of Personal Leave Lost | Hours of Annual Leave Lost |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Aging | 208.20 | 418,898 | 6,463 | 482 | 4,406 | 2,606 | - | 46 | - |
| Agriculture | 359.60 | 723,515 | 48,083 | 6,587 | 30,130 | 18,062 | 1,143 | 529 | 968 |
| Budget and Management | 284.50 | 572,414 | 34,503 | 8,619 | 26,479 | 14,628 | 452 | 482 | 926 |
| Business and Economic Dev | 215.00 | 432,580 | 24,578 | 11,657 | 16,171 | 10,479 | 1,105 | 495 | 927 |
| Education (MSDE) | 1,312.60 | 2,640,951 | 158,839 | 17,549 | 109,452 | 58,543 | - | 2,248 | 637 |
| Environment | 898.00 | 1,806,776 | 125,517 | 23,021 | 71,364 | 44,595 | 654 | 797 | 1,267 |
| General Services | 528.50 | 1,063,342 | 65,669 | 9,245 | 48,231 | 25,185 | 1,927 | 1,183 | 1,627 |
| Health and Mental Hygiene | 8,463.79 | 17,029,145 | 1,008,259 | 223,349 | 847,376 | 430,285 | 15,400 | 34,683 | 10,134 |
| Housing and Community Dev | 317.00 | 637,804 | 32,962 | 10,721 | 26,634 | 14,493 | 557 | 256 | 65 |
| Human Resources | 6,166.15 | 12,406,294 | 772,170 | 165,946 | 621,137 | 301,715 | 7,620 | 9,772 | 6,750 |
| Information \& Technology | 94.00 | 189,128 | 10,023 | 6,821 | 7,915 | 4,760 | 505 | 311 | 138 |
| Juvenile Services | 1,991.05 | 4,005,993 | 218,908 | 88,232 | 212,196 | 100,056 | 4,942 | 2,829 | 3,324 |
| Labor, Licensing, and Regulation | 1,653.09 | 3,326,017 | 195,528 | 29,919 | 132,545 | 76,110 | 841 | 1,670 | 1,235 |
| Natural Resources | 1,176.00 | 2,366,112 | 142,176 | 70,380 | 92,182 | 57,919 | 5,810 | 2,270 | 5,556 |
| Planning | 150.50 | 302,806 | 18,209 | 6,028 | 5,900 | 7,186 | 32 | 67 | 177 |
| Public Safety and Correctional Sr | 10,588.50 | 21,304,062 | 1,177,333 | 312,314 | 1,209,949 | 473,532 | 19,348 | 22,467 | 26,611 |
| State Police | 2,200.50 | 4,427,406 | 241,249 | 26,355 | 175,137 | 102,188 | 1,589 | 3,844 | 2,301 |
| Transportation | 5,991.50 | 12,054,898 | 826,756 | 234,248 | 557,964 | 300,039 | 18,783 | 7,965 | 11,206 |
| Veterans Affairs | 73.00 | 146,876 | 7,440 | 3,593 | 4,930 | 3,023 | 417 | 213 | 109 |
| Total | 42,671.48 | 85,855,018 | 5,114,663 | 1,255,064 | 4,200,097 | 2,045,400 | 81,125 | 92,126 | 73,958 |

NOTE: This data was submitted by each agency.
${ }^{1}$ FTEs $\times 40$ hrs per week $\times 50.3$ weeks (excluding holidays)

## Health Benefit Enrollment by Type of Plan As of June 30, 2011

Health Plans
Employees Retirees Total
PPO - Contracts ..... 34,762 ..... 27,138 61,900
\% of total enrollment in PPOs ..... 50.5\% ..... $67.7 \% \quad 56.8 \%$
POS - Contracts ..... 22,111 ..... 9,414 31,525
\% of total enrollment in POSs ..... 32.1\%
23.5\% ..... 28.9\%
EPO - Contracts * ..... 11,947 ..... $3,525 \quad 15,472$
\% of total enrollment in EPOs ..... 17.4\%
8.8\% ..... 14.2\%
Total - Contracts ** ..... 68,820
40,077 108,897
*Effective July 2009 the State changed from a fully-insured HMO product to a self-insured EPO product
**Excludes Satellite Accounts and Direct Pay Enrollees

## Health Benefit Enrollment for Active State Employees As of June 30, 2011

| 2009 | 2010 | 2011 |
| :---: | :---: | :---: |
| Actual | $\underline{\text { Actual }}$ | $\underline{\text { Actual }}$ |

Health Plans

| PPO | 33,684 | 35,157 | 34,762 |
| :---: | :---: | :---: | :---: |
| POS | 23,748 | 22,804 | 22,111 |
| HMO / EPO * | 13,760 | 11,947 | 11,947 |
| Total | 71,192 | 69,908 | 68,820 |
| Prescription | 66,811 | 65,496 | 64,258 |
| Spending Accounts |  |  |  |
| Health Care | 7,493 | 7,447 | 8,624 |
| Dependent Care | 1,550 | 1,473 | 1,464 |
| Total | 9,043 | 8,920 | 10,088 |
| Dental Plans |  |  |  |
| Dental - DHMO | 27,380 | 20,385 | 19,600 |
| Dental - PPO | 37,561 | 43,002 | 44,169 |
| Total | 64,941 | 63,387 | 63,769 |
| Term Life | 46,575 | 46,796 | 46,271 |
| Accidental Death \& Injury | 39,137 | 39,309 | 39,097 |

[^1]
## Health Benefit Enrollment for Retirees As of June 30, 2011

| 2009 | 2010 | 2011 |
| :---: | :---: | :---: |
| Actual | Actual | Actual |

## Health Plans

| PPO | 24,960 | 26,082 | 27,138 |
| :--- | :---: | :---: | :---: |
| POS | 8,726 | 8,939 | 9,414 |
| HMO / EPO * | $\underline{3,652}$ | $\underline{3,268}$ | $\underline{3,525}$ |
| Total | 37,338 | 38,289 | 40,077 |
|  | 36,739 | 37,758 | 39,587 |
| Prescription |  |  |  |
|  |  |  |  |
| Spending Accounts | $\mathrm{N} / \mathrm{A}$ | $\mathrm{N} / \mathrm{A}$ | $\mathrm{N} / \mathrm{A}$ |
| Health Care | $\mathrm{N} / \mathrm{A}$ | $\mathrm{N} / \mathrm{A}$ | $\mathrm{N} / \mathrm{A}$ |
| Dependent Care | $\mathrm{N} / \mathrm{A}$ | $\mathrm{N} / \mathrm{A}$ | $\mathrm{N} / \mathrm{A}$ |
| Total |  |  |  |
|  | 10,257 | 8,389 | 8,772 |
| Dental Plans | $\underline{13,266}$ | $\underline{16,266}$ | $\underline{18,383}$ |
| Dental - DHMO | 23,523 | 24,655 | 27,155 |
| Dental - PPO | 8,134 | 9,060 | 10,404 |
| Total |  |  |  |
|  |  | $\mathrm{N} / \mathrm{A}$ | $\mathrm{N} / \mathrm{A}$ |

*Effective July 2009 the State changed from a fully-insured HMO product to a self-insured EPO product

## Health Benefit Enrollment for Satellite Agencies As of June 30, 2011

|  | $\begin{gathered} 2009 \\ \text { Actual } \end{gathered}$ | 2010 <br> Actual | 2011 <br> Actual |
| :---: | :---: | :---: | :---: |
| Health Plans |  |  |  |
| PPO | 1,057 | 1,129 | 1,299 |
| POS | 934 | 1,048 | 1,110 |
| HMO / EPO * | 535 | 479 | 541 |
| Total | 2,526 | 2,656 | 2,950 |
| Prescription | 2,005 | 2,119 | 2,381 |
| Spending Accounts |  |  |  |
| Health Care | 125 | 140 | 164 |
| Dependent Care | $\underline{27}$ | $\underline{24}$ | $\underline{22}$ |
| Total | 152 | 164 | 186 |
| Dental Plans |  |  |  |
| Dental - DHMO | 839 | 661 | 744 |
| Dental - PPO | 1,364 | 1,703 | 1,886 |
| Total | 2,203 | 2,364 | 2,630 |
| Term Life | 1,536 | 1,580 | 1,700 |
| Accidental Death \& Injury | 1,278 | 1,305 | 1,405 |

[^2]
## Account Balance for Health Insurance As of June 30, 2011 (\$\$ in Millions)

|  | FY 2009 Actual ${ }^{2}$ | FY 2010 <br> Actual | FY 2011 Actual ${ }^{3}$ |
| :---: | :---: | :---: | :---: |
| Beginning Balance | \$245.70 | \$137.90 | \$184.70 |
| Receipts |  |  |  |
| State Agencies ${ }^{1}$ | \$745.20 | \$871.40 | \$890.60 |
| Employee | \$137.60 | \$152.50 | \$150.80 |
| Retiree | \$57.20 | \$64.90 | \$67.50 |
| Satellite Agencies | \$23.90 | \$28.20 | \$30.00 |
| Direct Pay Enrollees | \$7.00 | \$7.50 | \$8.20 |
| RX Rebates \& Medicare Part D reimbursements | \$14.70 | \$45.00 | \$30.90 |
|  | $\$ 5.90$ | $\begin{gathered} \$ 3.50 \\ \$ 14200 \end{gathered}$ | $\$ 2.10$ |
| Total Receipts | $\$ 991.50$ | $\$ 1,173.00$ | $\$ 1,180.10$ |
| Sub Total | \$1,237.20 | \$1,310.90 | \$1,364.80 |
| Less: Payments to Providers | \$1,099.30 | \$1,126.20 | \$1,202.80 |
| Reserve for Future Provider |  |  |  |
| Payments | \$137.90 | \$184.70 | \$162.00 |
| ${ }^{1}$ State Agency Receipts include end of year transfers from agenc \& interest earned in the Employee/Retiree Health \& Welfare Prog |  |  |  |
| ${ }^{2}$ Employee \& Retiree FY 2009 Receipts reflect 1/2 month premium holiday |  |  |  |
| ${ }^{3}$ FY 2011 balance based on R* 201 | TARS repo | rt balance | s of Augus |

## Account Balance for Spending Accounts As of June 30, 2011 <br> (\$\$ in Millions)

FY 2009 FY 2010 FY 2011
Actual Actual Actual
Beginning Balance ..... $\$ 3.80 \quad \$ 3.40$ ..... $\$ 2.70$
Receipts
Employee$\$ 14.50 \quad \$ 14.60 \quad \$ 16.20$
Satellite Employee ..... $\$ 0.20$
$\$ 0.20$ ..... $\$ 0.30$
Total Receipts \$14.70 $\$ 14.80$ ..... $\$ 16.50$
Sub Total ..... \$18.50
\$18.20 ..... \$19.20
Less:
Reimbursements to Employees ..... $\$ 13.90$
$\$ 15.00$ ..... \$16.60
Unused Balances
transferred to
General Fund
$\$ 1.20$ $\$ 0.50$ ..... $\$ 0.50$
Reserve for Future
Employee
Reimbursements$\$ 3.40 \quad \$ 2.70 \quad \$ 2.10$

## Account Balance for Term Life, Accidental Death and Injury, Long Term Care and Dental Insurance As of June 30, 2011 (\$\$ in Millions)

|  | FY 2009 <br> Actual | FY 2010 <br> Actual | FY 2011 <br> Actual |
| :--- | :---: | :---: | :---: |
| Beginning Balance | $\$ 0.80$ | $\$ 0.40$ | $\$ 0.40$ | | Receipts |
| :--- |


[^0]:    *Chart reflects actual employment (percentage worked) and not total budgeted FTE employment
    ${ }^{1}$ Part-time reflects less than $100 \%$ employment.
    ${ }^{2}$ Contractual data submitted by each agency.

[^1]:    *Effective July 2009 the State changed from a fully-insured HMO product to a self-insured EPO product

[^2]:    *Effective July 2009 the State changed from a fully-insured HMO product to a self-insured EPO product

