



**MARYLAND DEPARTMENT OF PUBLIC
SAFETY AND CORRECTIONAL SERVICES**

**PATUXENT INSTITUTION
ANNUAL REPORT**

2018



LARRY HOGAN, GOVERNOR

BOYD K. RUTHERFORD, LT GOVERNOR

J. MICHAEL ZEIGLER, ACTING SECRETARY

RANDALL S. NERO, Ph.D., DIRECTOR



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ASSISTANT SECRETARY

14 April 2019

The Honorable Lawrence J. Hogan
Governor of the State of Maryland
State House
100 State Circle
Annapolis, Maryland 21401-1991

RE: Report on Chapter 269, 2002-2018 Annual Report of the Patuxent
Institution (MSAR #1584)

Dear Governor Hogan:

I am pleased to provide the Annual Report of the Patuxent Institution that documents the agency's activities for Fiscal Year 2018. The information contained in the report is intended to satisfy the reporting documents set forth in the Correctional Services Article, Section 4-203, of the Annotated Code of Maryland.

Patuxent continues its focus on the Department's mission of protecting the public, protecting the staff, and protecting the offenders under its supervision. The unique mission of the Institution is embodied by its focus on providing specialized mental health services within a safe and secure environment.

The statutory Eligible Person and Patuxent Youth Programs for male and female offenders remain a central focus of clinical programming. These programs, which receive significant support from the judiciary, follow a best practices approach culminating with the offenders' potential release on parole through the Patuxent Institutional Board of Review. The Institution has maintained clinical flexibility as it has been able to adapt to address the clinical needs of several other populations within the Department. It is the central location for intensive inpatient mental health services for male offenders with serious mental illnesses. Consistent with the desire to provide a continuity of care to these offenders, the Institution also operates two mental health units designed to support offenders' return to incarceration in a maintaining facility or to the community. In addition to these services for those with serious mental illnesses, the Institution is also the location of a diagnostic and institutional referral program for male inmates with serious mental illnesses who are entering Departmental incarceration. The Institution's collaborative relationship with the Maryland Parole Commission is exemplified by the Patuxent Parole Violator Program, which provides

remediation services to parole violators. The Institution has also played a significant role in addressing the housing needs of the Department as it has evolved as the central location for male offenders across the State who are pending parole revocation hearings.

The success of these programs would not be possible without a supportive relationship between custody and civilian staff who are committed to enhancing the safety of all Marylanders through a focus on the Departmental and Institutional missions.

It is my hope that this letter and report meet with your approval. If the Department or I can be of further assistance, please do not hesitate to contact me or Assistant Secretary Rachel Sessa, who serves as the Department's Director of Legislative Affairs, at 410-339-5022.

Sincerely,



J. Michael Zeigler
Acting Secretary

Attachment: Report on Chapter 269, 2002-2018 Annual Report of the
Patuxent Institution (MSAR #1584)

Cc: Mr. Matthew Clark, Chief of Staff, Governor's Office
Mr. Walter "Pete" Landon, Deputy Chief of Staff, Governor's Office
Mr. Christopher Shank, Governor's Chief Legislative Officer
The Honorable Adrienne A. Jones, Speaker of the House of Delegates
The Honorable Thomas V. "Mike" Miller, President of the Senate
Ms. Sarah Albert, Department of Legislative Services



Department of Public Safety and Correctional Services

Patuxent Institution

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DIVISION OF CORRECTION

WAYNE HILL
COMMISSIONER

CAROLYN J. SCRUGGS
DEPUTY COMMISSIONER

PATUXENT INSTITUTION

RANDALL NERO Ph. D.
DIRECTOR

LAURA ARMSTEAD
WARDEN

CAROL HARMON
ASSISTANT WARDEN

WINNIE MOTT
ACTING SECURITY CHIEF

7 April 2019

J. Michael Zeigler, Acting Secretary
Department of Public Safety and Correctional Services
300 East Joppa Road
Suite 1000
Towson, Maryland 21286

Acting Secretary Zeigler:

In accordance with Correctional Services Article, Section 4-203(d) of the Annotated Code of Maryland, Patuxent Institution's Annual Report for Fiscal Year 2018 is submitted for your consideration.

During the past year, we have continued to provide innovative treatment programs in order to further the Department's mission of protecting the public, the staff, and the offenders under its supervision. We are constantly exploring ways to utilize our existing resources in order to reach increasing numbers of individuals. For example, in addition to our legislatively mandated flagship programming and our programming for severely mentally ill offenders, we also provide clinical services as needed to the population of technical parole violators who are now housed at Patuxent. In the coming year, I am committed to the ongoing development of programming and creative resource allocation so that we may better assess and treat even more offenders under the Department's supervision.

Clearly, the provision of effective treatment services in a correctional setting requires an environment of safety and security. Patuxent's custody and civilian employees seamlessly work together as a cohesive team in order to ensure that, even in our bustling treatment milieu, the well-being of all is our highest priority.

I thank you for your strong support of our mission. In the coming year, I look forward to ensuring that we work hard to further your vision for the Department.

Respectfully,

Randall S. Nero, Ph.D.
Director

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CHAPTER I OVERVIEW

1.1 The Facility

Patuxent Institution (Patuxent) is a treatment-oriented, maximum-security correctional facility that is centrally located in Jessup, Maryland between Baltimore and Washington, D.C. It is the only facility for sentenced offenders in Maryland that is not part of the Division of Correction (DOC). Patuxent offers diverse clinical services to both males and females, and there is not another facility quite like it in the nation. Its highly trained staff members are charged with maintaining the safety and security of the facility, the provision of clinical services, and business operations. Patuxent has a total bed capacity of 1113. During this fiscal year, the average daily population (ADP) was 994 offenders.



Capacity Figures for Patuxent Institution Male Population

Eligible Persons	164
Patuxent Youth Program	100
Correctional Mental Health	190
Mental Health Transition	32
Mental Health Step-Down	32
Parole Violator Program	24
Patuxent Assessment Unit	64
DOC Housing	398
<i>Total Capacity</i>	<i>1004</i>

Capacity Figures for Patuxent Institution Female Population

Eligible Persons/Youth	37
DOC Housing	72
<i>Total Capacity</i>	<i>109</i>



MARYLAND

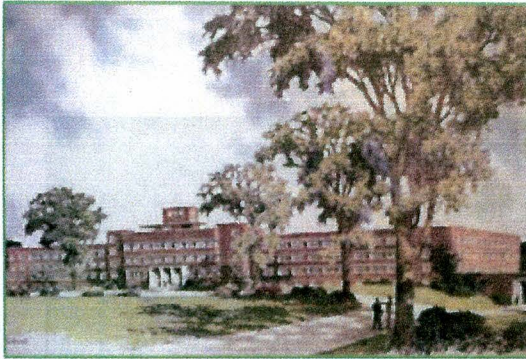


MISSION

The Department of Public Safety and Correctional Services protects the public, its employees, and detainees and offenders under its supervision.

The Patuxent Institution is committed to providing specialized treatment services in a safe and secure facility in order to enhance public safety in Maryland.

1.2 Historical Context



Patuxent Institution opened in 1955 with the mission to ensure public safety through the psychotherapeutic treatment of male offenders who demonstrated persistent antisocial and criminal behavior. Designated "defective delinquents," these offenders were involuntarily committed by the court to Patuxent under indeterminate sentences.

Patuxent was explicitly designed to be a self-contained operation staffed by custody personnel as well as full-time clinicians (e.g., psychologists, social workers, and psychiatrists). It was provided with its own admission, inmate review, and paroling authority separate from that of the DOC. Thus, once designated as a defective delinquent and committed to Patuxent, an offender was to be released only by the paroling authority of Patuxent, or via a decision by the court.

Constitutional issues eventually arose with respect to the indeterminate sentences imposed by the court. As a result, in 1977, the law was revised to abolish the designation of "defective delinquents" and the involuntary commitment of offenders via indeterminate sentencing. The legislatively-mandated Eligible Person (EP) Program was officially instituted on July 1, 1977.

Another significant change began in 1987 when the EP Program was expanded to include female offenders via a consent decree. The Patuxent Institution for Women (PIW) subsequently opened in 1990.



Patuxent's logo includes the Latin terms *Emendatio* and *Restituo*. Translated, *emendatio* refers to the correction of primitive errors and *restituo* means making good, or compensating for loss, damage, or injury.

In 1994, government officials then turned to Patuxent to help address the problem of the youthful adult criminal offender (both males and females). This resulted in the development of the legislatively-mandated Youthful Offenders Program. Today, this is more commonly referred to as the Patuxent Youth (PY) Program.

While Patuxent's programmatic offerings have evolved over the years, it has consistently remained the hub for treatment services for the Department of Public Safety and Correctional Services (DPSCS). In addition to its legislatively-mandated flagship programs, Patuxent now provides clinical services to DOC offenders housed at the Institution as well.

1.3 Leadership

The Director



In 2003, Dr. Randall S. Nero was appointed Director of Patuxent Institution. He originally joined the staff as a correctional psychologist in 1984, the same year he received his Ph.D. in Psychology from the University of Mississippi. He served as the Institution's Associate Director of Behavioral Sciences prior to his appointment as Director, and as its Chief of Psychology Services prior to 1998. Dr. Nero was additionally selected to be the Department's Director of Mental Health in 2016.

Dr. Nero works closely with the Warden, the Associate Director of Behavioral Sciences, and the Associate Director of Psychiatry to attain the goal of providing effective treatment programs in a safe and secure correctional facility. He believes that this level of collaboration is key to successful outcomes associated with the delivery of programs at the Institution. Additionally, in his role as the Department's Director of Mental Health, Dr. Nero is responsible for delivery of services to the seriously mentally ill populations involved in programs at Patuxent.

The Warden



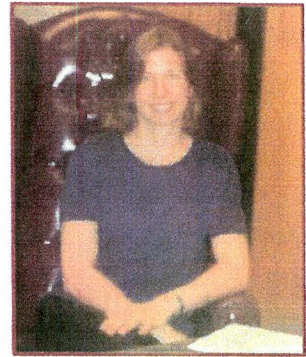
In 2015, Laura Armstead was appointed as Acting Warden of Patuxent Institution. She began her career in 1981 as a Correctional Officer at the Maryland Correctional Institution – Jessup. In 1991, she became a Case Management Specialist at the Brockbridge Correctional facility and was eventually promoted to Case Management Manager for the Maryland Correctional Pre-Release System. She was promoted to Facility Administrator at the Herman L. Toulson Bootcamp, and she was then assigned to the Jessup Pre-Release Unit until she was promoted to Assistant Warden at the Maryland Correctional Institution - Jessup.

Acting Warden Armstead collaborated with other case managers to develop an in-service training curriculum related to correctional topics and skills for non-custody staff. She has been a member of the Max II Structured Housing Authority Initiative and the Crisis-De-Escalation Steering committee since her arrival at Patuxent. She was instrumental in helping the Institution successfully pass the DPSCS' Prison Rape Elimination Act (PREA) audit.

The Associate Director of Behavioral Sciences

Dr. Erin Shaffer received both her M.S. and Psy.D. degrees from Nova Southeastern University. She joined the staff of Patuxent Institution in 1997 and has served as Associate Director for Behavioral Sciences since 2006.

A licensed clinical psychologist, Dr. Shaffer is responsible for the management of the legislatively-mandated EP and PY Programs at Patuxent. She additionally manages many of the other clinical programs at Patuxent, such as the Patuxent Assessment Unit (PAU), the Parole Violator Program (PVP), and mental health crisis/emergency interventions provided to offenders who are not otherwise in formal programming. She is strongly committed to ensuring that assessment and treatment programs continue to undergo development and refinement in accordance with best practices, and to this end, she serves as a consultant to others within the DPSCS as requested.



Dr. Shaffer is similarly committed to educating those beyond the prison walls about the treatment services offered by the DPSCS at Patuxent. She actively communicates with the judiciary, attorneys, and community-based agencies and treatment providers about the mental health services that are delivered to Maryland's offender population. She is dedicated to the mission of the DPSCS and to the Institution's mission of providing specialized treatment services to offenders in order to enhance public safety in Maryland.

The Associate Director of Psychiatry



Dr. Leslie Earll began serving as the Associate Director of Psychiatry for Patuxent Institution in 2016. She completed her M.D. degree, Residency Training in General Psychiatry, and Fellowship Training in Child and Adolescent Psychiatry at Georgetown University School of Medicine in Washington, D.C. After working for years in a combination of group practice and solo private practice, she spent twelve years as a psychiatrist with the State of California working with children, adolescents, developmentally delayed/autistic spectrum individuals and adults in both state hospitals and correctional institutions. After returning to her home state of Maryland, she worked for MHM Services (a DPSCS contractor) providing psychiatric care to inmates, and she later served as MHM's Acting Chief of Psychiatry for the Jessup region.

Dr. Earll's goal as Associate Director of Psychiatry is to ensure the provision of appropriate and comprehensive psychiatric care to the offenders in the EP and PY Programs. Her focus is on the integration of care, multidisciplinary team work, and her belief that non-pharmacologic interventions are equally as important as treatment with medication in the management of the majority of psychiatric disorders.

1.4 Institutional Board of Review (IBOR)

Composition of the Board of Review

- The Director of Patuxent Institution
- Two Associate Directors
- The Warden
- Five members of the general public appointed by the Governor, at least one of whom is a member of a victim's right organization

The Institutional Board of Review (IBOR) is the paroling authority of Patuxent for all offenders in the legislatively-mandated EP and PY Programs. The IBOR annually reviews the progress of each offender in these programs in order to determine if the offender should remain eligible for treatment services. In addition, the IBOR may grant, deny, or revoke conditional release status (i.e., work release or work release with delayed parole). The IBOR also has the authority to recommend that the court release an offender from the remainder of his or her sentence. Seven members of the IBOR must concur in a decision to approve any release from the Patuxent.

It should be noted that Patuxent maintains a very strong position on victim rights and attempts to notify victims of any IBOR appearance by an offender that might result in conditional release. In such circumstances, the victim may provide a written statement and/or personally appear to present any information relevant to the IBOR's decision.

The IBOR's paroling authority varies somewhat depending upon when an offender's crime was committed, as well as the nature of the sentence. These variations are as follows:

- The IBOR may approve parole for an offender serving a life sentence if the offender's crime was committed prior to July 1, 1982.
- The IBOR may recommend parole for an offender serving a life sentence, but only with the Governor's approval, if the offender's crime was committed after July 1, 1982 or on or before March 20, 1989.
- The IBOR may recommend parole for an offender serving a life sentence, but only with the approval of both the Governor and the DPSCS' Secretary, if the offender's crime was committed after March 20, 1989.
- The IBOR may approve parole for offenders serving non-life sentences. If the offender's crime was committed on or before March 20, 1989, the IBOR can act autonomously. If the crime was committed on or after March 20, 1989, the IBOR can recommend parole but must have the approval of the DPSCS' Secretary.

CHAPTER II

CURRENT CLINICAL PROGRAMS

2.1 The Legislatively-Mandated Programs: Eligible Person (EP) and Patuxent Youth (PY)

To qualify for admission to the EP Program, an offender must:

- Have been convicted of a crime and have at least three years remaining on his/her sentence;
- Have an emotional unbalance or intellectual impairment;
- Be likely to respond favorably to the programs and services provided at Patuxent; and
- Be more amenable to remediation through Patuxent's programs and services than to other incarceration.

Also, offenders may not be found eligible if they are:

- Serving two or more life sentences;
- Serving one or more life sentences in which a jury found one or more aggravating circumstance(s) existed; or
- Convicted of first-degree murder, first-degree rape, or first-degree sexual offense, unless at the time of sentencing the judge recommends a referral to Patuxent for evaluation.

Core eligibility requirements for the PY Program are similar to those for the EP Program; however in addition, offenders may be considered eligible for the PY Program only if they:

- Are under the age of 21 years at the time of sentencing;
- Have been referred by the court at the time of sentencing;
- Have received a sentence of at least three years; and,
- Are amenable to treatment in the program.

An important distinction between the EP and PY Programs is that, unlike the EP Program, the PY Program is involuntary. If the court recommends a youth for the program, and if the youth is accepted after the evaluation process, the youth then remains in the program until discharged (by the Director or the IBOR) or released.

Offenders for both the EP and PY Programs must undergo an extensive six-month evaluation process in order to determine eligibility for admission. Evaluations are conducted by a psychiatrist, a psychologist, and a social worker. The findings of the Diagnostic Review Committee (comprised of the Warden, the Associate Director of Behavioral Sciences, and the Associate Director of Psychiatry) form the basis for a recommendation to the Director as to whether or not the offender should be eligible. Offenders found eligible remain at Patuxent for treatment, while those found not eligible remain incarcerated under the auspices of the DOC.

Treatment primarily occurs in the context of therapy groups, but every offender does not participate in the same curriculum. Instead, each receives an individualized program based on a formal assessment of history, risk level, and needs. However, there are core therapeutic modules that all attend (i.e., Anger Management, Victim Impact, and Thinking for a Change). The EP and PY Programs typically take six to seven years to complete, although this time frame

may be variable depending upon the individual needs and circumstances of any given offender.

As an offender progresses through the EP or PY Program, he or she is rewarded with promotion to higher levels or privilege and responsibility. Once an offender has successfully finished all of the required therapeutic groups in the treatment plan and made sufficient clinical progress, a "Certificate of Completion" is awarded. Additionally, an offender who completes the program and is parole eligible may be considered for work release or work release with delayed parole. Parolee supervision is provided by clinicians at Patuxent.

2.2 Correctional Mental Health Center – Jessup (CMHC-J)

CMHC-J was established at Patuxent as a centralized unit for male offenders with acute mental health issues. The aim is to stabilize the offender for return to a maintaining facility in either general population or a special needs area. Regular services include treatment planning, crisis management, group psychotherapy, discharge planning, and recreational activities overseen by an occupational therapist. Psychological assessment and individual psychotherapy are provided on an as-needed basis.

2.3 Mental Health Transition Unit

The Mental Health Transition Unit is designed for male offenders with special mental health needs who are within 12 months of release from custody. This program works closely with community-based mental health providers and supervision staff to increase the likelihood of successful aftercare. Clinical services focus primarily on discharge planning that targets housing issues, program placement, and community supervision upon release.

2.4 Mental Health Step Down Unit

The Mental Health Step Down Unit provides services to male offenders with special mental health needs who are at risk for decompensation in a traditional housing environment, but who do not need the intensity of care offered within CMHC-J. Clinical services focus on skills such as medication compliance, personal hygiene maintenance, and social skills training that are necessary for an offender to more effectively function in general population.

2.5 Parole Violator Program (PVP)

The PVP is a six-month, voluntary treatment program that addresses the unique needs of male parole violators. It is cognitive-behavioral in nature with the aim of fostering skill development that enables offenders to more smoothly transition back into society. Therapeutic emphasis is placed upon decreasing the likelihood of criminal thinking and/or substance abuse relapse.

2.6 Patuxent Assessment Unit (PAU)

The PAU provides services to newly committed male offenders who may have difficulty adjusting to incarceration. The unit aims to more efficiently evaluate offenders so that appropriate placement in programs or institutions can occur. Referrals to the PAU are made through a triage process at the DPSCS' intake institutions. Following the approximately 30-day assessment, housing and/or treatment recommendations are made via collaboration with the DPSCS' Director of Mental Health.

CHAPTER III

AUXILIARY SERVICES

3.1 Vocational Programs



Maryland Correctional Enterprises (MCE) operates a sign shop at Patuxent that employs male offenders who learn basic graphic arts and sign-making. The shop produces signage, decals, and special artwork for a wide variety of State and local agencies, organizations, and businesses (e.g., the Maryland State Police, the State Highway Administration, the Maryland Lottery, the Baltimore Orioles, the Motor Vehicle Administration, etc) MCE additionally operates an engraving and sublimation shop at Patuxent that employs female offenders who learn basic skills in frame construction and engraving. The two MCE shops average a total of nearly \$1,000,000.00 in business per year.

Patuxent also operates a barbering program for male offenders. Students are taught by contractual instructors from the Avara Industries International Academy of Hair Design and Technology, and they receive theoretical and practical instruction in the barbering arts. Upon release from incarceration, each student has the opportunity to attend Avara Industries' Academy in Baltimore to complete the necessary requirements for licensure.



3.2 Educational Programs

Under the direction of the Department of Labor, Licensing, and Regulation (DLLR), educational services are provided to help offenders obtain their GEDs/high school diplomas. During this fiscal year, such services were provided to 932 students. A total of 21 students achieved the GED/high school diploma.

3.3 Volunteer Services

Patuxent is fortunate to have community volunteers who are committed to working with its offender population. While the offenders benefit from these services, many of these services also help offenders develop a sense of social responsibility and restorative justice. Volunteers have been instrumental in helping to facilitate the following activities:

- 12-step groups (e.g., Narcotics Anonymous and Alcoholics Anonymous) – assist in relapse prevention
- Alternative to Violence Program – teaches basic and advanced mediation skills
- Religious activities – service a wide array of faith communities
- Art Expression Program – teaches drawing/painting skills to facilitate positive self-expression
- Yoga classes – provide stress relief and exercise
- Quilting Program – teaches female offenders to craft quilts that are donated to community-based charities

CHAPTER IV

LEGISLATIVELY-MANDATED PROGRAMS: OFFENDER DATA

4.1 Number of Evaluated Offenders

Table 4a provides a breakdown of evaluated offenders by target program and disposition for this fiscal year.

TABLE 4a
EVALUATED OFFENDERS

	EP MALE (N = 77) (61%)		EP FEMALE (N = 10) (12%)		PY MALE (N = 37) (27%)		PY FEMALE (N = 1) (.7%)		TOTAL (N = 125) (100%)	
	#	%	#	%	#	%	#	%	#	%
NUMBER EVALUATED	77	100	10	100	37	100	1	100	125	100
NUMBER ELIGIBLE	44	57	4	40	18	49	0	-	66	48
NUMBER INELIGIBLE	33	43	6	60	19	51	1	100	59	43
NUMBER FAILED TO COMPLETE EVALUATION *	6	-	6	-	0	-	0	-	12	-

* Reflects offenders in the evaluation phase of the programs who were discharged prior to evaluation completion (i.e., discharges due to safety and security concerns, discharges due to offender refusal to participate, etc.).

4.2 Total Population Demographic Data

The total population of offenders in the EP/PY Programs for this fiscal year includes all offenders who completed the evaluation phase of the programs, regardless of disposition, and those who participated in the treatment phase of the programs. Tables 4b and 4c provide demographic information that relates to the sex, race/origin, and age of these offenders.

TABLE 4b

TOTAL POPULATION BY RACE/ORIGIN

RACE	EP MALE (N = 204)		EP FEMALE (N = 42)		PY MALE (N = 112)		PY FEMALE (N = 4)		TOTAL (N = 362)	
	#	%	#	%	#	%	#	%	#	%
AFRICAN AMERICAN	159	77.94	16	38.1	97	86.6	3	75	275	76.1
AMERICAN INDIAN	-	-	-	-	1	0.9	-	-	1	0.3
ASIAN	2	1	-	-	2	1.8	-	-	4	1.1
HISPANIC	2	1	-	-	-	-	-	-	2	0.6
WHITE	41	20.1	26	61.9	12	10.71	1	25	80	22.1
TOTAL	204	100	42	100	112	100	4	100	362	100

TABLE 4c

TOTAL POPULATION BY AGE

AGE	EP MALE (N = 204)		EP FEMALE (N = 42)		PY MALE (N = 112)		PY FEMALE (N = 4)		TOTAL (N = 362)	
	#	%	#	%	#	%	#	%	#	%
18 - 19	-	-	-	-	32	28.6	1	25	33	9.12
20 - 24	23	11.3	3	7.32	50	44.64	3	75	79	21.82
25 - 29	61	30	12	28.6	25	22.32	-	-	98	27.1
30 - 34	32	15	7	16.7	5	4.5	-	-	44	12.2
35 - 39	35	17.2	9	21.42	-	-	-	-	44	12.2
40 - 44	18	8.82	3	7.14	-	-	-	-	21	5.8
45 - 49	13	6.4	4	9.52	-	-	-	-	17	4.7
50 - 54	15	7.4	2	4.8	-	-	-	-	17	4.7
55 +	7	3.43	2	4.8	-	-	-	-	9	2.5
TOTAL	204	100	42	100	112	100	4	100	362	100

4.3 Total Population Offense Data

Tables 4d through 4f provide offense information related to type of offense, sentence length, and place of conviction for the total population of offenders.

TABLE 4d

TOTAL POPULATION BY OFFENSE

	EP (N = 247)		PY (N = 116)		TOTAL (N = 362)	
	#	%	#	%	#	%
ARSON	3	1.21	-	-	3	0.83
ASSAULT	20	8.13	13	11.21	33	9.11
BURGLARY	11	4.5	-	-	11	3.04
CHILD ABUSE	3	1.22	-	-	3	0.83
DRUG-RELATED	18	7.32	3	2.6	21	5.8
FORGERY	1	0.41	-	-	1	0.28
KIDNAPPING	2	0.81	1	0.86	3	0.83
HOMICIDE	92	37.4	44	37.9	136	37.6
LARCENY	2	0.81	-	-	2	0.55
OTHER VIOLENT *	37	15.4	23	19.82	60	16.6
ROBBERY	28	11.4	24	20.7	52	14.4
SEX-RELATED	29	11.8	8	6.9	37	10.22
TOTAL	246	100	116	100	362	100

* Other Violent includes conspiracy to murder, attempted murder, and accessory to murder; malicious wounding; attempted robbery with a deadly weapon; and handgun violations/carrying a deadly weapon.

TABLE 4e

TOTAL POPULATION BY LENGTH OF SENTENCE (IN YEARS)

	EP (N = 247)		PY (N = 116)		TOTAL (N = 362)	
	#	%	#	%	#	%
<5	-	-	1	0.7	1	.27
5 - 10	18	7.29	30	26	48	13.25
11 - 15	32	13	19	16.4	51	14.1
16 - 20	26	10.52	13	11.21	39	10.77
21 - 25	31	13	6	5.17	37	10.22
26 - 30	32	13	6	5.17	38	10.5
31 - 35	19	7.7	5	4.31	24	6.62
36 - 40	19	7.7	5	4.31	24	6.62
41 - 45	6	2.42	-	-	6	1.7
46 - 50	11	4.45	1	0.86	12	3.31
51 +	12	5	4	3.45	16	4.41
LIFE SUSPENDED	27	11	20	17.24	47	13
LIFE	13	5.3	6	5.17	19	5.24
TOTAL	246	100	116	100	362	100

TABLE 4f

TOTAL POPULATION BY PLACE OF CONVICTION

	EP (N = 247)		PY (N = 116)		TOTAL (N = 362)	
	#	%	#	%	#	%
ALLEGANY	1	0.4	0	-	1	0.27
ANNE ARUNDEL	16	6.5	10	8.62	26	7.2
BALTIMORE CITY	53	21.5	22	19	75	20.7
BALTIMORE COUNTY	45	18.21	26	22.41	71	19.6
CALVERT	4	1.62	3	2.6	7	1.9
CAROLINE	0	-	1	0.9	1	0.27
CARROLL	2	0.81	0	-	2	0.55
CECIL	7	2.83	0	-	7	1.9
CHARLES	8	3.24	5	4.31	13	3.59
DORCHESTER	0	-	2	1.72	2	0.55
FREDERICK	4	1.62	2	1.72	6	1.65
HARFORD	19	7.7	3	2.6	22	6.07
HOWARD	9	3.64	4	3.45	13	3.59
KENT	1	0.4	0	-	1	0.27
MONTGOMERY	11	4.5	6	5.2	17	4.69
PRINCE GEORGE'S	35	14.2	20	17.24	55	15.19
QUEEN ANNE'S	1	0.4	0	-	1	0.27
SOMERSET	1	0.4	0	-	1	0.27
ST. MARY'S	16	6.5	2	1.72	18	4.97
WASHINGTON	5	2.02	0	-	5	1.38
WICOMICO	5	2.02	10	8.62	15	4.14
WORCHESTER	3	1.21	0	-	3	0.82
TOTAL	246	100	116	100	362	100

4.4 Total Population Reasons for Discharge

Table 4g below details the reasons that offenders in the legislatively-mandated programs were discharged during this fiscal year.

TABLE 4g

REASONS FOR DISCHARGE

	EP	PY	TOTAL
EVALUATION PHASE - FOUND INELIGIBLE	39	20	59
EVALUATION PHASE - OFFENDER OPTED OUT	12	-	12
EVALUATION PHASE - DISCHARGED BY DIRECTOR	-	-	-
TREATMENT PHASE - DISCHARGED BY DIRECTOR	-	11	11
TREATMENT PHASE - DISCHARGED BY IBOR WITH "CERTIFICATE OF COMPLETION"	11	1	12
TREATMENT PHASE - DISCHARGED BY IBOR (FOUND INELIGIBLE)	5	6	11
TREATMENT PHASE - OFFENDER OPTED OUT	23	-	23
COURT RELEASE	3	1	4
MANDATORY RELEASE	3	-	3
TOTAL	96	39	135

4.5 Parolee Population Data

The number of total offenders on Community Parole status via the legislatively-mandated programs during this fiscal year is noted in Table 4h.

TABLE 4h

COMMUNITY PAROLE STATUS

	EP	PY	TOTAL
IN-STATE	16	7	23
INTERSTATE COMPACT	1	-	1
TOTAL	17	7	24

CHAPTER V

LEGISLATIVELY-MANDATED PROGRAMS: IBOR DATA

5.1 Number of IBOR Hearings

As mentioned in 1.4 above, the IBOR annually reviews the progress of each offender in the legislatively-mandated EP and PY Programs in order to determine if the offender should remain eligible for treatment services. Such a hearing is termed an "Annual Review." In contrast, a "Special Request" hearing is an additional hearing in which the IBOR considers the offender's case for a special reason (e.g., conditional release status, discharge from the program prior to completion, etc.). Table 5a below summarizes the number of IBOR hearings held during this fiscal year.

TABLE 5a

NUMBER OF IBOR HEARINGS

ANNUAL REVIEW	203
SPECIAL REQUEST	14
TOTAL	217

5.2 Conditional Release Data

Table 5b below outlines the IBOR's decisions related to conditional release during this fiscal year.

TABLE 5b

CONDITIONAL RELEASE DECISIONS OF IBOR

	EP	PY	TOTAL
GRANT WORK RELEASE WITH DELAYED PAROLE	1	-	1
DENY WORK RELEASE WITH DELAYED PAROLE	-	-	-
REVOKE WORK RELEASE	-	-	-
REVOKE PAROLE	2	-	2
RELEASED DUE TO DEATH	2	-	2
TOTAL	5		5

Two community parolees had their conditional release revoked, one due to testing positive for narcotics and the other for failing to report criminal charges. Additionally, two community parolees died of natural causes.

CHAPTER VI OPERATING COSTS AND STAFFING

6.1 Operating Costs

For this fiscal year, the working appropriation budget for Patuxent is detailed in Table 6a below. Additionally displayed is the project per capita cost for this fiscal year.

TABLE 6a

APPROPRIATION BUDGET

SALARIES, WAGES AND FRINGE BENEFITS	\$38,239,502
TECHNICAL AND SPECIAL FEES	\$115,254
COMMUNICATIONS	\$97,924
TRAVEL	\$2,000
FUEL AND UTILITIES	\$1,489,988
MOTOR VEHICLE OPERATION AND MAINTENANCE	\$76,000
CONTRACTUAL SERVICES	\$9,009,268
SUPPLIES AND MATERIALS	\$2,177,951
EQUIPMENT – REPLACEMENT	\$12,340
EQUIPMENT – ADDITIONAL	\$0
GRANTS, SUBSIDIES AND CONTRIBUTIONS	\$266,700
FIXED CHARGES	\$60,158
TOTAL BUDGET	\$51,547,085
TOTAL PER CAPITA COST*	\$51,858

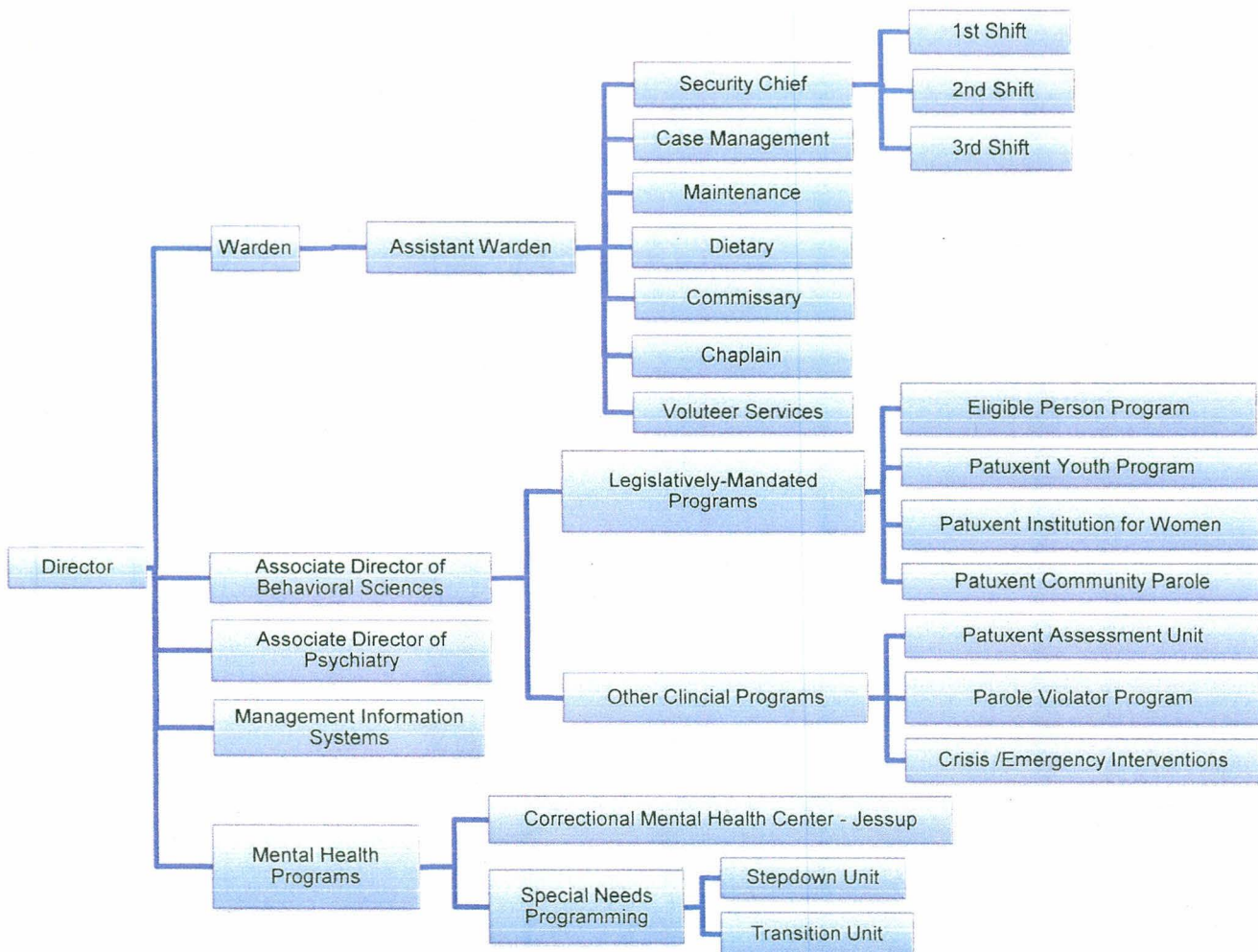
*Based on the ADP of 994 for the current fiscal year.



6.2 Staffing

Patuxent employs 347 staff members, 291 of whom are correctional officers. Its organizational structure is depicted below.

Patuxent Institution Organizational Chart



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