

Comprehensive Annual Financial Report

For the Fiscal Year ended June 30, 2007

Prepared by the Division of Business Services Finance Department

### 2006 to 2007 Board of Education of Harford County

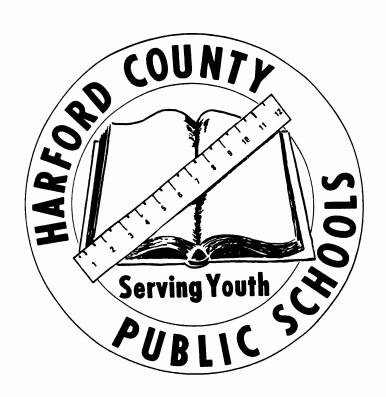


From left to right:

Seated: Jennifer L. Cook, Mark M. Wolkow, Jacqueline C. Haas

Standing: Patrick L. Hess, Lee Merrell, Thomas L. Fidler, Jr., John L. Smilko, Ruth R. Rich

A Component Unit of Harford County, Maryland 102 South Hickory Avenue Bel Air, Maryland 21014



## Comprehensive Annual Financial Report For the Fiscal Year ended June 30, 2007

Prepared by the Division of Business Services Finance Department

#### Office of Civil Rights Statement for Harford County Public Schools

#### **Student Contributions**

| <u>Student</u>        | <u>Grade</u> | <u>School</u>                    | <u>Page</u>      |
|-----------------------|--------------|----------------------------------|------------------|
| Monica Siedlarczyk    | Grade11      | Aberdeen High School             | 1                |
| Cameron Band          | Grade 2      | Prospect Mill Elementary School  | 2                |
| Diamond Thomas        | Grade 4      | Joppatowne Elementary School     | 2                |
| Kayla Convry          | Grade 7      | Bel Air Middle School            | 11               |
| Lance Del Rosario     | Grade 5      | Abingdon Elementary School       | 11               |
| Sarah Kanely          | Grade 10     | Joppatowne High School           | 12               |
| Emma Hinz             | Grade 11     | Fallston High School             | 26               |
| Paige Tyler           | Grade 5      | Abingdon Elementary School       | 26               |
| Ryan Lesniewski       | Grade 5      | Fountain Green Elementary School | 51               |
| Tyler Abbot           | Grade 7      | Fallston Middle School           | 51               |
| Jessica Bennett       | Grade 10     | Bel Air High School              | 52               |
| Julia Celebrado-Royer | Grade 9      | Havre de Grace High School       | 60               |
| Sarah Arminger        | Grade 10     | C. Milton Wright High School I.  | nside Back Cover |
| Stephanie Espeland    | Grade 11     | Bel Air High School              | Back Cover       |
|                       |              |                                  |                  |

#### Cover Photographs by Don Morrison

(Top large picture) LEADERS – Among the leaders in Bel Air Elementary School's 'Pennies for Patients' effort were, from left, first row, Jeremy Ginley, Sara Kelley, Austin Koehn, Jimmy Fisher, Alyssa Moro, Cole Frado, Kira Brown, Amiris Maxwell, Alaina Menefee, and Isabella Pyle-Twele; second row, Sean Adams, Megan Chouinard, Savannah Walton, Sam Queen, Trevor Schafer, Ashly Rodriguez, Lauren Fisher, Shannen Haney, and Rachel Shin; and, third row, Patrick Luft, Phoebe Monroe, Taylor Layman, Eric Ingram, Tabitha Golumbek, Lia Testerman, Taylor Brethauer, and Alexis Golumbek.

(Top small picture) SUMMER CENTER – Students who took part in the 2007 Summer Center for Action Investigation at Harford Glen Environmental Center examine the aftermath of the pine tree clear cut that was done at the center the previous school year.

(Bottom large picture) DAVID KIVOTO of Aberdeen High, left, and Zhan Lu of Bel Air High take their game seriously during the countywide chess tournament April 28, 2007.

(Bottom small picture) BETHANY RILEY jumped rope to raise funds for the American Heart Association on April 23, 2007, in memory of her grandfather, Charlie Riley, who passed away two years ago after a lifetime of service.

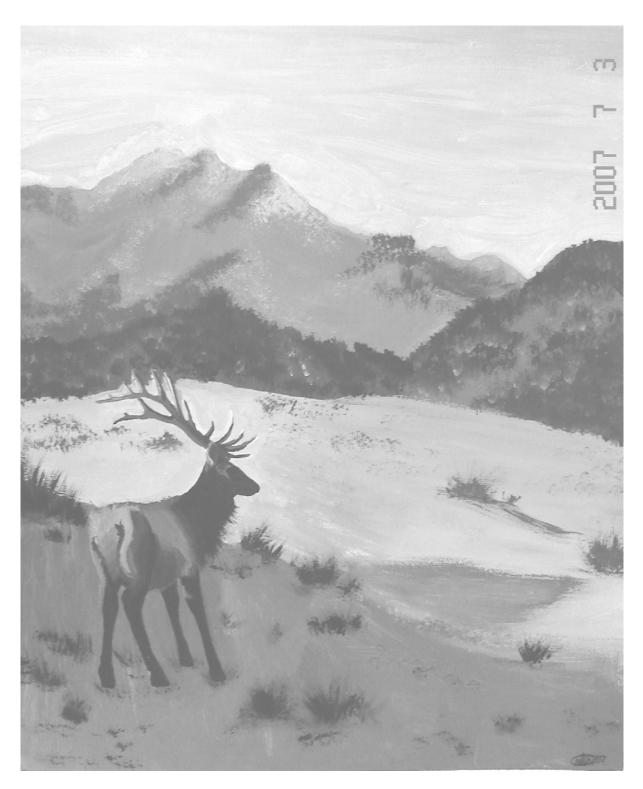
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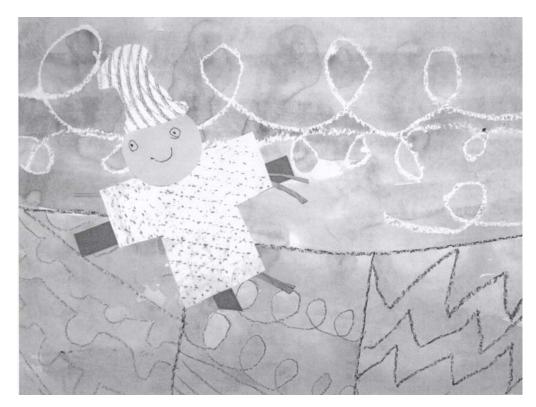
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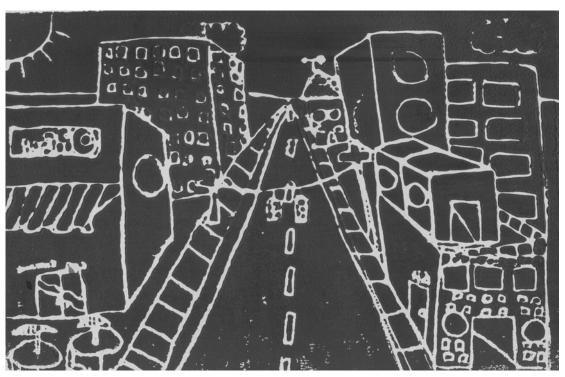
# Introductory Section



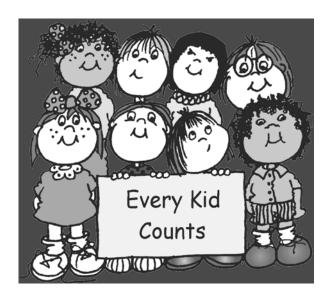
Monica Siedlarczyk, Aberdeen High School, Grade 11



Cameron Band, Prospect Mill Elementary School, Grade 2



Diamond Thomas, Joppatowne Elementary School, Grade 4



#### Vision

Harford County is a community of learners where educating everyone takes everyone. We empower all students to contribute to a diverse, democratic, and change-oriented society. Our public schools, parents, public officials, businesses, community organizations, and citizens actively commit to educate all students to become caring, respectful, and responsible citizens.

#### Mission

The Mission of Harford County Public Schools is to foster a quality educational system that challenges students to develop knowledge and skills, and to inspire them to become life-long learners and good citizens.

#### Goals

- Every student graduates ready to succeed.
- Every student achieves personal and academic growth.
- Every student connects with great employees.
- Every student benefits from accountable adults.
- Every student feels comfortable going to school.

# Board of Education of Harford County

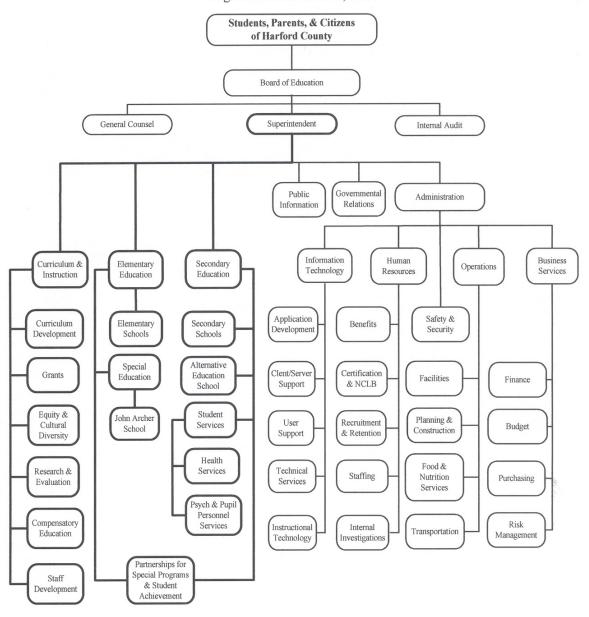
The members of the Board as of June 30, 2007, their represented areas, and the year of expiration of their terms are as follows.

| <u>Title</u>   | <u>Name</u>           | <u>Area</u>     | Term Ends |
|----------------|-----------------------|-----------------|-----------|
| President      | Mark M. Wolkow        | Abingdon/Edgewo | ood 2007  |
| Vice-president | Thomas L. Fidler, Jr. | Bel Air         | 2008      |
| Other members  | Ruth R. Rich          | North Harford   | 2007      |
|                | Patrick L. Hess       | Fallston        | 2007      |
|                | Salina M. Williams    | Aberdeen        | 2008      |
|                | Lee Merrell           | Havre de Grace  | 2009      |
|                | John L. Smilko        | Joppa           | 2010      |
| Student member | Jennifer L. Cook      |                 | 2007      |

# Harford County Public Schools Superintendent's Staff

| Dr. Jacqueline C. Haas    | Superintendent  |
|---------------------------|---|
| Mr. Joseph P. Licata      | Assistant Superintendent of Operations                |
| Mr. John M. Markowski     | Chief Financial Officer                               |
| Vacant                    | Chief Administrative Officer                          |
| Mr. H. Andrew Moore       | Director of Information and Technology Services       |
| Mr. Donald R. Morrison    | Director of Public Information                        |
| Mr. Jonathan D. O'Neal    | Assistant Superintendent of Human Resources           |
| Dr. Gerald E. Scarborough | Assistant Superintendent for Curriculum & Instruction |
| Mrs. Patricia L. Skebek   | Executive Director of Elementary Education            |
| Mr. Patrick P. Spicer     | General Counsel                                       |
| Mr. David A. Volrath      | Executive Director of Secondary Education             |

Organization at June 30, 2007



| Key:                |  |
|---------------------|--|
| Instruction —       |  |
| Supporting Services |  |



102 S. Hickory Avenue • Bel Air, MD 21014 410-838-7300 Fax 410-893-2478

Jacqueline C. Haas, Ed.D., Superintendent of Schools

September 30, 2007

Members of the Board of Education:

The Public School Laws of the State of Maryland require school districts publish within three months of the close of each fiscal year a complete set of audited financial statements. This report is published to fulfill that requirement for the fiscal year ended June 30, 2007.

Management assumes full responsibility for the completeness and reliability of the information contained in this report, based upon a comprehensive framework of internal control that it has established for this purpose. Because the cost of internal controls should not exceed anticipated benefits, the objective is to provide reasonable rather than absolute assurance that the financial statements are free of any material misstatements.

Clifton Gunderson LLP, a firm of licensed certified public accountants, have issued an unqualified ("clean") opinion on HCPS financial statements for the fiscal year ended June 30, 2007. The independent auditor's report is located at the front of the financial section of this report.

Management's discussion and analysis (MD&A) immediately follows the independent auditor's report and provides a narrative introduction, overview, and analysis of the basic financial statements. MD&A complement this letter of transmittal and should be read in conjunction with it.

All funds and accounts of the Board are included in the comprehensive annual financial report. For financial reporting purposes, HCPS has been defined as a component unit of the Harford County Government. Therefore, HCPS is included in the comprehensive annual financial report of Harford County.

#### Profile of the Government

Harford County Public Schools is a fiscally dependent school system comprised of 52 schools with an actual full time equivalent (FTE) enrollment of 29,582 in fiscal year 2007 (FY07) and a projected FTE enrollment of 39,487 in fiscal year 2008 (FY08). HCPS is the 127<sup>th</sup> largest school system of the 17,512 regular school districts in the country when ranked by enrollment. This places the system in the top one percent (1%) of school districts by size. The student body was served by 5,182 faculty and staff positions for FY07.

Of the 52 schools in the system, 32 are elementary schools, eight are middle schools, eight are high schools, one special education school, one technical high school, one alternative education school, and one charter school. A wide array of programs are offered to all students to assist in raising academic achievement, such as early reading and SAT preparation, to competitive athletics and the arts.

For the last year data is available, FY05, HCPS' per pupil expenditures were \$8,237, ranking it 24<sup>th</sup> of the 24 school districts in the state. Despite this, by most measures of student achievement HCPS consistently ranks among the top performing school districts in Maryland.

HCPS's administration building, renamed after former Superintendent A.A. Roberty, received a "LEED Gold" rating by the U.S. Green Building Council in recognition of energy savings efforts incorporated into the building's design. Occupied on January 3, 2006 the A.A. Roberty Building replaced the 122 year-old former central office structure and numerous rental propeties.

#### Local economy

Harford County is located in northeastern Maryland, which ranks as one of the top growth areas in the country. The economic condition and outlook of the County have substantially improved during the past decade. Since 1997 the population has increased 14.5 percent to 241,950 as of June 30, 2006, which triggered significant construction activity and growth in the tax base. During the period, enrollment in the school system has grown by only 1.6 percent. Private schools in the County have grown from 35 to 41 during the same period of time, a 17% growth, and presumed to absorb much of the student population increase.

County adequate public facilities (APF) legislation limits growth in areas with public schools that are over capacity. Exempted from APF legislation is 'over 55 communities' which are presumed not to have school age children. These developments are increasing in number spurring population increases while not contributing to student population growth.

It is anticipated that the impact of the federal Base Realignment and Closure (BRAC) legislation effectively moving operations from Ft. Monmouth, NJ to Aberdeen Proving Ground (APG) in Harford County will spur population and tax base growth. Legislated to be complete by 2011, it remains difficult to project the final impact on the County and the school district. Initiatives are underway at the state and County levels to assess and improve the infrastructure to support this change.

The State of Maryland property assessment process, which has a three year reassessment cycle, make the results of the recent downturn in the housing and mortgage markets are also difficult to assess.

#### Long-term financial planning

In 2002 the state legislature enacted the Bridge to Excellence in Public Schools Act. This law initiated major changes in the state financing of local schools in an effort to achieve not only funding equity between Maryland's 24 school districts, but adequacy of funding as well. The law achieved its promise of an increase in state funding to public education of \$1.3 billion over six years. However, funding streams to sustain that promise remain to be identified.

Compounding the problem is the state's structural deficit of \$1.5 billion. It's likely some combination of spending cuts and revenue increases will be proffered as the solution. Public school districts in the state are bracing for those spending reductions.

#### Relevant financial policies

Primary funding is provided by the State of Maryland and Harford County Government. The budget is approved by the Board of Education and the Harford County Council in accordance with state laws. The Board has no authority to levy and collect taxes or increase the budget. Formal budgetary integration, including encumbrance accounting, is employed as a management control device during the year for the governmental fund types. Management is authorized to transfer funds within major categories of expenditure, as defined by statute. Transfers between categories of expenditure during the fiscal year require approval of both the Board of Education and Harford County Council.

Prospect Mill Elementary School gifted and talented teacher Mary Murray was one of 20 educators in the nation to be name a 'Great Books/Great Teachers' award winner by the Great Books Foundation.

By statute in order to receive any increase in state basic school aid, each county must appropriate an amount equal to, or greater than, the prior year per pupil appropriation. Referred to as the 'maintenance of effort' calculation, it provides that if there is no enrollment growth county funding will remain the same as that of the prior year in terms of total dollars. Counties

may, and often do, appropriate far in excess of the minimum amount stipulated in the law.

Capital projects are funded by Harford County Government and the State of Maryland. The Board of Education has no authority to issue general obligation debt. Funds are budgeted and appropriated on both a project and annual basis. Capital projects funds do not lapse at the end of each year and may be expended until completion of the project. Budget transfers between projects require the approval of both the Board of Education and the Harford County Council.

#### Major initiatives

Replacements for Bel Air High School and Edgewood High School are underway. Construction commenced for Bel Air High School. The Board of Education approved the concept design for a new elementary school at Vale Road and the County acquired property off of Schucks Road for an additional elementary school.

#### **Awards and Acknowledgements**

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to Harford County Public Schools for its comprehensive annual financial report for the fiscal year ended June 30, 2006. In order to be awarded a Certificate of Achievement, a government must publish an easily readable and efficiently comprehensive annual financial report. This report must satisfy both generally accepted accounting principles and applicable legal requirements.

On May 24th, 2007 a memorial to former Harford County Public School students who lost their lives in combat while serving in the U.S. Armed Forces was dedicated at the school system's administration building. The black granite memorial, consisting of three panels, was paid for by private funds raised by the Veterans Commission of Harford County.

A Certificate of Achievement is valid for a period of one year only. We believe our current comprehensive annual financial report continues to meet the Certificate of Achievement Program's requirements and we are submitting it to the GFOA to determine its eligibility for another certificate.

In addition, HCPS also received the GFOA's Distinguished Budget Presentation Award for its annual budget document for the Year Beginning July 1, 2006. In order to qualify for the Distinguished Budget Presentation Award, the budget document was judged to be proficient in several categories, including as a policy document, a financial plan, an operations guide, and a communications device.

Edgewood High School's Academy of Finance teacher Carolyn Kustanbauter was selected as a Claes Noble Educator of Distinction by the National Society of High School Scholars. The award recognizes teachers that encourage students to strive for excellence. The award was created in 2002 by Claes Nobel, a senior member of the family which established the Nobel Prizes.

The preparation of this report would not have been possible without the services of the entire staff of the Finance Department, Office of Internal Audit, and Clifton Gunderson LLP. Many other offices in the system contributed to provide data for this report, including the students whose art work is published throughout the document. Our appreciation is extended to all who assisted in the timely closing of the school system's financial records and in the preparation of this report. Credit must also be given to the Superintendent and Board of Education for their unfailing

Finance Director

support for maintaining the highest standards of professionalism in the management of HCPS' finances.

Sincerely,

Vacqueline C. Haas

Superintendent

John M. Markowski

Chief Financial Officer

# Certificate of Achievement for Excellence in Financial Reporting

Presented to

# Harford County Public Schools, Maryland

For its Comprehensive Annual
Financial Report
for the Fiscal Year Ended
June 30, 2006

A Certificate of Achievement for Excellence in Financial Reporting is presented by the Government Finance Officers Association of the United States and Canada to government units and public employee retirement systems whose comprehensive annual financial reports (CAFRs) achieve the highest standards in government accounting and financial reporting.



President

**Executive Director** 

# **Financial Section**



Kayla Convry, Bel Air Middle School, Grade 7



Lance del Rosario, Abingdon Elementary School, Grade 5





#### **Independent Auditor's Report**

Members of The Board of Education of Harford County Bel Air, Maryland

We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of Harford County Public Schools, a component unit of Harford County, Maryland, as of and for the year ended June 30, 2007, which collectively comprise the Harford County Public Schools' basic financial statements as listed in the table of contents. These financial statements are the responsibility of the Harford County Public Schools' management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and the aggregate remaining fund information of the Harford County Public Schools as of June 30, 2007, and the respective changes in financial position thereof and the respective budgetary comparison for the general fund for the year then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with Government Auditing Standards, we have also issued our report dated September 14, 2007, on our consideration of the Harford County Public School's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards and should be considered in assessing the results of our audit.

The Management's Discussion and Analysis on pages 15 - 25 is not a required part of the basic financial statements but are supplementary information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.



Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Harford County Public Schools' basic financial statements. The accompanying food service fund statement of revenues, expenditures and changes in fund balance compared to budget, school construction fund statement of expenditures by project, and Agency funds statement of increases, decreases and fund balances are presented for purposes of additional analysis and are not a required part of the basic financial statements. These statements have been subjected to the auditing procedures applied by us in the audit of the basic financial statements and, in our opinion, are fairly stated in all material respects in relation to the basic financial statements taken as a whole.

The introductory section and statistical tables listed in the table of contents have not been subjected to the auditing procedures applied in the audit of the basic financial statements, and, accordingly, we express no opinion on them.

Baltimore, Maryland September 14, 2007

Clifton Gunderson LLP

Management's Discussion and Analysis (MD&A) June 30, 2007

Our discussion and analysis of Harford County Public Schools' financial performance provides an overview of the District's financial activities for the fiscal year ended June 30, 2007. Please read it in conjunction with the financial statements.

Management's Discussion and Analysis (MD&A) is an element of the reporting model adopted by the Governmental Accounting Standards Board (GASB) in their Statement No. 34 Basic Financial Statements - and Management's Discussion and Analysis - for State and Local Governments issued June 1999. Certain comparative information between the current and prior fiscal years is required to be presented in the MD&A.

The goal of MD&A is for the District's financial managers to present an objective and easily readable analysis of the District's financial activities based on currently known facts, decisions, or conditions.

#### **Financial Highlights**

Net assets of the District grew by \$38.2 million during the fiscal year driven by additions in capital assets and the results of operations for the fiscal year.

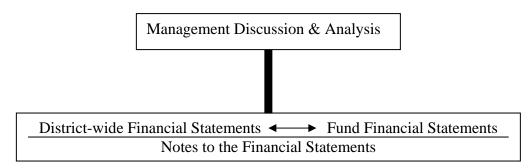
The unrestricted General Fund budget was increased by \$185,765, or five-hundredths of a percent (0.05%), during the year from the originally adopted budget.

The General Fund unrestricted, undesignated fund balance on a budgetary basis increased from \$4,727,463 to \$4,783,642, a total of \$56,179.

The unrestricted General Fund actual revenues exceeded the amended budget by \$140,201 or four hundredths of a percent (0.04%), and expenditures were \$4,100,403, or one and nine hundredths of a percent (1.09%), under the amended budget.

Management's Discussion and Analysis (MD&A) June 30, 2007

#### **Basic Financial Statements**



The illustration above represents the minimum requirements for the basic external financial statements.

*District-wide financial statements.* In addition to the MD&A, the District-wide Financial Statements are the other primary addition to financial reporting under GASB Statement No. 34. The District-wide perspective is designed to provide readers with a complete financial view of the entity known as Harford County Public Schools. The financial presentation of this perspective is similar to a private sector business.

The *statement of net assets* presents information on all of the assets and liabilities of the District with the difference between the two reported as *net assets*. The *statement of activities* presents information showing how the District's net assets changed during the most recent fiscal year.

These statements measure the change in total economic resources during the period utilizing the accrual basis of accounting. This means that any change in net assets is reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (like earned but unused employees leave), or for which cash has already been expended (depreciation of buildings and equipment already purchased).

The District-wide perspective is unrelated to budget and accordingly, budget comparisons are not provided.

Fund financial statements. A fund is a group of related accounts used to maintain control over resources that have been segregated for specific activities or objectives. Harford County Public Schools uses fund accounting to ensure and demonstrate compliance with finance-related requirements. The District's funds are in two categories, governmental funds and fiduciary funds. Harford County Public Schools does not operate any enterprise activities that are reported as proprietary funds.

The measurement focus of these statements is current financial resources; therefore the emphasis is placed on the cash flows of the organization within the reporting period or near future.

Management's Discussion and Analysis (MD&A) June 30, 2007

Accordingly, the modified accrual basis of accounting that measures these cash flows is used. In the case of Harford County Public Schools, open encumbrances are excluded from expenditures and the State of Maryland's contribution to the teacher's retirement system is added to revenue and expenditures.

Fund Financial Statements are also unrelated to budget and accordingly, budget comparisons are not provided in the presentation.

Budgetary presentation of individual fund financial information utilizing the current financial resources measurement focus and the budgetary basis of accounting is presented as part of the Fund Financial Statements as well. In these statements, available cash flows of the District itself are measured as well as the commitment to acquire goods or services with that cash. Open encumbrances at year-end are included in the expenditures.

This is the legal basis upon which the budget is adopted so budget comparisons are provided. GASB Statement Number 34 requires that we present the original adopted budget as well as the final budget and discuss the changes between them.

|                     | District-wide<br>Statements | Fund Statements             | Budgetary Fund<br>Statements |
|---------------------|-----------------------------|-----------------------------|------------------------------|
| Measurement Focus   | Economic Resources          | Current Financial Resources | Current Financial Resources  |
| Basis of Accounting | Accrual                     | Modified Accrual            | Cash and Commitments         |
| Budget              | No                          | No                          | Yes                          |

The table above presents the differences in the presentation of the basic financial statements.

**Fiduciary responsibility** – **Scholarship and School Activity Funds (Exhibit 8).** The District is the trustee, or fiduciary, for its scholarship and student activity funds. These funds are reported as a separate Agency Fund. We exclude these activities from Harford County Public Schools' other financial statements because the assets cannot be used to finance the District's activities. We are responsible for ensuring that the assets reported in the Scholarship and School Activity Funds are used for their intended purpose.

**Notes to the financial statements.** The notes provide additional information that is essential to a full understanding of the data provided in the district-wide and fund financial statements.

**Other information.** In addition to the basic financial statements and accompanying notes, this report also presents certain supplementary information immediately following the notes to the financial statements.

Management's Discussion and Analysis (MD&A) June 30, 2007

#### **District-wide Financial Analysis**

Net assets may serve over time as a useful indicator of a district's financial position. In the case of HCPS, assets exceeded liabilities by \$302 million at the close of the fiscal year.

By far the largest portion of the district's net assets reflects the investment in capital assets (e.g., land, buildings, machinery, and equipment), less any related debt used to acquire those assets that is still outstanding. These capital assets are used to provide services to the students and citizens of Harford County and are not available for future spending. Although the district's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities. Minimal debt for assets is carried by the district. As previously explained, we are fiscally dependent and nearly all capital debt is carried by the County and State governments.

|                          | June 30, 2007     |    | June 30, 2006 |      | <b>\$ Change</b> | % Change |
|--------------------------|-------------------|----|---------------|------|------------------|----------|
| Current and other assets | \$<br>48,679,121  | \$ | 39,808,659    | \$   | 8,870,462        | 22.28%   |
| Capital assets           | 308,739,858       |    | 276,447,691   |      | 32,292,167       | 11.68%   |
| Total assets             | 357,418,979       | -  | 316,256,350   | <br> | 41,162,629       | 13.02%   |
| Current and other        |                   |    |               |      |                  |          |
| liabilities              | 18,758,222        |    | 16,671,466    |      | 2,086,756        | 12.52%   |
| Long-term liabilities    | 36,504,234        |    | 35,582,929    |      | 921,305          | 2.59%    |
| Total liabilities        | 55,262,456        | -  | 52,254,395    | - ·  | 3,008,061        | 5.76%    |
| Net assets               |                   |    |               |      |                  |          |
| Capital assets           | 297,606,014       |    | 265,089,048   |      | 32,516,966       | 12.27%   |
| Restricted assets        | 2,723,900         |    | 2,976,197     |      | (252,297)        | -8.48%   |
| Unrestricted             | 1,826,609         |    | (4,063,290)   |      | 5,889,899        | -144.95% |
| Total net assets         | \$<br>302,156,523 | \$ | 264,001,955   | \$   | 38,154,568       | 14.45%   |

The District's net assets increased by over \$38 million during the fiscal year ending June 30, 2007, as illustrated in the above table and Exhibit 2. The growth is attributed to increased capital assets and the results of operations for the year.

The unrestricted surplus at June 30, 2007 of \$1.8 million is the result of reducing the fund balance from the General Fund (Exhibit 3) of \$27.4 million with the compensated absences long-term liabilities of \$25.6 million. We are committed by employee agreements to pay employees at retirement twenty-five percent (25%) of their earned but unused sick leave. For administrators the limit is 250 days, all others are up to 200 days, plus any earned and unused vacation. The long-term portion is the amount we expect to pay beyond June 30, 2008. Slightly over \$21.9 million is attributed to sick leave and \$3.7 million to vacation leave liabilities. Historically this liability was funded on a "pay as you go" basis from available current financial resources. This

Management's Discussion and Analysis (MD&A) June 30, 2007

method is expected to continue. The remaining \$10.9 million long-term liability balance represents our obligations under the capital lease for the construction of a new administration building.

Results of operations for the District as a whole are presented in Exhibit 2, the Statement of Activities. Approximately \$443 million in expenses are reported. To the extent possible revenue directly attributed to the function or program is reported against the appropriate expense. Included in such revenues are charges for services and grants. \$295.7 million in expenses were paid using other general revenue sources not specifically attributed to a function or program.

The Food Service program is designed to be self-funded. Allocation of depreciation expense produced a net cost of service for this program.

|                      | Total Cost of<br>Services | Net Cost of<br>Services | % Net Cost<br>to Total |
|----------------------|---------------------------|-------------------------|------------------------|
| Instruction          | \$<br>307,924,491         | \$<br>193,915,977       | \$<br>65.59%           |
| Pupil personnel      | 1,948,433                 | 1,861,539               | 0.63%                  |
| Health services      | 4,106,162                 | 4,073,987               | 1.38%                  |
| Pupil transportation | 25,715,780                | 15,047,183              | 5.09%                  |
| Operation and        | 44.000.440                | 20 122 044              | 12.240/                |
| maintenance of plant | 44,023,443                | 39,132,944              | 13.24%                 |
| Food services        | 13,518,632                | 199,619                 | 0.07%                  |
| All others           | 45,828,464                | 41,428,285              | 14.01%                 |
| Total                | \$<br>443,065,405         | \$<br>295,659,534       | \$<br>100.00%          |

About 86% of the net costs of services are directly related to students' instruction and welfare. Of the remaining 14%, all but about 4% is used for the direct administration of schools and instructional support. It is important to note that in this report format, costs for employee benefits and depreciation on fixed assets are allocated to the appropriate program or function.

District revenues increased by 6.29% from the prior year, as shown on the table below. This increase is attributable to local, state aid, and grant increases. The District is fiscally dependent on local and state aid to fund its daily operations. State aid is largely formula driven based on student population and wealth. Local revenue, provided by the Harford County Government, is dependent upon the economic condition of the County. However, the education statute requires a minimum level of funding equal to the prior year's per pupil contribution times the current year projected enrollment. Most the operating and capital grant funding is from the State and County governments as well.

Expenses grew at 9.6%. The bulk of the growth, in terms of dollars, occurred in the instruction category reflecting continued wage and benefit cost increases and the addition of new teaching positions in the district.

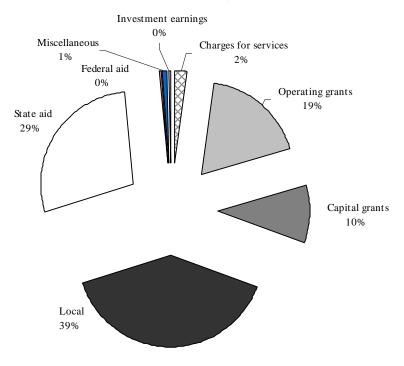
Management's Discussion and Analysis (MD&A) June 30, 2007

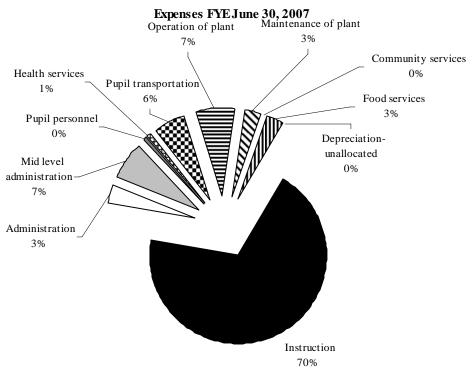
#### **Changes in Net Assets**

|                                   |              | June 30, 2007 | June 30, 2006    | \$ Change          | % Change |
|-----------------------------------|--------------|---------------|------------------|--------------------|----------|
| Revenues                          |              |               |                  |                    |          |
| Program revenues                  |              |               |                  |                    |          |
| Charges for services              | \$           | 10,098,620    | \$<br>9,634,073  | \$<br>464,547      | 4.82%    |
| Operating grants                  |              | 89,364,415    | 79,546,914       | 9,817,501          | 12.34%   |
| Capital grants                    |              | 47,942,836    | 56,319,994       | (8,377,158)        | -14.87%  |
| Local                             |              | 189,414,800   | 175,414,800      | 14,000,000         | 7.98%    |
| State aid                         |              | 138,061,297   | 125,158,191      | 12,903,106         | 10.31%   |
| Federal aid                       |              | 442,908       | 410,759          | 32,149             | 7.83%    |
| Miscellaneous                     |              | 4,524,535     | 5,464,053        | (939,518)          | -17.19%  |
| Investment earnings               |              | 1,370,562     | 792,717          | 577,845            | 72.89%   |
| Total revenues                    | -            | 481,219,973   | <br>452,741,501  | <br>28,478,472     | 6.29%    |
| Expenses                          |              |               |                  |                    |          |
| Instruction                       |              | 307,924,491   | 283,120,457      | 24,804,034         | 8.76%    |
| Administration                    |              | 14,041,317    | 11,907,818       | 2,133,499          | 17.92%   |
| Mid level administration          |              | 31,195,404    | 28,392,740       | 2,802,664          | 9.87%    |
| Pupil personnel                   |              | 1,948,433     | 1,776,542        | 171,891            | 9.68%    |
| Health services                   |              | 4,106,162     | 3,486,624        | 619,538            | 17.77%   |
| Pupil transportation              |              | 25,715,780    | 23,233,927       | 2,481,853          | 10.68%   |
| Operation of plant                |              | 31,281,551    | 27,912,436       | 3,369,115          | 12.07%   |
| Maintenance of plant              |              | 12,741,892    | 11,671,197       | 1,070,695          | 9.17%    |
| Community services                |              | 498,039       | 434,240          | 63,799             | 14.69%   |
| Food services                     |              | 13,518,632    | 12,228,731       | 1,289,901          | 10.55%   |
| Depreciation-unallocated          |              | 93,704        | 103,170          | (9,466)            | -9.18%   |
| <b>Total expenses</b>             | <del>-</del> | 443,065,405   | <br>404,267,882  | <br>38,797,523     | 9.60%    |
| Increase (decrease) in net assets | \$ _         | 38,154,568    | \$<br>48,473,619 | \$<br>(10,319,051) | -21.29%  |

Management's Discussion and Analysis (MD&A) June 30, 2007

#### Source of Revenues FYE June 30, 2007





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#### **Fund Performance**

Funds are self-balancing sets of accounts used by the District to control and manage money for particular purposes. As pointed out earlier, fund information is presented in two ways to satisfy two specific purposes.

Exhibit 3 is the Balance Sheet for the District's governmental funds and Exhibit 5 presents those same funds' results of operations.

#### General Fund - Unrestricted (Exhibit 7)

Below is an explanatory list of additions made to the original budget during the fiscal year.

| Non-public Placements              | \$<br>800,000   |
|------------------------------------|-----------------|
| Charter School Funding Adjustments | 253,061         |
| Math Intervention Program          | 2,625           |
| Automatic External Defibrillators  | 183,140         |
|                                    |                 |
| Total Additions                    | \$<br>1,238,826 |

A schedule of changes between the original and final budgets for the year ending June 30, 2007 support the list presented above. Additions for the Charter School Funding adjustments and Non-Public Placements were funded by other accounts throughout the budget. The Math Intervention Program was funded by contributions. Automatic External Defibrillators, required to be in all high schools by statute, were funded from prior years' fund balance.

Management's Discussion and Analysis (MD&A) June 30, 2007

|                            | -    | Original Budget | <br>Final Budget  | Additions       | Reductions      | -  | Total<br>Change |
|----------------------------|------|-----------------|-------------------|-----------------|-----------------|----|-----------------|
| REVI                       | ENUE | 2               |                   |                 |                 |    |                 |
| Local                      | \$   | 189,414,800     | \$<br>189,414,800 | \$<br>-         | \$<br>-         | \$ | -               |
| State                      |      | 180,639,070     | 180,639,070       | -               | -               |    | -               |
| Federal                    |      | 370,000         | 370,000           | -               | -               |    | -               |
| Earnings on investments    |      | 420,000         | 420,000           | -               | -               |    | -               |
| Other Sources              |      | 1,999,995       | 2,002,620         | 2,625           | -               |    | 2,625           |
| Prior year's fund balance  | _    | 1,798,278       | <br>1,981,418     | 183,140         |                 | _  | 183,140         |
| Total revenues             | \$   | 374,642,143     | \$<br>374,827,908 | \$<br>185,765   | \$<br>          | \$ | 185,765         |
|                            | -    |                 |                   |                 |                 | =  |                 |
| EXPENI                     | DITU | RES             |                   |                 |                 |    |                 |
| Administration             | \$   | 10,052,488      | \$<br>10,062,134  | \$<br>16,080    | \$<br>6,434     | \$ | 9,646           |
| Mid-Level Administration   |      | 23,906,669      | 23,890,797        | -               | 15,872          |    | (15,872)        |
| Instructional Salaries     |      | 158,686,764     | 158,649,404       | 71,000          | 108,360         |    | (37,360)        |
| Textbooks                  |      | 10,228,527      | 10,264,350        | 42,301          | 6,478           |    | 35,823          |
| Other Instructional Costs  |      | 2,338,317       | 2,369,527         | 32,853          | 1,643           |    | 31,210          |
| Special Education          |      | 30,994,407      | 31,826,657        | 852,480         | 20,230          |    | 832,250         |
| Student Personnel Services |      | 1,544,710       | 1,543,666         | -               | 1,044           |    | (1,044)         |
| Student Health Services    |      | 2,852,280       | 3,033,499         | 183,140         | 1,921           |    | 181,219         |
| Student Transportation     |      | 23,142,116      | 23,126,649        | -               | 15,467          |    | (15,467)        |
| Operation of Plant         |      | 26,953,865      | 26,935,328        | -               | 18,537          |    | (18,537)        |
| Maintenance of Plant       |      | 10,599,013      | 10,591,898        | -               | 7,115           |    | (7,115)         |
| Fixed Charges              |      | 72,302,631      | 71,494,901        | 40,972          | 848,702         |    | (807,730)       |
| Community Services         |      | 507,793         | 507,448           | -               | 345             |    | (345)           |
| Capital Outlay             | -    | 532,563         | <br>531,650       |                 | 913             | _  | (913)           |
| Total expenditures         | \$   | 374,642,143     | \$<br>374,827,908 | \$<br>1,238,826 | \$<br>1,053,061 | \$ | 185,765         |

It is critical for the reader to understand that local and state revenues account for 99% of the total General Fund unrestricted revenue. Both are stable and highly predictable.

#### Capital Asset and Debt Administration (See Notes 2 and 7)

At June 30, 2007 the District had nearly \$411 million invested in a broad range of capital assets including land (over 1,922 acres), buildings (over 5.7 million square feet) and improvements, furniture, vehicles and other equipment. Capital assets increased by over \$39 million from the same time last year, excluding the effect of depreciation, as shown in the table below. This increase is primarily attributed to the construction of Patterson Mill Middle/High School and North Harford High School. Both projects were substantially complete for the 2007-08 school year. North Harford was a significant renovation project which housed students over its four year construction period. Patterson Mill Middle/High School is new construction and welcomed its first students in August 2007.

Management's Discussion and Analysis (MD&A) June 30, 2007

|   | June 30, 2007                   | June 30, 2006                   | <b>\$ Change</b>              | % Change        |
|---|---------------------------------|---------------------------------|-------------------------------|-----------------|
| Construction in progress<br>School properties | \$<br>96,655,840<br>293,381,203 | \$<br>70,341,885<br>283,407,608 | \$<br>26,313,955<br>9,973,595 | 37.41%<br>3.52% |
| Furniture, fixtures and equipment             | 20,863,316                      | 18,017,979                      | 2,845,337                     | 15.79%          |
| Total capital assets                          | \$<br>410,900,359               | \$<br>371,767,472               | \$<br>39,132,887              | 10.53%          |

School Districts in Maryland are in the uncommon position of owning assets but not the debt associated with those facilities as they are fully fiscally dependent on the state and county governments,. Accordingly, the District carries no bond rating and has no debt policy.

#### **Future Issues**

Significant legislation by the federal and state governments has impacted public education in Maryland. The federal "No Child Left Behind" act requires that the all students meet standards and that each school and sub-group of students show adequate yearly progress. In addition it requires that teachers be highly qualified in their content areas.

Maryland enacted the "Bridge to Excellence" statute which requires that each school district adopt a master plan. This plan is to be reviewed by the County governments, and then submitted to the Maryland State Department of Education for approval. A component of the plan is the fiscal impact of each new initiative contained in the plan.

In FY07 Harford County's first Charter School opened. Housed in the Center for Educational Opportunity and sharing that space with our Alternative Education School and Professional Development Center, the Charter School opened with 30 students and is expected to expand to 75 students for the 2007-08 school year. Per pupil funding for Charter Schools in Maryland has been litigated in matters relating to in-kind services provided by the local school district such as special education, student health, and transportation services. In this matter the court held that the value of in-kind services may not be withheld from payments to charter schools. The district may subsequently bill the charter schools for those services. Other charter school applications are anticipated.

Harford County Public Schools continue to cope with overcrowding in, and age of, many of the secondary schools. In addition, many of the buildings are in need of renovation. Funding for capital projects is jointly shared by the State and County. Traditionally, projects receive preliminary approval from the State. Bel Air High School replacement is currently under construction and the replacement of Edgewood High School is immanent. A design concept for a new elementary school on Vale Road was recently approved by the Board of Education and the County acquired an elementary school site off of Shucks Road.

Exacerbating the facilities issues is the anticipation of the expansion of the mission of Aberdeen Proving Ground (APG), the County's largest employer. Congress approved in its Base

Management's Discussion and Analysis (MD&A) June 30, 2007

Realignment and Closure (BRAC) legislation closing the facility in Fort Monmouth, NJ and relocating it to APG. Numerous studies are in progress to determine what impact that may have on the region surrounding APG focusing on infrastructure, housing, and schools. The move is to be completed by 2011.

The Governmental Accounting Standards Board (GASB) has issued Statement No. 45, Accounting and Financial Reporting by Employers for Postemployment Benefits Other Than Pensions, which addresses how state and local governments should account for and report their costs and obligations related to postemployment healthcare and other nonpension benefits. Collectively, these benefits are commonly referred to as other postemployment benefits, or OPEB.

The statement generally requires that state and local governmental employers account for and report the annual cost of OPEB and the outstanding obligations and commitments related to OPEB in essentially the same manner as they currently do for pensions. Annual OPEB cost for most employers will be based on actuarially determined amounts that, if paid on an ongoing basis, generally would provide sufficient resources to pay benefits as they come due. The provisions of Statement 45 may be applied prospectively and do not require governments to fund their OPEB plans. An employer may establish its OPEB liability at zero as of the beginning of the initial year of implementation; however, the unfunded actuarial liability is required to be amortized over future periods.

We are required to implement Statement 45 the earlier of FY08 or when implemented by the primary government. We have contracted with an actuary to provide information necessary to establish a beginning liability as of July 1, 2007. The Board made several policy changes with respect to benefits provided to retirees and committed to using excess monies in the health insurance rate stabilization account and federal medicare Part D reimbursement to at least partially fund the OPEB liability. Currently the district is looking to participate in an appropriate trust vehicle in which to invest those dollars.

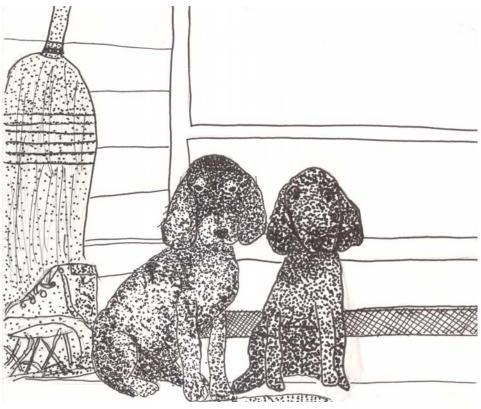
#### **Contacting Harford County Public Schools' Financial Management**

Our financial report is designed to provide our citizens, taxpayers, parents, and students with a general overview of the District's finances and to demonstrate its accountability for the money it receives.

If you have questions about this report or wish to request additional financial information, contact John M. Markowski, Chief Financial Officer, (410) 588-5243, or Jay G. Staab, Finance Director, (410) 588-5237, at Harford County Public Schools, 102 South Hickory Avenue, Bel Air, Maryland 21014.



Emma Hinz, Fallston High School, Grade 11



Paige Tyler, Abingdon Elementary School, Grade 5

# STATEMENT OF NET ASSETS JUNE 30, 2007

#### **Governmental Activities**

| ASSETS   |        |            |
|--|--------|------------|
| Cash and cash equivalents  | \$     | 500        |
| Investments  | 1.     | 2,011,118  |
| Due from other units of government                                 | 2      | 1,663,030  |
| Other receivables  | 14     | 4,118,699  |
| Inventory  |        | 885,774    |
| Capital assets:  |        |            |
| Construction in progress   | 9      | 6,655,840  |
| School properties  | 293    | 3,381,203  |
| Furniture, fixtures and equipment                                  | 20     | 0,863,316  |
| Less: accumulated depreciation                                     | (10    | 2,160,501) |
| Total capital assets, net of depreciation                          | 30     | 8,739,858  |
| Total assets   | 35′    | 7,418,979  |
|  |        |            |
| LIABILITIES  |        |            |
| Accounts payable   | 10     | 0,654,690  |
| Cash overdraft   | ,      | 3,324,375  |
| Accrued salaries and wages   |        | 1,591,367  |
| Payroll taxes payable  |        | 228,050    |
| Unearned revenue   |        | 470,465    |
| Noncurrent liabilities:  |        |            |
| Due within one year  |        | 2,489,275  |
| Due in more than one year  | 3      | 6,504,234  |
| Total liabilities  | 5:     | 5,262,456  |
|  |        |            |
| NET ASSETS   |        |            |
| Invested in capital assets net of related debt under capital lease | 29'    | 7,606,014  |
| Restricted for:  |        |            |
| Food services  |        | 2,698,900  |
| Capital Projects   |        | 25,000     |
| Unrestricted   |        | 1,826,609  |
| Total net assets   | \$ 302 | 2,156,523  |

#### STATEMENT OF ACTIVITIES FOR THE YEAR ENDED JUNE 30, 2007

|                                    |                     |                      | Net (Expenses) Revenue and Changes in Net Assets |                                  |                            |  |
|------------------------------------|---------------------|----------------------|--|----------------------------------|----------------------------|--|
| Functions/Programs                 | <b>Expenses</b>     | Charges for Services | Operating Grants and Contributions               | Capital Grants and Contributions | Governmental<br>Activities |  |
| Functions/Frograms                 |                     |                      |  |                                  |                            |  |
| Governmental activities:           |                     |                      |  |                                  |                            |  |
| Instruction:                       |                     |                      |  |                                  |                            |  |
| Regular education                  | \$ 247,875,979      | \$ 1,500,094         | \$ 41,405,333                                    | \$ 41,285,960                    | \$ (163,684,592)           |  |
| Special education                  | 60,048,512          |                      | 29,817,127                                       |                                  | (30,231,385)               |  |
| Total Instruction                  | 307,924,491         | 1,500,094            | 71,222,460                                       | 41,285,960                       | (193,915,977)              |  |
| Support services                   |                     |                      |  |                                  |                            |  |
| Administration                     | 14,041,317          | -                    | 880,162  | 948,677                          | (12,212,478)               |  |
| Mid level administration           | 31,195,404          | -                    | 2,100,411  | -                                | (29,094,993)               |  |
| Pupil personnel services           | 1,948,433           | -                    | 86,894   | -                                | (1,861,539)                |  |
| Health services                    | 4,106,162           | -                    | 32,175   | -                                | (4,073,987)                |  |
| Pupil transportation               | 25,715,780          | -                    | 9,676,267  | 992,330                          | (15,047,183)               |  |
| Operation of plant                 | 31,281,551          | -                    | -  | 1,689,028                        | (29,592,523)               |  |
| Maintenance of plant and equipment | 12,741,892          | -                    | 174,630  | 3,026,841                        | (9,540,421)                |  |
| Community services                 | 498,039             | 466,473              | 4,456  | -                                | (27,110)                   |  |
| Food services                      | 13,518,632          | 8,132,053            | 5,186,960  | -                                | (199,619)                  |  |
| Depreciation - unallocated         | 93,704              |                      |  |                                  | (93,704)                   |  |
| Total Support Services             | 135,140,914         | 8,598,526            | 18,141,955                                       | 6,656,876                        | (101,743,557)              |  |
| Total governmental activities      | \$ 443,065,405      | \$ 10,098,620        | \$ 89,364,415                                    | \$ 47,942,836                    | (295,659,534)              |  |
|                                    | General revenues:   |                      |  |                                  |                            |  |
|                                    | Local appropria     | tions                |  |                                  | 189,414,800                |  |
|                                    | State Aid - unre    | stricted             |  |                                  | 138,061,297                |  |
|                                    | Federal Aid - un    | restricted           |  |                                  | 442,908                    |  |
|                                    | Miscellaneous       |                      |  |                                  | 4,524,535                  |  |
|                                    | Unrestricted inv    | estment earnings     |  |                                  | 1,370,562                  |  |
|                                    | Total general reve  | enues                |  |                                  | 333,814,102                |  |
|                                    | Change in net asso  | ets                  |  |                                  | 38,154,568                 |  |
|                                    | Net assets - beginn | ning of year         |  |                                  | 264,001,955                |  |
|                                    | Net assets - end of | f year               |  |                                  | \$ 302,156,523             |  |

#### BALANCE SHEET GOVERNMENTAL FUNDS JUNE 30, 2007

|                                     |               | Food         | School         |               |
|-------------------------------------|---------------|--------------|----------------|---------------|
|                                     | Current       | Services     | Construction   | Total         |
|                                     | Expense       | (Special     | (Capital       | Governmental  |
|                                     | (General)     | Revenue)     | Projects)      | Funds         |
| ASSETS                              |               |              |                |               |
| Cash and cash equivalents           | \$ -          | \$ 500       | \$ -           | \$ 500        |
| Investments                         | 8,843,819     | 3,167,299    | -              | 12,011,118    |
| Due from other units of government  | 3,869,585     | 753,750      | 17,039,695     | 21,663,030    |
| Other receivables                   | 14,114,798    | -            | 3,901          | 14,118,699    |
| Due from other funds                | 10,192,037    | -            | -              | 10,192,037    |
| Inventory                           | 478,977       | 406,797      | -              | 885,774       |
| Total assets                        | \$ 37,499,216 | \$ 4,328,346 | \$ 17,043,596  | \$ 58,871,158 |
| LIABILITIES                         |               |              |                |               |
| Accounts payable                    | 2,472,715     | 500,116      | 7,681,859      | 10,654,690    |
| Cash overdraft                      | 3,324,375     | , _          | , , , <u>-</u> | 3,324,375     |
| Accrued salaries and wages          | 1,591,367     | _            | _              | 1,591,367     |
| Payroll taxes payable               | 228,050       | -            | _              | 228,050       |
| Due to other funds                  | -             | 1,129,330    | 9,062,707      | 10,192,037    |
| Unearned revenue                    | 196,435       | -            | 274,030        | 470,465       |
| Compensated absences payable        | 2,219,846     | -            | · <u>-</u>     | 2,219,846     |
| Total liabilities                   | 10,032,788    | 1,629,446    | 17,018,596     | 28,680,830    |
| FUND BALANCES                       |               |              |                |               |
| Reserved for encumbrances           | 5,337,733     | 223,746      | 30,814,062     | 36,375,541    |
| Reserved for inventory - U.S.D.A.   | -             | 159,977      | · -            | 159,977       |
| Unreserved:                         |               |              |                | -             |
| Designated                          | 5,156,451     | 590,000      | _              | 5,746,451     |
| Undesignated                        | 16,972,244    | 1,725,177    | (30,789,062)   | (12,091,641)  |
| Total fund balances                 | 27,466,428    | 2,698,900    | 25,000         | 30,190,328    |
| Total liabilities and fund balances | \$ 37,499,216 | \$ 4,328,346 | \$ 17,043,596  | \$ 58,871,158 |
|                                     |               |              |                |               |

\$ 302,156,523

#### **Harford County Public Schools**

Total net assets - governmental activities (Exhibit 1)

# RECONCILIATION OF THE GOVERNMENTAL FUNDS BALANCE SHEET TO THE STATEMENT OF NET ASSETS JUNE 30, 2007

| Total fund balances - governmental funds (Exhibit 3)   | \$<br>30,190,328 |
|--|------------------|
| Amounts reported for governmental activities in the statement of net assets are different because:   |                  |
| Capital assets used in governmental activities are not financial resources and therefore are not reported as assets in governmental funds. The cost of these assets is \$410,900,359 and the accumulated depreciation is \$102,160,501.          | 308,739,858      |
| Long-term liabilities are not due and payable in the current period and therefore are not reported as liabilities in the funds. Long-term liabilities at year end consist of compensated absences payable and an obligation under capital lease. | (36,773,663)     |

### STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES GOVERNMENTAL FUNDS FOR THE YEAR ENDED JUNE 30, 2007

|  | General<br>Fund   | Food<br>Services<br>Fund | Capital<br>Projects<br>Fund | G  | Total<br>overnmental<br>Funds |
|--|-------------------|--------------------------|-----------------------------|----|-------------------------------|
| Revenues                                     | <br>              | <br>                     |                             |    |                               |
| Intergovernmental Revenues                   |                   |                          |                             |    |                               |
| Local sources                                | \$<br>189,414,800 | \$<br>-                  | \$<br>39,514,944            | \$ | 228,929,744                   |
| State sources                                | 197,404,076       | 292,986                  | 7,648,277                   |    | 205,345,339                   |
| Special state and federal programs           | 24,834,676        | -                        | -                           |    | 24,834,676                    |
| Federal sources                              | 442,908           | 4,734,104                | -                           |    | 5,177,012                     |
| Earnings on investments                      | 1,370,562         | 155,497                  | 4,163                       |    | 1,530,222                     |
| Charges for services                         | -                 | 8,132,053                | -                           |    | 8,132,053                     |
| Miscellaneous revenues                       | 6,491,101         | 4,373                    | 775,452                     |    | 7,270,926                     |
| Total revenues                               | <br>419,958,123   | <br>13,319,013           | <br>47,942,836              |    | 481,219,972                   |
| Expenditures Current                         |                   |                          |                             |    |                               |
| Administrative services                      | 9,905,580         | _                        | _                           |    | 9,905,580                     |
| Mid level administrative services            | 23,591,560        | _                        | _                           |    | 23,591,560                    |
| Instructional salaries                       | 158,370,918       | _                        | _                           |    | 158,370,918                   |
| Instructional textbooks and supplies         | 9,884,741         | _                        | _                           |    | 9,884,741                     |
| Other instructional costs                    | 2,102,767         | _                        | _                           |    | 2,102,767                     |
| Special education                            | 31,751,336        | _                        | _                           |    | 31,751,336                    |
| Student personnel services                   | 1,524,441         | _                        | _                           |    | 1,524,441                     |
| Health services                              | 3,046,895         | _                        | _                           |    | 3,046,895                     |
| Pupil transportation services                | 22,616,592        | _                        | _                           |    | 22,616,592                    |
| Operation of plant                           | 26,036,270        |                          |                             |    | 26,036,270                    |
| Maintenance of plant and equipment           | 10,096,119        | _                        | _                           |    | 10,096,119                    |
| Fixed charges                                | 88,247,174        | -                        | -                           |    | 88,247,174                    |
| Community services                           | 455,147           | -                        | -                           |    | 455,147                       |
| Special state and federal programs           |                   | -                        | -                           |    |                               |
|  | 24,834,676        | 12 517 554               | -                           |    | 24,834,676                    |
| Costs of operation - food services           | 225 124           | 13,517,554               | 10.060.697                  |    | 13,517,554                    |
| Capital outlay                               | <br>325,124       | <br>12.517.554           | <br>48,069,687              |    | 48,394,811                    |
| Total expenditures                           | <br>412,789,340   | <br>13,517,554           | <br>48,069,687              |    | 474,376,581                   |
| Excess (deficit) of revenues                 |                   |                          |                             |    |                               |
| over expenditures                            | 7,168,783         | (198,541)                | (126,851)                   |    | 6,843,391                     |
| Other Financing Sources (Uses)               |                   |                          |                             |    |                               |
| Capital lease                                | _                 | _                        | 31,851                      |    | 31,851                        |
| Operating transfers                          | (120,000)         | <br>                     | <br>120,000                 |    |                               |
| Net change in fund balances                  | 7,048,783         | (198,541)                | 25,000                      |    | 6,875,242                     |
| Fund balances - beginning of year            | 20,417,645        | 2,976,197                | -                           |    | 23,393,842                    |
| Decrease in reserve for inventory - U.S.D.A. | -                 | (78,756)                 | -                           |    | (78,756)                      |
| Fund balances - end of year                  | \$<br>27,466,428  | \$<br>2,698,900          | \$<br>25,000                | \$ | 30,190,328                    |

#### RECONCILIATION OF THE GOVERNMENTAL FUNDS STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES TO THE STATEMENT OF ACTIVITIES FOR THE YEAR ENDED JUNE 30, 2007

| Total excess of revenues over expenditures - governmental funds (Exhibit 5)  | \$<br>6,843,391  |
|--|------------------|
| Amounts reported for governmental activities in the statement of activities are different because:   |                  |
| Capital outlays are reported in governmental funds as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which capital outlay (\$40,316,587) exceeds depreciation expense (\$7,940,861) and loss on disposal of assets (\$83,559).  | 32,292,167       |
| Payments (including principal and interest) on obligations under capital lease are reported in governmental funds as expenditures. However, in the statement of activities, the principal portion of the payments are treated as a reduction of the balance of the obligation under capital lease. The principal portion of payments made during the year was \$256,649.   | 256,649          |
| In the statement of activities, compensated absences are measured by the amounts earned during the year. In the governmental funds, however, expenditures for compensated absences are measured by the amount of financial resources used (essentially, the amounts actually paid or expected to be paid within one year) This year, vacation and sick leave earned exceeded the amounts used by \$1,158,883.                                  | (1,158,883)      |
| In the statement of activities, all inventories are charged to expense as goods are used in operations (the consumption method). However, in the government funds, the value of U.S.D.A. commodities is recorded as an expenditure at the time the inventory is acquired (the purchase method) and reflected as a reservation of fund balance. The decrease in the amount of fund balance reserved for inventory during the year was \$78,756. | (78,756)         |
| Change in net assets of governmental activities (Exhibit 2)  | \$<br>38,154,568 |

# STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - BUDGET (NON-GAAP BASIS) AND ACTUAL - GENERAL FUND FOR THE YEAR ENDED JUNE 30, 2007

|  |                          | Unrestricted    |                             |  |                    | Rest            | ricted        |  |
|--|--------------------------|-----------------|-----------------------------|--|--------------------|-----------------|---------------|--|
|  | Original<br>Budget       | Final<br>Budget | Actual                      | Variance -<br>Favorable<br>(Unfavorable) | Original<br>Budget | Final<br>Budget | Actual        | Variance -<br>Favorable<br>(Unfavorable) |
| Revenues   |                          |                 |                             |  |                    |                 |               |  |
| Intergovernmental Revenues   |                          |                 |                             |  |                    |                 |               |  |
| Local  | \$ 189,414,800           | \$ 189,414,800  | \$ 189,414,800              | \$ -                                     | \$ -               | \$ -            | \$ -          | \$ -                                     |
| State  | 180,639,070              | 180,639,070     | 179,652,220                 | (986,850)                                | -                  | -               | -             | -  |
| Federal  | 370,000                  | 370,000         | 442,908                     | 72,908                                   | -                  | -               | -             | -  |
| Special state and federal  | -                        | =               | -                           | -  | 21,976,705         | 27,969,090      | 25,418,136    | (2,550,954)                              |
| Earnings on investments  | 420,000                  | 420,000         | 815,478                     | 395,478                                  | -                  | -               | -             | -  |
| Other Sources  | 1,999,995                | 2,002,620       | 2,661,285                   | 658,665                                  | -                  | -               | -             | -  |
| Fund balance at July 1, 2006 - designated  |                          |                 |                             | -  | -                  | -               | -             | -  |
| for fiscal year ended June 30, 2007  | 1,798,278                | 1,798,278       | 1,798,278                   | -  | -                  | -               | -             | -  |
| Supplemental appropriation of fund balance   |                          | 183,140         | 183,140                     | -  |                    |                 |               | -  |
| Total revenues   | \$ 374,642,143           | \$ 374,827,908  | 374,968,109                 | \$ 140,201                               | \$ 21,976,705      | \$ 27,969,090   | \$ 25,418,136 | \$ (2,550,954)                           |
| Expenditures   |                          |                 |                             |  |                    |                 |               |  |
| Current  |                          |                 |                             |  |                    |                 |               |  |
| Administrative services  | \$ 10,052,488            | \$ 10,062,134   | 9,791,740                   | \$ 270,394                               | \$ 273,627         | \$ 387,686      | \$ 336,649    | \$ 51,037                                |
| Mid-level administration   | 23,906,669               | 23,890,797      | 23,604,015                  | 286,782                                  | 298,066            | 499,150         | 470,231       | 28,919                                   |
| Instructional salaries   | 158,686,764              | 158,649,404     | 158,370,918                 | 278,486                                  | 3,991,116          | 4,817,930       | 4,216,024     | 601,906                                  |
| Instructional textbooks and supplies   | 10,228,527               | 10,264,350      | 10,186,615                  | 77,735                                   | 455,099            | 865,453         | 543,974       | 321,479                                  |
| Other instructional costs  | 2,338,317                | 2,369,527       | 2,358,584                   | 10,943                                   | 1,300,211          | 3,152,793       | 1,978,171     | 1,174,622                                |
| Special education  | 30,994,407               | 31,826,657      | 31,821,434                  | 5,223                                    | 11,242,187         | 13,416,518      | 13,142,688    | 273,830                                  |
| Student personnel services   | 1,544,710                | 1,543,666       | 1,522,541                   | 21,125                                   | -                  | -               | -             | -  |
| Student health services  | 2,852,280                | 3,033,499       | 3,018,759                   | 14,740                                   | 64,247             | 30,412          | 30,366        | 46                                       |
| Student transportation   | 23,142,116               | 23,126,649      | 22,622,081                  | 504,568                                  | 5,630              | 14,000          | 14,337        | (337)                                    |
| Operation of plant   | 26,953,865               | 26,935,328      | 26,054,591                  | 880,737                                  | -                  | 83,050          | -             | 83,050                                   |
| Maintenance of plant   | 10,599,013               | 10,591,898      | 9,894,531                   | 697,367                                  | -                  | -               | -             | -  |
| Fixed charges  | 72,302,631               | 71,494,901      | 70,495,318                  | 999,583                                  | 3,847,607          | 4,069,277       | 4,052,875     | 16,402                                   |
| Community services   | 507,793                  | 507,448         | 455,147                     | 52,301                                   | -                  | -               | -             | -  |
| Capital outlay   | 532,563                  | 531,650         | 531,231                     | 419                                      | 498,915            | 632,821         | 632,821       |  |
| Total expenditures   | \$ 374,642,143           | \$ 374,827,908  | 370,727,505                 | \$ 4,100,403                             | \$ 21,976,705      | \$ 27,969,090   | \$ 25,418,136 | \$ 2,550,954                             |
| Excess of revenues over expenditures   |                          |                 | 4,240,604                   |  |                    |                 |               |  |
| Operating transfer to capital projects fund  |                          |                 | (120,000)                   |  |                    |                 |               |  |
| Excess of revenues over expenditures and operating   | g transfer               |                 | 4,120,604                   |  |                    |                 |               |  |
| Total fund balance at July 1, 2006   |                          |                 | 7,800,907                   |  |                    |                 |               |  |
| Designated fund balance at July 1, 2006 (recognized  | d as revenue above)      |                 | (1,798,278)                 |  |                    |                 |               |  |
| Supplemental appropriation of fund balance (recogn Total fund balance                              | nized as revenue above)  |                 | (183,140)<br>9,940,093      |  |                    |                 |               |  |
| Fund balance at June 30, 2007 - designated for fisca   | al year 2008             |                 | (3,931,285)                 |  |                    |                 |               |  |
| Fund balance at June 30, 2007 - designated for future Fund balance at June 30, 2007 - undesignated | re health insurance call |                 | (1,225,166)<br>\$ 4,783,642 |  |                    |                 |               |  |

# STATEMENT OF FIDUCIARY NET ASSETS JUNE 30, 2007

|  | Agency<br>Fund         |
|--|------------------------|
| ASSETS   |                        |
| Cash and cash equivalents                                  | \$ 2,576,258           |
| Total assets   | \$ 2,576,258           |
| LIABILITIES  |                        |
| Scholarship funds payable<br>School activity funds payable | \$ 93,275<br>2,482,983 |
| Total liabilities  | \$ 2,576,258           |

#### NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The Board of Education of Harford County (the Board) is a body politic and corporate established by the Public School Laws of Maryland. For financial reporting purposes, the Board (alternatively referred to herein as Harford County Public Schools) is a component unit of Harford County, Maryland by virtue of the County's responsibility for levying taxes and its budgetary control over the Board of Education. Accordingly, the financial statements of the Board are included in the financial statements of Harford County.

The accounting policies of Harford County Public Schools conform to generally accepted accounting principles (GAAP) for governmental units. Significant accounting policies employed by the Board are as follows.

#### **Government-Wide and Fund Financial Statements**

The Statement of Net Assets and the Statement of Activities report information on all of the non-fiduciary activities of Harford County Public Schools as a whole. For the most part, the effect of interfund activity has been removed from these statements. The activities of the General Fund (Current Expense Fund), Special Revenue Fund (Food Service Fund) and Capital Projects Fund (School Construction Fund) have been presented as governmental activities in the government-wide financial statements.

The Statement of Activities demonstrates the degree to which the direct expenses of a given function are offset by program revenues. Direct expenses are those that are specifically associated with a service, program or department and are therefore clearly identifiable to a particular function. Program revenues include charges paid by the recipient of the goods or services offered by the program and grants and contributions that are restricted to meeting the operational requirements of a particular program. Local appropriations, state and federal aid and other items which are not classified as program revenues are presented as general revenues of the Board. The Board has no internal service funds and internal activity is negligible and has not been eliminated in the Statement of Activities.

Separate financial statements are provided for governmental funds and fiduciary funds, even though the latter are excluded from the government-wide financial statements. All individual governmental funds are considered to be major funds and are reported as separate columns in the fund financial statements. The Board has no proprietary funds.

#### Measurement Focus, Basis of Accounting and Financial Statement Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Local appropriations and state and federal aid are recognized as revenues in the year for which they were approved by the provider. Grants and similar items are recognized as revenues as soon as all eligibility requirements imposed by the provider have been met.

#### **NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

#### **Measurement Focus, Basis of Accounting and Financial Statement Presentation** (Continued)

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the Board considers revenues to be available if they are collected within sixty days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, expenditures related to certain compensated absences are recognized when the obligations are expected to be liquidated with expendable available resources.

Local appropriations and state and federal aid associated with the current fiscal period are considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. Entitlements and shared revenues are recorded at the time of receipt or earlier if the susceptible to accrual criteria have been met. Expenditure-driven grants are recognized as revenues when the qualifying expenditures have been incurred and all other grant requirements have been met.

Interfund balances account for expenditures paid in the general fund for other funds through a common system. Reimbursements are made periodically as revenues are received.

Agency funds are custodial in nature and do not measure results of operations or have a measurement focus. Agency funds do, however, use the accrual basis of accounting.

The Board reports the following funds in the fund financial statements:

#### **Governmental Funds**

Current Expense Fund (General Fund) - The general fund is the general operating fund of the Board. It is used to account for all financial resources except those required to be accounted for in another fund. Special state and federal programs are included in the restricted portion of this fund.

Food Service Fund (Special Revenue Fund) - Special revenue funds are used to account for the proceeds of specific revenue sources (other than major capital projects) that are legally restricted to expenditures for specified purposes.

School Construction Fund (Capital Projects Fund) - Capital projects funds are used to account for financial resources to be used for the acquisition or construction of major capital facilities.

#### **Fiduciary Funds**

Scholarship and School Funds (Agency Fund) - Agency funds are used to account for assets held by the Board in a trustee capacity. Scholarship funds account for monies that have been donated for

scholarships until awarded. The school funds account for student activities such as student clubs, yearbooks and field trips. These funds are the direct responsibility of the principals of the respective schools.

#### **Applicability of Accounting Pronouncements**

The accounting policies of Harford County Public Schools conform to accounting principles generally accepted in the United States of America. Accordingly, the Board applies all applicable Governmental Accounting Standards Board (GASB) pronouncements as well as the following pronouncements issued on or before November 30, 1989, unless those pronouncements conflict with or contradict GASB pronouncements: Statements and Interpretations of the Financial Accounting Standards Board, Accounting Principles Board Opinions, and Accounting Research Bulletins.

#### **Capital Assets**

Capital assets, which include property, plant, equipment and infrastructure assets, are reported as governmental activities in the government wide financial statements. Capital assets are defined by the Board as assets with an initial, individual cost of more than \$5,000. Capital assets are recorded at historical cost, or estimated historical cost if actual historical cost is not available. Donated capital assets are valued at their estimated fair value on the date donated. The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend asset lives are not capitalized. Major outlays for capital assets and improvements are capitalized as projects are constructed.

Property, plant and equipment are depreciated using the straight-line method over estimated useful lives of 20-50 years for buildings, improvements and infrastructure, and 5-20 years for equipment.

Assets which have been acquired with funds received through federal grants must be used in accordance with the terms of the grant. Federal regulations require, in some cases, that the Board must reimburse the federal government for any assets which the Board retains for its own use after the termination of the grant unless otherwise provided by the grantor.

#### **Budgets and Budgetary Accounting**

The Board follows these procedures in establishing the budgetary data reflected in the financial statements:

Budgetary compliance is measured using the budgetary basis of accounting, the purpose of which is to demonstrate compliance with the legal requirements of Harford County, the State of Maryland, and special federal and state programs.

The budgetary basis differs from GAAP, which is used for the fund financial statements, in that encumbrances, which represent commitments to purchase goods and services, are treated as expenditures of the current period rather than as reservations of the fund balance. The other principal differences are that under the budgetary basis, certain designations of the prior year's fund

#### **NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES** (CONTINUED)

balance are treated as revenue of the current period and compensated absences currently payable are not recognized as expenditures until the subsequent fiscal year. The Statement of Revenues, Expenditures and Changes in Fund Balances - Budget (non-GAAP basis) and Actual-General Fund is presented using the budgetary basis of accounting.

#### Operating Budget (General Fund)

- 1) In early June, budget questionnaires are distributed to principals and staff members. These questionnaires and supporting documents are due in the office of the Director of Budget at the beginning of October.
- 2) At the regular monthly meetings in October and November, the Board will establish its priorities for the operating budget.
- 3) At the regular monthly meeting in December, the Superintendent of Schools will present the recommended operating budget to the Board and the general public.
- 4) In December, the Board will hold a special meeting for the purpose of providing for a public hearing on the Superintendent's recommended operating budget.
- 5) At the regular monthly meeting in January, the Board will adopt an operating budget and submit the adopted operating budget to the County Executive.
- 6) After approval or adjustment by the County Council, the final operating budget is approved by the Board in June.
- 7) Budgets are normally adopted on a basis consistent with GAAP except for the inclusion of portions of the prior year's fund balance as revenues, the inclusion of encumbrances as expenditures and the exclusion of retirement payments made on the Board's behalf by the State of Maryland as revenues and expenditures. Budget comparisons presented are on a non-GAAP budgetary basis.
- 8) Transfers may be made within the major categories by the Board of Education without the approval of the County Council as budgetary control is at the category level.
- 9) Requests for transfers between major categories must be submitted to the County Council for approval or denial. No action within thirty (30) days of submission constitutes approval.

The expenditures under special state and federal programs may exceed budgeted amounts. The grants included in this category are not part of budget categories subject to the spending limitations of the operating budget. Expenditures under these programs are limited to the amounts of the respective grants.

#### **NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES** (CONTINUED)

Food Services Fund Budget (Special Revenue Fund)

The Food Service Fund Budget is not a legally adopted budget and, therefore, a budget to actual presentation is not included in the basic financial statements. The comparison with actual revenues and expenditures is presented as a supplementary schedule to these financial statements. Revenue from Federal sources in the Food Services Fund includes \$708,167 of donated commodities from the United States Department of Agriculture.

Capital Budget - School Construction Fund (Capital Projects Fund)

Annual budgetary comparisons to actual expenditures are not presented in the financial statements for the capital projects fund.

School construction is budgeted on a project basis with funds primarily provided by Harford County and the State of Maryland. State funds are approved by the State's interagency committee.

#### **Encumbrances**

Encumbrance accounting, under which purchase orders, contracts and other commitments for the expenditure of monies are recorded in order to reserve that portion of the applicable appropriation, is employed as an extension of formal budgetary integration in the General Fund, special revenue fund, and capital projects fund. Encumbrances outstanding at year-end are reported as reservations of fund balances since they do not constitute expenditures or liabilities.

#### **Cash and Investments**

#### A. Cash on Hand

At year end, cash on hand for petty cash and change funds was \$100.

#### B. Deposits

At year end, the carrying amount of the Board of Education's deposits was \$2,576,658, consisting of a cash balance of \$5,901,033 net of bank overdraft of \$3,324,375 and the corresponding bank balances were \$2,661,003. Of the bank balance, \$2,661,003 was collateralized by Federal Depository Insurance and or was covered by collateral held in pledging bank's trust department in the Board of Education's name. As a result, these school funds were exposed to custodial credit risk. The Board of Education has a contractual arrangement with the bank for funds to be transferred daily from investment in a repurchase agreement to cover checks as presented.

#### C. Investments

At June 30, 2007, the Board of Education's investment balances by type and maturity were as follows:

#### **NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES** (CONTINUED)

The Board of Education invests in the Maryland Local Government Investment Pool (MLGIP), which is under the administration of the State Treasurer. The MLGIP was established in 1982 under Article 95 Section 22G of the Annotated Code of Maryland and is rated AAA by Standard and Poors, their highest rating for money market funds. Unit value is computed using the amortized cost method. In addition, the net asset value of the pool, marked-to-market, is calculated and maintained on a weekly basis to ensure a \$1.00 per unit constant value.

#### **Cash and Investments** (Continued)

At June 30, 2007 the Board of Education's investment balances were as follows:

|  | Fair Value                |
|--|---------------------------|
| Repurchase agreements Investment in Maryland State Treasurer's Investment Pool | \$ 5,731,342<br>6,279,776 |
| Total  | \$12,011,118              |

#### D. Reconciliation of cash and investments as shown on the Statement of Net Assets:

| Cash on hand Carrying amount of deposits Carrying amount of cash overdraft Carrying amount of investments | \$ 100<br>(748,217)<br>3,324,375<br>12,011,618 |
|---|--|
| Total cash and investments  | 14,587,876                                     |
| Less: amounts in fiduciary funds  | 2,576,258                                      |
| Total cash and investments per statement of net assets  | <u>\$12,011,618</u>                            |
| Cash and cash equivalents Investments   | \$ 500<br>12,011,118                           |
| Total cash and investments per statement of net assets  | <u>\$12,011,618</u>                            |

#### Investment Rate Risk

Fair value fluctuates with interest rates, and increasing interest rates could cause fair value to decline below original cost. To limit the Board of Education's exposure to fair value losses arising from

#### **NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

increasing interest rates, the Board of Education's investment policy limits the term of investment maturities except in the fiduciary funds, for which longer term maturities are allowed to match the cash flow of liabilities. The Board of Education's management believes the liquidity in the portfolio is adequate to meet cash flow requirements and to preclude the Board of Education from having to sell investments below original cost for that purpose. The investments at June 30, 2007, complied with the Board of Education's investment policy as of that date.

Investment Rate Risk

Investment income includes the following for the year ended June 30, 2007:

Net interest and dividends \$ 1,530,222 Less: Restricted net investment income \$ 159,660

#### Total net investment income per statement of activities

\$ 1,370,562

Custodial Credit Risk

For an investment, custodial credit risk is the risk that, in the event of failure of the counter party, the Board of Education will not be able to recover all or a portion of the value of its investments or collateral securities that are in the possession of an outside party. For the Board of Education, \$5,731,342 in repurchase agreements and \$6,279,776 in the MLGIP, the underlying securities were held by a custodian in the Board of Education's name. At June 30, 2007, all of the Board of Education's investments were insured or registered, or were held by the custodian in the Board of Education's name or were invested in MLGIP. The Board's policy is that all investments must be fully collateralized.

#### **Due From Other Units of Government and Other Receivables**

Due from other units of government consists primarily of amounts due for local and state appropriations under the operating budget and capital projects and, expenditures in excess of amounts received under grant agreements. Other receivables include amounts due from other local education agencies for out of county tuition and the deposit with the Harford County Consortium for stabilization of health insurance costs.

Accounts receivable are not collateralized, but are primarily with other governmental units and related agencies. These entities rarely default on their obligations and management of the Board considers all amounts collectible at June 30, 2007. Therefore, no valuation allowance is provided against the amounts due.

#### **NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES** (CONTINUED)

#### **Inventory**

Inventory is valued at the lower of cost (first-in, first-out) or market. Inventory consists of expendable food and supplies held for consumption. The cost is recorded as an asset at the time individual inventory items are purchased. Inventory is charged to expenditures as the inventory is consumed, except for USDA commodities inventory which is recorded as expenditures as the inventory is acquired.

#### **Compensated Absences**

At June 30, 2007, annual and sick leave earned, applicable to governmental fund types, but not taken by Board of Education employees, was \$27,859,665. This amount is based on vested accumulated leave as of June 30, 2007, for personnel eligible to receive annual leave benefits at retirement. Sick leave is accrued for employees with at least ten years of service and calculated at 25% of their annual daily rate up to a maximum of 200 days. An accrual in the amount of \$2,219,846 was made in the general fund for the year ended June 30, 2007. This amount was an estimate of the accumulated annual and sick leave which will be paid to retirees at the beginning of the fiscal year ending June 30, 2007. Essentially all such payments to retirees are made in the first month of the new fiscal year. The remaining long-term liability for accumulated annual and sick leave earned in the amount of \$25,639,819 is reported as a long-term liability in the Government-wide financial statements. The long-term portion is not reported in the fund financial statements.

#### **Net Assets**

Net assets represent the difference between assets and liabilities. Net assets invested in capital assets consist of capital assets, net of accumulated depreciation. Net assets are reported as restricted when there are limitations placed on their use through external restrictions imposed by grantors or laws or regulations of other governments.

#### **Use of Estimates in Preparing Financial Statements**

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenditures during the reporting period. Actual results could differ from those estimates.

**NOTE 2 - CAPITAL ASSETS** 

Capital asset balances and activity for the year ended June 30, 2007 were as follows:

|   | Beginning<br>Balance | Additions    | Retirement s/Reclassifi -cations | Ending<br>Balance             |
|---|----------------------|--------------|----------------------------------|-------------------------------|
| Governmental activities:                    |                      |              |                                  |                               |
| Capital assets not being depreciated:       |                      |              |                                  |                               |
| Land  | \$ 9,681,000         | \$ -         | \$ (8,058)                       | \$ 9,672,942                  |
| Construction in progress                    | 70,341,885           | 35,330,244   | <u>(9,016,289</u> )              | 96,655,840                    |
| Total capital assets not being              |                      |              |                                  |                               |
| depreciated                                 | 80,022,885           | 35,330,244   | (9,024,347)                      | 106,328,782                   |
| Capital assets being depreciated:           |                      |              |                                  |                               |
| Land improvements                           | 5,869,399            | 606,003      | -                                | 6,475,402                     |
| Buildings                                   | 267,857,209          | 376,113      | 8,999,537                        | 277,232,859                   |
| Furniture and equipment                     | 18,017,979           | 4,004,227    | (1,158,890)                      | 20,863,316                    |
| Total capital assets being                  |                      |              |                                  |                               |
| depreciated                                 | 291,744,587          | 4,986,343    | 7,840,647                        | 304,571,577                   |
| Less accumulated depreciation for:          |                      |              |                                  |                               |
| Land improvements                           | 1,681,261            | 278,960      | -                                | 1,960,221                     |
| Buildings                                   | 85,299,113           | 5,630,376    | (16,753)                         | 90,912,736                    |
| Furniture and equipment                     | 8,339,407            | 2,031,525    | (1,083,388)                      | 9,287,544                     |
| Total accumulated                           | 95,319,781           | 7,940,861    | (1,100,141)                      | 102,160,501                   |
| depreciation                                |                      |              |                                  |                               |
| Total capital assets being depreciated, net | 196,424,806          | (2,954,518)  | 8,940,788                        | 202,411,076                   |
| depreciated, net                            | 170,727,000          | (4,757,510)  | 0,770,700                        | <u>202,<del>4</del>11,070</u> |
| Governmental activities capital assets, net | \$276,447,691        | \$32,375,726 | \$ (83,559)                      | \$308,739,858                 |

#### **NOTE 2 - CAPITAL ASSETS** (CONTINUED)

Depreciation expense for the year ended June 30, 2007 was charged to governmental functions as follows:

| Depreciation not allocated to specific functions | \$ 93,704           |
|--|---------------------|
| Administration                                   | 717,869             |
| Mid-level administration                         | 4,501               |
| Instruction                                      | 4,878,335           |
| Special education                                | 6,357               |
| Pupil service                                    | 12,781              |
| Transportation                                   | 658,789             |
| Operations                                       | 733,118             |
| Maintenance                                      | 645,094             |
| Food service                                     | 190,313             |
|  |                     |
| Total  | <u>\$ 7,940,861</u> |

The Board has active school construction projects as of June 30, 2007 as follows:

|   | Spent-to-           | Remaining     |
|---|---------------------|---------------|
|   | <b>Date</b>         | Commitment    |
| Project:                                      |                     |               |
| North Harford High Modernization              | \$39,685,794        | \$ 5,920,168  |
| Bel Air High Modernization                    | 3,678,092           | 3,251,391     |
| Patterson Mill – New Middle/High School       | 48,787,156          | 5,434,191     |
| North Harford Sewer                           | 423,000             | 47,000        |
| Bel Air Middle Air Conditioning               | 984,493             | 1,117,007     |
| Vale Rd Elementary School                     | 484,448             | 2,002,635     |
| Aberdeen High Addition                        | 233,965             | 174,145       |
| Joppatowne High Gym Addition                  | 165,250             | 83,410        |
| Youth's Benefit Elementary Modernization      | 53,730              | 5,970         |
| Prospect Mill Elementary Capacity Renovations | 106,997             | 118,002       |
| Deerfield Elementary Modernization            | 268,248             | 2,204,678     |
| Edgewood High Modernization                   | 575,289             | 5,941,373     |
| Joppatowne Elementary Modernization           | 706,184             | 1,227,630     |
| Bel Air Elementary Roof                       | 15,938              | 276,788       |
| Wakefield Elementary Air Conditioning         | 15,225              | 390,775       |
| North Harford Middle HVAC                     | 408,600             | 77,150        |
| Harford Technical High Stadium                | 63,430              | 237,870       |
|   |                     |               |
| Total   | <u>\$96,655,839</u> | \$ 28,510,183 |

These projects are financed primarily by capital grants from Harford County and the State of Maryland. Contracts are not entered into with contractors until such funding is obtained.

#### NOTE 3 - RECONCILIATION OF BUDGETARY DATA

The Statement of Revenues, Expenditures and Changes in Fund Balances - Budget (Non-GAAP Basis) and Actual - General Fund is prepared on a legally prescribed budgetary basis of accounting which differs from GAAP. The purpose of the budgetary basis of accounting is to demonstrate compliance with the legal requirements of Harford County, the State of Maryland and special federal and state programs.

The differences between the two methods are set forth below:

| Revenues (non-GAAP budgetary basis) (unrestricted and restricted) Fund balance at June 30, 2006 designated for current year's expenditures Revenues adjusted by encumbrances of expenditure driven grants Pension contributions made directly by State Interest earned on rate stabilization deposit Changes in value of rate stabilization fund | \$            | 400,386,245<br>(1,981,418)<br>(583,459)<br>17,751,856<br>555,084<br>3,829,815 |
|--|---------------|---|
| Revenues (GAAP basis)  | \$            | 419,958,123   |
| Expenditures (non-GAAP budgetary basis) (unrestricted and restricted) Encumbrance adjustments (net) Pension contributions made directly by State   | \$            | 396,145,641<br>(1,108,157)<br>17,751,856                                      |
| Expenditures (GAAP basis)  | \$            | 412,789,340   |
| The undesignated fund balances in the current expense fund (General Fund) a follows:   | re r          | econciled as  |
| Undesignated fund balance (non-GAAP budgetary basis) Cumulative effect of:   |               | \$ 4,783,642  |
| Revenues adjusted by encumbrances of expenditure driven grants<br>Rate stabilization and MAMSI receivable  | -             | (1,020,090)<br>13,208,692   |
| Undesignated fund balance (GAAP basis)   | (<br><u>\</u> | \$16,972,244  |

#### **NOTE 4 - FUND BALANCES**

Fund balance at June 30, 2007 designated for fiscal year 2007 consists of the following:

|   |           | General<br>Fund        |    | Food<br>Services<br>Fund |  |
|---|-----------|------------------------|----|--------------------------|--|
| Designated Fund Balance Revenue for fiscal year 2007 Future health insurance call | \$        | 3,931,285<br>1,225,166 | \$ | 590,000                  |  |
| Total   | <u>\$</u> | 5,156,451              | \$ | 590,000                  |  |

#### **Capital Projects Fund**

The School Construction Fund (Capital Projects Fund) had an undesignated fund balance deficit of \$30,789,062 at June 30, 2007. School construction is accounted for on a project basis where revenues are recognized at the same time as related expenditures. Under the budgetary basis of accounting, this results in a fund balance of zero at the end of each period.

Under GAAP, revenues are not recognized to the extent of the outstanding reserve for encumbrances causing a deficit in undesignated fund balance equal to that reserve. At June 30, 2007, \$25,000 received and not spent was treated as deferred revenue. This situation reverses in subsequent accounting periods.

#### **NOTE 5 - PENSION PLANS**

#### **Plan Description**

The Board's employees are covered by the Teachers Retirement System of the State of Maryland, the Teachers Pension System of the State of Maryland or The Employees Retirement System of the State of Maryland. These systems are part of the Maryland State Retirement and Pension System (the State System), and are cost-sharing multiple-employer public employee retirement systems. The State System provides pension, death and disability benefits to plan members and beneficiaries. The State of Maryland pays a substantial portion of employer contributions on behalf of the Board. The plan is administered by the State Retirement Agency (the Agency).

Responsibility for the administration and operation of the State System is vested in a 12-member Board of Trustees. The State System was established by the State Personnel and Pensions Article of the Annotated Code of Maryland. The Agency issued a publicly available financial report that includes basic financial statements and required supplementary information for the State System. The report may be obtained by writing to the State Retirement and Pension System of Maryland, 120 East Baltimore Street, Baltimore, MD 21202, or by calling 410-625-5555.

#### **NOTE 5 - PENSION PLANS (CONTINUED)**

The State Personnel and Pensions Article requires active members to contribute to the State System at the rate of 5% or 7% of their covered salary depending upon the retirement option selected. Harford County Public Schools is required to contribute at an actuarially determined rate. The State's contributions on behalf of the Board for the years ended June 30, 2007, 2006, and 2005 were \$17,751,856, \$16,388,211 and \$16,172,006, respectively, which were equal to the required contributions for each year. The Board's contribution for the years ended June 30, 2007, 2006 and 2005 were \$2,662,247, \$2,187,791 and \$1,298,426, respectively, which were equal to the required contributions for each year.

#### NOTE 6 - POSTEMPLOYMENT BENEFITS OTHER THAN PENSION BENEFITS

The Board provides medical, dental and life insurance benefits to eligible employees who retire from employment with the Harford County Public School System. The employer's contributions are financed on a pay-as-you-go basis, and the future payment of these benefits is contingent upon the annual approval of the operating budget. Details of the postemployment benefits provided are as follows:

*Medical Benefits* - Retirees are eligible for continued membership in one of the school system's group medical plans provided that they have at least 10 years service with the Harford County Public Schools and are under 65 years of age. The school system pays premiums for these plans limited to 90% of a specified health plan's premium. Supplemental coverage for retirees 65 years of age and older are also paid up to 90% of premiums for such coverage. The medical benefits paid by the Board for the year ended June 30, 2007 was \$9,284,503. As of June 30, 2007, 1,642 of approximately 1,790 eligible participants were receiving benefits.

*Dental Benefits* - The Board pays 90% of dental coverage for retirees with at least 10 years service. The dental benefits paid by the Board for the year ended June 30, 2007 was \$611,043. As of June 30, 2007, 1,605 of approximately 1,790 eligible participants were receiving benefits.

Life Insurance Benefits - The Board pays 90% of the life insurance premiums for retirees with at least 10 years of service with the amount of insurance coverage reducing from \$20,000 upon retirement to \$10,000 five years after retirement. The life insurance benefits paid by the Board for the year ended June 30, 2007 was \$46,032. As of June 30, 2007, 1,563 of approximately 1,790 eligible participants were receiving benefits.

The Board is still in the process of assessing the impact on its financial position and results of operations of implementing GASB Statement No. 45, *Accounting and Reporting by Employers for Postemployment Benefits Other Than Pensions*. This statement will require prospective recognition of the cost of these benefits as they are earned rather than as they are paid in the Government-wide and proprietary and fiduciary fund financial statements. Recognition in governmental fund financial statements will be on the modified accrual basis. The required implementation date for this statement is fiscal year 2008.

# NOTE 6 - POSTEMPLOYMENT BENEFITS OTHER THAN PENSION BENEFITS (CONTINUED)

The Board has contracted an actuary to compute its unfunded actuarial liability as of July 1, 2007.

#### **NOTE 7 - LONG-TERM LIABILITIES**

Long-term liability activity for the year ended June 30, 2007 was as follows:

|                                       | Balance at July 1, 2006    | Increase           | Reductions              | Balance at<br>June 30,<br>2007 | Due Within<br>One Year  |
|---------------------------------------|----------------------------|--------------------|-------------------------|--------------------------------|-------------------------|
| Capital lease<br>Compensating absence | \$11,358,643<br>25,298,943 | \$ -<br>4,940,312  | \$ 224,799<br>2,379,590 | \$11,133,844<br>27,859,665     | \$ 269,429<br>2,219,846 |
| Total Governmental Activities         | <u>\$36,657,586</u>        | <u>\$4,940,312</u> | <u>\$2,604,389</u>      | \$38,993,509                   | <u>\$ 2,489,275</u>     |

Compensating absences have typically been liquidated by the General Fund in prior years.

The Board entered into lease agreements as lessee to construct the administration building in the amount of \$11,400,223, which was completed in January 2007. The lease agreement is for a period of twenty-five years. The asset acquired and capitalized under the capital lease is as follows:

| Building cost                 | \$10,852,395 |
|-------------------------------|--------------|
| Less accumulated depreciation | 325,572      |
| Net book value                | \$10,526,823 |

#### **NOTE 7 - LONG-TERM LIABILITIES (CONTINUED)**

The future minimum lease obligations and the net present value of these minimum lease payments as of June 30, 2007 were as follows:

#### Years Ending June 30,

| Present value of minimum lease payments | <b>\$</b> 1 | 1,133,844 |
|---|-------------|-----------|
| Less: Amount representing interest      |             | 7,814,062 |
| Total minimum lease payments            | 18          | 8,947,906 |
| 2028 - 2030                             |             | 2,471,466 |
| 2023 – 2027                             |             | 4,119,110 |
| 2018 - 2022                             |             | 4,119,110 |
| 2013 – 2017                             |             | 4,119,110 |
| 2012                                    |             | 823,822   |
| 2011                                    |             | 823,822   |
| 2010                                    |             | 823,822   |
| 2009                                    |             | 823,822   |
| 2008                                    | \$          | 823,822   |
|   |             |           |

#### **NOTE 8 - RISK MANAGEMENT**

The Board is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The Board is a member of the Maryland Association of Boards of Education Group Liability Insurance Pool and the Workmen's Compensation Self Insurance Fund.

These pools are self insurance funds for the various member Maryland Boards of Education. The pools were organized for the purpose of minimizing the cost of insurance and related administrative expenses.

Coverage is provided up to specified limits and Harford County Public Schools pays an annual premium for the coverage provided by those pools. In addition to general liability insurance, the Group Liability Insurance Pool also provides coverage for property liability and automobile liability. Coverage above these limits is provided by third party insurance carriers. Settled claims resulting from these risks have not exceeded commercial insurance coverage in any of the past three fiscal years.

#### **NOTE 9 - CONTINGENCIES AND COMMITMENTS**

The Board has also been named as defendant in several lawsuits, the outcome of which is uncertain. It is anticipated by the Board that an adverse decision on any or all of these suits would not have a material adverse effect on these financial statements.

The Board leased certain properties for offices, storage and other uses under long-term operating leases before the completion of the administration building. Expenditures for rent under operating leases amounted to approximately \$67,323 for the year ended June 30, 2007.

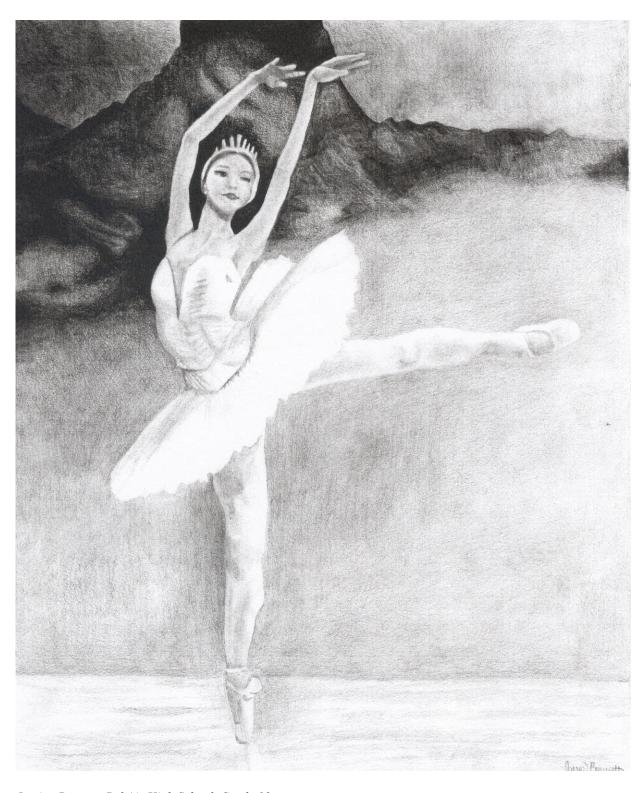
# Other Supplemental Information



Ryan Lesniewski, Fountain Green Elementary School, Grade 5



Tyler Abbot, Fallston Middle School, Grade 7



Jessica Bennett, Bel Air High School, Grade 10



# Independent Auditor's Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards

Members of The Board of Education of Harford County Bel Air, Maryland

We have audited the financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of Harford County Public Schools, a component unit of Harford County, Maryland, as of and for the year ended June 30, 2007, which collectively comprise the Harford County Public Schools' basic financial statements and have issued our report thereon dated September 14, 2007. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

#### **Internal Control Over Financial Reporting**

In planning and performing our audit, we considered Harford County Public Schools' internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the entity's internal control over financial reporting.

A control deficiency exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect misstatements on a timely basis. A significant deficiency is a control deficiency, or combination of control deficiencies, that adversely affects the entity's ability to initiate, authorize, record, process, or report financial data reliably in accordance with generally accepted accounting principles such that there is more than a remote likelihood that a misstatement of the entity's financial statements that is more than inconsequential will not be prevented or detected by the entity's internal control.

A material weakness is a significant deficiency, or combination of significant deficiencies, that results in more than a remote likelihood that a material misstatement of the financial statements will not be prevented or detected by the entity's internal control.



Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and would not necessarily identify all deficiencies in internal control that might be significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses, as defined above.

#### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether Harford County Public Schools' financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

This report is intended solely for the information and use of the, members of the board, audit committee, management and federal awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

Baltimore, Maryland September 14, 2007

Clifton Gunderson LLP

FOOD SERVICE FUND
(SPECIAL REVENUE FUND)
STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN
FUND BALANCE COMPARED TO BUDGET (NON-GAAP BASIS)
FOR THE FISCAL YEAR ENDED JUNE 30, 2007

|   |    | Budget     |    | Actual     |    | Variance<br>Favorable<br>(Unfavorable) |  |
|---|----|------------|----|------------|----|--|--|
| Revenues  | Φ  | 0.022.275  | Ф  | 0.122.052  | ф  | 00.670                                 |  |
| Cafeteria sales<br>Federal Aid  | \$ | 8,032,375  | \$ | 8,132,053  | \$ | 99,678                                 |  |
| School Lunch Program  |    | 2,950,000  |    | 3,132,436  |    | 182,436                                |  |
| School Breakfast Program  |    | 700,000    |    | 799,561    |    | 99,561                                 |  |
| Summer Months Program   |    | 100,000    |    | 93,940     |    | (6,060)                                |  |
| U.S.D.A. Commodities  |    | 600,000    |    | 708,167    |    | 108,167                                |  |
| Total federal aid   |    | 4,350,000  |    | 4,734,104  |    | 384,104                                |  |
| State Aid   |    |            |    |            |    |  |  |
| Child Feeding Program   |    | 261,600    |    | 292,986    |    | 31,386                                 |  |
| Interest earned   |    | 60,000     |    | 155,497    |    | 95,497                                 |  |
| Miscellaneous revenues  |    | -          |    | 4,373      |    | 4,373                                  |  |
| Fund balance at July 1, 2006 - designated   |    |            |    | 1,010      |    | 1,010                                  |  |
| for fiscal year ended June 30, 2007   |    | 340,000    |    | 340,000    |    | _                                      |  |
| Total revenues  | \$ | 13,043,975 |    | 13,659,013 |    | 610,665                                |  |
| Expenditures  |    |            |    |            |    |  |  |
| Salaries and wages  |    | 4,953,813  |    | 4,793,277  |    | 160,536                                |  |
| Contracted services   |    | 173,000    |    | 261,409    |    | (88,409)                               |  |
| Supplies and materials  |    | 5,110,593  |    | 5,470,800  |    | (360,207)                              |  |
| Other charges   |    | 1,702,569  |    | 1,579,402  |    | 123,167                                |  |
| Furniture and equipment   |    | 504,000    |    | 655,312    |    | (151,312)                              |  |
| U.S.D.A. commodities  |    | 600,000    |    | 786,923    |    | (186,923)                              |  |
| Total expenditures  | \$ | 13,043,975 |    | 13,547,123 |    | (503,148)                              |  |
| Excess of revenues over expenditures  |    |            |    | 111,890    |    | 1,113,813                              |  |
| Total fund balance at July 1, 2006  |    |            |    | 2,782,019  |    |  |  |
| Increase (decrease) in reserve for inventory of U.S.D.A commodities Designated fund balance at July 1, 2006 |    |            |    | (78,756)   |    |  |  |
| (recognized as revenue above)   |    |            |    | (340,000)  |    |  |  |
| Total fund Balance  |    |            |    | 2,475,153  |    |  |  |
| Reserved for inventory of U.S.D.A. commodities - end of year  |    |            |    | (159,977)  |    |  |  |
|   |    |            |    | 2,315,176  |    |  |  |
| Fund balance at June 30, 2007 - designated for fiscal year 2008   |    |            |    | (590,000)  |    |  |  |
| Fund balance at June 30, 2007 - undesignated  |    |            | \$ | 1,725,176  |    |  |  |

SCHOOL CONSTRUCTION FUND (CAPITAL PROJECTS FUND) STATEMENT OF EXPENDITURES BY PROJECT FOR THE FISCAL YEAR ENDED JUNE 30, 2007

#### Construction in Progress - By Project

| Administration Building  | \$       | 11,014             |
|--|----------|--------------------|
| Vale Road Elementary School  |          | 526,617            |
| Patterson Mill Middle/High School                                      |          | 20,399,677         |
| Aberdeen High School Addition<br>Full Day Kindergarten                 |          | 239,335<br>502,538 |
| Joppatowne High School Gymnasium                                       |          | 170,523            |
| Deerfield Elementary Modernization                                     |          | 268,249            |
| Joppatowne Elementary Modernization                                    |          | 744,424            |
| Meadowvale Elementary Modernization                                    |          | 15,000             |
| Youth's Benefit Elementary Modernization                               |          | 53,730             |
| Aberdeen High Modernization  |          | (1,355)            |
| Aberdeen High North Building   |          | 281,654            |
| Bel Air High Modernization   |          | 3,827,938          |
| Edgewood High Modernization  |          | 576,841            |
| North Harford High Modernization                                       |          | 7,264,559          |
| Prospect Mill Elem. Remedial Capacity Renovations                      |          | 121,493            |
| North Harford Middle Remedial Capacity Renovations                     |          | 10,700             |
| Fallston Middle Remedial Capacity Renovations Dublin Elementary Roof   |          | 416,953<br>278,105 |
| Homestead Wakefield Elementary Air Conditioning                        |          | 15,225             |
| Bel Air Middle School Air Conditioning                                 |          | 1,074,026          |
| Edgewood Middle HVAC   |          | 13                 |
| North Harford Middle School HVAC                                       |          | 463,731            |
| C. Milton Wright High Roof   |          | 912,375            |
| Roofing Projects   |          | 20,088             |
| Harford Technical High School Athletic Fields                          |          | 72,970             |
| Relocatables   |          | 347,228            |
| Technology Wiring  |          | 192,223            |
| High School Technology   |          | 8,410              |
| Milestone Project  |          | 899,060            |
| Technology Refresh   |          | 3,355,407          |
| Integrated Business Systems Forest Hill Elementary Water System        |          | 3,497              |
| Bel Air High Environmental Compliance                                  |          | 29,395<br>2,490    |
| North Harford Sewer  |          | 18,000             |
| Environmental Compliance   |          | 32,507             |
| Alarms   |          | 121,487            |
| Maintenance Replacement Vehicles                                       |          | 972,722            |
| Backflow Prevention  |          | 17,486             |
| Storm Water Management, Erosion and Sediment Control                   |          | 21,419             |
| ADA Improvements   |          | 126,770            |
| Paving - Overlay and Maintenance                                       |          | 135,556            |
| Athletic Fields  |          | 27,502             |
| HVAC Major Repairs   |          | 145,231            |
| Floor Coverings  |          | 100,000            |
| Church Creek Elementary Playground Prospect Mill Elementary Playground |          | 7,803<br>35,000    |
| Homestead Wakefield Elementary Playground                              |          | 49,771             |
| William Paca Elementary Playground                                     |          | 127,249            |
| North Harford Elementary Playground                                    |          | (10,000)           |
| Ring Factory Elementary Playground                                     |          | 58,707             |
| Youth's Benefit Elementary Playground                                  |          | 61,659             |
| Furniture  |          | 41,957             |
| Buses  |          | 992,330            |
| Music Refresh  |          | 250,118            |
| Security Cameras   |          | 349,242            |
| Math Refresh   |          | 241,992            |
| Vocational Equipment Refresh   |          | 44,209             |
| Textbooks - Science and Social Studies                                 | <b>c</b> | 996,837            |
|  | \$       | 48,069,687         |

#### AGENCY FUNDS STATEMENT OF INCREASES, DECREASES AND FUND BALANCES FOR THE YEAR ENDED JUNE 30, 2007

•

School Activity Funds

| •                            | Balance    |            |           |           |    |           |      | Balance |  |  |
|------------------------------|------------|------------|-----------|-----------|----|-----------|------|---------|--|--|
|                              | <u>Jun</u> | e 30, 2006 | <u>Iı</u> | ncreases  | D  | ecreases  | June | 2007    |  |  |
| Elementary Schools           |            |            |           |           |    |           |      |         |  |  |
| Abingdon                     | \$         | 21,791     | \$        | 28,461    | \$ | 33,183    | \$   | 17,069  |  |  |
| Bakerfield                   |            | 16,187     |           | 27,626    |    | 24,055    |      | 19,758  |  |  |
| Bel Air                      |            | 12,170     |           | 39,890    |    | 32,833    |      | 19,228  |  |  |
| Church Creek                 |            | 16,414     |           | 31,339    |    | 21,272    |      | 26,481  |  |  |
| Churchville                  |            | 15,264     |           | 46,829    |    | 49,949    |      | 12,144  |  |  |
| Darlington                   |            | 4,844      |           | 9,711     |    | 11,465    |      | 3,090   |  |  |
| Deerfield                    |            | 48,173     |           | 72,341    |    | 59,153    |      | 61,360  |  |  |
| Dublin                       |            | 6,259      |           | 11,927    |    | 11,738    |      | 6,448   |  |  |
| Edgewood                     |            | 9,475      |           | 29,195    |    | 24,331    |      | 14,339  |  |  |
| Emmorton                     |            | 24,979     |           | 35,919    |    | 26,877    |      | 34,021  |  |  |
| Forest Hill                  |            | 5,516      |           | 44,165    |    | 41,578    |      | 8,102   |  |  |
| Forest Lakes                 |            | 15,855     |           | 22,325    |    | 24,342    |      | 13,837  |  |  |
| Fountain Green               |            | 25,215     |           | 32,934    |    | 36,660    |      | 21,489  |  |  |
| George D. Lisby at Hillsdale |            | 12,095     |           | 35,727    |    | 34,638    |      | 13,183  |  |  |
| Hall's Cross Roads           |            | 15,017     |           | 23,862    |    | 25,211    |      | 13,668  |  |  |
| Havre de Grace               |            | 5,652      |           | 27,468    |    | 25,104    |      | 8,016   |  |  |
| Hickory                      |            | 31,828     |           | 95,678    |    | 87,753    |      | 39,752  |  |  |
| Homestead-Wakefield          |            | 20,074     |           | 54,484    |    | 61,876    |      | 12,682  |  |  |
| Jarrettsville                |            | 26,780     |           | 40,127    |    | 53,400    |      | 13,500  |  |  |
| John Archer                  |            | 45,367     |           | 88,082    |    | 82,541    |      | 50,909  |  |  |
| Joppatowne                   |            | 9,340      |           | 16,525    |    | 17,899    |      | 7,966   |  |  |
| Magnolia                     |            | 4,170      |           | 27,599    |    | 26,358    |      | 5,411   |  |  |
| Meadowvale                   |            | 9,317      |           | 25,146    |    | 29,147    |      | 5,317   |  |  |
| Norrisville                  |            | 16,923     |           | 13,525    |    | 18,763    |      | 11,685  |  |  |
| North Bend                   |            | 19,528     |           | 50,146    |    | 52,450    |      | 17,224  |  |  |
| North Harford                |            | 8,915      |           | 86,132    |    | 86,046    |      | 9,00    |  |  |
| Prospect Mill                |            | 17,787     |           | 51,815    |    | 54,785    |      | 14,817  |  |  |
| Ring Factory                 |            | 12,238     |           | 51,882    |    | 39,654    |      | 24,46   |  |  |
| Riverside                    |            | 10,751     |           | 51,002    |    | 49,534    |      | 12,219  |  |  |
| Roye-Williams                |            | 15,185     |           | 30,633    |    | 30,161    |      | 15,65   |  |  |
| William S. James             |            | 58,181     |           | 73,569    |    | 92,707    |      | 39,043  |  |  |
| William Paca - Old Post      |            | 29,272     |           | 19,636    |    | 37,205    |      | 11,70   |  |  |
| Youth's Benefit              |            | 60,528     |           | 54,494    |    | 96,151    |      | 18,87   |  |  |
| Total elementary schools     |            | 651,086    |           | 1,350,194 |    | 1,398,819 |      | 602,461 |  |  |

#### AGENCY FUNDS STATEMENT OF INCREASES, DECREASES AND FUND BALANCES FOR THE YEAR ENDED JUNE 30, 2007

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School Activity Funds

|                                   | Balance<br>June 30, 2006 | Increases    | Decreases    | Balance<br>June 30, 2007 |
|-----------------------------------|--------------------------|--------------|--------------|--------------------------|
| Middle Schools                    |                          |              |              |                          |
| Aberdeen                          | 17,094                   | 148,070      | 130,118      | 35,04                    |
| Bel Air                           | 59,506                   | 189,442      | 192,584      | 56,36                    |
| Edgewood                          | 24,501                   | 106,161      | 127,604      | 3,05                     |
| Fallston                          | 98,465                   | 167,249      | 171,449      | 94,26                    |
| Havre de Grace                    | 15,043                   | 110,491      | 103,810      | 21,72                    |
| Magnolia                          | 43,763                   | 86,736       | 83,326       | 47,17                    |
| North Harford                     | 71,558                   | 205,952      | 236,789      | 40,72                    |
| Southampton                       | 63,619                   | 309,327      | 300,287      | 72,65                    |
| Total middle schools              | 393,549                  | 1,323,429    | 1,345,967    | 371,01                   |
| High Schools                      | 114.660                  | 470.524      | 407.607      | 106.50                   |
| Aberdeen                          | 114,669                  | 479,524      | 487,687      | 106,50                   |
| Alternative Education             | 120,576                  | 222,250      | 199,878      | 142,94                   |
| Bel Air                           | 298,920                  | 425,833      | 439,667      | 285,08                   |
| C. Milton Wright                  | 159,531                  | 605,511      | 564,668      | 200,37                   |
| Edgewood                          | 86,772                   | 270,088      | 259,747      | 97,11                    |
| Fallston                          | 85,613                   | 484,986      | 456,033      | 114,56                   |
| Harford Technical                 | 131,556                  | 625,220      | 591,901      | 164,87                   |
| Havre de Grace                    | 98,637                   | 279,913      | 265,831      | 112,71                   |
| Joppatowne                        | 86,632                   | 192,590      | 199,648      | 79,57                    |
| North Harford                     | 187,350                  | 372,880      | 354,479      | 205,75                   |
| Total high schools                | 1,370,256                | 3,958,795    | 3,819,540    | 1,509,51                 |
| Total - all School Activity Funds | 2,414,891                | 6,632,418    | 6,564,326    | 2,482,98                 |
| Scholarship Funds                 | 85,863                   | 7,942        | 530          | 93,27                    |
| Total - Agency Funds              | \$ 2,500,754             | \$ 6,640,360 | \$ 6,564,856 | \$ 2,576,25              |

# **Statistical Section**

This part of HCPS' comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the district's overall financial health.

| Contents   | Page    |
|--|---------|
| Financial Trends   | 61 - 64 |
| These schedules contain trend information to help the reader understand how the district's financial performance and well-being have changed over time.  |         |
| Demographic and Economic Information   | 65 - 67 |
| These schedules offer demographic and economic indicators to help the reader understand the environment within which the district's financial activities take place.   |         |
| Operating Information  | 68 - 70 |
| These schedules contain service and infrastructure data to help the reader understand how the information in the district's financial report relates to the services it provides and activities it performs. |         |

Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports for the relevant year after June 30, 2004 and from the Independent Auditors' Report, Financial Statements and Supplemental Information for the relevant year prior to that.



Julia Celebrado-Royer, Havre de Grace High School, Grade 9

Net Assets by Component Last Ten Fiscal Years\* (accrual basis of accounting) (amounts expressed in thousands)

|   | Fiscal Year |          |          |          |         |         |  |  |  |  |  |
|---|-------------|----------|----------|----------|---------|---------|--|--|--|--|--|
|   | 2002        | 2003     | 2004     | 2005     | 2006    | 2007    |  |  |  |  |  |
| Governmental activities                         |             |          |          |          |         |         |  |  |  |  |  |
| Invested in capital assets, net of related debt | 160,480     | 181,349  | 196,877  | 224,456  | 265,089 | 297,606 |  |  |  |  |  |
| Restricted for food services                    | 2,075       | 2,446    | 2,848    | 3,005    | 2,976   | 2,699   |  |  |  |  |  |
| Restricted for capital projects                 | -           | -        | -        | -        | -       | 25      |  |  |  |  |  |
| Unrestricted                                    | (20,762)    | (22,021) | (20,828) | (11,933) | (4,063) | 1,827   |  |  |  |  |  |
| Total governmental activites net assets         | 141,793     | 161,774  | 178,897  | 215,528  | 264,002 | 302,157 |  |  |  |  |  |

<sup>\*</sup> Prior to fiscal year 2002 generally accepted accounting principles required the use of the modified accrual basis of accounting therefore accrual basis data is unavailable.

Changes in Net Assets Last Ten Fiscal Years\* (accrual basis of accounting) (amounts expressed in thousands)

|  |           |           | Fiscal    | Year      |           |           |
|--|-----------|-----------|-----------|-----------|-----------|-----------|
|  | 2002      | 2003      | 2004      | 2005      | 2006      | 2007      |
| Functions/Programs                             |           |           |           |           |           |           |
|  |           |           |           |           |           |           |
| Expenses Governmental activities:              |           |           |           |           |           |           |
| Instruction:                                   |           |           |           |           |           |           |
| Regular education                              | 174,675   | 187,371   | 191,404   | 200,144   | 229,007   | 247,876   |
| Special education                              | 36,762    | 39,276    | 40,855    | 47,269    | 54,113    | 60,048    |
| Total Instruction                              | 211,437   | 226,647   | 232,259   | 247,413   | 283,120   | 307,924   |
| Support services                               |           |           |           |           |           |           |
| Administration                                 | 7,112     | 7,212     | 8,443     | 9,101     | 11,908    | 14,041    |
| Mid level administration                       | 22,761    | 22,884    | 23,341    | 25,130    | 28,393    | 31,195    |
| Pupil personnel services                       | 1,450     | 1,411     | 1,485     | 1,504     | 1,777     | 1,948     |
| Health services                                | 2,418     | 2,662     | 2,605     | 3,434     | 3,487     | 4,106     |
| Pupil transportation                           | 16,970    | 18,048    | 19,310    | 20,884    | 23,234    | 25,716    |
| Operation of plant                             | 21,154    | 21,504    | 23,562    | 24,925    | 27,912    | 31,282    |
| Maintenance of plant and equipment             | 8,807     | 8,898     | 9,945     | 10,489    | 11,671    | 12,742    |
| Community services                             | 318       | 362       | 319       | 420       | 434       | 498       |
| Food services                                  | 8,557     | 9,558     | 10,332    | 11,329    | 12,229    | 13,519    |
| Depreciation - unallocated                     | 103       | 107       | 107       | 103       | 103       | 94        |
| Total Support Services                         | 89,650    | 92,646    | 99,449    | 107,319   | 121,148   | 135,141   |
| Total governmental activities                  | 301,087   | 319,293   | 331,708   | 354,732   | 404,268   | 443,065   |
| Program revenues                               |           |           |           |           |           |           |
| Charges for services:                          |           |           |           |           |           |           |
| Regular education                              | 841       | 859       | 928       | 1,133     | 1,529     | 1,500     |
| Community services                             | 288       | 250       | 324       | 378       | 439       | 466       |
| Food services                                  | 6,084     | 6,328     | 6,658     | 7,186     | 7,666     | 8,132     |
| Operating grants and contributions             | 56,590    | 59,861    | 64,773    | 69,930    | 79,547    | 89,364    |
| Capital grants and contributions               | 23,249    | 29,005    | 20,599    | 38,598    | 56,320    | 47,943    |
| Total governmental activities program revenues | 87,052    | 96,303    | 93,282    | 117,225   | 145,501   | 147,405   |
| Total governmental net expense                 | (214,035) | (222,990) | (238,426) | (237,507) | (258,767) | (295,660) |
| General Revenues and Other Changes in Net Ass  | sets      |           |           |           |           |           |
| General revenues:                              |           |           |           |           |           |           |
| Local appropriations                           | 138,335   | 146,051   | 148,150   | 154,047   | 175,415   | 189,415   |
| State Aid                                      | 89,590    | 96,272    | 105,600   | 112,468   | 125,158   | 138,061   |
| Federal Aid                                    | 401       | 421       | 386       | 371       | 411       | 443       |
| Miscellaneous                                  | 1,510     | 93        | 1,293     | 2,060     | 5,464     | 4,525     |
| Unrestricted investment earnings               | 318       | 134       | 120       | 323       | 793       | 1,371     |
| Total general revenues                         | 230,154   | 242,971   | 255,549   | 269,269   | 307,241   | 333,815   |
| Change in Net Assets                           | 16,119    | 19,981    | 17,123    | 31,762    | 48,474    | 38,155    |
| Net assets - beginning of year                 | 125,674   | 141,793   | 161,774   | 178,897   | 215,528   | 264,002   |
| Adjustment to Restate Beginning Net Assets     | - ,       | -         | -         | 4,869     | - ,       | - ,       |
| Net assets - beginning of year, as Restated    | 125,674   | 141,793   | 161,774   | 183,766   | 215,528   | 264,002   |
| Net assets - end of year                       | 141,793   | 161,774   | 178,897   | 215,528   | 264,002   | 302,157   |
|  |           |           |           |           |           |           |

<sup>\*</sup> Prior to fiscal year 2002 generally accepted accounting principles required the use of the modified accrual basis of accounting therefore accrual basis data is unavailable.

Fund Balances of Governmental Funds Last Ten Fiscal Years (modified accrual basis of accounting) (amounts expressed in thousands)

| _                                  |         | Fiscal Year |         |          |          |          |          |          |          |          |
|------------------------------------|---------|-------------|---------|----------|----------|----------|----------|----------|----------|----------|
| _                                  | 1998    | 1999        | 2000    | 2001     | 2002     | 2003     | 2004     | 2005     | 2006     | 2007     |
| Consul for 1                       |         |             |         |          |          |          |          |          |          |          |
| General fund                       |         |             |         |          |          |          |          |          |          |          |
| Reserved                           | 3,226   | 3,738       | 2,918   | 2,584    | 1,945    | 2,911    | 3,409    | 3,523    | 4,230    | 5,338    |
| Unreserved                         | 2,296   | 4,285       | 4,315   | 2,034    | 2,045    | 910      | 2,778    | 7,635    | 16,188   | 22,128   |
| Total general fund                 | 5,522   | 8,023       | 7,233   | 4,618    | 3,990    | 3,821    | 6,187    | 11,158   | 20,418   | 27,466   |
| _                                  |         |             |         |          |          |          |          |          |          |          |
| All other governmental funds       |         |             |         |          |          |          |          |          |          |          |
| Reserved                           | 2,643   | 4,823       | 6,205   | 12,184   | 28,229   | 15,196   | 12,191   | 37,660   | 34,804   | 31,198   |
| Unreserved, reported in:           |         |             |         |          |          |          |          |          |          |          |
| Special revenue fund               | 242     | 529         | 766     | 1,151    | 1,743    | 1,762    | 2,052    | 2,132    | 2,543    | 2,315    |
| Capital projects fund              | (1,712) | (3,847)     | (5,318) | (11,628) | (27,897) | (14,512) | (11,395) | (36,786) | (34,371) | (30,789) |
| Total all other governmental funds | 1,173   | 1,505       | 1,653   | 1,707    | 2,075    | 2,446    | 2,848    | 3,006    | 2,976    | 2,724    |

Changes in Fund Balances of Governmental Funds Last Ten Fiscal Years (modified accrual basis of accounting) (amounts expressed in thousands)

|                                     | Fiscal Year |         |         |         |         |         |         |         |         |         |  |
|-------------------------------------|-------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|--|
| -                                   | 1998        | 1999    | 2000    | 2001    | 2002    | 2003    | 2004    | 2005    | 2006    | 2007    |  |
| -                                   |             |         |         |         |         |         |         |         |         |         |  |
| Revenues                            |             |         |         |         |         |         |         |         |         |         |  |
| Intergovernmental revenues          |             |         |         |         |         |         |         |         |         |         |  |
| Local                               | 120,959     | 127,708 | 131,034 | 140,346 | 154,360 | 164,163 | 167,880 | 177,486 | 224,683 | 228,930 |  |
| State                               | 110,871     | 114,100 | 121,076 | 123,533 | 124,525 | 136,685 | 144,371 | 168,141 | 183,301 | 205,345 |  |
| Special state and federal programs  | 7,999       | 10,498  | 2,954   | 3,212   | 25,508  | 26,744  | 22,839  | 21,833  | 23,558  | 24,835  |  |
| Federal                             | 5,252       | 5,831   | 16,320  | 19,552  | 3,608   | 3,870   | 4,401   | 4,711   | 5,036   | 5,177   |  |
| Earnings on investments             | 1,309       | 964     | 1,017   | 860     | 350     | 159     | 137     | 501     | 1,066   | 1,530   |  |
| Charges for services                | 4,223       | 4,769   | 4,977   | 5,559   | 6,084   | 6,328   | 6,658   | 7,186   | 7,666   | 8,132   |  |
| Donation of land from county        | -           | -       | -       | -       | -       | -       | -       | 3,063   | -       | -       |  |
| Miscellaneous revenues              | 2,241       | 1,498   | 938     | 3,351   | 2,771   | 1,325   | 2,545   | 3,574   | 7,432   | 7,271   |  |
| Total revenues                      | 252,854     | 265,368 | 278,316 | 296,413 | 317,206 | 339,274 | 348,831 | 386,495 | 452,742 | 481,220 |  |
|                                     |             |         |         |         |         |         |         |         |         |         |  |
| Expenditures                        |             |         |         |         |         |         |         |         |         |         |  |
| Current                             | 2.000       | 4.504   | 5.120   | 5.267   | 5.607   | 5.615   | 6.205   | 6.701   | 0.201   | 0.006   |  |
| Adminstrative services              | 3,990       | 4,584   | 5,129   | 5,367   | 5,687   | 5,615   | 6,205   | 6,781   | 8,381   | 9,906   |  |
| Mid level adminstrative services    | 12,923      | 13,475  | 14,531  | 15,889  | 17,154  | 17,707  | 17,428  | 18,638  | 21,411  | 23,592  |  |
| Instructional salaries              | 92,886      | 96,658  | 101,918 | 107,187 | 114,172 | 118,502 | 122,904 | 126,644 | 143,325 | 158,371 |  |
| Instructional textbooks and supplie | 5,031       | 5,105   | 4,478   | 4,445   | 5,471   | 5,596   | 5,512   | 6,070   | 8,584   | 9,885   |  |
| Other instructional costs           | 2,940       | 2,711   | 2,043   | 1,222   | 1,554   | 1,640   | 1,912   | 2,208   | 2,409   | 2,103   |  |
| Special education                   | 18,253      | 18,605  | 17,423  | 18,223  | 19,627  | 20,329  | 22,459  | 23,921  | 27,764  | 31,751  |  |
| Student personnel services          | 803         | 901     | 948     | 1,030   | 1,083   | 1,123   | 1,131   | 1,180   | 1,373   | 1,524   |  |
| Health services                     | 1,459       | 1,621   | 1,613   | 1,793   | 1,903   | 1,934   | 2,124   | 2,272   | 2,512   | 3,047   |  |
| Pupil transportation services       | 13,696      | 13,483  | 14,277  | 14,763  | 15,442  | 16,293  | 17,103  | 18,642  | 20,632  | 22,617  |  |
| Operation of plant                  | 14,438      | 14,676  | 15,643  | 17,581  | 17,239  | 18,307  | 19,238  | 21,128  | 23,603  | 26,036  |  |
| Maintenance of plant and equipme    | 5,703       | 5,933   | 6,038   | 7,214   | 7,047   | 7,483   | 8,089   | 8,511   | 9,239   | 10,096  |  |
| Fixed charges                       | 47,777      | 46,623  | 50,077  | 53,197  | 52,589  | 58,769  | 67,459  | 72,732  | 80,122  | 88,247  |  |
| Community services                  | -           | 39      | 275     | 277     | 283     | 328     | 293     | 377     | 398     | 455     |  |
| Special state and federal programs  | 8,025       | 10,498  | 16,321  | 19,552  | 25,508  | 26,744  | 22,839  | 21,833  | 23,558  | 24,835  |  |
| Costs of operations - food services | 7,407       | 7,575   | 7,678   | 8,197   | 8,870   | 9,601   | 10,709  | 11,600  | 12,652  | 13,517  |  |
| Capital outlay                      | 16,114      | 20,133  | 22,854  | 23,108  | 23,744  | 29,092  | 20,846  | 41,242  | 66,404  | 48,395  |  |
| Total expenditures                  | 251,445     | 262,620 | 281,246 | 299,045 | 317,373 | 339,063 | 346,251 | 383,779 | 452,367 | 474,377 |  |
| Excess (deficit) of revenues over   |             |         |         |         |         |         |         |         |         |         |  |
| , ,                                 | 1,409       | 2,748   | (2,930) | (2,632) | (167)   | 211     | 2,580   | 2,716   | 375     | 6,843   |  |
| expenditures                        | 1,409       | 2,748   | (2,930) | (2,032) | (167)   | 211     | 2,380   | 2,/10   | 3/3     | 0,843   |  |
| Other financing sources (uses)      |             |         |         |         |         |         |         |         |         |         |  |
| Proceeds from capital lease         | -           | -       | -       | -       | -       | -       | -       | 2,475   | 8,893   | 32      |  |
| Increase (decrease) in reserve for  |             |         |         |         |         |         |         |         |         |         |  |
| inventory                           | 70          | 86      | (13)    | 70      | (92)    | (10)    | 188     | (62)    | (38)    |         |  |
| Net change in fund balances         | 1,479       | 2,834   | (2,943) | (2,562) | (259)   | 201     | 2,768   | 5,129   | 9,230   | 6,875   |  |
| =                                   | ,           | 7       |         | 7 7     |         |         |         |         |         |         |  |

#### Enrollment by School and Student to Teacher Ratio Last Ten Years

| Last Ten Years  | <u>1997</u>    | <u>1998</u>    | <u>1999</u>    | 2000           | At Septer 2001 | mber 30,<br>2002 | 2003           | 2004           | 2005           | <u>2006</u>    | 2006<br>Capacity | Percent of<br>Capacity |
|---|----------------|----------------|----------------|----------------|----------------|------------------|----------------|----------------|----------------|----------------|------------------|------------------------|
| Abingdon Elementary   | 761            | 799            | 855            | 859            | 833            | 853              | 836            | 841            | 822            | 751            | 821              | 91.47%                 |
| Bakersfield Elementary  | 505            | 497            | 501            | 530            | 551            | 506              | 510            | 507            | 463            | 447            | 455              | 98.24%                 |
| Bel Air Elementary  | 612            | 647            | 638            | 537            | 567            | 577              | 525            | 533            | 524            | 505            | 500              | 101.00%                |
| Church Creek Elementary Churchville Elementary                  | 797<br>332     | 796            | 811            | 800<br>367     | 743<br>408     | 730              | 733            | 754<br>383     | 778            | 755            | 790<br>389       | 95.57%                 |
| Darlington Elementary   | 180            | 393<br>173     | 374<br>164     | 165            | 145            | 384<br>123       | 398<br>141     | 137            | 383<br>139     | 371<br>130     | 170              | 95.37%<br>76.47%       |
| Deerfield Elementary  | 612            | 601            | 592            | 594            | 589            | 639              | 687            | 670            | 584            | 569            | 536              | 106.16%                |
| Dublin Elementary   | 315            | 317            | 295            | 280            | 266            | 258              | 260            | 268            | 239            | 250            | 295              | 84.75%                 |
| Edgewood Elementary   | 498            | 470            | 466            | 421            | 447            | 442              | 458            | 506            | 473            | 422            | 533              | 79.17%                 |
| Emmorton Elementary   | 552            | 537            | 561            | 544            | 544            | 576              | 580            | 617            | 617            | 653            | 526              | 124.14%                |
| Forest Hill Elementary  | -              | -              | -              | 609            | 710            | 536              | 580            | 603            | 579            | 585            | 582              | 100.52%                |
| Forest Lakes Elementary Fountain Green Elementary               | 612<br>653     | 666<br>622     | 708<br>601     | 523<br>611     | 525<br>605     | 684<br>616       | 675<br>647     | 679<br>616     | 714<br>664     | 707<br>643     | 546<br>549       | 129.49%<br>117.12%     |
| George D. Lisby Elementary at Hillsda                           | 468            | 464            | 449            | 446            | 440            | 391              | 383            | 378            | 347            | 333            | 432              | 77.08%                 |
| Halls Cross Roads Elementary                                    | 475            | 425            | 427            | 431            | 401            | 401              | 359            | 364            | 383            | 415            | 518              | 80.12%                 |
| Havre de Grace Elementary                                       | 537            | 517            | 490            | 470            | 505            | 481              | 487            | 461            | 413            | 368            | 576              | 63.89%                 |
| Hickory Elementary  | 747            | 788            | 819            | 613            | 674            | 693              | 693            | 667            | 696            | 664            | 638              | 104.08%                |
| Homestead-Wakefield Elementary                                  | 1,105          | 1,120          | 1,128          | 1,035          | 992            | 982              | 992            | 970            | 958            | 934            | 887              | 105.30%                |
| Jarrettsville Elementary  | 560            | 548            | 531            | 517            | 480            | 480              | 470            | 455            | 455            | 423            | 524              | 80.73%                 |
| Joppatowne Elementary   | 524<br>705     | 538<br>657     | 552<br>602     | 528<br>610     | 568<br>596     | 593<br>589       | 564<br>566     | 567<br>574     | 581<br>515     | 522<br>512     | 485<br>474       | 107.63%<br>108.02%     |
| Magnolia Elementary Meadowvale Elementary                       | 633            | 643            | 652            | 647            | 577            | 588              | 602            | 574<br>574     | 603            | 571            | 568              | 108.02%                |
| Norrisville Elementary  | 229            | 225            | 239            | 206            | 192            | 191              | 194            | 184            | 207            | 221            | 252              | 87.70%                 |
| North Bend Elementary   | 558            | 546            | 551            | 522            | 503            | 500              | 481            | 470            | 449            | 428            | 514              | 83.27%                 |
| North Harford Elementary  | 497            | 510            | 497            | 499            | 498            | 532              | 539            | 534            | 551            | 518            | 482              | 107.47%                |
| Prospect Mill Elementary  | 874            | 861            | 900            | 879            | 839            | 911              | 879            | 907            | 976            | 1,008          | 706              | 142.78%                |
| Ring Factory Elementary   | 618            | 652            | 653            | 675            | 619            | 596              | 567            | 555            | 541            | 530            | 549              | 96.54%                 |
| Riverside Elementary  | 612<br>679     | 608            | 584            | 562<br>654     | 559<br>630     | 544              | 564<br>563     | 559            | 554            | 568<br>546     | 546<br>629       | 104.03%                |
| Roye-Williams Elementary<br>William Paca/Old Post Road Elementa | 1,102          | 640<br>1,070   | 651<br>1,086   | 1,071          | 1,066          | 620<br>1,055     | 1,033          | 641<br>1,026   | 577<br>1,052   | 1,044          | 940              | 86.80%<br>111.06%      |
| William S. James Elementary                                     | 650            | 607            | 605            | 600            | 589            | 560              | 526            | 520            | 498            | 496            | 524              | 94.66%                 |
| Youths Benefit Elementary                                       | 1,117          | 1,099          | 1,079          | 1,068          | 1,014          | 1,003            | 985            | 1,008          | 1,029          | 1,044          | 870              | 120.00%                |
| Total Elementary Schools  | 19,119         | 19,036         | 19,061         | 18,873         | 18,675         | 18,634           | 18,477         | 18,528         | 18,364         | 17,933         | 17,806           | 100.71%                |
| Aberdeen Middle   | 1,241          | 1,233          | 1,236          | 1,228          | 1,265          | 1,299            | 1,293          | 1,301          | 1,247          | 1,207          | 1,656            | 72.89%                 |
| Bel Air Middle  | 1,198          | 1,189          | 1,225          | 1,218          | 1,265          | 1,429            | 1,461          | 1,402          | 1,434          | 1,403          | 1,316            | 106.61%                |
| Edgewood Middle<br>Fallston Middle                              | 1,114<br>1,121 | 1,114<br>1,154 | 1,179<br>1,152 | 1,228<br>1,145 | 1,331<br>1,118 | 1,349<br>1,274   | 1,346<br>1,228 | 1,275<br>1,224 | 1,216<br>1,212 | 1,164<br>1,180 | 1,338<br>1,116   | 87.00%<br>105.73%      |
| Havre de Grace Middle   | 582            | 593            | 607            | 599            | 624            | 657              | 650            | 605            | 589            | 599            | 785              | 76.31%                 |
| Magnolia Middle   | 907            | 881            | 871            | 882            | 912            | 935              | 903            | 913            | 916            | 869            | 1,030            | 84.37%                 |
| North Harford Middle  | 1,057          | 1,059          | 1,078          | 1,063          | 1,129          | 1,226            | 1,200          | 1,118          | 1,123          | 1,085          | 1,241            | 87.43%                 |
| Southampton Middle  | 1,710          | 1,771          | 1,823          | 1,951          | 2,008          | 1,613            | 1,541          | 1,528          | 1,535          | 1,549          | 1,530            | 101.24%                |
| Total Middle Schools  | 8,930          | 8,994          | 9,171          | 9,314          | 9,652          | 9,782            | 9,622          | 9,366          | 9,272          | 9,056          | 10,012           | <u>90.45</u> %         |
| Aberdeen High   | 1,271          | 1,208          | 1,173          | 1,204          | 1,220          | 1,250            | 1,250          | 1,357          | 1,543          | 1,589          | 1,360            | 116.84%                |
| Bel Air High  | 1,440          | 1,525          | 1,556          | 1,587          | 1,573          | 1,573            | 1,649          | 1,636          | 1,639          | 1,683          | 1,423            | 118.27%                |
| C. Milton Wright High<br>Edgewood High                          | 1,541<br>1,067 | 1,646<br>1,122 | 1,763<br>1,143 | 1,788<br>1,093 | 1,840<br>1,183 | 1,793<br>1,226   | 1,789<br>1,327 | 1,911<br>1,357 | 1,834<br>1,316 | 1,850<br>1,261 | 1,666<br>1,379   | 111.04%<br>91.44%      |
| Fallston High   | 1,517          | 1,504          | 1,554          | 1,618          | 1,651          | 1,656            | 1,672          | 1,635          | 1,643          | 1,606          | 1,529            | 105.04%                |
| Harford Technical High  | 833            | 877            | 901            | 935            | 1,014          | 1,054            | 1,070          | 1,069          | 1,052          | 1,056          | 965              | 109.43%                |
| Havre de Grace High   | 664            | 654            | 661            | 639            | 663            | 690              | 687            | 705            | 721            | 717            | 849              | 84.45%                 |
| Joppatowne High   | 919            | 1,028          | 1,019          | 1,069          | 1,074          | 1,052            | 1,051          | 1,108          | 1,118          | 1,063          | 1,115            | 95.34%                 |
| North Harford High  | 1,117          | 1,187          | 1,187          | 1,233          | 1,270          | 1,370            | 1,425          | 1,447          | 1,445          | 1,437          | 1,454            | 98.83%                 |
| Total High Schools  | 10,369         | 10,751         | 10,957         | 11,166         | 11,488         | 11,664           | 11,920         | 12,225         | 12,311         | 12,262         | 11,740           | <u>104.45</u> %        |
| Total Secondary Schools   | 19,299         | 19,745         | 20,128         | 20,480         | 21,140         | 21,446           | 21,542         | 21,591         | 21,583         | 21,318         | 21,752           | <u>98.00</u> %         |
| Alternative Education   | 29             | 44             | 18             | 54             | 15             | 20               | 30             | 17             | 113            | 139            | -                |                        |
| Restoration Academy (Charter)                                   | 107            | 1.42           | -              | 155            | 165            | 164              | 154            | 150            | 150            | 21             | 261              | CO C10/                |
| John Archer   | 137            | 143            | 141            | 155            | 165            | 164              | 154            | 158            | 152            | 160            | 264              | 60.61%                 |
| Total Special Schools   | 166            | 187            | 159            | 209            | 180            | 184              | 184            | 175            | 265            | 320            | 264              | <u>121.21</u> %        |
| Total All Schools   | 38,584         | 38,968         | 39,348         | 39,562         | 39,995         | 40,264           | 40,203         | 40,294         | 40,212         | 39,571         | 39,822           | <u>99.37</u> %         |
| Teachers & Therapists Staff (1)                                 | 2,288          | 2,307          | 2,370          | 2,442          | 2,486          | 2,579            | 2,590          | 2,357          | 2,437          | 2,589          |                  |                        |
| Student/Teacher Ratio   | 16.86          | 16.89          | 16.60          | 16.20          | 16.09          | 15.61            | 15.52          | 17.10          | 16.50          | 15.28          |                  |                        |

Source: Monthly Report on Enrollment at September 30.

Source (1): Maryland State Department of Education Fact Book for relevant year Note: September 30 is the State's official enrollment date for the school year.

Enrollment by Grade Last Ten Years

|                         | September 30, |             |              |             |             |             |             |             |             |             |
|-------------------------|---------------|-------------|--------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
|                         | <u> 1997</u>  | <u>1998</u> | <u> 1999</u> | <u>2000</u> | <u>2001</u> | <u>2002</u> | <u>2003</u> | <u>2004</u> | <u>2005</u> | <u>2006</u> |
| Elementary School:      |               |             |              |             |             |             |             |             |             |             |
| Preschool               | 146           | 89          | 76           | 84          | 66          | 80          | 86          | 83          | 66          | 55          |
| Prekindergarten         | 708           | 737         | 799          | 829         | 827         | 836         | 811         | 849         | 825         | 841         |
| Kindergarten            | 2,888         | 2,736       | 2,789        | 2,716       | 2,804       | 2,796       | 2,721       | 2,653       | 2,811       | 2,611       |
| Grade 1                 | 3,067         | 3,068       | 2,886        | 2,963       | 2,867       | 2,944       | 2,948       | 2,908       | 2,778       | 2,849       |
| 2                       | 3,227         | 3,014       | 3,047        | 2,814       | 2,960       | 2,879       | 2,904       | 2,953       | 2,907       | 2,756       |
| 3                       | 3,039         | 3,227       | 3,017        | 3,062       | 2,880       | 3,025       | 2,923       | 2,937       | 2,964       | 2,894       |
| 4                       | 3,022         | 3,074       | 3,265        | 3,072       | 3,115       | 2,932       | 3,068       | 3,006       | 2,971       | 2,947       |
| 5                       | 2,985         | 3,038       | 3,137        | 3,292       | 3,105       | 3,106       | 2,978       | 3,139       | 3,042       | 2,980       |
|                         |               |             |              |             |             |             |             |             |             |             |
| Total Elementary School | 19,082        | 18,983      | 19,016       | 18,832      | 18,624      | 18,598      | 18,439      | 18,528      | 18,364      | 17,933      |
|                         |               |             |              |             |             |             |             |             |             |             |
| Middle School:          |               |             |              |             |             |             |             |             |             |             |
| Grade 6                 | 3,018         | 2,994       | 3,065        | 3,223       | 3,305       | 3,139       | 3,113       | 2,983       | 3,090       | 2,995       |
| 7                       | 2,958         | 3,062       | 3,036        | 3,042       | 3,268       | 3,331       | 3,200       | 3,137       | 3,010       | 3,052       |
| 8                       | 2,958         | 2,940       | 3,070        | 3,051       | 3,079       | 3,315       | 3,311       | 3,249       | 3,189       | 3,040       |
|                         |               |             |              |             |             |             |             |             |             |             |
| Total Middle School     | 8,934         | 8,996       | 9,171        | 9,316       | 9,652       | 9,785       | 9,624       | 9,369       | 9,289       | 9,087       |
|                         |               |             |              |             |             |             |             |             |             |             |
| High School:            |               |             |              |             |             |             |             |             |             |             |
| Grade 9                 | 2,998         | 3,138       | 3,164        | 3,295       | 3,119       | 3,214       | 3,456       | 3,640       | 3,508       | 3,402       |
| 10                      | 2,742         | 2,686       | 2,780        | 2,850       | 3,105       | 3,007       | 2,987       | 3,071       | 3,220       | 3,107       |
| 11                      | 2,428         | 2,614       | 2,553        | 2,615       | 2,759       | 2,792       | 2,734       | 2,825       | 2,931       | 2,995       |
| 12                      | 2,226         | 2,355       | 2,478        | 2,443       | 2,520       | 2,629       | 2,734       | 2,703       | 2,748       | 2,887       |
|                         |               |             |              |             |             |             |             |             |             |             |
| Total High School       | 10,394        | 10,793      | 10,975       | 11,203      | 11,503      | 11,642      | 11,911      | 12,239      | 12,407      | 12,391      |
|                         |               |             |              |             |             |             |             |             |             |             |
| Special Education       | 174           | 196         | 186          | 211         | 216         | 239         | 229         | 158         | 152         | 160         |
|                         | _             | _           | _            | _           | _           | _           | _           | _           | _           | _           |
| <b>Total Enrollment</b> | 38,584        | 38,968      | 39,348       | 39,562      | 39,995      | 40,264      | 40,203      | 40,294      | 40,212      | 39,571      |

Source: Monthly Report on Enrollment at September 30.

Note: September 30 is the State's official enrollment date for the school year.

Other Data Last Ten Fiscal Years

| Per Pupil Expenditures* |             |                 | Number of               | Food Services****    |                   |  |  |
|-------------------------|-------------|-----------------|-------------------------|----------------------|-------------------|--|--|
| Fiscal<br>Year          | Dollars     | State<br>Rank** | School Bus<br>Riders*** | Breakfasts<br>Served | Lunches<br>Served |  |  |
|                         |             |                 |                         |                      |                   |  |  |
| 1997                    | 6,132       | 18              | 31,965                  | 431,377              | 2,458,593         |  |  |
| 1998                    | 6,225       | 24              | 32,188                  | 459,650              | 2,472,767         |  |  |
| 1999                    | 6,396       | 23              | 33,504                  | 427,627              | 2,501,839         |  |  |
| 2000                    | 6,532       | 23              | 33,140                  | 397,346              | 2,385,171         |  |  |
| 2001                    | 6,962       | 23              | 32,952                  | 444,326              | 2,485,410         |  |  |
| 2002                    | 7,312       | 23              | 33,850                  | 501,288              | 2,626,581         |  |  |
| 2003                    | 7,304       | 24              | 33,720                  | 516,174              | 2,683,060         |  |  |
| 2004                    | 7,655       | 24              | 34,140                  | 632,276              | 2,947,239         |  |  |
| 2005                    | 7,816       | 24              | 35,119                  | 707,951              | 3,378,561         |  |  |
| 2006                    | 8,237       | 24              | 35,891                  | 791,792              | 3,527,756         |  |  |
| 2007                    | not availab | le              | 35,586                  | 847,799              | 3,651,405         |  |  |

<sup>\*</sup> Source: Maryland State Department of Education \*\* Ranking of the State's 24 school systems

Student Academic Performance 2007 Test Results

|  |             | Harford    | State  | Nation                     |                                     | Harford       | State         | Nation                    |
|--|-------------|------------|--------|----------------------------|-------------------------------------|---------------|---------------|---------------------------|
| Scholastic Assessment Test (SAT) Average Score |             |            |        |                            | High School Asse<br>Percent Passing | ssments (HSA) |               |                           |
| <u>r</u>                                       | Verbal      | 502        | 500    | 502                        | English 2                           | 79.4%         |               |                           |
|  | Math        | 515        | 502    | 515                        | Biology                             | 82.3%         | able          | able                      |
|  | Writing     | 490        | 496    | 494                        | Government                          | 79.2%         | applica       | applica                   |
|  | writing     | 490        | 490    | 494                        | Algebra                             | 81.4%         | nd applicable | notar                     |
| Maryland School Assessi                        | ments (MSA) |            |        |                            |                                     |               |               |                           |
|  |             | Percent Pa | assing |                            |                                     | Percent Pa    | assing        |                           |
|  | Reading     |            |        |                            | Math                                |               |               |                           |
| Grade 3  | Advanced    | 18.4%      | 20.2%  |                            | Advanced                            | 22.2%         | 24.8%         |                           |
|  | Proficient  | 65.2%      | 60.3%  |                            | Proficient                          | 60.1%         | 53.8%         |                           |
|  | Basic*      | 16.4%      | 19.5%  |                            | Basic*                              | 17.7%         | 21.4%         |                           |
| Grade 4  | Advanced    | 28.5%      | 24.8%  |                            | Advanced                            | 42.3%         | 38.0%         |                           |
|  | Proficient  | 62.1%      | 61.2%  |                            | Proficient                          | 46.6%         | 48.0%         |                           |
|  | Basic*      | 9.5%       | 14.0%  |                            | Basic*                              | 11.0%         | 14.0%         |                           |
| Grade 5  | Advanced    | 35.1%      | 33.1%  |                            | Advanced                            | 18.7%         | 20.7%         | le le                     |
|  | Proficient  | 47.6%      | 43.6%  |                            | Proficient                          | 65.2%         | 57.6%         | ap,                       |
|  | Basic*      | 17.3%      | 23.3%  | <i>g</i>                   | Basic*                              | 16.2%         | 21.7%         | <sup>not</sup> applicable |
| Grade 6  | Advanced    | 34.9%      | 32.9%  | <sup>n</sup> ot applicable | Advanced                            | 23.9%         | 23.6%         |                           |
|  | Proficient  | 45.0%      | 43.6%  |                            | Proficient                          | 51.6%         | 48.3%         |                           |
|  | Basic*      | 20.1%      | 23.4%  | l'a <sub>l</sub>           | Basic*                              | 24.5%         | 28.1%         |                           |
| Grade 7  | Advanced    | 25.9%      | 29.5%  | 1,5                        | Advanced                            | 15.3%         | 17.9%         |                           |
|  | Proficient  | 43.7%      | 40.7%  | ηC                         | Proficient                          | 48.7%         | 43.3%         |                           |
|  | Basic*      | 20.3%      | 29.8%  |                            | Basic*                              | 36.0%         | 38.7%         |                           |
| Grade 8  | Advanced    | 30.6%      | 23.9%  |                            | Advanced                            | 26.1%         | 25.0%         |                           |
|  | Proficient  | 47.5%      | 44.3%  |                            | Proficient                          | 34.5%         | 31.7%         |                           |
|  | Basic*      | 21.9%      | 31.7%  |                            | Basic*                              | 39.3%         | 43.3%         |                           |
|  |             |            |        |                            | Algebra/DA                          |               |               |                           |
| English 2                                      | Advanced    | 31.4%      |        |                            | Advanced                            | 29.7%         |               |                           |
|  | Proficient  | 48.0%      |        |                            | Proficient                          | 51.7%         |               |                           |
|  | Basic*      | 20.6%      |        |                            | Basic*                              | 18.6%         |               |                           |

Source: Office of Accoutability, HCPS

#### Insurance SummaryFY2007

| Type of Coverage   | Name of Company                | Policy Number  | Policy Period   | Limits   |
|--|--------------------------------|----------------|-----------------|--|
| Workers Compensation   | MABE Group Self-Insurance Fund | N/A            | 7/1/06-6/30/07  | Statutory up to \$400,000  |
| Excess Workers Compensation  | Safety National                | SP8202 MD      | 7/1/06-6/30/07  | Statutory excess of \$400,000  |
| Comprehensive General Liability                                      | MABE Group Insurance Pool      | N/A            | 7/1/06-6/30/07  | \$100,000 per occurrence<br>\$1 million per occurrence<br>should sovereign immunity be abrogated |
| Personal Injury Liability  | MABE Group Insurance Pool      | N/A            | 7/1/06-6/30/07  | \$100,000 per occurrence<br>\$1 million per occurrence<br>should sovereign immunity be abrogated |
| Automobile Liability   | MABE Group Insurance Pool      | N/A            | 7/1/06-6/30/07  | \$100,000 combined single limit<br>\$1 million combined single limit for<br>Bus Contractors      |
| Excess School Bus Liability  | Lexington Insurance Company    | 1978827        | 07/1/06-7/1/07  | \$1 million excess of \$1 million<br>**Contracted buses only                                     |
| Personal Injury Protection   | MABE Group Insurance Pool      | N/A            | 7/1/06-6/30/07  | \$2,500 per covered person for any one accident  |
| Automobile Physical Damage   | MABE Group Insurance Pool      | N/A            | 7/1/06-6/30/07  | Actual cash value  |
| Garage Keepers Liability   | MABE Group Insurance Pool      | N/A            | 7/1/06-6/30/07  | \$100,000 per loss   |
| Criminal Proceeding and Intentional<br>Conduct Defense Reimbursement | MABE Group Insurance Pool      | N/A            | 7/1/06-6/30/07  | \$50,000 per covered person<br>\$100,000 annual aggregate  |
| Property and Boiler and Machinery                                    | MABE Group Insurance Pool      | N/A            | 7/1/06-6/30/07  | \$500,000 per occurrence   |
| Excess Property and Boiler and Machinery                             | РЕРІР                          | PEPIP0506      | 7/01/06-6/30/07 | \$350,000,000 per occurrence excess of \$500,000   |
| Crime  | St. Paul                       | 103910757      | 9/01/06-6/30/07 | \$2,500,000 per loss   |
| School Board Legal Liability   | MABE Group Insurance Pool      | N/A            | 7/1/06-6/30/07  | \$250,000 per occurrence<br>\$5 million per occurrence<br>should sovereign immunity be abrogated |
| Catastrophic Student Accident  | AIG                            | SRG 0009100979 | 8/01/06-8/01/07 | \$5,000,000 Medical Expense<br>\$1,000,000 Catastrophic Cash<br>\$1,000,000 Catastrophic Cash    |

Source: Office of Risk Management

# Facilities Information As of June 25, 2007

|  | Gross                      |                          | Year         | Age in     |
|--|----------------------------|--------------------------|--------------|------------|
|  | Square Feet                | Acres                    | Constructed  | Years      |
| Central Offices  |                            |                          |              |            |
| 102 S. Hickory   | 73,122                     | 0.77                     | 2005         | 2          |
| Hickory Annex  | 39,030                     | 7.15                     | n/a          | n/a        |
| Forest Hill Annex                                      | 30,315                     | 5.96                     | n/a          | n/a<br>125 |
| 45 E. Gordon Special Schools                           | 14,060                     | 7.38                     | 1882 to 1982 | 123        |
| Harford Glen   | 31,647                     | 245.23                   | 1804 to 2000 | 203        |
| John Archer  | 63,984                     | 15.00                    | 1971         | 36         |
| Center for Educational Opportunity <b>High Schools</b> | 107,087                    | 23.46                    | 1965         | 42         |
| Aberdeen High  | 209,150                    | 23.46                    | 2004         | 3          |
| Bel Air High   | 187,980                    | 40.00                    | 1950         | 57         |
| C. Milton Wright High                                  | 220,910                    | 60.00                    | 1980         | 27         |
| Edgewood High  | 193,660                    | 48.95                    | 1954         | 53         |
| Fallston High  | 233,500                    | 96.59                    | 1977         | 30         |
| Harford Technical High                                 | 218,225                    | 55.00                    | 1978         | 29<br>52   |
| Havre de Grace High<br>Joppatowne High                 | 144,815<br>183,573         | 35.00<br>65.16           | 1955<br>1972 | 52<br>35   |
| North Harford High                                     | 181,870                    | 73.00                    | 1950         | 57         |
| Patterson Mill High & Middle                           | 265,000                    | 79.85                    | 2007         | -          |
| Middle Schools   | 200,000                    | 73.00                    | 2007         |            |
| Aberdeen Middle  | 196,800                    | 43.83                    | 1973         | 34         |
| Bel Air Middle   | 164,900                    | 25.84                    | 1961         | 46         |
| Edgewood Middle  | 166,530                    | 34.21                    | 1965         | 42         |
| Fallston Middle  | 130,284                    | 96.59                    | 1993         | 14         |
| Havre de Grace Middle                                  | 102,000                    | 37.34                    | 1967         | 40         |
| Magnolia Middle  | 149,100                    | 69.33                    | 1979         | 28         |
| North Harford Middle                                   | 173,728                    | 40.00                    | 1976         | 31         |
| Patterson Mill Middle<br>Southampton Middle            | 188,134                    | 35.99                    | 2007<br>1970 | 37         |
| Elementary Schools                                     | 100,134                    | 33.99                    | 1970         | 31         |
| Abingdon Elementary                                    | 91,229                     | 28.49                    | 1992         | 15         |
| Bakersfield Elementary                                 | 65,691                     | 10.00                    | 1961         | 46         |
| Bel Air Elementary                                     | 49,748                     | 6.31                     | 1984         | 23         |
| Church Creek Elementary                                | 85,801                     | 20.51                    | 1994         | 13         |
| Churchville Elementary                                 | 52,360                     | 6.46                     | 1931         | 76         |
| Darlington Elementary                                  | 24,237                     | 7.89                     | 1938         | 69         |
| Deerfield Elementary                                   | 57,529                     | 19.00                    | 1962         | 45         |
| Dublin Elementary                                      | 44,385                     | 24.69                    | 1941         | 66<br>38   |
| Edgewood Elementary Emmorton Elementary                | 67,341<br>63,000           | 44.71<br>22.04           | 1969<br>1994 | 13         |
| Forest Hill Elementary                                 | 64,722                     | 8.44                     | 2000         | 7          |
| Forest Lakes Elementary                                | 68,971                     | 20.03                    | 1997         | 10         |
| Fountain Green Elementary                              | 60,000                     | 23.87                    | 1993         | 14         |
| George D. Lisby Elementary                             | 56,295                     | 20.01                    | 1968         | 39         |
| Halls Cross Roads Elementary                           | 63,082                     | 12.73                    | 1943         | 64         |
| Havre de Grace Elementary                              | 65,085                     | 10.25                    | 1949         | 58         |
| Hickory Elementary                                     | 77,958                     | 33.11                    | 1950         | 57         |
| Homestead-Wakefield Elementary                         | 115,458                    | 36.53                    | 1958         | 49         |
| Jarrettsville Elementary                               | 61,275                     | 27.44                    | 1962         | 45<br>42   |
| Joppatowne Elementary Magnolia Elementary              | 54,885<br>59,900           | 17.19<br>17.00           | 1965<br>1975 | 32         |
| Meadowvale Elementary                                  | 69,000                     | 13.26                    | 1959         | 48         |
| Norrisville Elementary                                 | 37,417                     | 11.54                    | 1967         | 40         |
| North Bend Elementary                                  | 60,221                     | 18.23                    | 1991         | 16         |
| North Harford Elementary                               | 49,703                     | 20.00                    | 1984         | 23         |
| Prospect Mill Elementary                               | 65,833                     | 15.00                    | 1973         | 34         |
| Ring Factory Elementary                                | 59,132                     | 34.26                    | 1990         | 17         |
| Riverside Elementary                                   | 55,711                     | 13.18                    | 1968         | 39         |
| Roye Williams Elementary                               | 78,126                     | 28.00                    | 1953         | 54         |
| William Paca Elementary                                | 54,452                     | 46.00                    | 1964         | 43         |
| William S. James Elementary                            | 58,500                     | 15.00                    | 1976         | 31<br>54   |
| Youths Benefit Elementary  Total                       | 96,616<br><b>5,703,067</b> | 26.18<br><b>1,922.44</b> | 1953         | 54         |
| Source: Educational Facilities Master Plan 200         |                            | 1,744.77                 |              |            |

Source: Educational Facilities Master Plan 2007



Sarah Arminger, C. Milton Wright High School, Grade 10



Stephanie Espeland, Bel Air High School, Grade 11