BOARD OF EDUCATION OF CARROLL COUNTY Westminster, Maryland

MANAGEMENT'S DISCUSSION AND ANALYSIS, FINANCIAL STATEMENTS AND REQUIRED AND OTHER SUPPLEMENTARY INFORMATION June 30, 2011

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Independent Auditor's Report

Members of the Board of Education of Carroll County Westminster, Maryland

We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of the Board of Education of Carroll County (the Board), a component unit of Carroll County, Maryland, as of and for the year ended June 30, 2011, which collectively comprise the Board of Education of Carroll County's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the Board's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and the aggregate remaining fund information of the Board as of June 30, 2011, and the respective changes in financial position thereof for the year then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with *Government Auditing Standards*, we have also issued our report dated September 30, 2011 on our consideration of the Board's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.



The management's discussion and analysis on pages 3 - 10, budgetary comparison information on pages 41 and 42 and the schedule of funding progress and employer contributions on page 43, are not a required part of the basic financial statements but are supplementary information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Baltimore, Maryland September 30, 2011

Clifton Gunderson LLP

As Management of the Board of Education of Carroll County (the Board), we offer readers of the Board's financial statements this discussion and analysis of the Board's financial performance during the fiscal year ended June 30, 2011. This section should be read in conjunction with the financial statements, which immediately follow this discussion.

Overview of the Financial Statements

The Board's basic financial statements consist of three sections: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. The basic financial statements include two kinds of statements that present different views of the Board's financial performance. The report also contains required supplementary information and supplementary budgetary schedules.

- The first two statements are *government-wide financial statements* that provide both short-term and long-term information about the Board's overall financial strength.
- The next two statements are *fund financial statements* that focus on individual parts of the school system, and provide more detail on individual areas of revenues and expenditures.
- It also contains required supplementary information in addition to the basic financial statements themselves, such as a budgetary basis presentation of financial operations in the short-term for the budgetary general fund, measuring regulatory and budgetary compliance.

The financial statements also include notes that explain some of the information in the statements and, in some cases, provide even greater levels of detail. The required supplementary information is followed by a section of supplementary budgetary schedules, which primarily provides additional budgetary review.

Overview of the Financial Statements (Continued)

The following table relays the major features of the two types of statements discussed above:

Type of Analysis	Government-Wide Financials	Governmental Fund Financials	Budgetary Basis	Fiduciary Fund
Scope	Entire school system	All activities of the school system (food service, capital projects, and certain school funds)	Reflects only the Current Operating/ General Fund	Instances in which the School System administers resources on behalf of someone else, such as school activity funds.
Required Financial Statements	 Statement of Net Assets and Statement of Activities 	 Balance Sheet, Statement of Revenues, Expenditures and Changes in Fund Balances, and Fiduciary Fund Balance Sheet 	Budgetary Comparison Schedule presented as Required Supplementary Information	Statement of Fiduciary Assets and Liabilities
Accounting Basis and Measurement Focus	Full accrual accounting and economic resource focus	Modified accrual accounting and current financial focus	Budgetary basis and current financial focus	Full accrual basis of accounting
Type of Asset/ Liability Information	All assets and liabilities, including short- and long-term, as well as financial and capital	Assets and liabilities considered reasonably current (generally within one year), no long-term liabilities or capital assets included	A budgetary basis balance sheet is not presented	All assets and liabilities, both short-term and long-term; the School System's fiduciary fund does not contain capital assets, although they can
Type of Inflow/ Outflow Information	All revenues and expenses during the year, regardless of when cash is received or paid	Revenues for which cash is received during the current period or soon enough thereafter to pay liabilities of the current period. Expenditures generally are recorded when a liability is incurred.	Revenues for which cash is received during or immediately following the year; includes expenditures and open encumbrances	All additions and deductions during the year, regardless of when cash is received or paid. Agency funds only report assets and liabilities and do not have a measurement focus

Government-Wide Financial Statements

The school system-wide statements report information about the school system as a whole using accounting methods similar to those used by private sector companies. The two statements on the school system-wide level report net assets and changes in net assets and are intended to evaluate the school system's financial health or position. Net assets are defined as total assets less total liabilities. These statements will, over time, reflect improvements or deteriorations in the school system's financial strength. These statements consider the non-financial factors, including depreciation of school buildings and other facilities, which are necessary to determine overall financial strength.

Typically, the school system-wide financial statements can reflect governmental activities and business-type activities. While the school system's food service operation charges fees, the fee structure is not designed to recover costs including depreciation. Therefore, this function is included as a governmental activity and no business-type activities are presented.

Fund Financial Statements

The Fund Financial Statements are designed to provide additional levels of detail on the school system's funds as opposed to the school system as a whole. Funds are accounting devices used by the school system to keep track of specific sources of funding and spending.

The school system has four funds reported here:

<u>General Fund</u> includes most of the school system's basic functions and generally follows the requirements of the Maryland State Department of Education.

Food Service Fund captures the financial activities of the cafeteria operations.

<u>Capital Project Fund</u>, tracks larger construction projects. This fund reports revenue and expenditures on a yearly basis. It should be noted that due to the long-term nature of most projects, the budgetary basis of this fund crosses fiscal years.

<u>Fiduciary Funds</u> includes the Agency Fund and *Other Post-Employment Benefits* (OPEB) Plan Trust. The Agency fund reflects liabilities due to student groups that are earmarked for specific student groups at individual schools. The OPEB Plan Trust accumulates resources for post employment health benefits.

Financial Analysis of the School System as a Whole

As noted above, all activities are identified as governmental activities. Current assets totaled \$64.3 million, most of which appears as accounts receivable due from primary governments. This is primarily due from the County Commissioners of Carroll County. Noncurrent assets are composed of capital assets and account for approximately 87% of the school system's total assets. Current liabilities total \$54.9 million, of which over \$21.7 million is accrued payroll and related withholdings. It should be noted that this balance reflects payments made to 10-month staff members (such as teachers) who prefer to continue bi-weekly payrolls during July and August. Since these staff members have fulfilled their contractual obligation as of June 30th, the unpaid wages are reflected in this accrual. The accrued fringe portion of this balance is also primarily associated with the payments that will be made for 10-month staff members during July and August. Noncurrent liabilities are \$50.7 million and are predominantly tied to compensated absences for employees and post-employment benefits.

Condensed Statement of Net Assets

	Governmental Activities June 30, 2011	Governmental Activities June 30, 2010		
	(In Millions)	(In Millions)		
Current and other assets Capital assets Total assets	\$ 64.3 421.9 \$ 486.2	\$ 59.8 418.4 \$ 478.2		
Current liabilities Noncurrent liabilities Total liabilities	\$ 54.9 50.7 \$ 105.6	\$ 48.0 48.2 \$ 96.2		
Net assets: Invested in capital assets, net of related debt Restricted Unrestricted deficit	\$ 415.7 0.1 (35.2)	\$ 411.6 0.4 (30.0)		
Total net assets	\$ 380.6	\$ 382.0		

The school system's expenses exceeded revenue by \$1.4 million. For budgetary purposes, acquisitions of equipment and capital improvements are considered expenditures. However in accordance with Generally Accepted Accounting Principles (GAAP) and subject to the Board's Capitalization Policy, equipment and capital improvements are \$48.3 million, of which \$14.7 million is construction in progress and \$33.6 million is subject to depreciation. The school system continues to have a change in enrollment patterns. Consequently, the school system has been constructing new buildings and renovating/expanding existing ones. This capital outlay has resulted in increases in capital assets. The associated debt to finance these acquisitions resides on the County Government and State of Maryland financial statements, as it is not a burden of Carroll County Public Schools.

Financial Analysis of the School System as a Whole (Continued)

Changes in Net Assets from Operating Results

	•	Governmental Activities June 30, 2011		A	ernmental ctivities e 30, 2010
		(In	Millions)	(In Millions	
Revenues					
Program revenues:					
Charge for services		\$	4.4	\$	4.6
Operating grants and contributions			57.9		56.3
Capital grants and contributions			16.4		45.3
General revenues:					
County government			166.8		169.6
State (unrestricted)			93.8		101.0
State pension aid			25.6		23.4
Other			2.1		<u> 1.1</u>
Total revenues			367.0		401.3
Expenses					
Instruction (regular and special education)			253.4		250.8
Administration (central and school)			39.9		40.7
Maintenance and operations			41.2		41.2
Transportation			21.0		20.2
Student personnel, health and community services			6.5		6.5
Food services			6.4		6.4
Total expenses			368.4		365.8
Increase in net assets		\$	(1.4)	<u>\$</u>	<u>35.5</u>

All costs identified in the Statement of Activities include the cost of salaries, wages, supplies, contracted services, and depreciation by function. In the case of regular instruction, depreciation expense on the school buildings and equipment in those schools account for \$12.8 million. Fringe benefits and depreciation can be tracked by individual or asset, respectively, and therefore can be tied to a function. Review of the revenues identifies some fee for services circumstances, including use of facilities and tuition. Operating Grant revenues primarily include State and Federal Grants and reflect restricted sources. As detailed in the Statement of Activities, the general revenues include State and County revenue, as well as interest income, none of which meets the criteria for classification as program revenues. More specifically:

- The cost of all governmental services this year was \$368.4 million.
- \$4.4 million of the costs were financed by users of the school district's programs through fees for service.

Financial Analysis of the School System as a Whole (Continued)

- The State and Federal governments subsidized the operations of certain programs with grants and contributions totaling almost \$57.9 million.
- The majority of the district's costs were financed by Carroll County and the State of Maryland taxpayers. Specifically, \$166.8 million was associated with Carroll County appropriations.
- The State and County governments financed \$16.4 million in capital asset purchases, including construction in progress.

Financial Analysis of the Board's Funds

In the General Fund, revenues decreased by 1.5% to \$344.6 million. The General Fund decrease is attributable to a 1.7% decrease in the appropriation from the County government and a 7.1% decrease in unrestricted State revenue. The Board receives a per student allocation from the Maryland State Department of Education and the County government. Consequently, a reduction in student enrollment by 357 students caused a significant decline in unrestricted state revenue and appropriations from the County government.

The Food Service Operation reflected a net change in fund balance of (\$295,339) for the year ended June 30, 2011 versus a net change in fund balance of \$90,535 for the prior year. Based upon declining participation and resulting decreases in revenue, \$27,000 was transferred from the General Fund to the Food Service Fund.

The Capital Projects Fund reflects no change to fund balance since revenues exactly offset expenses. This fund is designed not to maintain net assets since expenditures should be offset by revenue in each fiscal year.

Limitations affecting the availability of resources in the General Fund include nonspendable resources of \$661,736, restricted resources of \$422,431, assigned resources of \$1,464,567, and unassigned resources of \$9,356,521.

Budgetary Highlights

Over the course of each fiscal year, the school system revises the annual current operating budget. Generally, the budgets fluctuate for one of two reasons. First, when grants are awarded during the year, an amendment is made to adjust the budget as a whole. In addition, the system is required to maintain budgets by category or function. Therefore, the school system makes transfers within budgeted line items to more accurately reflect changing conditions. These transfers do not impact the budget total as a whole. As reflected in the Schedule of Revenues, Expenditures, and Changes in Fund Balance on the Budget (Non-GAAP) Basis, none of the school system's categories were overspent at year-end. Most importantly, the school system ended the fiscal year with an excess of revenues over expenditures (Non-GAAP Budgetary Basis) of \$738,120. Beginning fiscal year 2008 and thereafter, the Board of Carroll County Commissioners and the Board agreed to create a fund balance reserve account to guard against unanticipated revenue shortfalls and minimize the impact on operations of the school system when unexpected, one-time expenses occur.

Budgetary Highlights (Continued)

The budgetary process is designed to reflect revenues equal to expenditures. However, on the Fund statements, actual expenditures and actual revenues were both lower than budgeted. In fiscal year 2011, current operating fund actual revenues fell short of the final budget by approximately \$9.2 million. The majority of the shortfall was within the restricted portion, as a result of grants that cross into fiscal year 2012 and fewer grant funds carried forward from fiscal year 2010.

Specific examples include Federal Special Education Aid at \$2,821,255, state share for non-public placements of students with disabilities at \$1,465,723 (based on lower total costs), federal Title I-A at fiscal year 2012 to offset fiscal year 2012 grant related expenditures. Fewer grant funds than budgeted were carried forward from fiscal year 2010 by approximately \$861,000.

Specific areas of expenditure exceeded original budgets. Budget transfers between categories were approved to more closely align with actual expenditures, so that at year-end all categories were in compliance.

Capital Asset Administration

By the end of fiscal year 2011, the school system had invested over \$421.9 million in capital assets net of depreciation, predominantly buildings. Total depreciation expense for the year approximated \$15.1 million, increasing accumulated depreciation on assets to \$180.4 million. Included in the Construction in Progress balance is the work completed on Westminster High School HVAC, Full Day Kindergarten at Robert Moten, Hampstead Elementary HVAC, and the new Mt. Airy Middle School. The County government issues the debt associated with these capital projects; therefore, the school system financial statements do not reflect outstanding debt associated with these capital assets.

Factors Bearing on the School System's Future

At the time that these financial statements were prepared and audited, the school system was aware of a few existing circumstances that could affect its financial health in the future:

- 1. Considerable downturns in the economy or other factors further reducing revenue generated by the county or state government could limit their ability to provide legally mandated levels of funding to Carroll County Public Schools. The state legislature has made changes to the foundation aid calculation and has passed costs back to local boards of education in recent years. Weak economic conditions may result in additional temporary or permanent decreases in legally mandated levels of funding. Specifically of concern are the following:
 - discussions to modify the maintenance of effort law that sets the minimum level of funding required of county governments, and
 - discussions to transfer some part of teacher pension costs, now paid directly by the state, to local boards of education.

Factors Bearing on the School System's Future (Continued)

- 2. The following federal and state legislative mandates have significant fiscal and opportunity costs for Carroll County Public Schools:
 - No Child Left Behind
 - Bridge to Excellence
 - · Race to the Top.
- State aid is calculated based on a number of factors, most significantly being enrollment.
 Carroll County Public Schools have seen a slight decrease in enrollment in recent years, as
 measured by full-time equivalent student counts, which would have a negative impact on the
 amount of state aid received.

Contacting the Board's Financial Management

This financial report is designed to provide the school system's citizens, taxpayers, customers, stakeholders, and creditors with a general overview of the system's finances and to demonstrate the school system's accountability for the money it receives. If you have questions about this report or need additional financial information, contact the Director of Administrative Services' Office, Carroll County Public Schools, 125 North Court Street, Westminster, Maryland 21157.

BASIC FINANCIAL STATEMENTS

BOARD OF EDUCATION OF CARROLL COUNTY STATEMENT OF NET ASSETS June 30, 2011

	Governmental Activities
ASSETS	
CURRENT ASSETS Cash and cash equivalents Accounts receivable Due from primary government Due from other units of government Inventory Other current assets	\$ 8,091,798 841,372 47,256,868 7,245,776 596,120 272,144
Total current assets	64,304,078
NONCURRENT ASSETS Capital assets (net of accumulated depreciation): Land and improvements Construction in progress Equipment Buildings and improvements Total noncurrent assets Total assets	15,049,603 24,179,055 11,370,075 371,267,180 421,865,913
	486,169,991
LIABILITIES CURRENT LIABILITIES	
Accounts payable Accrued salaries and fringes Accrued health claims Accrued expenses Accrued interest Due to student groups Due to primary government Due to other governments Unearned revenue Current portion of capital lease obligations Current portion of compensated absences payable Total current liabilities	11,416,457 21,706,047 4,374,518 5,346,649 48,288 2,063,924 52,201 58,659 7,250,425 612,183 1,920,000 54,849,351
NONCURRENT LIABILITIES Long-term portion of capital lease obligations Long-term portion of compensated absences payable Other postemployment benefits	5,557,174 23,808,673 21,373,441
Total noncurrent liabilities	50,739,288
Total liabilities	105,588,639
NET ASSETS Invested in capital assets, net of related debt Restricted for: Food services Unrestricted	415,696,556 129,943 (35,245,147)
TOTAL NET ASSETS	\$ 380,581,352

BOARD OF EDUCATION OF CARROLL COUNTY STATEMENT OF ACTIVITIES Year Ended June 30, 2011

					Net (Expenses) Revenue and Changes in
		P	rogram Revenu	es	Net Assets
			Operating	Capital	Total
		Charges for	Grants and	Grants and	Governmental
	Expenses	Service	Contributions	Contributions	Activities
FUNCTIONS/PROGRAMS					
GOVERNMENTAL ACTIVITIES INSTRUCTION					
Regular education	\$ 203,379,076	\$ 764,882	\$ 33,467,574	\$ 16,358,244	\$ (152,788,376)
Special education	50,066,551		20,783,158	-	(29,283,393)
Total instruction	253,445,627	764,882	54,250,732	16,358,244	(182,071,769)
SUPPORT SERVICES					
Administration	7,446,218	-	241,672	-	(7,204,546)
Mid-level administration	32,447,025	-	410,877	-	(32,036,148)
Student personnel services	1,842,332	-	130,769	-	(1,711,563)
Student health services	4,357,089	-	10,943	-	(4,346,146)
Student transportation services	21,005,535	-	50,804	-	(20,954,731)
Operation of plant	31,526,782	-	90,194	-	(31,436,588)
Maintenance of plant	9,656,892	-	139,001	-	(9,517,891)
Community services	309,088	236,303	10,150	-	(62,635)
Food services	6,389,343	3,417,810	2,619,665	-	(351,868)
Total support services	114,980,304	3,654,113	3,704,075		(107,622,116)
TOTAL GOVERNMENTAL					
ACTIVITIES	\$ 368,425,931	\$ 4,418,995	\$ 57,954,807	\$ 16,358,244	(289,693,885)
	GENERAL REVI	ENUES			
	Local appropria	ations			166,780,244
	State aid				119,477,289
		vestment earning	gs		1,991
	Miscellaneous				2,048,814
	Total ge	neral revenues			288,308,338
	CHANGE IN NE	T ASSETS			(1,385,547)
NET ASSETS, BEGINNING OF YEAR					381,966,899
	NET ASSETS, E	ND OF YEAR			\$ 380,581,352

BOARD OF EDUCATION OF CARROLL COUNTY BALANCE SHEET GOVERNMENTAL FUNDS June 30, 2011

		General Fund		Food Services Fund		Capital Projects Fund	Go	Total overnmental Funds
ASSETS								
Cash and cash equivalents	\$	8,090,639	\$	1,159	\$	-	\$	8,091,798
Accounts receivable		838,510		2,862		-		841,372
Due from other funds		-		41,840		146,950		188,790
Due from fiduciary fund		-		390,305		-		390,305
Due from primary government		43,000,000		-		4,256,868		47,256,868
Due from other units of government		6,252,237		130,649		862,890		7,245,776
Inventory		389,592		206,528		-		596,120
Other current assets		272,144					_	272,144
TOTAL ASSETS	\$	58,843,122	\$	773,343	\$	5,266,708	\$	64,883,173
LIABILITIES								
Accounts payable	\$	6,234,571	\$	2,929	\$	5,178,957	\$	11,416,457
Accrued salaries and fringes	•	21,169,969	,	536,078	•	-	•	21,706,047
Accrued health claims		4,374,518		-		-		4,374,518
Accrued expenses		5,346,649		-		-		5,346,649
Due to other funds		187,670		-		1,120		188,790
Due to fiduciary fund		390,305		-		86,631		476,936
Due to student groups		1,977,293		_		-		1,977,293
Due to primary government		52,201		-		-		52,201
Due to other governments		58,659		-		-		58,659
Unearned revenue		7,146,032		104,393				7,250,425
Total liabilities		46,937,867		643,400		5,266,708		52,847,975
FUND BALANCES								
Non-spendable		661,736		206,528		-		868,264
Restricted		422,431		-		-		422,431
Assigned		1,464,567		-		-		1,464,567
Unassigned		9,356,521		(76,585)	-	-		9,279,936
Total fund balances		11,905,255		129,943				12,035,198
TOTAL LIABILITIES AND								
FUND BALANCES	\$	58,843,122	\$	773,343	\$	5,266,708	\$	64,883,173

BOARD OF EDUCATION OF CARROLL COUNTY RECONCILIATION OF THE GOVERNMENTAL FUNDS BALANCE SHEET TO THE STATEMENT OF NET ASSETS June 30, 2011

Total fund balances – governmental funds (page 14)

\$ 12,035,198

AMOUNTS REPORTED FOR GOVERNMENTAL ACTIVITIES IN THE STATEMENT OF NET ASSETS ARE DIFFERENT BECAUSE:

Capital assets used in governmental activities are not financial resources and therefore are not reported as assets in governmental funds. The cost of these assets is \$602,224,199, and the accumulated depreciation is \$180,358,286.

421,865,913

Long-term liabilities are not due and payable in the current period and therefore are not reported as liabilities in the funds. Long-term liabilities at year-end consist of capital lease obligations \$6,169,357, compensated absences payable \$25,728,673 and net other post employment obligations \$21,373,441.

(53,271,471)

Accrued interest is reported when due and payable in the funds and is reported when incurred on governmental activities.

(48,288)

TOTAL NET ASSETS, GOVERNMENTAL ACTIVITIES (page 12)

\$ 380,581,352

BOARD OF EDUCATION OF CARROLL COUNTY STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES GOVERNMENTAL FUNDS Year Ended June 30, 2011

	General Fund	Food Services Fund	Capital Projects Fund	Total Governmental Funds
REVENUES				
Local sources	\$ 166,780,373	\$ -	\$ 8,252,887	\$ 175,033,260
State sources	158,249,149	58,834	8,105,357	166,413,340
Federal sources	15,675,487	2,499,919	-	18,175,406
Earnings on investments	1,394	597	-	1,991
Charges for services	1,001,185	3,417,810	-	4,418,995
Miscellaneous revenues	2,936,480	60,912		2,997,392
Total revenues	344,644,068	6,038,072	16,358,244	367,040,384
EXPENDITURES				
Administration	5,829,487	-	-	5,829,487
Instruction	151,646,112	-	-	151,646,112
Student personnel services	1,501,448	-	-	1,501,448
Student health services	3,511,224	-	-	3,511,224
Student transportation services	20,479,488	-	-	20,479,488
Operation of plant	25,566,612	-	-	25,566,612
Maintenance of plant	7,307,657	-	-	7,307,657
Fixed charges	61,481,215	-	-	61,481,215
Mid-level administration	26,642,396	-	-	26,642,396
Community services	282,655	-	-	282,655
Special education	41,432,461	-	-	41,432,461
Costs of operation - food services	-	6,360,411	-	6,360,411
Capital outlay	919,275		16,358,244	17,277,519
Total expenditures	346,600,030	6,360,411	16,358,244	369,318,685
Deficiency of revenues	(,)	(()
over expenditures	(1,955,962)	(322,339)		(2,278,301)
OTHER FINANCING SOURCES				
Transfers in (out)	(27,000)	27,000	-	-
Total other financing sources	(27,000)	27,000		
NET CHANGE IN FUND BALANCES	(1,982,962)	(295,339)	-	(2,278,301)
FUND BALANCES, BEGINNING OF YEAR	13,888,217	425,282		14,313,499
FUND BALANCES, END OF YEAR	\$ 11,905,255	\$ 129,943	\$ -	\$ 12,035,198

BOARD OF EDUCATION OF CARROLL COUNTY RECONCILIATION OF THE GOVERNMENTAL FUNDS STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES TO THE STATEMENT OF ACTIVITIES Year Ended June 30, 2011

Total net change in fund balances – governmental funds (page 16)	\$ (2,278,301)
AMOUNTS REPORTED FOR GOVERNMENTAL ACTIVITIES IN THE STATEMENT OF ACTIVITIES ARE DIFFERENT BECAUSE:	
Capital outlays are reported in governmental funds as expenditures. However, in the Statement of Activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which capital outlay, which is capitalized \$18,644,317, exceeds depreciation expenses, \$15,120,060, in the period.	3,524,257
In the Statement of Activities, compensated absences are measured by the amounts earned during the year. In the governmental funds, however, expenditures for compensated absences are measured by the amount of financial resources used (essentially, the amounts actually paid or expected to be paid within one year). This year, vacation and sick leave used exceeded the amounts earned by:	1,409,486
The execution of a capital lease agreement provides current financial resources to governmental funds, while the repayment of the lease principal consumes the current financial resources of governmental funds. Neither transaction, however, has any effect on net assets. This is the amount of principal payments on the lease obligation for this year.	568,249
In the Statement of Activities, only the gain or loss on sale of the capital assets is reported. In the governmental funds, however, the proceeds from the sale increase financial resources. Thus, the change in net assets differs from the change in fund balance by the net book value of the capital assets disposed.	(21,407)
OPEB costs reported in the Statement of Activities do not require the use of current financial resources and, therefore, are not reported as expenditures in governmental funds.	 (4,587,831)
CHANGE IN NET ASSETS OF GOVERNMENTAL ACTIVITIES (page 13)	\$ (1,385,547)

BOARD OF EDUCATION OF CARROLL COUNTY STATEMENT OF FIDUCIARY NET ASSETS June 30, 2011

	0	OPEB Plan Trust		Agency Fund	
ASSETS					
Cash and cash equivalents	\$	-	\$	412,253	
Investments		7,369,200		-	
Due from other funds		-		2,454,229	
Prepaid expenses		-		23,461	
Total assets		7,369,200	\$	2,889,943	
		, ,	<u>-</u>	, , -	
LIABILITIES					
Accounts payable		-	\$	280,839	
Due to student groups		-		2,218,799	
Due to other funds		-		390,305	
Total liabilities		_	\$	2,889,943	
			<u>*</u>	_,000,010	
NET ASSETS					
Net assets held in trust for benefits	\$	7,369,200			

BOARD OF EDUCATION OF CARROLL COUNTY STATEMENT OF CHANGES IN FIDUCIARY NET ASSETS Year Ended June 30, 2011

	OPEB Plan Trust	
ADDITIONS		
Contributions:		
Employer	\$	5,285,169
Employee		3,456,175
Total contributions		8,741,344
Investment earnings:		
Net appreciation in fair value of investments		1,116,318
Total investment income		1,116,318
Total additions		9,857,662
DEDUCTIONS		
Benefits paid to plan members		6,210,877
CHANGES IN NET ASSETS		3,646,785
NET ASSETS, BEGINNING OF YEAR		3,722,415
NET ASSETS, END OF YEAR	\$	7,369,200

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Financial Reporting Entity

The Board of Education of Carroll County (the Board) as currently constituted was established under Title 3, Subtitle 103, Education, of the Annotated Code of Maryland. The Board is a five-member elected body responsible for the operation of Carroll County Public Schools.

The Board of Education of Carroll County is a component unit of Carroll County, Maryland by virtue of the County's responsibility for levying taxes and its budgetary control over the Board of Education. The Board does not have any component units, as it does not have any entities that it is considered to be financially accountable for in accordance with Governmental Accounting Standards Board (GASB) Statement No. 14 and as amended by GASB Statement No. 39.

The financial statements of the Board are prepared in conformity with generally accepted accounting principles (GAAP) applicable to governments in the United States of America.

Government-Wide and Fund Financial Statements

In June 1999, GASB issued Statement No. 34, *Basic Financial Statements – and Management's Discussion and Analysis – for State and Local Governments*. This statement was amended by Statement No. 41, insofar as to the reporting of budgetary data. GASB No. 34, known as the "Reporting Model" statement, affects the way the Board prepares and presents financial information.

The statement was developed to make annual reports easier to understand and more useful to those who use governmental financial information to make decisions and includes:

Management's Discussion and Analysis - GASB Statement No. 34 requires that financial statements be accompanied by a narrative introduction and analytical overview of the government's financial activities in the form of "management's discussion and analysis" (MD&A). This analysis is similar to the analysis many private sector entities provide in their annual reports.

Government-Wide Financial Statements - The reporting model includes financial statements prepared using full accrual accounting for all of the government's activities. This approach includes not just current assets and liabilities (such as cash and accounts payable), but also capital assets and long-term liabilities. Accrual accounting also reports all of the revenues and cost of providing services each year, not just those received or paid in the current year or soon thereafter. Fiduciary funds are not included in government-wide financial statements.

The basic financial statements include both government-wide (based on the Board as a whole) and fund financial statements. The Board does not engage in business-type activities and, as such, issues single column government-wide financial statements. In the Government-Wide Statement of Net Assets, both the governmental activities' assets and liabilities (a) are presented on a consolidated basis and (b) are reflected on a full accrual, economic resource basis, which incorporates noncurrent assets and receivables as well as long-term obligations.

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Government-Wide and Fund Financial Statements (continued)

Statement of Net Assets - The Statement of Net Assets is designed to display the financial position of the primary government. The Board reports all capital assets in the government-wide Statement of Net Assets and reports depreciation expense – the cost of "using up" capital assets – in the Statement of Activities. The net assets of the Board are broken down into three categories – 1) invested in capital assets, net of related debt; 2) restricted; and 3) unrestricted.

Statement of Activities - The Government-Wide Statement of Activities reports expenses and revenues in a format that focuses on the cost of each Board function. The expenses of individual functions are compared to the revenues generated directly by the function (for instance, through user charges or intergovernmental grants). These directly matched revenues are called program revenues. This format enables the Government-Wide Statement of Activities to reflect both the gross and net cost per functional category (regular instruction, special instruction, pupil transportation, etc.) that are otherwise being supported by general government revenues.

Program revenues must be directly associated with a function and are restricted to meeting the operational or capital requirements of a particular function or activity. Multi-purposed grants and other items not properly included among program revenues are reported as general revenues. The operating grants include operating-specific and discretionary (either operating or capital) grants while the capital grants column reflects capital-specific grants.

Direct expenses are considered those that are clearly identifiable with a specific function or segment. The Board does not allocate indirect expenses.

Fund Financial Statements - Separate financial statements are provided for governmental funds. Major individual governmental funds are reported as separate columns in the fund financial statements.

In the fund financial statements, financial transactions and accounts of the Board are organized on the basis of funds. The operation of each fund is considered to be an independent fiscal and separate accounting entity, with a self-balancing set of accounts recording cash and/or other financial resources together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations. The fund statements are presented on a current financial resource and modified accrual basis of accounting. Since the governmental fund statements are presented on a different measurement focus and basis of accounting than the government-wide statements' governmental activities column, a reconciliation is presented which briefly explains the adjustments necessary to reconcile the fund financial statements to the governmental activities column of the government-wide financial statements.

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Government-Wide and Fund Financial Statements (continued)

Budgetary Comparison Schedules - Demonstrating compliance with the adopted budget is an important component of a government's accountability to the public. Many citizens participate in the process of establishing the annual operating budgets of state and local governments, and have a keen interest in following the financial progress of their governments over the course of the year. The Board and many other governments revise their original budgets over the course of the year for a variety of reasons. A budgetary comparison schedule of the Board's original budget to the final budget and actual results is presented as required supplementary information.

MEASUREMENT FOCUS, BASIS OF ACCOUNTING, AND FINANCIAL STATEMENT PRESENTATION

The government-wide and certain fiduciary fund financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Employee and employer contributions to the other employee benefit trust fund are recognized as revenue in the period the contributions are due.

Nonexchange transactions are where the Board either gives or receives value without directly receiving or giving equal value in exchange including, for example, grants and contributions. Revenues from grants and contributions are recognized in the fiscal year in which all eligibility requirements have been satisfied.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. This focus is on the determination of, and changes in financial position, and generally only current assets and current liabilities are included on the Balance Sheet. Revenues are recorded as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within a current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the Board considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. The major revenue sources subject to the availability criterion are the local, state, and federal revenues. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures are recorded only when payment is due. Expenditures related to compensated absences are recorded when payment is due or when payable resulting from resignations or retirements.

The following types of transactions are reported as program revenues. Tuition paid directly by students and parents and sales associated with the Food Service Operation are identified as charges for services. State and federal support for Food Service Operation is identified as operating grants and contributions. Grant-related revenue that is specifically restricted for use by a particular function is separated in the Statement of Activities.

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

The Board reports the following major governmental funds:

General Fund – The General Fund is the operating fund of the Board and is used to account for the revenues and expenditures necessary for the day-to-day operation of the Board. This fund is used to account for all financial resources except those required to be accounted for in another fund.

Food Service Fund – The Food Service Fund is used to account for the operations of the cafeteria program throughout the school system.

Capital Project Fund – The Capital Project Fund is used to account for the financial resources to be used for the acquisition or construction of the Board's major capital facilities.

Additionally, the Board reports the following fiduciary funds:

Agency Fund – The Agency Fund is a fiduciary fund used to account for the funds held by the Board in a trustee capacity. The school funds account for the funds of other persons or organizations which are the direct responsibility of the principals of the respective schools. This is an agency fund with no measurement focus as only assets and liabilities are reported on the accrual basis.

OPEB Plan Trust – The OPEB Plan Trust was established during fiscal year 2009 to account for the collection of medical premiums and the payments of medical claims for the Board's retirees.

As a general rule, the effect of interfund and internal activity has been eliminated from the government-wide financial statements including the Statement of Activities. Interfund balances are not included in the Government-Wide Statement of Net Assets. The Board distinguishes overhead costs, which are eliminated in the preparation of the Statement of Activities from interfund services provided and used between functions which are not eliminated in the Statement of Activities in the financial statement closing process. The Board does not allocate indirect expenses to functions in the fund financial statements.

Assets, Liabilities, and Net Assets or Equity

Investments

Investments are reported at fair value in accordance with GASB Statement No. 31. OPEB Plan Trust investments consisting of money market and mutual funds are stated at fair value.

Receivables and Payables

All interfund receivables and payables are displayed in the fund statements as "due to/due from other funds." These amounts offset each other and are eliminated from the Government-Wide Statement of Net Assets, so as to not overstate the Board's assets and liabilities. All trade receivables are deemed fully collectible by management.

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Assets, Liabilities, and Net Assets or Equity (continued)

Inventory

Inventory consists of expendable supplies and food held for consumption and is valued at cost (first-in, first-out). Inventory is reflected in the financial statements by the consumption method. Under this method, the expenditure is recognized when inventory is used. In the fund financial statements, these inventories considered nonspendable which indicates that they do not constitute available expendable resources, even though they are a component of assets.

Prepaid Items

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both government-wide and fund financial statements. Prepaid items are considered nonspendable in the fund financial statements since they do not constitute available expendable resources.

Capital Assets

Capital assets, which include land and improvements, buildings and improvements, and equipment, are reported in the government-wide financial statements. Capital assets are defined by the government as assets with an initial, individual cost of more than \$5,000 and an estimated useful life in excess of one year. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair value at the date of the donation.

There is no depreciation recorded for land. Construction in progress is depreciated when it is put in use.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives are not capitalized.

Major outlays for capital assets and improvements are capitalized as projects are constructed.

Capital assets are depreciated using the straight-line method over the following estimated useful lives:

	Years
ASSETS	
Buildings	50
Improvements	20
Equipment	3 – 10

Unearned Revenues

Unearned revenues represent amounts received from grantors in advance of incurrence of eligible expenditures for grants and unused commodities at June 30, 2011, since title does not pass to the Board until the commodities are used.

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Assets, Liabilities, and Net Assets or Equity (continued)

Compensated Absences Payable

Compensated absences consist primarily of sick and vacation time earned but not taken. Employees hired prior to July 1, 1997 meeting specified service requirements are eligible to accumulate sick time and upon retirement, are entitled to payment for unused sick time at 50% of their accrued sick leave balance at their previous three year average daily rate. Employees hired prior to July 1, 1997 may accumulate unused sick time and will be paid for a maximum of 250 days or their accumulated balance at June 30, 2003, whichever is greater. Employees hired July 1, 1997 and later are eligible for accumulated unlimited sick time but are not entitled to payment for unused sick time upon retirement. There is a maximum accrual of 30 paid vacation days for those employees eligible to earn and accumulate vacation time. Vested absences are accrued when incurred in the government-wide financial statements. A liability for these amounts is reported in the governmental funds only at the time of employee resignations and retirements.

School Construction Debt

The Board is not obligated to repay principal or interest on any debt incurred for school construction. Such bonds and loans are obligations of the County government. Accordingly, the Board does not record school construction debt service revenues, expenditures, or outstanding school construction debt. The authorization for annual expenditures related to debt service emanate from the Carroll County Operating Budget Ordinance.

Net Assets/Fund Equity

The government-wide financial statements utilize a net asset presentation. Net assets are categorized as invested capital assets (net of related debt), restricted and unrestricted.

- Invested in capital assets, net of related debt This category groups all capital assets
 including infrastructure into one component of net assets. Accumulated depreciation and
 the outstanding balances of debt that are attributed to the acquisition, construction or
 improvement of these assets reduce the balance in this category.
- Restricted net assets This category presents net assets with external restrictions imposed by creditors, grantors, or laws and regulations of other governments.
- *Unrestricted net assets* This category presents the net assets of the Board, not restricted for any purpose.

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Net Assets/Fund Equity (Continued)

The Board has adopted the requirements of GASB Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. This statement establishes fund balance classifications that comprise a hierarchy based primarily on the extent to which a government is bound to observe constraints imposed upon the use of the resources reported in governmental funds. Additionally, this statement clarifies the definitions of the general fund, special revenue fund type, and permanent fund type as applicable to the Board. This statement changes the fund balance classifications reported on the Governmental Fund Balance Sheet and requires expanded disclosure of the Board's policies and procedures as it relates to authority levels, spending policy, and reporting of encumbrances. Fund balance reclassifications made to conform to the provisions of this Statement have been applied retroactively by restating fund balance for all prior periods presented.

This statement requires that fund balance amounts be properly reported within one of the fund balance categories listed below.

Nonspendable

Amounts that cannot be spent either because they are not in spendable form or because they are legally or contractually required to be maintained intact.

Restricted

Amounts that can be spent only for specific purposes because of constitutional provisions or enabling legislation or because of constraints that are externally imposed by creditors, grantors, contributors, or the laws or regulations of other governments.

Committed

Amounts that can be used only for specific purposes determined by a formal action of the Board of Education, is the highest level of decision-making authority for the school system. Commitments may be established, modified, or rescinded only through ordinances or resolutions approved by the Board.

Assigned

Amounts that do not meet the criteria to be classified as restricted or committed but that are intended to be used for specific purposes. Under the Board's adopted policy, the Superintendent, Assistant Superintendent, or Supervisor of Purchasing may assign amounts for specific purposes.

Unassigned

All other spendable amounts.

When an expenditure is incurred for purposes for which both restricted and unrestricted fund balance is available, the Board considers restricted funds to have been spent first. When an expenditure is incurred for which committed, assigned, or unassigned fund balances are available, the Board considers amounts to have been spent first out of committed funds, then assigned funds, and finally unassigned funds, as needed, unless the Board has provided otherwise in its commitment or assignment actions.

NOTE 2 – BUDGETS AND BUDGETARY ACCOUNTING POLICIES

Legal budgetary control is employed for the General Fund only. Capital Projects are budgeted on a project basis only. Management employs budgetary control over the Food Service Fund for operational purposes only.

The Board follows these procedures in establishing the budgetary data reflected in these financial statements:

- 1. Prior to December, the staff accumulates and summarizes data for a proposed operating budget (General Fund).
- 2. During January, the Superintendent of Schools submits a proposed operating budget to the Board.
- 3. Public hearings are held to obtain citizens' comments.
- 4. During February, the Board adopts the proposed budget.
- 5. On March 1, the budget is submitted to the Carroll County Commissioners for approval.
- 6. During May, the County Commissioners hold final hearings and adopt the budget which becomes effective July 1.
- 7. The General Fund budget is adopted on a basis consistent with GAAP except for the inclusion of encumbrances as expenditures and the exclusion of pension payments made by the State on behalf of the Board. Budget comparisons presented in this report are on a non-GAAP budgetary basis. The required supplementary information budgetary comparison schedule reflects the budget as amended.
- 8. Request for adjustments to major categories must be submitted to the County Commissioners for approval or denial. No action within thirty (30) days of submission constitutes approval.
- 9. Requests for transfers between major categories must be submitted to the County Commissioners for approval or denial. No action within thirty (30) days of submission constitutes approval.
- 10. Expenditures may not legally exceed appropriations at the major category level. In addition, all appropriations lapse at year-end.

During the year, the County Commissioners adopted supplemental appropriations for the Board of Education's General Fund budget. The approved budget and supplemental appropriations are presented below:

Original operating budget approved by the County Commissioners	\$ 327,902,611
Approved supplemental appropriations	274,805
Transfers out	 27,000
Amended operating budget for fiscal year 2011	\$ 328,204,416

NOTE 3 - CASH AND CASH EQUIVALENTS

The Board of Education maintains pooled and various separate cash accounts for its funds. The cash balances of the Agency Fund (see Statement of Fiduciary Net Assets) consist of individual demand accounts maintained by the schools. The Board considers any instrument with a maturity of three months or less when purchased, to be cash equivalents.

Deposits

At year-end, the carrying value of the Board's combined deposits was \$8,501,001 and cash on hand was \$3,050. Due to historically low interest rates, the Board is no longer invested in the Maryland Local Government Investment Pool (MLGIP). The bank balance of deposits was \$11,711,204. The bank balance was covered either by federal depository insurance or collateral held by the financial institution's trust department in the Board's name. Statutes authorize secured time deposits in Maryland banks. Statutes require uninsured deposits to be fully collateralized. Therefore, under the reporting requirements of GASB Statement No.40, the Board's deposits are not subject to custodial or credit risk at year-end. Because of the short-term maturity and type of the investments there is limited interest rate risk.

Investments

Statutes authorize the Board to invest in obligations of the U.S. Government, federal government agency obligations, and repurchase agreements secured by direct government or agency obligations.

During 2011, the Board was a participant of the MLGIP, which provides all local government units of the State a safe investment vehicle for the short-term investment of funds. All of the Board's investments in the MGLIP were liquidated prior to June 30, 2011.

OPEB Plan Trust investments of \$7,369,200 are invested in the Carroll County Master Retiree Benefit Trust, which consists of money market and mutual funds. The trust does not have a formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates.

The Carroll County Master Retiree Benefit Trust is not rated by the rating agencies.

Investment Rate Risk

Fair value fluctuates with interest rates, and increasing rates could cause fair value to decline below original cost. To limit the Board's exposure to fair value losses arising from increasing interest rates, the Board's investment policy limits the term of investment maturities other than the Fiduciary Funds to overnight repurchase agreements and requires that collateral securities underlying the repurchase agreements have a market value equal to the cost of the agreement.

NOTE 3 - CASH AND CASH EQUIVALENTS (CONTINUED)

Custodial Credit Risk

For an investment, custodial credit risk is the risk that, in the event of failure of the counter party, the Board will not be able to recover all or a portion of its investments or collateral securities that are in the possession of an outside party. In this regard, the Board limits its investments to overnight deposits that are insured or collateralized with securities held by a custodian in the Board's name and investments in the MLGIP. Statutes require that deposits be in Maryland banks and that uninsured deposits be fully collateralized and authorize the Board to invest in obligations of the United States government, federal agency obligations and repurchase agreements secured by direct government or agency obligations.

NOTE 4 – INVENTORY

Inventory consists of the following for the General Fund & Food Services Funds:

Custodial supplies Equipment, repair and maintenance supplies	\$ 199,124
Food service supplies Food	28,418
Total inventories	<u>\$ 596,120</u>

NOTE 5 – CAPITAL ASSETS

Capital asset activity for the fiscal year ended June 30, 2011 was as follows:

Balanc Governmental Activities June 30,		<u>Increases</u>	Increases Decreases	
Capital assets not being depreciated				
Land and improvements	\$ 15,049,603	\$ -	\$ -	\$ 15,049,603
Construction in progress	39,090,486	14,680,755	(29,592,186)	24,179,055
Total capital assets, not being depreciated	54,140,089	14,680,755	(29,592,186)	39,228,658
Capital assets being depreciated				
Equipment	44,680,278	1,954,707	(5,150,994)	41,483,991
Equipment under capital lease	4,816,683	-	(2,417,354)	2,399,329
Building and improvements	487,511,180	31,601,041		519,112,221
Total capital assets, being				
depreciated	537,008,141	33,555,748	(7,568,348)	562,995,541
Less - accumulated depreciation				
Equipment	32,502,299	2,741,204	(5,129,587)	30,113,916
Equipment under capital lease	4,816,683	-	(2,417,354)	2,399,329
Building and improvements	135,466,185	12,378,856		147,845,041
Total accumulated depreciation	172,785,167	15,120,060	(7,546,941)	180,358,286
Total capital assets being depreciated, net	364,222,974	18,435,688	(21,407)	382,637,255
Capital assets, net	\$ 418,363,063	\$ 33,116,443	\$ (29,613,593)	\$ 421,865,913

Depreciation expense for the year was charged to functions as follows:

Regular education	\$12,840,096
Special education	139,706
Administration	66,758
Mid level administration	176,269
Student personnel services	14,105
Student health services	335
Student transportation services	99,296
Operation of plant	999,000
Maintenance of plant	728,314
Food services	<u>56,181</u>
Total depreciation expense – governmental activities	<u>\$15,120,060</u>

NOTE 5 - CAPITAL ASSETS (CONTINUED)

At June 30, 2011, the Board has construction commitments consisting of the following:

	Future Amounts to be Expended		Future Funding to be Provided	
Westminster High HVAC Hampstead Elementary HVAC Open Space Enclosure - Westminster Elementary	\$	3,726,614 2,357,213 738,656	\$	2,070,000 699,000 -
Total	\$	6,822,483	\$	2,769,000

NOTE 6 - INTERFUND BALANCES

The composition of interfund balances as of June 30, 2011 is as follows:

	Du	Due From		Due To	
General Fund		_			
Food Service	\$	-	\$	40,720	
Capital Projects		-		146,950	
Agency				2,367,598	
Total general fund				2,555,268	
Food Service Fund					
General		40,720		-	
Capital Projects		1,120		-	
Agency		390,305		-	
Total food service fund		432,145			
Capital Projects Fund					
General		146,950		-	
Food Service		-		1,120	
Agency				86,631	
Total capital projects fund		146,950		87,751	
Agency Fund					
General		2,367,598		-	
Food Service		-		390,305	
Capital Projects		86,631			
Total agency fund		2,454,229		390,305	
Total interfund balances	\$	3,033,324	\$	3,033,324	

The interfund balances resulted from the time lag between the dates that payments of expenses and cash collections by one fund on behalf of another are made.

NOTE 7 – LONG-TERM DEBT

Long-term debt at June 30, 2011 consists of amounts due under capital leases and compensated absences payable as further discussed in Note 1.

During the fiscal year ended June 30, 2011, no new capital leases were entered into by the Board. In October of 2004, Phase IV of an energy management plan was entered into providing air conditioning to three elementary schools. Additionally, the plan upgraded water and lighting fixtures.

The Board leases energy management equipment pursuant to capital lease agreements entered into in prior years. Payments made on capital leases are recorded in the General Fund. Future minimum lease obligations are as follows:

Year Ending June	Energy Management Equipment
2012	\$ 830,988
2013	855,918
2014	881,595
2015	908,043
2016	935,285
2017 - 2019	2,799,821
Total future payments	7,211,650
Less interest	(1,042,293)
Present value of future minimum lease payments	<u>\$ 6,169,357</u>

Interest expense related to capital leases was \$238,536 for the year ended June 30, 2011. This amount was allocated to the maintenance of plant and equipment function.

Changes in capital lease obligations for the year ended June 30, 2011 were as follows:

Capital lease obligations non-current	<u>\$ 5,557,174</u>
Amounts due within one year	612,183
Balance at June 30, 2011	6,169,357
Reductions	<u>(568,249</u>)
Additions	-
Balance at June 30, 2010	\$ 6,737,606

NOTE 7 - LONG-TERM DEBT (CONTINUED)

Changes in compensated absences payable for the year ended June 30, 2011 were as follows:

Balance at June 30, 2010	\$27,138,159
Additions	631,261
Reductions	(2,040,747)
Balance at June 30, 2011	25,728,673
Amounts due within one year	1,920,000
Compensated absence non-current portion	<u>\$23,808,673</u>

Capital lease and compensated absence liabilities are generally liquidated by the General Fund.

NOTE 8 – PENSION PLAN

The employees of the Board are covered by the State Retirement and Pension System of Maryland which is a cost sharing employer public employee retirement system (the State System). Most Board employees participate in the State System. The State System prepares a Comprehensive Annual Financial Report, which can be obtained from the State Retirement and Pension Systems of Maryland at 120 East Baltimore Street, Baltimore, Maryland 21202.

Plan Description

The State System, which is administered in accordance with Article 73B of the Annotated Code of Maryland, consists of several plans which are managed by the Board of Trustees for the State System. All State employees and employees of the participating entities are eligible for coverage by the plans. The State System provides retirement, death, and disability benefits in accordance with State statutes.

Funding Policy

The Board's required contributions are based upon actuarial valuations. Effective July 1, 1980, in accordance with the law governing the State System, all benefits of the State System are funded in advance. The entry age normal cost method is the actuarial cost method used. Both the Board and covered employees are required by State statute to contribute to the State System. The employees contribute 5% to 7% of compensation, as defined, depending on the participant's plan.

The contribution requirements of the State System members, as well as the State and participating governmental employees are established and may be amended by the Board of Trustees for the State System. Benefits are provided in accordance with State statutes.

The State makes a substantial portion of the Board's annual required contributions to the State System on behalf of the Board. The State's contributions on behalf of the Board for the years ended June 30, 2011, 2010, and 2009 amounted to \$25,655,139, \$23,405,032, and \$18,818,980, respectively. The fiscal 2011 contributions made by the State on behalf of the Board have been included as both revenues and expenditures in the General Fund in the accompanying Statement of Revenues, Expenditures, and Changes in Fund Balances and are also included as revenues and expenses on the Statement of Activities.

NOTE 8 – PENSION PLAN (CONTINUED)

Funding Policy (Continued)

The Board made its share of the required contributions during the years ended June 30, 2011, 2010, and 2009 of \$2,195,960, \$1,540,379, and \$1,468,332, respectively.

The contributions are sufficient to fund normal costs and amortize the unfunded actuarial accrued liability over a 40-year period (as provided by law) from July 1, 1980.

NOTE 9 - POSTEMPLOYMENT BENEFITS OTHER THAN PENSION BENEFITS

Plan Description and Funding Policy

The Board provides medical benefits to eligible employees who retire from employment with the Carroll County Public School System. The employer's contributions are financed on a pay-as-you-go basis and any amounts budgeted to be contributed towards meeting the annual required contribution per the actuarial valuation. The future payment of these benefits is contingent upon the annual approval of the operating budget.

The Board provides medical benefits to retirees pursuant to two medical benefit plans for retired employees based on negotiated agreements with various bargaining groups. For retirees over the age of 65 who retired prior to September 1, 1988, the percentage of the premium paid by the Board was dependent upon the retiree's years of service and ranged from 10% to 100%. For retirees who retired after September 1, 1988, the percentage of the premium paid by the Board is dependent upon the retiree's years of service and ranges from 0% to 100%. These percentages are applied to premiums established annually by the Board for individual, husband/wife, parent/child, and family coverages. Only Carroll County Board of Education years of service are considered. As of June 30, 2011, 822 eligible participants were receiving benefits.

Annual OPEB Cost and Net OPEB Obligation

The Board's annual OPEB cost (expense) is calculated based on the *annual required contribution of the employer (ARC)*, an amount actuarially determined in accordance with the parameters of GASB Statement 45. The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover normal cost each year and amortize any unfunded actuarial liabilities (or funding excess) over a period not to exceed thirty years. The following table shows the components of the Board's annual OPEB cost for the year, the amount actually contributed to the plan, and changes in the Board's net OPEB obligation:

Annual required contribution	\$ 9,725,000
Interest on net OPEB obligation	965,000
Adjustment to annual required contribution	 (817,000)
Annual OPEB cost	9,873,000
Contributions made	 (5,285,169)
Increase in net OPEB obligation	4,587,831
Net OPEB obligation - beginning of year	 <u> 16,785,610</u>
Net OPEB obligation - end of year	\$ 21,373,441

NOTE 9 - POSTEMPLOYMENT BENEFITS OTHER THAN PENSION BENEFITS (CONTINUED)

Annual OPEB Cost and Net OPEB Obligation (Continued)

The Board's annual OPEB cost, the percentage of annual OPEB cost contributed to the plan, and the net OPEB obligation for the fiscal year 2011 and the two preceding fiscal years are as follows:

Fiscal Year Ended	Annual OPEB Cost	Percentage of Annual OPEB Cost Contributed	Net OPEB Obligation
June 30, 2009	\$ 7,602,000	46.00%	\$ 10,758,137
June 30, 2010	10,280,000	41.37%	16,785,610
June 30, 2011	9,873,000	53.53%	21,373,441

Funded Status and Funding Progress

As of July 1, 2010, the most recent actuarial valuation date, the Plan was 3.4% funded. The actuarial accrued liability for benefits was \$110,803,000 and the actuarial value of assets was \$3,722,000, resulting in an unfunded actuarial accrued liability (UAAL) of \$107,081,000. The covered payroll (annual payroll of active employees covered by the plan) was \$200,942,793, and the ratio of the UAAL to the covered payroll was 53.3%.

Actuarial valuations of an ongoing plan involve estimates of the value of reported amounts and assumptions about the probability of occurrence of events far into the future. Examples include assumptions about future employment, mortality, and the healthcare cost trend. Amounts determined regarding the funded status of the plan and the annual required contributions of the employer are subject to continual revision as actual results are compared with past expectations and new estimates are made about the future. The schedule of funding progress, presented as required supplementary information following the notes to the financial statements, presents multiyear trend information about whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liabilities for benefits.

Actuarial Methods and Assumptions

Projections of benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the employer and the plan members) and include the types of benefits provided at the time of each valuation and the historical pattern of sharing of benefit costs between the employer and plan members to that point. The actuarial methods and assumptions used include techniques that are designed to reduce the effects of short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations.

In the July 1, 2010, actuarial valuation, the projected unit credit method, with linear pro-ration to assumed benefit commencement method was used. The actuarial assumptions included a 4% investment rate of return, which assumes that benefits will be funded on a pay-as-you-go basis and that General Fund investments earn 4% over the long-term. The UAAL is being amortized as a level percentage of projected payroll on an open basis. The remaining amortization period at June 30, 2011 was twelve years.

NOTE 9 - POSTEMPLOYMENT BENEFITS OTHER THAN PENSION BENEFITS (CONTINUED)

Actuarial Methods and Assumptions (Continued)

Additional information as of the latest actuarial valuation follows:

Valuation Date July 1, 2010

Actuarial Cost Method Projected unit method

Amortization Method Level percentage of projected payroll over a 30-year period

Asset Valuation Method Market value

Actuarial Assumptions:

Investment Rate of Return 4% Payroll Growth Rate 3%

Healthcare Cost Trend Rates:

Pre-65 Medical 9.5% initial / 5.5% ultimate (not applicable to Life) Post-65 Medical 9.5% initial / 5.5% ultimate (not applicable to Life)

NOTE 10 - FUND BALANCE

Fund balance at June 30, 2011 consists of the following:

	_		 d Service	-	al Projects
	<u>Ge</u>	neral Fund	Fund		Fund
Fund Balances					
Nonspendable for:					
Inventory	\$	389,592	\$ 206,528	\$	-
Prepaid expenses		272,144	 		
Total nonspendable		661,736	 206,528		
Restricted for:					
Regular instruction		8,444	-		-
Operation of plant		13,135	-		-
Maintenance of plant		59,972	-		-
Special education		340,880	 		-
Total restricted		422,431	 		
Assigned to:					
Administration		74,123	-		-
Regular instruction		263,608	-		-
Student personnel		8,363	-		-
Student health services		7,532	-		-
Operation of plant		145,427	-		-
Maintenance of plant		552,619	-		-
Fixed charges		12,676	-		-
Mid-level administration		18,616	-		-
Special education		359,866	-		-
Cost of operation - food service		-	-		-
Capital outlay		21,737	 		
Total assigned		1,464,567	 -		-
Unassigned:		9,356,521	 (76,585)		
Total fund balances	<u>\$</u>	11,905,255	\$ 129,943	\$	

NOTE 11 - ENCUMBRANCES

Encumbrance accounting, under which purchase orders, contracts, and other commitments for the expenditure of monies are recorded in order to reserve that portion of the applicable appropriation, is employed as an extension of budgetary integration in the General Fund and Food Service Fund, and encumbrances outstanding at year-end are reported as commitments or assignments of fund balances since they do not constitute expenditures or liabilities.

Encumbrances at June 30, 2011 are for the following uses:

	General Fund	
Administration	¢	74 400
Administration	\$	74,123
Regular Instruction		272,052
Student Personnel		8,363
Student Health Services		7,532
Operation of Plant		158,562
Maintenance of Plant		612,591
Fixed Charges		12,676
Mid-Level Administration		18,616
Special Education		700,746
Cost of Operation - Food Service		-
Capital Outlay		21,737

NOTE 12 – LITIGATION AND CONTINGENCIES

Several suits have been filed arising from personnel grievances, personal injury, and other matters. It is anticipated by the Board that an adverse decision in excess of insurance coverage on any or all of these suits would not have a material adverse affect on these financial statements.

Amounts received or receivable from grant agencies are subject to audit and adjustment by grantor agencies. Any disallowed claims, including amounts already collected, may constitute a liability of the applicable funds. Amounts, if any, of expenditures that may be disallowed by grantors cannot be determined at this time, although the Board expects such amounts, if any, to be immaterial.

The Board leases equipment under agreements reported as operating leases. The annual lease payments are recorded as expenses in the Government-Wide Statement of Activities and Expenditures in the General Fund. Operating lease terms extend through the year ending June 30, 2015.

NOTE 12 - LITIGATION AND CONTINGENCIES (CONTINUED)

Future minimum payments on operating leases with an initial or remaining noncancellable term in excess of one year are as follows:

Year Ending June 30	Minimum Annual Lease Payments		
2012	\$ 481,522		
2013	473,336		
2014	398,382		
2015	73,398		
Total	<u>\$ 1,426,638</u>		

Operating lease expenditures/expenses for the year ended June 30, 2011 were \$594,565.

NOTE 13 - RISK MANAGEMENT

The Board is exposed to various risks of loss related to torts; theft of, damage to and destruction of assets; errors and omissions; and natural disasters for which the Board participates in the Maryland Association of Boards of Education Group Insurance Pool (MABE). MABE is a public entity risk pool currently operating as a common risk management and insurance program for fourteen member counties to reduce the amount of claims expenditures incurred. The Board pays an annual premium to MABE for its general insurance coverage. The Formation Agreement of MABE provides that MABE will be self-sustaining through member premiums and will reinsure through commercial companies for claims in excess of established loss limits which range from \$2,500 to \$5 million for each insured event depending on the type of loss. Settled claims have not exceeded coverage in any of the past three years.

Commercial insurance policies are purchased to provide coverage including workers' compensation coverage. Settled claims did not exceed coverage in any of the past three years.

The Board has also established limited risk management programs for healthcare insurance. The Board, with Aetna U.S. Healthcare, has an arrangement for providing coverage for future medical claims and employees contribute 15% towards this coverage. Deposits are made by the Board into a bank account used only for payments resulting from health insurance claims.

Liabilities are reported when it is probable that a loss has occurred and the amount of the loss can be reasonably estimated. At June 30, 2011, liabilities include an amount for claims that have been incurred but not reported (IBNR). Claim liabilities are calculated by an actuary based on the effects of inflation, recent claim settlement trends including frequency and amount of payouts and other economic and social factors. The estimate of the claims liability also includes amounts for non-incremental claim adjustment expenses related to specific claims and other claim adjustment expenses regardless of whether allocated to specific claims. Estimated recoveries, for example, from salvage or subrogation are another component of the claims liability estimate.

NOTE 13 - RISK MANAGEMENT (CONTINUED)

The liability for claims and judgments is reported in the General Fund. Changes in the balances of claims liabilities are as follows:

	2011	2010
Accrued health claims:		
Unpaid claims at beginning of year	\$ 4,008,253	\$ 3,598,490
Incurred claims (including IBNR)	42,607,324	38,816,673
Claim payments	<u>(42,241,059</u>)	(38,406,910)
Unpaid claims at end of year	<u>\$ 4,374,518</u>	\$ 4,008,253

REQUIRED SUPPLEMENTARY INFORMATION

BOARD OF EDUCATION OF CARROLL COUNTY GENERAL FUND BUDGETARY COMPARISON SCHEDULE (NON-GAAP BUDGETARY BASIS) Year Ended June 30, 2011

							Variances Positive
							(Negative)
	Original		Final		Non-GAAP		Final Budget
	 Budget		Budget		Actual	_	To Actual
REVENUES							
Local sources	\$ 166,878,900	\$	166,878,900	\$	166,780,244	\$	(98,656)
State sources	138,695,634		138,761,046		132,745,031		(6,016,015)
Federal sources	18,657,822		18,848,301		14,872,359		(3,975,942)
Other revenues	 3,050,541	_	3,096,455	_	3,938,059	_	841,604
Total revenues	 327,282,897		327,584,702	_	318,335,693	_	(9,249,009)
EXPENDITURES							
Administration	5,411,632		5,541,261		5,112,301		428,960
Instructional salaries	126,614,339		125,911,594		123,452,748		2,458,846
Student personnel services	1,424,851		1,424,851		1,303,944		120,907
Student health services	3,232,283		3,233,916		3,079,489		154,427
Student transportation services	21,012,099		20,503,958		20,307,518		196,440
Operation of plant	26,313,530		26,315,256		25,315,873		999,383
Maintenance of plant	6,311,625		6,889,970		6,882,824		7,146
Fixed charges	61,337,828		61,300,839		60,461,024		839,815
Community services	338,925		339,250		282,655		56,595
Capital outlay	852,547		852,547		786,680		65,867
Mid-level administration	23,346,256		24,057,629		23,280,386		777,243
Special education	41,411,665		41,383,196		37,561,945		3,821,251
Instructional textbooks/supplies	7,865,014		7,980,331		7,719,274		261,057
Other instructional costs	 2,430,017	_	2,442,818	_	2,023,862	_	418,956
Total expenditures	 327,902,611		328,177,416	_	317,570,523	_	10,606,893
Excess of revenues over expenditures	 (619,714)	_	(592,714)	_	765,170	_	1,357,884
OTHER FINANCING SOURCES							
Use of prior year fund balance	619,714		619,714		-		(619,714)
Transfers out	 -	_	(27,000)	_	(27,000)		<u> </u>
Total other financing sources	 619,714	_	592,714	_	(27,000)	_	(619,714)
Excess of revenues and other financing							
sources over expenditures	\$ -	\$	-		738,170	\$	738,170
FUND BALANCE AT JUNE 30, 2010				_	9,116,317		
FUND BALANCE AT JUNE 30, 2011				\$	9,854,487		

BOARD OF EDUCATION OF CARROLL COUNTY NOTES TO REQUIRED SUPPLEMENTARY INFORMATION June 30, 2011

NOTE 1 – BUDGETARY BASIS OF ACCOUNTING

Under the budgetary basis of accounting, revenues are recognized when cash is received and expenditures are recognized upon the commitment of an encumbrance. Pension payments made by the State on behalf of the Board are not considered revenues and expenditures on the budgetary basis of accounting.

NOTE 2 - BUDGETARY TO GAAP RECONCILIATION

A reconciliation of the revenues and expenditures for the funds which are affected by the adjustments necessary to present the Statement of Revenues and Expenditures and Changes in Fund Balance on a GAAP basis follows:

BUDGETARY GENERAL FUND

Revenues (non-GAAP budgetary basis) Decrease in fiscal year revenues generated by fiscal year	\$ 318,335,693
changes in encumbrances of expenditure driven grants State pension payments	653,236 <u>25,655,139</u>
Revenues and other financing sources (GAAP basis)	<u>\$ 344,644,068</u>
Expenditures (non-GAAP budgetary basis) Encumbrance adjustment, net State pension payments	\$ 317,570,523 3,374,368 25,655,139
Total expenditures (GAAP basis)	<u>\$ 346,600,030</u>

BOARD OF EDUCATION OF CARROLL COUNTY REQUIRED SUPPLEMENTARY INFORMATION FOR OTHER POSTEMPLOYMENT BENEFIT PLAN June 30, 2011

Schedule of Funding Progress

Valuation Date	Value of Assets	Accrued Liability (AAL)	Unfunded AAL (UAAL)	Funded Ratio	Covered Payroll	UAAL as a % of Covered Payroll
July 1, 2007	-	86,140,000	86,140,000	0.0%	201,265,894	42.8%
July 1, 2008	-	75,282,000	75,282,000	0.0%	205,042,209	36.7%
July 1, 2009	1,500,000	116,797,000	115,297,000	1.3%	204,209,308	56.5%
July 1, 2010*	3,722,000	110,803,000	107,081,000	3.4%	200,942,793	53.3%

^{*}The July 1, 2010 valuation only updated the annual required contribution and unfunded liability at year-end and did not take into consideration the market value of assets or changes to census data at July 1, 2009.

Schedule of Employer Contributions

Year Ended June 30	Annual Required Contributions	Percentage Contributed	Net OPEB Obligation
2008	8,570,000	22.36%	6,653,345
2009	7,558,000	46.27%	10,758,137
2010	10,211,000	41.65%	16,785,610
2011	9,725,000	53.53%	21,373,441