

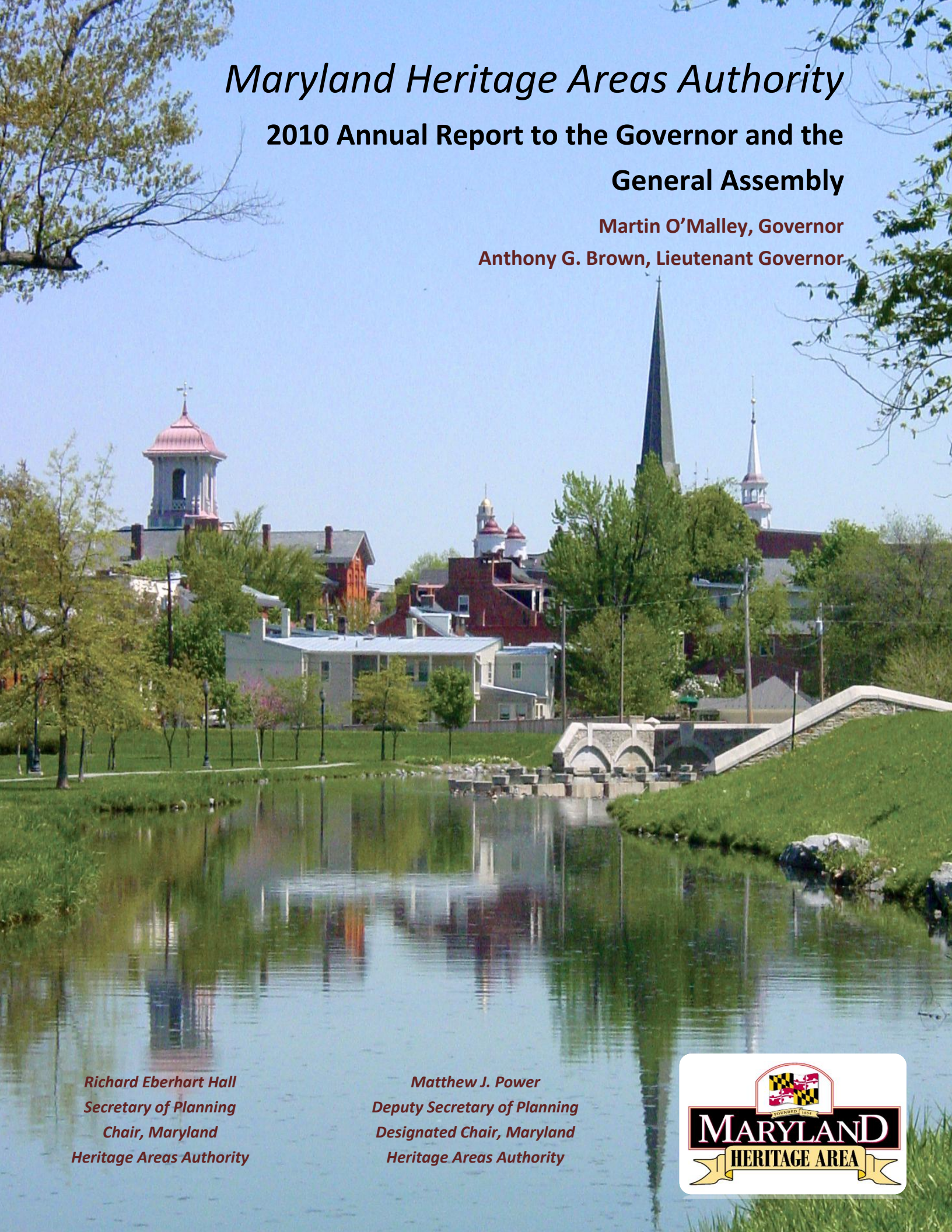
Maryland Heritage Areas Authority

2010 Annual Report to the Governor and the

General Assembly

Martin O'Malley, Governor

Anthony G. Brown, Lieutenant Governor



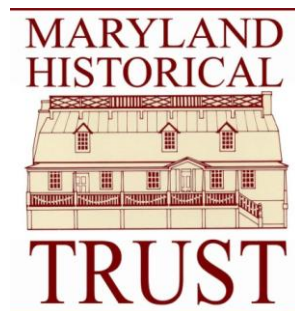
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Secretary of Planning
Chair, Maryland
Heritage Areas Authority

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*This report is required by the
Code of Maryland, Financial Institutions Article § 13-1108(5)*

(MSAR # 5568)



Maryland Heritage Areas Authority

Maryland Heritage Areas – An Overview

Strengthening and Revitalizing Maryland's Communities



Nutwell Schoolhouse – Annapolis, London Town and South County Heritage Area

sites and towns, unspoiled natural landscapes and enduring traditions. These tangible links to both place and the past encourage residents to recognize they have a special piece of the American story to treasure and share with others, and that in doing so they create more livable and economically sustainable communities. Now entering its fourteenth year of operation, the Maryland System of Heritage Areas has enjoyed steady growth, enthusiastic private and public support, and a record of achievement.

Maryland's first Heritage Area was created by the General Assembly in 1993 with the establishment of



Canal Place Heritage Area

Maryland's Heritage Areas are places to experience - to see, hear and even taste - the authentic heritage of Maryland in a unique way that you cannot experience anywhere else. Heritage Areas are where the stories of the people, the land and the waters of Maryland, which have been intertwined for thousands of years, are told. In Heritage Areas individuals, businesses, non-profits and governments form partnerships to preserve the best of Maryland's historic



Bestpitch Bridge – Heart of Chesapeake Country Heritage Area

the Canal Place Preservation and Development Authority. This nine-member organization was directed to develop an historic Chesapeake and Ohio (C & O) Canal preservation district in Cumberland known as "Canal Place."

Canal Place's success in fulfilling its mission to serve as "a catalyst for the preservation, development and management of the lands adjacent to the C&O Canal, and be the advocate for preservation and development



Harriet Tubman Display – Baltimore Heritage Area

within the Canal Place Preservation District and the greater Cumberland area, for the purpose of enhancing heritage tourism in Western Maryland,” generated interest in the creation of a statewide program to help local governments foster economic development through heritage tourism. Elements of the Canal Place model, combined with lessons learned from other existing state heritage area programs, formed the basis for the Maryland Heritage Areas Program, which was created by legislation in 1996.

Maryland’s Heritage Areas are locally designated and

State certified regions where public and private partners make commitments to preserving historical, cultural, archaeological and natural resources for sustainable economic development through heritage tourism. At the local level, Heritage Areas focus community attention on often under-appreciated aspects of history, archaeology, living culture, and distinctive natural areas, thus fostering a stronger sense of pride in the places where Marylanders live and work. The Maryland Heritage Areas Authority (MHAA) does this through targeted State financial and technical assistance within a limited number of areas designated as “Certified Heritage Areas.”



Comus Market – Montgomery County Heritage Area

Each of Maryland’s current eleven Certified Heritage Areas is defined by a distinctive focus or



Bike Rally – Anacostia Trails Heritage Area

theme that makes that place or region different from other areas in the state. These distinctive places exhibit tangible evidence of the area’s heritage in historic buildings and districts, distinctive cultural traditions, singular natural landscapes, as well as other resources such as museums, parks, and traditional ways of life as revealed in food, music, and art. This “special flavor” of each Heritage Area attracts not only out-of-state visitors,

but locals who are also looking for an experience that is different than “back home.”

The program recognizes that a successful Heritage Area needs to have a viable economy which recognizes the value of the area’s unique heritage resources and through public and private sector partnerships strives to preserve and enhance the resources that make the area distinct and attractive to visitors. By investing public dollars to create tourism-related products, spark matching private investment, and motivate local leadership, MHAA seeks to promote a balanced, sustainable level of heritage tourism that strengthens communities and improves the state’s quality of life.



Civil War-Era Activities, Paca House and Garden – Annapolis, London Town and South County Heritage Area

Program Goals: Enhance, Increase, Enable, Foster, and Accomplish



Skipjack – Lower Eastern Shore Heritage Area

The MHAA charted the future course for the program by developing seven program goals. These goals demonstrate the MHAA's commitment to protecting and interpreting the state's heritage assets and to achieving these goals by means of broad-based partnerships:

✓ **TO ENHANCE** *the visitor appeal and enjoyment of the state's history, culture, natural environment, and scenic beauty by enhancing the overall "product" -- the visitor experience.*

✓ **TO INCREASE** *the economic activity associated with tourism, creating opportunities for small business development, job growth, and a stronger tax base.*

✓ **TO ENCOURAGE** *preservation and adaptive re-use of historic buildings, conservation of*

natural areas important to the state's character and environment, and the continuity and authenticity of cultural arts, heritage attractions and traditions indigenous to the region.

✓ **TO ENABLE** *Marylanders and visitors alike to have greater access to and understanding of the history and traditional cultures of the state and to understand the important events that took place here.*

✓ **TO FOSTER** *linkages among and between heritage attractions that encourage visitors to explore, linger, and sample the diverse offerings of the state's distinctive regions.*

✓ **TO BALANCE** *the impact of tourism activity with the quality of life enjoyed by residents.*

✓ **TO ACCOMPLISH** *these goals via partnerships among local and regional leaders, non-profit organizations, businesses, and state agencies.*

Program Governance: Interagency Collaboration

Representation by nine state agencies has engendered interagency collaboration that is a major strength of the program. In the same way that the heritage areas program compels diverse stakeholders to cooperate at the local level, MHAA's interagency structure has encouraged state agencies to work together to pool funding resources, share staff expertise, and ensure that interests and responsibilities as diverse as history, archaeology, culture, natural resources, recreation, economic development, and education are factored into program activities.



*Smithsonian Environmental Research Center – Annapolis,
London Town and South County Heritage Area*

The body responsible for leading Maryland's Heritage Areas Program is the Maryland Heritage Areas Authority. Created by legislation in 1996, the MHAA is an independent unit of state government housed in the Maryland Department of Planning (MDP), and is chaired by MDP Secretary Richard Eberhart Hall.

The 19-member body consists of nine state officials representing the departments of Planning, Housing and Community Development, Transportation, Business and Economic Development,

Natural Resources, Agriculture, Education, the Maryland Higher Education Commission, and the State Historic Preservation Officer, and an additional ten members appointed by the Governor, including one representative each from the Maryland Association of Counties, the Maryland Municipal League, the Maryland Greenways Commission, the Maryland Tourism Development Board, and two public members, one with historic preservation and one with heritage tourism expertise.



Train Pull – Canal Place Heritage Area

Program Structure: Empowering Maryland's Communities

Maryland's heritage areas vary considerably in size, governance, and thematic focus. The program defers to local communities to determine what management structure will best satisfy local needs, while at the same time meeting the program's overall tourism development, economic growth, and preservation/conservation goals.

The structure of Maryland’s heritage areas program is designed to be a locally-focused, “bottom up” rather than “top down,” system. Becoming a Maryland Certified Heritage Area is a two-stage competitive process. First, communities prepare an application to become a “Recognized Heritage Area.” This application can be developed from existing information and generally outlines what is unique about the area’s history or resources, and addresses what the goals and objectives of creating a specific heritage area might be. The recognition application must identify preliminary boundaries and have been approved by a formal resolution of each participating jurisdiction within the proposed recognized heritage area.



Travel Channel UK Film Shoot, Antietam National Battlefield – Heart of the Civil War Heritage Area

Once approved as a “Recognized Heritage Area” by the MHAA, the heritage area is eligible for a matching grant to prepare a management plan. The purpose of the management plan is to provide a strategic action blueprint for the future of the heritage area. In broad outline, the



Lord Mayor’s Tenement, Historic London Town and Gardens – Annapolis, London Town and South County Heritage Area

management plan should delineate the economic development goals and strategies for the area, the area-specific interpretive strategy, projected rehabilitation and conservation projects, and the necessary partnerships and financing needs required to achieve these goals. Currently there are two Recognized Heritage Areas: the Garrett County Heritage Area, and the Patapsco Heritage Greenway Heritage Area, within Baltimore and Howard Counties.

The heritage area management planning process is locally based and wide-ranging. Development of management plans has taken from one to five years to complete. This is due largely to the amount of public outreach necessary to involve key stakeholders and allow them to reach consensus on the roles to be played by partners in the development and implementation of the heritage area, and to determine how and where to focus public and private investment within the heritage area through “Target Investment Zones” (TIZ).

TIZs are smaller zones within the larger heritage area where the community has identified locations of high heritage tourism development potential, and within which it wishes to attract and focus significant interest and capital investment for rapid results. TIZs must overlap to the optimal extent with existing local, state, and federal revitalization designations, and local governments, in partnership with private interests, must be prepared to commit resources to

development within the zones. MHAA funds for capital projects are focused on these TIZ areas for a period of ten years. The MHAA statute was amended in 2007 to allow, in certain limited circumstances, for the award of capital funding to projects located outside of a TIZ, or after expiration of the ten-year eligibility period, provided MHAA determines the capital project is essential to the success of a Certified Heritage Area.

An important feature of the Maryland Heritage Area program is the requirement for all county and municipal governments to amend their local comprehensive land use plan to incorporate the heritage area management plan. This program requirement formalizes local governments' long-term commitment to the heritage area.

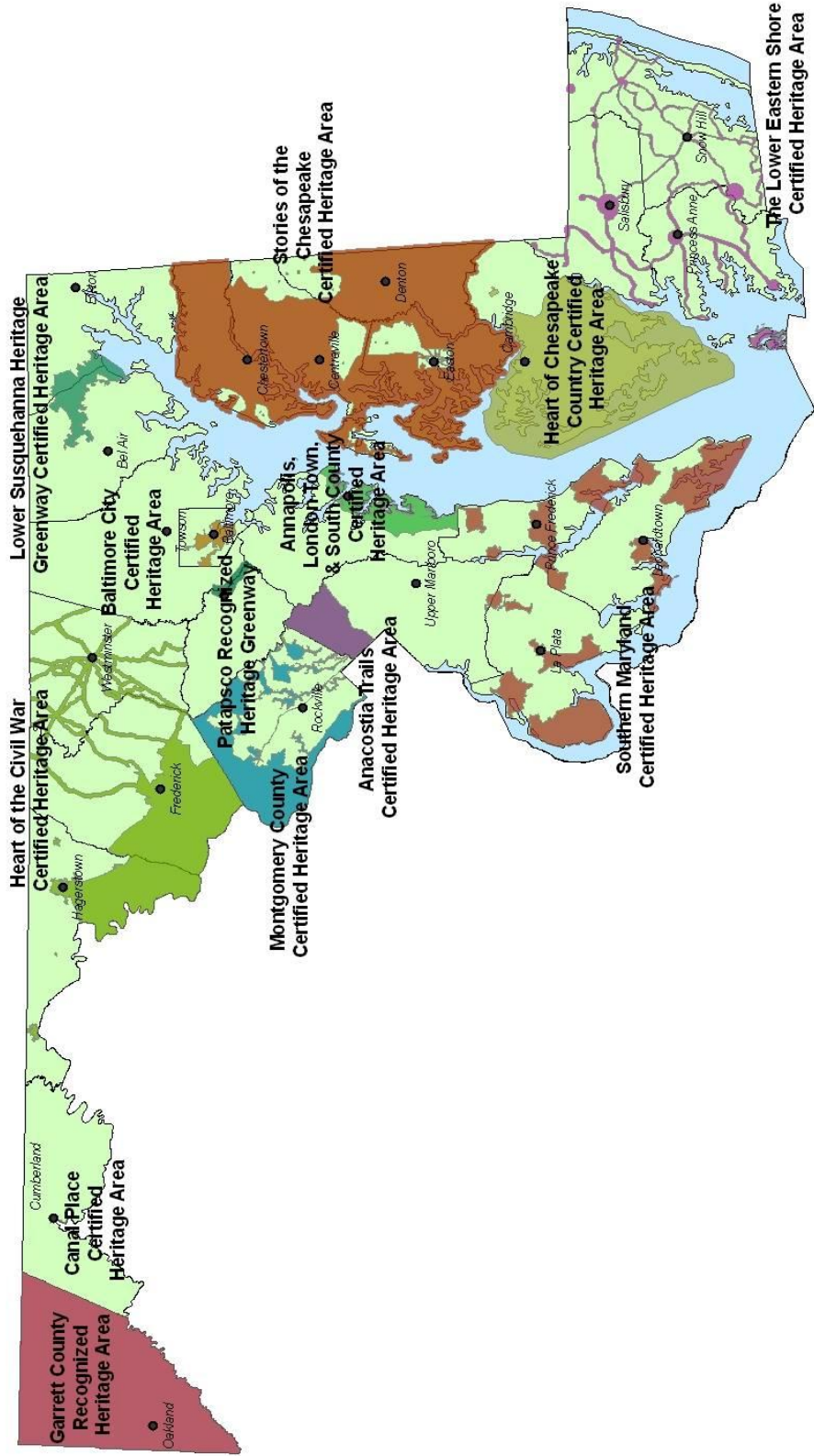
There are now eleven "Certified Heritage Areas" in Maryland (see map on following page):

- Anacostia Trails Heritage Area in Prince George's County
- The "Four Rivers" Heritage Area in Anne Arundel County
- Baltimore State and National Heritage Area in Baltimore City
- Canal Place Heritage Area in Allegany County
- Heart of Chesapeake Country Heritage Area in Dorchester County
- Heart of the Civil War Heritage Area in Carroll, Frederick, and Washington Counties
- Lower Eastern Shore Heritage Area in Somerset, Worcester, and Wicomico Counties
- Lower Susquehanna Heritage Greenway Heritage Area in Harford and Cecil Counties
- Montgomery County Heritage Area
- Southern Maryland Heritage Area in Calvert, Charles and St. Mary's Counties
- Stories of the Chesapeake Heritage Area in Kent, Queen Anne's, Caroline and Talbot Counties

Projects and properties throughout the eleven Certified Heritage Areas are eligible for grants from the MHAA Financing Fund for planning, design, rehabilitation, construction, interpretation (including exhibits, materials, or other appropriate products to further educational and recreational objectives), marketing, and programming; and to encourage revitalization and reinvestment in the heritage area.

Certified Heritage Areas are also eligible for broad program support from state government. State agencies must prepare program statements for all Certified Heritage Areas which detail agency actions that provide support for compatible planning, development, use, regulation, and other activities. In carrying out activities in Certified Heritage Areas, all state agencies must also ensure that those activities are consistent with the Certified Heritage Area's management plan and will not have an adverse effect on the resources of the heritage area, unless there is no prudent and feasible alternative.

THE MARYLAND SYSTEM OF HERITAGE AREAS



September 2007

Year of Heritage Area Recognition and Certification

(*Note: No new Heritage Areas were Certified or Recognized in 2010)

Heritage Area	Year Recognized or Certified											
	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	
Canal Place Heritage Area (*Certified by legislation)												
Anacostia Trails Heritage Area												
Annapolis, London Town & S. County Heritage Area												
Baltimore Heritage Area												
Heart of Chesapeake Country Heritage Area												
Lower Eastern Shore Heritage Area												
Patapsco Heritage Area												
Lower Susquehanna Heritage Greenway												
Montgomery County Heritage Area												
Southern Maryland Heritage Area												
Garrett County Heritage Area												
Stories of the Chesapeake Heritage Area												
Heart of the Civil War Heritage Area												

KEY:

Date of Approval as

Certified Heritage Areas



Date of Approval as

Recognized Heritage Area



***NOTE:** *Becoming a Heritage Area is a two-step process:*

*Step 1 is to become a **Recognized Heritage Area**;*

*Step 2 is to become a **Certified Heritage Area**, which requires the development of a heritage area management plan, and its approval by the Maryland Heritage Areas Authority.*

2010 Highlights

The Maryland Heritage Areas Program entered its fourteenth year of operation in 2010. At the conclusion of the year, the Maryland System of Heritage Areas included eleven Certified and two Recognized Heritage Areas.

Garrett County Continues Development of the Management Plan Required to Become Maryland's 12th Certified Heritage Area

A key component of the two-step process for becoming a Maryland Certified Heritage Area is the development of a Heritage Area Management Plan. This plan provides a strategic blueprint for the development and implementation of a successful heritage area. Upon the completion of a management plan and approval by MHAA, the heritage area is designated a State Certified Heritage Area and is eligible to receive all incentives and benefits offered through the Maryland Heritage Areas program, including grants, loans, and tax credits.

In 2010, the Garrett County Chamber of Commerce, which is leading the effort to create a certified Heritage Area in the county, and its Heritage Area Technical Advisory Committee which includes representatives from local jurisdictions and a broad range of heritage tourism partners, continued the development of a Heritage Area management plan that is a prerequisite to obtaining Heritage Area certification from MHAA. The management plan development process is locally based and includes extensive consultation with involved stakeholders, including local governments, businesses, non-profits, and interested individuals. The Chamber of Commerce's consultant, Peter Johnston and Associates, finalized a draft management plan and submitted it to MHAA in 2010. MHAA is reviewing the draft and will provide comments to the Chamber of Commerce. MHAA anticipates final action on the draft management plan and certification application in 2011.



Casselman Bridge – Garrett County Recognized Heritage Area

Target Investment Zones Update

Target Investment Zones (TIZ) are smaller zones within the larger Certified Heritage Area that have been identified through the management planning process as locations of high heritage tourism development potential, and within which the Certified Heritage Area wishes to attract and focus interest and capital investment for rapid heritage tourism development. Capital projects within TIZs are given preference in the award of MHAA capital funds for ten years following the award of the first capital grant in a TIZ. After ten years, MHAA may, on a case-by-case basis, provide funding to a capital project that is determined to be essential to the success of the goals outlined in the Certified Heritage Area management plan.

During 2010, MHAA approved two requests to designate two new TIZs:

- **Stories of Chesapeake Country Heritage Area**
(Caroline, Kent, Queen Anne's and Talbot Counties)
 - ✓ Tilghman Island TIZ
(Talbot County)



Kinnamon's Boat Shop, Tilghman Island – Stories of the Chesapeake Heritage Area



Doubleday Hill, Williamsport – Heart of the Civil War Heritage Area

- **Heart of the Civil War Heritage Area**
(Carroll, Frederick and Washington Counties)
 - ✓ Town of Williamsport TIZ
(Washington County)

Grant Projects

Since 2006, MHAA has received \$3,000,000 of State funds annually to support program operations and grant funding. The legislature continued this level of funding in 2010 in recognition of the demand for MHAA support of projects in the statewide system of 11 Certified Heritage Areas and 2 Recognized Heritage Areas, and the program's documented success in leveraging non-state funding for heritage tourism projects statewide.

MHAA's grant program put these funds to work across the state, fostering economic development through heritage tourism. In 2010, 79 grant applications were submitted to MHAA requesting a total of \$3,797,558 in grant funding. MHAA awarded 58 grants totaling \$2,767,146. These 2010 grants leveraged \$9,013,467.50 in non-State cash and in-kind heritage tourism related investment in communities across the state.

SUMMARY OF 2003-2010 MARYLAND HERITAGE AREAS GRANTS

Calendar Year	Total Available MHAA Funding	# Grant Applications	Total Amount Requested	# Grants Funded	Total Amount Funded	Total Cash & In-Kind Match Leveraged
2010	<i>*\$3,000,000</i>	81	\$3,870,708	60	\$2,840,296	\$8,998,118
2009	<i>*\$3,000,000</i>	100	\$5,053,877	57	\$2,805,522	\$6,854,015
2008	<i>*\$3,000,000</i>	79	\$4,396,943	58	\$3,205,439	\$9,210,029
2007	<i>*\$3,000,000</i>	91	\$4,586,022	65	\$2,747,292	\$10,067,903
2006	<i>*\$3,000,000</i>	94	\$4,659,459	61	\$2,914,890	\$8,203,567
2005	<i>*\$1,000,000</i>	46	\$2,045,497	27	\$924,180	\$3,006,861
2004	<i>*\$1,000,000</i>	47	\$2,276,205	19	\$947,996	\$5,043,204
TOTALS	\$17,000,000	536	\$26,815,561	345	\$16,312,465	\$51,399,047

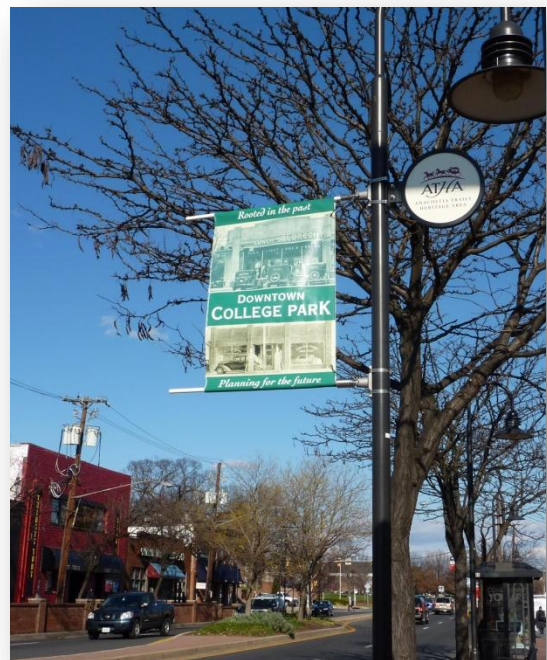
* Up to 10% of allocated funding may be used to pay for program operating expenses'

During 2010, 24 non-capital project grants totaling \$627,995, and 20 capital project grants totaling \$1,111,576 were awarded. In addition, three grants totaling \$140,000 were awarded for marketing of sites and attractions within the Canal Place Heritage Area (Allegany County), Heart of the Civil War Heritage Area (Carroll, Frederick and Washington Counties) and Lower Susquehanna Heritage Greenway Heritage Area (Cecil and Harford Counties). Eleven grants to help support the operations of local Certified Heritage Area management entities were awarded, totaling \$960,725.

Some of the non-capital and capital projects and activities assisted by Maryland Heritage Areas Authority grant funding in 2010 include:

➤ **College Park Banner Program – Anacostia Trails Heritage Area**
(Anacostia Trails Heritage Area – Prince George’s County)

The banner project involved the design, fabrication and installation of decorative banners throughout the City of College Park in the Anacostia Trails Heritage Area (ATHA). The project helped implement the city’s “Wayfinding and Urban Graphics Master Plan” for the Route One Corridor in Prince George’s County. Banners produced for this project added to 12 existing decorative banners and ATHA medallions in the Downtown and Berwyn commercial districts by expanding the banner program to the historic Lakeland community and Hollywood commercial district.



➤ **Project Run-A-Way – Historic Annapolis, Inc.**

(Annapolis, London Town and South County “Four Rivers” Heritage Area – Anne Arundel County)

Project Run-A-Way produced a series of unique programs about the history of slave and servant labor in the Chesapeake region. Derived from runaway advertisements from the colonial period to emancipation (1727-1864), information was used to produce a web-based resource, including a comprehensive database done in conjunction with the Maryland State Archives, a blog, and webpage that enables public participation through postings, video podcasts, and emails; and the creation of 10 living history characters, including indentured and convict servants and slaves who sought freedom during the Colonial period, the Revolutionary War, the early National period, the War of 1812, the

Antebellum era, and the Civil War, some of whom utilized the Underground Railroad. These personal experiences were presented in a dynamic multi-media presentation presented four times at locations throughout the state of Maryland, and videotaped for future educational use.

- **Thomas Point Shoal Interpretive Exhibits – United States Lighthouse Society**
(Annapolis, London Town and South County “Four Rivers” Heritage Area – Anne Arundel County)



The United States Lighthouse Society implemented portions of its “Interpretation & Furnishings Plan” for the National Historic Landmark Thomas Point Shoal Lighthouse through the development and presentation of interpretive exhibits. Most rooms were interpreted to the period of 1900-1910, with one room representing the U.S. Coast Guard era of the 1960s through 1980s. Exhibits include period-appropriate furniture, wall mounted displays, and custom-fabricated exhibit cases for display of lighthouse artifacts.

- **“Iron Horses at War” – Train Excursion – B & O Railroad Museum**
(Baltimore State & National Heritage Area – Baltimore City)

The Civil War was the first major conflict where railroads played a prominent role, and the B&O was the major line that straddled a divided country. “Iron Horses at War—Train Excursion for the 150th Anniversary of the Civil War” serves as the initial phase of the B&O Railroad Museum’s commemoration of the



American Civil War. This MHAA grant is part of a five year project of the B&O Railroad Museum to provide an in-depth examination of the roles the railroad industry played in determining the outcome of the Civil War. The grant funded interpretive panels and audio commentary for the train cars used in the Museum’s regular train excursions.

➤ **USS Constellation Repairs – Historic Ships in Baltimore, Inc.**
(Baltimore State & National Heritage Area – Baltimore City)

MHAA provided funds for capital repairs to the USS CONSTELLATION, which provides a living history and hands-on education venue for children and adults alike. MHAA funds were used for dry-docking expenses that were part of ensuring the long-term survival of this National Historic Landmark vessel.



➤ **Canal Place Public Programming – Canal Place Preservation and Development Authority**
(Canal Place Heritage Area – Cumberland, Allegany County)



MHAA provided a \$30,000 grant to support public programs at the Canal Place Heritage Area. One of programs sponsored by the Canal Place Heritage Area was the “We’ve Got Talent” regional talent show that drew large crowds to the Heritage Area and downtown Cumberland. Other programs and events supported by MHAA in the Canal Place Heritage Area included the Canal Fest/Rail Fest festival, the “Friday After Five” series of 20 concerts in downtown Cumberland, and a day-long Mini Arts Festival with Arts Walks.

➤ **Interpretive Signage at Historic Handsell House – Nanticoke Preservation Alliance**
(Heart of Chesapeake Country Heritage Area – Dorchester County)

MHAA matching grant funds allowed the non-profit Nanticoke Historic Preservation Alliance to contract with an Architectural Restoration Consultant who prepared a Preservation Plan for the historic Handsell House. Funds were also used to install a visitor access pull-off gravel loop driveway and four wayside signs interpreting the rich American Indian and Colonial history of the property, and to design and print approximately 2,500 color



interpretive brochures to compliment the interpretive signage. Handsell House, situated on land occupied for thousands of years by American Indians who were visited by Captain John Smith during his 17th century explorations of the Chesapeake Bay, is listed on the National Register of Historic Places.

➤ **Newcomer House Heritage Area Visitor Center – Hagerstown-Washington County Convention and Visitors Bureau**
(Heart of the Civil War Heritage Area – Carroll, Frederick & Washington Counties)

MHAA grant funds were used to install interpretive panels, exhibit labels, exhibit props, lighting, and visitor center furnishings and equipment in the historic Newcomer House at



Antietam National Battlefield. The visitor center, staffed by National Park Service volunteers, provides information about sites throughout the three-county Heart of the Civil War Heritage Area. The exhibits focus on the themes of the Heritage Area – “On the Homefront,” “In the Heat of Battle,” and “Beyond the Battlefield.” Brochure racks in each room provide information to visitors about sites in the region.

- **Frederick Visitor Center Exhibit Fabrication – Tourism Council of Frederick County**
(Heart of the Civil War Heritage Area – Carroll, Frederick & Washington Counties)

MHAA supported the fabrication of exhibits in the new Frederick Visitor Center. Exhibits feature all there is to see and do in the City of Frederick and in Frederick County. Information and interpretation about many resources within the Heart of the Civil War Heritage Area is a thread woven throughout the exhibit narrative. The exhibit occupies 2200+ square feet in a rehabilitated historic cannery warehouse (also supported with MHAA funds) and includes exterior interpretive elements as well.



- **Teackle Mansion – Friends of Teackle Mansion**
(Lower Eastern Shore Heritage Area – Somerset, Wicomico & Worcester Counties)

MHAA funded the installation of a state-of-the-art geothermal climate control system and associated rehabilitation and restoration work in the circa 1802 Teackle Mansion



house museum in Princess Anne, Somerset County. Work included electrical rewiring, woodwork restoration and plaster repairs; reconstruction of a former partition that subdivided a second floor space; recreation of a set of original kitchen built-in shelves; recreation of an original open-faced dresser; replacement of deteriorated exterior woodwork; and paint analysis to determine original colors and finishes prior to interior repainting.

➤ **Lockhouse 25 – Chesapeake & Ohio Canal National Historic Park**
(Montgomery County Heritage Area – Montgomery County)

The National Park Service, C & O Canal National Historic Park received MHAA grant funds to support the rehabilitation and interpretation of Lockhouse 25 at Edward’s Ferry. The Lockhouse is going to be part of the C&O Canal Trust’s Canal Quarters program, which allows visitors to stay overnight in several lockhouses along the canal. Lockhouse 25, once rehabilitated, will interpret life along the canal during the Civil War.



➤ **Cove Point Lighthouse Keeper’s House Restoration – Calvert Marine Museum Society**
(Southern Maryland Heritage Area – Calvert, Charles & St. Mary’s Counties)



The Calvert Marine Museum Society received MHAA funding for the renovation of the historic Keeper’s House at the Cove Point Light Station. Built in 1828, it is the oldest continuously operating lighthouse in Maryland. Work on the duplex Keeper’s house included framing repairs; installation of new insulation, electrical wiring, plumbing, HVAC and sprinkler

systems; replacement of current windows with historically appropriate wood-clad windows; and updating of the kitchens and bathrooms. Early features were retained, including interior doors, window trim, wooden floors, and cast iron radiators. The goal was to create a structurally sound, weather-resistant, and building-code compliant historic Keeper’s House that will offer new opportunities for tourism and educational programs.

➤ **Three Notch Trail – County Commissioners of St. Mary’s County**
(Southern Maryland Heritage Area – Calvert, Charles & St. Mary’s Counties)

St. Mary’s County, through the Department of Recreation and Parks, utilized an MHAA grant to design and engineer a 5-mile section of the Three Notch Trail hiking, biking and equestrian trail along the County-owned railroad right-of-way which runs from Hughesville, in Charles County, to Lexington Park in St. Mary’s County. The trail is a non-motorized trail and provides tourism, recreation, economic and transportation benefits. Appropriate signage, benches, landscaping, crosswalks and road barriers were all included in this Americans With Disabilities Act-compliant project. MHAA also funded other earlier sections of the trail, which is being constructed in nine phases (FY03 – FY16).



➤ **Lee House Rehabilitation - Tilghman Watermen’s Museum**
(Stories of the Chesapeake Heritage Area – Caroline, Kent, Queen Anne’s & Talbot Counties)

MHAA provided a capital grant to support the restoration and rehabilitation of the Lee House, an historic Tilghman "W" house, to serve as the new home of the Tilghman Watermen's Museum. The Lee House is one of an estimated thirteen "W" houses built



in the period 1890-1900. Seven remain, and the Lee House is the best preserved example of the original “W”-shaped building configuration. The Tilghman Watermen’s Museum is dedicated to the preservation of the vanishing history, heritage and culture of the Tilghman Island community. The Lee House will provide improved display, storage and security for the museum's growing collection.

➤ **Restoration of the Buy Boat Annie D – Echo Hill Outdoor School**

(Stories of the Chesapeake Heritage Area – Caroline, Kent, Queen Anne’s & Talbot Counties)

MHAA funds assisted in the rebuilding of the Annie D, a rare example of a Chesapeake “Buy Boat.” Work included repair of the pilot house, main cabin, propeller shaft log, stern post, and horn timber, as well as painting, sheathing, and reconstructing mechanical and electrical systems to the required USCG inspection standard. The rehabilitation of the



Annie D. enables the vessel to continue its valuable service to young people and to everyone who visits the historic Chestertown, MD waterfront for at least the next 25 years.

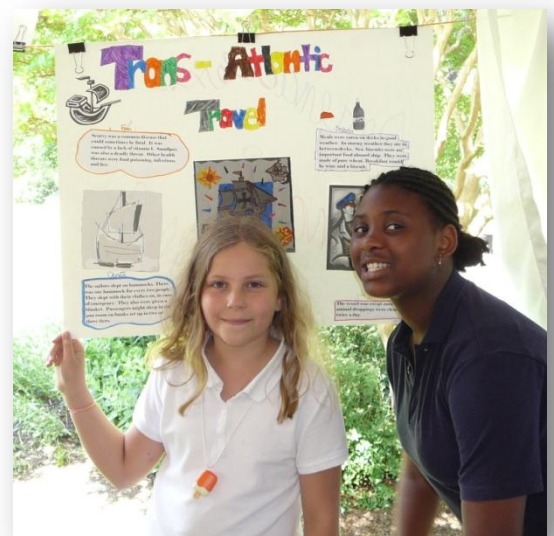
Mini-Grants

In addition to the matching grant assistance MHAA provides directly to projects, the Authority also makes available up to \$10,000 annually to individual Certified Heritage Areas for locally-administered mini-grant programs. These mini-grant programs also require a dollar-for-dollar match, so MHAA investment generates a minimum of \$20,000 in local heritage area investment. Mini-grants allow Certified Heritage Areas to support smaller projects, activities, and heritage area partners while reducing the need for MHAA administration of small (generally below \$2,500) projects and activities.

Some of the mini-grant projects and activities assisted by Maryland Heritage Areas Authority grant funding in 2010 include:

Annapolis, London Town and South County Heritage Area

- *Redesign and Publication of Website* - Charles Carroll House of Annapolis, Inc.
- *Paint Annapolis 2011* - Maryland Hall for Creative Arts
- *Poster Partner Program with Elementary Schools* – London Town Foundation and Historic London Town and Gardens
- *Archaeological Display – Artifacts from Visitors Center Parking Garden* - City of Annapolis and the



Poster Partner Program, Germantown Elementary School – Annapolis, London Town and South County Heritage Area

Annapolis & Anne Arundel County Conference and Visitors Bureau

- *"The Genteel Town in North America: Craftsmen of Annapolis's Golden Age"* - Historic Annapolis Foundation
- *Batchelor's Choice Plantation and Servant's Quarters National Register Nomination* - Anne Arundel County Trust for Preservation
- *"Music to Our Ears: The African American Experience and Carr's and Sparrow's Beaches" Phase 2 Oral History Program* - Banneker-Douglass Museum and Banneker-Douglass Museum Foundation
- *Bay Room Orientation Video* - Annapolis Maritime Museum
- *"Maryland's Art Collection: A Treasure of Painting, Sculpture, and Decorative Arts" Interpretive Booklet* - Friends of the Maryland State Archives

Baltimore State & National Heritage Area*

- *Security Doors and Grates for Mount Clare Museum* – National Society of the Colonial Dames of America in Maryland
- *Keyser Library Roof Replacement* – Maryland Historical Society
- *Interpretive In-Ground Maps of Fort McHenry* – Friends of Fort McHenry
- *Restoration of the B&O #545* – B&O Railroad Museum
- *Bromo Seltzer Arts Tower Clock* – Baltimore Office of Promotion and the Arts
- *Deck Restoration* – Pride of Baltimore, Inc.
- *Lloyd Street Synagogue Ritual Bath Complex* – Jewish Museum of Maryland, Inc.
- *The Schuler School of Fine Arts* – Jubilee Baltimore, Inc.
- *Gwynn Falls Trail Wayfinding Signage and Interpretive Displays* – Parks & People Foundation (Gwynn Falls Trail Council)
- *Preserving the McKim Building for Future Generations* – McKim Community Association, Inc.
- *612-614 Wolfe Street Houses – Design Development and Repairs* – Society for the Preservation of Federal Hill & Fell's Point

*Note - Baltimore Mini Grants are funded by the City of Baltimore, not with MHAA funds, but are managed by BHA staff.

Heart of Chesapeake Country Heritage Area

- *Environmental Science Center Development Plan* – Horn Point Laboratory
- *"Remembering the Past, Inspiring the Future" Heritage Day* – Heritage Committee, Town of East New Market
- *Marketing Brochure* – Dorchester County Historical Society
- *John Barth Historic Marker / Interpretive Sign* – Friends of Dorchester County Public Library
- *4th Annual Schooner Rendezvous* – James B. Richardson Foundation, Inc.

- *Harriet Tubman / Underground Railroad Conference, Chesapeake College, Cambridge – Choptank Regional History Network / Midshore Community Foundation*
- *Guest Speaker for Non-Profit Workshop – Oldfield Church / Museums & Attractions Coalition*

Heart of the Civil War Heritage Area

- *Civil War Medicine: It's Not What You Think (Exhibit) - National Museum of Civil War Medicine*
- *African American Heritage Sites Brochure-Frederick County and the City of Frederick - Tourism Council of Frederick County DBA Historic Sites Consortium*
- *Hagerstown in the Civil War Illustrated Book - City of Hagerstown*
- *Museums and Historic Sites Guide Redesign and Reprint - Hagerstown-Washington County Convention and Visitors Bureau*
- *"Circuit of the Summer Hill" Exhibit - Washington County Museum of Fine Arts*
- *Interactive Civil War Music Exhibit - Discovery Station at Hagerstown, Inc.*



Somerset Strawberry Festival – Lower Eastern Shore Heritage Area

Lower Eastern Shore Heritage Area

- *Somerset Strawberry Festival - Crisfield Chamber of Commerce*
- *Downtown Wayfinding Signage Program - Ocean City Downtown Development Corporation*
- *Restructuring & Renovation of Exhibits in Barren Creek Heritage Museum - Westside Historical*
- *Delmarva Hunting Traditions Exhibit in conjunction with the Smithsonian Institute traveling exhibit Between Fences - Julia Purnell Museum*
- *Making of Home, Domestic Traditions of Maryland's Eastern Shore - Ward Museum of Wildfowl Art*
- *Site Interpretive Map and Brochure of the Historic World of Pemberton Hall Plantation - Pemberton Hall Foundation, Inc.*
- *Snow Hill Historic Walking Tour Brochure - SHARP (Snow Hill Alliance for Responsible Progress)*
- *Quick Read Walking Tour Program - Downtown Association of Ocean City*

Lower Susquehanna Heritage Area

- *Working Model of #10 Lock - Susquehanna & Tidewater Canal - Susquehanna Museum at the Lock House*

Southern Maryland Heritage Area

- *Friendship House: Interpreting History - College of Southern Maryland*
- *Sunday Conversations with Chesapeake Authors - Calvert Marine Museum Society*
- *Exploring Our Native American Heritage - Calvert Marine Museum Society*
- *General Park Brochure for JPPM - Friends of Jefferson Patterson Park and Museum*
- *Share Your History Event Promotion - College of Southern Maryland, Southern Maryland Studies Center*
- *Brochure and Web Page for the Millbrook Grist Mill - Southern Maryland Resource Conservation & Development Board*
- *Interpretive Signs & Brochures for the Pilgrimage of Descendants - Confederate Memorial Park*
- *The War of 1812 in Your Backyard, a Virtual Tour of Sites - US Daughters of 1812*
- *Visitors Center Exhibit Series - Thomas Stone National Historic Site*
- *Implementing Living History - Historic Sotterley*
- *Facing Fences School Art Project - Historic St. Mary's City*



Working Model, #10 Lock, Susquehanna & Tidewater Canal – Lower Susquehanna Heritage Greenway

Maryland Heritage Areas Authority Financing Fund Report 1997 – 2010

(Includes Fiscal Year 2011 which begins July 1, 2010)

KEY

ATHA = Anacostia Trails Heritage Area	ALTSCHA = Annapolis, London Town, and South County Heritage Area	BHA = Baltimore State & National Heritage Area	Canal Place = Canal Place Heritage Area
HCCHA = Heart of Chesapeake Country Heritage Area	HCWHA = Heart of the Civil War Heritage Area	LESHA = Lower Eastern Shore Heritage Area	LSHG = Lower Susquehanna Heritage Greenway Heritage Area
MCHA = Montgomery County Heritage Area	SMHA = Southern Maryland Heritage Area	SCHA = Stories of the Chesapeake Heritage Area	

Funds Appropriated

<i>Fiscal Year 1997</i>	<i>1,000,000.00</i>
<i>Fiscal Year 1998</i>	<i>1,000,000.00</i>
<i>Fiscal Year 1999</i>	<i>1,000,000.00</i>
<i>Fiscal Year 2000</i>	<i>1,000,000.00</i>
<i>Fiscal Year 2001</i>	<i>1,000,000.00</i>
<i>Fiscal Year 2002</i>	<i>1,000,000.00</i>
<i>Fiscal Year 2003</i>	<i>1,000,000.00</i>
<i>Fiscal Year 2004</i>	<i>1,000,000.00</i>
<i>Fiscal Year 2005</i>	<i>1,000,000.00</i>
<i>Fiscal Year 2006</i>	<i>1,000,000.00</i>
<i>Fiscal Year 2007</i>	<i>3,000,000.00</i>
<i>Fiscal Year 2008</i>	<i>3,000,000.00</i>
<i>Fiscal Year 2009</i>	<i>3,000,000.00</i>
<i>Fiscal Year 2010</i>	<i>3,000,000.00</i>
<i>Fiscal Year 2011</i>	<i>3,000,000.00</i>
Subtotal	26,000,000.00
Interest Earned (thru June 30, 2009)	1,539,098.00
Loan repayments (principal & interest)	50,981.77
Total Income	23,612,419.60

Funds Committed and Expended**Operations**

<i>Fiscal Year 1997</i>	<i>9,812.03</i>
<i>Fiscal Year 1998</i>	<i>42,989.03</i>
<i>Fiscal Year 1999</i>	<i>33,898.79</i>
<i>Fiscal Year 2000</i>	<i>47,095.50</i>
<i>Fiscal Year 2001</i>	<i>105,746.67</i>
<i>Fiscal Year 2002</i>	<i>147,303.35</i>
<i>Fiscal Year 2003</i>	<i>115,675.40</i>
<i>Fiscal Year 2004</i>	<i>94,103.84</i>
<i>Fiscal Year 2004 Service charges</i>	<i>76.06</i>
<i>Fiscal Year 2005</i>	<i>145,729.26</i>
<i>Fiscal Year 2005 Service charges</i>	<i>35.52</i>
<i>Fiscal Year 2006 DHCD</i>	<i>22,647.17</i>
<i>Fiscal Year 2006 MDP</i>	<i>71,528.41</i>
<i>Fiscal Year 2007</i>	<i>177,823.05</i>
<i>Fiscal Year 2008</i>	<i>216,199.78</i>
<i>FY 2008 Operating Encumbrance MHAA Strategic Plan</i>	<i>75,600.00</i>
<i>Fiscal Year 2009</i>	<i>321,029.15</i>
<i>Fiscal Year 2010</i>	<i>290,447.50</i>
<i>Fiscal Year 2011</i>	<i>230,000.00</i>
<i>DGS Rent</i>	<i>111,516.00</i>
<i>Grants Software Estimated</i>	<i>150,425.00</i>
<i>Back of Budget SF Cash Transfer – Furlough Related</i>	<u><i>16,002.00</i></u>
<i>Subtotal</i>	<i>2,425,683.51</i>

Funds Recaptured

<i>Fiscal Year 2002</i>	<u><i>3,000,000.00</i></u>
<i>Subtotal</i>	<i>3,000,000.00</i>

Grants**Fiscal Year 1998**

<i>Patapsco Recognized Heritage Area - Management Plan</i>	60,000.00
<i>Canal Place- Circulation Study</i>	40,000.00
<i>Canal Place- Canal Fest</i>	25,000.00
<i>Anacostia Recognized Heritage Area - Management Plan</i>	100,000.00
<i>Annapolis, London Town, & South County Recognized Heritage Area - Management Plan</i>	59,740.00
<i>Baltimore City Recognized Heritage Area - Management Plan</i>	103,750.00
<i>Lower Susquehanna Heritage Greenway (Recognized HA) - Management Plan</i>	<u>173,010.00</u>
Subtotal	561,500.00

Fiscal Year 2000

<i>Canal Place - Relocation Canal Boat "Cumberland"</i>	40,000.00
<i>Canal Place - Allegheny Highland Trails</i>	<u>50,000.00</u>
Subtotal	90,000.00

Fiscal Year 2001

<i>Anacostia Recognized Heritage Area – Management Plan Supplement</i>	30,000.00
<i>Anacostia Recognized Heritage Area - Maryland Humanities Council – History Matters</i>	50,000.00
<i>Canal Place – Management Plan Update</i>	24,950.00
<i>Canal Place – Wayside Exhibits at C&O Canal National Historical Park</i>	13,000.00
<i>Canal Place – Retainer for Downtown Consultant</i>	12,846.80
<i>Canal Place – Canal Re-watering Engineering</i>	100,000.00
<i>Canal Place – City of Cumberland Street Improvements</i>	75,000.00
<i>Canal Place – New Embassy Theatre Restoration</i>	75,000.00
<i>Choptank River Recognized Heritage Area (later Heart of Chesapeake Country Heritage Area-HCCHA) – Management Plan</i>	62,500.00
<i>Lower Eastern Shore Recognized Heritage Area – Management Plan Supplement</i>	54,780.00
<i>Lower Eastern Shore Recognized Heritage Area – Management Plan</i>	100,000.00
<i>Lower Susquehanna Recognized Heritage Area (later Lower Susquehanna Heritage Greenway) – Management Plan Supplement</i>	<u>3,000.00</u>
Subtotal	601,076.80

Fiscal Year 2002

<i>Canal Place – Marketing and Outreach Programs</i>	17,500.00
<i>Lower Susquehanna Recognized Heritage Area – Management Plan Supplement</i>	144,367.00
<i>Montgomery County Recognized Heritage Area – Management Plan</i>	100,000.00
<i>Southern Maryland Recognized Heritage Area – Management Plan</i>	69,236.00
<i>ATHA - Anacostia Trails Certified Heritage Area (ATHA) - Management Entity Operating Assist.</i>	200,000.00
<i>ALTSCHA - Annapolis, London Town, & South County Certified Heritage Area - Operating Assist.</i>	95,416.00
<i>ALTSCHA - Eastport Historical Committee, Inc.</i>	50,000.00
<i>ALTSCHA - Historic Annapolis, Inc.</i>	100,000.00
<i>ALTSCHA - Historic Annapolis, Inc.</i>	50,000.00
<i>ALTSCHA - London Town Foundation, Inc.</i>	99,959.00
<i>ALTSCHA - Shady Side Rural Heritage Society, inc.</i>	11,185.00
<i>ALTSCHA - African American Experience</i>	5,905.00
<i>ALTSCHA - Edgewater/Mayo Planning Study</i>	20,000.00
<i>ALTSCHA - Kunta Kinte-Alex Haley Foundation</i>	50,000.00
<i>ALTSCHA - London Town Foundation, Inc.</i>	16,450.00
<i>LSHG – Cecil Land Trust (cancelled)</i>	0.00
<i>LSHG - Friends of Concord Point Lighthouse</i>	<u>100,000.00</u>
Subtotal	1,130,018.00

Fiscal Year 2003

<i>ATHA Marketing</i>	50,000.00
<i>ATHA – History Matters!</i>	40,000.00
<i>ATHA – City of Hyattsville</i>	15,000.00
<i>ATHA – North Gate Park</i>	16,600.00
<i>ALTSCHA – Operating Assistance</i>	95,000.00
<i>ALTSCHA – Start Up Marketing</i>	50,000.00
<i>ALTSCHA – London Town Foundation, Inc.</i>	9,389.00
<i>ALTSCHA – Galesville Heritage Society, Inc.</i>	20,000.00
<i>ALTSCHA – Discover Annapolis Tours Loan</i>	49,000.00
<i>BHA - Baltimore City Certified Heritage Area – Operating Assistance</i>	46,500.00
<i>BHA – Mt. Vernon Signage</i>	50,000.00

<i>BHA – Mt. Royal Signage</i>	<i>50,000.00</i>
<i>BHA – Great Blacks in Wax</i>	<i>50,000.00</i>
<i>BHA – Jonestown Museum Walk</i>	<i>50,000.00</i>
<i>BHA – Maryland Maritime Center</i>	<i>100,000.00</i>
<i>BHA – Immigration Gateway Exhibit</i>	<i>50,000.00</i>
<i>BHA – Carroll Mansion Exhibit</i>	<i>2,480.00</i>
<i>BHA Operating Assistance</i>	<i>50,000.00</i>
<i>BHA – Living Classrooms Thematic Tour Development</i>	<i>18,600.00</i>
<i>BHA – Pennsylvania Avenue Redevelopment</i>	<i>15,000.00</i>
<i>Canal Place – Start Up Marketing</i>	<i>50,000.00</i>
<i>Canal Place – Merchant’s Alley</i>	<i>100,000.00</i>
<i>HCCHA – Operating Assistance</i>	<i>45,000.00</i>
<i>HCCHA – Bucktown Store</i>	<i>12,500.00</i>
<i>HCCHA – Dorchester Co Roadside Interpretive Program</i>	<i>5,000.00</i>
<i>HCCHA – City of Cambridge Water Street Improvements</i>	<i>37,500.00</i>
<i>HCCHA – Vienna Heritage Museum</i>	<i>31,393.00</i>
<i>HCCHA – Vienna Walking Tour</i>	<i>2,000.00</i>
<i>Civil War Recognized Heritage Area (later Heart of the Civil War Heritage Area –HCWHA) – Management Plan</i>	<i>77,000.00</i>
<i>LESHA – Operating Assistance</i>	<i>62,500.00</i>
<i>LESHA – Wicomico Co Pemberton Historical Park</i>	<i>15,000.00</i>
<i>LESHA – The Ward Foundation Education Pavilion</i>	<i>40,544.00</i>
<i>LESHA – Ocean City Museum Society</i>	<i>34,856.00</i>
<i>LSHG – Operating Assistance</i>	<i>117,580.00</i>
<i>LSHG – Exelon Trail Design</i>	<i>17,040.00</i>
<i>LSHG – Town of Perryville Rodgers Tavern</i>	<i>37,500.00</i>
<i>LSHG – Town of Port Deposit Jetty and Marina Park</i>	<i>50,000.00</i>
<i>Upper Eastern Shore Recognized Heritage Area (later Stories of the Chesapeake Heritage Area-SCHA) – Management Plan</i>	<i><u>242,785.00</u></i>
<i>Subtotal</i>	<i>1,805,767.00</i>

Fiscal Year 2004

<i>ATHA-Redevelopment Authority of PG County</i>	<i>94,000.00</i>
<i>ATHA-City of College Park</i>	<i>100,000.00</i>
<i>ALTSCHA Operating Assistance</i>	<i>98,000.00</i>
<i>BHA - City of Baltimore-Heritage Education & Outreach Administrator</i>	<i>25,000.00</i>
<i>BHA - Baltimore City Heritage Assn.</i>	<i>50,000.00</i>
<i>BHA - Baltimore Office of Promotion - Bromo Seltzer Tower</i>	<i>100,000.00</i>
<i>BHA - Baltimore City Dept of Recreation & Parks - Mt Clare Mansion House</i>	<i>75,000.00</i>
<i>Canal Place Preservation and Development Authority programming</i>	<i>30,000.00</i>
<i>HCCHA Operating Assistance</i>	<i>50,000.00</i>
<i>HCCHA/Dorchester County - Underground Railroad Harriet Tubman</i>	<i>25,000.00</i>
<i>HCCHA/Dorchester County - Visitors Center at Sailwinds Park & Blackwater National Wildlife Refuge</i>	<i>12,000.00</i>
<i>HCCHA - Friends of Blackwater National Wildlife Refuge Inc.</i>	<i>72,000.00</i>
<i>HCCHA - Dorchester County Historical Society</i>	<i>10,000.00</i>
<i>LESHA - Seed/Mini-Grants</i>	<i>50,000.00</i>
<i>LSHG - Friends of Concord Lighthouse-John O'Neil House</i>	<i>15,200.00</i>
<i>LSHG - Friends of Concord Point award reduced</i>	<i>(1,046.00)</i>
<i>LSHG Operating Assistance</i>	<i>20,000.00</i>
<i>MCHA - Montgomery County Certified Heritage Area Operating Assistance</i>	<i>11,031.00</i>
<i>MCHA - Heritage Area Map</i>	<i>38,120.00</i>
<i>SMHA - Southern Maryland Certified Heritage Area Operating Assistance</i>	<u><i>18,900.00</i></u>
Subtotal	893,205.00

Fiscal Year 2005

<i>ATHA Operating Assistance</i>	<i>100,000.00</i>
<i>ATHA - City of College Park Old Town Calvert Hills</i>	<i>15,000.00</i>
<i>ALTSCHA Operating Assistance</i>	<i>100,000.00</i>
<i>ALTSCHA - London Town Orienting Heritage Tourists</i>	<i>25,000.00</i>
<i>BHA Operating Assistance</i>	<i>85,000.00</i>
<i>BHA - B&O Railroad Restoration Facility</i>	<i>25,000.00</i>
<i>BHA - Baltimore City HA Heritage Walk</i>	<i>25,000.00</i>
<i>BHA - Living Classrooms Fred Douglass Isaac Myers</i>	<i>20,000.00</i>

<i>BHA - NAACP Heritage Awareness (applicant withdrew)</i>	0.00
<i>Canal Place HA Programming</i>	50,000.00
<i>HCCHA Operating Assistance</i>	69,000.00
<i>HCCHA - Dorchester Co Underground Railroad</i>	30,000.00
<i>HCCHA - Dorchester Arts Center Nathan Bldg</i>	32,500.00
<i>HCCHA - City of Cambridge Historical Street Lighting</i>	7,800.00
<i>LESHA Operating Assistance</i>	82,199.00
<i>LSHG Operating Assistance</i>	100,000.00
<i>MCHA Operating Assistance</i>	57,997.00
<i>SMHA Operating Assistance</i>	10,500.00
<i>SCHA Operating Assistance</i>	<u>100,000.00</u>
Subtotal	934,996.00

Fiscal Year 2006

<i>ATHA Operating Assistance</i>	100,000.00
<i>ATHA - Port Towns History Mural</i>	8,600.00
<i>ATHA - Redevelopment Authority of PG Co Interpretive Signage</i>	9,000.00
<i>ALTSCHA Operating Assistance</i>	100,000.00
<i>ALTSCHA Conf & Visitors Bureau Expansion</i>	20,000.00
<i>BHA Operating Assistance</i>	100,000.00
<i>BHA - Baltimore City Star Spangled Banner Trail</i>	25,000.00
<i>BHA - Babe Ruth Birthplace Museum renovation</i>	30,000.00
<i>Canal Place - Programming</i>	25,000.00
<i>HCCHA Operating Assistance</i>	53,333.00
<i>HCCHA - Dorchester County Cultural & Scenic Landscapes Assessment</i>	10,000.00
<i>HCCHA - City of Cambridge Harriet Tubman roof</i>	7,100.00
<i>HCCHA - Town of Vienna Planning construction Vienna Heritage Center</i>	10,000.00
<i>HCCHA - Dorchester County Marketing</i>	10,000.00
<i>HCCHA - Friends of Blackwater Natl. Wildlife Refuge video</i>	7,000.00
<i>LESHA Operating Assistance</i>	16,667.00
<i>LESHA - Worcester Co Tourism African-Am. history brochure</i>	3,175.00
<i>LESHA - Worcester Co Tourism Tri County Calendar</i>	12,200.00

<i>LSHG Operating Assistance</i>	100,000.00
<i>LSHG - Friends of Concord Point Lighthouse</i>	1,046.00
<i>MCHA Operating Assistance</i>	57,690.00
<i>MCHA - Sandy Spring Museum Library/Archives</i>	30,000.00
<i>SMHA Operating Assistance</i>	11,500.00
<i>SMHA - Chesapeake Bay Field Lab Projects</i>	20,000.00
<i>SMHA - Piney Point Lighthouse/Oystering vessels exhibit</i>	25,000.00
<i>SMHA - Friends of Old Wallville School</i>	3,444.58
<i>SCHA Operating Assistance</i>	92,500.00
<i>SCHA - Maritime Driving Tour Brochure</i>	<u>0.00</u>
Subtotal	888,255.58

Fiscal Year 2007

<i>ATHA Operating Assistance</i>	100,000.00
<i>ATHA - Friends of North Brentwood</i>	2,175.00
<i>ATHA - Gateway Com Dev Corp/Brentwood Art Center</i>	100,000.00
<i>ATHA - City of College Park walking tour</i>	22,000.00
<i>ALTSCHA - Operating Assistance</i>	50,000.00
<i>ALTSCHA - Mini Grants Program</i>	10,000.00
<i>ALTSCHA - Annapolis Charter 300</i>	25,000.00
<i>ALTSCHA - Londontown Carpenter's Shop</i>	100,000.00
<i>ALTSCHA - Historic Annapolis Children's Tour</i>	30,000.00
<i>ALTSCHA - William Paca Garden</i>	21,000.00
<i>ALTSCHA - Annapolis & AA Co. Conference & Visitors Center Expansion</i>	63,000.00
<i>BHA Operating Assistance</i>	100,000.00
<i>BHA - Pennsylvania Ave Heritage Trail</i>	50,000.00
<i>BHA - Babe Ruth Birthplace</i>	10,000.00
<i>BHA - Parks & People Auchentoroly terrace</i>	100,000.00
<i>BHA - Arena Playhouse</i>	18,750.00
<i>BHA - USS Constellation</i>	25,000.00
<i>Canal Place - Tourism Promotion</i>	18,750.00
<i>HCCCHA Operating Assistance</i>	101,694.00

<i>HCCHA - Heritage Trail</i>	12,500.00
<i>HCCHA - Town of Vienna Steamboat Wharf</i>	1,789.44
<i>HCCHA - City of Cambridge Phase II Streetscape</i>	45,117.00
<i>HCCHA - Bucktown Village Foundation</i>	100,000.00
<i>HCWHA Operating Assistance</i>	58,340.00
<i>HCWHA - Crossroads of War website</i>	46,000.00
<i>HCWHA - City of Hagerstown Streetscape</i>	55,000.00
<i>HCWHA - City of Hagerstown Visitor Assistance</i>	8,636.00
<i>HCWHA - Museum of Civil War Medicine</i>	780.00
<i>HCWHA - Boonsboro Museum of History</i>	0.00
<i>HCWHA - City of Taneytown Streetscape</i>	52,800.00
<i>HCWHA - Catoclin Aqueduct Restoration</i>	37,500.00
<i>LESHA Operating Assistance</i>	183,333.00
<i>LESHA - Brochure Poster & Website</i>	13,700.00
<i>LESHA - Native American Exhibit Delmarva Discovery Center</i>	10,000.00
<i>LESHA - Ward Foundation k-12 Curriculum</i>	27,500.00
<i>LSHG Operating Assistance</i>	100,000.00
<i>LSHG - Marketing Assistance</i>	40,650.00
<i>LSHG - Identity Program Phase I</i>	20,000.00
<i>MCHA Operating Assistance</i>	116,750.00
<i>MCHA - Acquisition of Poolesville Town Hall</i>	75,000.00
<i>MCHA - Sandy Spring Museum library</i>	10,000.00
<i>MCHA - Rehabilitation of Poolesville Town Hall</i>	100,000.00
<i>MCHA - Seneca Story: Guidebook to the Past</i>	5,000.00
<i>MCHA - Sandy Spring Exhibit Hall Enhancement</i>	5,000.00
<i>Multi-Heritage Area - Greater Baltimore Cultural Alliance – Md. Cultural Data Project</i>	10,000.00
<i>Multi Heritage Area - Captain John Smith Four Hundred</i>	49,311.00
<i>SMHA Operating Assistance</i>	50,200.00
<i>SMHA - Piney Point Lighthouse</i>	80,000.00
<i>SMHA - Port Tobacco Rehabilitation</i>	55,000.00
<i>SMHA - Preservation of Railcar Delores Phase I & II</i>	31,500.00
<i>SMHA - Chesapeake Bay Field Lab</i>	0.00

<i>SMHA - Garrett van Sweringen Exhibit</i>	20,000.00
<i>SMHA - JPPM Indian Village Exhibit</i>	30,000.00
<i>SMHA - Greenwell Foundation River Riders</i>	30,000.00
<i>SMHA - Interpretive Displays St Leonard Polling House</i>	1,444.51
<i>SCHA Operating Assistance</i>	91,930.00
<i>SCHA - Marketing</i>	34,750.00
<i>SCHA - African American Stories</i>	10,000.00
<i>SCHA - Frederick Douglass Memorial</i>	80,000.00
<i>SCHA - Colchester Farm Feasibility Study</i>	11,625.00
<i>SCHA - Chesapeake Fields Agricultural Center</i>	40,000.00
<i>SCHA - James Webb Log Cabin Restoration Phase 2</i>	25,000.00
<i>SCHA - Linchester Mill Restoration Planning</i>	<u>25,000.00</u>
Subtotal	2,748,524.95

Fiscal Year 2008

<i>ATHA Operating Assistance</i>	100,000.00
<i>ATHA - City of Greenbelt/Greenbelt Theatre</i>	80,000.00
<i>ATHA - Port Towns CDC/Mural Program</i>	14,000.00
<i>ATHA - City of College Park/Pedestrian Streetlights</i>	20,000.00
<i>ATHA - World Arts Focus/Joels performance theatre</i>	50,000.00
<i>ALTSCHA Operating Assistance</i>	100,000.00
<i>ALTSCHA - City of Annapolis/Maynard Burgess House</i>	42,250.00
<i>ALTSCHA - Annapolis Maritime Museum/McNasby Oyster Company</i>	100,000.00
<i>ALTSCHA - City of Annapolis/Southgate Fountain</i>	10,000.00
<i>BHA Operating Assistance</i>	100,000.00
<i>BHA - Maryland Humanities Council/walking tour Mt Vernon</i>	6,000.00
<i>BHA - Black Jewish Forum of Baltimore/Cab Calloway 100th birthday</i>	19,339.12
<i>BHA - Frederick Douglass-Isaac Myers Maritime Park</i>	15,000.00
<i>BHA - Global Harbors Documentary video</i>	25,000.00
<i>BHA - City of Baltimore Interpretive Plan</i>	50,000.00
<i>BHA - B&O Railroad Museum/Pavilion Rehabilitation</i>	25,000.00
<i>BHA - City of Baltimore/Plan for the national observance of the War of 1812</i>	30,000.00

<i>BHA - Railroad Historic District Corp</i>	15,000.00
<i>BHA - Baltimore Museum of Industry/Interpretive Signs</i>	17,000.00
<i>Canal Place Operating Assistance</i>	55,000.00
<i>Canal Place - Allegany County Historical Society/George Washington Memorial Sculpture</i>	10,000.00
<i>Garrett County Chamber of Commerce Management Plan Development</i>	98,485.00
<i>HCCHA Operating Assistance</i>	81,426.00
<i>HCCHA - Dorchester County Tourism Dept/Exhibition Visitors Center enhancement</i>	48,632.00
<i>HCCHA - Dorchester County Historical Society/Collection Interpretation and Exhibits</i>	3,450.00
<i>HCCHA - Nanticoke Historic Preservation Alliance/Handsell House restoration</i>	11,550.00
<i>HCWHA Operating Assistance</i>	88,000.00
<i>HCWHA - Carroll County Office of Tourism/Civil War Marketing Plan</i>	50,000.00
<i>HCWHA - Tourism Council of Frederick/ Exhibits in New Frederick Visitor Center</i>	50,000.00
<i>HCWHA - Catoclin Center for Regional Studies/History Magazine articles on Civil War Heritage Area</i>	7,500.00
<i>HCWHA - City of Hagerstown/Doleman Collection study</i>	15,000.00
<i>LESHA Operating Assistance</i>	96,500.00
<i>LESHA - Worcester County Tourism Marketing Assistance</i>	30,000.00
<i>LESHA - Lower Eastern Shore Heritage Committee/install 3 Computerized Tourist Information kiosks</i>	50,000.00
<i>LESHA - Lower Eastern Shore Heritage Committee Cultural Arts brochure</i>	3,874.00
<i>LESHA - Snow Hill Alliance for Responsible Progress/feasibility study for C. W. Outten Colored Theatre</i>	11,316.00
<i>LESHA - Salisbury Zoo/brochure</i>	9,000.00
<i>LESHA - Ward Foundation K-12 Lower Shore Heritage Curriculum program</i>	39,200.00
<i>LSHG Operating Assistance</i>	100,000.00
<i>LSHG - Town of Perryville/Trail Connector to pier and water taxi</i>	32,260.00
<i>LSHG - Town of Port Deposit/Marina Park Promenade</i>	75,000.00
<i>LSHG - Havre de Grace Maritime Museum/exhibit design and interpretation</i>	35,000.00
<i>LSHG - Lower Susquehanna Heritage Greenway/Harford Co Dept of Parks and Rec./trails interpretive signage fabrication & installation</i>	20,000.00
<i>MCHA Operating Assistance</i>	100,000.00
<i>MCHA - MNCPPC/Woodlawn Barn rehabilitation as Visitor Center</i>	50,000.00
<i>MCHA - King Barn Dairy MOOseum exhibits</i>	21,302.00
<i>MCHA - Town of Poolesville/Streetscape Plan</i>	50,000.00
<i>MCHA - Heritage Tourism Alliance of Mont Co/PODcast Driving Tour</i>	15,000.00

<i>MCHA - MNCPPC/Rachel Carson Greenway Signage</i>	19,000.00
<i>SMHA Operating Assistance</i>	40,000.00
<i>SMHA - Commissioners of Charles County/Port Tobacco HD Interpretive Trail preliminary design study</i>	15,000.00
<i>SMHA - Calvert Marine Museum Society/Cove Point Lighthouse renovation</i>	59,000.00
<i>SMHA - Board of County Com for St. Mary's Co/Piney Point Lighthouse fabrication/installation of exhibits</i>	75,000.00
<i>SMHA - Commissioners of Leonardtown/wharf/waterfront park interpretive signage</i>	14,000.00
<i>SMHA - Beach Business Group/walking map brochure</i>	4,000.00
<i>SMHA - Historic St Mary's City Commission/Stabilization of the Mackall Tobacco Barn</i>	28,500.00
<i>SCHA Operating Assistance</i>	90,000.00
<i>SCHA - Historical Society of Caroline Co/Conversion One Room Schoolhouses</i>	60,000.00
<i>SCHA - Adkins Arboretum/Heritage Interpretation Center</i>	50,000.00
<i>SCHA - Queen Anne's Co/Phase III restoration Historic Christ Church</i>	37,000.00
<i>SCHA - Chesapeake Country National Scenic Byway/Agricultural Heritage and Education</i>	7,000.00
<i>SCHA - Historical Society of Kent County/Geddes Piper Interpretive Plan</i>	12,875.00
<i>SCHA - Talbot County/Little Red Schoolhouse (applicant withdrew)</i>	0.00
<i>SCHA - Waterfowl Festival/Expanded Programming traditional arts</i>	15,000.00
Subtotal	2,602,459.12

Fiscal Year 2009

<i>ATHA Operating Assistance</i>	100,000.00
<i>ATHA - City of College Park Historic District signs</i>	7,000.00
<i>ATHA - Port Towns Community Development Corp/ mural</i>	27,730.00
<i>ATHA - City of College Park Historic Markers</i>	5,000.00
<i>ALTSCHA Operating Assistance</i>	100,000.00
<i>ALTSCHA - Annapolis Maritime Museum/Oysters Exhibit</i>	50,000.00
<i>ALTSCHA - London Town Foundation visitor experience video</i>	19,416.00
<i>ALTSCHA - Historic Annapolis Repairs William Paca House</i>	17,500.00
<i>BHA Operating Assistance</i>	100,000.00
<i>BHA - Mayor & City Council/Recorded Tour Guide</i>	30,000.00
<i>BHA - Baltimore Area Convention Tourism Ambassadors program</i>	50,000.00
<i>BHA - Living Classrooms Young Defenders education program</i>	10,609.00
<i>BHA - B&O Railroad Museum interactive exhibit</i>	48,000.00

<i>BHA - Parks & People Gwynns Falls Trail Interpretive Program</i>	19,417.00
<i>BHA - USS Constellation Hull Repair</i>	22,400.00
<i>BHA - Frederick Douglass Maritime Park Special Events - Shipyard Days</i>	11,200.00
<i>BHA - Carroll Museums Restoration</i>	80,000.00
<i>BHA - Baltimore Museum of Industry Visitor Center Orientation upgrades</i>	50,000.00
<i>BHA - MD Historical Society/Looking for Liberty Exhibit upgrades</i>	45,500.00
<i>BHA - Soc for the Pres of Fed Hill/Rehab Dashiell Properties</i>	100,000.00
<i>BHA - Baltimore Symphony Orchestra Meyerhof Renovations</i>	0.00
<i>BHA - Walters Art Museum family tour guides</i>	28,140.00
<i>BHA - Greater Baltimore Cultural Alliance computerized tourist info. /kiosks</i>	50,000.00
<i>Canal Place - Operating Assistance</i>	100,000.00
<i>Canal Place - City of Cumberland/George Washington Headquarters</i>	21,353.00
<i>Canal Place - Allegany County Office of Tourism/Promotion plan</i>	50,000.00
<i>HCCHA Operating Assistance</i>	93,330.00
<i>HCCHA Dorchester County Historical Society/History of the War of 1812</i>	7,500.00
<i>HCCHA Dorchester County Chamber of Commerce/Crabtoberfest</i>	6,500.00
<i>HCCHA – Harriet Tubman-Underground Railway Interpretive Plan development</i>	50,000.00
<i>HCWHA Operating Assistance</i>	93,269.00
<i>HCWHA - Tourism Council of Frederick/Marketing Assistance</i>	50,000.00
<i>HCWHA - City of Hagerstown Visitor Interpretation signage</i>	4,000.00
<i>HCWHA - Tourism council of Frederick/Visitor Center Film</i>	50,000.00
<i>HCWHA - Downtown Frederick Partnership/Catoctin Mountain Wayfinding signage</i>	100,000.00
<i>LESHA Operating Assistance</i>	97,500.00
<i>LESHA - Rackliffe House Trust Restoration</i>	100,000.00
<i>LESHA - Delmarva Low Impact Tourism/Interpreting Nature</i>	4,800.00
<i>LSHG Operating Assistance</i>	100,000.00
<i>LSHG – North Park Trail development</i>	100,000.00
<i>LSHG –Town of Perryville/ Rodgers Tavern restoration</i>	100,000.00
<i>MCHA Operating Assistance</i>	100,000.00
<i>MCHA - Town of Poolesville/Whalen Commons Band shell construction</i>	100,000.00
<i>MCHA - Sandy Spring Museum/Public Information Signage</i>	21,000.00
<i>Multi-Heritage Area - Greater Baltimore Cultural Alliance/Cultural Data project</i>	10,000.00

<i>SMHA Operating Assistance</i>	47,500.00
<i>SMHA - Charles County Parks/Indian Head Rail Trail</i>	100,000.00
<i>SMHA - Board of Commissioners for St. Mary's Co/Piney Point Lighthouse</i>	92,500.00
<i>SMHA – Chesapeake Beach Railroad Museum Railcar Delores Restoration</i>	27,000.00
<i>SMHA - Calvert Marine Museum Society/Master Plan Phase I</i>	50,000.00
<i>SMHA - Society for the Restoration of Port Tobacco/Burch House</i>	43,800.00
<i>SMHA - Jefferson Patterson Park and Museum/Battle of St Leonard Creek</i>	50,000.00
<i>SCHA Operating Assistance</i>	80,000.00
<i>SCHA - Sultana Projects/Downrigging Weekend</i>	25,775.00
<i>SCHA – Chesapeake Country National Scenic Byway Alliance Town Center Interpretation Signage</i>	20,000.00
<i>SCHA - Town of Betterton/Church Renovation as Town Office & Visitor Center</i>	78,000.00
<i>SCHA - Kennard Alumni Association/Phase II Restoration Kennard Colored High School as Cultural & Interpretative Center</i>	98,000.00
<i>SCHA - Town of Denton/Rehabilitation of Caroline High School</i>	100,000.00
Subtotal	3,143,739.00

Fiscal Year 2010

<i>ATHA - Redevelopment Authority of PG County Management Assistance</i>	100,000.00
<i>ATHA - National Museum of Language/Language Adventures of the Anacostia Trail</i>	12,350.00
<i>ATHA - City of College Park Lackawanna Streetscapes Improvements</i>	100,000.00
<i>ATHA - Greenbelt Farmers Market Walking Tour Brochure</i>	2,650.00
<i>ALTSCHA - Annapolis Londontown South County Heritage Area Management Assistance</i>	100,000.00
<i>ALTSCHA - Annapolis Maritime Museum/Oysters on the Half Shell Exhibit</i>	50,000.00
<i>ALTSCHA – Smithsonian Environ. Research Ctr. - Contee Mansion Ruins and Farm Complex</i>	50,000.00
<i>ALTSCHA - Charles Carroll House Structural Repairs & Stabilization</i>	100,000.00
<i>ALTSCHA - Anne Arundel Co Trust for Pres. Planning Program for the Chew Site</i>	14,450.00
<i>BHA - City of Baltimore Management Assistance</i>	100,000.00
<i>BHA - Maryland Historical Society Hanging System for Exhibits</i>	4,830.00
<i>BHA - Star Spangled Banner Flag House Planning Grant for Exhibit on Star-Spangled Banner Flag Makers</i>	10,000.00
<i>BHA - Baltimore Heritage Area Assoc Marketing & Promotional Campaign</i>	50,000.00
<i>BHA - Soc for the Pres of Federal Hill & Fells Pt/War of 1812 Traveling Exhibits</i>	26,250.00
<i>BHA - Baltimore Area Convention & Visitors Assoc.- Replace/Reinstall Baltimore Visitor Center Displays</i>	50,000.00

<i>CPHA - Canal Place Management Assistance</i>	<i>100,000.00</i>
<i>CPHA - Allegany Arts Council Heritage Area Programming</i>	<i>50,000.00</i>
<i>CPHA - Canal Place Installation of Individual Utilities in Building C Rental Units Retail Space</i>	<i>5,000.00</i>
<i>HCCHA - Dorchester County Management Assistance</i>	<i>93,330.00</i>
<i>HCCHA - Dorchester County Historic Bestpitch Ferry Bridge Interpretive Signage Installation</i>	<i>4,650.00</i>
<i>HCCHA - Town of East New Market Community Design & Preservation Visioning Program & Plan</i>	<i>5,000.00</i>
<i>HCCHA - Dorchester County Tourism/Marketing</i>	<i>50,000.00</i>
<i>HCCHA - Dorchester Center for the Arts, Nathan Furniture Building Renovation - 2nd Floor</i>	<i>100,000.00</i>
<i>HCCHA - West End Citizens Assoc. Wallace Office Bldg. Renovation</i>	<i>15,000.00</i>
<i>HCWHA - Tourism Council of Frederick Management Assistance</i>	<i>100,000.00</i>
<i>HCWHA - City of Hagerstown 15 Exterior Visitor Interpretation Signs</i>	<i>5,000.00</i>
<i>HCWHA - Downtown Frederick Partnership, Downtown Frederick Pedestrian Wayfinding/Information Kiosks</i>	<i>9,250.00</i>
<i>HCWHA - City of Hagerstown Streetscape Improvements</i>	<i>100,000.00</i>
<i>LESHA - Lower Eastern /shore Heritage Committee Management Assistance</i>	<i>98,500.00</i>
<i>LESHA - Teackle Mansion, Installation of Geothermal Heating System</i>	<i>100,000.00</i>
<i>LESHA - Rackliffe House Trust Exhibit Design/Fabrication</i>	<i>17,500.00</i>
<i>LSHG - Lower Susquehanna Heritage Greenway Management Assistance</i>	<i>100,000.00</i>
<i>LSHG - Lower Susquehanna Heritage Greenway North Park Trail Winter's Run Truss Bridge Installation</i>	<i>100,000.00</i>
<i>LSHG - Town of Perryville Phase II Restoration of Rodgers Tavern</i>	<i>100,000.00</i>
<i>MCHA - Heritage Tourism Alliance of Montgomery County Management Assistance</i>	<i>95,500.00</i>
<i>MCHA - Montgomery Co Dept of Parks Development of Living History Interpretive Plan</i>	<i>50,000.00</i>
<i>MCHA - Sugarloaf Regional Trails, Trail Website and Brochure</i>	<i>5,400.00</i>
<i>MCHA - Heritage Tourism Alliance of Montgomery County, 13th Annual Heritage Days</i>	<i>9,000.00</i>
<i>MCHA - Heritage Tourism alliance, Development of Civil War Video & Podcast</i>	<i>25,000.00</i>
<i>MCHA - Sandy Spring Civic Association Installation of Signage</i>	<i>5,000.00</i>
<i>MCHA - Sandy Spring Museum Infrastructure Upgrades to Interpretive Buildings</i>	<i>10,010.00</i>
<i>Multi-Heritage Area - Denton Development Corp., Production & Distribution of Heritage-Cultural Guide</i>	<i>14,332.00</i>
<i>Multi-Heritage Area - Harriet Tubman Scenic Byway Wayside Interpretive Signage</i>	<i>40,000.00</i>
<i>Multi-Heritage Area - Harriet Tubman Scenic Byway Audio Visitor Tour</i>	<i>20,000.00</i>
<i>SMHA - Tri County Council of Southern MD Management Assistance</i>	<i>50,000.00</i>
<i>SMHA - Historic Sotterley Revision of Interpretive Plan</i>	<i>20,000.00</i>
<i>SMHA - Calvert Marine Museum Create African-American Exhibit</i>	<i>10,000.00</i>

<i>SMHA - Historic St Mary's City Construct Chapel Site Interpretive Pavilion</i>	29,000.00
<i>SMHA - American Chestnut Land Trust Prince Frederick to Chesapeake Bay Overlook Trail</i>	50,000.00
<i>SMHA - Charles County/Indian Head Heritage Trail</i>	100,000.00
<i>SCHA - Eastern Shore Heritage Management Assistance</i>	60,499.00
<i>SCHA - Eastern Shore Heritage African American Oral History Brochure</i>	0.00
<i>SCHA - Sultana Projects, Initial Development of Chester-Sassafras Water Trail</i>	45,871.00
<i>SCHA - Tilghman Watermen's Museum Oral History Video</i>	6,768.00
<i>SCHA - Caroline Economic Development Corp., Poplar Neck Harriet Tubman Visitor Experience</i>	25,000.00
<i>SCHA - Town of Federalsburg/Heritage Museum</i>	18,400.00
<i>SCHA - Prince Theatre Foundation Restoration of the Historic Lobby</i>	100,000.00
<i>SCHA - Chesapeake Bay Field Lab</i>	85,000
Subtotal	2,798,540.00

Fiscal Year 2011

<i>ATHA - Redevelopment Authority of PG County/ Management Grant</i>	99,000.00
<i>ATHA - City of Hyattsville/Office Enlargement/Façade Improvements</i>	75,000.00
<i>ATHA - Port Town Community Development Corp/War of 1812 Mural, Battle of Bladensburg</i>	24,250.00
<i>ATHA - Town of Brentwood/Heritage Tour</i>	29,250.00
<i>ATHA - City of College Park/Decorative Banners</i>	10,000.00
<i>ATHA - Annapolis London Town & South County Management Grant</i>	100,000.00
<i>ALTSCHA - London Town Foundation/Phase I Research and Planning for 18th Century Rumney West Ordinary</i>	50,000.00
<i>ALTSCHA - MD Hall for the Creative Arts/Restroom Modernization</i>	90,000.00
<i>ALTSCHA - Historic Annapolis/Project Run-A-Way</i>	36,000.00
<i>ALTSCHA - US Lighthouse Society/Interpretive Exhibits Thomas Point Shoal Lighthouse</i>	12,000.00
<i>BHA - Mayor & City Council Baltimore Management Grant</i>	100,000.00
<i>BHA - B&O Railroad Museum/Interpretive Exhibits, Civil War 150th Anniversary</i>	20,000.00
<i>BHA - Historic Ships in Baltimore/Repairs, USS Constellation and USS Torsk</i>	90,000.00
<i>BHA - Baltimore Museum of Industry/Steam Tug Baltimore Preservation</i>	40,000.00
<i>BHA - Friends of Fort McHenry/Star Spangled Virtual Resource Center</i>	40,000.00
<i>BHA - Star Spangled 200, Inc./Sponsorship Plan For Commemorative Coins</i>	32,500.00

<i>BHA - Mayor and City Council of Baltimore/ 150th Civil War Anniversary</i>	40,650.00
<i>Canal Place - Canal Place Management Grant</i>	100,000.00
<i>Canal Place - Canal Place Concert Series/Arts</i>	30,000.00
<i>Canal Place - Canal Place Roof Improvements</i>	7,492.50
<i>Canal Place - Canal Place Marketing Grant</i>	50,000.00
<i>HCCHA - Dorchester County/Heart of Chesapeake Country Management Grant</i>	100,000.00
<i>HCCHA - Nanticoke Historic Preservation Alliance/Preservation Plan For Handsell</i>	9,945.00
<i>HCCHA - US Lighthouse Society/Hooper Island Lighthouse Restoration and Planning</i>	9,000.00
<i>HCWHA - Tourism Council of Frederick/Management Grant</i>	100,000.00
<i>HCWHA - Tourism Council of Frederick/Marketing Grant</i>	50,000.00
<i>HCWHA - Hagerstown Washington Co Convention and Visitors Bureau/Newcomer House Visitor Center at Antietam</i>	24,000.00
<i>HCWHA - Tourism Council of Frederick/Rehab Cannery Warehouse As Visitor Center</i>	90,000.00
<i>HCWHA - Tourism Council of Frederick/Exhibit Fabrication For Visitor Center</i>	30,000.00
<i>LESHA - Lower Eastern Shore Heritage / Management Grant</i>	70,000.00
<i>LESHA - Friends of Teackle Mansion/Climate Control</i>	90,000.00
<i>LESHA - Ward Foundation/Renovate Decoy Exhibits</i>	30,750.00
<i>LSHG - Lower Susquehanna Heritage Greenway Management Grant</i>	100,000.00
<i>LSHG - Lower Susquehanna Heritage Greenway Marketing Grant</i>	40,000.00
<i>LSHG - Town of Perryville Rodgers Tavern Phase III</i>	57,000.00
<i>LSHG - Havre de Grace Decoy Museum/War of 1812 Exhibit</i>	34,000.00
<i>MCHA - Heritage Tourism Alliance of Montgomery Co Management Grant</i>	97,500.00
<i>MCHA - Heritage Tourism Alliance of Montgomery Co Heritage Days</i>	30,000.00
<i>MCHA - Chesapeake & Ohio Canal National Historic Park/Rehabilitation of Lockhouse 25</i>	20,200.00
<i>MCHA - Washington Revels/Civil War Heritage Programs/Underground Railroad</i>	25,000.00
<i>MCHA - Menare Foundation/Button Farm Living History</i>	8,750.00
<i>MCHA - MNCPPC/Outdoor Signage/Life During Civil War and Environmental Stewardship</i>	32,000.00
<i>Multi-Heritage Area - Greater Baltimore Cultural Alliance/MD Cultural Data Project</i>	20,000.00

<i>Multi-Heritage Area - Preservation Maryland / Preservation Conference</i>	15,000.00
<i>SMHA - Tri County Council Southern MD Management Grant</i>	54,000.00
<i>SMHA - Calvert Marine Museum/Cove Point Keeper's House Restoration</i>	90,000.00
<i>SMHA - Charles County/Design Benedict Historical Brochure</i>	6,000.00
<i>SMHA - Historic Sotterley/Living History Program</i>	9,600.00
<i>SMHA - Calvert Marine Museum/1812 Map and Guide</i>	6,500.00
<i>SMHA - St Mary's Co Commissioners/Phase IV Three Notch Trail</i>	90,000.00
<i>SCHA - Eastern Shore Heritage Management Grant</i>	30,720.00
<i>SCHA - Echo Hill Outdoor School/Buy Boat Annie D</i>	44,976.00
<i>SCHA - Tilghman Watermen's Museum/Rehab Lee House</i>	90,000.00
<i>SCHA - Denton Development Corp/Pedestrian Wayfinding</i>	6,000.00
<i>SCHA - John Wesley Methodist Church of Oxford/Roof Replacement</i>	16,900.00
<i>SCHA - Town Council of Centreville/Consultant to Produce Heritage Master Plan</i>	21,800.00
<i>SCHA - Town of Chestertown/Purchase Land for Gateway Park</i>	50,000.00
<i>SCHA - Kennard Alumni Association/Kennard School Window Restoration</i>	20,000.00
<i>SCHA - Friends of Wye Mills/Acquisition of Miller's House</i>	50,000.00
<i>Subtotal</i>	2,745,783.50
	2,745,783.50

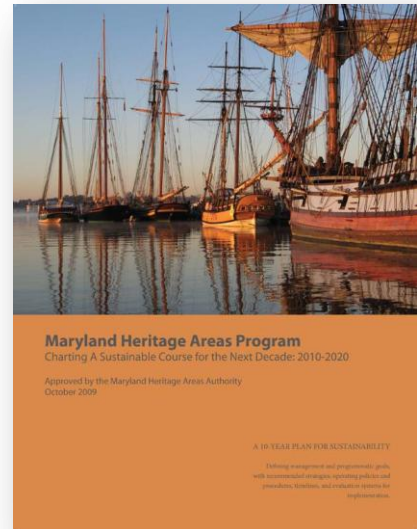
Total Grants Committed \$20,943,864.95

Total Commitments/Expenditures/Recaptured Funds \$26,369,548.46

Other Maryland Heritage Areas Authority Activities in 2010

Implementation of the Maryland Heritage Areas Authority Strategic Plan

A 10-year Strategic Plan (*Maryland Heritage Areas Program, "Charting a Sustainable Course for the Next Decade 2010 – 2020"*) was approved by the Maryland Heritage Areas Authority in October 2009. The implementation program included in the 2010-2020 Strategic Plan is designed to be ambitious. However, the plan will be implemented at a measured pace over a 10-year period. Flexibility in the plan's implementation timetable and, in some cases, in the application of proposed strategies will be necessary to achieve outcomes that strengthen the Program rather than overwhelm or destabilize Program partners. The 2010-2020 Strategic Plan is divided into five component parts – management, stewardship, heritage tourism marketing and development, communication and performance evaluation. Specific strategies for implementation over a 10-year period are included in each section. Key elements are:



Management

Management of the Maryland Heritage Areas Program is accomplished through a partnership between the MHAA, MHAA's Technical Advisory Committee, and the local management entities that lead the State's eleven Certified Heritage Areas.

Implementation Strategies Include:

- Development by the Heritage Areas of five-year action plans and annual work plans based on a comprehensive review of their management plans. Plans will be included with the annual submission of management grant applications to MHAA.
- Linking management grants to performance evaluations beginning in FY2014.

Stewardship

Strategies described in this section are designed to improve access to funding for archeological and natural resource conservation projects, enhance Heritage Areas' role in supporting preservation and conservation activities and strengthen partnerships between Heritage Areas and local, state and national preservation and conservation organizations.

Implementation Strategies Include:

- Development of a revised version of the project grant application to increase emphasis on archeological and natural resource conservation projects that impact the visitor experience. All grant applicants will address how their project is environmentally sensitive through its design, construction materials or procurement practices.
- Encouraging applicants to utilize GreenPrint, State and Local Land Preservation Parks and Recreation Plan (LPPRP), annual Program Open Space plans and state and nationally designated byway and trail management plans to assist in targeting requests for resource conservation funds.
- Evaluation and improvement of promotion of Target Investment Zones (TIZs) and encouragement of more capital grants within TIZs.

Heritage Tourism Marketing and Product Development

One of the most significant findings of the market research component of the strategic planning process involved how Heritage Areas are perceived in the marketplace. As part of the online survey of Maryland visitors, visitors were asked how much more or less likely they would be to visit a site within a Heritage Area than a similar site outside of a designated Heritage Area. The response to the presence of a Heritage was overwhelmingly positive.

Implementation Strategies Include:

- Communicating the existence of the Heritage Area to visitors through the creation of marketing messages using Heritage Area interpretive themes as the foundation and identifying opportunities to communicate the Heritage Area marketing message.
- Maintaining a strong partnership between the Maryland Heritage Areas Program and the Department of Business and Economic Development (DBED) - Office of Tourism Development.
- Expansion of websites, including: DBED - a highly interactive, GIS-based visitor experience map showcasing Heritage Areas along with Maryland's Byways, Arts and Entertainment Districts, Main Streets and other cultural heritage attractions; Heritage Areas – websites with an information section for visitors; and Destination Marketing Organizations (DMOs) - websites with links to Heritage Area web sites and the MOTD portal page.
- Building strong partnerships with local tourism offices (DMOs) by inviting a representative to serve on the Heritage Area board, creating a marketing committee, obtaining DMO input into Heritage Area work plans and sharing work plans and end-of-year reports.
- Monitoring and evaluating the effectiveness of marketing grants over a five-year timeline and permitting the use of MHAA mini-grants to support marketing activities.

Communication

Strategies are designed to implement systems that will communicate the intent and importance of Heritage Areas and provide resources to strengthen and support management entities.

Implementation Strategies Include:

- Creation of a web-based communications system to enhance communication among all partners and to create a clearinghouse of information and resources about and for Maryland's Heritage Areas, including a resource guide for grants, programs, technical assistance and partner contacts, and development of a brochure for stakeholders.
- Increasing communication between and among MHAA, MHAA staff and Heritage Area management entity boards by sharing board meeting minutes and correspondence, inviting board chairs to attend MHAA meetings, and engaging boards in the annual internal evaluation of the program.

Systems For Meaningful Performance Evaluation

Performance measures are needed to evaluate management effectiveness and program outcomes. Success must be defined both collectively – using performance indicators that all Heritage Areas will collect and analyze; and individually – to demonstrate local “on the ground” performance that resonates with core audiences. In addition, the performance evaluation will occur internally to help identify ways to improve or adjust the program overall, or for specific Heritage Areas; and externally to interpret the performance results for audiences.

Implementation Strategies Include:

- An internal evaluation of how the Program is performing - MHAA will lead a 360° internal evaluation for all partners engaged in the implementation and oversight of the Program to identify strengths, weaknesses, and areas for improvement. Performance targets will be established to assess partners' performance.
- Evaluation of Heritage Area management entity performance – MHAA will establish annual performance targets for Heritage Areas including management capability factors, annual work plan alignment with the management plan and accomplishments of metrics. Heritage Area management grant final reports will include the submission of direct performance measure data.
- Evaluation of Program impact – Management entities will report on the amount of measurable activities and intangible contributions completed in the annual work plan.
- Measurement of the Program's return on investment - Management entities will report on the amount and percent of funding leveraged by those activities outlined in the annual work plan, listing all grant/revenue sources to identify a ratio to MHAA funding. MHAA will seek credible and satisfactory ways to measure the Program's overall return on investment (ROI) including the economic impact of grants, mapping of investment and visitor satisfaction surveys.

Looking to 2011

As the Maryland Heritage Area Authority continues to implement its 10-year Strategic Plan in 2011, it will create templates and other guidance materials for the local Heritage Area management entities and their tourism partners to:

- assist them in developing the required Five Year and Annual Action Plans;
- modify grant applications to encourage additional natural resource, and archeology activities that create and improve heritage tourism resources;
- evaluate and promote Target Investment Zones to encourage capital projects that develop and enhance tourism sites and facilities;
- strengthen its partnership with the Department of Business and Economic Development's Office of Tourism Development to increase resources available for the promotion of heritage tourism sites and events statewide:
 - support the Maryland War of 1812 Bicentennial Commission's efforts to mark the anniversary and preserve important War of 1812 sites and resources;
 - support efforts to mark the 150th anniversary of the Civil War;
 - support efforts to mark the 100th anniversary of the passing of Harriet Tubman, perhaps the greatest icon of the struggle to end slavery;
- increase the availability and accessibility of information on Maryland's eleven Certified Heritage Areas, the program's financial and other incentives, and partner heritage tourism entities;
- begin implementation of program evaluation methods through a system of Program Performance Measures, Return on Investment measurements, and external evaluation tools.



William Paca House – Annapolis, London Town and South County Heritage Area

Looking Ahead – The Impact of the Maryland Heritage Areas Program

Since 1996, MHAA has awarded approximately \$24 million in financial assistance and leveraged over \$75.7 million in non-state funds for heritage tourism projects and activities statewide. That is a direct return on investment (ROI) of **\$3.15** in non-state funds for every **\$1.00** of state funds provided. MHAA requires a dollar-for-dollar matching contribution for its grant fund awards, but undoubtedly significant additional indirect (non-matching funds) investment is also being generated by MHAA grant and loan funded projects that likely would not have occurred without the financial incentives available through Maryland’s Certified Heritage Areas and the Program’s Target Investment Zones. Businesses such as restaurants, hotels, and tourist-oriented retail shops have been created or expanded in response to increased heritage tourist visitation to Maryland, although it is hard to directly measure these kinds of collateral benefits of the program. Through its strategic plan, MHAA will be working in 2011 to better measure overall program Return on Investment (ROI).

As the Maryland Heritage Area Authority looks forward to not only continuing the demonstrated success of the program in leveraging economic investments that create jobs, but to significantly advancing program performance over the next ten years, the Authority will strengthen partnerships with federal, State and local government tourism programs, and work with non-profit and private sector organizations to increase the development and marketing of Maryland’s Heritage Areas as must-see destinations, while also making our communities better places to live and work.



Hatem Memorial Bridge – Lower Susquehanna Heritage Area

2010 Members of the Maryland Heritage Area Authority

Richard Eberhart Hall

Secretary, Maryland Department of Planning/Chair, Maryland Heritage Areas Authority

Beverley K. Swaim-Staley

Secretary, Department of Transportation

Christian Johansson

Secretary, Department of Business and Economic Development

John R. Griffin, Secretary

Maryland Department of Natural Resources

James E. Lyons, Sr., Ph.D.

Secretary, Maryland Higher Education Commission

Raymond A. Skinner, Secretary

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President of the Senate Representative

Wayne E. Clark

President of the Senate Representative

Ann M. Fligsten, Esq.

Speaker of the House Representative

Donna Ware

Speaker of the House Representative

The Honorable Phyllis W. Robinson

Maryland Municipal League Representative

Bruce Reeder

Maryland Association of Counties Representative

Deborah L. Dodson

Maryland Tourism Development Board Representative

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Governor's Appointee for Historic Preservation Expertise

Sheryl Elliott, Ph.D.

Governor's Appointee for Heritage Tourism Expertise

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APPENDIX A – TARGET INVESTMENT ZONES

Anacostia Trails Heritage Area (Prince George’s County)

1. Ammendale and Beltsville (Designated October 2001)
2. Gateway Arts & Entertainment District/Riverdale (Activated July 2006)
3. Greenbelt, Berwyn Heights, College Park (Activated December 2003)
4. Port Towns (Bladensburg, Colmar Manor, Cottage City, Edmonston)
(Designated October 2001)

Four Rivers - Annapolis, London Town, and South County (Anne Arundel County)

1. Annapolis/West Street (Activated October 2001)
 - Expansion: Maryland Hall for the Creative Arts, Wiley H. Bates Heritage Park, & selected contiguous areas (Activated July 2010)
2. Deale (Designated October 2001)
3. Eastport (Activated October 2001)
4. Mayo Road/London Town/Chesapeake Bay Yacht Club (Activated October 2001)

Baltimore State & National Heritage Area (Baltimore City)

1. Canton/Patterson Park (Designated October 2001)
2. Druid Hill Park (Activated July 2006)
3. Fells Point (Activated July 2002)
4. Jones Fall Valley Mill District (Designated October 2001)
5. Jones Town/Little Italy (Activated July 2008)
6. Market Center (Activated December 2003)
7. Locust Point (Designated October 2001)
8. Mt. Vernon/Historic Charles Street (Activated July 2008)
9. Pennsylvania Avenue (Designated October 2001)
10. Railroad/National Road (Activated December 2003)

Canal Place Heritage Area (Allegany County)

1. Canal Place (Entire Certified Heritage Area was a TIZ) (Expired February 2010)

Heart of Chesapeake Country Heritage Area (Dorchester County)

1. Blackwater Wildlife Refuge (Activated December 2003)
2. Bucktown Village (Activated July 2002)
3. Cambridge City Center (Activated July 2002)
 - Expansion: Sailwinds Park, including Dorchester Co. Visitor's Center, Governor's Hall, and contiguous associated property (Designated November 2003)
 - Expansion: 500 & 600 blocks of Race Street (Designated January 2005)
 - Expansion: Dorchester County Historical Society property (Designated May 2006)
 - Expansion: Richardson Maritime Museum, 1 property (Designated May 2007)
4. Cambridge Long Wharf (Designated October 2002)
5. Vienna (Activated July 2002)
 - Expansion: Nanticoke Inn and other properties (Designated January 2009)
6. East New Market (Designated October 2008)

Heart of the Civil War Heritage Area (Carroll, Frederick, and Washington Counties)

1. Frederick Downtown (Activated July 2008)
2. Hagerstown (Activated July 2006)
 - Expansion: 2nd block W. Washington St.; 1st block Summit Ave.; portions of 1st block W. Antietam St. & 2nd block S. Potomac St (Designated February 2007)
3. Middletown (Designated July 2006)
4. Taneytown (Activated July 2006)
5. Westminster Downtown (Designated November 1, 2007)
6. Williamsport (Designated April 2010)

Lower Eastern Shore Heritage Area (Somerset, Wicomico, and Worcester Counties)

1. Pemberton Historical Park (Activated June 2003)
2. Princess Anne (Activated July 2009)
3. Pocomoke City (Designated June 2003)
4. Ocean City (Designated June 2003)
5. Salisbury Downtown (Designated June 2003)
6. Ward Museum (Activated June 2003)

Lower Susquehanna Heritage Greenways Heritage Area (Cecil and Harford Counties)

1. Greenway Trail Corridor, incl. links across Susquehanna River (Activated January 2003)
2. Havre de Grace Historic District (Activated January 2003)
3. Perryville, "Old Town" area (Activated January 2003)
4. Town of Port Deposit (Activated January 2003)

Montgomery County Heritage Area (Montgomery County)

1. Poolesville (Activated July 2006)
2. Sandy Spring, incl. Woodlawn Manor historic site (Activated October 2005)

Southern Maryland Heritage Area (Calvert, Charles, St. Mary's Counties)

1. Indian Head (Activated July 2008)
2. Nanjemoy & Friendship Farm Park (Designated December 2004)
3. Port Tobacco (Activated July 2006)
4. St. Mary's City (Activated July 2007)
5. Leonardtown (Designated December 2004)
6. Piney Point & St. Georges (Activated October 2005)
7. North Beach & Chesapeake Beach (Activated July 2006)
8. Solomons (Activated July 2007)
 - Expansion: Cove Point Lighthouse property (Activated July 2007)

Stories of the Chesapeake Heritage Area (Caroline, Kent, Queen Anne's, & Talbot Counties)

1. Easton (Activated July 2006)
2. Stevensville (Activated January 2008)
3. Centreville (Activated July 2008)
4. Denton (Activated July 2008)
5. Betterton (Activated July 2008)
6. Federalsburg (Activated July 2009)
7. Chestertown (Activated July 2009)
8. Oxford (Designated October 2008)
9. Tilghman Island (Activated July 2010)

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Martin O'Malley, Governor

Anthony G. Brown, Lieutenant Governor

Richard Eberhart Hall, Secretary of Planning/Chair, Maryland Heritage Areas Authority

Matthew J. Power, Deputy Secretary

